## In The Matter Of:

Senate Committee on Governmental Affairs
Special Investigation

## Deposition of Daniel B. Denning <br> June 30, 1997 <br> CONFIDENTIAL

> Miller Reporting Company, Inc. 507 C Street, N.E.
> Washington, DC 20002 (202) 546-6666 FAX: (202) 546-1502

Original kile 0630denn.asc, 278 Pages
Min-U-Script® File ID: 2389777121

Word Index included with this Min-U-Script*

WITNESS

## CONTENTS

Danial B. Denming

| By Mr. Frenkel | 7 |
| :---: | :---: |
| By Mr. Perty | 276 |
|  |  |

DENNING DEPOSTTION EXHIGIT MOS: PAGE

in clection campaigns. We do hope that we can cooperate with
[2] the committec's interrogntions, and my goal is to make Mr.
(3) Denning available within any reasonable fimit to address
(4) issues within the scope of the committec's investigative 6 jurisdiction.
(if In some cases, I intend to object for the record.
in but nevertheless permit the witness to answer, because i
(i) befieve that is, in the long run, in the client's interests.
in in some cases where I believe that the questions are clearly
I 10 : cutside what I believe a court would rule to be the
[11) committec's investigavive jurisdiction, I may feel obliged
[12] to instruct the witnese sot to answer.
(19) But I'm happy to discuss with you on or off the record
[14) the basis for which the question is being tendered because I
[!s] may want to permit him $t 0$ answer some of the questions, and
(ib) then when I get the feeling that we're off into the area
in chat's out of bounds, I will object and instruct the witness
[18] not to respond. But we hope to conclude Mr. Denning's
(19) deposition today and to be of assistance to the minority and
[20) the majority staff.
[21] MR. FRENKEL: I appreciate your statement, Mr.
[22] Spaeder. I don't intend to engage in any sort of colloquy
(23) now. I would say it's questioning rather than
(24) interrogation, but that's a matter of semantics, of Mr.

251 Denning. I'm sure it will not surprise you that the

1) minority staff and possibly the majority staff might have a (2) different view than you about what is and what is not within [3] the legitimate scope of the committee's inquiry.
a 1 appreciate the fact that, as you stated, your intention will be for the most part to simply note your objection for the record and permit an answer, and then at those times when you feel it's necessary to give an instruction not to answer, to do that, and then we can discuss that at the time either on or off the record. I appreciate your views.

## EXAMINATION BY COUNSEL. FOR THE MINORITY COMMITTEE ON GOVERNMENTAL AFFAIRS BY MR, FRENKEL:

Q: Mr. Denning, have you ever been deposed before? A: Once.
Q: Well, you have one of the best lawyers in Washington, D.C., if not the country, so I'm sure he has reviewed with you what transpires here today, is that correct?

A: That's correct.
O: As you know, it's a sworn proceeding under oath. It's as if you were in a courtroom. My questions and your answers will be taken down by the court reporter, 50 it's just necessary for you to give an audible answer as opposed to shaking your head or syying things like "uh-huh" or "uth-
in uh." We just need a clear, audible answer. If at any time you don't understand my question, please let me know and
I'll ty to make it understandable for you. Otherwise.
we'll assume that you understood the question as it was tendered to you.

Is there anything preventing you from giving full, accurate and truthful testimony here today?

A: No.
O: Have you taken any prescription or over-the-
counter medications this morring tinat might impair your
ability to recall events clearly?
A: No.
O: Can you please give us your home or business address, whichever you prefer?

A: My home address is 9201 Georgetown Pike, Great Falls, Virginia 22066.

O: Can you please provide a sense of your post-high school educational background?

A: Undergraduate degree from Indiana, a master's from American. I've completed a number of Army-I'm stilit a reserve officer, so a number of Army courses, inciuding command of general staff.

O: What was your master's degree in from the
University of Indiana-from American U'niversity?
A: Public administration management.
Q: Give me a sense, please, of your career positions following college. Did you enlist immediately or were you made an officer in the United States Army?

A: I was commissioned and served a little over three years, was on Capitol Hill for about two years on the House side.

Q: What sort of position on the House side?
A: An L.A. for a Congressiman.
O: Which Congressman?
A: John Myers of Indiana. I then went to the U.S.
Chamber of Commerce for, again, about two yenrs and handled energy and environmental issues. From there, I went to Gulf Oil Corporation for about six years, the same kinds of issues, federal relations.

I resigned from Gulf in ' 81 , I believe-it wos the [18] year Reagan was shot; I remember that-and went with a small [17] Company called Martine Uranium and was with Marline for a [10] Year, and then joined the Reagan administration and I had a [ig] series of assignments that lasted until, oh-well, I'm [20] sorry. It wasn't-it was about a year-and-a-half when I (21) resigned from the administration and worked 50 the RNC as (22) deputy convention manager in ' 84 ; went back wito government [23] in ' 85 at the Department of Defense-I was deputy assistant [24] secretary under Weinberger-and then to the Atomic Weapons 25) Program at DOE. I left the government in ' 88 andioined
(1) General Electric, where I was until I resigned and joined (2) NPF.
(3) Do you want me to keep going beyond that?
[a] O: Yes, please.
(5) A: I was at NPF I think I resigned as chief
(6) operating officer in about February or March.

Q: Of 1995?
(i) A: Of 1995, and took over the American Legislative
9) Exchange Council as executive director in '96, and I was
(0) there for a year.
(11) A: And what are you doing now?
[12] A: Well, I'm doing a little bit of consulting and, as
13) Roger says, I'm between opportunities.
(14) Q: Just going back briefly over your background, what
position did you have within the Reagan administration?
A: I was first at the Agency for International
Development. Frankly, I've forgotten the titie. I was the
) chief legislative person over there. I was detailed to the
9 White House and helped put together the ' 84 summit, and
In after that, that's when I resigned when I was the number two
If for-l built the Republican convention in Dallas. Then il
21 went back into government and I was deputy assistant
!! secretary to Weiraberger for Senate Liaison, and then
Director of Congressional Affurs, I think was the title,
1 with the Atomic Weapons Program.
Page 11
Page 8
(1)
(2) administmtion, you mentioned putting together the ' 84
summit before you left to head up the Republican convention
) in Dallas in 1984. Did you do any work with the White House
Political Office?
A: No, not really.
O: Do you recall whether you worked with Haley Bartwour?

A: I mean, I knew some of the people there. No, I
didn't-Haley was-I don't know where he was then. I first
met him at the Repubiican convention in ' 84.
Q: Do you recall whether you did any work with Ed
Rogers at that time?
A: No, no. I do recall, and I didn't.
(i5) O: How did you come to leave General Electric to take 6f a job with the National Policy Forum?

A: We-G.E.-my-the part of G.E. that was part of,
G.E.Acrospace, was sold to Martin-Marjetta, and it was,
9) frankly, a real different culture from General Electric to a
(20) very structured, hierarchical kind or arganization. I was
i21] slated to move more into marketing, outside of my-what I
[22) thought was my expertise. Haley was a friend. I was
(23) interested in getting back into the political process, and
[24] he came to me in December of '93 and asked me to take the
(25) job and I turned it down, I think, twice before I finally

Page 12
[1] said yes.
(2] A: Backing up one second, you say when you left
General Blectric, one of the reasons was because you thought
1 Martin-Marietta was going to pul you in an area not within
your expertise. What did you consider your expertise to be?
1 A: Congressional affairs, marketing, government
marketing. Our business was primarily government services-
DOD, DOE, Social Security. You know, our-in the main, the
business was systems integration and arrange services for
big government agencies.
[i1 C: Can you tell me a little bit more about the
(12] conversation you had with Haley Barbour in December of '93
[13] about taking a job with the National Policy Forum? Was that
[it] the first contact you had with anyone from the National
(15) Policy Forum about eaking a job there?
(16) A: Un, huh, it was.
(17) MR. SPAEDER: I'm going to object, but permit the
(ti) witness to answer. This is, in my judgment, outside the ' 96
(199 election cycle, but 1 think they're entitled to get a little
(20) bit of information about how you came to come into the
[21] employ of the NPF. But we'll see how it goes. You can (22) answer the question, though.
[23] THE WTNESS: I'm sorry. Can you say it one more (24) time?

Pare 13
i) Q: Sure. You had mentioned that Mr. Barbour and you 2) had a conversation in around December 1993 about joining the If NPF Was that the first conversation you had with anyone?

A: Yes, yes.
O: Can you describe to me a littie bit what you recall about that conversation?

A: Well, Haley was not satisfied with the pace of activity over there. His hope had been that a sumber of the forums that the NPF was supposed to get underway had not
happened. I think thecre were 1 or 2 that had actually been In held at that point in time, and his hope was the number 12) would have been more like 10 or $\mathbf{1 5}$. And he was most anxious that that activity get underway.

The way-he feit that Mike Baroody, while doing a good job, was-he had it headed more toward just a striclly 6f think tank kind of activity as opposed to the kind of hybrid (17) that he envisioned, which was part poticy devefopmert, but (10) not here in Washington. He wanted these activities out in (ts) the real world, listening to, you know, what's on people's 120 minds and getring that information and turning it into [2i] something.And that wasn't going-you lenow, it wasn't (22) happening. Moncy was being spent, but there was nothing 23) coming out the other end. and he asked me to go in there and (24) get it going.

125] O: Mike Baroody was the president of the National

MR. SPAEDER: I object. You may answer.
THE WITNESS: I think what I've alreacty stated. It wasn't performing as he hoped it would perform. He needed somebody to go in there and get it organized and get it moving.

## EY MR. FRENKELL:

O: Did ycu have any discussions with him in or about
ocember 1993 about the affiliation, if any, between the
O: Did ycu have any discussions with him in or about
Decenber 1993 about the affiliation, if any, between the
National Policy Forum and the Republican National Committee? MA. SPAEDEA: Object. You may answer.
THE WTTNESS: To the extent of this, that it was a legally separate entity; that I was to be chief operating
officer. I would report to Haley, who is chairman of the
board, and that the RNC was subsidizing its start-up costs,
Page 15
Q: I thought I understood you to say in response to an earlier question that at least two times, maybe three imes, Mr. Barbour asked you to cake the job. You declined
it. Is that separate and apart from the compensation issues?
A: No. I'm sorry. It was directly rehated. 1 just-
I felt I couldn't afford it. It was strictly a matter of 1 felt
Q: What did Mr. Barbour tell you about the National
Policy Forum during the conversations you had with him in
but they hoped to bring that to ant end as fast as possible.
BY MR. FRENKEL:
Q: Did you have any understanding at that time, in or around December 1993, about why the RNC was subsidizing the start-up of the NPF?

A: No, I didn't.
Q: Did you come to an understanding at any point
after December $19 \$ 3$ about why the RNC had funded the initial
start-up of the NPF?
A: As to why the RNC had-no. I didin't, I mean other than what I ascertained, you know.

O: What did you ascertain about that?
A: Well, the fund-raising whes not going as beid
hoped, I guess, and that-you know, that this was necessary to fund operations.

A: Did you have any understanding as to why the RNC whs providing funding, as opposed to any octiner organization
or as opposed to obtaining a bank loan?
MR. SPAEDER: Objection, but you may answer.
THE WTHNESS: No.
GY MAP. FIRENKEL:
O: What, if anything, did you know sbout the
financial status of the NPF when you accepted a job in
December 1993, or the financial condition?
MR. SPAEDER: Object. I'I let you answer.

THE WITNESS: What did I know about the financial condition of the NPF when I accepted the job? That was in
debt to the RNC to the tune of about $\$ \mathbf{2 5 0}, \mathbf{\$ 3 0 0 , 0 0 0}$, and
f) that that kind of gubsidization would have to probably
continue until fund-avising could pick up, but with-you
know, with the caveat that Haley had expectations about
$n$ those forums I mentioned earlier. He wanted to see the pace
f pick up, so spending would have to-you know, you'd have a
Hising curve on that as well. And that was it.
BY MR. FRENKEL:
Q: When you were hired in or about December $\mathbf{1 9 9 3}$, did
you-what did you understand the fund-raising structure to be to help pay for this increase in the number of forums that Mr. Barbour wanted to hold?

MA. SPAEDER: I'm going to object and, for reasons (tef previousiy indicated, instruct the witness not to answer.
(17) This is plainly outside the 1996 federal election campaign
(ts) cycle, and it strikes me that until there's clarity about
Im the committee's jurisdictional to investigate outside that
(20) cycle, and given my undersoanding that there's even a
[21] controversy about whether the donor records or bank records
(2x) of the committee are properly subject to committee subpoena,
[23] I think that it's fair for me to instruct the witness not to [20] 2nswer.

We're, of course, prepared to talik about the loan
Page 18
il guarantec. We view that as part of a continuum that begins
(2) in 1994 and carries forward until 1996, and I do think the
(3) Young Brothers Development guarantee is fair game, given
if your committee's mandate. But I'm happy to stace for the
(s) record I would continue to instruct the witness not to
ig answer any questions that relate to the finances of the
$\pi$ organization prior to the 1996 cycie, save those questions
ifin that he has already responcled to.
(5) MP. FAENKEL: Just so I're clear, is your position,
(10) Mir. Spaeder, that questions relating to the financial
(it) condition of the National Policy Forum prior to obtaining
(12) the foan from-the loan guarantee from Young Brothers
(13) Development you believe to be outside the scope of the
tral committere's jurisdiction?
(15) MR. SPAEDER: Yes, subject to the answers he's [16] already given to give you some frame of reference.
ith MR. SPAEDER: I appreciate your position. It's
(1s) not one I agree with, but just to proceed, what I propose to
(19) do is just ask a number of questions, then, leading up to (20) that point. If you want to have a continuing objection and [21] just each time during that period until Mr. Denning can (2x) answer again, the understanding will be your objection aiso (2) includes an objection-an instruction $n$ it to answer because
[24] of your position that the question is outside the scope of 25. the committec's iurisdiction, is that's fine.
il MR. SPAEDER: That is acceptable. I am happy to
[2] proceed that way. This means that there will be a number of
${ }^{(3)}$ questions and pursuant to my standing objection and
[4] instruction to you, you should simply decline to answer.
(5) Counsel wants to make a record. Counsel is entitled to do
[6] that. I've stated my position, and that way we can slog (7) through the balance of the day.
(8) THE WITNESS: Do I have to say I decline to answer il or do you do that?

MR. SPAEDER: I'l heip you out.
MR. FRENKEL: For the record, I'm prepared to say that you will follow Mr. Spaeder's instructions and that it3) it's not necessary for you to decline to answer the [14] question.

BY MR. FRENKEL:
O: When you first came to the National Policy Forum
in in or about Deceimber 1993, whs there any discussion with
[14 Haley Barbour, the chairman of the National Policy Forum,
('s) and also the chairman of the Republican National Committee.
[ $20 ;$ about the need to mise money from non-United States (2) citizens?

MR. SPAEDER: Objection. Same instruction. MA. APIENKEL: Just for the record, if you want,
you don't have to say "same instruction." If you want to,
25) that's fine, whatever your-however you want to do it. It's
either way to me, but if you don't want to, I'll just assume
that every time you're stating an objection to these series
(3) of questions, it includes an instruction not to answer.

MA. SPAEDEER: You would just prefer to ask the
questions seriatim, with the understanding that his answer
would be one in which he declines to respond at my
direction. And then I guess I'll interrupt you if I get to a question-

MR. FRENKEL: No. I'm sorry. I guess-you know,
either way, I guess all l'm saying is you can either just
say "objection," which I will, for the record-for this part
(12) of the record will be deemed to include an instruction not
13) to answer. If your personal preference is to say,
"objection, instruction not to answer," esch time, that's
fine, too.
MR. SPAEDER: I accept your proposal.
BY MR. FRENKEL:
O: Mr. Denning, when you were hired on or about December 1993 by the National Policy Forum, did you have any discussions with other officers and directors of the
National Policy Forum, exclusive of Haley Barbour, about the
nced to raise money from non-United States citizens to pay
for the activities of the National Policy Forum?
MP. SPAEDER: Objection.
BY MR. FRENKEL:
Paga 21
sol Forum, exclusive of Mr. Darbour, whether the National Policy
in Forum needed to raise money for the activities of the (12) National Policy Forum from non-United States corporations? [12] National Policy Forum from
[13] MP. SPAEDEA: Objection.
BYMR. FRENKEL:

O: When you were hired by the NPF in or about
December 1993, did you have any conversations with Haley Barbour about the need to raise money for the activities of the NPF from U.S. subsidiaries of foreign corporations?

MR. SPAEDER: Objection.
BY MA. FRENKEL:
Q: When you were hired by the NPF on or about December 1993, did you have any discussions with other
officers and directors of the NPF, exclusive of Mr. Barbour,
about the need to raise money from U.S. subsidiaries of
foreign corporations to fund the activities of the National

Policy Forum?
MR. SPAEDEA: Objection. BY MR. FRENKEL:
Q: Any time prior to-strike that.
When you were hired by the National Policy Forum
on or about Decernber 1993, did you have any discussions with
Haley Barbour about the need for tnembers of Congress to
raise money to fond the activities of the National Policy
Forum:
MR. SPAEDER: Same objection.

## BY MA. FRENKEL:

Q: When you were hired by the NPF on or about December 1993, did you have any discussion with other officers and directors of the NPF, exclusive of Mr. Barbour, about the need for members of Congress to raise money for the activities of the National Policy forum?

MR. SPAEDER: Same objection.
BY MR. FRENKEL:
Q: When you were hired by the NPF on or about
December 1993, did you have discussions with Haley Barbour
about the need for State and local elected officials to
raise money for the activities of the National Policy Forum?
MR. SPAEDER: Same objection.
BY MR. FRENKEL:
Q: When you were hired by the NPF, did you have
discussions with other officers and directors of the NPF
exclusive of Mr. Barbour, about the need for State and local
elected officials to raise money to fund the activities of the NPF?

MR. SPAEDER: Same objection.
BY MR. FRENKEL:
O: Any time prior to the October 1994 loan the NPF took from Signet Bank in the amount of $\$ 2.1$ million that was guaranteed by the Young Brothers Development Company, did
you have any discussions with Haley Barbour about the need
for the NPF to raise money from non-U.S. citizens to fund
the activities of the NPF?
MR. SPAEDER: Same objection.
BY MR. FRENKEL:
a: Any time prior to October 1994 and the Signet
loan, did you have any discussion with other officers and
directors of the NPF about the need to raise money to fund the activities of the NPF from non-U.S. citizens?

MR. SPAEDER: Same objection.
BY MR. FRENKEL:
Q: Any time prior to October 1994 and the loan from
Signet Bank, did you have any discussions with Haley Barbour 3) about the need to raise money from non-United States

4 corporations to fund the activities of the NPF?
MR. SPAEDER: Same objection.

Q: Any tirne prior to Ocrober 1994, did you have discussions with other officers and directors of the NPF, exclusive of Mr. Barbour, about the need to raise money to fund the activities of the NPF from non-United States corporations?

MR. SPAEDER: Same objection.
BY MAR. FRENKEL:
Q: Any time prior to October 1994, did you have any
discussions with Haicy Barbour about the need to raise money
from U.S. subsidiaries of foreign corporations to fund the activities of the NPF?

MR. SPAEDER: Same objection.
BY MR. FRENKEL:
Q: Any time prior to October 1994, did you have
discussions with any other officers or directors of the
National Policy Forum about the need to raise money from
18) U.S. subsidiaries of foreign corporations to fund the

19 activities of the NPF?
MR. SPAEDER: Same objection.
BY MR. FRENKEL:
Q: Any time prior to October 1994, did you have a
discussion with Haley Barbour about the need for members of
Congress to raise money to help the activities of the Vational Policy Forum?

MR. SPAEDER: Same objection
BY MAP. FRENKEL:
Q: Any time prior to October of 1994, did you have
discussions with other officers or directors of the National
Policy Forum about the need for members of Congress to raise moncy to fund the activities of the NPF?

MR. SPAEDER: Same objection.
BY MR. FPENKEEL:
Q: Any time prior to October 1994, did you have
conversations with Haley Barbour abous the need for State
and local elected officials to mise money to fund the
activities of the NPF?
MR. SPAc:DER: Same objection.
EY MR. FRENKEL:
O: Any time prior to October 1994, did you have
discussions with other officers and directors of the NPE.
exclusive of Mr. Barbour, about the need for State and local
eiccted oficials to fund the activities of the-to help
fund the activicies of the National Policy Forum?
MR. SPAEDER: Same objection.
BY MR. PRENKEL:
Q: Can you describe what the-what functraising
mechanism was in place when you were hired by the NPF in December 1993?

MR. SPAEDER: Could you clarify your question?

## MA. FRENKEL: Sure.

Page 26
[2]
'Il come start with, can You-weil, strike that.
What were your duties and responsibilities at the National Policy Forum when you were hired in December 1993?

A: To run the place, I mean A co 2 . The staff
reported to tme and I worked with Mike Baroody and we kind of
jointly reported to Halsy and to the board. As-you know,
as the weeks went by, the way Mike and I worked together was
he primarily concentrated on the policy side of the house,
trying to get the first issue of Commonsense, the quarterly
journal. published, and I attended to operational details,
getting those forums organized, getting staff on board.
budgeting, and i started to review the fund-raising
situation and operation.
MR. SPAEDER: Did the reporter understand the
witness to say "forums," f-or-u-m-s, not "forms?"
MA. FRENKEL: I appreciate that clarification.
EY MR. FRENKEL:
Q: Did you have a title when you were hired by the
NPF?
A: Yes.
O: What was that title?
A: Chief operating officer.
Page 27
O: What were the divisions, if they were called divisions or some other name, within the NP; that reported to you or that you had oversight responsibitity for?

A: Administration, Fundraising-
MP. SPAEBER; Let me object to this line of questioning, but I'll permit you to answer. They are entitled to know a little bit about, in my judgment, the
structure, organizational structure, of the organization,
subject to my sanding concern that this may be outside the
II $\mid$ committee's investigative jurisdiction. But you may answer
(11) the question.
[12 THE MTMIEse; Can I just continue on or do we have
I's to-Policy, but as I say, that-you know, I suppose,
[14] technically, it reported to me, but at that point, at least,
[15] it worked principally with Mike Baroody. There was an
[16] advance staff that was charged with, you know, idencifying
[17] possible locations for forums; Publications, including the
[18] people doing Commonsense and public aftairs and that kind of
[ 19 ; thing. There was a support staff of assistants and
$[201$ receptionists, people tike that. I think I've covered it.
[21] I may be leaving something out, but-
BY MR. FRENKEL:
[23) Q: If you recall, did Publications report-and I know
[24] "report" may not be as formal as it sounds-to you or
[25] principally more Mr. Baroody?

O: You also mentioned that you may have reviewed a draft and provided some comments on a draft. Do you know where the comments went? Did they go back directly to Mr. Young or did they go to the editor, whoever the editor of
the piece was for Mr. Young's article to be published in Commonsense?
MR. SPAEDER: Objection. You may asswer.
THE WTTNESS: As I recall, is was such an early
draft, I don't think the editor was even involved at that
point. I think it went back-my cotraments went back to Steve
Kichards, who I believe had helped write the article.
BY MR. FMENKEL:
Q: And Mr. Michards is a cousin or nephew of Richardor Dick Richards, is that right?
A: I think rephew of Dick Richards.
0: How did you come to be in possession of the eariy
draft of Mr. Young's article?
A: I think he faxed it to me.
©: Mr. Young or Seeve Richards?
A. Steve.

Q: Did You have any understanding about Steve Richards' connection, if any, to Ambrous Tung Young?

A: Yes.
O: What was your understanding?
A: That they-chat the firm that he was a part of-l
assume you're going to kick me if you're objecting to
(23) something.
(24) NR. STAEDEn: Well. I'm going to-l want to make
tasi this as smooth as possible. I don't like to segment the
[i] questioner's interrogation. I guess I have to object and (2] let $\}$ ou answer. Otherwise, we're going to have a poor (3) record. So I object and you can answer his question.

THE WITNEsS: I'm sorry. Do that again.
BY MR. FRENKEL:
Q: I befieve the question was whether you had an understanding about Mr. Richards's connection-

## A: Right.

O: -with Ambrous Tung Young.
MR. FRENKEL. But let's just go off the record for a second just so the court reporter can tell me if l'm wrong about my recollection of my own question.
[The Reporter read back the requested portion of the record.]

## BY MR. FRENKEL:

Q: The court reporter has just refreshed all of our rcollections that the question was, what was your understunding of the connection between Steve Richards and Mr. Young.
(20) A: That the firm tiat he was employed by was retained by Young Brothers Development.

Q: What wrs your understanding, if any, of Young Brothers Development at the time?

MR. SPAEDER: Objection. You may answer.
THE WITNESS: it was a Floridabased company that
published-it was a two-part articie and I think we published the first installment in the first quarter issue of ' 95.

N: During your stay at the NPF, do you recall anyA: If I could-

> O: Sure. Were you finished with your answer?

MR. SPAEDER; It makes me nervous when people add
footnotes to their answers. If you want to say something, i

## want to know what it was.

NWituess conferring with counsel.)

## BY MR. FRENKEL:

Q: You've had an opportunity to confer with Mr.
Spaeder. Would you tike to continue your answer? Did you
have anything else to add?
A: No.That's enough.
Q: During your tenure at the National Policy Forum, do you recall any other topic that received a two-part articic in Commonsense, the NPF publication?

MR. SPAEDEA: Objection. You may answer.
THE WITNESS: Not specifically, but I think there were others.

BY MR. FRENKEL:
D: The comments that you indicated you provided on
the first draft of Mr. Young's article-do you recall what
kinds of comments you were making? In other words, were you
making sort of grammatical changes or spelling changes,
things of that namure, or something more than that?
A: Oh, I think it was something more than
grammatical. It was-I was not-I don't-1 know I was not
happy with the tone of it, but, no, it wasn't grammatical.
It was more substantive.
Q: What do you recall the tone was in the first diaft
with which you disagreed?
(11] O: When you saw the first dmint of Mr. Young's
(12) article, did it-how did that first draft-the tone of the
(12) article, did it-how did that first draft-the tone of the
(13) first draft relate to other articles that had been published ( 14 l by Commonsense?
(15] MR. SPAEDER: Object. You may answer.
[16) THE WITNESS: I realfy don't know because I-as I
17) said carlier, I didn't concern myself a lot with
(sa) Commonsense. I mean, I was intellectually interested in it
(19) and was-I was so busy, you know, I really didn't have time.
[20) I was aware of other articles, like Olasky's on welfare
(21) reform that I may have read-l tried to get che cime to read
[2a) most of, but I have nothing to compare it to, really.
BY MR. FAENKEL:
O: What, if anyching, happened to the comments you mide when you sent them to Steve Young?

## comments you had made?

MR. SPAEDER: Objection. You may answer.
THE YITNESS: One or the other, but I don't recall; probably a phone.
a. The redraft, at lest the second draft that you
saw of the article that Mr. Young was writing, was that also provided to you by Steve Richards?

MR. SPAEDER: Objection. You may answer.
THE WITNESS: You know, I don't remember. I saw it one more time before it was published, but I don't know if that was the second or the sixth diaft.

## BY MR. FRENKEL:

O: Do you recall whether, either on the second draft
or if there were up to-l understand you don't recall what
Paga 36
the exact number of drafts were and that's fine, but do you
recall on any subsequent draft whether you made any non-copy
editing changes to the piece, or suggestions?
A: I don't believe I did.
O: Back to the structure of the National Policy
Forum, when you were hired in or about December 1993. do you recall approximately how many employees were in place at the NPF?

MR. SPAEDER: Objection. You may answer.
THE WTNESS: Give or take 20, maybe.
BY MA. FRENKEL:
Q: When you were hired in December 1993. were there any important positions that remained open and needed to be filled?

MR. SPAEDER: Same objection. You may answer.
THE WITNESS: I can't think of any. I think most
of the major supervisory positions were filled.
GY MR. FRENKEL:
Q: When you were hired at the NPF, did you have any
understanding that you and the NPF were going to need to hire additional people to accomplish the taskes of the NPF?

MF. SPAEDER: Objection. You may answer.
THE WTITESS: Ofi, yes. I mean, it was apparent to ne that we were going to have to substantially ramp up the organization to get the job done within the time frame Haley

Q：What was the time frame Mr．Barbour fad in mind． if you recall？

MR，SPAEDER；Objection．You may answer．
THE VITHESS：He wanted a solid record of－that was based on these forums having been held around the country，and his target was，I think，in the range of 75 （t） 100 of them by late spring in order that that record be reviewer？and the policy councils be－you know，have that record in order to turn out the report that－the deanhine for which was late July．

## BY MA．FRENKEL：

O：Do you have any recollection whether，within the NPF，either in the tinne，say，between January＇94 and April ＇94 or some subsequent time，that effort to produce 75 so 100 forums was called forum frenzy？

MA．SPAEDER：Objection．You may answer the ＂forum frenzy＂question．

THE WITNESS；Yes，I recall that．

## BY MR．FRENKEL：

O：Do you recall who，if anyone，developed that－or initiated，coined the term at the NPF？

NR．SPAEDER：Objection．You may answer．
THE WITNESS：I don＇t recall．There was a staff，
you know，thing．I mean，that＇s how the staft referred to 2）it． I the resources of the stafi and the time avaitable，you know， 3）indicated that we couida＇t accomplish 100．Even 75 was a if reach and，as I said，they all varied as to cost，so there 5）wasn＇t a hard budget that I was up agrinste．

My challenge was to spend the least possible to get the most done，but 1 don＇t－there was not a point in time that I can recall where I realized，oleyy，this whole thing is going to cost $\$ 2$ million，you know．

## BY AR．FRENKEL：

O：Did you have any understanding from Mr．Barbour 2］why it was necessary or why it was Mr．Aarbour＇s wish to
have the NPF start the forum frenzy process to hold a series
i］of between 75 to 100 forums by the end of the spring 1994？
MR．SPAEDER：I object．I＇m not sure that the
withess said that it wras Mr．Bartour＇s termi to use＂forues
frenzy．＂Perhaps you could rephrase the question．
MR．FRENKEL：Sure，and you are correct．I
［ 19 believe Mr．Denning has not testified that that was Mr．
i20 Barbour＇s term，but rather it was a staff term．I agree \｛2t］With that，Mr．Spaeder．

O：BY MR．FRENKEL：
．Do you recail why Mr．Barbour indicated to you ［24）that Mr．Barbour felt it was necessary for the NPF to （25）conduct this increasing number of forums between the time

Page 39
Q：Did you have any understanding as to what the cost would be to the NPF of holding 75 to 100 policy forums by te spring，or by spring 1994？
MP．SPAEDER：Objection．You may answer．
THE WITMESS：Well，after I was there for a while， you know，four or six weeks，and got my hands around the operation and realized－you know，as I got into it，I was better able to project cost and budgets．So，yes，there came a point in time，you know－1 don＇t know，maybe February or early March where I－you know， 1 don＇t recall the figure， but I had my hands around about what a forum could cost and I could budget them．But they all varied，you lonow，because of location and size．

## BY MR．FAENKEL：

O：Did you develop at some point，prior to the end of the forums being completed，a rough estimate of the total
符的 of the forums for that quarier，that quarter being quarcer co and ending in－well，it＇s extended beyond a MR Sonpri of 94.
Th．SPAEDER：Objection．You may answer is you
The inendy respond to the question．
THE WITNESS：That＇s always a challenge．It was a
（18） the committee clarifies its position．

MR．PERRY：And let ane just note for the record
that I believe that the process by which the committee will
consider the issues that are now arising will be undertaken
in the coming weeks atter briefs are submitted，et cetera．
（13）MS．ROSENEERG：After what？
（14）MR．PERNiY：Briefs by certain parties that are prepared are submitted on these issues．
preph FRENKEL．I＇ti just rephrase the question and
if you want to object again，you＇re certainly free to do so．
EY MR．FRENKEL：
C．Did you have any understanding that the july 94 publication date of Listening to America was important ）because of the possible role that publication would play in the 1994 mid－term elections？

MR．SPAEDER：Object． 1 instruct you not to
inswer．
5
you wefe hired and the end of April 1994.
MA．SPAEDER：Object．You may answer．
THE WITNESS：Well，from the start，it was not－
that wasn＇t the goal．The product was the goal．The product was that Listening to America report，which before I
arrived had a publication－anticipated publication date of （7）the end of July＇94．And as I said eartier，the reason I
tif was recruited was because they were behind the curve in
holding those forums．So when！arrived in January＇＇94，I
had to do catch－up to get the body of input of－that the
formas produced finished in sime for the policy councils to
then take that and do the writing and produce the document．
13 That＇s what crove the train more than anything．
BY MRR．FRENKEL：
A：Did you have any discussions with Mr．Darbour
within the first several weeks you were hired，of whatever
period of time you nee led to get an understanding of the
operations of the NPF；about delaying the publication of
the－I forget exactiy the name of the publication．
A：Listening－
Q：Listening to America．
MR．SPAEDER：Objaction，but you any answer．
THE WTMESS：No，it was never considered，nor recommended．

BYMR．FPRENKEL：
Q：Why didn＇t you recommend it，if you recall？Why did that subject not come up？

MR．SPAEDER：Objection．You may answer．
THE WTNESS：It never came up．
BY MR．FRENKEL：
Q：Did you have any understanding that the
publication，Listening to America，was intended to have some
influence in the－or some use in the 1994 general clection in November？
MR．SPAEDER：Objection，and I think the way that
question is phrased，I have to instruct you not to answer．
That seems to be on its face related to something other than
the 1996 federal election campaign．So I＇m going to ask you not to respond to that．

MR．FRINNKEL：Just as a Garification，Mr．
Spaeder，some in the committee，or moybe the committee as a
whole－I＇m not going to represent that I speak for the
committee as a whole－have interpreted the resolution to
include the entire 1996 election cycle，which goes back to
the beginning of 1993，and would thus include the 1994－1
guess you could call them mid－term elections，as they＇re often referred to．

You are not under oath，obviously．l guess my
only question to you is，if that would be the scope of the
committee＇s jurisdiction，woutd you still maintain the
Paga 42
instruction not to answer？
Nin．SPAEDER：I really can＇t answer a

O．Did you have any understanding that the July＇94
$\qquad$ EY MR．FRENKEL：
if Q: What fund-raising mechanisms were in place-1 2] guess we'll start with the structure of the fund-raising of department or division, or whatever the appropriate would 4) be-at the NPF when you arrived in December 1993?

MR. SPAEDER: I object. I'H permit him to answer b) some preiminary questions about the fund-raising component, $\Rightarrow$ if one existed.

THE WITHESS: There was a fund-raiser on staff and | she had an assistant that changed over time, but there were
(19) basically twis people and they-that was their job, was to [ $1 /$ h help raise money for NPE.

BY MR. MRENKEL:
(13) O: As you're sitting here, do you recall the names of 4] those two individuais when you started in December '93?

A: Yes.
Q: Please give us the names.
A: Kelly Guesnier was the Director of Development. I
think was the title. And I really don't recall who her
[19] assistant was initially. Later on, Heather Ei Haj assisted
(20) Kclly. That was it.
[21] Q: As the chief operating officer of NPF, were you to [22] have any personal responsibility for raising funds to help
(23) fund NPF?
[24] A: No, no.
[25] O: Other than Ms. Guesnier and her assistant, was
Page 44
[t] anyone else at the NPF tasked with the job of soliciting
[2] funds to fund the NPF?
(4) talking about these fund-raising component employees that [5] you've been asking about?

MR. FRENKEL: Yes. My question is if anyone other than the two individuals he has identified, Ms. Guesnier and
If her associate, who apparently changed over tirae-it started
여 our being Ms. Al Haj-whether anyone else at the NPF had the
(10) responsibility for soliciting contributions to the NPF:

THE WITNESS: No, no one else had responsibility.
BY MR. FRENKEL:
Q: Do you know whether anyone on the board of directors at the NPF had any responsibility for raising
funds for the activities of the NPF?
MR. SPAEDER: Objection. You may answer, if you know.

THE SMTNESS: Lee Brown, who was a member of the board, was-I've forgotten the title, but the director-l guess Finance Chairman is the title, and Haley as chairman 1 was the-as chairman of the board was the one that worked most closely with my staff and with Lee Brown. the fundraiser.

BY MA. FPENKEL:
Q: Do you have any understanding what Mr. Barbour's
role was in fund-raising for the NPF?
MR. SPAEDER: Object. You may answer.
THE WTNESS: Haley did most of the fund-raising.
BY MR. FRENKEL:
O: Do you know whether-he personally did the fund-
raising, is that correct?
A: I believe so.
O: Can you describe the process, to the extent it
existed, where you as chief operating officer would receive reports about how well fund-raisars were doing in their work?
MR. SPAEDEP: What is the time frame of your question, counsel?

## EY MR. FPENKEL:

O: Let's start with the process in place when you got there, December 1993, before you would have had an opportunity to malce any changes to any existing structure that was there.

MR. SPAEDER: I'm going to object and instruct the witness not to respond to any fund-taising questions beyond the general configuration of the organization prior to the 1996 election cycle. So you should not answer that question.

Page 46
system in place when you arrived in December 1993 at the NPF
which you made to get the information you felt you needed to
have as chief operating officer relating to the fund-raising
activities of the NPF?
MR. SPAEDER: Objection. i instruct you not to answer.

## QY MR. FRENKEL:

O: Did there come a time at your stay at the NPF
where you felt that changes needed to be made co the fund-
raising structure of the NPF?
MR. SPAEDER: Objection. Same instruction. BY MP. FRENKEL:
O: Did there come a time where you-during your
tenure at the NPF where you had discussions with Haley
Barbour about the need to change the fund-raising structure
of the NPF?
MR. SPAEDER: Objection. Same instruction. EY MP. FRENKEL:
Q: Did there come a time during your tenure at the
NPF where you had discussions with other officers and
directors of the NPF about the need to change the fund-
mising structure of the NPF?
MR. SPAEDER: Objection. Same instruction. BY MR. FRENKEL:
Q: Did there come a time during your tenure at the

If NPF where you had discussions with Haley Bartrour about the
2! need to change the system by which you as chief operating

1) officer got information relevant to the fund-raising of the 4) NPF?

MR. SPAEDER: Objection. Same instruction. Now.
I take it that your question embraces the entire time period
that he was chief operating officer-
MR. FRENKEL: Yes, sir. It's during his-
MR. SPAEDER: - which, according to my
interpretation, would be both preelection cycle and post-
election cycle?
MR. FRENKEL: Yes, sif. It's any time-at this
point, it's any time between December 1993 when he was hired
and the lime he left.
MR. SPAEDER: Sanc instruction, same objection.
MR. FRENKEL: Could you just read back my last
question, please?
(The Reporter read back the requested portion of the record.]
MR. SPAEDER: Is that the pending question?
(2i) MR. FRENKEL: I believe you've objected to the
(22) pending question. I just had to get it back in my head what
[23) I had started with. I assume the objection stands, Mr.
(24] Spaeder.
[25) MR. SPAEDER: Yes, sir.

BY MR. FRENKEL:
(1]
(2) Q: Did there come a cime during your tenure at the

N NPF where you had discussions with other officers and
1 directors of the NPF, exclusive of Mr. Barbour, about the
need to change the way information was received by you as
chief operating officer relevant to the financial condition of the NPF?

MR. SPAEDEP: Same objection, same instruction.
And I am interpreting fundraising here to exclude the loan
guarantee to Signet by the Young Brothers Development
Corporation in Florida.
AR. FPENKEL: Yes, sir, chat's a fair
interpretation of the question.
EY MR. FRENKKLL:
O: Did there come a time during your tenure at the
NPF where you, as chief operating officer, had discussions
with the individuals in the Development Division about the
[18] need to change the way you received information about the
(19) fund-raising activities of the NPF?
(20) MR. SPAEDER: Same objection and instruction.

BY MR, FRENKEL:
a: Did there come a time during your tenure at the
23] NPF where you had discussions with faley Barbour about the
[24] performance of the Development Division of the NPF?
251 MA. SPAEDER: Same objection and instruction.

BY MR. FRENKEL:
Q: Did there come a time during your tenure at the NPF where you had discussions with other officers and directors of the NPF, exclusive of Mr. Barbour, about the need to change the activities of the Development Division?

MR. SPAEDER: Same objection and instruction.
BY MA. FRENKEL.
O: Did there come a time during your tenure at the NPF where you had discussions with the Development Division about the need to raise money from non-United States citizens to fund the activities of the NPF?

MR. SPAEDER: Same objection and instruction. GY MR. FRENKEL:
Q: Did there come a time during your tenure at the NPF where you had discussions with individuais empleyed in the Development Division of the NPF-where you had a discussion concerning the need to raise funds for the activities of the NPF from non-United States corporations?

MR. SPAEDER: Same objection and instruction.
BY MA. FRINNKEL:
Q: Did there come a time during your tenure at the NPF where you had discussions with the Developicent Division of the need to raise money for the activities of the NPF
from U.S. subsidiaries of a forcign corporation?
MR. SPAEDER: Same objection and instruction.
Paga 50
(i) (5) to raise money to fund the activities of the NPF?

MR. SPAEDER: Same objection and instruction. BY MR. FRENKEL:
Q: Did there come a time during your tenure at the NPF where you had discussion with members of the Development Division about the need for State or local elected officials to raise funds for the activities of the NPF?

MR. SPAEDER: Same objection and instruction.
BY MR. FPENKKEL:
Q: Mr. Denning, following the Signet loan NPF received in October 1994, did you have any discussions with Haley Barbour about the need to change the fund-raising or development coperations at the NPF?

MR. SPAEDER: Object. You may answer that. If you'd like the reporter to read it back-

THE WITNESS: No, that's fine. No. GY MR. FRENKEL:
Q: Following the October 1994 loan from Signet Bank. did you have discussions with other officers and directors of the NPF about the need to change the fund-raising activities of the Development Department of the NPF?
(1)

## A: I'm sorry. My mind went off to-could you read

 (x) that again, please?[The Reporter read back the requested portion of the record.)
II MR. SPAEDER: I object, but I indicated you could answer.

THE WITNESS: Yes.
GY MA. FRENKEL:
O: With whom did you have those discussions, if you recall?

A: I think-I don't really recall, but I think with
Scott Reed if-can I explain the circumstances?
MR. SPAEDER: Well, why don't you have her read
back the question, first of all, and we'll get where we are?
is] [The Reporter read back the requested portion of
(19) the record.)
[1] MR. FRENKEL: Do you want to stay off the record
[10] or do you want to go on?
IT: MR. SPAEDER: Stay off the record.
(20) [Discussion off the record.]
[2] MR. SPAEDER:We'll go back on the record and let
[22] the witness answer. This is subject to my objection, but
[23 J'm permitting him to answet:
[24] THE WITNESS: At some point in time after the loan
125. guarantee had been complered and the transaction was
let ine back up one second. Was Mr. Reed-at the time you
had the first conversation with him relating to fund-raising
for the NPF, was he an employee of the NPF?
MR. SPAEDER: Objection, and I instruct you to
confine any answer you give to events after November of 1994. Are you able to answer that question with that limitation?

THE WTINESS: Yes. He was not an employee of NPE: EY MR. FRENKEL:
O: As:y time after November of 1994, was Mr. Reed-to
your icnowledge, was Mr. Reed an employee of the NPF?
A: No.
Q: Prior to November 1994, was Mr. Reed on the board of directors of NPF?

MR. SPAEDER: Objection. You can answer.
THE WITNESS: NO.
BY MR. FRENKEL:
Q: Any time after November 1994, to your knowiedge,
was Mr. Reed ever on the board of directors of the NPF?
A: No.
Q: Do you know where Mr. Reed was empioyed when you
had that conversation with him in the spring of 1994?
A: Yes.
©: Where was he employed?
MR. SPAEDER: Obiection. You can answer. You're
getting ahead of me on my objections. Give me a beat or two
to sate my objection, but you can answer that predicate
question.
BY MP. FRENKEL:
Q: I believe the question was where was Mr. Reed cmployed?

A: At the RNC.
Q: Do you know what his job titie was there, if you
know?
MR. SPAEDER: Objection. You can answer.
THE WITNESS: I believe it was Chief of Staff.
I'm not sure, but it wrs, in effect-
BY MR. FRENKEL:
O: Chief of Staff to the Chairman, who was Haley Barbour, is that correct?

A: That's correct.
Q: Why were you having a conversation with Mr. Reed,
who was an employee of the RNC, but not of the NPF, about
the fund-raising activities of the NPF?
MR. SPAEDER: Objection. Can I confer with him
for $a$ moment?
[Counsel conferring with witness.]
MR. SPAEDER: I will permit him to answer this
question, and I think we're gravitating toward the area
which I consider to be out of bounds. But I want to be fair

1] to minority staff, so l'il let you come up to the fringes of 2) the forbidden area. For that reason, I'll let him answer, 3) subject to my objection.

## BY MR, FPENKKEL:

Q: Do you recall the question, sir?
A: Yes. Filiey was busy and Scott Wras his-i con't know what the term would be, but a delegate, I guess, in terms of day-today requirements that I had he would ask questions on or whatever. But the moin renson I interacted
was because I had an ongoing need to meet operations budgets
for cash and, at least every two weeks, a payroll, and so
I'd have conversations with Scott about what my cash
projection was. And I had to go to thean for the loans to the extent fund-raising wasn't sufficient.

O: Why did you need to go-let me back up a second.
In your last answer, "go to them," is the "them" the RNC?
WR. SPAEDER: Objection. You may answer.
THE WITNESS: Yes.
BY MR. FRENKEI:
Q: Why was it your judgment that the RNC needed to be informed about the financial condition of the NPF? You mentioned your payroll needs and things like that. Why was
that a concert to the RNC as far as you understand?
MR. SPAEDYP: Objection. You may answer.
THE WTHESS: It wasn't a concern to the RNC. It
Page 57

Whs a concern to liaiey as chairman of NPF, and to
communicate that in the interest of efficiency and time
Scott was there as someone I could lay my requirement in
front of, and he in turn comunnicated that to Haley, who
made the decision.
BY MA. FPENKEL:
Q: If Mr. Reed was not apailable-and this assumes
Mr. Barbour aiso is not avainole-was there anyone else at
the RNC that you would pass on a request to that you wanted
to get to Mr. Barbour?
MP. SPAEDER: Objection. You may answer.
THE WTHNESS: I don't recall such an instance.
EY MR. FRENKEL:
Q: When you would make requests to Mr. Reed, was it-
and I think you have testified to this-owas it your
intention that that request rade to Mr. Reed would then get
transmitted to Mr. Barber?
MA. SPAEDER: Objection. You may answer.
THE WITNESS: Yes.
EY MR. FPENMELL:
Q: When you would get a response to your request,
would that response typically come directly from Mr.
Barbour?
MR. SPAEDER: Otjection. You may answer
THE WITNESS: I'm stumbling over the word-your
use of the word "sypically." It varied. Sometimes-
EY MR. FRENKEL:
O: Sometimes, would the response back also come from
Mr. Reed?
A: Yes.
Q: Would it come-sometimes, would the response come
from others who worked for Mr. Reed?
MA. SPAEDEF: Object. You may answer.
THE WITNESS: NO.
EY MR. FRENKEL:
Q: Other than Mr Berbour or Mr. Reed, did a response

## come back from anyone else?

MR. SPAEDER: Object. You may answer.
THE WITNESS: No.
BY MR. FRENKEL:
Q: During your tenure at the NPF did you have any
discussions with individuals at the RNC other than Haley
Barbour about the fund-raising activities of the NPF?
AR. SPAEDER: You're including the entire tenure?
MR. FRENKEL: Yes, sir, the entire tenure.
MR. SPAEDER: I object and instruct the witness not to answer.

MR. FRENKEL. Maybe we'll bifurcate, which will also make the objections easier, too.

EY MR. FRENKEL:
(i) Q: Any time prior to the Signet Ioan in October 1994,
(2] did you have discussions with anyone at the RNC about the 31 fund-raising activities of the NPF.

MR. SPAEDER: Object. Please don't answer.
BY MR. FRENKELL:
O: At any time prior to obtaining the Signet loan in
October 1994, did you have discussions with anyone at the RNC other than Haley Barbour about the need to-or proposal to raise money for the activities of the NPF from non-U.S. citizens?

MR. SPAEDER: Object. I instruct him not to
answer, alihough that sounds remarkably similar to a
previous question that may have been asked and already
objected to.
WR. FRENKEL: Yes, I believe it is essentially the
same series of questions. I don't believe I actually asiked
about the RNC specifically, but that is the-it is the same
series of questions, as best as I recall them, that will be
asked here.
MR. SPAEDER: All right.
EY MR. FRENKEL:
(21)
(22) $\quad$ O: Did you have any-prior to October 1994 and
(23) obtanning the Signet loan, did you have any discussions with
(2a) anyone at the RNC other than Haley Barbour about a need or
125) proposal to raise money for the activicies of the NPF from

## non-l.S. corporations? <br> MA. SPAEDER: Objection. Same instruction. BY MR. FRENKEL:

O: During the time period prior to October 1994, did you have conversations with anyone at the RNC other than Haley Barbout about the need or proposal to raise money for the activities of the NPF from the U.S. subsidiary of a nonUnited States corporation?

MP. SPAEDER: Objection. Same insuruction.
BY MR. FRENKEL:
Q: Prior so October 1994, did you have any conversations with anyone at the RNC other than Halcy Barbour about the need or proposal to have members of Cungress raise funds for the activities of the NPF?

MR. SPAEDER: Objection. Same instruction. BY NR. FFENKKEL:
Q: Prior to October 1994, did you have discussions with anyone at the RNC other than Hinley Barbour about the appropriateness of members of Congress raising funds for the activities of the NPF?

MR. GPAEDER: Objection. Same instruction.
BY MRR FRENKELL.
O: Prior to October 1994, did you have a discussion with anyone at the RNC other than Haley Barbour about the approprinteness of raising money from non-United States

```
citizens-
    MR. SPAEDER: Objection. Same instraction.
    MR. FRENKEL: I'm sorry. l'm going to add to it,
but I understand what the response will be. द'll combine
thers.
                                    BY RR. FRENKEL:
    O: Foreign corporations or United Seates subsidjaries
    of foreign corporations.
    MR. SPAEDER: Obiection. Same instruction.
                            EY MA. FAENKEL:
    Q: Prior to October 1994, did you have discussions
    with anyone at the RNC other than Haley Barbour about the
    need for or proposal to have elected State or local
    officials raise money to fund the activities of the NPF?
    MR. SPAEDER: Óbjection. Sume instruction.
                BY MR. FRENKEL:
    O: Prior to October 1994, did you have discussions
with anyone at the RNC other thyn Haley Barbour about the
appropriateness of elected officials, either State or local,
raising money for the activities of the NPF?
    MR. SPAEDER: Objection. Same instruction.
                                    BY MAR. FRENKEL:
    Q: Following the receipt of the $2.1 million Signet
    loan in October of 1994-strike that.
    Prior to October 1994, are you aware of anyone
(23) O: Following the receipt of the \(\$ 2.1\) million Signet
[24] loan in October of 1994-strike that.
```

    else at the National Policy Forum who had discussions with
    anyone at the RNC other than Halcy Barbour about the range
    of questions Mr. Spaeder has objected to, for shorthand,
    4 meaning raising money for the NPF from non-United States
    cibizens, non-United Strtes corporations, U.S. subsidiaries
    of foreign corporations, members of Congress, and/or State
    and local elected officials?
    MR. SPAEDER: Object. Same instruction.
                    EYMA. FRENKEL.
    O: After the receipt of the Signet loan, the \(\mathbf{\$ 2 . 1}\)
    million Signet toan in October 1994, did you have
    activities of the NPP?
        [Pause.!
    MR. FRENKEL. I think your witness is waiting to
    see if you obiect.
            MPR. SPAEDER: This is within the-if I understand
    his question, he's talking about events within the 1996
    federal election campaign cycle.
            THE WITNESS: SO-
            MR. SPAEDER: SO you can answer the question if
    there's a response, an answer to give.
        THE WITNESS: Yes, I did.
            BY MR. FRENKEL.
    Q: With whom did you have those conversations?
    Page 62

1) else at the National Policy Forum who had discussions with
(2) anyone at the RNC other than Hhley Barbour about the range

3 of questions Mr. Spaeder has objected to, for shorthand,
5) cirizens, non-Unired Strtes corporations, U.S. subsidiaries
$n$ and local elected officials?
[13] activities of the NPP?
[14] [Pause.]
[15] MR. FRENKEL. 1 think your witness is waiting to [19 Sce if you Obiect.
(in) MRA. SPAEDER: This is within the-if I understand
queston, he's vaicing about events within the 1996
(19) federa election campaign cycle.
[20] THE WITNESS: SO-
(21) MR. SPAEDER: So you can answer the question if
(23) THE Winfonse, an answer to give.

THE WITNESS: Yes, I did.
Q: With whom did you have those conversations?

A: With Ms. Guesnier's replacements; with Hiley, I believe; possibly with-

MR. SPAEDER: W/as your question limited to the RNC?

MP. FRENKEL: Yes, it was.
IRA. SPAEDEFI: Okay.

## THE WTNESS: Oh, i'm sorry.

MP. SPAEDER: You have to listen to the question.
THE WITNESS: With Haley. Well, we're in a
technicality here. You know, which hat did he have on? He
had hiswwhen I talked to him, he had his NPF hat on, not
his chairman of the RNC hat. Possibly, Scote Reed. I don't recall.

Q: Do you recall whether there were any conversations after October 1994 about the fund-raising or financial
condition of the NPF with anyone at the RNC other than Mr.
Brtbour or Mr. Reed?
A: There were not, to my lonowledge.
C: Would you know, or would you have been in a
position to know if others on your staff or others at the
Npp would have had those conversations after October 1994
with anyone at the RNC, including Mr. Barbour or Mr. Reed?
A: The fund-raising staff may have had conversations that I'm not aware of, but I don't recall anything in
particular.
O: Who do you recall replaced Ms. Guesnier?
A: There were two individuals, Diane Fiarrison, and
she reported to Grace-I believe it was Wiegers. I'm not
sure of that, and I think she subsequently got married and
her name may have changed.
Q: Did you hire Ms. Harrison and/or Ms. Wiegers?
A: Well, this was right in the transition, as I
recall. I believe I did, but it wros after Mr. Bolton had
joined NPF and I was in the process of phasing out, but I
think the actual decision was made prior to his arrival or concurrent with it.
(13) Q: And if a decision were made either prior to his
(4) arrival or concurrent with it, is it likely that you made
the final decision about whom to hire?
A: Well, as I rechil, it wis probably more concurrent
because I think I did all the initial work. But he had
arrived by the time, you know, the offer was being made and
I think I briefed him on it and he had final sign-off at
01 that point.
[21] ©: In that prior answer, you just testified that you
(22) did the initial work on their candidacies, for lack of a
[23] better word. What did you mean by that? What was involved (24) in doing the initial work?
might be was equally fluid, though one constant, however,
[2] was the need to service the Signet loan. And so that was in
(3) the equation and, you know, the ongoing operation
[4] requirement the organization had. So there was a figure. I
(f) remember discussing a figure, but I don't recall. That's
f6] about what I recall about it.
mentioned in your last answer?
(i1)
(12) November 1994.
[13] THE WITNESS: 1 really don't recall what the
[4] overall budget might have looked like in ' 95 because as I
[is) think we calked about earlier, it was a scaled-down-1
[:0] envisioned it as a scaled-down operation from what we'd
(in) experienced in '94. But there was then the ongoing
[18] requirement for the quarterly payments on the Signet note,
1PQ mat would have been-l think 1 remember it being in the
(20) range of $\$ 150,000$ quarteriy, and then on top of that
[21] whatever operating requirements we had.

## BY MR, FRENKEL:

Q: You also testified that at about the time you were
hiring these people, Ms. Harrison and Wiegers, the 1995 activities of che NPF were somewhat up in the air. Why were

1 the activities somewhat up in the air at this time, if you recall?
(3) MR. SPAEDER: You can answer if it involves events after November of 1994.

THE WITNESS: Haley and the board had not really defined the mission clearly, the program, in 1995. It was affected, I think, in part, by the results of the ' 94
election. As you know, there had been a big change in town
and the kind of work NPF had done in '94, it was obvious was
going to change because of that, and what that meant in
terms of activities and budgeting was pretty much up in the air.

BY MR. FRENKEL:
Q: Were you involved in any of the discussions in or about that, and for present purposes I'I confine it to beginning in November 1994, 2bout what the mission of the NPF would be into the future?

A: Yes, I was.
O: Who else was invoived in those discussions, as you recall?

A: Well, Haley was. I had a-I had my own vision of what we might be about in '95 and I discussed that with a number of people, friends, you know, acquaincances, to get
their ideas. In terms of official discussions, other than the NPF staff, I talked to a few of the senior people there.

Haley is the only one i recall, and that was in-well,
that's it.
O: Who were the senior people at NPF that you might have had those discussions with about the mission of the NPF?

A: Well, with John Bolton once he arrived in January of ' 95 , possibly with some of the policy directors. I can't think of anyonc else.

O: Do you recall the names of any of the policy
ig directors as you're sitting here today at that time period?
iii) A: Oh, yes. Do you want me to go through them?
[12] O: Please, as best you can recall.
[13) A: Al Cobb handled energy and environment issues and
[14] the policy councils associated with those issues. Michelle
(15) Brisly handied trade. Linda Emory handled forcign policy
[1G and defense issues, and each one of these managed-handled
(17) che policy councils associated with those issucs. There
(19) were 14 of these councils, about 1,400 people, by the way.
[19 M Maiselle Shortly handled what we call free
$[20]$ individuals, and that was, I think, kind of the size and
iz1 scope of government debate. Bruce Leftwich handled criminal (2a) justice issues, as well as kind of the civil rights milieu.
(23) There was another policy director that handled education. [24] It might have been Allison Mchose. I'm not sure. That 255. individual changed somewhere in there.

1] I don't know how many that is, but as I said.
21 there owere 14 policy councils. Some of the directors
(3) handled just one council, others handled two. So l'm pretty

4] close. I may have missed one or two.
(5) Q: Do you recall whether you had any conversations
with Judy Van Rest about how the NPF would conduct its j) business following November 1994?
[日] A: I don't recall, but it wouldn't surprise me at all.
(10] O: Do you recall whether you had any conversations
ith Kip Howlett, if I'm pronouncing the name right, abour
i how the NPF would conduct business following November 1994 ?
[13] A: Again, I don't specifically recall, but Kip left
[14) at about that point in time and it's possible I didn't.
[15] Q: Was a replacement hired for Mr. Howlett?
A: I don't believe $5 n$. If you told me did, I
7 wouldn't argue with you, but I don't recall.
O: Do you know what happened to his responsibilities
after he left, who might heve absorbed them, taken them up?
A: Well, in that interim until I resigned as COO, I
did, but there wasn't a lok, frankly, you know, to do as we
were trying to reshape the mission and all, and Bolton
really took on that role, or-l'm sorry-jackie-
Q: Sanders?
A: -Sanders took it over.
(1) O: Did you set down in writing your vision of what
(2) the-your view of what the NPF should do and should become
following November 1994?
ia A: I did.
(5) Q: Do you recall whether yous provided that memo
si cither to Mr. Bolton or Mr. Barbour, or both?
A: I know I communicated it to Mr. Barbour, and I
probably shared it with Mr. Bolton.
a: Do you recall anyone else you might have sent the
memo to or shared its contents with?
A: I could have discussed its financial requirements with Reed.
(13) Q: Scott Keed?

A: Scott Reed. But in terms of the-yes, there could
have been a number of people 1 discussed it with in terms of
formulating it. Once I had my own thoughts-had pretty much
coalesced, reduced to writing. I remember sharing it with-
well, not sharing it, sending it to Haley for his, not just
input, but decision. But other than that, that's the only
thing I recall.
Q: Do you currenily have a copy of that memo that you provided to Mr. Bartour?

A: I don't believe I do. I might have some notes
that were a draft of that, but I don't believe I have a copy
251 of the final piece of paper.
(1) MR. FPENKELL Mr. Spaeder, I know your position
you stated earlier on the record was that Mr. Denning having
to provide documents to the committee pursuant to the
subpoena, but on behalf of the minority I would request that
Mr. Denning produce, through counsel, any documents relating
to that memorandum about which he just testified and, of course, any other relevant documents.
MR. SPAEDER: All right. This is apparently a
merno that was prepared for Mr.-well, is may have gone to a
number of people, but it may have gone to Mr. Barbour and it
related to the NPF mission some time after November of 1994.
I'm not aware of such a document, but I'll talk to Mr.
Denning and we'll see if we've got anything.
MR. FRENKEL: Thank you.
BY MR, FRENKEL:
O: As part of your thinking about what the NPF would do following November 1994, did you consider additional sources of revenue for the NPF?

A: I probably did. I'm sure I did. I mean, that
[ 20 ] Was, you know, a factor in my thiniking about the future, a
(21) mix of not only what the Forum might address itself to, but.
[22] you know, what would help generate revenue as well.
(23) A: As you sit here today, do you have any
[24] recollection of your ideas about what would help generate
(25) revenue for the NPF and what you thought about at that time?

## [19)

209
opposite. I mean, it wasn't one or the other. It was-NPF
was perfectly-it was perfectly olay to raise money from
virtually any source. So we didn't-l didn't concern myself
with individuals versus corporations.
GY MR. FRENKEL:

O: Do you recall whether you had discussions with anyone about whether funds should be raised from any nonU.S. citizens?

A: Whether or not funds should be mised for any nonU.S. citizens?

Q: For the NPF.
A: Well, I think it-no, I don't recall specific conversations, but uniess Roger kicks me, I volunteer that as I said earlier, it wasn't matter of concern because as a 501(c)(4), we were-I wus advised that it was periectly legal and proper to accept money from virtually any source.
[24] But I don't recali any instance of-that we targeted, or 51 anything else, any kind of foreign contribution. I think,
on the contrary, we-well, that was it.
Q: Do you recall any time after November 1, 1994, there was any review process in place at the NPF to determine if any contribution solicited or made wes from a non-United States citizen?

A: We had no such system that I was wware of.
O: If there had been some-
A: I mean, any lind of a formatized system.
O: Are you aware of any sort of informal system?
A: No. I mean, orly in the sense that we paid attention to who our donors were. You tunow, if one came in froma Joseph Stalin, you know, we would have noticed it, I think, but-

O: Especially at that date, I would imagine.
MR. PEPRY: Coming in from the netherworid.
MHE WITNESS: Athough, legally, we Could have accepted it.

BY MP. FRENKEL:
Q: Are you aware if there was any system, formal of informal, in place to determine whether any funds raised by the NPF came from a non-U.S. corporation?

MR. SPAEDER: This is all after November of 1994, is that correct?

MR. FRENKEL: Yes, that's the question, yes.
THE WITNESS: No, there was no system to
discriminate on that basis. In fact-
MR. SPAEDERA: Well, you should answer his question and then shut up, unless you want to be here for a couple of days. Answer his question.

Ask the next question.
BY MR. FRENKEL.
a. I'rn sorry, sir. You were going to conclude, In fact?"

A: Siemens Corparation, which I believe-l'm not
sure, but I think is Germannowned, was interested in
training policy, hbor, education and training policy, and
was anxious that-that's a real, focused concern of theirs
and they were anxious that NPF do more work in that area and
were interested in suppoting the Forum for that purpose. I
don't recall if they ever did, but it wouldn't-I would have welcomed it.

O: I'll ask the same question in terms of whether there was a process, formal or informal, in place prior to
November of 1994 . And since I can anticipate Mr. Spaeder's
reaction, I will make it for both-or inclusive of non-U.S.
citizens, foreign corporations, or Unized States
subsidiaries of foreign corporations.
MR. SPAEDER: As to all those categories, I object and instruct the witness not to answer.

BY MR. FRENKEL:
Page 77
Q: Was there-following November 1, 1994, was there any system, formal or informal, in place at the NPF to feview any clomations made by a U.S. subsidiary of a foreign corporation?

A: No, other than the general thing that I stated
earlier, being aware who our donors were, and I suppose if
one arose that made us uncomfortable for some reason, l-if
you're going to ask me what would make me uncomforiable, I
don't know, but, you know, we were aware of who was
supporting the Forum. If-well, I'll shut up.
MR. SPAEDER: Well, answer his question because
you're starting to drift. He asked you whether there was
any system in effect after November of 1994 that fits the
caregory of his question. He's entilled to ask you that.
Is your answrer no, yes, or something in between?
THE WITNESS: No.

## EY MA. PRENKEL:

O: Any time after November 1, 1994, until the time
you left the NPF, was there any solicitation of a potential
contributor that you were aware of that in your mind rose to
the level of an entity from whom the NPF did not want to
accept money?
A: No.
Q: Are you aware, from November 1, 1994, until the time you lent the NPF, of any solicitation of a donor for
funds to the NPF that others felt was an inappropriate
entity to make a contribution to the NPF?
A: Not that I recall.
C: Do you recall any conversations with anyone inside
the NPF following November 1, 1994, about whether or not it
was legal or permissible to accept funds from certain
sourecs, whether there should be any kind of policy in place
to figure out whether particular kinds of sources or groups
of sources were inappropriate entities to make contributions
to the NPF?
[11] NR. SPAEDEF: Could you read bacik the question?
IId MR. FPIENKEL: It was not the world's model of a 3 clear question.
[14] The Reporter read back the requested portion of (15) the record.)
(1*) MR. SPAEDER: You can answer that.
(17) THE MTINESS: There were not. Your use of the
(t) word "inappropriate" is the one l'm struggling with. That
ing was pretty much left to our common sense and judgment, but I
[20) doa't recall an instance.
Q: Do you recall, following November 1,1994, whether
[2] you had that type of conversation with Mr. Barbour or any of
(24) the officers and directors of the NPE. My prior question
(29) was just internal to the NPF and I'm just asking, beyond

II that, the same question
A: Our counsel-I mean, I relied on my counsel's advice and our iiterature described what we were as a
4) 501 (c)(4) and those were the glidelines, and we were-

51 everybody operated, you know, along the rules we understood
in to apply to us. That's it.
Q: Who was your counsel at the time, if you recall?
A: Linda Long was the outside counsel and she became ill and was gone for long periods, and there was another
inwyer in that office, but I don't recall the name.
Q: David Norcross, by any chance?
A: He may have been involved, and I'm slipping back before-am I slipping back before November of '94?

MR. SPAEDER: Well, why don't you-
THE WITNESS: I think I am.
MR. SPAEDER: Why don't you clarify for counsel's
benefit whether the other lawyer you were thinking of was
(18) Mr. Norcross or some other individual whose name you can't (if recall?

THE WTNESS: It's another individual. EY MR. FRENKEL:
Q: Do you believe that the other individual worked at the same law firm as Ms. Long and that law firm is Bark, If Rome, Comisky and McCawiay?

A: I do.
(1) Q: Do you know whether that individual was an (2) associate or a partner of Blank, Rome, if you would have learned that information?
(4) A: I don't recall.

Q: Do you recall whether you had any conversations with anyone outside the NPF or its officers and board of directors about the topic of the appropriateness of certain b) sources of funds that the NPF might raise subsequent to ) November 1, 1994?
[11] C: Do you recall any such conversation with individuals at the RNC.

Same time frame, Mr. Spaeder.
A: No.
O: Do you recall any conversations with Scott Reed on that topic?

A: On the topic of whether or not a particuiar donation was appropriate or not?

Q: Right, and not necessarily in the context of one that had been tendered that you had been trying to make a decision about, because if I understood correctly, your I 4 testimony was that no such donation arose while you were there that raised a question in your mind about the appropriateness of a donation that had been made. SoI guess the question is about donations that, if they carme in,

## Page 81

might mise a question at the NPF about whether it whs appropriate or not to receive it.

MR. SPAEDER: I guess I'm a litule bit confused by the question now. This is did he, post November of 1994.
have conversations with Mr. Reed about the appropriateness
1 of certain categories of contributions to the NPP?
MR. FRENKEL: Yes, sir.
THE WITNESS: NO.
EY MR. FPENKEL:
O: Just to be clear, my statement of your earlierwas my statement of your earlier testimony correct? And what I mean by that is that while you were at the NPF, you did not encounter a situation where a particular donation
was made that raised an issue in your mind about the appropriatencss of the NPF accepting that conation. A: Is your question limited to after November of ' 94 OF-
O: Let's start with after November of 1994, yes.
A: No, no, I don't think it ever came up.
O: Just to make sure that the record is clear, so my characterization of your testimony was accurate, is that right, that it did not come up? And this is just a litite legalism here.

A: I'm really confused now.
Q: I'm sorry.
(2) question about pre-I mean post November of 1994. Now, were (3) you to ask the same question regarding the events before 4 November of 1994 , I would instruct hifn not to answer on the (5) grounds that l've previougly articulated.

MR. FRENKEL: Just so the record is clear, I will ask the question Mr. Spaeder just indicated he would raise an objection to, and I understand the objection is forthcoming.

## BY MP. FRENKEL:

(11) O: Prius to November 1, 1994, did you ever haverswas 2) any contribution made to the NPF which raised in your mind 3) the question about whether it would be appropriate for the

4 NPF to accept that Contribution?
5] MR. SPAEDER: I object on the grounds previously stated and instruct him not to answer.

## BY MR. FRENKEL:

O: Any time after November 1, 1994, did it come to your attention that others at the NPF had a question about the appropriateness of any donation that had been made to the NPF?

MR. PERRY: Any donation that had been made after that date?

MA. FAENKKIL: Yes. We're talking after November

1. 1994. 

Page 83
THE WITNESS: At the risk of getting kicked by
Roger, I want to-we had a brick wall between our policy
staff and our fund-raising operation, and I did my level
f best, as did the ouner senior officials there, to insulate
5] the policy development people from almost every aspect of
I not only fund-raising, but financial operations. We didn't
n want to even give the appearance that NPF was for sale,
si because it wasn't.
So if you gave me an instance where a particular
staff member, outside of a handful, was even aware of a
particuiar one, I'd be surprised, and I don't recall any
instance where somebody raised that kind of objection.
EY MR. FRENKEL:
Q: Are you aware of any instance-sort of Mr. Perry's
question, or I'll take Mr. Perry's suggestion about a
donation that had been made prior to November 1, 1994, that
came to the attention of someone or someone discussed after
November 1, 1994, about the appropriateness of the donation.
MR. PERPY: That wasn't my suggestion.
AR. PRENKEL: But it gave me the idea.
[Laughter.]
THE WTTAESS: No.
GY MR. FRENKEL:
O: Same question for prior to November 1, 1994, to
the extent I haven't already asked that.
Page 84
(1) MR. SPAEDER: I think you've covered the
[1] waterfront.
(3) MR. FRENKEL: I may tave. If I would ask that
(4) question again, Mr. Spaeder, you would interpose an
[5) objection and instruct him not to-
(n) MR. SPREDER: I would as to any fund-mising

IT issues arising before November of 1994, and I would instruct
(8) the witness not to answer it.
il MF. FRENKEL: Off the record for one second.
[10] [Discussion off the record.]
(11) BY MK. FRENKEL:

C: Mr. Denning, folfowing November 1, 1994, did you
(13) have any discussions with anyone inside the NPF about
(14] whether members of Congress should be involved in raising
(15) funds for the activities of the NPF?
(10) A: Not that I recall.
(17) C: Do you recall having those discussions, again.
(te) folfowing November 1, 1994, with any of the officers or
(19) directors of the NPF about members of Congress raising funds
[20) for the NPF?
(21) A: Again, not that I recall, but there were a number
[22] of members, Senators and members, on the board and it's
[23) possible, in a blue-sky kind of way, we discussed options
(24) that could have included that one, but I don't remember a
(25) specific proposal reyarding that.

1) O: Do You recali any time after Novernber i. 1994, (2) whether other members of the board, in addition to Mr. Brown, became involved in raising funds for the activities of the NPF?

A: No.
Q: Do you recall any time after November 1, 1994. whether there was ever a discussion at a board meeting about whether other members of the board should become involved in raising funds for the activities of the NPF?

A: Yes.
Q: When do you recall the first discussion of that topic?

A: I can't put it in time, but at various-at least
onc and probably more board meetings, Lee Brown would make a
pitch to the board to get more involved in soliciting and helping raise money for the Forum.

O: Other than a general exhortation by Mr. Brown, was any formal proposal ever placed before the board for a vote about whether the board should become more involved in the fund-rasing activities of the NPF?

A: Not that I recall.
Q: Do you recall-and this is all after Novemiber 1.
1994-whether there was any discussion at the board neetings that you do recall about whether it would the appropaiate for elected officials who are on the board of the NPF to
participate in fund-raising for the NPF?
A: If never came up that I recall.
MR. FRENKEL: Off the record for a minute.
[Recess.]
MR. FRENKEL: Back on the record.
BY MR. FRENKEL:
a: Mr. Denning, prior to November 1, 1994, did the
National Policy Forum ever use fund-raisers who were
retained on contract? And by that I mean they weren't full-
time employees of the NPF Development Office, but were
retained by NPF to raise funds for NPF.
MR. SPAEDER: I object. I'll permit you to answer that.

THE WITNESS: That's possible. There's one
instance I can think of that might fall in that category and
there could have been-there could have been others. I
mean, by "others" I mean one or two. The fact that I don't
remember probably indicates they weren't very successful. EY MR. FAENKEL:
O: The one or maybe more than one individual insence
that you might have in mind prior to November 1, 1994-would
that individual or individuals have continued on after
November 1, 1994?
A: Yes.
O: Who are those individuals, as best you recall?

A: Fred Volcansek entered into a-we entered-NPF entered into a contract with Volcanseis at some point before or after November of '94.
a. Anyone else that comes to mind?

A: Not that-no, not that I recall.
O: How did Mr. Volcansek come to the attention of the NPF?

A: I'd lnown him for a number of years and he was a
friend and he demonstrated to me, and I think to Haley, that
he rould be helpful and merited compensation for the work he was doing.

Q: To your knowiedige, did Mr. Barbour have any involvement in the decision to put Mr. Volcanseik under contract to the NPF?

A: Yes.
Q. What role did Mr. Barbour have in that decision?

A: He had the ultimate decision.
O: Was he consulted at any point prior to making the ultimate decision?

A: I may have discussed it conceptuaily with him and then. as long as I had a green light, moved ahead until theyou know, the ultimate decision had to be made.

O: Do you recall if anyone else was present in the
conversations you would have had with Mr. Barbour other than yourself and Mr. Barbour?

Paga 88
in (1) 2 repeated

## THE WITNESS: Yes, please.

MR. FRENKEta: Can you please read it back?
[The Reporter read back the requested portion of the record.]
THE WITNESS: No, I don't recill a specific goal.
There were expectations that he could raise moncy.
EY MR. FRENKEL:
Q: What were the expectations of the-witat were your expectations of the minimum amount that you would have expected Mr. Volcansek to raise for the NPF any time after November 1.1994?

A: I seem to recall a couple instances where
corporations supported those conierences, those large forums
that occurred in '95, and some of those donations were in
the $\mathbf{\$ 2 0}, \mathbf{2 5 , 0 0 0}$ range. And his ability to bring chose in
was what merited the decision to offer him some compensation
for that worte.
O: What aras to be the basis of Mr. Volcanseic's compensation?

Ai As I recall, it was a monthly retainer somewhere in the $\$ 3,000$ a month range.
a: Wovid Mr. Volcanselk be entitied to more
compensation or any sort of bonus, depending on the amount

I of money he fad raised?
A: No.
Q: He would be paid the same amount whether he had mised $\$ 1$ million in a month or no money in a month?

A: That's the way-as 1 recall, that's the way-that
I was the agreement.
Q: Did that agreement change at any time that Mr.
Volcanseld was under contract to the NPR?
A: I don'z believe so.
O. Did you have an understanding of Mr. Volcansek's
potential access to sources of money that were not availabie
so the existing development staff of the NPF or to Chairman Barbouri'

A: Well. I think to this extent, that he had-he had
ideas about-and refationships that were not readily
Gi available to the development staff or to Mr. Barbour, and to
in that extent the felt that he would be successfud and we felt
(99) that it was worth the-giving him that opportunity.

Q: Any time after November 1, 1994, do you know
whether Mr. Volcansek solicited contributions from non-U.S.
21] Citizens?
22] A: Not to my knowiedge.
[23) O: Are you aware-
(24) A: Not that I recall.
(25) D: I'm sorry?

1) A: Not that I recall.

Q: Are you aware of any instances after November 1 .
1994, when Mr. Volcansek solicited contributions for the NPF
from a non-United States corporation?
A: No, but again it wouldn't have mattered because we were a 501 (c)(4). I mean, I didn't sit back and-Siemens. to tne, was the same as Gencral Electric.

Q: At this point, I'm just asking for your
recollection. Do you recall, any time after November 1,
1994, whether Mr. Volcansek solicited contributions for the NPF from a U.S. subsidiary of a forcign corporation?

A: Again, none come to mind.
O: Are you aware any time after November 1, 1994, of an instance where Mr. Volcansek approached a member of Congress to mise funds for the NPF?

A: $\mathbb{N}$.
O: Are you aware of an instance after November i,
1994, where Mr. Voicansek appronched any elected official,
State or local or federal, to make-to engage in the
solicitation for the NPF?
A: No.
A: How did Mr. Volcansek's success or back of success get communicated to you? I guess what l'm asking is how did
[24] you know which contributions had been solicited by Mr.
25) Volcansek and which by others at the NPF?

A: He told me.
Q: Did he send you a written document at the end of each month or each quarter saying, "just a reminder, here are the contributions that I've raised or the pledges that I have obtained in the last 90 days?"

A: No. I don't remember any written reports. He'd call me and, you know-we were friends, remember, and he
would-we'd talk occasionally, officially and unofficially,
and in the course of all that he'd relay how he was doing.
O: Did Mr. Volcansek have a contract with NPF to raise finds from November 1, 1994, through the time you left the NPF?

A: He had a contract from whenever it started until after I left.

O: Do you have any understanding of how he was doing in terms of mising funds during that period of time?

MR. SPAEDER: I'l permit you to answer if you
19] THE WITNESS: I recall after I-I believe it was [20) after I resigned as COO and those major conferences were underway that there were two or three occasions, possibly 22! more, in the February, maybe, through April time frame of
'95 where he was successful in raising, I'll say substantial
(24) support for each of those conferences that occurred during resi that period.

## confine your response to post November of 1994 knowledge.

## EY MR. FRENKEL.

O: Do you mean 1995 or '96? Was it after you left or was it while you were-

A: I left in '95 and these occurred in the spring of '95.

Q: Did you come to learn through your friendship for Mr. Volcansek or from other sources that his contract to raise funds from the NPF was terminated?

A: At some point, yes.
Q: Do you have any understanding as to when his [11] Contract was terminated?
[12] A: Vell, at some-my recollection is at some point in
(13) '95. NPF did not honor its obligation and was not paying the
[14] full amount, and when that occurred I just don't recall.
[15) O: Did Mr. Volcansek ask for you to intervene at all
(ig to help him get the monies he felt wert due him under his
(in) contract with NPF?
(18) A: I know we discussed it and it could be that he did [19) ask me for advice or help.
(20) O: Do you recall whether you communicated with anyone B1] at the NPF or Haley Barbour about any monies that might be [2] owed to Fred Volcansek?

A: I don't believe I had much, or any occasion
\{24] really-well, I don't want to say any occasion, but there
RSI Were very, very few occasions that I talked to Haley or mes
[1] with him after I resigned. And if I expressed a concern
(2) about this or advice about it, it would have been to Botton.
(3) but I don't remember a specific instance of it.
(4) O: Any time after November 1, '94, were you aware of 51 any effort by the NPF so raise funds from corporations that( 6 ] Corporations or others designated as research dollars?
(7) A: No. That's a new term to me.
(8) Q: The reason I-Time Magazine reported in a-l in believe it's a May 5, 1997, article that the NPF had tried [10] to-identified one sotirce of additional money from (it) corporations other than just the usual solicitation as (12] research dollars that the corporations had, and l'm just (13] again asking whether you've heard anything about that or itaj have any understanding about that.
[15] MR. PERRY: You don't happen to have a copy of (16) that article?
(1n MR. FRENKEL: I do not.
(18) THE WTNESS: That doesn't-that term does not mean-ring any bell with me.

## BYIMR. FRENKEL:

[21] O: I'll start with prior to November 1. 1994, even (22) though I think I know what the result of the question will [20] be. Con you describe prior-from the time you were hired at (24) NPF until November 1, 1994, the kinds of meetings you had (25) with Hatey Barbour?
i] MR. SPAEOEFI: I'm going to object and instruct the witness not to answer in light of the background information that we have provided you with my position about the scope of the committer's jurisdiction.

BY MR. FRENKEL:
O: Between December 1993 and Novernber 1, 1994-
October 31, 1994, did you have-can you describe the kinds
of meetings you had with the officers and directors of the
NPF?
MR. SPAEDER: Same objection and instruction. BY MR. FRENKEL:
Q: Following November 1, 1994, until the time you
left the NPF, what kinds of meetings did you have with Mr. Barbour?

MR. SPAEDER: I'm sorry. I wras taking notes.
What's the time frame on that question?
MR. FRENREt: November 1, 1994, until the time be left the NPF in 1995.

MR. SPAEDER: You can answer that.
THE WITNESS: There were-there were a number of mectings, and by that I mean two, three, about what the furure of NPF might be, my advice on who might be its
president, subjects like that. Some of that-some of those
meetings were subsequent to recommendations I inad made in writing along those lines.
(i) MR. FRENKEL: To the extent they exist, I'd also
(i) again request that any writings or other documents Mr.
(3) Denning might have from at least the period November 1 ,
i4) 1994, until the time he left the National Policy Forum
[5] relating to the activities of the NPF be produced to the
[n] committee. I would extend my request to any documents in
(7) his possession, custody or control from the bime he started
[8] there that's, you know, part of the inducement-given to him
(9) as part of the inducement for him to come. Bur I understand
(10] your posicion on the date may differ from mine, Mr. Spaeder.
(11) MR. SPAEDER: I'm a litule confused. Is it the
(12) committee's view that the witness is under a subpoena today
$[13]$ to produce documents, or is he here to testify and nothing
(14) more?
(IS) MR. FRENKEL: Again, I don't speak entirely for
(167 the committee, and I understand he's here to testify. I
[17] want to say he has certainly testified quite fally and
(ita) completely as of this point and I would expect that to
[19) continue throughout the day. And I understand the point you
(20) made on the record at the beginning about the subpoena and
[21] the production of documents.
[ 22$]$ I'm just requesting that to the extent that the
[23] documents Mr. Denning may have in his possession, custody
fzif and control relating to the subject matser of the
i25 committer:'s inquiry-that those documents be produced to the
[1] MA. FRENKEL: I believe that was the tirfe frame of ( 2 my question.

THE WITNESS: Yes.
MR. SPAEDER: You may answer the question. EY MR. FPAENKEL:
Q: Again, I think you've used both the first and the last name in your last answer. But just to make sure, the individual that you understood to be delegated by Mr. Barbour to field requests that you had relating to the NPF was Scott Reed, is that correct?

A: That's right.
O: If Mr. Reed was not available, was there anyone else that you would try to communicate with in an effort to get information to or from Mr. Barbour?

A: Yes.
O: Who was that?
A: A close friend of mine who worked aver there wrs
Don Fierce and I didn't communicate with him on an official basis, but if I had an opinion or something that I wanted communicated to Haley and I couldn't get it directly and if Reed wasn't available, I might talk to Don.

O: Did you have any occasion to talk to Sanford,
Sandy, McAllister about matters relating to the NPF?
A: Yes. I'm sorry. She-afier Reed resigned,
whenever that was-if you know, help me out.
Page 99
A: Hen't when he resigned.
A: He left, well, somewhere, let's say-l think he left at the end of the year, give or take.
a: 1995?
A: '95, and she took over-Sanford is what she goes by, by the way-took over as chief of staff over there, or some similar title, and then-so she then took on the roie that Reed had had and I met or spoke with her on a fairly
regular basis until I resigned. Remember, this was all happening simulaneously. Bolton is coming in, I'm going out, Reed is leaving, McAllister is coming in.

O: Other than the board of directors meetings you testified to earlier this morning, did you have any other reguiar contact with any of the rembers of the board about matters relacing to the operation of conduct of the NPF?

A: There were two board members-well, I'm getting in before and after November of ' 94.

MR. SPAEDER: Well, you should confine your answers, subject to my continuing objections, to the period after November of 1994.

MA. FRENKEL: Ail right. TU just ask a question
(22) which-we'll get Mr. Spacder's objection for the record on (23) it and then ask it for post Nowember 1994.

BY MR. FRENKEL:
Q: Prior to November 1994, did you have any

Il discussions with any members of the board of directors of
[ 2 ) the NPF about the conduct or operation of the NiP??
(3) APA. SPAEDER: Objection. Kindly do not answer
(4) that question.

BY MR. FRENKEL:
[9]
in after-on or after November 1, 1994.
A: I spoke with-
DAR. FAENKEL: Off the record.
[Discussion off the record.]
THE WITNESS: I spoke with Lee Brown about both
fund-ruising, his activities, and how fund raising in
I general whs going. And, secondly, every time NPF required a
(14] Subsidy from the RNC. it required me to get his approval of
(15) that, and there could thave been inscances posi November ' 94
fily where we did that. I don't recatil.
[in ${ }^{[1]}$ BYM. FAENKEL:
(ram O: Other thant Mr. Beown, did you have any contact
In with any other members of the boand of directors of NPF
relating to its operations, first prior to October 31, 1994?
MR. SPAEDER: Objection. I instruct you not to
answer that question.
BY Mr FRENKEE.
Q: And then the same question for any time after
November 1. 1994.

## -

A: The only other board member if recall specifically
i) having a conversation with is Blake Hall, and there could
in have been an instance after November '94 where I spoke with
a him as well.
Q: Who is Mr. Fall, or what position did the have at
the NPF or on the NPF board, as you recall!
A: He was-l don't recall the exact citle, but
j counsel. I mean, he was kind of the-l don't know what the titte would have been, but he was the one kind of designated to be our outside legal advice.
(i1) $Q$ : Was there anyone at the NPF who was designated as the in-house counsel, and I guess what I mean by that, in someone other than an attorney at an outside law firm?

## A: No.

a: You testified just a littie bit earlier thas when the NPF would need a subsidy, you would need to get Mr.
Brown's approval, is that right?
A: That's right.
a: Did anyone else at the NPF, in addition to Mr.
Brown, need to be consulted before you could complete the
process of obtaining an additional subsinty for the NPF?
MR. SPAEDER: Objection. You may answer that
question if you have knowledge of events after November of 1994 that are responsive to the question.
MR. PERAY: I'm a little confused by the term
"subsidy."

## BY MR. FRENKEL:

0: You can answer the question, given Mr. Spaeder's constraint, as best as you can.

MR. SPAEDER: You understand my instruction. You can answer the question if you have knowledge of events that are responsive to the question after November of 1994. If you cion't, just tell counsel you don't have any knowledge.

THE WITNESS: 1 don't believe there were any such
transfers post 1994 until the time 1 resigned as COO .
MR. SPAEDER: Do you mean post November of 1994 or post 1994?

THE WitNESS: Post November of '94 through the time I left.

MR. SPAEDER: And I think majority counsel has
raised a legitimate question about your use of the term
"subsidy." That could be construed in a number of ways and
you want to make the recond clear as to what you meant by the term.

THE WIMESS: It's a poor choice of words. They
were loans for-they were operating loans that-we signed
promissory notes that there was a full intent that they be repaid.

BY MA. FPENKEL:
Q: What was the process for getting a loan of that

1 nature? What I mean is I'm excluding now the loan from
ial Signet Bank, which we'll talk about this afternoon.
(3)
(4) provide a little background, a little context. So you can
(5) answer the question generally uncil I instruct you
(6) otherwise.

THE WITNESS: The ones I recall were all prior to
(8) October '94, although there could have been others later I after I resigned. And the process was typically that I'd
(10) project what the cash requirement was, where revenue would
[11] be, and if there was a deficit, what, about, it would be.
(12] and would talk to Lee Brown about that and ge: his
[13] permission.And I seem to remember-I think this is right-
[ 14 ] that we would actually have to execute a promissory note
[15 that he-I think initially, at least, he had to actually
[16] sign, along with Mike Baroody, I think, and that document
itn would be delivered to the RNC before or concurrent with cash
[18] being transferred to an NPE account.
BY MR. FRENKEL.
[20)
Q: Other than Mr. Baroody and Mr. Brown, was anyone
[21) else from the NPF involved in the process of obtaiting a
(22) loan from the RNC, to your knowledge?

A: Well, Steve Walker, who was our controller, had to
[24] handle the paperwork and the accounting, and I believe Steve
[25) reported to Catherine Kelier and she kept track of the loans
Page 104
and I believe produced the promissory notes and supervised
(2) the accounting. And by the way, there were a number of
[3] repayments on those notes prior to my arrival and during my (4) tenure,
(5) O: In terms of obtaining a loan from the RNC, do you
know who on the RNC side was involved in either the-well,
let's start with the negotiating process, the process of
negotiating with the NPF for the loan or the loan amount?
MR. SPAEDER: I object, but I'll permit you to
answer the question, providing counsel a little context of the relationship.

THE WITNESS: The arrangement had been worked out [13] prior to my arrival, and as I explained earlier, it
[14] involved-it required a promissory note. There was an-it [15] bore an interest rate and it had other stipulations, I think
$[16]$ including that it was due on demand. And as I said, a
[17] nurnber of repayments were made both prior and post my
[18] arrival, and that, I believe, was worked out initially by
[19] Ken Hill, who was VP of Administration, I think, or I'm not
[20] sure of the exact title.
Catherine Keller was involved in that on our side, and
[22] then-I mean, Haley had agreed to the initial arrangement
(23) and then Reed and Jay Banning at the RNC actualiy carried it
[24 through. They were the working level on the RNC side and
i25] Keller and Hill on the NPF and then wheri I came on board, 1
Page 105
418
got a litte more involved in it.
BY MA. FRENKEL:
Q: At about the time you came on board with the NPF,
related to these loans, did you have ever sit down and have
face-to-face negotiations with the RNC over any of the
details of the loans?
MR. SPAEDER: Objection. l'll permit you to (8) answer. We're getting close, but I'll permit you to answer.

THE WINESS: What do you mean, negociate about what?

## GY Mr. FRENKEL:

(11)
(12) O: About any of the terms of the loans or the amount [13] of the loans.
[14) A: Oh, sure, constantly. I mean, my weekly meetings
[15] with Reed would either be devoted entirely or substantially
[18] to that topic, and it usually involved around I would
(in project that I needed-pick a figure, $\$ 100,000$-because of
ital $x$, $y$ and $z$, and he would remonstrate that, "you know I don't
('9) have it." And we'd go back and forth about, "well, you got
[zop to cut this out or cut that out, or delay paying this."
[2t] That was a constant cash flow thing, with the goal of trying
[22] to make the-on both our parts, trying to make the draw as
[23) smill as possible.
[24] O: Are you aware of any instance where the NPF
z251 requested monies from the RNC where the RNC didn't come up
i) with at least some money, whether it was the full amount you
2) had initialiy wanted or some lesser amount?

MA. SPAEDER: Objection. You may answer.
THE WITNESS: You meanul'm sorry. You mean where they just flat refused?

## BY MR. FRENKEL:

a: Yes, sir, that's what I meant.
A: I don't. You know-I'm sorry. Let me add
something because I want to be accurate with you. There was
one instance where it wasn't so much that they refused.
i'1 They just didn't have it, as hard as that may be to believe.
(12) and we had an immediate requirement that had to be met and
[13] so I advanced a personal loan over a weekend and then was
[14] repaid on Monday or Tuesday. And I don't remember the
('s) source of those funds, whether a donor-you know, whether a
16] donation had come in that had been anticipated or the RNC
n stepped forward. I don't remember.
O: Any recollection as to the date when you had to make that out-of-your-own-pocket loan to the NPF to keep it running for the weekend?

A: Yes. It was late November-or I'm sorry-late
July '94. We had to do the mailing of the bloody report and the post office doesn't take credit and, you know, it was (24] like a $\$ 12,000$ mailing bill and it was either-somebody had to either pay the postage or the report wasn't going to get

Page 107

## mailed.

Q: Prior to the $\mathbf{\$} \mathbf{2 . 1}$ million loan from Signet Bank in
October 1994, did you have any discussions with anyone at
the RNC about the level of debt or the amount of debt the
NPF was incurring related to the RNC? Now, if that question
isn't clear, I guess, you know, the amount of monies, total
monie. that the RNC had been loaring to the NPF:
MR. SPAEDER: I'm going to object and instruct the
witness not to answer. That goes into the period before
November of 1994, and I think you've provided counsel with a
fair understanding of the working relationships. So I think
that it's appropriate to instruct you not to answer that question.
a. in the same period of time, prior to November

1994, did you have discussions with the directors and officers of the NPF about the debe totals the NPF was
incurring from the RNC?
MR. SPAEDER: Same objection, same instruction. BY MR. FRENKEL:
Q: I'm just going to ask you about a series of loans
that the-which I will represent to you the NPF received
from the RNC starting in December '93-there were others
that took place before you arrived-up to August 1994, and
ask whether there swas any discussion about these loans and
what the money-wetl, a series of questions. I would
anticipate there will be objection to the questions about-
MR. PERRY: I'm sorry to interrupt you. If I
understand correctly where you're going, this is going to
take a little bit of cime to ask these and it's about 1.00,
so either way.
MR. FRENKEL: Yes. I mean, I'll finish the
sentence, but I mean I think that's why we'll do this. I
assume there will be an instruction not to answer any of the
questions and I can just ask them as it relates to each
(ii) loan, and I'u just give the date and the amount of the loan
(12] and then we can break for lunch. But the questions are
[13] going to relate to-well, I'll tell you what, why don't we
(14) just-1 will start the process with the first loan, and if
isf you want to pose an objection, Mr. Spaeder, and then we can
${ }_{[16]}$ discuss whether those objections will pertain to all the
ing dates I'm about to ask prior to November ' 94 and go from
[18] there.
[199 MR. SPAEDER: Right. I will represent to you that
(zol if your goal is to articulate in seriatim a number of
[2:] alleged loan transactions between the RNC and the forum pre-
[22] dating November 1994, I will instruct the witness not to
(23) respond. subject to the objection I have previously made.
[24] But to facilitate the schedule, I'm happy to have you
25L perhaps list each of the transactions and then if you would
[!] accept a single omnibus answer, which will be in the form of
(2) an objecition from me, an instruction not to answer, I'm
[3] happy to stipulate that if you had asked each question
(4) separately and elicited a response, it would have been an
[13] discussions with any of that above group about the use of[14] the proceeds; any discussions with the above group about the
[15] need for the proceeds and the timing of the need for the
[18] proceeds; and any discussion with any of the above group
[in] about alternative sources for the money; and I think,
[1a] finally, any discussion with any of the above group,
f99: including the development staff of the NPF; about activities
[20) the development staff or others related to the NPF could
[21)
(22) NPF:
The first loan I'd like to ask you about is
December 23, 1993, from the RNSEC to the NPF in the amount
of $\$ 30,000$.
iv And I guess, Mr. Spaeder, now that you have the [2] questions, I'Il just go through the dates and the amounts,$141 \$ 65,000$; February 14, '94. $\$ 80,000$; the next day, February
15, '94, \$30.000; March 4, 1994, \$55,000; March 14, 1994,

April 5, 1994, \$15,000;April 13, 1994, $\$ 10,000$; two
tiansactions the next day, April 14, 1994, one in the amount
of $\$ \mathbf{2 5 , 0 0 0}$, another in the amount of $\$ 90,009$, for a total on
April 14 of $\$ 115.000$;April 22, 1994, $\$ 25,000 ;$ April 28 ,
1994, $\$ 115,000 ;$ May 5, 1994, $\$ 65,000 ;$ May $10,1994, \$ 45,000 ;$
two days later on May 12, 1994, $\$ 120,000$; five days later,
May 17, 1994, \$100,000; May 25, 1994, \$50,000; May 31,1994.
$\$ 75,000$; June 3, 1994, $\$ 50,000$; five days later, on June 8 .
1994, $\$ 80,000$; the next day. June $9,1994, \$ 140,000$; June
30, 1994, 585,000 ; July $14,1994, \$ 70,000$; and finally from
this list, August 12, 1994, $\$ 60,000$.
MR. SPAEDER: As to those particular transactions,
I object and instruct the witness not to respond. And
counsel may assume that had vou asked the questions
separately, I would have given he same instruction.
MR. FRENKEL: Thank you, Mr. Spaeder.
O: Mr. Denning, what is the RNSEC, as far as you
know?
A: I was going to ask you. I don't know.
Q: As far as you know?
(13) As far as I know, the loans-well, I guess that's
(14) a fair way of puting it.As far as I know and believe, the
[15] loans all came from the RNC. What account, particular
(16) account, Banning may have drawn them from, t'm ignorant, and
(17) that term means nothing to me.
(18) MR. FRENKEL: Okay. I'm ready-l'm willing to
(Hg break for tunch, if that's agreeable.
[20) THE WINESSS: Can I ask Roger a quick question?
(21) MR. FRENKEL: Of course, of course.
[22] [Witness conferring with counsel.)
[23] MR. SPAEDER: We're cool. We're off the record.
[24] [Whereupon, at 1:07 p.m., a luncheon recess was
255 laken, to reconvene at 2:05 p.m. this same day. 1 objection and an instruction as well.

## AR. FRENKEL: That's fine. That works for me.

 BY MR. FRENKEL:Q: The questions will relate to any discussions you
would have had with Haley Barbour about a loan transfer; any
discussions with others at the RNC. including Scott Reed,
about the loan transfer; any discussions with officers or
directors at the NPF about the loan transfer; any discussions with any of that above group about the use of need for the proceeds and the timing of the need for the
proceeds; and any discussion with any of the above group
about alternative sources for the money; and I think,
finally, any discussion with any of the above group,
including the development staff of the NPF, about activities
the development staff or others related to the NPF couid
have undertaken to have brought in a ditional monies to the NPk:

The first loan I'd like to ask you about is
December 23, 1993, from the RNSEC to the NPF in the amount of $\$ 30,000$.

Page 110 if that's fine with you.

MR. SPAEDEA: That's agreeable.
BY MR. FRENKEL:
O: December 28, 1993, 330,000 . Each time, the entity will be the RNSEC making the loan. The entity receiving the loan will be the NPF, and maybe at the end after I've done it, I can ask just what the RNSEC is, but iet's go ahead and make the objection record and we'll do that if that's oliay with you.

If I didn't aiready say it, December 28, '93,
$\$ 30,000$; January 13, '94, \$125,000; January 27, 1994,
155,000; rebruary 14, $94.580,000$; the next day, February
\$200,000; March 18, 1994, \$35,000; March 30, 1994, 575,000;
April 5, 1994, \$15,000;April 13, 1994, $\$ 10,000$; two
transactions the next day, April 14, 1994, one in the amount
of $\$ 25,000$, another in the amount of $\$ 90,000$, for a total on
April 14 of $\$ 115.000$;April 22, 1994, \$25,000;April 28,
1994, $\$ 115,000 ;$ May 5, 1994, 565,$000 ;$ May $10,1994, \$ 45,000 ;$
two days later on May 12, 1994, $\$ 120,000$; five days later,
May 17, 1994, \$100,000; May 25, 1994, \$50,000; May 31,1994.
1994, $\$ 80,000$; the next day, June $9,1994, \$ 140,000$; June
Page 111
$30,1994,585,000 ;$ July $14,1994,570,000$; and minaly from this list, August 12, 1994, $\$ 60,000$.
MR. SPAEDER: As to those particular transactions,
counsel may assume that had vou asked the questions
separately, I would have given he same instruction.
MR. FFENKEL: Thank you, Mr. Spaeder.

## BY MR, FRENKEL: <br> BY MR. FIENKTEL:

O: Mr. Denning, what is the RNSEC, as far as you know?

A: I was going to ask you. I don't know.
O: As far as you know?
A: As far as I know, the loanswwell, I guess that's
loans all came from the RNC. What account, particular
(16] account, Banning may have drawn them from, l'm ignorant, and
in that term meons nothing to me.
ras willing to
20; THE WTTNEss: Can I asik Roger a quick question?
21) MR. FRENKEL: Of course, of course.

22] Witness conterring with counsel.]
[24] [Whereupon, at 1:07 p.m., a luncheon recess was
25i laken, to reconvene at $2: 05$ p.m. this same day. 1
[2:05 p.m.]
Whereupon.
DANIEL B. DENBING
resumed the stand and, having been previously duly sworn.
was examined and restified as follows:
FURTHER EXAMBNATION EY COUNSEL. FOR THE MMMORITY
BY MR. FRENKEL:
Q: Mr. Dennting, before turning to the Signet loan
subject and docucoents, I just wanted to ask you one other-
or two other series of questions. Prior to any discussions
at the NPF about getting a loan from Signet Banic, had you-
were you aware of any views held by Mike Baroody about
whether the NPF should rise money from foreign sources?
MR. SPAEDER: This now relates to events occurring
before Nowember of 1994 .Am I correct?
MR. FRISNRKL: To the extent that it would have occurred in that period, yes.

MR. SPAEDER: Right. In light of that, I think
I'm obliged to object and instruct the witness not to answer.

BY MR. FRENKKEL:
Q: Are you avrare of any disagreement Mr. Baroody might have had with Haley Barbour about whether the NPF should raise funds from foreign sources? And to make it
il easier for Mr. Spaeder, I'li say prior to November 1, 1994.
(2) MRF. SPAEDER: Object and instruct the witness not (3) to aiswer.

BY MR. FRENKELL:
(4) BY MPR. FRENKEL: Are you aware, prior to November 1,1994, whether it was the view of Mr. Barcody or others at the NPF that Mr.
(6) it was the view of Mr. Barcody or others at the NPF that Mr.
in Haley Barbour had an obsession or other strong interest in (i) raising money from foreign sources?

MR. SPAEDEA: Object. Same instruction.
(9) MR. SPAEDER: Object. Same instruction,
(10) BY MR, FRENIKEL:
(11) O: Subsequert to November 1. 1994, did you have any
(12) conversation with persons at the NPF on the topic of raising
(1fi A: Subsequent to November 1. 1994, did you have any
(12) conversation with persons at the NPF on the topic of raising (13) foreign money for the NPF?

I think if Mr. Spaeder is not objecting, then it's (15] okay for you to answer.

A: I'm sorry. Prior to November of '94, was I-
[17 O: After November 1, 1994.
(i8) A: Oh, was l aware of anybody objecting? Not that $t$ recall. You lnow, it wasn't an-it wasn't an issuc.
120) O: When You came on board the NPF in December 1993,
[21] did you make any determination about why it was that ehe
(22) Nationai Policy Forum had operated in the red or at a
[23] deficit since it wers formed in June or May of 1993?
[24] MR. SPAEDEA: Object. I'II permit you to answer
(25) that if you have the information.

Page 113
-
(1) THE WHTNESS: 1 think it's fair to say that the
(i) fund-raising had not met Haley's expectations, nor anyone
(3) else's. It was proving to be much more difficult than it
[4] had been anticipated. Hence, the need for loans. I think
(5) there was the anticipation when I came on board that once we
[i] started to do forums, the pace picked up, Commonsense is
(7) published, that fund-raising would increase dramatically and
(8) outstrip expense. As you know, that proved not to be the
(9) case.

## EY MR. FRENKEL:

[11] O: At any time you were affiliated with NPF, do you
(12) recall whether there was a period of time where fund-raising
(i3) or revenues coming in did outstrip the expenses, the costs
(14) of operating the NPF?
[15] A: From-yes, from time to time. I mean, I didn't
(it] have to go knock on the door every two weeks to meet
(17) payroll. There were stretches, as you can see, I think.
(19] from that schedule where the loans were erratic, and that's
(19) because revenue exceeded expenses for that period.
[20] O: In more than one month where you were at the NPF,
(21) did the costs of operating the NPF exceed the revenue coming
|e22 in?
(23) A: I'm sorry. Do that one more time.
[24] Q: Sure. In any given month that you were there, did
(25) it occur at least more than one time where the costs of


Page 317
(11) 9
[3]
instruct the witness not to ansmer To the extent that
if counsel addresses any questions with regard to the Young
[5] Brothers Development loan guarantee, you should answer those
(6) questions, but I don't undersmad that his question
addresses that issue.
EY MR. FRENKEL:
Q: Prior to any discussion relating to the Young
Brothers Development loan guarantee for the National Policy
Forum, did you have any conversations with Hiley Barbour about steps that you or others recommended to improve the financial condition of the NPP?

MR. SPAEDER: Objection. Same instruction.
BY MR. FRENKEL:

Q: In the same period of time, which is before any
discussion of the loan guarantee from Young Brothers
Development, did yoa have any conversations with indivichals at the RNC other than Mr. Barbour about now to improve the financial condition of the NPF?

## MR. SPAEDER: Objection. Same instruction.

 EY MR. FFENKEL:Q: For the same period of time, did you have any such conversations with Scott Reed or others who, as far as you knew, reported to or worked directiy for Mr. Barbour at the
(1) RNC?

NR. SPAEDER: Same objection, same basis, same instruction.

0: In the samue of period, did you have conversations on the topic of how to improve the financial condition of the NPF with anyone other than members of the NPF, officers If and directors, or the RNC? I guess the question is anyone outside of the groups that I've just asiked about and an objection has already been tendered.

MR. SPAEDER: Same objection, same instruction.
BY MR. FRENKEL:
Q: When did you first learn that the National Policy
Forum was thinking about gerting a loan guarantee or other type of loan to improve its financial condition?

A: As I recall, it would have been May, maybe give or take 30 days or 50 . It could have been April, it could have been June.

Q: Which year?
A: Of'94.
C: How did you first come to learn about the
possibility of getting a loan from any entity other than the RNC for NPF?

A: Well, it was-with each trip to the font, it
$25)$ became increasingly difficuls to get loans. Money was

1) tighter and tighter and tighter as the summer-the spring
(2] and into the summer, and I realized I oras having to not just
[3] justify every penny expenditure, but I was increasingly
(4) having to fight for it. It was not a pleasant experience.
(5) I had a lot of other worries. Is that responsive?

O: It is.
[7] Were those-the fights that you just described,
d were those-
A: I wasn't hating fights, but you know.
O: The conversations regarding the topic about porential loans or just essentially the funancial condition of the NPF-were those heid with anybody other than Scott Reed or Jay Banning?
[4] MR. SPAEDER: Are we referring now to conversations before November?

MR, FRENKEL: Yes, the conversations, though,
in specifically in relation to this cestimony about-this is in
18] relation to obtaining a loan from some source. But, yes,
(19] the question is-I believe his testimony was either April,
201 May or June of '94.
[2] MR. SPAEDER: You can answer the question so long
22] as you confine your answer to any discussions regarding
23 obmining a loan from Signet.
THE WTNESS: And the question is who I talked to
about obtaining a loan?

## BY MR. FRENKEL.

O: No. I guess my question was you testified that
you had to make these presentations to people at the RNC in
order to justify getting the loan, and sometimes-l'm sorry.
A: I'm sorry. Can I-
a: Yes, sir.
A: I think what I rocant to say was I made
presentations, arguments, presented data in a continuing
effort to keep NPF funded, to get loans from the RNC, which
proved to be increasingly, increasingly difficule as the
spring and summer wore on.
12] Q: I'm sorry. Mayte I was-that's what I was
referring to, and that process of continuing to fund the NPF
from the RNC. With whom did you have those discussions?
A: Primarily Scott Reed.
O: Was Jay Banning involved in any of the
discussiorts?
A: Oniy to the extent of-Reed cither made the
decision or referred it to Haley, and Banning was brought into it only to implement it.
a: Did you have any understanding as to why it was
that it was becoming harder to obtain funding for the NPF as the summer of '94 wore on-funding from the RNC?

MR. SPAEDER: I object, but I'H permit him to answer your question.

## 24) testimony that the conversation took place-this is going to

 5] the Young Brothers Development guarantee.[12] MR. SPAEDER: All right. Welf, since there is, to [13) the best of our knowledge, only one loan guarantee in this
[14] case which, in fact, did come from Young Brothers
[15] Development, a USA corporation, I'm going to object and
[19] instruct him not to respond, except to the extent that your
(17) answer is required in order to explain your contacts with
if8) Young Brothers or the events leading up to your contact with
[19) Young Brothers. I think the Young Brothers loan guarantee
(20) transaction and the loan from Signet is an area of
[21] interrogation that is fair.
(22) Now, can you deal with that question?

THE WITHESS: I'm trying to figure out how to walk this log. Well, you know, it didn't cake a rociket scientist [25] to realize that NPF was not $a$, you know-what's the term-
[i] qualified debtor. There were few banks that were going to
[2] loan NPF any money, so we coukdn't just walk in. And I-you
[3] know, I didn't have to ask anybody to renlize that. I
[4] didn't want to waste my time or anybody else's.
And, well, that led to, you tnowand as I said
8j earlier, borrowing from the traditional source had become
n increasingly difficult, so it occurredinit seemed obvious to
) me the why to continue NPF's operations, continue to meet
9 payroll and all of the other obligations it had, was to try
[10 to find a way to guarantee a note from a bank.
[it] Is that responsive to-
BY MR. FPENKEL:
[13] O: If is. What was it about the structure or
[14] operation of the NPF that made it difficult for the NPF to
[is] walk into a bank and receive a loan the eray another business
[16] or entity would, even a (c)(4) organization?
[16] or entity would, even a (c)(4) organization?
(17) A: We were-we were-l don't know-pick a figure-
[18] $\$ 1.5$ million in debt, for God's sake, to the RNC. We hatf
[19] you know, our source of income, to use a term, was voluntary
(20) donations that hadn't so far matched outgo. And, you know,
[21] if I were a bank vice president, I'd drive me out of $2)^{2}$ business. This wasn't hard.
[23] O: Other than obtaining a loan guarantee from someone
[24] or something, were there any other methods of finkncing the
[25) NPF that were explored prior to November 1, 1994, of prior

MR. SPAEDER: But I think I still wish to lodge my
objection and instruct the witness not to answer. It's prior to the campaign cycle and it relates to fund-raising,
and I think it goes beyond the general information that
we've germitted the witness to give you. And it doesn't
relate, ass I understand the question, to the Young Brothers
loan guarantee.
BY ARP. FRENKEL:
Q: What was the first mention of using a loan
guarantee to fund the NPF that you recall?
MA. SPAEDEA: Are you referring now to the Young Brothers loan guarantee or to-

MR. FRENKEL: Counsel, I'm not referring
specifically to the Young Brothers guarantee in the sense
[24] that we've nor established, and I'm sure you do not want to
251 stipulate, that the only possible source of the guarantee
was Young Brothers Development. So if there were other entities that were considered to be the loan guarantor or the first mention was just a concept of using a loan
guarantor without any particular company or individual being
identified, that is why-that's what my question goes to.
not specifically to Young Brothers Development.
MR. SPAEDER: Okay. That question, under my
perception of the appropriate ground rules, is too broad,
and so 1 object and instruct you not to answer. We're going
to respond to what acrually happened and that would be the
decision to talk about the Young Brothers loan guarantee and
any facts you know about that matter. But if it occurred
before November of 1994 and did not involve the Young
Brothers Development Company or Arsbrous Young. I instruct you not to answer.

BY MR. FRENKEEL:
Q: When was the first time you heard the name Young
Brothers Development or any vasiation of it or Mr. Ambrous
Young or any of his sons as a possibic source of loan
guarantee to the NPF?
A: Again, probably May, maybe June.
O: 1994?
A: Yes. If you say it was April I wouldn't argue
with you, it was somewhere in that area.
Q: At the time, April, May or June, whenever it was,
that insiance, how did you first hear the name, Young
Brothers Development or Mr. Young or people associated with
them?
A: From Fred Voicansek.
O: Do you recall the context of your conversation or
how you learned that information from Mr. Volcansek?
A: We, well, as I think I mentioned earlier, Fred was
$a$ friend of mine of long standing. And I discussed this
problem with him including a number of options and this came
up as one of those options.
a: What were the other options that you discussed
( $)$ with Mr. Volcansete?
[13) MP. SPAEDER; If these discussions, whenever they
(14] were, occurred before November of 1994 and did not involve
[15] the Young Brothers, I object and instruct you not to answer.
of the young Browers, 1 MA. FRENKEL:
a: Did the other options you referred to in this
日! conversation with Mr. Volcansek involve other individuals.
(19) private individuals who might guarantee a loan to Young
[20] Brothers Development? I'm sorry, a loan to the National
(21) Policy Forum?
(22) MP. SPAEDER; Objection and same instruction. I
[23] will continue to object to questions pre-dating November of
;24] 1994 that relate to discussions, options, plans which never
(25) materialized regarding the loan guarantee that utimately
whether other elected officials, Federal, State or local, could approach any source, whatsoever, to obtain the funds needed by the National Policy Forum?

MR. SPAEDER: Same objection, same instruction. BY MR. FRENKEL:
O: Did any of the options you discussed with Mr.
Volcansek include a discussion of the appropriateness of
whether an elected official, Federal, Seate or local, could
approach an entity to obtain the funds needed by the NPP?
MR. SPAEDER: Same objection, same instruction.
BYMR. FRENKEL:
O: What happened as a result of your conversationt
with Mr. Volcansek considering various options under consideration?

MA. SPAEDER: Are you confining your question, counsel, to further developments with Young Brothers Development or globally?

MA. FRENKEL: I am back in the time frame, April,
May, June, 1994, after we just made the record about the
options and essentially lem asking what happened next?
So, it's not necessarily confined to Young
Brothers Development, it's a more general question of what
was the next thing said or done in relation to the
conversation he was testifying about.
35) MA. SPAEDER: Maybe I can expedite this. Let me
(i) just take a moment.

MR. FAENKEL: Sure.
[Witness confering with counsel.]
MR. SPAEDER:As I understand his answer. under
the grounds I'm trying to follow, you'd be entitled to his answer.

BY MR. FRENKEL:
a: Wouid you tike the question?
[The Reporter read back the requested portion of the record.]
II MR.SPAEDER: If I understand Mr. Denning's
expected response it is going to deal with the Young
Brothers relationship, is that correct, Mr. Denning?
THE WITNESS: Yeah.
MR. FRENKEL: Do you want to confer? You are free to confer with Mr. Spaeder if you want.

THE WITNESS: is he asking me what I did next with Young Brothers or what I did next, period?

BY MR. FRENKEL:
Q: My question is what you did next, period.
A: That's that I thought.
MR. SPAEDER: If the answer to that question-
okay. I object to that question to the extent that it may
call for a discussion of any matters other than the ultimate
relationship with Young Brothers Development and I instruct
you not to answer it. I think counsel will probably now
follow with a question that will eventually get us to Young
4 Brothers.
GY MA. FAENKEL:
O: What was the next-
(G) MA. SPAEDER: There may be some stops along the万n way.

MR. FRENKEL: Or reversals along the way, once I
is get to the next stop.
BY MR. FRENKEL:
Q: What was the next action you took and that could
be either a conversation or a meeting, a memo, anything like
that, in relation to Young Brothers Development relating to
the loan guarantee for the NPF?
This is now following your conversation in April,
May, June of 1994 wich Mr. Volcansek?
A: As I recall, I think the next thing was I
discussed the possibility of this kind of a guarantee at the
RNC and whether or not we should pursue it.
Q: With whom do you recall-I am sorry, were you
done?
A: Yes.
Q: With whom do you recall having those kinds of conversation you just testified at the RNC?
A: I think I discussed it with Don Fierce, initially
Page 130
$\qquad$
and then possibly with Reed.

## Q: Scott Reed?

A: Himmhmen.
Q: You have to give a yes or a no.
A: I'm sorry yes.
O: Do you recall what they said to you? Well, I
guess let's back up one second. This meeting at the RNC,
was it in the office space of the Republican National
Committee, if you recall?
A: I really don't recall.
O: Wherever this weeting took place, do you recall
whether both Mr. Fierce and Mr. Reed were present either by
telephone, either on a conference call or physically in the room with you?

A: I, I would seem to recall that they were separate
conversations. And I don'e recall if it was in person or-1 am pretry sure they weren't sogether though.

Q: Do you have any recollection as to which of those
two individuals, Mr. Fierce or Mr. Reed, you spoke to first
about the loan guarantee?
A: No.
a: Do you have any recollection as to whether the
two conversations took place on the same day or just a
matter of hours or minutes apart?
(25) A: No. They were in fairly short sequence, but I
don't know.
O: Do you recall as you're sitting here today
whether, whomever it was you spoke to second of that group,
Mr. Fierce or Mr. Reed, that second indivictual had already
spoken to the first one, again, either Fierce or Reed, about
the subject matter of a loan guarantee to the NPF?
A: I seem to remember they were separate
conversations and I don't remember having the sense that
they had, you know, talked together and were giving me an
answer. It was more of a, you know, kind of a green light
kind of a thing, to explore the possibility.
MR. SPAEDEF: I want to counsel the witness to understand what I believe they are both talking about and that is the discussions which ultimately led to the Young Brothers loan guarantee transaction. Now, is that what you intended to tell counsel?

THE WITNESS: Yes.
MR. SPAEDER: I think that's what counsel isked but I just wanted to be sure we weren't talking past each other.

BY MA. FRENKEL:
O: As best as you can recall, call you describe the contents of the conversations? If you can do it by what you remember saying to Mr. Reed and he said back to you or Mr. Fierce and what he said back to you or if it's just sort of
a giant blend in your mind, however it is that you can
recall is, if you can just try to refate the substance of
either or both of those conversations as best you can today.
A: Well, when it was first the, you know, I was
really getting Don's zdvice.
Q: Mr. Fierce?
A: Fierce's advice as to the feasibility, the
advisability, more the advisability of NPF getcing a
guarantor for a commercial bank loan. Kind of in the scheme
of things alid that make sense? We didn't know what the
future was, we knew what our spending gates were curiently.
We didn't really have a clear picture of what the life of
NPF was but, you know, in doing this we would be taking on a
fairly long-term obligation.
Did that make sense? And the answer, I guess,
was, yes. I don't remember clearly but we proceeded.
And I guess 1 muse have described in general rerms
Young and Young Brothers Development, and, you know, we
didn't see any reason not to proceed. So, we proceeded.
Q: Wis the source of your information about Mr. Young
and Young Brothers Development Fred Volcansek? A: Yes.
Q: Did you have any, did you have knowledge from any
other source about cither Mr. Young or the Young Brothers
Development other than Mr. Volcansek?

A: No.
Q: You just described in the conversation or
conversations you had with Mr. Fierce and/or Mr. Reed, where you cliscussed whether it was feasible to do this. Other
[5] Chan your answer to the, your testimony on that question
[ 6 ] about, at least one item was, the length of time the NPF
(n) might be around, were there other reasons, at least in your
[ip mind, that obtaining a loan gumantee from any entity.
(9) including Young Brothers Development, might not be [10] feasible?
[11] A: Well, as I said earier, you know, walking into a [12] commercial bank wasn't feasible. I didn't have peopie
(13) knocking on my door offering to loan me two million bucks.
[i4] You know, in sceking the-it was more of a sounding board [15] kind of a conversation.
(16] You know, as i said, I realized we were taking on (17) a long-term obligation here because we: vere, I don't think [14) at that point in time I knew the exact lygure, but we were
(19) talking about a substantial amount of money, a miltion-and-
(20) a-half up, that would require some lengthy period of time to
[21] pay back. And before I took on that kind of an obligation
[22] on behalf of NPF I wanted, you know, some, a reality check
[23] that we would be around to honor the obligation and there
[24] was a way of doing it.
255 So, that's what that thing was all about.

Page 135
Page 134
the NPF should get a loan guarantee from any source,
including Young Brothers Development?
MR. SPAEDER: Let me confer with my client. Maybe
we can expedite this. Maybe there is a way through this
subject matter that is less awkward.
WR. FRENKEL. Sure.
[Witness conferring with counsel.]
MR. FRENKEL: Back on the record.
BY MR. FRENKEL:
Q: Mr. Denning, I've had an off the record
conversation which Mr, Perry was also here for, of course,
with your counsel. If I were to ask you any question
relating to the loan guarantee which NPF eventually received
from Young Brothers Development, and if the questions I were
to ask related to any other entity that was considered in
any other conversation not devoted to the subject of Young
Brothers Development or Mr. Young, himself, as the enticy
guaranteeing the loan, would you be prepared to answer
Page 138
questions about that today?
MP. SPAEDER: Counsel, as I indicated, I would
object and instruct the witness not to answer, although 1
would acdvise him to respond to questions about the guarantee
that, in fact, occurred in this case from Young Brothers
Development.
BY MR. FRENKEL:
Q: I think now we are back to the, following the
conversation you had with Mr. Fierce and Mr. Reed, what was
the next deveiopment that you were aware of relating to the
tomen guarantec provided by Young Brothers Development or-
well, strike that question.
Start with this. Following the conversation you
$i$ had with Ms. Fierce and Mr. Reed was a determination made.
[1s] at that point-and this is April, May, June 1994-that the
(16]) Young Brothers Development and/or Mr. Young would be the
(t7) entity to guarantee the loan?
(16) A: Well, at that stage I think it is fair to say that
(18) we were expioring the possibility not that they would be the
( 20$)$ one but that we were putting some thought and effort into
(z1) developing that as a possibility.
(22) O: is it fair to say then that if I were to ask that
[23] question about any other entity that Mr. Spaeder will pose
: 24 ] an objection to those series of questions and give you an
(2s) instruction not to answer?
[1] MR, SPAEDER: Let me ask you, Mr. Denning to be [2] precise with respect to your terminology, it may be [3] important to some of the investigators to understand the (4) distinction, if you made it in your own mind between Mr.
(5) Young, personaily, his foreign companies, his domestic U.S.
(©) companies and any other companies. And, so, for purposes of [7] testimonial precision try to bear that in mind when you ( 8 ] answer the questions.

BY MR. FRENKEL:
O: I'm not sure i\& prior to Mr. Perry's objection,
iv had you finished your answer to the question about
(12) instructions to Fred Volcanselk?
(133) A: That's all I recall and as clarification,
ifrif throughout those negotiations I was de-ling with Young
IIs Brothers Development Florida, period. That was the entity
ItM that was on the other side of the twble.
(In O: Did Mr. Volcansek ever infiorm you prior to the
(1, signing of the loan documents on or about October 13, 199s.
Ir: that Young Brothers, the Florida Corporation known as Young
[ev Brothers was affidated with a hong Kong company bearing the
[21] narse Young Brothers Development Limited or any other sort of
irej name shat might have been used?
A: I don't remember.
Yeah, I don't remember a specific name but he
informed me, I was aware that it was Hong Kong: ihere was a
Page 143
Hong IKong connection, it was owned by or a subsidiary of, or
whatever. But, you know, frankly, it didn't matter. We
were a 501 (c)(4) and it didn't matter.
So, I didn't put a lot of time into worrying about
subsidiary, wholly owned, what the legal relationship was
berween the Florida company and the parenc.
Q: Thank you. I think you have testified to this
already and I certainly don't intend to put words in your
mouth and even if I tried Mr. Spaecler would stop me, but is
it fair to say that the relationship you just testified
[11] about, whatever refationship there might have been berween
$[12]$ the Floridt Young Brottiers Company and the Hong Kong Young
Brothers Company didn't matter to you because as far as you
if understood the Nationst Policy Forum could raise money from
S) anyone, any entify, whether or not it was a U.S. entity, is

1 that a fair?
17! A: It's frir.
[9] O: Didit.
is9 A: I would add that I dident invent that out of whole of cloth. There was a ton of legal axivice I got that was
if exactly the case and I asked repeatediy through this process 4 to make sure we were, you know, proceeding the way we. should.

Q: Who do you recall consulting with about the question about whether it whs proper to get the loan

Page 144
guarantee or not from Young Brothers Development?
A: I believe, well, it changed over time but at that
pl point in time, I think Linda Long was who I talliced with.
C: Do you recall anyone else that was involved during
the periofs of time that it first surfaced as an idea that
H Young Brothers Development would do the foan guarantec until
Ihe documents wert signed on or about October 13.1994 ?

## A: Oh. yeah.

O: Who were sonne of those indivichals?
A: I don't hive anym got a whole bloody iaw firm
that we paid a fot of money to paper over this transaction
and make sure it wist squenty clean.
And I would be gladigo ahead.
Q: Is that the law firm of Baicer ${ }^{\circ}$ Hostetier, if you
recali??
A: Right on, counset.
O: Were any other outaide law firms involved in the
representation concerning the legal review of the
(19) appropriateness of the loan guarantee by Young Brothers
rap Development?
A: They had their own counsel and reviewed it on
their side.
O: Se, I should clarify that question, thank you.
Anyone else, any other outside counsel to the National
Policy Forum that oras involved?
Particularly at the early stages before it moved to Braden
and the Baker Hostetier firm. And there may have been
others.

O: I think you testified to this earlier, Mr. David Norcross is affiliated with the Blank, Rome law firm?

A: Right. And as I stated earlier, Lincha Long was experiencing some sevare physical problems and was unavailable to me for long periods. And this could have been a period when Norcross stepped in and that may be why I remember, you know. This was not more than one or two conversations.

Q: With Mr. Norcross?
A: Right, hmm-hmm. And they were on the phone, I think. I don't even think they were in person.
a: And any tirye prior to signing the loan documents on October 13, 1994, did you learn frory Mr. Volcansek or
from any other source that Mr.Ambrous Tung Young was not a
United States citizen?

MR. PERRY: Let me, can we go off the record for a
second?
[Discussion off the record.]
MR. SPAEDER: We can go on the record, I think the

Page 146
witness does understand the question.
You can answer it.
THE WITNESS: No, I can't remember it. Can you just say it again?

EY MR. FRENKEL:
O: Sure. If I recall correctly, my question was,
prior to signing the Joan documents with Young Brothers
Devclopment on October 13, 1994, did you learn from Mr.
Volcmasek or from any other source whether Mr. Ambrous Tung
Young was not a United States citizen?
A: I asked and learned that he had been but was
either in the process or had, whatever the term is, turned
back his citizenstip because of tax, nor problems but there
had been changes in the tax laws in a number of, as I
understood it just from the press I think at the time, that
there had been a number of wealthy individuals who had been,
who were U.S. citizens, who were dual nationals, had decided
for tax reasons to turn in, or whatever the term is, their citizenship.

So, what his exact status was at that point in
time, I can't testify to except I knew it was in, he either
was still a U.S. citizen or he was in transition.
O: Do you recall from whom you learned that information?

A: Fred Voicansek.
Page 147
(II)
a: Do you recall when you learned that information from Mr. Volcansel:?

A: Sometime prior to signing the transaction off but, al no, other than that.

Q: Do you have any recollection whether you learned
that Mr. Young was no longer a U.S. citizen from Mr.
I Voleansek closer to October of 1994 or closer to those first conversations in May or June?

A: I don't, but you have to understand I didn't [10] particularly care. The loan was with Young Brothers
[11] Development Florida and it was, and the company was owned by (12) the, as I understood it, was controlled and owned by the
(13) sons who were U.S. citizens for all that that was worth but
[14] it was a U.S. company and I was a (C)(4) but even if it-l
(15) am going to shut up.

IIE C: Do you-
A: You get my point.
O: Do you recall whether you toid anyone else after you had learned from Mr. Volcansek that Mr. Young was not a
[20) U.S. citizen, do you recall sharing that intormation with rail anyone eise?
[2x M MR. PERRY: I'm sorry, I don't mean to inicrrupt
(23) you, but I think he testified that his state of tenowledge
[24] Was somewhat different than that Ambrous Young was not a
251. C. S. citizen, so, to the extent your question is phrased in

Page 145
(1] that manner, I would like to indicate that I think it is a
(2) bit misleading, Go ahead.

MR. FRENKEL. I think my question when we will see
it on the record was no longer a U.S. citiven, but if I
misstated is, I apologize and the correct situation of Mr.
Young's citizenship is a matter of our deposition record of
our understanding of it.
MR. SPAEDER: I think he testified that his
knowiedge was that Mr. Young's stakas might have been in
transition and I thenk your question now refates to what, if anything, did he do with that knowiedge?

MAR. FRENKEL: That's correct.
GR. SPAEOER: Such as it was.

## BY MP. FPGENKEL:

Q: That's correct, such ts it was, whether your
understanding at that time was that it was in iransition or
I whether your understanding was that Mr. Young was a U.S. citizen?

A: I don't recall clearly. I'm sure I informed Reed
and/or Haley and/or Fierce, somebody over there.
O: Over there meaning the RNC agtain?
A: Yes. But when I used that term, you know, I'm.
please bear in mind that you said this earfier about, you
know, Haiey had those two hats. When I talked to him,
without exception, it was as chairman of fie National Policy
(1) Forum. I dicin't have a relationship with him with his other
a hat on. And I dealt with his lievtennmts in that same
(3i) context. If I couldn't reach him, I dealt with Reed, not as
(a) an RNC offeial, but as somebody, a conduit for me to talk in to my tooss.

And, similarty, with fience, he was a friend of
II long-time standing. In fact, he used to work for me. I
(8) trusted his advice and that's the context $I$ talked to him

9 in. So, if I went to them and stid, I'm using "ip" here
(10] because I don't remember clearly doing it even, but I
(i1) probably did, just a heads-up, that this guy is either not
[12] or, you know, at somewhat a gray area. It was just in the
(13) context of getting advice and the point of all that is that
(14) I was desling with a Florida company and I didn't care about
[isj Ambrous.
(19) And just one other thing for the record. That
[17] Tunt article, again, is the first time I knew his middle
(io) name was Tung. It was in the Time article. I thought that
[19] was really gratuitous.Anyway.
(20) O: As far as you know, did you have any conversations
(21) with Baker \& Hostetler at either Mr. Bracker, Mr. Geppert or
$[22]$ anyone working with them, in which you informed them that
[ 23 ] Mr. Ambtous Tung Young was-his immigration status was
[24] Either in transition or that he was no ionger a U.S.
[2s) citizen, do you recall whether you had a conversation of
(i) that sore with him?

A: Not that I recall but if you told me I did, !
(3) wouldn't argue with you. You know, there was so much
(a) intercourse between Braden on our side and Becker on theirs,
(5) that whatever issues had to be vetted got vetted. I didn't
fof worry about it.
O: Just so the record is clear, the Becker is Ben
Becker?
A: Right.
(109 O: Do you know about, did you come to learn of any
(11) conversations that Mr. Volcansek anight have had directly
[12] with Mr. Braden or other attorneys for the Baker, Hostetler
(13) firm?
(14) A: I don't recall any that he had directly. I mean
[15] he, his, he didn't have a relationship. They were, I was
[18] the client, not Volcansek.
(17) O: Taking you back a little ways now, I think that
(1: 0 period of time where we had just stopped before, going down
(19) this serics of questions, was you had spoken with Mir.
(20) Volcansein-this is now in the period of time after you had
(2) the green light from Mr. Fierce and Mr. Reed about pursuing
(22) the loan guarantee from Young Brothers Development-if you
(23) can, do you recall approximately what month that might be
(24) where you have had this "instruction talk" with Mr.

251 Volcansek? Recognizing that no one at the time probably

In considered it to be an instruction talk, we are just using
[2] that for purposes of clarity.
(3) MP. SPAEDEA: is the word, instruction, a term
that you thought the witness used? Ot I am confused. I is thought he used the word, sounding board.

MR. FRENIKL. it could have been in one of my questions, I belicve-I mean at this point it's probably too hard to tind in the record-I think I might have asked about whether he had given Mr. Volcansek any instructions about how to pursue the opportunity with Young Brothers Development.

So. I'm not even clear that it's Mr. Denning's
term. It may very well be my term. But that's the
conversation I'm trying to get back to.
BY MR. FRENKEL.
O: Do you recall when that conversation was, sir? A: It all, no. It is an easy answer. It all
ila happened so fast that-and I'm a little troubled, I'm not
ing being argumentative but your use of the word, instruction,
ray or not insuruction, but green light, from Mr. Fierce and Mr.
[2] Reed. It was a green-I mean I wasn't doing a Mother May !?
[2a) It was more of a, this is an avenue I want to pursue, do you

## And nor seeing a red inght, I authorized Fred to

sound out Richarcis and to them about does this pass the
II laugh rest with you? Is this something that you think the
(2) Young Brothers might be capable of, interested in, et
A) cetera, et cetera. And that, to answer your question, that was in-l mean this happened so fast, it, we're derting with
[5] 2 sixty day or so window here and it was somewhere in that period. So, we're somewhere in June, maybe, probably early Junc.

O: Your last answer, the two of them, meant Steve
(1) Richards and Dick Richards, is that Correct?
. Following that conversation with Mr. Volcanselk, 13
[14]
159
Volcanset whol thint got it from Bichands that $\gamma$,
let's talk. We'd like to help and it's worth a meeting at least.

7: What did-I am sorry.
A: I don't know, Beeker got into it there somewhere,
too. That may have been probably about the first time inet him.

O: Do you have any recollection about when it was you
heard back from Mr. Voicansel about the interest of the
Young Brothers Development or Mr. Young?
A: If you want me to guess, I will.
Q: What is your best guess? I know it is very hard to remember.

A: Late Junc or early July, maybe.
Q: What did you do next?
A: There you are going to lose me. 1 , the nexic event I remember is actually meeting the Young fumily. O: When do you recall that meeting tiking place? A: I'm awful on this. 1 mean I was erying to run a whole organization curing this period. It was a dinner meeting and it was the one that was reported in Time magazine. And my gesess is late July.
a: Do you recall where the meeting was?
A: Sam and Harry's.
O: Here in Washington, D.C.?
A: Kifmohmm. It's the one the reporter naiked me on.
Q: Do you recall who was present at the dinner at Sam and Harry's?

A: No, it was a cast of thousands. Well, let's see.
Let me go down, faley, Fierce, Volcansek, myself, Mr. and
Mrs. Young, Steve, Ann or Lorin-1 can't remember if they
[21; were both there or not-Dick Richards, 1 think Steve
[2] Richards, I'm not sure of that, and some friend of Mr.
(23) Young's from United Technology, Pratt \& Whitney.

My impression was that he was a long.term friend
2sy and wasn't really there for the purpose of the dinner

Page 152
II

III
( 1
nections af Pratt \& Whitney?
A: You are devious. No.
He sold a lot of engines over there, we probably
should have.
O: Prior to that dinner meeting, which I think you believed took piact sometime in late July of 1994, do you recali having conversations with each of the individuals whom

A: if you turned around and suid, Denning. I got to have it and said it was July 25th, it could have been 30 day, late July, late August. Somewhere in that.
Q: I think you are right. I think it is probably that last week of July. I mean it might have been the 28 th. 29th, 27th somewhere in that area. i was wondering but between the time you had that, I guess I will call it an
${ }^{19}$ expression of inferest from Mr. Young that got fittered back
(in) through either Steve Richards or Dick Richards to Fred
(19) Volcansek to you, do you recall having conversations with
(19) others at the Vational Policy Forum about the topic of the
(zo) loan guarantee from Young Brothers Development?
(21) A: Not oniy don't I recall, I don't, I would doubt (22] that I had had any.
[23] $a$ : Do you recall having any conversations in that (24) period with Haley Burbour or one of his lieutenants or ras delegates about the interest of Young Brothers Development?
(1) A: Not specifically. and, you know, we were
(2) proceeding. So, it was.
a: Did you zake part in any briefing of Mr. Barbour
prior to that dinner meeting in late July of 1994 to
prepare him for what topics might be discussed and possible
responses he might want to give?
A: Not that 1 remember specifically. But Fired and 1 could have gone over there and briefed him, 1 just don't remember it.

O: Was it your practice when briefing Mr. Barbour to (i1) provide him with written materials or is he the kind of
[17 person where if you explained something orally it sinks in [13 rather quickly:"
(14) A: Both are true. It renliy was dependent upon his
iss schedule. You know, if he was travelling you might give him
In! a decision memo or a briefing paper. If he was in town and
(in you could set up an meeting a lot of times it was just
(18) vertbal. That one I suspect. I don't remember anything in
(r9) writing.
(20) MP. FRENKEL: Mr. Spaeder, just in case there was
(21) anything in writing, I understand your position which we
[z2] have talked about twice on the record, if there is writing
[23] thit Mr. Denning has in his possession, custody and control.
(pa) relating to any briefing materials he provided to Mr.
125) Barbour in connection with that meeting, I would request on
behalf of the minority that that be produced to the committee counsel.

MR. SPAEDER: I'm not aware of any but I svill take the request under advisement.

MR. FRENKEL: Thank you, sir.
Off the record.
[Discussion off the record.]
MR. FRENKEL: Back on the record.

## BY MR. FPENKEL:

O: Can y u describe that dinner meeting as best you secall late July 1994?

You don't have to tell me what food was served but the substance of the conversations.

A: Halcy explained NPF and what it was doing. And
tried to relate it to the issues that Mr. Young and his sons
had expressed an interest ifr, principally international
trade but mairly the future of the U.S. Taiwan relationship.
And Mr. Young talked at length about that topic, the
Taiwar/China relationship. The U.S., the trilatern! relationship there.

And expressed his views on that. indicated an interest in being able to express that in some public way and Haley mentioned that we published Commonsense and mayte we could entertain an article by him on that. He really
liked that idea. And it was more of a, the meeting was
Page 150
really a kind of a first date. It was, you know, let's get acquainted kind of a thing. I don't remember that the issue: of the guarantee was discussed or really any of that kind of technical details, it was more of a social thing.

Q: As far as you knew, had Mr. Bartour and Mr. Young. Ambrous Young ever met before?

A: Not that I'm aware of.
I'm pretty sure they hadn't.
Q: Did everyone at the table do their share of
(10) talking or was most of the talking done by Mr.Ambrous Young
[11) and flaley Barbour, if you recall?
[12
A: Most of it was by the two principles. 7 mean
[13] Ambrous, oriental families, he's cleariy the head of it.
[14] And neither Mrs. Young nor the sons did mush calking. And
(15) the other people on that side of the table were subordinates
[10] in that organization. Haley, on our side, was the senior
[17] official and my memory is the two of them had a lot of
(18) interchange and the rest of us kind of, as you know, how
[19] those things are.
Q: Prior to that-
(24) A: I's not one that you want to put in your
[22] scrapbook and remember forever, at least, you knowit was
(23) another one of these Washington meetings.
(26) Q: Prior to that, let's call it tate July 1994 dinner
(25) meeting at Sam and Harry's, had che National Policy Forum
(i1) focused any appreciable extent on the U.S./China/Txiwan (2) triateral reiationship?

A: Boy. You're asking the wrong guy. I was making (a) the trains run on time. If you went back through
(5) Commonsense you might-or the Policy Council you might-1 am
(6) sure it came up but I don't know. It was a fairly hot ก topic.
(i) D: Do you recall though whether a Policy Council or
ig any subcouncil, if there were such things, had addressed
[10] that particular topic?
(ii) A: I don't icnow.
(in) 0 : What, if anything, happened following that late
(i3) July dinner meeting at Sam and Harry's? Were any, 1 guess,
(14) maybe one way of asking that is were there any agreesments or
[is] discussions about next steps following that dinner meeting?
[18] A: At some point, I was informed, I think through
(17) Fred that they were willing to proceed if we were. And
(1) shortly after that we brought the lawyers into it, and
ity contacted Signet Bank and that began a series of meetings
$[20]$ and discussions and negotiations that culminated in mid-
(21) October.
[22] O: Either at the July 1994 dinner meeting or before,
[23] was there any discussion that you were aware of interided to
[24) reach Mr. Young or people acting on his behalf that the work
125) of the Vational Policy Forum would be important 10 possible

Republican success in the mid-cerm 1994 elections?
A: Not that Im aware of.
O: Was there any discussion that would have been
intended to reach Mr. Young or people acting on his behalf
that the loan guarantee to the National Policy Forum would
free-up money that the RNC could use in its effort to gain
additional Congressional seats in the November 1994
election?
A: What's the front part of that?
Q: Whether there whas any discussion or communication
that as far as you knew was intended to reach Mr. Young or
prople acting no his behal?
MR. PERRY: Let oue just note that the term, "Freeup" is problematic but please continue.

THE WTNESS: That came up but Fred and 1.1
in believe talked abcut that as one of the reasons the RNC was
ancxious that the rote be repaid. Because they had other
uses for the money. It, frantiy, was not a factor as far as
(19) I was concerned. You know, I was interested in trying to

201 keep NPF funded and to the extent that this furchered that,
R1I was the incentive I had.
Fred may have used that though as kind of-and
here's another reason we hoped Young Brothers would help us.
you know, would guarantee this note. If was not, however.
the primary mover in any of this.

## BY MA. FPENKEL:

Q: It was your understanding that whatever
conversations you had had with Mr. Volcansek on the subject
about additional funds being made available to the RNC
because of the NPF being able to repay monics to them rook
place prior to that dinner meeting in July of 1994?
A: Did that happen prior to that dinner meeting?
Q: Yes, sir.
A: I have no clue about that.
And one other thing, bear in mind, please, that
was money that was borrowed and had to be repaid. It wasn't
extra cash into a system. It was money that was, at least
my impression is that it was money that had been budgeted
for other pusposes all along that had been-i hate the word,
siphon, but it had been put into, unexpectedly into NPF:
IN: a: I don't want to hold you to 2-1 know you are not
Inn a lawyer-l don'r want to hold you to a legal term or
(10) anything, but did you have any understanding during this
${ }^{19} 9$ period where you were attempting to get the loan guaranice
(zo) from Younse Brothers Development that there was any legal
[21] reason the RNC couldn't simply extend the due date the foans
(2z] were due to be repaid by the NPF to the RNC?
[23) A: Not that I'm awate of. Except, let me just add to
(24] your question. My own incentive was to stop going through
that pain every two weeks and get them off my back. I was
trying to run and organization and I had enough problems
without having to go justify a loan every two weeks.
Have you ever done that? It's not fun.
O: You testified sort of in summary form about what
happened after that July 1994 dinner meeting. I am just
wondering again if you could go back to that time and trink
of what, did you have any responsibilities or were you given
any tasks to do following that meeting to help facilitate
the guarantee taking place?
[10) A: Following?
(11) O: Yes, sir, following that meeting.
(12] A: well, as I remember it, once the decision had been
${ }^{131}$ ) made by Young Brothers, YBD, to proceed, and we were ready
(14) to proceed on our side, they authorized turned on Becker and
[15] we got Braden and I think Steve Walker or 1, I don't
[18] remember who called Signet, and we began those negociations.
(17! First, my memory is that I may have met with
[18] Becker first, even before Braden got involved and before we
[19] started having-we were, we had some telephone meetings,
I20) conversations with officials of Signet before we-and we did
(21) a lot of work between the two parties before we brought
(22) Signet into it on a real day-today basis.
123) O: Was there any reason, in particular, that the NPF
[24] or all the patties, used Signet Bank, as opposed to somie 1251 other bank?
i) A: That's just-not that I'm aware of. That's who 2) the RVC had had a relationship with. When NPF was 3) incorporated or set up that's who the relationship was a) established with so, it was natural and they were our (5] banker. So, it was, that's who we turned to.

MR. SPPEDER: By, "our banker" do you mean NPF's banker?

THE WTNESS: NPF's banker.

## BY MR. FRENKEL:

Q: And were yoa essentially the point person at the
NPF once the tentative decision had been made on all sides
to go forward with the guarantee from Young Brothers
Development to NPF?
Were you essentially the point person for NPF to j] see that process through until the documents were signed? A: Yes.
O: And you need to give or were you asked to give progress reports to anyone during the period once you, let's
call it, once you became the point person until the loan
documents were actually signed on October 13,1994?
A: Onfy in the sense that every time I trooped back over there for the two week loan-

Q: Over there meaning the RNC?
A: Right, for those weekly meetings with Reed, you
know, there was, he did say how is it going? And I would
> 1) tell him.

> O: And can you describe a little bit the process of 3] how you developed the tentative agreement that Young
> if Brochers Development would guarantee the lown to gerting to
> 5) the process where the documents were signed?

> A: Ask the lawyers. I didn't concern myself with n that stuff. I was paying them a lot of moncy to worry about 1 this.

> Just call the when it's ready to sign.
> Q: If you can recall, I guess sort of what was your I] involvement in terms of either dealing with Mr. Becker or in 2) deciding what should be handled by the lawyers and what you 3; and Mr. Bec her would work. I trust that Mr. Becker was a) basically the point person for Young Brothers Development?

> A: Yes, right.
> He and I had a number of discussions and by that I
> I mean maybe a half a dozen or even fewer two or firce in
> person and two or three on the phone, maybe, where he had a
> 9 number of questions about NPF's financial condition, how ol much exactly did we owe the RNC, what did we anticipate [21] owing the RVC at that point in time when we hoped to close [22] the guarantee. What did rundraising look like? How did we [23] expect to repay this? He was very concerned on behnff of [24] his client that this note was going to be repaid.

(z6) This was not to be some-l mean he was realjy
Page 164
doing this due diligence on this thing and that was the purpose, I think, of his convergations and meetings with me. Once he got past that point, and the broad outines of it (4) Ind been shaped, it was tarned over to-he, for them and [5] Baker and Hostetler for us, and Signet because they hid in [0) their own set of requirements, and that then resulied in the in paper.

D: Do you recall during this negotiation process, did you have to make certain decisions along the way where your fion lawyers or Signet said, okay, we can do it, you know, one [i!] way or another way or, you know, something where here are (12) some proposed language and can you tive with this-hings, I
[1J] meas without being limited to that. Bus where you sort of
(14) had to be called in to make some sort of decision to have (15) the process so forward?
[t由 A: I don't remember any specifics but I do remember In that Braden and I would be on the phone from time to tine
in and there would be drafi documents that he would have me
19 look at but I don't remember a specific question that he [20) raised.
[21] MR. FRENKEL: Off the tecord for a moment.
22) [Recess.]
[23] MR. FRENKEL: Back on the record.
EY MA. FRENKEL:
261 O: Mr. Denning did there come a time following that

Il D: To your knowledge, have you ever seen this if document before, or some dralf of this document?

A: It looks familiar. I probably saw a draft, or at I least discussedi it. I don't remember this specific-this particular document.

O: Do you have any recollection of whether-
A: I'm sorry. I don't know if I'm reacting to the concepts here, or, you know, the actual words, but-l'm sorry.

O: That's olay. Do you have any recollection whether
either tise concepts or the words embodied in Denning Exhibit
1 were prepared for the use of Mr. Ambrous Young on or
around the date of the document, August 15. 1994?
A: I don't have a specific recollection. I mean, I
take it for what it appears to be.
MR. SPAEDGA: Well, he wants you to testify, as
best you recall, whether you've seen the document before.
(18) There may be others who saw if and you did not. What's your
(19) best recollection concerning Demning 1? Have you seen it
(20) before today?
(21] THE WITNESS: I may have. That's the best I can do.
(23) BY MR. FRENKEL:
[24]
25) Denning Exhibit 1, who do you believe would have been
involved in writing up the information here?
A: This looks, it appears to me-Denning 1 appears to me to be the product of maybe a Volcansek-Richards collaboration, maybe with some input from me.

O: What leads you to believe that Mr. Volcansek and
Nir. Richards may have collaborated on producing Denning
Exhibit 1 , and thereby producing-And I don't mean the actual act of producing the document to the commitece, but drafting the words?

A: Well, I meant my recollection is that chey
collaborated in producing some of the earfy documents that
went to Young, went to YBD, and that this is one of those.
O: When you mention Mr. Richards, do you have a recollection whether it's Dick or Richard Richards, or whether it's Steve Richards?

A: Steve Richards, I believe.
A: Do you have any sense of who else within the NPF might have seen Denning Exhibit I before it was sent to Mr. Young, if it was sent to him?

A: I doubt if anyone other than myself-lf I saw it, I doubt anybody else would have.

Q: Do you have any sense or any understandinig whether Haicy Barbour or one of his lieutenants or delegates would have needed to have seen the Denning Exhibit 1 before it would have been sent to Mr. Young?

A: I don't know. I doubt it.
Q: Why do you doubt it?
A: Well, as I said, the concepts had been kind of established at that dinner meeting at Sam and Harry's, and
5] this was simply, I think, a follow-up to that. It's kind of 5 a backgrounder. And as I said 1 think it was a follownt n to that meeting and, you know, they must have warted ) something in writing, and this is what Fred and, I guess, H Steve produced.

But I want to stress, I don't know the origin of this. You astred me to speculate on my best guess, and that's my best guess. I recognize some of the concepts here. These words are familiar. That's the best I can do.

Q: Thank you. Turning to the first paragraph of Denning I-I'I try not to read all the words. And, obviously, if Mr. Spaeder or Mr. Perry think I'm being unfair in a characterization, I have no doubt that either will provide the full text or the context of the text.

The phrase $l$ ' $m$ interested in was starting at the end of the first sentence there of the first paragraph, "lialey Barbour believed that an independent center for the exchange of ideas was needed to serve as a foundation to reach out to the people of America as a result of the loss 1 of the 1992 presidential campaign. The NPF wis established 5) by Chairman Barbour to accomplish this tasi." That's the

## end of the language.

Docs that paragraph refresh your recoliection in any way as to whether one goal of the NPF was to enable 1 Aepublican candidates for federal offices to win election? MR. PERAY: I'm a listle confused with that question. If you don't mind, could i have that one read back so I can hear it?
[The reporter read back the requested portion of the record.)
THE WITNESS: Absolutely not. The purpose of NPF
[1] is exactiy what it says in that paragraph. And I don't read
(12] that paragraph as at all related to election, to the '92
[13 election campaigh-or, I'm sorry, to the ' 94 election
[14] campaign. It was to do what it says there, to come up with
[!5] ideas. policy-period.
BY MAR. FRENKEL.
$116]$
117
Q: Was any purpose of the National Policy Forum to facilitate the Republican Party in its effort to win the
White House in 1996?
A: Absolutely not.
A: Moving cown ter the fourth paragraph of Denning
[21] E: Noving cown te the fourth paragraph of Denning
[23] the second sentence of the fourth paragraph of Denning 1 "
[24] bclieves that a committee to study these issues-" those
\{25 issues are U.S. China, and the Far East "-would best fit

Fage 170
II
(2) 2] relationship was not, to my knowiedge, a focus of either. And that is what was at issue here.
4] O: Skipping down to the next-to-last paragraph of Denning Exhibit 1, the document states, What the NPF needs
from you-" "you" presumably being Mr. Ambrous Young "-is a
(r) three-year loan guaranty in the anount of $\$ 3.5$ miltion to
m sither Chase Bank or Citibank." What do you recall about
91 the effort to obtuin a loan for the NPF in excess of the
of $\$ 2.1$ million which the NPF ultimately received on October
i) 13th, 1994?

A: I'm sorry, what do I recall about-
©: The efforts to get a loan in excess of $\$ 2.1$
million.
A: I think that was discussed early on. As I said
carlier, you know, a continuing concern of mine was
operating funds for the organization and the increasing
difficulty of getting operating loans from the RNC. And I
(9)] believe I recall that at one point for a brief period we
(20) talked about the possibility of a larger amount than was
\{21] owed the RNC at that point in time, in order to cover .NPF's
(22) operating requirements over some period. And ! don't know
(23) what time period that three-and-a-half related to. But it
(24] quickly fell by the wayside, because I don't remember that 2) getting any serious discussion at all.

O: Do you recall whether you would have had 2 discussions about the $\$ 3.5$ million figure with either Mr. 3) Reed or Mr. Bartour?

A: I don't secall. I really do not.
Q: Do you have any recollection as to why-
A: I suspect-Let me-i'll add for you. I think-My recollection is that that figure was invented-l'll use that word, § guess-by us; by me, or by-in talking to Fred-as a hypothetical. It was, "If we're going to get a guaranty,
let's get one that's big enough to handle all of our
requirements over a long period of time. Maybe it's a line
(]) of credit. We don't have to draw it down all the way."
(13) Something along those lines. "At least, let's get some
a cushion here." And I don's know that we-l don't remember
(is) ever discussing that with Haiey or anybody else.
[:6] O: The banks mentioned in here are Chase Manhattan-
A: Uh-huh.
O: I don't know if they were Chase Manhattan at that 9; time or not, or Citibank. Do you have any recolfection as to why those two entities were mentioned?

A: I remember them being mentioned but, no, I don't recall as to why.

O: The second paragraph from the bottom on Denning
(24) Exhibit 1 continues, To handle the debt repayment, the NPF

251 alrcady has received pledges for 1995 in the amount of $\$ 18$
million." Stop there. What was the purpose, as best you can recall, of notifying Mr. Young about the amount of 3) pledges already received by the NPF?

A: Well, the purpose, I think, was to offer him some
i assurance that NPF had the prospect of a revenue stream that
was sufficient to handle, you know, its operating requirements and service the debt.

Q: Do you have any understanding as of about August
15th, 1994, of what percentage of the pledges made to the NPF were actually collected by the NPF?

A: In August of '94, for '94? Is that what you're asking me?

O: I guess, well, just to try to make the question
clear, would any pledges made prior to this document, which
bears a date of August 15 th. 1994, would they already have
been collected? In other words, if I were a corporation
making a pledge fer june 1995, would I have typically paid
that prior to the date I made the pledge for?
A: Well, that's a real hypothetical, I mean, in the
20) sense that there's no typical to it. A corporation or any donor might pledge, commit, to a certain amount, and their own circumstances are going to dictate when you actually
seceive it. It could be at the beginning of the year, For tax reasons, they might want to wait till the end. They might give it to you in quarterly paymenss. Ir's all over

Page 176
the lot.
O: In your experience at the NPF, from December 1993
till on or about August 15 th, 1994, was it your experience
that the NPF would collect in a timely manner all the
pledges made to the NPF by donors?
A: Yes. I think so. Typically, we would. Nobody stands out in mind.

O: The second-to-last paragraph of Denning Exhibit 1
continues, "Chairman Barbour is committed to continuing his
fundraising efforts on behalf of the NPF's work, anci fully
intends for the NPF to repay the loan. However. if there is
any defautt in loan payments by the NPF, he will authorize
the guaranty of the RNC and ask for the Republican National
Committec's ratification. As chairman of the RNC and the
NPF, he intends to be certain that neither organization defaults on its obligations."

Do you have any understanding as to where the information from the sentences I just read concerning Chairman Barbour and his intentions came from?

A: That is, I believe, language chat Mr. Becker had asked for. He wanted z-As I said, he was very diligent in his due diligence, and he asked for specifically this kind of a guaranty, and Haley agreed to it. And that was the background of that language. Is that what you mean?
a: Yes, sir. How did you come to the understanding
that Mr. Barbour agreed to it? What I mean by "it" wios
that, in the event of a default, Mr. Barbour would authorize
the guaranty of the RNC and ask for the RNC.'s ratification,
and that, as chairman of both the RNC and the NPF he
intended that neithet organization would default on the
obligations under the loan guaranty.
A: How did I become awre of that?
O: Yes, sir.
A: I was aware, I believe, from Volcansek, that
(10) Becker was insisting on such a guaranty. And I believe he
[19] insisted on a letter from Haley to Mr. Young and YBD. And 1
[12] saw the letter, I helieve, and that was how I was-Beyond
[13] that, I don't-I mean, I don't remember discussing it with
(14) Haley, but I remernber that being an issue and he agreed to
[15] it.
[18] O: The fast paragraph on the first page of Denning
[17 Exhibit 1, which carries over, says, "In addition to the
(10] creation of a committee for the 'Far East' within the NPS,
(ig) you would be asked to suggest porential members for the
[20] committec, as well as provide your own input on the policy
[21] issues."
I know that your tescimony has been that you made
[23: the trains run; you weren't involved in the actual planning
[24] and operation of particular policy councils. However, are
251 you aware of any sther instance where a donor, or a
if potential donor to the NPF was asked to suggest potential
2l members for a policy council committee that would study
[3] areas of interest to that donor?
[4] A: Well, you know, the answer is "yes." And then 5] you're going to ask me which ones, and I'm not going to $6]$ remember. But this was not unusual. Haley would invite 1 practically everybody-I mean, we had 1,400 policy council 3) members and I4 different councifs, so they ranged from 80 to 9) 150 apiece. It was wide open. And if a donor said, "Hiey, I
oj want Tom, Dick, and Harry to serve on this council," "Sure,
I the next meering's next Monday at 3:00. Show up." It was
not a big deal.
(13) And as to this Far East thing, as I said carlier,
(14) Mr. Young was very concerned and very persuasive that not
[15] nearly enough attention in this country from a policy
[16] standpoint by the major think tanks was being directed at
[17 the Taiwan-China issuc; nor to our country's reiationship to
[1⿻) that problem, if you view it as one instead of these
(19) different pieces. And he really thought-and I suppose
(ac) still thinks-shat that is the major foreign policy
(21) challenge we're facing; and I guess was making the argument
(22) that, You guys are distracted off onto these other things
[23) that are of passing itaportance, when you're not paying any
[24] attention to this big bear of a probiern." And that's what
(25) he was interested in and was pushing here.
[i] WR. PERRY: I'm sorry. Let me just note for the
[7] record that there is another sentence in this paragraph. I
[3] don't know if that's somettuing you intend to cover, but just
[4] so we're cognizant of that.
[5] MR. FREGKELL: No, I didn't intend to, but if you
want to read it into the record, you're free to do so.
MR. Penfy: Okay, l'll be happy to read it into
the record. Tt should be cleariy understood that financial
(9) contributions or financial assistance must not dictate final policy determinations."

BY MR. FRENKEL:
12] O: Who at the NPF Was responsible for making
decisions about individuais who would serve on the various
policy committees, if you know?
['s] A: Well. that, number one, varied over time. But
(i+6) after I arrived-Boy, how do you answer that? We all did
[!7 As I said earlier, it wasn't a closed-There weren't a
[18] finite number of spots. And I recommended people, or 1 made
(19) the decision to put people on policy councils. Haley would
(20) send over names. Other policy council members would say,
[21] "You know, I've got this guy. He really knows about 'X.Y.
(22] Z.' Let's put him on." It was wide open. Not wide open. I
23] mean-The decision was more if a name came up that. you
24] know, people knew to be a nut or something and there was
reason not to put them on. that was really discussed more
than to put somebody on, if l'm making any sense here.
O: Do you recall whether Scott Reed made any
suggestions about individuals to serve on a policy council where it didn't appear to you that he was just merely
transmitting a request of Mr. Barbour?
A: Not that I recall.
O: The final paragraph of Denning Exhibit 1, which is on the second page of the document, begins, "The timing of this affort is crucial. The loan needs to be arranged and
iof funded in the next two weeks." What's you recollection of
:1] why the loan needed to be-as this Denruing Exhibit 1 states.
12] the loan needed to be arranged and funded in the two week-
(13) by the end of Auguse, 1994?

A: ! think that's a real, real overstatement.And I
14] It think that's a real, reni overstatemenk. And I
15) think it's worded that way and inserted here more as 2
16] market-you know, almost a marketing ploy to lend some
(1) urgency to the ciecision. As I suid earlier, arranging for
[18) and getting loans from my traditional source, the RNC, was
i'9] getting increasingly difficult. This was right after
[20) publication of that preliminary report. The final report
[24- was due out, I think, in September, and that was going to be
i2, another large expenditure, and cash was a problem. And we
(23) wanted to get-If we're going to do this, let's do it. If

24 not. I need to go on to other options here. I hate that
25 word now but-

MR. FRENKEL: If I were to ask you about those other options, would Mr. Spaeder pose an objection and ${ }^{31}$ instruct you not to answer?

MR. SPAEDER: 1 would.

## BY MR. FRENKEL:

Q: The final senterice of Denning Exhibit 1 states,
"Senator Dole and Congressman Gingrich, who are committed to
the NPF, will make themselves availabie to express their
support for your participation on this project." I'm sorry,
I omitted from the beginning of the sentence "Chairman
Barbour" before the words "Senator Dole."
Do you have any understanding of who would have
made the representation about Senator Dole's and Congressman
Gingrich's availability to express their support for Mr.
Young's participation in the project?
A: What are you asking me?
O: Well, 1 suppose that Chairman Barbour can speak
for himself about his availability to do whatever he chooses
to do with his time. My question is, do you have any
understanding as to how the information about Senator Dole's
and Congressman Gingrich's availability made its way into the document?

A: Not specifically, but I think in this context
Haley would have-not would have, could have, probably did
say that, you know, if Mr. Young were willing to guarantee
Page 182
this, that he would-he, Haley, would ask them to be available to meet with Ambrous and express their appreciation. Both the Speaker and Senator Dole on numerous occasions had been involved in NPF, were aware of it, and were supportive of what it was doing.

Q: Apart from that past experience, do you have any knowledge of whether or not Mr. Barbour in fact communicated to Senators [sic] Dole and Gingrich about the type of commitment set forth in the last paragraph?

A: 1 don't-
a: I'm just trying to find out the level of your knowledge, because I heard "would have," "could have," and "should have."

A: They were not aware at all, as far as I know,
$[!5]$ about this issue or where we were at this point in time, or [19] as far as I know, until much later, if then, that they were (in) aware of it.

Q: At any time foliowing the date on Denning Exhibit
1, which is August 15, 1994, are you aware of any other
${ }^{[20]}$ instance where Senator Dole, who then subsequently became
: 21 the Majority Leader of the United States Senate, and
(22) Congressman Gingrich, who became the Speaker of the House of
(23) Representatives, met with or agreed to speak with donors to [24] the NPF?
[25] A: I believe-1 could be wrong, but I think both of
If them spoke with supporters, staff, donors, on more than one
([] occasion prior to this.
(4)
[6] yo
$\pi$
(0) O: -1994, where the Majority Leader of the Senate

919 and the Speaker of the House met on a more individual basis
(ic) in a small group or one-on-one basis with any donor to the
[11] NPF, or proposed donor to the NPF?
[12] A: Idon't recall.
[13] MR. FRENKEL: Let's mark the nexz document as
[ 44 Derning 2.
[t5] [Denning Deposition Exhibit
[10] No. 2 was marked for
(17) identification. 1
(18) BY MR. FRENKEL:
[19] O: Denning Exhibit 2 has previously been used as
[20] Becker Exhibit 16, and it bears that indicator on the
[21] document. It's a one-page document on the letterhead of
[22] Frederick W. Volcansek, dated Monday, August 29, 1994, and
[23] it's addressed to Don Fierce and Mr. Dan Denning.
[24] A: You're are losing me about halfway down here on
125] Number 3 . Do you know what the words are?
Q: Prior to this, or after this?
A: Prior to. Possibly after, as well.
Q: 1 guess my question is more on the after, if
you're aware of any time after August 15th-
A: No.
[1]
(1) but that's how we have it, too. Where do you want me to
3) start?

A: "A white paper would be drafted by Becker which would lay out the-"

Q: "Which would lay out the-" more or less "concepts for the issucs which we discussed Saturctay
evening."Then "A is-Can we go off the record on this?
MR. SPAEDER: Yes.
[Discussion off the record.]
[Denning Deposition Exhibit
(12] No. 3 was marked for
[13] identification.]
(14] MR. FRENKEL. While we were off the record, we
(15) also marked as Denning Exhibit 3 a one-page document that
(16) had been previously marked as Becker Exhibit 17, also on Mr.

II7 Volcansek's letterhead, bearing the same date, August 29,
(18) 1994, addiressed to the same individuals, Don Fierce and Dan
(19) Denning.

EY MP. FRENKEL:
Q: just as a preliminary matter for both Denning
Exhibits 2 and 3 , is that the same Frederick W. Volcansek
] about whom you've been testifying at various points today? A: It is.
[24]
(25)

Q: Do you recill receiving-Let's begin with Denning
Page 185
2. Do you recall receiving Denning Exhibit 2?
(2] A: Not specifically, but I believe I did. It's
familiar.
[4] Q: In the first sentence of item number one on
Denning Exhibit 2, where it states. "I was toid by Steve
(6) Richards last night that Ambrous was pleased by our dinner
meeting. He is looking forward to receiving the white paper
on how all this works by FedEx tomorrow morning in San Francisco."
tol A: Uh-huh.
11! Q: The dinner meeting referred to, is that the dinner
meeting that you testified to earlier this afternoon which
jou think may or may not have been late july 1994?
14] A: That's right. It appears it was late August of '94.

O: Do you thirk it was the-Is it possible it was the
Saturday preceding this Monday-
A: Exactly.
O: -August 29, 1994, date on Denning Exhibit 2?
A: Uh-huh.
Q: You have to say "yes."
A: Yes.
O: Thank you. Do you know what white paper Mr.
Volcansek is referring to towards the end of item number one
in Denning Exhibit 2?
Page 186
If A: $I$ seem to remember that Ambrous Young asked-
either Ambrous Young or Becker asked for a white paper kind
of laying out the concepts. And by that, I mean, you know,
the concept of a guaranty, how it might work, and some of
these other things that he and Haicy had talked about during
that dintier meeting. Some of this I'm unaware of or I'd
forgotten about until I'd read it here.
C: Did you have any role, or were you intended to
have any role in the writing or preparation of the white
paper to be given to Mr. Young or his associates?
A: I'm sure: I had inpur in it. I remember discussing
(i) it with Volcansek, but I think Fred put it together, working
really more with Steve Richards.
a: Do you have any recollections as you sit here now
of what the white paper to Mr. Young referred to in Denning
Exhibit 2 might have included?
A: I think most of what Fred's captured here.
$\left[\begin{array}{ll}{[17} \\ (18) & \text { A: I think most of what Fred's cap }\end{array}\right.$
[!19) A: That's right. I don't know that it ultimately
[(20) included all these points, or it may have included others.
(21) But I think in the main, it's here.
(22] O: Moving to item two of Denning Exhibit 2, it says,
[23] "Haley did an excellent job. The idea of a separate
[24] personal letter to Ambrous from Haley is also excelient."
(25) Do you recall any discussion at the dinner meeting about a
if personal letter from Mr. Basbour to Mr. Young?
A: No, not really. I mean, it sounds familiar, but I
${ }^{3}$ don't recall, you know, anything about it.
4] Q: Moving on to the subpoints under itera two on $5]$ Denning Exhibit 2, sub "A" states-Well, i guess it seems to ${ }_{f}$ be referring to the separate letter from Mr. Aarbour to Mr. $\pi$ Young.

A: Uh-huh.
a: It would incorporate Haley's offer to have Ambrous
contribute an articl: to "Commonsense" for the March 1995
issue. Do you recall that? Do you recall Mr. Barbour's
offer to Mr. Young about submitting an article to
"Commonsense" taking place at that August dinner meeting?
A: Yes.
O: And it's essentially what you testified to earlier this afternoon, correct?

A: That's right.
[17]
(18) Q: Subpoint "B" states that the fetter would remind
(19) Ambrous that Haley would like for Ambrous to attend the
ren political leaders conference in Seoul, Korea, in September
[21] of 1995. Do you remember any discussion of that issuc,
(2) meaning Mr. Young and Mr. Barbour attending the political
[23] leaders conference in Seoul, Korea, in September '95? Do
(24) you remember a discussion of that topic at the August ' 94 (25) dinner?
(1) A: I believe Hale'f mentioned to Mr. Young that he ( 4 would be attending that conference, and expressed an w interest in having Mr. Young come along.
a: Would Mr. Barbour's invitation to Mr. Young come jang the scene as a social or political or business
advantage to Mr. Young in Asian-1 gutess more specifically, Korea?

A: I have no idea.
MR. PERRY: I'mo going to-l'm sorry. Go ahead.
THE WITNESS: I don't know.
WR. SPAEDER: You're happy with that, right? BY MR. FRENKEL:
O: Do you have any understanding as to why Mr.
Barbour made an offer of invitation to Mr. Young to attend the conference on Scoul, Korea in September 1995?

A: Well. I'd be glad to speculate. I can't walk into

## Haley's mind.

Q: Sure. What is your speculation?
A: He is trying to sell him. This is marketing. you
know. He's not going to-give me the 2 million and get the hell out of here.

O: Would it be your understanding that it would be to some advantage to Mr. Young to be seen to be a confidante of Mr. Barbour?
[25] MA, PEARY: Oloy. There. I'm going to say that I
(1) think the question is not fair. You are asking him to get a ${ }^{(1)}$ into Mr. Young's head.
(3) BY MA. FRENKEL:
[4] O: Can you answer the question, sir?
[s] A: I can't.
O: Moving on to the next subpoint, suggest that Hialey
would like to look to Ambrous as a key advisor in
trade-related and political issues in the Far East. Do you
recall whether that discussion took place at all during the dinner?

A: I don't believe it did, and I think its inclusion here is, you know, these are ideas that Volcansek had of, you know, ways Haley could induce Ambrous to agree to the guarantee.

Q: Moving down to the next item on Denning Exhibit 2,
(16) mention the Team 100 trip to the Far East and offer to have

IIT him, meaning Mr. Young, participate in a meaningful way,
[18] maybe some specifics. Did you have an understanding as to
119 what Team 100 was?
(2) A: Very generally. As I said earlier, we had a brick
[21] wall between the fund-raising operation at NPF and the
(20] policy operation. Similarly, we had a brick wall between
[23) the RNC financial operation at NPF, and I was aware that
[24] this Team 100 group existed. I was told by somebody that it [25] was planning this trip to the Far East. That's about the

Page 169

August 29, 1994. It's time-marked urgent, and it was
(2) previously used as Becker Exhibit 18. The addressees of
[3] this memorandum are Don Fierce, and hand-written in is Ms.
(4) Denning's name.
[Denning Deposition Exhibit
No. 4 marked for
identification. 1
Witness perusing document.)
MR. SPAEDER: Is there a pending question?
MR. FRENKEL: There is no question. As far as I
know right now, he is just reviewing the document.
THE WITNESS: Okay.
EY MR. FRENKEL:
Q: Do you recall receiving this document-
A: No.
Q: -which is Denning Exhibit 4?
Do you recognize the handwriting which has put
your name in and then the check mark on the right-hand side of your name on Denning Exhibit 4?

A: I don't recognize it, no.
2:1 . Q: Are you familiar with Mr. Voicansek's handwriting?
A: Not really. I mean, I don't-it's not something I pay attention to. It could be his.

O: Does the check mark to the right of your name
25) appear to be your check mark? Is that howy you would make

## one?

A: No, that's not mine.
O: I just want to ask, on the-
A: I'm not that neat.
O: On the second paragraph of Denning Exhibit 4, it
says I, meaning Mr. Volcansek, delivered a copy of the Don
Wood letter to Haley's press secretary. 2 o you know what is
meant by that, the Don Wood letter? Does that have any
relation to the loan guarantee by Young Brothers
Development?
A: Yeah, Ido.
THE WITNESS: Do you want me to get into this,
Counselor?

## BY MR. FRENKEL:

Q: Why don't I ask, what was the Don Wood letter, as best you recall today?
MR. SPAEDER: Let me confer with the client so I
have some idea if we are talking on the same channel here.
MR. FRENKEL: Sure.
[Witness conferring with counsel.]
MR. FRENKEL: Back on the record.
BY MR. FRENKEL:
O: Mr. Denning, we paused around a question about the Don Wood letter mentioned in the second paragraph of Denning Exhibit 4. Do you recall what the Don Wood letrer is?

A: I do not.
a: Do you have-
A: I remember-l remember delivering-not me delivering. I remember a reference-somebody delivering a letter to Haley, and they had to go to ABC to do it. That's all I recall.

Q: Do you know who Don Wood is?
A: Yes.
C: Who is Mr. Wood?
A: He's a businessman, I believe, in Utah. It could
be Arizona. Arizona or Utah, one of those square States.
[12] O: Do you have any understanding about whether Mr.
(13) Wood's letter was related in any way to the loan brothers
(14) guarantee?
[15) A: It whas not.
[:8] a: My question was the loan brothers guarantec. I
(17 mean to say Young Brothers guarantee.
[19) The second sentence of that second paragraph on
[19] Denning Exhibit 4 says, Saturday night, I, meaning Mr.
[20] Volcansek, understood from Haley that he would do a draft of
[21] the white paper, and then we, apparendy you and Mr. Fierce
[22] and Mr. Volcansek, would do our cdits and aciditions before
[23] I, Mr. Volcansek, get it to Benton Becker. Does this
[24] refresh your recollection in any way as to whether Mr.
225) Babour was going to be personally involved in drafting the

Page 195
Page 194
in
il
[2]
(31 there"-."
going." Again, did you have any understanding at the
time-this is the end of August 1994-that time was of the essence?

A: No. I think this is more marketing. I mean, we wanted to complete the transaction as soon as possibic, but other thant that-
a: Did you have any deadline in mind, and you meaning
the NPF have any deadline in mind by sort of a drop-dead
date by which if the monies or the funds were not received,
it wasn's beneficial to the NPF to go forward with the loan
guarantes?
A: No.
Q: Just the last words on the page in Denning Exhibit
4, which is," 1 am available as soon as you call me to get
this going," did you have a sense of what it was, either you
or Mr. Fierce, separately, in combisation, was supposed to
get going?
A: Well, I think it refers to-again, I'm kind of
speculating. Ithink it refers to, the next step was to
proctuce the white paper, and I think that's what he's
referring 5 . Evidendy, Haley was going to do a draft.
25) We'd do a cut on is and num it over to Fred for final. and
he would get it out.
Q: Do you have any underscanding as to whether Mr.
Volcansek was to receive any kind of commission for
arranging this guarantee by Young Brothers Development?
A: He was not.
Q: Was Mr. Volcansek to receive any payment over and
above the normal payment he was getting under the contract
that you testified-
A: He was not-
a: - 70 earlier for-
A: What I-
(117) 0 : Hold on one second. Let me just finish my
13) question. -for helping to arrange the loan guarantee by

14] Young Brothers Development?
(15) A: I don't recall, and I don't believe I testified
(16) eartier.
(17) The arrangement I recill was entered into after
(18) this transaction and had more to do with prospective
(1'9) fund-raising rather than this event. He was not comperisated
(20) for his role in this transaction, save a-he asked for anes I
(2) believe received a pair of Presidential cuffinks from
[ [2] Haley. That was it.
i(3) MA. FRENKEL. Mark the next document as Denning 5.
(24) Denning Exhibit 5 is a two-paged document bearing
(25) the Bates Nos. 42 and 43. It is a tetter dated Aukust 30,

Page 199
1994 to Ambrous Young from Haley Barbour and signed by Mr.
Barbour on the letterhead of the Republican National
Commirtee.
(Derning Deposition Exhibit
No. 5 marked for
identification.l
[Witness perusing document.]
(1) BY MR. FRENKEL:

O: In the upper right-hand corner of the first page
of Denning Exhibit 5 , there is a maric, "received," Young
Brothers Devalopment Company, Limited, September 2, 1994.
Mr. Denning, do you recall ever seeing a copy of
what's been marked as Denring Exhibit 5 ?
A: No, I don't.
O: The first line of the letter refers to the
Saturday night dinner in Washington. Is that your
undersmading that that is the same Sam \& Harry's dinner
you've testified to earlier this afternoon?
A: Yes.
(19\%) A: Yes.
[21] taking Mr. Young's son, Steve, to a dinner for Senator Dole.
[22] where Senator Dole would have been appearing. Do you know
(23) anything about that dinner?
(24] A: No.
[25] MR. PEPRY: Let me just note that, I understand it
(1) says "Steve" there. It doesn't have a last name. I presume (2) you're tallcing about Steve Young when you said that? MR. FPblinEt: Yes. That's what I assumed it to
4) be, and jot the Forty-Niners quarterback.

MR. PERPY: Yes, but there is also a Steve
Richards we have tallked about. I'm not sure what. I posit, $n$ there is a potential for ambiguity there.

MR. SPNEDER: Mr. Denning, let me just make sure I understand what you are telling counsel. You do not recall seeing this document; is that correct?

THE WTNESS: I do not recall, yeah. I could
have. I just don't recall seeing it.
MR. SPAEDER: So your testimony about
] interprecations forwardied to paragraphs in this document represents your opinion about what the events may refer to 7 rather than your personal knowledge?

THE WTNESS: That's right, at least so far.
BY MR. FRENKEL:
O: Moving onto the third and fourth paragraphs of
Derning Exhibit 5 , make reference to a conference in Korea
in September 1995, and the fourth paragraph mentions some individuals who would be there.

Do you know if that is related to the conference mentioned in both Denning Exhibits 2 and 3 ? In Denning Exhibit 2, it's point 2B, and in Denming Exhibit 3, it's

II item $1 B$ of the Political Leaders conference in Seoul, Korea
i(2) in September 1995.
[12]
[3]
5) A: 1B. Yeah, I think it's the same thing.

Q: The last question I have on this document is on
I the second page of Denning 5. The second sentence
明 says-well, we can read the first sentence, too. "I am
enclosing a fact sheet about the National Policy Forum, its
['0] work and its financial situation. I hope it responds to all
(11) the questions you asked Saturday night."
[12] Do you recall whether Mr. Young asked questions of
[13) Mr. Barbour and others ar that Saturday night dinner at Sam
(14) \& Harry's?
(15) A: I don't. As I said, he was at the other end of [1e] the room.
(17) Q: Do you recall any discussion following that dinner
(18) with any of the participants of the dinner about any
[19] information you needed to gather and might be responsive to
(zo) a question Mr. Young had?
[21] A: Yes.
[22] Q: Whai kind of information were you asked to gather?
[23] A: Financial report, donor history-l mean, in the
[24] aggregate-projections, you know, the normal kind of
[25] information you'd want to ascertain, an organization's
financial situation and prospects, that kind of thing.
(2] C: Who asked you to put that information together. if you recall?

A: Well. I don't recall. I think it was one of
the-you know, it was on the todo list after the dinner
meeting of things we had to get together to answer the
questions, and it was-1 don't secall.
Q: Following that dinner meeting, was there any
follow-up meeting either on site or in some other location
where the individuals in the National Policy Forum and
perhaps Mr. Volcansek gathered to figuce out what had to be
done next following the meeting?
A: Agrin, I don'r specifically recall. I know and
believe Fred and I had a number of conversations. possibly
meetings about what had to be produced, and $I$, in turn.
tasiced my controller to put together the financial data that
was required.
Q: That was Steve Walker?
A: Steve Waliker. He was the only other NPF employee,
I believe, that was invoived, possibly Guesnier for
fund-raising.
Q: You used the phrase "todo list," and sometimes
that's just sort of a reference to yourself about things
that need to be done as opposed to any sort of document that
was created. Are you aware of any document that was
created, then circulated-
A: No.
Q: -that was the equivalent of a co-do list?
A: No, other than this kind of thing.
A: And you're referring to the exhibits we've looked
at to date?
A: Yeah, the Exhibit 4, Exhibit No. 3.
NR. FRENKEL. Mark this as Denning 6, please.
Denning Exhibit 6 has been previously marked as
Becker Exhibit 19. It bears the date August 30, 1994, under
the letterhead of the National Policy Forum. It is a lecter
to Ambrous Young from Haley Barbour, with Mr. Barbour's
signature, and an enclosure. Then, there is a two-paged
enclosure with the heading on the first page of the
enclosure, "The National Policy Forum."
[Denning Deposition Exhibit
No. 6 mariked for
identification.]
[Witness perusing document.]
BY MR. FRENKEL:
Q: Mr. Denring, have you seen Denning Exhibit 6
before, the letter from Mr. Barbour to Mr. Young on the NPF
tetterfead?
A: I believe I have.
O: Do you believe you saw it on or about the time the
Page 204
document was sent or creaied?
A: Yes.
Q: In the third paragraph of the letter, on the first
page of Denning Exhibit 6, the second sentence says,
"Therefore, NPt' is forming a tasix force from its trade.
economic, defense and foreign affairs policy councils to
focus on the Far Enst."
Is it your understanding that on or after the
August 30,1994 date of this letter was the first time that
NPF formed a task force to focus on the Far East?
A: I just don't remember. That's the aniswer.
O: That's fine. If you don't remember, you don't
remember.
A: I don't remember.
(195] O: I ask you to turn to the third page of Denning
169 Exhibit 6, which is the first page of the enclosure headed
(tn] "The National Policy Forum." In the second paragraph, the
18] last three lines of the paragraph, it's talking about NPF
9 and crafting ideas-strike that.
[20] I wanted to focus your attention on the fourth
(1) paragraph, rather than so much on the second paragraph. page

223 of Denning 6.
23) MR. PERAY: Do you want to get a second to read

4] this? Have you had a chance?
SI THE WITNESS: Yeah, iust a-

Page 203
Page 202

P

O: Oh, I'm sorry. I thought you had had an opportunity. $\{$ apolicgize.

A: Well, I breezed over it.
MR. PERAY: It's a long thing.
[Witness perusing document.]
THE WITNESS: Okay.
BY MR. FRENKEL:
O: Just directing your attention to the last sentence
of the fourth paragraph of page 3 of Denning Exhibit 6,
"Next spring the Forum," which is the National Policy Forum,
"will publish "An Agenda for America, which promises to be
13 the foundational document of Republicanism and the public
t4j policy touchstone for all 1996 GOP presidential candidates."
A: Th-huh.
O: I know I have asked this question a few times, but
was it your understanding that any of the work the NPF was
coing was intended to benefic or be used by Republican candidates for elective office?

A: Absolutely not. In fact, it was just the-no. that was not the case.

Q: Moving to the next paragraph, it discusses some of (1) the financial information, including monies that had bene pledged to the NPE I just want to focus on the last two sentences of that paragraph. "Only 53 companies. inade
(i) associacions and individuals have contributed or pledged so
(x) far. with the average commitment in excess of $\$ 70,000$. Many
(3) Other Fortune 500 companies and major entreprencurs and
(4] businesses are yet to be contacted for support."
(5)
[ 6 ] made contributions to the NPF?

A: As of when?
a: August $^{\text {: }} \mathbf{3 0}, 1994$, the date of Denning Exhibit 6.
MR. SPAEDER: I will object and permit him to
answer if he can make in answer that's-or if the air that
requires to breache it.
THE WTNESS: Thank you.
You're asking me to remember who may have been a
donor as opposed to a company or who might have contributed in their-from a personal account as opposed to a-none that 1 can remember.

## BY MA. FRENKEI:

O: Do you recall how many, if any, trade associations had made pledges to the National Policy Forum on or about he date of Denning Exhibit 6, which is August 30, 1994?

A: I really don't recall.
MR. PERRY: Can I ask a question? I don't want to interfere if you are on a roll here. I just have a clarification point.

Pago 207
(1)
( 2 I WR. PERAY: Oikay. This information here is
(3) intended to provide data that was requested with respect the
[a] loan guarantee.
MR. FRENKEL: You will have to speak up. The
court reporter is having trouble hearing.
MR. PeRRY: Did you hear try question?
THE WTTNESS: That's my-yes, that's my
recollection of this particular document. A lot of the
language in here is familiar and was pulled from other
publications, I think. I don't think this is an original
piece, but it was written, I believe, for purposes of a guarantee.

MR. PERRY: So, obviousiy, by August 30, 1994, the
5] guarantee had not yet been committed to by the ultimate guarantor?
IIn THE WITNESS: That's right.
BY MR. FRENKEL:
[19] O: In the final sentence of the paragraph I was
Oi asking about, which is paragraph 5, "Many other Fortune 500
[21] companies...yer to be contacted for sapport," what was your
[22] understanding about who would be making the contact to these
[23] companies, entrepreneurs, and businesses io get support for
[24] the work of the NPF?
i2s) A: Just tike it had jways been done, by fiaiey and
supported by our Fund-Raising staff.
O: I would like you to turn to the final page of
Denning Exhibit G, and in particular. I direct your
attention to the next-to-the-last paragraph on the page.
beginning. The RNC " There is a discussion in there
about money the RNC intends to spend.
Well, first of all, let aue just ask that. Do you
know how the NPF would have learned about the RNC's
intention to, for example, in the first sentence of that
paragraph. increase its budget by 12 million and to put at
least 10 million of that into campaign and campaign
activities?
A: I don't have a clue.
a: The final-i'm sorry?
A: I don't know who wrote this or where it was
written. So I don't know the origin of any of this.
a: What about just the-directing your attention to the final sentence of that paragraph, "And this amount is
over and above its contributions to semate and governors
races and to state party campaign efforts to support those
races." Do you have any information about how the RNC was
going to use contributions?
A: No.
MR. PRENKEL: Mark the next document as Denning ${ }^{7}$, please.

Denning Exhibit 7 is a two-paged letter dated
September 19, 1994 on the letterhead of the National Policy
Formm to Ambrous Young from Haley Barbour, with is
signature, a blind carbon copy, or "bec," on the second page
to Dick Richards, Fred Volcansek, Don Fierce, and Dan
Denning.
On the first page of Denning 7 , there is
essentialiy a Post-It note, which has the logo of the RNC on
it, and somebody-I can't make it out. Mayte it's Baker \&
Hostedler, but I can't tell who the "from" is, sending it to
If David Norcross.
$1^{12}$ [Denning Deposition Exhibit
(13] No. 7 marked for
(t4) idertification.)
(15) BY MR. FRENKEL:
(16) Q: Do you recall receiving a copy of this letter?
in7 A: No.
[10] O: If the letter from Mr. Barbour on NPF stationery
19] had the "bec" to you, do you have any reason to doubs that
[20] you did receive it?
(21) A: No, uh-uh.
(22) Q: Just a general question, what did you do with
[23) documents that came to you? Did you have a secretary that
( 241 you gave them to, typically?
A: Typically, yes. Uh-huh.
a: Did you keep any current documents in a filing
cabinet or desk drawers or things like that?
A: I had 2 working file that I kept documents that
were important to ane to refer back to, but typically, I didn't keep something like this. This is-

Q: When you left the NPF in October 1995, did you
cake any documents with you that weren't of a personal nature?

A: I took some of my working alles, 1 believe.
a: Do you still have possession of those working
(10) Q: Do you stil have pos
(11) files, as far as you know?
(12) A: Well, when I moved, after I left NPF and then I
(13) joined ALECC, I cleaned out a bunch of my files then. I had
(14) just run out of room. I am usually a paci-rat, but i had to
i's) do someching, but I didn't have that many to begin with, and
$\left[{ }^{16]}\right.$ I did end up with some, mainiy the legal documents, a set of
(IT) these.
(ta) MR. FRENKEL: Mr. Spaeder, I guess to the extent
(19) they exist, any working files that Mr. Denning may still
[zo] Have from his cenure at the National Policy Forum, I would
[21] request on behalf of Minority that they be protuced to the
[22] Committec to assist it in its inquiry.
[z] MR. SPAEDER: Your request is duly noted.
MR. FRENKEL: Thank you, sir.
GYMR. FAENKEL:
(1) Q: Jusi on the second paragraph of Denning Exhibit 7 .
(2) Mr. Barbour writes to Mr. Young, "Needless to say, I am very
\$3 grateful for the news he delivered," he meaning Sreve. Do
(4) you have any-and then it continues, "It is extremely
[5] generous and tremendousiy helpful to our efforts." Do you
(6) have any sense of what that news was being delivered by 7 Steve?

A: Idon's.
O: On or about September 19, 1994, did you have any indication that the Young Brothers Development had-was
going forward sort of full stean with the loan guarantec?
A: Yeah. That was about the time, and it could well be that that second paragraph of 7 refers to Steve delivering the commitment, if you will, from Young Brothers that they were prepared to proceed.

C: Do you have any understanding as to whether the Steve in this letter is Steve Young?

A: I believe it to be Steve Young.
O: Just something to follow up on what Mr. Perry had If asiced earlier, would that shed some light on some earlier
[21] document-
(12) D: Turning your attention back to Denning Exhibit 7 focussing on the fifth paragraph at the top, Mr. Barbour writes, "By the way, I had a great meeting with Dick
Richards and Fred Volcanselk, as well as Steve." Do you have ${ }^{1}$ any understanding as to when that meeting took place?

122] Q: I'm sorry? I didn't hear you.
[23; A: No.
[24] A: No, it did not, or no, you don't recall?
A: No, I don't recall.
(1) Q: The final paragraph on the first page of Demning (i) Exhibit 7, Mr. Barbour Writes, "Finally, i was heartened by [3) Steve's telling me that at the end of the year consideration (4) would be given to doing even more. The Young family and [5] your company are exceptionally generous, and I am genuinely [6] grateful for the confidence you are showing in me. These is [n no better or more effective way to heip in what we are doing $\left.{ }^{1}\right)^{4}$ than this."

Do you have any recollection as to on or around
(10) September 19, 1994, there was any indication that either Mr.
[t:1 Young personally, his family members, or any of his (12) Companies would be giving additional aid to the National (13) Policy Forum in addition ta guaranteeing the $\$ 2.1$-miltion [44] loan?
(15) A: Not that I recail. I don't know what this refers [4: $\mathbf{t}$
117) O: I don't really have a question. It's just the [10) last line of Denning Exhibit 7, Mr. Barbour writes, in (199 reference to the meeting in Seoul, Korea, "I would like for (20) the party leaders from around the world to meet you and to [21] benefit from your counsel." I am just making that a part of [22] the record and have no question relating to it.
[23] MR. FRENKEL: I will have the court reporter mark 124) the next exhibit as Denning Exhibit 8, which is a five-paged

251 document, the first three pages of which are dated Seplember
Q: Shedding light on Denning Exhibit 5, the second paragraph where it says-again, the letter from Mr. Barbour to Mr. Young that, "My office is confacting Steve to confirm will attend the Team 100 meeting on September 13."
A: Where? I'm sorry.
Q: It's a lot of paper already. I apologize.
Denning Exhibit 5 , the second paragraph.
A: I believe that to be Steve Young. Steve was a member-I believe was a member of Team 100, or whatever it's called.

A: Well. I would assume it to be in the swo-week eriod between this letter and the last one.
a: Do you know whether the meeting had anything to do with the loan guarantee to the National Policy Forum?

A: I don't.

A: There might have been some speculation, you know,
if fund-raising increased dramaticaliy, but no. it wins (8) always expecred that it woukd be paid back over a three-year term.
19 O: A threcyear term?
A: I believe it was a threeycar term.
(13) O: Turning the page of Denning Exhibit No. 8 and
focussing your attertion on point No. 8. "...NPF has
represented to YBD (USA) Inc. that in the past years the NPF
(15) has always received $100 \%$ of all pledges mande to it and that
;'g the NPF fully expects to receive, and assign to the Signet
117: Bank, all of its current and prospective pledges as
(18) described herein...."
[19] Do you have any understanding as to where Mr.
(20] Becker or others 25 YBD (USA) had received the belief or
[21] understanding that the NPF always received 100 percent of
$\left[\begin{array}{rl} & 2] \\ \text { its pledges, understanding, again, that that's Mr. Becker's }\end{array}\right.$
(23) use of words and not yours?

A: I think probably from in discussions with me, he
[25] asked me, as I recall, what kind of history we had in that
collateral as a loan guarantor."
Do you recall whether you had any information in
could result to YBD or its principals *
At the time Mr. Becker was going through this
process, was NPF engaging in any similar process to
determine whether any violation of U.S. Law might result
from a loan guarantee by Young Brothers Development?
A: Yes.
Q: Can you describe what that process was, please?
A: We retained Baker \& Hosteder, paid them a lot of money to make damn sure there wasn't.

O: Who at the NPF was provicting information to Baker
\& Hostetler so that they could conduct their review?
A: I was.
Q: Was anyone else, to your knowledge?
A: To the extent l instructed them to, Steve Walker.
O: Anyone elese other than you or Mr. Walker as far as
you can recall?
A: No.
Q: I'm sorry. I cut you off. If you could just give
tinte answer to that question. You stid, but I think we talked
over each other.
O: The third item on Mr. Becker's agenda is: "To
reduce the length of time (expected at the outside to be six
to eight months) YBD," which stands for Young Brothers
Development, "will be required to continue to post its
regard, and I indicated that we had been able to collect on all the pledges made and saw no reason that that might change.

Q: Is it your recollection that around this time,
late September 1994, the NPF had, in fact, always received
100 percent of the pledges made to it. 1 guess collected 100
percent of the pledges?
A: That's right.
Q: Finally, in the last sentence on the second page
of Denning Exhibit 8, Mr. Becker is making reference to the
two-paged attachment which bear the Bates Nos. 53 and 54.
the last two pages of Denning Exhibit 8, and he said, This
publication deals directly with the law's"-which is the
federal ciection laws-"prohibition against foreign
nationals being involved in federal elections."
16] it any point prior to September 23, 1994, were you
in aware that there might be an issue with the loan guarantee
8) of a foreign national being involved in a Federal election?

A: Was I aware?
a: Yes, and I guess consistent with what Mr. Becker
21) is saying, were you aware that there could be an issue [22] arising in the loan guarantee about a forcign national's [23] involvement in a Federal election?
[24) A: Number one, yes, I was aware that it was against 25j the law for a foreign national to contribute to an election.

Page 218
(1) Number two, I hired a law firm to make damen sure that was
( $x$ not the case here. We're talking about apples and oranges,
is I think, and I've got a pretty thick legal opinion someplace
(4) to back it up.

Q: At any time prior to signing the loan guarantee
documents on October 13, 1994, did anyone from the NPF as
far as you know, which would extend to the lawyers you hired
for that, conduct an investigation as to whether the funds
were coming from a foreign source or not, as far as you (i) know?
[i] A: No. It didn't concern us. Even if it did, it was [12] legal.
[13] Q: The last question I have for you is on the last
(14) page of Denning Exhibit 8, the bracketed paragraph, which I
[15] don't know whose handwriting that is that drew the box
(16] around it, but it says, "There are special sules for U.S)
in subsidiaries of foreign corporations, so that no foreign
${ }^{[18]}$ money is used to run any political action committecs (PACs)
[19] they establish, and no foreign nationals are involved in any
[20] way"-it's underscored, but that appears to be underscored
: $2: \mid$ by the person's handwriting-"in contributions by such
[22] PACs." Was that your understanding of the law in the fall
(23) of 1994?
[24) A: It was.
[25) Q: Do you have any reason to believe that the
II National Policy Forum did not comply with the law in
(2) relation to the loan guarantee from Young Brothers
(3) Development?
[4) A: No, not at all. In fact, we took steps to assure
[5] that it did.
MR. PERAYY: That it did comply with the law? THE WITNESS: That it did comply with the law. BY MR. FRENKEL.
Q: And those steps were ones you testified to already
(19) which is hiring the law firm of Baker \& Hostetler; is that
(11) right?

1:2 A: That's right, and as far as this reference to this
(13) FEC press release goes, I'd note that it talks about PACs
[14] and special rules for U.S. subsidiaries, and the NPF was not
[15] a PAC. It was a $501(c)(4)$, and this isn't even relevant to
[16] the issue.
(17) O: Did you have any discussions with Mr. Becker when
[14] you were a poist person for the NPF and he was the point
[19] person for Young Brothers Development about his-l'll call
(20) it concern. However, if counsel wants to object to that
(2)] characterization, that at least in his September 23, 1994
[2] memorandum, Mr. Young-he seems to think that it was
(23) relevant.

124 A: What are you referring to?
[35) MR. SPAEDEA: Well, yes. I think it is very hard
Page 219

Miller Reporting Company, Inc.
! to ask this wieness about something that another individual
who happens to be a lawyer is communicating in confidence to
this client regarding a matter that is the subject of
transaction with another party. I don't think this witness
could give anything that is probative in terms of the
answer.
He's testified that his state of mind was totally
innocent with respect to this transaction, for the reasons
he's indicated. I am really reluctant to have him go into
much further detail because I don't see how it's relevant to the inquiry.

BY MAP. FRENKEL:
O: I'm sorry. Maybe nay question wasn't clear. I was asking if you had any discussions with Mr. Becker about the issuc.

## A: Not that I recall.

MR. SPAEDER: Off the record.
MR. FRENKEL: Sure.
[Discussion off the record.]
[Recess.]
[Denning Deposition Exhibit
No. 9 whas marked for
identification.)
MR. FRENKEL: On the record.
During the break. the court reporter marked a
Page 221
composite exhibit as Denning Exhibit 9, which is made up of
the Bates stamp Nos. SIG617,598 which is the second page,
and 600 which is the third page, and the first page of
Denning Exhibit 9 is dated October 3,1994, on the
letterhead of Baker $\boldsymbol{8}$ Hostetier, a letter from Eric Geppert
to P.J. Stevens at the Signet Bank, cartoon copies to Mr.
Denning, Steve Walker, and Mark Braden, another lawyer with Baker \& Hostetler.

BY MR. FRENKEL:
O: I would represent to you, Mr. Dennting, that it
would be my understanding that the last two pages of this
document, Denning Exchibit 9, are probably in the handwriting
of someone at Signet Bank.
A: Oleay.
BR. PERRY: Let me note for the record that these
are non-sequential Bates numbers, and you called it a
composite exhibit or a group exhibit. It is not necessarily
clear that these three documents are intended as a series of
connected pages.
MR. FRENKEL. Without a long colioquy, i would
just say that I believe them all to be linked. We will go alicad.

Q: The second page of Derning Exhibit 9-first of
all, do you recognize the handwriting on the second page of
Denning Exhibit 9?
A: No.
Q: The third item on the page says "Add." It could
be an abbreviation for "additional." but that's also my
speculation. Due Diligence-Hong Kong Corporation.
Do you recall any discussion with Mr. Becker about
whether the funds Young Brother Development USA was going to
use to guarantee the loan at the National Policy Forum would
come from a Hong Kong corporation?
A: No.
(1:) Q: Do you recall whether anyone else-did you come to
learn whether anyone clse at the NPF had discussions with
anyone at Young Brothers Development about whether the
source of funds from the loan guarantee would come from a
Hong Kong corporation?
[18] A: No.
$(17) \quad$ Q: Turning to the last page of Denuing Exhibit 9
(19) which bears the Bates No.SIG 600 , it appears to be some sort
$19]$ of a draft leeter where there it is to you, Mr. Denning, as
(20) a borrower and Pecker as the collateral provider. Do you
(2i) recognize the handwriting on this document?
[2z] A: No.
[23] 0 : On the very bottom of the page 600 , on the
24] Ieft.fnand side, there are words which appear to say "Balance
(2s) RNC."Do you have ary idea as you look al some of the

Page 223
(11) whatever balance was left on the loan guarantee?
[17] A: That's right. If NPF defaulted, tie bank would
${ }^{[13]}$ first go to the RNC before it drew down the collateral.
[14] O: Do you recall having any discussions with any
i15; individuals from Signet Bank on that particular topic about
(16) recourse to the RNC in the event of a default by the NPF?

117 A: No, not discussions with Signet.
118) O: Do you recall having discussions with others about
(19) the recourse to the RNC?
[(20) A: I recall that Mr. Becker, that that was 2
[1] condition the guarantor made in the transacion.
[23] $a_{\text {: }}$ Is it your understanding that that was a condition
[23] the RNC agreed to prior to entering the loan transaction? A: That's my understanding, yes. C: Do you know who on behalf of the RNC made that
if commitment that the RNC would agree to be the-l don't know
(2) if the right term is "recourse payer."

A: Mr. Barbour made the commitmenc.
(A) O: Were you present when Mr. Barbour made the is commitment, as far as you know? A: No, I wras not. a: Do you know who, if anyone, was present? A: I don't know. Q: Just directing your attention to the curved
writing or the writings on the right-hand margin at an
I angle. I am just directing you to the last point, which is
(2) point 2 which says "Fair Consideratios," and my reading of
(3) this writing says what are the providers of collateral
getting for giving CD. 1 guess $C D$ is cerificate of
[15] deposit. Would that be your guess as to what $C D$ stands for?
${ }_{\text {[15 }}$ A: That would be my guess, yes.
(17) O: It says in parentheses, "(Attorney)." Do you
${ }^{[18]}$ recall any discussions on or about October 3, 1994 with
${ }^{119}$ Signet Bank about what Young Brothes Development USA as the
[20) collateral provider would be getting in return for giving a
[21] certificate of deposit?
(22) A: I do not, no.
[23] MR. FRENKEL: Mark this as Denning 10. I have marked as Denning Exhibit 10 a
four-paged-a fivepaged document with Bates Nos. NPF305
Page 225
(1) through 309.The first page is on National Policy Forum

21 letterhead. The document is dated October 7. 1994, and it
3) is a telecopy of a letter sent by telecopier and Fcderal
4) Express from Mr. Denning as chief operating officer of the

5 NPF to Ambrous Young and Benton Becker.
(Denning Deposition Exhibit
I No. 10 marked for
id identification.]
(Witness perusing the document.)
t10] BY MR. FRENKEI.
[11] O: Just to shorten the proceedings, I don't plan to
[12] ask you detailed questions about the legal elements in here,
[13] just if you have had a chance to review the letter.
(i4) A: Okay.
[15] O: On the third page of Denning Exhibit 10, which
6] bears the Bates stamp NPF307 in the lower right-hand corner,
Is that your signature, Mr. Denning?
[18 A: It is.
[19 O: Do you recall writing this letter to Mr. Young and Mr. Becker?
(21) A: No. It was prepared for my signature. O: Do you recall who prepared the letter for your signature? A: Baker \& Hostetler. C: Do you know which lewyer or hawyers at Baker \&

Hosteder might have prepared this document?
A: I dealt with Mark Braden, so either Mark or somebody under his supervision, I would think.

Q: Do you recalf whether you had any comments on a
draft of this document, if there was a draft of the document?

A: Not that 1 recall, no.
Q: I want to direct your attention to the second page of Denning Exhibit 10, item 2, the last two sentences of
item 2, "In this regard, NPF has experienced the fund
raising resnlts described on Exhibit $A$ to this letter," and
i) if you just turn the page with me, NPF 308, the
(3) next-to-the-last page, it is headed Exhuibit A. It says,
'NPF FUND RAISING RESULTSASOF SEPTEMBER 30, 1993,"but is
otherwise blank, and I will represent to you that that was
16] the way it was produced to us. So I don't know whether
in there was or was not writing on that page as of the date of If your letter.

Let me also state for the record-well, I guess it

## doesn'r have to really be on the record.

MR. FRENKEL. I thinik some of the photocopying
[22] came out very poorly. So you may have trouble reading the
(23) Bates stamps on your copies, but they are there. 1
[24] BY MR. FRENKEL.:
Q: Then, rurning back to the second page of Denning
(1] Exhibit 10, item 2, it says, "Furthermore, NPF's collection
(a) rate on pledges deemed by NPF to be firm commitments has
(\% been 100\%." Do you recall the use of the term "firm
(4) commitments" at the NPF on or about this time, October 7.
(5) 1994?

A: To the extent I believe it to mean pledged by
entities that we expected would be honored, we feit
confident, firm about.
O: Do you have any sense as of, again, where it says
of early Ocsober 1994, what the donation history of pledged had
(1) been to the NPF? What I mean by that is what percentage of
(14) those pledges made to the NPF you felt confident would, in
[13] fact, be turned over to the NPF at some time.
[14] A: To the extent our donor history had been fairly
[15] stable, once a commitment was made, it was our experience it
(i6) was followed through on.
(17) Q: I just want to turn your attention back to Derning
[t4] Exhibit 8, the second page of that exhibit which is a memo
$[19$ from Mr. Becker to Mr. Young. It is the second page, item (20) 8.
(21) A: Uh-huh.

O: Mr. Becker writes, "...NPF has represented to YBD
(LSA) Inc. that in the past years the NPF has always
received $100 \%$ of all pledges made to it and that the NPF
fuliy expects to receive, and assign to the Signet Bank. all
Page 228
of its current and prospective pledges as described
herein...."
[3] Do you know whether anyone from the NPF had
[4] represented to Mr. Becker that NPF expected to receive 100)
is percent of ail pledged and not just those pledged that
Glemed to be firm commitments or those items idencical in
7 your mind-those terms? I'm sorry.
A: Well, if I'm following you, I think they're
9 identical in that sense.
Q: Essentially, your understanding was that at or
II! about this time in eariy November 1994 that all pledges made
to the National Policy Forum were firm commitments chat
would, in fact, be collected?
A: That's right, yes.
O: Do you know whether anyone at the National Policy
(8) Forum as opposen to lawyers retained by the National Policy

Forum engaged in what is known as dus diligence regarding a this loan?

I will leave that question on the record, but let
me ask it a different way. Are you familiar with the term "dre diligence"?

A: Yes.
(23) $Q$ : What is your understanding of the term, especially
[24] in connection with the foan transaction?
[25) A: The individtals within their areas of expertise
are required to fully investigate the pertinent facts and
the case, but I think he was. I looked into it, whe
satisfied, and then, really, from that point on, relied on
legal counsel to make sure it was air-tight.
BY MR. FRENKEL:

Q: What did your undertaking of due diligence consist of, your personal undertaking? I think you testified in the answer to the last question that you looked into it. I am
just asking you to expand a little bit on that answer.

A: I asked questions about Young Brothers Development
of Mr. Volcansek and, I believe, Mr. Becker and was assured
that, you know, it was a U.S. corporation, that it was in
Fiorida, and that was about it.
O: At any time is part of the due diligence that you
conducted, did you make any inquiry into the assets of Young 230
Brothers Development USA, the Florida corporation?

- A: I did not.

Q: Did you make any inquiry to Mr. Volcansek or others or request of them to look into the asset condition of Young Brothers Development USA?

A: No.
O: Do you know whether anyone else connected with the
National Policy Forum made any inquiry into the asset
condition of Young Brothers Development USA prior to entering the loan transaction?

A: Not to my knowledge or tselief.
MR. FRENKEL: I will mark the next exhibit as Denning 11 .

Denning 11 is a two-paged document on the
letterhead of Baker $\&$ Hostetier dated October 6,1994 ,
although the second page in the header is dated October 7 .
1994. So it was created on one of those two dates. It is a
letter from Mark Braden to Benton Becker with a carbon copy
to Mr. Dan Denning. The subject of the letter on Denning
Exhibit 11 states loan guarantec.
IDenning Deposition Exhibit

## No. 11 marked for

identification.]
Witness perusing document.]
Page 231

## BY MR. FRENKEL:

O: Now that you have had a chance to review Denning Exhibit 11, you testified earlier about a legal opinion that you paid for-not you personally, of course-the National
Policy Forum paid for from Baker \& Hostetler. Is this the
legal opinion that you were referring to in your earlier testimony?

A: It is.
O: Is there any other legal opinion that you are
[10] aware of that Baker \& Hostetler performed for the National
[11] Policy Forum in relation to the foan guarantee by Young
[12] Brothers Development?
[13] A: Other than the transactional work and
i14 documentation backing up the entire transaction, no,
(15) although there may be others. This is the only one I'm
[is] aware of.
itn Q: Again, I think you just said it there at the end.
['8| As far as you remember, Denuing Exhibit II is the only legai
[t9] opinion concerning the propricty of the transaction that you
[20 recall receiving?
[21) A: Thar's right.
[22] Q: in the second paragraph of Denning Exhibit 11. Mr.
(23) Braden does what many lawyers do which is sort of to state
[24) What the question to him was before he gives the answer. and
225] he states, You have requested our review of whether this
[i] transaction conflicts with certain United States laws. Your
[2] Concern arises out of che fact that the exiscing and
(3) currently due ioan obligations of NPF are to an organization
(4) which has an affiliated political committee as defined by
(5) the Federal Election Campaign Act of 1971 "
(a) As best as you can recall now, sitting here, was
[7] Mr. Braden's statement to you an accurate reflection of what
(8) you had, in fact, requested Baker \& Hostetler to undertake?
(9) A: No. My memory is I wanted an A-to-Z opinion on
the entire transaction, and the way you're referring to this
1 and the way I read that sentence, it seems more limited than
I remember. This seems to address itself striculy to NPF's
relationship to what 1 assume to be the RNC.
I don't know what he means by an affiliated
political committee. Is that what he's referring to?
MR. FRENKEL: I'm sorry. Mr. Perry, did you
have-
MR. PERRY: No, I'm sorry. I just wanted to note
that I'm not sure this is the only letter from Mr. Braden in
existence, but I don't want to get in the way of your
questions, so go ahead.
BY MR. FRENKEL:
Q: Just to follow up on what Mr. Perry said, and I
believe you have testified to this cwice, you're not aware
of any other letter that Mr. Braden sent you relating to
Page 233
this subject matter of the legality of the transaction, is
that correct, other than-l'm not referring not specifically
(3) to the loan transaction documents, whether this form of
(4) collateral is okay or not okay. I am just referring to
whether the transaction could be entered into at all.
Do you recall any other legal opinion from Baker \&
Hostetier other than Denning Exhibit 11?
A: Yes.
Q: What is that? What do you recall receiving?
A: That the anticipated transaction met all the
requirements of the statutes, as did the guarantor, and that
is was gone over from $A$ to $Z$ in every aspect by this law
firm, and the appropriate Holy water was pur on it. I read
this letter as more limited than I remember to be the case.
5) O: Again, I believe you just testified to it, but
just so I am clear, your recollection is that Mr. Braden's
statement to you about the scope of the work he was doing is
less comprehersive than you had actually asked him to
undertake on benalf of the National Policy Forum; is that.
right?
A: That's right. I believe there is either another
letter or I'll state for the record that he told me verbally
that his review of the entire transaction met the
requirements of the statute.
Q: Do you know whether Mr. Braden considered-and I
Page 234
know yous can't get into Mr. Braden's mind to know everything
he considered, but do you know whether he had the
information that Young Brothers Development USA was going to
be receiving monies from a Hong Kong corporation, Young
Brothers Development, Limited?
A: I do not.
O: Turning to the second page of Denning Exhibit 11,
the second paragraph reads, We have been assured (and
assume it to be true) that the partial repayment by NPF of
such outstanding loan obligations will not be made to a
political committee as defined by the Act."
What was your understanding in early October 1994
as to what entity would receive payasent from the NPF as a
result of obtaining the $\$ 2.1$-million loan guarantee?
$[!5]$ NP. PERPY: Let me make a quasi-objection at this
(8) point. I think that the intent of your question is to ask
fim about the proper interpretation of a term in an FEC
[19] slatute, and I am not sure if that is where you are going or
[19] not, but from your question. I was led to believe that is (20) where you are headed.
(21) Icton't think that is an appropriate question at

22] this point for a person who is not performing the legal
[23] analysis.
(2a) That's it. Please go ahead.
!2s MR. FRENKEL: No, 1 am not asking Ntr. Denning to
il make a legal judgment as to the accuracy of Mr. Braden's
[21] Denning 12.
[22] [Denning Deposition Exhibit
123 No. 12 was marired for
(24) identification. $]$
[25] BY MR. FRENKEL:

## (1) Q: I'll alert you that it's a multi-page document,

 [2] but I really don't intend to ask many questions on it. I (3) really just intend for you to identify if you've seen it.(4) For the fecord, Denning Exhibit 12 bears the Bates stamp
[5] range NPF 186 through 193.
[6] MR. FRENKEL: I have got to apologize to counsel.
7) That's been cut off on your copies.

MR. PERRY: That is 186-?
MR. FRENKEL: Through 193 . I will represent that that's what the Bates range is. BY MR. FRENKEL:
Q. The document is minutes of a specind meeting of (13) the board of directors of the National Policy Forum which [14] goes on for some six pages, followed by a one-page list of [15] the board of directors of the National Policy Formen and how [16] they received notice of the meeting, and the final page, [17, NPF-193, an affidavit of maiting of the notice of special
(18) meeting of the NPF board which had been prepared for Mr.
$1 \$ 9$ Denning's signature but which is unsigned on the document.
$[20 \%$ Mr. Denning, do you recall participating in this
(21) special meeting of the board of directors of the National
[22] Policy Forum by telephone-weli, you weren't necessarily on
[23] it by telephone, but some people were participating by [24] teiephone on or about 5:00 p.m. Eastern Time, October 10, 125 1994?

## A: I do.

Q: Do you recall who suggested that it was necessary for the board to have a specinl meeting?

A: I believe I did.
(5) O: Who did you have to commanicate that to for the meeting to be held, if anyone?

A: Haley. Just the chairman of the board.
Q: Was the primary purpose of the mecting to get
board approval to complete the loan transaction documents
[10] for the Young Brochers Development laan guaranty that we've
[1t] been talking about most of the afterncon?
[12] A: It was.
[13] O: Briefly, on page 5 of Denning Exhibit 12, Bates
[14] Number NPF-190, under "Election of Secretary-Treasuret," (15) there's an indication that the office of secretary-treasurer
[18] was vacant since no successor to Mr. Kenneth J. Hill had
(in been nominated or elected. And then the board proceeds to
[is] nominate and appoint Lyons Brown, Jr., as the secretary-
[19] treasurer. Do you recall when Mr. Hill left the NPF?
[20) A: 1 believe in july '94.
Q: Do you recali whether he left voluntarily, or was he asiked to leave by someone at the NPF?

A: I do recall. It was-After the report was issued.
[24) there wns a general downsizing, and Ken left as part of 251 that.
[1] O: Until a successor was nominated and elected, as [2] took place at the board meeting, did the general
(3) responsibilities as secretary-freasurer fall to you as the (4) chief operating officer?
(5) A: They did.
tid $\quad$ : On the next page of Denning Exhibit 12, which is [7] page 6, and Bates Number NPF-191, is that your signature as [8] acting secretary?
[9] A: It is.
(10) MR FRENXEL: Off the record for one second.
[11] [Discussion off the record.]
(12) MR. FRFNKEL: Mark the next exhibit as Denning 13
(13) [Denning Deposition Exhibit
(14) No. 13 was mariced for
[19 identification.]
(16) MR. FRENKEL: For the record, Denning 13 begins on
(!7) Bates page SIG-676, and goes through 687, although the final
(12) page is Bates SIG-231. So again, it's 676 throught 687 in

If9 SIG, and the very lass page of the document, Denning 13, is
EM StG-231.
(2:]
$\left[\begin{array}{l}\text { [2] } \\ 24\end{array}\right.$
O: Have you ever seen-I guess I'll count by the
pages, because some of this you may have seen before; I'm
sure some of this you've never seen before. I guess up
until what I have as Bates page 683, and I don't know
whether that came out on counsel's copy or not, but that's
the NPF balance sheet. Have you previously seen any of the
pages of Denning 13. up until the point of the balance
sheet, before?
A: I've never seen the first two pages.
Q: From the materials starting with the balance sheet
on Denning Exhibit 13, which 1 have as Bates page SIG-683,
have you seen the subsequent pages before?
A: I believe i've seen the document titied
"Commercial Credit Memorandum,October 12," pages 1 through

1) 5. which was part of the documentation backing up the (2) transaction.
[13) O: Just to be clear, the pages you've just
] identified, that begins on the third page of Denning Exhibit 13?
(19) A: Right.

I'7 Q: And where do you believe you've seen that before:
[98] A: It's part of the documentation on the transaction.
(19) O: Is this a document the bank would have prepared?
[20] A: Yes.
(21) A: And now, turning to the end of that document, so
[22] after page 5 of the material you've just identified, and
223) beginning with the balance sheet which says on the fower
${ }^{24}{ }^{24}$ lefi-hand corner "Exhibit $1, "$ I'm asking you if you recall
(29) seeing what's marked on the lower left-hand corners as
[1] "Exhibit 1," "Exhibit 2," "Exhibit 3." "Exhibit 4," "Exhibit
(2] 5, " and then the final page, which is a fax page which does
3i) not have any exhibit identification on it on the lower left-
4 hand corner?
) A: Ido.
O: At least for Exhioits 1 through 5, as they're identified here on Bates page SIG-683, which is the balance
i) sheet, and ending on 687, which is the lower left-hand

- corner Exhibit S, entitled in bold print "National Policy

Forum," with a listing of months and pledges, was that
(it) materiai-by "that material" I mean Exhibits 1 through 5
(12] here in the Denning 13 -provided to the bank?
[13] A: I believe it was. I believe it was appended to this document.

Q: Do you know about the final page, which is not in
[16] sequential Bates number but SIG-231, whether that
16] sequential Bates number but SIG-231, whether that
in information was also provided to the bank at any point?
(18) A: This is-l don't recall. It's a standard payabie
it9 report format. It probably was. I believe it was required.
[20] 50 I believe it was provided to the bank.
[21] Q: Going back to the first page of Denning Exhibit
[22) 13, understanding that you did not create this document and
[23] you're not responsible for the words in it, the heading
(24) "Namre of Business," which is in the upper left-hand

251 conner, the-1 guess the third item down-Do you see where

I'm referring on the document? A: I do.
O; It says, "Nature of Business: Research affiliate
of Republican National Committee." Was it your belief, on
or about the date of this exhibit, which is October 11,
1994, that the NPF was a research affiliate of the RNC?
A: It was not.
Q: Do you have any understanding as to where the bank
might have come up with that impression?
A: Yes, I chink somebody had to fill in a blank and
they filled it in, not knowing what they were talking about.
Q: Turn to the next page of Denning Exhibit 13, about
haffway down the page, section " $K$." to the right-hand side of the page where it says "Risk Rating Justification." The person preparing the document says, "Excellent collateral
quality, borrower shares top-level management Republican
National Committce." Other than Mr. Barbour, are you aware of any other top-level management that was shared by the NPF and the RNC?

A: There were none.
O: Turning to the next page of Denning Exhibit 13, on which the heading is "Commercial Credit Memorandum,National
Policy Forum, October 12, 1994," under item I, "Borrower
(bescription," the first sentence identifies the NPF and says
5) it was formed in May 1993 as an offshoot of the RNC. Was it

Page 242
i] Your understanding in mid-October 1994 that the NPF was an 2) Offshoot of the RNC?

A: Come on, counsel. Give me a break.
O: Can I interpret that to mean "no"?
A: You can interpret it to mean "no."
O: Do you have any understanding as to where the
Signer Bank might have determined for itself that the NPF
was an offshoot of the RNC?
A: I have no idea.
O: Turning to section II, "Due Diligence, "B," a
guarantor in professional services," directing your attention to the second sentence there, it says, "YBD USA is a wholly-owned subsidiary of Young Brothers Development Company, Limited, YBD, a Hong Kong based organization." Did you know at the date of this document, October 12, 1994. that Young Brothers Deveiopment USA was a wholly-owned subsidiary of the Hong Kong company Young Brothers Development Limited?

A: Well, let me answer it this way. I tonew YBD LSA
was affiliated with a parent that was Hong Kong based. 1
think "wholly-owned subsidiary" has a legal connotation that
I was not aware of. But I'U add, I didn't care, being a
501(c)(4).
O: Turning to the next page, under "IAI, Risk
Assessment., "A(1) Business Risk." looking at the second
Page 243
! paragraph which begins with "Mr. Barbour's increased
(2] availability-"
A: Lhhuh.
Q: I'l just corstiruc reading: Beginning in
November of 1994, NPF expects to embark on 2 solicitation
program which will have Mr. Barbour visiting ten corporate
prospects per month." Is that an accurate reflection of the
plans of the NPF beginning in November of 1994 for Mr.
9) Barbour's time or visits for fundraising activities?
[10] A: Yes, I believe it is.
(11) O: As far as you know, would the number of visits,
[12] ten per month, represent any change in the level of Mr.
${ }^{131}$ Barbour's activity in fundraising?
(14) A: I belicve that's an increase over what he was able
[15] to devote to it, at least in the immediate past period. 1
[16] think eartier on he had devoted that much time, and then
[17 other commitments had taken over. And here he aws [iti] committing to take it back up to this level.
(19] O: Skipping one sentence, the following sentence [20] reads. "Although Mr. Barbour frequentiy comes away from i2!: these meetings with a check, NPF has projected most pledges
[22] to be collected within a four- to six-weck period following [23] the meeting." Again, given the time frame, mid-October of [24] [994, was that a generally accurate statement about the [2s; period lapse berween a pledge being made and the money

11 coming in to ine coffers of the NPF?
A: It is. Weh, some donations were one check.
Others were spread over a defined period of time. So it
varied. But typically, after a commitment was made, it was forthcoming in the very near future.

G: Procedurally, do you know what happened when Mr.
Barbour was given a check where he either made a
(3) solicitation or someone, as this paragraph indicates,
actually wrote him a check at the meeting, what would happen
In to it once he cane back with it to the NPF?
A: It was turned over to our controller and entered onto the books.

C: Do you know what process, if any, there was to
then match, to keep track of who had made the gledge, when
it had been received, the amount, whether additional pledges
were being received, that sort of information?
[in A: It was tracked by our fundraising deparment.
[t日] O: The next sentence following the one we just read
said, "While this time table may hold true in the future.."
and I think that's referring to the four- to six-week period
[21] "-NPF's data on collected pledges point to a longer
(22) collection process." So I guess some period of time longer
[23] than four to six weeks. Do you have an understanding as to
[24] Whether that statement that NPF's actaial collection process
(25) prior to Ocrober 12th. 1994, took on average longer than

Page 245
if four to six weeks?
[2] A: Ne. As I smid, normally the funds were
31 forthcoming shortly after the commitment was made, or when
af due. We didn't have a payables problem, or a receivables

## (1) problem.

Q: Turning to the next paragraph, in the second
7 sentence, it says, "Analysis of their-" meaning the NPF's
| "quarterly expense projections shows fixed quarterly cash
! expenses before debt service of between 500 M ," which I
presume means 500,000 . Is that your understanding of that? A: It is.
12] C: "-and 600,000, supported by collection of
existing pledges of between 270,000 and 50,000 per quarter.
This gap between 'known revente' and fixed expenses is the
essence of NPF's business risk. In a typical quarter, NPF's
new fundraising efforts must bring in sufficient funds to
bridge a gap of around $\$ 300,000$ plus provide approximately
225,000 to service this credit facility."
Just so I understand it, is the assessment that
every quarter the NPF needed to raise approximately $\$ 500,000$
to fund all of its operating expenses and stay current on
the obligations it was going to incur following the loan
guaranty by Young Brothers Development?
A: In other words, you're asking me if I agree with
this analysis?
[1]
(7) experigucss in uying say, based on your experience as the chief operating officer, was that a
generally correct statement for October 1994, that the NPF
was going to need to raise approximately $\$ 500,000$ per quarter to stay current?

A: Including debt service?
Q: Yes, I believe that's what they're saying in here.
A: Okay, that'd be about right, I would think. I
mean, I think this analysis here is really faulty, but I
agree with your bottom line.
O: What do you disagree with in the analysis?
A: I did it again. Well, you know, this analysis
assumes a constant level of spending, when in fact it had
dropped precipitously after we issued the report. And I
think these numbers are based on old data, for example. But
without-You know, at this hour of the day and-I mean. I
haven't looked at these numbers in quite a while. That's
about the best I can do. I think 500,000 at that point in
191 time is probably too high, in face. I'm sorry, per quarter?
201 Is that what it is?
O: That's my understanding of what they're writing
about.
123) A: Okay, III-I cun live with that.
(2s)
(2s) O: From October i-ith, '94, through the end of your
(25) stay at the NPE do you know whether NPF was able io rise

Page 244

-

$\qquad$

pen
11) A: It is
[l] approximately $\$ 500,000$ per quarter, as hoped for, I suppose. (7) by Signet Bank? (4) mean, this is just-It's garbage-in-garbage-our. The bank [s] had to fill out a form, and I don't know where they got間 these numbers.

Q: Mayte I can ask the question this way. Following
(فi) the loan guaranty and I guess maybe then beginuing November
19) 1, 1994, the next month, till the time you left the NPF in-
io] I think it was Ocrober 1995? Is that right?
(11] A: No, I was out of there well before that
[12] Q: I'm sorry. I've completely forgorten the date.
3: Was it June?
4] A: No, it was more like-I resigned in February or [15] March.
[19 O: Olay, sorry, February or March. Do you recall
[17 whether the NPF continued to run a deficit for those four
[18] months, five months, that you were still there following the
it9 loan guaranty?
(20)
(21)
[23] memorandum under number two, "Financial Statement and Cash
(1) Flow Analysis," in the first sentence it says, "Since
commencing operations 16 months ago, NPF has operated with
the guidance and funding of the RNC," and then goes on to
list the steps. Do you agree with the statement in there
3) that the NPF operated with the guidance and finding of the
(4) RNC?

A: Absolutely not. I mean, you know, it's-l don't ${ }^{(8)}$ agree with that.

O: Turning towards the end of the second paragraph
8) within that section, the sentence states, "it is through
[9] this increased level of fundraising that NPF will service
( 1 ㅇ) this loan facility," and I suppose that means the loan
(11) guaranty payments that it was taking on. Is it a correct
[12] statement that if the NPF were not successful in increasing
it3 its fundraising activity or getting pledges to come in, that
[14] it would continue to have trouble meeting its operating (15) expenses?
[19] A: Sure.
(17) Q: Is there any plan in place that you recall as of
(18] around this time about what the NPF could do to try and
[19] ensure that it would be successful in meeting its
[20) obligations under the loans, under the Signer loan?
A: Other than what you referred to earlier, it's
capmured I think in part in there as Hialey's commitrment to 31 increase his level of activity in that regard.

Q: Turning to page 5 of this credit mernorandum, under the section "Financial Reporting"-
(1) A: I'm sorry, Roman V?

Q: Yes, "Financial Reporting," a couple of sentences
3) in it says, "Monthly report of pledge revenue activities to
include-" and I guess these are things that NPF is supposed
to provide Signet Bank on an ongoing basis, "Number of
solicitation meetings, number and amount of new pledges
7 received, forecast of timing of collection of new pledges,
8) and updated forecast of timing of collection of prior period pledges."

Who at NPF was-Well, first of all, is that an
[11] accurate statement of some, if not all, of the documentation
(12) NPF was supposed to provide Signet Bank, as best you can
[ 13 , recollect?
[14) A: As I recoliect, that is a fair summation of what
(15) we were supposed to provide.
[16] O; Who at the NPF was responsible for assembling and
In transmitting that ongoing information to Signet Bank.
A; I believe Steve Walker was.
Q: Was anyone other than Mr. Walker involved in that,
[20] as far as you recall?
A: Well, probably the-l mean, he would get that kind of data from the fundraising staff.

Q: I just wanted to turn your attention to what is marked in the lower left-hand corner as "Exhibit 3," which
255 is several pages further in, Denning 13 It's a
(1) spreadsheet. I'm just interested in understanding what some
(2) of the categories mean. The sixth one down from the top
is says "Pledged Revenue." What was your understanding of what
4) pledged revenue represented at this time?
(5) A: Hard commitmencs.

Q: And the next category down, "Prospecting Revenue"?
A: Those were projections of what could be raised in
those months, based on those commitments Haleyhad made from
meetings, you know. I think there were-What was it? Ten
meetings per month should result in that kind of revenue.
Q: And the next category down, Totai Anticipated
Revenue." Is that simply adding up the two categories,
pledge revenue and prospecting revenue? A: Yes.
C: I'd like to turn your attention to the next-to-
last page of Denning Exhibit 13, which has in the lower
terthand column "Exhibit 5."
A: Yes.
C: And the columns across read "Number of Mcetings,"
"Number of Pledges," "Total Pledged," "Average Pledge," and
"Pledges Received." And the dates run from July 1993
through September of '94, which would have been the last
full month prior to October '94. The question I have is
under the "Pledges Received" zotal, it's slightly over $\$ 2$
milion; the "Total Pledged" is slighty over $\$ 3.4$ million.
Page 251

1) I guess we've talked a number-And you can break out a i) calculator if you like, Dut you can take my representation 1) that the "Pledges Received" is about 59 percent of the toul 4) pledges.

I think there's been testimony earlier today that
位 the NPF expected to receive 100 percent of all monies
pledged to it. Would that still be your restimony, having
reviewed lisis document?
A: It would. You're trying to add apples and
oranges. "Total Pledged" is not time dependent. "Amount
Received" is. That extra 1.4 million was probably due
between Septermber of '94 and the end of '95, I would
suspect, because they don't run it out.
Q: Is there any place you could go to within the
National Policy Forum to ind out when any piedged revenues
that had not been received were due in, and whether chey in
fact came in of that date?
A: Yes.
Q: Where?
A: The fundraising staff maintained those kinds of
records. So 1 couid at any point in time anticipate revenue
by looking at when those pledges were due.
a: Finally, just turning to the last page of Denning
Exribit 13-just so counsel doesn't get overexcited, I
Inally meant Denning 13-the list of NPF aged payables,
if what are aged payrables, for those of us who aren't as fanniliar?

A: Money we owe, over 90 days, over 60, over 30.
Q: And are those periods, do they correspond to any
kund of reporting periods, or is that just an easy way to
keep track of things, by number of months?
A: It's just a standard accounting term and a standard format.

Q: Looking just a minute first at the over 90 -day
column in the left-hand side of the page of SIG-231, do you
have any idea what the $\$ 15,000$-plus owed to Linda Long was for?

A: That's legal services.
Q: Okay. Let me go over to the current section, the
first entry, Todd Allen. And these are listed in descending
order, most amount to least amount, is that right?
A: it appears 50.
O: Do you know what services Mr. Allen had rendered?
A: It's a printing company.
Q: What about the next entry down, S. Berkowitz?
A: That's editorial services for the "Listening to
America" report and graphic layout.
A: Is that. sin outside contractor or individual?
A: Yes.
a: The next one, McAdams?
[1] A: It's another service of some type. I just don't remember-l remember the name, but I don't remember what exactly they did.

O: Skipping CIGNA, P. Robertson for $\$ 6,000$-pius?
A: I can zell you it's not Pat Robertson. That was your question, wasn't it?

O: I was thinking that.
A: Yes, itll bec. It doesn't ring any bell at all.
O: And one under Mr, or Ms. Robertson, for Fred Volcansek in excess of $\$ \mathbf{4 , 0 0 0}$. Do you recall what that amount was for?

A: I don't.
Q: Docs the $\$ 4,000$ correspond to the approximate amount of money Mr. Volcansek was supposed to receive under his contract with NPF?

A: No. I suspect that it's, you know, that-what was that?-149-85. I suspect that's a travel reimbursement, because I think he traveled to Hong Kong on our behalf to meet with Mr. Young. But I want to stress, I'm not sure. I don't know.

## O: That's fine.

MR. FRENKEL: Mark the next document-
MR. SPAEDER: Let me just note, the time is $7: 15$.
It looks like you've got either a lot more documents than I
had originally suspected, or you're going through them more.
Page 250
slowiy than I would have predicted. You spent about 20
minutes just on that bank ioan. I wonder whether w : ought
to just call it a night. I'm concerned that we may be nere till 9:00 at this rate.

MR. FRENKEL: I think if you would give me ten-
REPORTER: Do you want to go off the record?
MR. FRENKEL: Oh, did you want that on the record, Roger?

MR. SPAEDER: it doesn't matter to me either way.
MA. PERAY: Let's go off now.
[Recess.]
MR. FRENKEL. We will mark this document as
Denning Deposition Exhibit No. 14 which begins Bates No.
SIG-1009 and runs to 1011 . It is a fittic bit of a
(5) composite or the order has been reshuffied and it is SiG-999
$16)$ through 1002, SIG-980 and 981, and SIG-782 and 783. It is a
['7] composite document but it's all relating to the Young
[9] Brothers loan.
[9] [Denning Deposition Exhibit
20) No. 14 was marked for
identification.]
2] BY MR. FRENKEL:
Q: Mr. Denning, I am not going to ask you to read 241 through and review the document, but revily just a general 5] question of that you know what has been marked as Denning

Deposition Exhibit No. 14 is?
A: I do.
Q: What is it?
A: It's transactional documents that accompanied the
loan guarantec.
Q: And that's your signasure on the third page of
Denning Deposition Exhibit No. 14?
A: If is.
O: If you could turn to the page babeled National
Policy Forum authentication and incumbency certificate,
Bates No. SIG-980.
Is that your signature where it says, Daniel B.
Denning, Chief Operating Officer?
A: It is.
(5] C: Do you recognize the signature below it?
A: 10.
C: Is that the signature of Steve Walker?
A: I believe it is.
O: And the signature below that, are you famitiar
with Ms, Van Rest's signature?
A: Not really, not really.
Q: Do you have any reason to doubs whether that is
Ms. Van Rest's signature?
A: No, I don't.
[2s) O: Turning two more pages to the document labeied
promissory note? I will skip the signature page.
A: Hmom-hmen.
Q: The sccond paragraph talking about repayment and
It says, ten quarterly instaltments, each in the amount of
(5) \$191,000 commencing April 30,1995, continuing on the last
[f] day of each July, October, January and April thereafter,
(7) through and including July 31, 1997, and the eleventh
(8) installment in the amount of $\$ 190,000$ payable on October 31,
(I) 1997, the maturity date of this note.
[10; To your knowiedge, is that an accurate reflection
ifi] of when the National Policy Forum had to make payments on
12] the loan guarantee that was conducted on October 13, 1994?
(13) A: it is.

O: And the amounts are accurate?
A: They are.
Q: Just on the last page of Denning Deposition
Exhibit No. 14, is that your signaiure, Daniel B. Derning.
Chisf Opernting Officer?
A: It is.
MR. FRENKEL: We will mark the next exhibit as
Denning Deposition Exhibit No. 15.
(Denring Deposition Exhibit
(23) No. 15 was marked for
[24] identification.]
25) BY MR. FRENKEL:

Page 257
(1) C: I am handing you Denning Deposition Exhibit No. 15
which is a one-page document dated October 17, 1994, on the
I letterhead of Baiker \& Hosistler from Eric Geppert to Mr.
(4) Denning and a CC. carbon copy to Mark Braden, and the Bates
[5] Nos. NPF-172.
(6) Do you recall recciving Denning Deposition Exhibit

No. 15, Mr. Denning?
A: I do.
0: In the first sentence following the, "Dear Dan",
it says, "Congratulations on making the Friday deadline for
finding of the laan."
Do you recall if there was any sort of deadline
for making the loan or, I guess, getting the loan by the
NPF?
A: No, not really.
Q: Do you know whether there was-
A: I think it was some kind of a technical deadline. not in-house.

O: Technical in what sense?
A: No, only a deadline in the terms of getting all
the paperwork. Everybody wanted to get it completed and the
22) paperwork in order and the transaction complete. That's
(23) What I meant as opposed to if we didn't do it by some date
[24] that the guarantor would pull out or the bank would pull out [z5] or we would puil out. That was, 1 don't remember that to be

Page 258
[1] the case.
O: It goes on to say, Mr. Geppert looks forward to
discussing the governance structure and other issues that
surfaced during the loan process", in that first paragraph.
Do you recall what the governance structure and other issues
referred to might be?
A: I think something arose about NPF's bylaws were-
what is the word I want-difficult or it was hand to
operate. Something about board meetings, I think and Eric
(10) had some ideas on how we could, amendments to the bylaws
that were going to clean up that process.
(i2) D: Do pou recall anything else?
(13) A: No.
(14] NR. FRENKEL: Mark the next exhibit, please.
(15) [Denning Deposition Exhibit

No. 16 was marked for
identification.)
(1) BY MR. FRENKEL:
(15\% A: I'm now handing you what has been marked as
(zo) Denning Deposition Exhibit No. 16, a two-page document, NPF-
(21) 197 and 198 are the Bates Numbers representing two checks
(22) from the National Policy Forum to the RNSEC on October 20th.
[23] 1994.
(24) Mr. Denning, how were the proceeds of the loan
asi guarantee to be used by the Nationat Policy Forum?

A: We were to repay our indebtedness in part to the (2) RNC.

Q: And to the checks reflected in Derning Deposition
Exhibit No. 16, were they payments made to the RNC to pay
back loans the NPF had?
A: They were.
Q: Do you have any understanding as to why it was
necessary to write two checks to the RNC?
A: No, I don't-
MR. SPAEDER: The RNSEC.
MR. FRENKEL: Yes, I agree that the Denning
Deposition Exhibit No. 16. the payce in both pages of the
document is the RNSEC. I belicve also that Mr. Denning's
earlier testimony is that he's not familiar with the entity
known as the RNSEC but believes the monies to be going to the NRC.

MFI. SPAEDER: No. I think he said that he was not i clear on the precise accounts within the RNC. And he, so, I
Is think acknowledged that there might have been some legal
[ 20 ] distinctions of which he was unaware.
MR. PRENKEL- If I have mischaracterized your
(estimony I apologize. I am sure your testimony is well
[23) recorded in the record and I apologize to counsel if I have [a] missnted anything.
(25)

8Y MR. FRENKEL:
Page 260
(1) Q: Do you know why-l think you may have just 2] answered this and l'm sorry if I just lost it in the 3] shufile-why two checkes were necessary?

A: I have no iden at all.
Q: And do you know why payment was made to the RNSEC?
A: I do not.
MR. FRENKELL: We are going to mark the next
document as Denring Deposicion Exhibit No. 17.
[Denning Deposition Exhibit
No. 17 was marked for
identification. 1
BY MR. FRENKEL:
O: This document, Denning Deposition Exhibit No. 17
itarts with Bates page StG-19 and the second page is SIG-25 which continues through SIG-29.

The first page of Denning Deposition Exhibit No.
17 is on the letterhead of Arthur Andersen, LLP, and has in the lower lefthand corner of Denning Deposition Exhibit No.
17. it bears the date March 17, 1995, and location,

Washington, D.C.
And I don't intend to ask you detailed questions about Denning Deposition Exhibit No. 17 but generaliy, do
(23) you know what Denning Deposicion Exhibit No. 17 is?

A: Well, gencrally I was aware that this audit was
5) under way. By the time this audit report was issucd,

1) don't believe I was COO any more. I believe I had resigned [2] at this point in time. So, I don't know that I even saw ${ }^{31}$ this report when it was issued.
a) W: Was the audited financial statetnent part of the 5) requirements of the loan guarantee or is that something that I the National Policy Forum did as a matter of course?

A: We did it as a matter of course.
(f) Now, this might be the first report we issued. It
[9] was just coincident with the guarantec.
(10) O: I just want to draw your attention to one
[i] statement on the second page of this document which is
[12] headed, "National Policy Formm notes to financial
[13 statements, as of Decenber 31, 1994, and 1993." Under
[14] heading number one, organization and in the second
(15) pagagraph, the third sentence.
[10] It says, "Management of NPF believes it has in developed a plan including formalizing the establishment of (18) a fundraising function to enable NPF to fund its operations [191 and meet its maturing debt obligations."

Do you know to what that is referring? I mean was
[21] there a plan in place as of the time let's say you ieft the
(Z2) NPF, different from the fundraising plans that had been in
[23) place, oh, at any other time you were at the NPF?
(24) A: Yeah. I believe it is referring to what we

2s) discussed earlier chat of Mr. Barbour's commitment to an
[1] increased schedule or meetings and fundraising appeals which
were projected to result in revenue sufficient to service
debt and meet obligations.
O: Do you know whether it included any, of the plan
referred to here, included any use of members of Congress to
raise funds for the NPF?
A: Not that I'm aware of, no.
MR. FAENKEL: Off the record for a second.
(Recess.]
MR. FRENKEL: We are back on the record.
We will mark this as the next exhibit, please.
IDenning Deposition Erhibit
No. 18 was marked for
identification.]
BY MR. FRENKEL:
© Q: While we were off the record, we marked as Denning
7 Deposition Exhibit No. 18 a two-page exhibit which also has
sf been used as Becker Deposition Exhibit No. 43. And it is a
letter from Fred Volcansek, here identified as Fred
[ry Volcanseik, Sr., to Haley Barbour, Chairman of the National
[21] Policy Forum and it is dated Wednesday, July 10, 1996, with
$2)^{1}$ carbon copies on the second page to Mr. Denning and Don
[23] Fierce and a blind carbon copy to Ben Becker and Steve
(24] Richarrls.
5) Turning to the second paye of the Denning:

1) Deposition Exhibit No. 18 first, do you recognize what
country that telephone number is from that Mr. Volcansek
has? I just roticed that is probably an international
number, do you have any idea what country that is?
A: I don't. He travelled extensively and it could
have been-he typically, you know, on a computer changed that depending on whete he was.

O: And the third paragraph of Denning Deposition
Exhibit No. 18, Mr. Volcansek after exchanging some
pleasantries says, I called John Bolton, and Mr. Bolton was
the President of the National Policy Forum at that time, is that correct?

A: 'That's correct.
0: And I guess, that time, meaning July 1996 . About
the issue of closing out the NPF's financial obligation to
me, Fred Voicansck. The NPF has not paid met the final
payment of $\$ 5,000$ due in December of 1995, and then he goes
on. I have tried to be patient since I recognize how
difficult it has been for the NPF to raise money and Ifo
not want to make an issue of is. The $\$ 5,000$ payment Mr.
Volcansek is referring to, do you know what that was for?
A: Yes. I believe it was the payment that was part
of a series for fundraising assistance, the contract that
NPF and Mr. Volcansek had entered into.
Q: That's something you have testified about here
today, right?
A: Yes.
Q: In the next paragraph of Denning Deposition
Exhibit No. 18 it says, I suggested to John Boiton that even
though our contract has expired I was itill trying to be
helpful to NPF's cause through my continued efforts to work with Ambrous Young.

Did you have any understanding that Mr. Volcansek was continuing to solicit funds from Mr. Young?

A: No.
Q: Do your
A: Well, I'm sorry, 80 ahead.
Q: I'm sorry, you were going to clarify your answer?
A: No. Fie was not trying to raise additional money
from Young.
Q: Do you know what he is referring to then by, his
continued efforts to work with Ambrous Young?
A: Ithink at that point in time-bear in mind.
please, i've been gone for over a year-Haley was hopeful
that Ambrous Young would-
MR. SPAEDEA: Let me just interrupt now. You can
certainly answer the question but bear in mind that you are
23) under oath and you're being asked what you know, not what-
[24] and try to confine your answer to what you know, or, if you
25) don' know and you're just making it up, tell counsel you're
making it up so we are all clear on the subject.
Q: What was your understanding about what Mr. Barbour may or may not have known-l am sorry, I didn't quite, 1 lost track a little bit of your answer.

A: I have, too. Let me find the reference again.
O: It's the fourth paragraph to the first-
A: Yes. I don't know what Fred was doing at this
point in time, but I am fairly certain he was not trying to raise additional money from Mr. Young.

O: You mentioned you'd already been gone from the NPF
for over a year, do you have any understanding why Mr.
Volcansek sent you a carbon copy of this letter?
A: Well, as I explained early in the day, we were
friends and he was distressed about this and 1 think he faxed me a copy there to let me know what was going on.
a: in the next paragraph Mr. Volcansek continues, I have never asked for any money except for the six $\$ 5,000$
payments which were in accordance with our written agreement of July 13, 1995, and that which only one remains.

For my efforts with Ambrous Young you know that 1 have only requested one of your limited "pairs of Reagan cufflinks".

A: There it is in writing.
24) Q: That's right. Do you know what Mr. Volcansek is 25) referring to by the written agreement of July 13, 1995?

A: I think he's referring to the agreement I just (2) referred to, the contract between NPF and 2 Mr . Volcansek for fundraising assistance.

O: Do you think his date is wrong, in that, I mean you were gone at that point and I believed you had testified that you had entered the contract with Mr. Volcansek or while you were at the NPF the contract was entered into with Mr. Volcansek.

A: I'm sorry, I could be wrong about that. I was aware of it, whether I actually signed, I don't remember. And according to this, I didn't, if that date is accurate.

O: Does the amount Mr. Volcansek cite sound about
right to you, $\$ 5,000$, six payments of $\$ 5,000$ was what he tras
supposed to receive from the NPF?
A: Sounds right.
16j Q: Was it your understanding that each of the
payments sepresented his work for one month's effort on
behalf of the NPF?
A: Yes.
O: Is it your understanding that the NPF got its
money's worth from Mr. Volcansek's efforts?
A: Yes. I think that's fair to say to the extent I
know about it. I know he was successful on a couple of occasions.
MA. FRENKEL: Mark this as Denning Deposition

## Exhibit No. 19, the final exhibit. <br> [Denning Deposition Exhibit <br> No. 19 was marked for <br> identification.] <br> BY MR. FRENKEL:

Q: Before I get into Desuning Deposition Exhibit No.
19. just one area of questioning. From the time of the loan
guarantee in October of 1994 until the time you left the
National Policy Forum, did National Policy Forum have to get
additional loan funding from the RNC, as far as you know?
A: I don't believe it did.
Q: Do you know what, subsequent to your leaving.
whether there came a time where the NPF needed additiona!
loans from the RNC to continue?
A: I don't.
Q: Now, we will marn to Denning Deposition Exhibit
No. 19. which has previously been marked as Becker Deposition Exhibit No. 51 . It is a three-page letter dated September 17, 1996.

MR. PERRY: Let me note for the record there is no indication on here shat Mr. Denning would have received this letter.

MR. FRENKEL: That's correct.
BY MA. FRENKEL:
O: It is from Richard Richards to llaley Barbour, the
if chairman of the RNC. Have you had a chance to review the
whole letter and have you ever seen this letter before?
A: Ycs.
Q: When did you see it other than this deposition?
A: If I recall Mr. Volcansek, I believe it was Mr.
Volcansek, sent me a copy of this at about this time. And
by that, I mean during September of 1996.
Q: In Denning Deposition Exhibit No. 19, Mr. Richards
sets out his recellection of the events concerning the
approach to Ambrous Young to guarantee the loan to the
National Policy Forum and subsequent events.
MA. PEARY: I'm sorry to interrupt your
questioning, I know it's not good form, but let me just note
for the record that ! object to the extent that you
characterize this ietter as accurately reflecting Mr.
Richards' recollection of the events at issue and please proceed.

## EY MR. FRENKEL:

Q: As you reviewed the letter, does your recollection of the events concerning the loan guarantee by Young
Brothers Development agree with that of the views of Mr.
Richards as set out in Denning Deposition Exhibit No. 19? A: No.
MR. SPAEDER: I was going to object. I believe as
a matter of interrogation form, it's really not appropriate
Page 259
to ask a witness who does not purport to de a firsehand
observer of all the events, who did not author the document,
who did not receive the document to testify about the
document.
The probative vaiue of Mr. Denning's testimony
about a letter written in September of 1996 by Mr. Richards
strikes me as so far attenuated from the first-hand sources
of information abour the transactions at issue, including
Mr. Barbour, himself, Mr. Richards, and others with personal
knowledge it is like asking you or me about what we think
about the transaction based upon our knowledge.
I guess i can't stop you from asking the witness
about in but it seezns to ane that it really can's advance
the committee's inquiry very much to ask Mr. Denning's opinion about what's in this letter.

1 also have, as an aside, a loose document before me and I-

MR. FRENKEL. Yes, that is not being used or it is
another copy of something eise.
MA. SPAEDER: That's not part of any exhibit?
MP. FRENKEL: No, it's not.
MR. SPAEDER: Okay, I have said my piece.
EY MR. FRENKEL:
Q: Turning to the fourth paragraph of Denning
Deposition Exhibit No. 19, Mr. Richards states in the letter
「age 270
If that prior to the elections of 1994 he was asked by Fred
(2) Volcansek to heip facilitate a loan in excess of $\mathbf{\$ 2}$ mullion
(3) to assist the RNC in replacing hard money at the Forum with
(4) soft money so that the hard dollars could be used to heip
(5) pick up 60 targeted House seats.

Do you have any recollection of whether at any
time during the consideration of the Young Brothers loan
guarantee you heard any discussion about hard money and soft
91 money as it related to the loan?
(io) A: No. I cid not.
(i1) Q: Do you recall anyone else having a discussion
[12] about hard and soft money as it related to the loan?
(13) A: No.
(14) 0 : The final paragraph on that page, page 1 of
155) Denning Deposition Exhibit No. 19 , talks about a fund
fitf Uxesfer from Hong Kong to Young Brothers LSA, the Florida
itn corporation. then it says, shortly after the loan was made.
$[$ [:8] you, meaning Mr. Earbour, journeyed to Hong Kong to approach
(19) Mr. Young for the first time about the question of
(zo) forgiveness of the loan.
[(2) Were you aware of any conversations Mr. Barbour
22) might have had with Mr. Young about forgiving the loan to

23 the NPF?
[24] A: I became aware of Haley's interest in forgiveness
is 1 of all or part of the note sometime in early 1995 . I'm not
il sure when his trip was which Mr. Richards refers to. The ${ }^{21}$ first time i became aware of it was very late 1995 or early (3) 1996.

Q: What do you recall the discussions were?
whs going to advance to Mr. Young to persuad
(10) Forum, if any?
(i1) A: What arguments he was going to present. No, not (2] really. 1 mean he, no.

0: On the second page of Denning Deposition Exhibit No. 19, in the first full paragraph on the page, it includes a discussion of a trip Mr. Barbour was to take to China, do you have any knowledge about Mr. Barbour's trip to China including what the purpose might have been?

MR. PERRY: Let me, in connection with that last question, just renew my previous objection when I earlier interrupted your first question about this letter.

## BY MR. FRENKEL:

Q: Do you need to hear the question again?
A: Yes, I'm sorry, would you?
MR. FRENKEL. Could you re-read it, please?
The Reporter read back the requested portion of
Page 272
the record.]
(1) BY MR. FRENKEL:

O: Do you have any knowledge about the purpose of the a) trip to China?

A: I'm confased on which trip we're talking about now. There was the one we discussed earlier.

Q: The trip to Hong Kong, is that what you're referring to?

A: Well, the Seoul was on the itinerary and wherever else.
a: The September 1995?
A: Yes, I think that sounds about right. Is this a second trip?

MR. PERRY: I'm sorry, I'm having a pooblem here
because I think it is appropriate to ask him what, if
anything, he knows from conversations with Mr. Barbour or
anybody else but having him read a letter that he didin't
[18] have any involvement in and that, you know, I have made an
(19) objection to, and I want to restate that, is potentially
[20] misleading. And to the extent you try to link your
(21) questions to statements in that letter, or independent of (22) his knowledge It think you have a problem in the form of the [23] question.
[24] MR. FRENIKEL: Your objection as to form is noted. [25]
(2) anything, did you know, I mean do you know about any other [3) trip to China other than one that might have occurred in or
dy, tus lenter talls abour what appears to be 2
And trip to China. And I believe that one, I believe I'm
aware of a second trip but the timing is what I'm stumbling
on here. I'm not sure what they're referring to here.
There could have been a second trip in maybe January of 1995. Or maybe a little later.

O: How did you come ro learn of a second trip, if cne took place, to China?

A: I received a fax or an invitation to a meeting to help plan part of the itinerary, I remember that. And I projably was aware of it as well through Mr. Volcarxisk.

Q: Do you recall who sent you the invitation to
participate in planning the itinerary?
A: Ed Rogers.
O: Was Mr. Rogers working for Mr. Barbour at that point as far as you knew?

A: No, he was not.
a: Do you have any special experience or expertise in Asia that you would be expected to be consulted about planning an itinerary to the Far East or China?

A: $\mathrm{No}_{\mathrm{o}}$.
(1] Q: Do you have any understanding as to why you were (2) consulted?
(3) A: At that point in time, I was still physically at
[4]. NPF even though I was no longer chief operating officer, and
(5i I guess being there I was the most knowledge about Mr. Young
60 and the situation with him. And that's why I was consulted.
(7) And I was aware of Hiley's interest in getting all or part
(8) of that loan forgiven and I think and I was, you know, the
ig one with the history with Mr. Volcansek who was in
of communication with Mr. Young at the time. And, so, my role
if was to kind of translate between the two groups in terms of
2) the itinerary.
(13) O: Do I understand that when you resigned at the

4] chief operating officer of NPF, was there still a period
5) where you stayed at the NPF without the titie? I guess I
[i] just didin't quite understand your

## A: Yeah.

O: I guess how long was that period of time?
A: About three or four months.
Q: What were your duties or responsibifities during that time?

A: I was feally, most of the time, concentrating on
what I was going to do next, finding another job. And then
there was the normal transition kinds of things, clean up,
you know, on pendin issues but I turned over all my active
i) responsibilitics pretty quicidy to Bolton and to Jackie
2) Sanders.

Q: When you left the National Poticy Forum for good,
I guess after that three or four month period, were you

1) confident that the NPF was going to be able to make the loan
payments on the loan guarantee from Young Brothers
Drvelopment Company?
A: Well, I don't I'm not sure I was confident. The
payments were being made and I can't project out beyond, you
know, what I saw at the time. They were able to make them
as of the time I left.
D: Just the next paragraph down, said, as the
payments became due, we then requested forgiveness of
individual payments, the first of which. Mr. Young refused
but agreed to skip the payment, pay the interest and put the
] payment on the back sive of the loan, which he did.
Do you have any knowiedge abour that, were you
still at the NPF witen any loan payments were rearranged?
A: No, I don't believe so. I don't recall really but
that didin't ring any bell with me.
2) C: During your time at the NPF, did you become aware
of any activity that in your mind would have jeopardized a
501 (c)(4) status of the NPF?
A: There were, there were, no. I mean we worked to
avoid those kind of simations.
Paga 276
(1) MA. FAENKEEtsi I don't have any further questions
at this time. The oniy thing I would do is reiterate the
document request I made on the record already to Mr. Spaeder
3) and ask you to review them and produce them.
(HR. PERRY: I have one question as a point of clarification.

## BY MR. PERRY:

O: On a couple of occasions, today, during this long
day. you used a metaphor of a brick wall and I think on one
of those occasions you used this metaphor, that metaphor
when you were referring to the relationship, if any, between
in the RNC and NPF, would you explain what you meant by that?
A: We madie a concerted effort to keep NPF free of
influence with the RNC, itself. And restricted staff access
over there 23 did Haley with his RNC hat on restrict access
(16) the other way, from the RNC to us.
[17] And it was really, you know, once the pattern was
established, our inclependence, I have to say, was pretty.
was very well maintained. We weren't pressured or directed
t20) to take a particular position as far as I'm aware of, at
(21) least during the time I was in charge.

That's what it meant.
(83) O: I apologize, one further question. Yes, 1 think
[2s) thar's briefly addressed in Denning Deposition Exhibit.Vo. 1
and let me read the sentence. it should be clearly 2] understood that financial contributions or firancial 3) assistance must not dictate final policy determinations.

Is that sentence $I$ read an accurate reflection of the policy of the National Policy Forum?

A: Yes.
MR. FRENKEL: May I just ask a clarification, as of the time the document was written?

GY MR. PERRY:
Q: As of the time the document was written?
A: I don't recall the date on that but that was the policy not ondy that we established but that we maintained the entire time I was there and it's my belief that it was in place even prior to my arrival.

MR. PERAY: I have nothing further at this point.
MR. FRENKEL: I have no redirect. I just want to thank you, I'm sure both on my behalf and of the minority and on behalf of Mr. Perry and the majority for your coming here today and spending a long, long, long day answering questions. I think you've been extremely cooperative and answered questions fully and to the best of your ability and we thank you for coming down here and doing that.

MR. SPAEDER: Let me reflect that the time is 8
o'clock p.m., and I believe this deposition began at 9:30
5) with approximately a 55 minute lunch break, so, apart from

Page 278
the few bathroom breaks, I chink the mathemuticians can (2) compute the amount of time that Mr. Denning has spent in an [3) effort to accommodate the committee's subpoena for his oral [4] testimony today.

That's all I have.
MR. FRENKEL: Off the record.
[Whercupon, at 8:00 p.m., the deposition pas adjourned. 1
[\%
687 238:17, 18; 240:8

7 208:24; 209:1, 7. 13; 211:1, 13: 212:12; 213:2, 18; 225:2; 227:4; 230:17 75 37:8, 16; 38:5; 39:3, 14 783 254:16
7:15 253:23

8110:24; 213:24: 214:10,
22; 216:12, 13; 217:10, 12;
218:14; 227:18, 20;
277:23
$80178: 8$
81 9:15
84 9:22; 10:19; 11:2, 11
85 9:23
889:25

9 110:25; 220:22; 221:1,
4, 12; 222:1, 17
9-first 221:24
90 92:5: 252:3
90-day 252:9
92 171:12
9201 8:15
93 11:24; 12:12; 15:11;
43:14;110:12
93-there 107:23
94 28:10; 32:17;37:15.
16;38:21,22; 40:7,9:
42:19; 53:19; 54:18; 66:12;67:17:68:7,9; 79:13; 81:16;87:3;94:4; 99:17; 100:15; 101:3; 102:13; 103:8; 106:22; 108:17; 110:13, 14, 15; 113:16; 118:20; 119:20; 120:23; 171:13: 175:11, 11; 185:15; 187:24:
237:20; 246:24; 23:22,
23: 251:12
94-well 32:5
95 32:20; 54:18; 67:14;
68:22;69:7; 73:7;89:16;
92:23; 93:4, 5, 13;99:5;
187:23; 251:12
96 10:9; 12:18;93:2
981 254:16
9:00 254:4
9:30 277:24

A(1 242:25
a-As 176:21
a-he 198:20

日-1 68:21:94:8; 161:16; 192:12
a-none 206:16
a-we 87:1
a-half 135:20
A-to-Z 232:9
abbreviation 222:4; 235:10
ABC 195:5
ability $8: 1$ 1; 89:17;

## 277:21

able 38:11; 55:6;88:9;
157:22; 161:5; 216:3;
217:1; 235:6; 243:14;
246:25; 275:5, 10
about-and 90:15
about-l 229:12
about-this 119:17
above 109:13, 14, 16, 18 ; 198:7; 208:19
Absoiutely 171:10, 20;
205:20; 248:5
absorbed 70:19
accept 20:16; 74:23;
77:22; 78:6; 82:14; 109:1
acceptable 19:1
accepted 14:23; 16:23;
17:2;75:17
accepting $81: 15$
access 90:11; 276:14,15
accommodation 14:22
accompanied 255:4
accomplish 36:21;39:3;
170:25; 214:24
accordance 265:18
according 47:9; 266:11
account 103:18; 111:15, 16: 206:16
accounting 103:24;
104:2; 252:7
accounts 259:18
accuracy 235:1
accurate 8:7;81:21;
106:9; 172:10; 232:7;
243:7, 24; 249:11; 256:10,
14;266:11; 277:4
accurately 268:15
acknowledged 259:19
acquaintances 68:23
acquainted 158:2
across 250:19
act 169:8; 232:5; 234:11; 235:13
acting 159:24; 160:4, 12; 238:8
action 131:11;218:18
active 274:25
actively 172:11
activities 5:7, 25; 13:18;
20:23; 21:11, 17, 25; 22:8, 16, 22; 23:3, 12, 18, 24; 24:5, 12, 19, 24; 25:6. 12. 18, 19; 44:15; 46:4; 48:19; 49:5, 11, 18, 23: 50:5, 11,

25; 53:14: 56:19: 59:18; 60:3.9.25:61:7, 14. 20; 62:14, 20; 63:13; 67:25; 68:1,11;84:15; 85:3.9, 20; 88:23; 96:5; 100:12; 109:19; 208:12; 243:9; 249:3
activity 13:8, 13, 16; 243:13; 248:13.23; 275:22
actual 65:11; 166:6, 17; 167:2; 168:8; 169:8; 177:23; 244:24
actually $13: 10 ; 60: 16$; 103:14, 15; 104:23; 125:10; 153:6; 163:20; 175:10, 22; 233:18; 244:9; 266:10
add 32:24; 33:6; 62:3; 106:8; 143:19; 161:23; 174:6; 222:3; 242:22; 251:9
adding 250:12
addition 85:2; 101:19;
177:17; 213:13
additional 36:21; 72:17; 94:10; 101:21; 109:21; 160:7; 161:4; 213:12; 222:4; 244:15; 264:14; 265:9; 267:10, 13 additions 195:22
address 6:3; 8:14, 15; 72:21; 128:17; 232:12; 276:24
addressed 159:9;
183:23; 184:18;276:25
addressees 193:2
addresses 117:4,7
administration 8:25;
9:18, 21; 10:15; 11:2; 27:4; 104:19
advance 27:16; 269:13; 271:8
advenced 106:13
advantage 188:6, 23
advice 79:3:93:19:94:2;
95:22; 101:10: 134:5,7;
143:20; 149:8, 13; 235:2
advisability $134: 8,8$ advise 138:4
advised 74:22
advisement 97:4; 157:4 advisor 189:7
Aerospace 11:18
Aftairs 4:5, 12;7:12;
10:24; 12:6; 27:18; 204:6
affected 68:7
affidsvit 236:17
affiliate 241:3,6
affiliated 114:11:142:20;
145:8; 232:4, 14; 242:20
affiliation 15:19
afford 15:7
after--on 100:7
atternoon 103:2; 112:1;

185:12; 187:16; 199:18; 237:11
again 9:11; 18:22:31:4;
42:17: 51:2; 70:13; 73:22; 84:4, 17, 21;91:5, 12; 94:13; 96:2, 15;97:18; 98:6; 125:21; 133:5; 146:4; 148:21; 149:17; 162:6; 196:9; 197:4; 202:13; 216:22; 227:9; 231:17; 233:15; 238:18; 243:23; 246:12; 265:5; 271:22
against 39:5; 217:14, 24
aged 251:25; 252:1
agencies 12:10
Agency 10:16
Agenda 205:12; 215:22
aggregatemprojections 201:24
ago 247:25
agree 18:18; 39:20;
189:13; 224:1; 245:24;
246:10; 248:2.6; 259:11;
268:21; 271:5
agreeable 110:4; 111:19
agreed 104:22; 176:23;
177:1, 14; 182:23; 223:23;
275:15
agreement 90:6,7;
164:3; 265:18, 25; 266:1
agreements 159:14
ahead 4:22; 56:1;87:21;
110:9; 140:4; 144:13;
148:2; 188:9; 192:16;
207:1; 221:22; 232:21;
234:24; 264:12
aid 97:1; 213:12
air 66:24, 25; 67:25; 68:1,
12; 206:11
air-tight 229:15
Al 44:9;69:13
ALEC 210:13
alert 236:1
alieged 108:21
Allen 252:15, 18
Allison 69:24
almost 83:5; 180:16;
190:5
along 29:18, 20; 79:5; 95:25; 103:16; 131:6,8; 161:14; 165:9; 174:13; 188:3.5
already 15:13; 18:8, 16 ;
60:13; 83:25; 110:12;
118:10; 121:17; 122:7;
133:4; 143:8; 172:5;
174:25; 175:3, 15; 212:7; 214:2; 219:9; 265:10; 276:3
atternative 109:17
although 52:23;60:12; 75:16; 103:8; 127:2; 138:3; 230:17; 231:15; 238:17: 243:20
always 38:25: 139:9, 12 ;

207:25: 216:8, 15, 21; 217:5; 227:23
always-1 73:10
ambiguity 200:7
Ambrous 28:17; 30:18;
31:9; 54:2; 125:14, 18; 136:19; 145:20; 146:9; 147:24; 149:15, 23; 154:9: 158:6, 10, 13: 167:18; 168:12; 173:6; 182:2; 185:6; 186:1, 2, 24; 187:9. 19, 19: 189:7, 13; 191:10; 199:1; 203:12; 209:3;
214:1; 225:5; 264:7, 17. 20; 265:20; 268:10
amendments 258:10
America 40:5, 21; $41: 7$; 42:20; 170:23: 205:12; 252:22
American 8:20, 24; 10:8
amount $23: 8 ; 89: 11.25$;
90:3;93:14; 104:8;
105:12; 106:1, 2; 107:4.6;
108:11; 109:24; 110:18,
19; 128:12; 135:19;
141:13; 173:7, 20; 174:25;
175:2, 21; 208:18; 244:15;
249:6; 251:10; 252:16, 16;
253:11, 14; 256:4, 8;
266:12
amounts 110:2; 115:1.
14; 216:4; 256:14
an-it 104:14;113:19
analysis 234:23; 245:7.
25; 246:9, 11, 12; 247:24
ancillary 166:10
and-1 246:16
and-Siemens 91.6
and/or 63:6;65:7: 135:3;
136:10; 138:16: 14820.
20
Andersen 260:17
angle 224:11
Ann 153:20
announced $52: 2$
answered 82:1: 260.2:
277:21
answering 277:19
anticipate 14:6;76:19:
108:2; 164:20; 251:21
anticipated 106:16;
114:4; 127:9; 233:10;
250:11
anticipation 114:5
anxious 13:12; 76:12.13;
160:17
any-and 211:4
any-1 144:10
any-prior 60:22
anybody 52:25; 113:18;
119:12; 122:2; 123:3.4;
169:21; 174:15; 272:17
anyone 12:14:13:3.
37:22; 44:1, 6, 9, 13;
52:15: 58:8; 59:12:60:2,7.
24;61:5, 12, 18, 2:4:62:12,
\$
\$190:4
\$1.5 123:18
\$1.8 174:25
\$10,000 110:17
\$100,000 110:23
\$100,000-because
105:17
\$115,000 110:20,21
\$12,000 106:24
\$120,000 110:22
$\$ 125,000$ 110:13
$\$ 140,000$ 110:25
\$15,000 110:17
\$15,000-plus 252:11
\$150,000 67:20
\$190,000 256:8
\$191,000 256:5
\$2 39:9: 116:16; 250:24:
270:2
\$2.1 23:8: 32:9; 62:23:
63:10; 107:2; 173:10. 13;
235:7
\$2.1-million 213:13;
234:14
\$20 89:17
$\$ 200,000$ 110:16
\$25,000 89:17: 110:19,
20
\$250 17:3
\$3,000 89:23
\$3.4 250:25
\$3.5 173:7: 174:2
\$30,000 109:25; 110:6,
13.15
\$300,000 17:3:245:17
\$35,000 110:16
\$4,000 253:10, 13

## \$45,000 110:21

\$5,000 263:17,20;
265:17: 266:13. 13
$\$ 50,000$ 110:23. 24
\$500,000 245:20; 246:4; 247:1
\$55,000 110:15
56,000-plus 253:4
\$60,000 111:2
\$65,000 110:14, 21
\$70,000 111:1; 206:2
\$75,000 110:16, 24
\$80,000 110:14, 25
\$85,000 111:1
\$90,000 110:19

## 1

113:10;75:2; 77:1,18,24; 78:5, 22;80:9;82:11, 18, 25; 83:16, 18, 24; 84:12, 18;85:1, 6, 22; 86:7, 21,

23; 88:8, 10; 89:13; 90:19; 91:2,9,13, 17; 92:11: 94:4, 21, 24; 95:6, 12, 17; 96:3; 97:12; 100:7, 25; 113:1, 5, 11, 17; 123:25; 167:11, 14; 168:12, 19, 25; 169:2, 7, 18, 24; 171:22, 23; 172:3; 173:5; 174:24; 176:8; 177:17; 180:7, 11; 181:6; 182:19; 239:10, 24; 240:1,6, 11; 247:9;
270:14; 276:25
1,400 69:18; 178:7
1-after $88: 8$
1-1'll 170:15
1-well 214:22
1.4 251:11

10 13:12; 110:21; 208:11; 224:23. 24; 225:7, 15; 226:9; 227:1; 236:24; 262:21
100 37:9, 17; 38:5:39:3.
14; 189:16. 19, 24; 190:2; 191:4; 212:5, 10; 216:21;
217:6, 6; 228:4; 251:6
100\% 216:15; 227:3, 24
1002 254:16
1011 254:14
11 230:14, 15, 21, 23; 231:3, 18, 22; 233:7;
234:7; 235:9, 12; 241:5
12 110:22; 111:2; 208:10;
235:21.23; 236:4; 237:13;
238:6; 239:10; 241:23;
242:15
12th 244:25
$13110: 13,17 ; 124: 1$; 142:18; 144:7; 145:19;
146:8; 163:20; 212:5;
218:6, 238:12, 14, 16, 19;
239. 3. 7, 15; 240:22;

241:12. 21; 249:25:
250:16; 256:12; 265:19, 25
13-and 247:21
13-just 251:24
13-provided 240:12
13-the 251:25
13th 173:11
1469:18; 70:2; 110:14, 15, 18, 20; 111:1; 178:8; 254:13, 20; 255:1,7;
256:17
14th 246:24
15 13:12; 110:15; 167:18; 168:13; 182:19; 256:21,
23: 257:1,7
150 178:9
15th 175:9, 15; 176:3; 183:6
16 183:20; 247:25; 258:16, 20; 259:4, 12 17 110:23; 184:16; 257:2; 260:8, 10, 13, 17, 19, 19. 22, 23; 267:19
18 110:16; 193:2; 262:13.

17; 263:1, 9; 264:4
186 236:5, 8
19 203:10; 209:2; 211:9;
213:10; 267:1, 3, 7, 17;
268:8, 22; 269:25; 270:15;
271:14
193 236:5,9
197 258:21
1971 232:5
198 258:21
1984 11:4
1992 170:24
1993 13:2; 15:19; 16:4, 8, 24; 17:11; 19:17; 20:19; 21:2,8, 16, 22; 22:6, 13, 20; 25:24; 26:6; 36:6, 12; 41:20; 43:4; 45:16; 46:1; 47:13;95:6; 109:24;
110:6; 113:20, 23; 176:2; 226:14; 241:25; 250:21; 261:13
1994 5:2; 18:2; 23:7, 15 , 21; 24:2,9, 15, 22; 25:3,9. 15; 38:6: 39:14; 40:1;41:8; 42:22; 50:15, 22; 53:20; $54: 2,6,10 ; 55: 6,10,13$, 18, 22; 60:1, 7, 22; 61:4, 11. 17, 23; 62:11. 17,25; 63:11;64:16, 22:66:19, 20;67:12;68:4, 16;70:7. 12; 71:3;72:11, 17; 73:22; 75:2. 22: 76:19:77:1.13. 18, 24; 78:5, 22; 80:9; 81:4, 18;82:2, 4, 11, 18, 25; 83:16, 18, 24:84:7,12, 18; 85:1, 6;86:7, 23;88:4, 8, 10, 14, 16, 24; 89:13; 90:19;91:3, 10, 13.18; 92:11, 18;94:21, 24:95:6, 7, 12, 17; 96:4:97:12,25; 99:20, 23, 25: 100:7, 20. 25: 101:24; 102:7, 10, 11, 12. 107:3, 10, 16, 24; 108:22; 110:13, 15, 15. 16, 16. 17. 17. 18, 20, 21.21, 21, 22, 23, 23, 23, 24, 25, 25; 111:1, 1, 2:112:16; 113:1, 5. 11, 17; 116:20; 121:12, 20; 123:25; 124:1, 3: 125:13, 22; 126:14, 24; 127:14; 129:19; 131:16; 136:21; 137:5; 139:2; 142:18; 144:7; 145:19; 146:8; 147:7; 155:6;
156:4; 157:11; 158:24;
159:22; 160:1, 7; 161:6; 162:5; 163:20; 166:1;
167:19; 168:13; 173:11; 175:9, 15; 176:3; 180:13; 182:19; 183:8, 22; 184:18; 185:13, 19; 190:3; 192:9; 193:1; 199:1, 11; 203:10; 204:9; 206:6. 9, 21;
207:14; 209:2; 211:9; 213:10; 214:1, 2,7; 216:3; 217:5, 16; 218:6, 23; 219:21; 221:4; 224:18; 225:2; 227:5, 10; 228:11; 230:16, 18: 234:12;

236:25; 241:6, 23; 242:1,
15; 243:5, 8, 24; 244:25;
246:3; 247:9; 256:12;
257:2; 258:23; 261:13;
267:8; 270:1
1994-1 41:20
1994-strike 62:24
1994-that 138:15; 197:5
1994-whether 85:23
1994-would 86:21
1995 5:2; 10:7, 8; 66:12, 24; 67:24; 68:6; 93:2; 95:18;99:4; 174:25; 175:17; 187:10, 21; 188:15; 200:21; 201:2; 210:6; 247:10; 256:5; 260:19; 263:17; 265:19.
25; 270:25; 271:2; 272:11; 273:4, 10
1996 5:7, 10, 25; 17:17:
18:2,7;41:13, 19; 42:7;
45:22; 63:18; 171:19;
205:14; 262:21; 263:14;
267:19; 268:7: 269:6;
271:3
1997 94:3; 256:7, 9
1:00 108:5
1:07 111:24
1B 201:1, 4, 5
1st 54:15
2

2 13:10; 183:14, 16. 19;
184:22; 185:1, 1, 5, 19, 25; 186:16, 18, 22; 187:5;
188:20; 189:15; 191:2, 18, 23; 199:11; 200:24. 25;
224:12; 226:9, 10; 227:1;
240:1
20 36:10; 254:1
20th 258:22
22 110:20; 214:3
22066 8:16
225,000 245:18
23 109:24; 214:1, 2;
217:16; 219:21
25 110:23
25th 155:10
27 110:13
270,000 245:13
27th 155:14
28 110:6, 12, 20; 167:17
28th 155:13
29 167:17; 183:22;
184:17: 185:19; 193:1
29th 155:14
2:05 111:25; 112:2
2日 200:25
2F 191:25


3110:24; 183:25; 184:12, 15, 22; 191:25; 200:24, 25; 201:3; 203:7; 204:22;
205:10; 214:6; 221:4;
224:18; 240:1; 247:21, 22; 249:24
30 110:16; 111:1; 118:17; 155:10; 198:25; 203:10; 204:9; 206:6, 9, 21;
207:14; 226:14; 252:3; 256:5
308 226:12
309 225:1
31 95:7; 100:20; 110:23;
256:7,8; 261:13
38 5:4.
3:00 178:11
3F 191:24
4

4 110:15; 192:23. 24;
193:6, 16, 19: 194:5, 25; 195:19; 197:17; 203:7: 240:1
42 198:25
43 198:25; 262:18
5

594:9; 110:17.21;
198:23, 24: 199:5, 10. 13;
200:20; 201:7; 207:20;
212:2, 8; 237:13; 239:11,
22; 240:2,6,9,11; 248:24;
250:17
50,000 245:13
500 206:3; 207:20; 245:9
500,000 245:10: 2.46:18
501(c)(4 74:22; 79:4;
91:6; 143:3;219:15;
242:23; 275:23
51 267:18
53 205:25; 217:11
54 217:11
55 277:25
59 251:3
598 221:2
5:00 236:24
6

6 203:8,9.17, 21; 204:4,
16, 22; 205:10; 206:5,9,
21; 208:3; 230:16; 238:7
60 252:3: 270:5
600 221:3: 222:23
600,000 245:12
676 238:18
$683238: 25$

Deposition of Daniel B. Denning June 30, 1997

17, 18, 25; 239:7; 240:7,
16; 254:13; 255:11; 257:4;
258:21; 260:14
bec 209:4, 19
be-as 180:11
bemat 43:4
be-you 37:10
bear 97:19; 142:7;
148:23; 161:10; 178:24; 217:11; 264:22
bearing 142:20; 184:17; 198:24
bears 175:15; 183:20;
203:10; 222:18; 225:16;
236:4; 260:19
beat 56:1
became 79:8;85:3;
116:14; 118:25; 163:19; 182:20, 22; 270:24; 271:2; 275:13
Eecker 150:4, 7, 8;
152:19:154:15; 162:14, 18; 164:11, 13, 13; 176:20; 177:10; 183:20; 184:4, 16; 186:2; 193:2; 195:23;
196:8; 203:10; 214:2. 5
23; 215:2; 216:20; 217. !
20; 219:17; 220:14; 222.6.
20; 223:20; 225:5. 20;
227:19, 22; 228:4; 229:22. 230:19; 262:18, 23;
267:17
Becker's 166:12;214:4; 215:22; 216:22
become 71:2;85:8,19;
123:6;177:7:275:21
becoming 120:22
been-life 263:6
been-167:19;161:14
been-othere 86:16
Gefore-am 79:13
began 159:19; 162:16; 277:24
begin 184:25; 210:15
beginning $41: 20 ; \mathbf{4 2 : 6}$;
68:16; 96:20; 172:19;
175:23; 18i:10; 208:5;
239:23: 243:4, 8; 247:8
begins 18:1; 180:8;
238:16; 239:14; 243:1; 254:13
behalf $4: 18 ; 72: 4 ; 135: 22$;
157:1;159:24; 160:4,12; 164:23; 176:10; 210:21;
223:25; 233:19; 253:18;
266:18: 277:17, 18
behind $40: 8$
beliof 216:20; 230:12;
241:4; 277:13
believe 5:8;6:8, 9, 10 ; 18:13; 29:16; 30:7; 31:6; 36:4; 39:19:42:10;45:7; 47:21; 52:12; 56:5, 11 ; 60:15, 16; 64:2;65:4,9; 66:11; 70:16;71:23.24 79:22; 90:9; 92:19;93:23 94:9;98:1: 102:9; 103:24;

104:1, 18; 106:11; 111:14; blue-sky 84:23 119:19; 133:13; 144:2; 160:16; 168:25; 169:5, 16; 173:19; 176:20; 177:9, 10, 12; 185:2; 188:1; 189:11; 191:16; 195:10; 196:11: 198:15, 21; 202:14, 20; 203:24, 25; 207:12; 210:9; 211:18; 212:9, 10; 216:11; 218:25; 221:21; 227:6; 229:22; 232:24; 233:15. 21; 234:19; 237:4, 20; 239:9, 17: 240:13, 13, 19, 20; 243:10, 14; 246:7;
249:18; 255:18; 259:13; 261:1, 1, 24; 263:22;
267:11; 268:5, 24; 273:6, 6; 275:19; 277:24
believe-and 66:10
believe-1 151:7; 182:25
believe-l'm 76:9
believe-it 9:15
believed 155:6; 170:21; 266:5
believes 171:22, 24; 259:15; 261 :16
bell 94:19; 253:8; 275:20
below 255:15. 19
Ben 150:7: 262:23
bene 205:23
beneficisl 197:13
benefit 79:17; 205:18: 213:21
Genton 154:15:195:23: 196:8: 214:1:225:5: 230:19
Berkowita 252:20
besides 124:8
best 7:16:34:6;6018: 69:12; 83:4;86:25; 102:4; 122:13: 133:22; 134:3; 153:1; 157:10; 168:17,19,
21; 170:11,12, 13; 171:25; 175:1; 190:8; 194:16; 232:6; 246:18; 249:12;
277:21
bet 253:8
better 38:11; 65:23;
213:7
beyond 10:3; 38:21; 45:20; 78:25; 124:13; 275:9
bifurcate 59:23
big 12:10; 68:8; 174:10;
178:12, 24; 190:10
bill 106:24
bit 10:12; 12:11, 20; 13:5; 27:7; 81:3; 101:15; 108:5;
148:2; 164:2; 229:20;
254:14; 265:4
Blake 101:2
Blank 79:23; 80:2; 145:8;
226:15; 241:10
biend 134:1
blind 209:4; 262:23
blocdy 106:22: 144:10
board 15:25; 26:9, 14;
44:13, 19, 21; 55:13, 19 ; 68:5; 80:6; 84:22; 85:2, 7, 8, 14, 15, 18, 19, 23, 25; 99:12.,14, 16; 100:1, 19; 101:1, 6; 104:25; 105:3; 113:20; 114:5; 135:14; 151:5; 236:13, 15, 18, 21; 237:3, 7,9, 17; 238:2; 258:9
body 40:10
bold 240:9
Botton 65:9; 69:6; 70:22; 71:6,8;94:2;99:10; 263:10, 10; 264:4; 275:1
bonus 89:25
books 244:12
bore 104:15
borrowed 161:11
borrower 222:20;
241:16, 23
berrowing 123:6; 141:14 boss 149:5
both 47:10; 71:6; 98:6;
100:11; 10:5:17; 105:22; 132:12: 133:13: 134:3;
136:14: 153:21: 156:14:
172:10: 177:4; 182:3. 25:
184:21: 192:2; 200:24;
259:12: 277:17
both-or 76:20
bottom 174:23; 222:23; 246:10
bounds 6:17; 56:25
box 218:15
Boy 159:3
bracketed 218:14
Braden 145:4; 149:21; 150:4, 12; 162:15, 18; 165:17; 166:12; 221:7; 226:2; 230:19; 231:23; 232:19. 25; 233:25: 257:4 Braden's 232:7; 233:16; 234:1; 235:1
break 52:9; 53:7,11;
108:12; 111:19; 220:25;
242:3; 251:1; 277:25
breathe 206:12
breezed 205:4
brick 83:2; 189:20. 22; 276:9, 24
bridge 245:17
brief 173:19
briefed 65:19; 140:3; 156:8
briefing 156:3, 10, 16, 24 briefly 10:14; 237:13; 276:25
briefs 42:12.14
bring 16:1;89:17: 245:16
bringing 196:19
Brisky 69 : 5
broad 1258, 1653
Brother 222:-. 22:19

Brothers 18:3, 12; 23:9;
31:21, 23; 48:10; 116:21; 117:5, 10, 17, 121:25; 122:3, 6, 9, 11, 14, 18, 19. 19; :24:3, 15, 21, 23;
125:1, 6, 11, 14, 18; 126:2, 15, 20; 127:1, 3: 129:16, 22: 130:13, 18, 25; 131:3, 13; 133:15; 134:18, 21, 24; 135:9; 136:15, 18. 23; 137:9. 21, 24; 138:5, 11, 16; 139:9, 12, 15; 140:1.9, 16, 22; 141:3, 22; 142:15, 19, 20, 21; 143:12.13; 144:1, 6, 19; 146:7;
147:10; 150:22; 151:10;
152:2, 12, 24; 154:17:
155:20, 25; 160:23;
161:20; 162:13; 163:12;
164:4, 14; 194:9; 195:13.
16, 17; 198:4, 14; 199:11:
211:10. 14; 215:5, 24;
216:4; 219:2, 19; 222:13;
229:7, 21; 230:2.6, 10;
231:12: 234:3. 5; 237:10;
242:13. 16, 17: 245:23:
254: 18; 268:21; 270:7. 16:
2.5:6
brought 109:21: 120:19;
154:19; 159:18; 162:21
Brown 44:18. 22; 85;3.
14, 17; 100:11, 18; 101:20; 103:12, 20: 237:18
Brown's 101:17
Bruce 69:21
bucks 135:13
budget 38:15; 39:5;
66:25; 67:14; 208:10
budgeted 161:13
budgeting 26:15; 68:11
budgets $38: 11 ; 57: 10$
built 10:21
bunch 210:13
business 8:13; 12:7,9;
70:7, 12; 123:15, 22;
154:25; 188:5; 192:20;
240:24; 241:3; 242:25;
245:15
businesses 206:4;
207:23
businessman 195:10
busy 34:19; 57:6; 97:20
but-l'm 168:8
by-in 174:8
bylaws 258:7, 10
C.
c) (4 123:16; 147:14
cabinet 210:2
calculated 214:24
calculator $351: 2$
cal 41 21:69:19:92:7:
130:24: 132:13: 155:15:
158:24: 163:19:1649:
197:3.17:219:19:254:3
called 4:4;9:17:27:1:
37:17: 140:15:162:16;
165:14; 212:11; 221:16:
263:10
calls 166:15
came 11:24: 12:20;
19:16; 35:7; 38:12; 41:4:
73:1, 11;75:11,21;80:25;
81:19;83:17; 86:2;
104:25; 105:3: 111:15;
113:20; 114:5; 122:10;
126:9; 136:19; 152:14;
159:6; 160:15; 176:19;
179:23: 209:23: 226:22.
239:1: 244:10; 251:17;
267:13
campaign 5:10:17:17. 41:13:63:19; 121:11: 124.4, 12; 170:24; 171:14: 208:11. 11, 20: 232:5; 235:13
campaign-or 171:13
campaigns 5:8:6:1:
121:3
can 6:1; 7:8:8:13.17
12:11, 21, 23: 13:5; 18:21;
19:6; 20:10; 25:22; 26:3:
27:12: 29:10:31:3.11;
32:13:34:1:38:24:39:8;
44:3; $45.8,25 ; 52: 21$ :
55:15. 25:56:2, 10, 20,
63:21;67:11;68:3:69:12;
73:19; 74:2,3; 76:19;
78:16; 86:15:88:7,7,11.
18; 89:4;94:23;95:19;
102:3, 4, 6; 103:4, 108:10, 12, 15; 110:9; 111:20;
114:17; 115:9; 119:21;
120:5; 122:22; 129:25;
133:22, 22, 23; 134:1, 2, 3:
136:24; 137:11; 140:18;
145:22, 25; 1.46:2,3;
150:23; 157:10; 164:2, 10.
165:10, 12; 168:21;
170:13; 171:7; 175:2;
181:17; 189:4; 196:10;
201:8; 206:11,17, 23;
211:22; 215:7,16; 229:9;
232:6; 242:4, 5; 2:46:18,
23; 247:7; 249:12; 251:1.
2; 253:5; 264:21
candidacies 65:22
candidate 136:22
candidates 52:14; 171:4:
205:14, 19
capable 152:2
Capitol 9:5
captured 186:17: 248:22
carbon 209:4; 221:6;
230:19: 257:4; 262:22. 23:
265:12
care 28:14: 147:10;
149:14: 242:22
career 9:1
carried 104:23
carries 18:2:177.17
case 1149:122:14.
138:5:143:21:156 20.

Senate Committee on Governmental Affairs

18, 25; 63:2, 12; 64:17, 23; 69:8; 71:9;74:14;78:4; 80:6;84:13;87:4, 23; 93:20; 98:12; 101:11, 19; 103:20; 107:3; 114:2; 118:7.8: 139:25; 143:15; 144:4, 24; 147:18, 21; 149:22; 154:3; 163:18; 169:20; 215:13, 15; 218:6; 222:11, 12, 13; 224:7;
228:3, 15; 229:5; 230:8;
237:6; 249:19; 270:11
Anyway 149:19
apart 15:4; 116:20;
132:24; 182:6; 277:25
apiece 178:9
apologize 121:16; 148:5;
184:1; 205:3: 212:7;
236:6; 259:22, 23; 276:23
apparent 36:23
apparently 44:8;72:8; 195:21
appeals $262: 1$
appear 29:8; 180:4;
193:25; 222:24
appearance 83:7
appearances $4: 10$
appeared 192:25
appearing 199:22
appears 168:15; 169:2,
2; 185:14; 191:20; 218:20;
222:18; 252:17; 273:5
appended 240:13
applas 218:2; $251: 9$
apply 79:6
appoint 237:18
appreciable 159:1
appreciate 6:21:7:4, 10;
18:17; 26:19; 127:8
appreciation 182:3
approach 129:2,9;
268:10; 270:18
approsched 91:14, 18
approaching 128:18
appropriate 43:3; 80:18;
81:2;82:13;85:24;
107:12; 125:8; 233:13;
234:21; 268:25; 272:15
appropriateness 61:19,
25; 62:19; 80:7, 24;81:5,
15; 82:20; 83:18; 128:17;
129:7; 136:6; 144:19
approvai 100:14; 101:17;

## 237:9

approved 42:5
approximate 253:13
approximately 5:2;36:7; 150:23; 245:17, 20; 246:4; 247:1; 277:25
April 37:15; 38:22; 40:1; 92:22; 110:17,17,18, 20, 20, 20; 118:17; 119:19; 121:20; 122:7; 125:23. 25; 127:14; 129:18; 131:15; 137:5; 138:15; 256:5,6 area 6:16; 12:4; 29:20;

56:24; 57:2; 76:13: 122:20; 125:24; 127:14; 149:12; 155:14; 267:7
areas 178:3; 228:25 arguable 214:25 argue 70:17; 125:23; 150:3
argument 34:6; 178:21
argumentative 151:19
arguments 120:8; 271:7. 11
arises 232:2
arising 42:11;84:7; 217:22
Arizona 195:11, 11
Army 8:21; 9:3
Army-l'm 8:20
arose 77:7; 80:22; 258:7
around 13:2; 16:4;32:3;
37:7; 38:9, 14; 54:15; 73:3;
105:16; 135:7, 23; 155:9;
168:13; 194:23; 213:9, 20;
217:4; 218:16; 245:17;
248:18; 273:4
arrange 12:9; 198:13
arranged 180:9, 12
arrangement 104:12, 22; 198:17
arrangements 139:25;
154:11
arranging 180:17; 198:4
arrival 65:11, 14; 104:3,
13, 18; 277:14
arrived 40:6,9;43:4;
46:1;65:18;69:6
arrived-Boy 179:16
arrived-up 107:24
Arthur 260:17
articie 28:17, 21; 29:3,8,
15, 19;30:1,7, 13;32:4,8,
18:33:10; 34:2, 12;35:17;
94:9, 16; 116:1; 149:17.
18; 157:24; 187:10, 12;
192:17
article-do $33: 16$
articles 28:13, 17, 24;
34:13, 20
articulate 108:20
articulated 82:5
As-you 26:9
ascertain 16:12; 201:25
ascertained 16:11
Asia 273:23
Asian-1 188:6
aside 269:16
aspect 83:5; 233:12
assembling 249:16
Assessment 242:2s; 245:19
asset 230:5,9
assets 230:1
assign 216:16; 227:25
assigned 196:20
assignments 9:19
assist 210:22; 270:3 assistance 6:19; 179:9; 263:23; 266:3; 277:3
assistant 9:23; 10:22; 43:9, 19, 25
assistants $27: 19$
assisted 43:19
associate 44:8;80:2 associated 69:14, 17; 126:2
associates 167:5;
186:10
mssociation 141:7
associations 206:1, 19
assume 8:4; 20:1; 28:5;
30:22; 47:23; 108:9;
111:5; 140:2; 212:17; 232:13; 234:9
assumad 190:14; 200:3 essumes ;8:7; 229:8; 246:13
assurance 175:5
assure 219:4
assured 229:22; 234:8
Atomic 9:24; 10:25
attachment 217:11
attempt 5:24
attempting 161:19
attend 187:19; 188:14; 212:5
attended 26:13
attending 187:22; 188:2
attention 75:11; 82:19;
83:17:87:6; 178:15, 24;
193:23; 204:20; 205:9;
208:4, 17; 212:12; 216:13;
224:9: 226:8; 227:17;
242:12; 249:23; 250:15;
261:10
attenuated 269:7
attorney 101:13; 224:17
attorneys 150:12
audible 7:24;8:1
audit 260:24, 25
audited 261:4
August 107:24;111:2;
155:11;167:18;168:13;
175:8, 11, 15; 176:3;
180:13; 182:19; 183:6, 22;
184:17: 185:14, 19;
187:13, 24; 190:3; 192:9;
193:1; 197:5; 198:25;
203:10; 204:9; 206:6,9,
21; 207:14; 214:6
authentication 255:10
author 269:2
authority 5:13
authorize 176:12; 177:2
authorizad 5:5; 141:8;
151:24; 162:14
authorizing 5:17
availability $181: 14,18$, 21; 243:2
available 6:3:39:2;

90:11, 16;98:12,21;
161:4; 181:8; 182:2;
197:3, 17
available-and $58: 7$ available-was 58:8
avenue 151:22
average 206:2; 244:25; 250:20
svoid 275:25
aware 34:20; 62:25;
64:25; 72:12; 75:6, 9, 19;
77:6, 9, 20, 24; 83:10, 14; 90:23; 91:2, 13, 17; 94:4; 105:24; 112:13, 23; 113:5, 18; 116:14; 138:10;
142:25; 157:3; 158:7;
159:23; 160:2; 161:23;
163:1; 177:7,9, 25; 182:4,
14, 17, 19; 183:6; 189:23; 202:25; 206:6; 217:17, 19, 21, 24; 231:10, 16; 232:24; 241:17; 242:22; 260:24;
262:7; 266:10; 270:21, 24; 271:2; 273:7, 15; 274:7; 275:21; 276:20
away 243:20
awtul 153:8
awkward 137:12


B 4:3; 112:4; 187:18; 242:10; 255:12; 256:17 back 9:22; 10:14, 22;
11:23; 14:10; 29:24; 30:6; 31:13:35:7; 36:5; 41:19;
47:16, 18, 22; 50:19; 51:3, 14, 15, 21; 55:1;57:15; 59:3, 12; 74:5; 78:11, 14; 79:12, 13; 86:5; 89:4, 5; 91:6; 105:19; 127:6; 129:18; 130:9; 132:7; 133:24, 25; 135:21; 137:15; 138:8; 141:17, 19; 146:13; 150:17; 151:14;
152:14, 23; 155:16; 157:8; 159:4; 161:25; 162:6; 163:21; 165:23; 171:7,8; 194:21; 210:4; 211:25; 212:12; 216:8; 218:4; 226:25; 227:17; 240:21; 243:18; 244:10; 259:5; 262:10; 271:25; 275:16 back-my 30:6
background 8:18; 10:14; 95:2; 103:4; 176:24
backgrounder 170:6
Backing 12:2; 231:14; 239:11
Baker 144:14; 145:5; 149:21; 150:12; 165:5; 166:11; 209:9; 215:8, 10; 219:10; 221:5, 8; 225:24, 25; 230:16; 231:5, 10; 232:8; 233:6; 257:3
balance 19:7; 222:24; 223:6, 11; 239:2,3,6,23;

240:7
bank 16:18;-17:21; 23:8, 22; 32:9; 50:22; 53:21;
103:2; 107:2; 112:12;
116:15, 16; 123:10. 15, 21; 134:9; 135:12; 159:19; 162:24, 25; 173:8; 216:17; 221:6, 13; 223:12, 15; 224:19; 227:25; 239:19; 240:12, 17, 20; 241:8; 242:7; 247:2, 4; 249:5, 12, 17; 254:2; 257:24
Bank's 166:12
banker 163:5, 6, 7, 8
banks 123:1; 174:16
Banning 104:23; 111:16;
119:13; 120:16, 19
Barber 58:17
Barbour 11:8; 12:12;
$13: 1 ; 14: 10 ; 15: 3,9 ; 17: 14 ;$ 19:18; 20:21; 21:3, 10,17, 23; 22:7, 14, 20; 23:2, 10, 22; 24:4, 10, 23; 25:10, 17; 37:3; 39:11, 23, 24; 40:15; 46:15; 47:1; 48:4, 23; 49:4; 50:16; $56: 15 ; 58: 8,10,23$; 59:11, 18; 60:8, 24;61:6, 13, 18, 24; 62:12, 18; 63:2; 64:18, 23; 71:6,7, 22;
72:10; 78:23; 87:12,16,
24, 25;90:13, 16;93:21;
94:25:95:14;97:13, 16; 98:9, 14; 109:9; 112:24;
113:7; 117:11,19,25; 122:3; 136:3; 139:24; 140:8,9, 22; 155:24; 156:3, 10, 25; 158:5, 11; 169:23; 170:21, 25: 171:22; 174:3; 176:9,19; 177:1, 2; 180:5; 181:11, 17; 182:7; 187:1, 6, 22; 188:14, 24; 191:11; 195:25; 199:1, 2, 20; 201:13; 203:12, 22; 209:3. 18; 211:2; 212:3,13; 213:2, 18; 224:3.4; 241:17; 243:6. 20; 244:7; 262:20; 265:2; 267:25;
269:9; 270:18, 21; 271:8,
15; 272:16; 273:19
Barbour's 39:12, 16, 20;
44:25; 187:11; 188:4; 203:12; 243:1,9,13; 261:25; 271:16
Baroody 13:14.25; 26:8;
27:15, 25; 103:16, 20; 112:13, 23; 113:6
based 37:7; 140:7;
242:14, 20; 246:1.15;
250:8; 269:11
basically 43:10; 164:14
basis 6:14:76:1;89:20; 98:19;99:9; 118:2;
127:22; 162:22; 183:9, 10; 249:5
Bates 167:17; 198:25;
217:11; 221:2, 16; 222:18;
224:25; 225:16; 226:23;
236:4, 10; 237:13:238:7.

61:14, 19; 63:6;84:14, 19; 91:15:128:11, 18; 262:5
Congressional 5:11, 12; 10:24; 12:6; 160:7 Congressman 9:8, 9; 181:7, 13, 21: 182:22
connected 5:10; 221:19; 230:8
connection 5:7, 24; 11:1; 30:18;31:7, 18; 143:1;
156:25: 228:24: 271:18
connections 155:1
connotation 242:21
consider 12:5; 42:11;
56:25; 72:17:97:9
consideration 129:14:
213:3; 224:12; 270:7
considered 40:23;
124:9; 125:2; 137:22;
151:1; 172:6, 11; 234:2
considered-and 233:25
considering 129:13
consist 229:17
consistent 217:20
constant 67:1;105:21;
246:13
constantly 105:14
constraint 102:4
construct 52:5
construed 102:17
consult 145:2
consulted 87:18; 101:20;
139:24; 273:23: 274:2,6
consulting 10:12; 143:24
consummation 166:7
contact 12:14;99:14;
100:18; 122:18; 141:5;
207:22
contacted 159:19; 206:4; 207:21
contacting 212:4
contacts 73:18; 122:17 contain 97:5
contents 71:10; 133:23 context 80:19; 103:4;
104:10; 126:5; 149:3.8, 13; 170:18; 181:23 continue 17:5; 18:5; 27:12;33:5; 53:2;96:19; 123:8.8; 126:23; 139:21; 160:14; 215:25; 243:4; 248:14; 267:14
continued 86:22; 247:17; 264:6, 17
continues 174:24; 176:9; 211:4; 260:15; 265:16 continuing 18:20;99:19; 120:8, 13; 173:16; 176:9; 256:5; 264:9
continuum 18:1
contract 86:9;87:2, 14;
90:8;92:10, 13;93:7,11, 17; 198:7; 253:15; 263:23; 264:5; 266:2, 6,7
contractor 252:23
contrary 75:1
contribute 187:10; 217:25
contributed 206:1,15
contribution 74:25; 75:4;
78:2; 82:12,14
contributions 44:10;
78:9; 81:6; 90:20; 91:3, 10, 24;92:4; 179:9; 206:7;
208:19, 22; 218:21; 277:2
contributor 77:20
control 96:7, 24;97:21; 156:23
controlled 139:8; 147:12 controller 103:23;
202:16; 244:11
controversy 17:21
convention 9:22; 10:21;
11:3, 11
conversation 12:12;
13:2, 3, 6; 35:9, 10; 53:12, 15, 23, 24; 54:5, 25; 55:2, 22; 56:17; 78:23; 80:11;
101:2; 113:12; 121:21, 24; 126:5, 18; 127:13, 20; 128:1, 17, 25; 129:12, 24; 131:12, 15, 24; 135:2, 15; 136:13; 137:18, 23; 138:9. 13: 139:4; 140:4; 149:25; 151:14, 16; 152:11; 192:9 conversation-maybe 121:15
conversations 15:10;
21:16; 25:10; 52:20;
53:12; 57:12:61:5, 12;
63:12, 25; 64:15, 22, 24;
70:5, 10; 74:20; 78:4;80:5.
15; 81:5;87:24; 117:11,
18, 24; 118:5; 119:10. 15,
16; 132:16, 23; 133:8, 23;
134:3; 135:3; 136:3,9,12;
137:6; 139:20; 145:14;
147:8; 149:20; 150:11;
155:7, 18, 23; 157:13;
161:3; 162:20; 165:2;
202:14; 270:21; 272:16
COO 70:20;92:20;
102:10; 261:1
cool 111:23
cooperate 6:1
cooperative 277:20
copies 167:11; 221:6;
226:23; 236:7; 262:22
copy 29:4; 71:21, 24;
94:15; 194:6; 199:12;
209:4, 16; 230:19; 239:1;
257:4: 262:23; 265:12,15;
268:6; 269:19
core 154:18
corner 199:9; 225:16;
239:24; 240:4,9,25;
249:24; 260:18
corners 239:25
corporate 139:16; 243:6
Corporation 9:13; 48:11; 49:24; 61:8; 75:21; 76:9; 77:4;91:4, 11; 122:15;

128:6: 139:8; 142:19; 175:16, 20; 222:5, 9, 15; 229:23; 230:2, 234:4; 270:17
corporations 21:4, 12 , 18, 25; 23:24; 24:6, 11, 18; 49:18; 61:1; 62:7, 8; 63:5, 6; 73:25; 74:11;76:21,22; 89:15; 94:5,6, 11, 12; 127:21; 128:2, 18; 218:17 correctily 80:21; 108:4; 137:2; 146:6 correspond 252:4; 253:13
cost 38:4, 11, 14, 20; 39:4, 9
costs 15:25; 28:14; 114:13, 21, 25; 115:13 couldn't 15:7;39:3; 97:22; 98:20; 123:2; 149:3; 161:21
Council 10:9; 70:3; 159:5, 8, 172:1, 2, 6, 17. 24; 173:1; 178:2, 7, 10; 179:20; 180:3 councils 37:10; 40:11; 69:14, 17, 18; 70:2:
172:10, 21, 22; 177:24; 178:8; 179:19; 204:6 counsel 4:4, 12,15, 20; 5:14; 7:11; 14:15; 19:5,5; 33:2; 45:13; 56:22; 72: ; 79:7,8; 88:21; 101:8,12; 102:8, 15; 104:10; 107:10; 111:5, 22; 112:7; 117:4; 124:22; 129:16; 130:3; 131:1; 133:12, 16, 18; 137:14, 19; 138:2; 144:16, 21, 24; 157:2; 194:20; 200:9; 213:21; 219:20; 229:5, 15; 235:14, 19; 236:6; 242:3; 251:24; 259:23; 264:25
counsel's 79:2,16;97:3, 7;115:17; 136:24; 239:1 counsel-1 $79: 2$ counseled 52:25; 73:18 Counselor 194:13 count 238:22
counter 8:10
country 7:17:37:8; 73:2;
178:15; 263:2, 4
country's 178:17
couple 76:3;89:14;
154:5; 249:2; 266:23; 276:8
course 17:25; 72:7; 92:9; 111:21, 21; 137:18; 261:6, 7
course-the 231:4 courses 8:21
Court 5:21;6:10; 7:23;
14:9; 31:11, 16; 207:6;
213:23: 220:25
Court's 5:15
courtroom 7:22
cousin 30:9
cover 173:21; 179:3
covered 27:20; 84:1; 172:20
crafting 204:19
create 240:22
created 192:25; 202:25;
203:1; 204:1; 230:18
creation 177:18
credit 106:23; 174:12;
239:10; 241:22; 245:18;
247:22; 248:24
criminal 69:21
crucial 180:9
cuffinks 198:21; 265:22
cuiminated 159:20
culture 11:19
current 97:6; 210:1;
216:17; 228:1; 245:21;
246:5; 252:14
currently 71:21; 134:11;
232:3
curve 17:9; 40:8
curved 224:9
cushion 174:14
custody 96:7, 23; 156:23
cut 105:20, 20; 197:25; 215:18; 236:7
cycie 12:19; 17:18, 20;
18:7; 41:19; 42:6; 45:22:
47:10, 11: 63:19: 124:4, 12
I.
D.C 7:17; 153:14; 214:8;

260:20
Dallas 10:21; $11: 4$
damn 215:9; 218:1
Dan 183:23; 184:18;
209:5; 230:20; 257:9
DANIEL 4:3: 112:4;
255:12; 256:17
data 120:8; 202:16;
207:3; 244:21; 246:15;
249:22
date 32:3; 40:6; 42:20; 75:14;82:23;96:10;
106:18; 108:11; 158:1;
161:21; 168:13; 175:15,
18; 182:18; 184:17;
185:19; 197:12; 203:6, 10;
204:9; 206:5, 9. 21;
226:17; 241:5; 242:15;
247:12; 251:17; 256:9;
257:23; 260:19; 266:4, 11;
277:11
dated 183:22; 198:25;
209:1; 213:25; 214:2;
221:4; 225:2; 230:16, 17;
257:2; 262:21; 267:18
dates 108:17;110:2;
230:18; 250:21
dating 108:22
David 79:11; 145:7;
209:11
day 19:7:96:19; 110:14.
18. 25; 111:25; 132:23:

152:5: 155:11: 246:16; 256:6; 265:13: 276:9: 277:19
day-to-day 57:8; 162:22
days 76:4;92:5:110:22.
22, 24; 118:17: 252:3
deadine 37:11; 197:10.
11;257:10, 12, 17. 20
deal 122:22; 130:12;
178:12; 192:20
dealing 142:14; 149:14;
152:4: 164:11
dealings 140:8; 154:25
deals 217:13
dealt 149:2, 3; 226:2
Dear 257:9
debate 5:5;69:21
debt 17:3: 107:4. 4. 17: 123:18; 174:24; 175:7:
245:9; 246:6: 261:19;
262:3
debtor 123:1
December 11:24; 12:12;
13:2; 15:11, 19; 16:4.8, 24: 17:11; 19:17; 20:19; 21:2, 8, 16, 22; 22:6, 13, 20; 25:24; 26:6;36:6, 12:
43:4, 14; 45:16; 46:1;
47:13: 54:15;95:6;
107:23; 109:24; 110:6. 12 ;
113:20; 176:2; 261:13.
263:17
decided 146:17
deciding 164:12
decision 58:5:65:11,13.
15; 71:19; 80:21; 87:13.
16, 17, 19, 22; 89:18.
120:19; 125:11; 139:5;
156:16; 162:12; 163:11;
165:14; 179:19, 23:
180:17
decisions 5:21: 165:9:
179:13
deciarations 5:15
decline 19:4, 8, 13
declined 15:3
declines 20:6
deemed 20:12; 227:2; 228:6
default 176:12: 177:2.5;
223:6, 10, 16
defaulted 223:12
defaults 176:16
dafense 69:16; 204:6
Defense-1 9:23
deficit 103:11: 113:23:
115:16; 116:18; 247:17
defined 68:6; 232:4:
234:11; 244:3
dafines 229:10
degree 8:19, 23
delay 105:20
delaying 40:18
delegate 57:7;97:19

205:21: 218:2; 229:13;
233:14; 258:1
cases 6:6,9
cash 57:11, 12; 103:10, 17; 105:21; 121:2,4; 161:12; 180:22; 245:8; 247:23
cast 153:18
casting 52:13
catch-up 40:10
categories 76:23;81:6;
250:2, 12
category 77:14;86:15;
250:6, 11
Catherine 103:25;
104:21
cause 264:6
cavent 17:6
CC 257:4
CD 224:14, 14, 15
center 170:21
certain 42:14;66:7; 78:6; 80:7;81:6;88:2; 165:9; 175:21; 176:15; 214:24: 232:1; 265:8
certainly 42:17:96:17: 97:15; 143:8; 172:15; 264:22
certificate 224:14, 21 ; 255:10
cetera 42:12; 52:1; 152:3, 3
CFR 235:9, 10
chain 140:14
chairman 15:24; 19:18, 19; 44:20, 20, 21: 56:14;
58:1;64:12;90:12;97:17; 136:4, 4; 148:25; 170:25;
171:22: 176:9, 14, 19;
177:4; 181:10.17; 214:7; 237:7; 262:20; 268:1 chalienge 38:25; 39:6; 178:21
Chamber 9:11
chance 79:11; 204:24; 225:13; 231:2; 268:1 change 34:8; 46:15, 21; 47:2; 48:5, 18; 49:5; 50:16, 24; 53:13:68:8, 10;90:7; 217:3:243:12
changed 43:9; 44:8;
54:12;65:6;69:25; 144:2; 263:6
changea 33:18, 18;36:3; 45:17. 25; 46:9; 54:6, 11; 146:14
channel 194:18
characterization 81:21;
170:17; 219:21
characterize 268:15
charge 172:23.25;
276:21
charged 27:16
charter 5:18
Chase 173:8; 174:16. 18
chack 135:22; 166:13 193:18, 24, 25; 243:21: 244:2,7.9
checks 258:21; 259:3.8; 260:3
chiof 5:3; 10:5, 18; 15:23;
26:25; 43:21; 45:9; 46:3: 47:2, 7: 48:6, 16; 56:11, 14;97:15; 99:6; 225:4; 238:4; 246:2; 255:13; 256:18; 274:4, 14
China 171:25; 172:5, 20; 271:15, 16; 272:4; 273:3, 6,12, 24
China-Taiwan 28:25; 192:17
choice 102:20; 192:13
chooses 88:12; 181:18
Christmas 14:24
CIGNA 253:4
circulated 203:1
circumstances 5:8;
51:12; 175:22
cite 266:12
Citibank 173:8; 174:19
citing 5:18
citizen 75:5; 145:21;
146:10, 22; 147:6, 20, 25; 148:4, 18; 149:25 citizens 19:21; 20:22; 23:11, 18; 49:11:60:10; 62:1;63:5; 74:15, 17; 76:21;90:21:127:15; 146:17; 147:13 citizenship 146:13, 19; 148:6
civil 69:22
claritication 26:19; 41:15; 142:13; 206:25; 207:1; 276:6; 277:7 clarifies 42:8 clarity 25:25; 29:10; 79:16; 144:23; 264:13 clarity 17:18; 151:2 cloan 140:18; 144:12; 258:11; 274:24 clanned 210:13 claar 8:1; 18:9;78:13; 81:10, 20; 82:6; 102:18; 107:6; 121:10; 124:7; 134:12; 150:7; 151:12; 172:18; 175:14; 220:13; 221:18; 233:16; 239:13; 259:18; 265:1
claerty 6:9;8:11; 42:6; 68:6; 134:16; 148:19; 149:10; 158:13; 172:23; 179:8; 196:9: 277:1
cliant 137:10; 150:16; 164:24; 194:17; 220:3 client's $6: 8$ close 14:24; 70:4;98:17; 105:8; 164:21
closed-There 179:17
closely 44:22
closer 121:6; 147:7.7
closing 263:15
cloth 143:20
clue 161:9; 192:6; 208:13 coalesced 71:17
Cobb 69:13
Code 235:11
coffers 244:1
cognizant 179:4
coincident 261:9
coined 37:23
collaborated 169:6, 11
collaboration 169:4
collateral 216:1;222:20;
223:13; 224:13, 20; 233:4;
241:15
collateralize 116:22
collect 176:4; 217:1
collected 175:10, 16;
217:6; 228:13; 243:22;
244:21
collection 227:1;244:22, 24; 245:12; 249:7.8
college 9:2
colloquy 6:22; 221:20
column 250:17; 252:10
columns 250:19
combination 197:19
combine 62:4
come-sometimes 59:6 coming 13:23; 42:12;
75:15;99:10, 11;114:13,
21; 115:2, 14; 121:7;
140:19; 214:23; 218:9;
244:1: 277:18, 22
Comi iny 79:24
command 8:22; 140:14
commencement 124:4
commencing 247:25; 256:5
commented 29:3
comments 29:23.24;
30:6; 33:15, 17; 34:24;
35:11; 121:1; 226:4
Commerce 9:11
commerciaf 134:9;
135:12; 239:10; 241:22; 247:22
cormmiasion 198:3; 214:7
commissioned 9:4
commin 175:21
commitment 182:9,
206:2; 211:14; 224:1,3,5; 227:15; 244:4; 245:3; 248:22; 261:25
commitmente 227:2,4; 228:6, 12; 243:17; 250:5,8 committed 176:9; 181:7; 207:15
Committee 4:4, 12, 25; 5:5, 11, 14, 19; 7:12; 15:20; 17:22, 22; 19:19; 41:16, 16, 18, 42:5,8, 10; 72:3:96:6, 16:97:1,1;

132:9; 136:5; 157:2;
169:8; 171:24; 177:18, 20; 178:2; 199:3; 210:22;
232:4, 15; 234:11; 241:4. 17
committee's 5:9, 16, 18, 20, 24; 6:2,4,11; 7:3;
17:19; 18:4, 14, 25; 27:10; 41:25;95:4; 96:12,25;
176:14; 269:14
committees 5:12;
179:14; 218:18
commiting 243:18
common 78:19
Commonsense 26:12;
27:18; 28:6, 18; 29:7.8;
30:2; 33:10; 34:14, 18;
114:6; 157:23; 159:5;
187:10, 13; 192:17
communicate 58:2;
98:13. 18; 237:5
communicated 58:4;
71:广:91:23;93:20;98:20; 182:7
communicating 220:2
communication 160:10;
274:10
Companies 141:12, 23;
142:5, 6, 6; 205:25; 206:3;
207:23; 213:12
companies...yet 207:21 company 9:17; 23:9;
31:25; 32:10; 125:4, 14;
139:13; 141:22; 142:20;
143:6, 12, 13; 147:11, 14;
149:14; 199:11; 206:15;
213:5; 242:14, 17; 252:19;
275:7
compare 34:22
compensated 198:19
compensation 14:19;
15:4;66:2;87:10;89:18,
21,25
competence 172:9
competent 53:2
competing 172:25
complete 52:1; 101:20;
197:8; 237:9; 257:22
completed 8:20; 38:19;
51:25; 257:21
completely 96:18;
247:12
complation 196:19
comply 219:1,6,7
component 43:6; 44:4
composite 221:1, 17;
254:15, 17
comprehensive 233:18
computational 223:1
computer $263: 6$
concentrated 26:11
concentrating 274:22
concept 125:3; 186:4
concepts 168:8, 11;
170:3. 12; 184:7; 186:3
conceptualiy $87: 20$ concern 27:9;34:17; 57:23, 25; 58:1;74:10, 21; 76:12; 94:1; 127:15,20; 128:1,6; 164:6; 173:16; 196:16; 218:11; 219:20; 232:2
concerned 160:19;
164:23; 172:14; 178:14; 254:3
concerning 49:17; 54:1;
144:18; 168:19: 176:18:
231:19; 268:9. 20
concerns 35:6
concerted 276:13
conclude 6:18; 76:7
concrete 166:19
concurrent 65:12,14,
16: 103:17
condition 16:24: 17:2;
18:11;48:6; 57:21;64:17;
117:13, 20; 118:6, 15;
119:11; 164:19; 223:21,
22; 230:5, 10
conduct 39:25; 70:6, 12; 99:15; 100:2; 215:11; 218:8
conducted 230:1;
256:12
conducting 5:6
conduit 149:4
confer 33:4; 56:20;
130:15, 16; 137:10;
194:17; 235:18
conference 132:13:
187:20, 23; 188:2, 15:
200:20, 23; 201:1; 214:6
conferences $89: 15$;
92:20, 24
confering 130:3: 235:19
conferring 33:2; 56:22;
88:21; 111:22; 137:14;
194:20
confess 154:22
confidante 188:23
confidence 213:6; 220:2
confident 214:16; 227:8,
12; 275:5, 8
confidential 214:17
contiguration 45:21
contine 55:5;66:19;
68:15; 92:18;99:18:
119:22; 264:24
confined 129:21
confining 129:15
contirm 154:4; 212:4
conflicts 232:1
confused 81:3, 24;
96:11: 101:25; 121:22;
151:4; 171:5; 172:19;
272:5
confusing 196:21
Congratulations 257:10
Congress 22:7, 15 ;
24:24; 25:5; 42:6; 50:4:
downsizing 237:24
dozen 164:17
draft 29:2, 23. 23:30:5,
13: 32:4, 8; 33:16. 24;
34:11, 13;35:7, 16, 22, 24; 36:2;71:24; 165:18;
168:2,3; 195:20; 196:6; 197:24; 222:19; 226:5,5
draft-the 34:12
drafted 184:4
dratting 169:9; 195:25
drafts 36:1; 166:17, 21, 25
drametically 114:7; 216:7
draw 105:22; 174:12;
261:10
drawers 210:2
drawn 111:16
drew 218:15; 223:13
dritt 74:1; 77:12
drive 125:21
drop-dead 197:11
dropped 246:14
drove 40:13
dual 146:17
duces 97:5
due 93:16; 104:16;
161:21, 22; 165:1; 176:22: 180:21; 222:5; 228:17.21: 229:4, 6, 8, 17, 25; 232:3; 242:10; 245:4; 251:11, 16, 22: 263:17: 275:13
duly $4: 5 ; 112: 5 ; 210: 23$ during 15:10; 18:21; 32:21;33:8; 46:19, 25; 47:8; 48:2, 15, 22; 49:2.8. 14. 21; 50:2,8; 59:16; 61:4:92:16, 24: 104:3; 144:4: 153:9; 161:18; 163:18: 165:8: 166:6; 186:5; 189:9; 220:25; 258:4; 268:7; 270:7; 274:20; 275:21: 276:8, 21 duties 26:5; 274:20 duty 5:20

## E

each 18:21; 20:14:69:16; 92:3.3, 24; 108:10, 25; 109:3; 110:6; 118:24; 133:19; 154:1, 16; 155:7; 215:20; 256:4, 6; 266:16 earlier 15:2; 17:7; 34:17; 40:7; 54:16;67:15; 72:2; 74:21; 77:6;81:10,11; 99:13; 101:15: 104:13; 121:23: 123:6; 126:7; 135:11; 145:7, 9; 148:23; 173:16; 178:13; 179:17; 180:17: 185:12; 187:15; 189:20; 198:10. 16; 199:18; 211:20, 20; 231:3. 6; 243:16; 248:21; 251:5; 259:14; 261:25; 271:19;

272:6
early 29:2; 30:4. 12: 32:4;
38:13: 53:19: 145:4:
152:6; 153:3; 169:11;
173:15; 227:10; 228:11;
234:12; 265:13; 270:25;
271:2
easier 14:8; 59:24; 113:1; 191:24
East 171:25; 172:5, 20;
177:18; 178:13; 189:8, 16, 25; 190:3: 204:7, 10;
273:24
Eastern 236:24
easy 151:17; 252:5
economic 204:6
Ed 11:12; 273:18
edited 196:12
editing 36:3
edition 29:8
editor 28:23; 29:7, 15, 25, 25: 30:5
editorial 28:13; 252:21
edits 195:22
education 69:23; 76:11
educational 8:18
effect 56:12:77:13
effective 213:7
efficiency 58:2
effort 37:16; 53:5;94:5; 98:13; 120:9; 138:20; 160:6; 171:18; 173:9;
180:9; 266:17; 276:13
efforts 116:23; 173:13;
176:10; 208:20; 211:5;
245:16; 264:6. 17; 265:20; 266:21
eight 215:24: 216:5 either 7:9; 20:1, 10, 10;
35:9, 24; 37:15;62:19; 65:13; 67:8;71:6; 104:6;
105:15; 106:25; 108:6;
116:7: 119:19; 120:18;
127:14; 131:12; 132:12,
13; 133:5; 134:3, 24;
136:4, 12, 13; 141:11; 146:12, 21; 149:11, 21, 24; 155:17; 159:22; 164:11; 168:11; 170:17; 172:1, 17: 173:2, 8; 174:2; 186:2; 197:18; 202:9; 213:10: 226:2; 233:21; 244:7; 253:24; 254:9
either-samebody 106:24
El 43:19
elected 22:21; 23:3; 25:11, 18; 50:10;62:13. 19;63:7;85:25;91:18; 129:1, 8; 237:17; 238:1 election 5:8, 10;6:1; 12:19; 17:17: 41:8. 13, 19; 42:6; 45:22; 47:11;63:19; 68:8; 160:8; 171:4, 12, 13, 13: 214:7: 217:14, 18, 23. 25; 232:5; 235:13; 237:14
elections 41:21;42:22;
121:12: 160:1; 217:15; 270:1
elective 205:19
Electric 10:1, 11:15,19:
12:3;91:7; 154:24
elements 225:12
eleventh 256:7
elicited 109:4
else 33:6; 44:1, 9, 11; 58:8; 59:12; 63:1;68:19; 69:8; 71:9;74:25;87:4, 23; 98:13; 10: 19; 103:21;
144:4, 24: 147:18, 21;
154:3; 169:17, 21; 174:15; 215:13, 15; 222:12; 230:8; 258:12; 269:19; 270:11;
272:10, 17
else's 1 14:3: 123:4
else-did 222:11
embark 243:5
embodind 5:16; 166:21;
168:11
embraces 42:4;47:6
Emory 69:15
emphasis 73:24
emphasize 192:2
employ $12: 21$
employed 31-20; 49:15;
55:21, 24; 56:6
empinyse 55:3, 8, 11:
56:18; 202:19
employees 36:7: 44:4; 86:10
employment 54:23
enable 171:3; 261:18
enacted 42:5
enclosing 201:9
enciosure 203:13, 14, 15; 204:16
encounter 81:13
end 13:23; 14:8; 16:1; 28:10; 38:18; 39:14; 40:1. 7;92:2:99:3; 110:8;
115:13; 170:20; 171:1;
175:24: 180:13: 185:24;
190:5; 197:5; 201:15;
210:16; 213:3; 231:17;
239:21; 246:24; 248:7;
251:12
erding 38:21; 240:8
enargy 9:12;69:13
engage 6:22;91:19; 229:6
engaged 116:23; 172:12: 228:17
engaging 215:3
engines 155:3
enjoy $116: 6$
enlist 9:2
enough 29:17:33:7;
162:1; 174:10; 178:15:
190:18
ensure 116:23: 248:19
entered 87:1, 2; 198:17;

233:5; 244:11: 263:24: 266:6.7
entered-NPF 87:1
entering 223:23; 230:11
entertain 157:24
entire 41:19;47:6; 59:19,
20; 231:14; 232:10;
233:23; 277:13
entirely $96: 15 ; 105: 15$
entities 78:9; 125:2;
174:20; 227:7
entitied 12:19; 19:5; 27:7: 77:14;89:24; 130:5;
190:15; 240:9
entity 15:23:77:21; 78:2: 110:6,7; 118:22; 123:16; 129:9; 135:8; 136:14:
137:22, 24; 138:17, 23;
142:15; 143:15, 15;
234:13; 235:5; 259:14
entrepreneurs 206:3;
207:23
entry 252:15, 20
environment 69:13
environmental 9:12
envisioned 13:17; 67:16
equally $67: 1$
equation 67:3
equivalent 203:3
Eric 221:5; 257:3; 258:9
erratic 114:18
Especially 75:14;
214:17; 228:23
essence 197:6; 245:15
essence..."-1 197:2
essentially $60: 15$;
115:15; 119:11; 129:20;
163:10, 14; 187:15; 209:8; 228:10
establish 218:19
established 66:15;
124:24; 163:4, 170:4, 24; 276:18; 277:12
establishment 261:17 estimate 38:19
of 42:12:52:1; 152:2,3
even 14:6; 17:20; 30:5;
39:3; 83:7, 10:94:21;
123:16; 141:6; 143:9:
145:17; 147:14; 149:10;
151:12; 162:18; 164:17;
192:6; 196:12: 213:4;
218:11; 219:15: 261:2;
264:4; 274:4; 277:14
evening 184:8
svent 153:5; 177:2;
198:19; 223:16
events 8:11;54:10; 55:5;
63:18; 66:18, 20;68:3;
82:3; 88:14, 16; 101:23;
102:6; 112:15; 122:18;
136:21: 200:15: 268:9, 11,
16, 20; 269:2
eventually 131:2; 137:20
every 20:2: $57: 11 ; 83: 5$;

100:13: 114:16; 119:3; 161:25; 162:2: 163:21;
233:12; 245:20
every-1 116:3
everybody 79:5; 257:21
everybody-1 178:7
everyone 158:9
everything 121:3; 234:1
Evidently 196:2; 197:24
exact 36:1; 101:7;
104:20; 135:18; 146:20
exactly 40:19:66:15;
73:6; 143:21; 164:20;
171:11; 185:18; 253:3
examination 4:4;7:11; 112:7
examined 4:6:112:6
example 208:9; 246:15
exceed 5:13; 114:21
exceeded 114:19;115:1,
14
exceeds 5:19
excellent 186:23.24;
241:15
except 66:22; 122:16;
146:21; 161:23: 265:17
exception 28:12; 148:25
exceptionality $213: 5$
excess 116:16; 173:9.
13: 206:2; 253:10; 270:2
Exchange 10:9; 170:22
exchanging 2639
exclude $48: 9$
excluding 103:1
exclusive 20:21; 21:10.
23; 22:14; 23:2: 24:4;
25:17:48:4;49:1
Excuse 35:4
execute 103:14
executed 127:1
executive 10:9
Exhibit 167:11, 13.
168:11, 25: 169:7, 18. 24;
171:22; 172:3; 173:5;
174:24; 176:8: 177:17:
180:7, 11; 181:6; 182:18:
183:15. 19, 20: 184:11. 15.
16; 185:1, 5, 19, 25.
186:16, 18, 22; 187 5:
189:15, 191:18, 23.25;
192:23. 24; 193:2. 5, 16.
19; 194:5. 25; 195.19;
197:16; 198:24; 199:4. 10. 13; 2C0:20. 25, 25; 201:3: 203:7, 7, 9, 10, 16, 21;
204:4, 16; 205:10; 206.5,
9, 21; 208:3; 209:1, 12;
211:1; 212:2.8,12; 213:2.
18, 24, 24; 214:4, 5,9.21:
216:12; 217:10, 12 ;
218:14; 220:21: 221:1, 1.
4, 12, 17, 17, 24; 222:1,
17; 224:24; 225:6.15:
226:9, 11, 13:227:1, 18.
18; 230:13, 21, 22; 231:3.
18. 22; 233:7; 234:7.

Senate Committee on Govern ental Affairs
delegated 5:13;97:21: 98:8; 196:25
delegates 140:14;
155:25; 169:23
delivered 103:17; 194:6; 211:3.6
delivering 195:4, 4; 211:14
delivering-not 195:3
demand 104:16
demands 121:2
demonstrated $87: 9$
DENNING 4:3, 7,24; 5:1.
3:6:3, 25; 7:14; 18:21;
20:18; 39:19: 50:14;
53:11;66:13;72:2, 5, 13;
84:12; 86:7;96:3, 23;
111:9:112:4, 9: 127:12;
130:13: 137:17: 142:1;
155:9: 156:23; 165:25; 167:11, 13:168:11, 19, 25; 169:6, 18, 24:170:15; 171:21, 23; 172:3: 173:5; 174:23; 176:8; 177:16; 180:7, 11; 181:6; 182:18; 183:14, 15, 19, 23; 184:11, 15, 19, 21, 25: 185:1, 5 , 19. 25; 186:15, 18, 22; 187:5; 189:15; 191:18, 23. 25; 192:22. 24; 193:5, 16. 19: 194:5, 23, 24; 195:19; 197:16; 198:23, 24; 199:4, $10,12,13 ; 200: 8,20,24$,
24, 25; 201:7; 203:8, 9, 16, 21, 21; 204:4, 15, 22;
205:10; 206:5, 9, 21;
208:3. 24; 209:1, 6, 7, 12; 210:19; 211:1; 212:2,8, 12; 213:1, 18, 24; 214:9, 21: 216:12; 217:10, 12; 218:14: 220:21; 221:1,4, 7, 10, 12, 24; 222:1, 17, 19: 224:23, 24: 225:4, 6. 15.17: 226:9.25; 227:17; 230:14, 15, 20, 20, 22; 231:2, 18, 22; 233:7: 234:7,25; 235:21, 22; 236:4, 20; 237:13; 238:6, 12. 13, 16, 19; 239:3.7. 14; 240:12.21; 241:12, 21; 247:21; 249:25; 250:16; 251:23, 25: 254:13, 19, 23, 25; 255:7, 13; 256:16, 17, 21, 22; 257:1, 4, 6,7; 258:15, 20, 24: 259:3.11; 260:8,9, 13, 16, 18, 22. 23: 262:12, 16, 22,25; 263:8; 264:3; 266:25; 267:2,6,16, 21; 268:8, 22; 269:24; 270:15; 271:13; 276:25
Demning's 6:18; 130:11; 151:12; 191:17; 193:4; 236:19: 259:13; 269:5. 14

## deny 154:5

Department 9:23;43:3; 50:25: 244:17
dependent 156:14;
251:10
depending 89:25: 263:7
deposed 7:14
deposit 224:15. 21 doposition 6:19:97:5; 148:6; 167:13; 183:15; 184:11; 193:5; 199:4; 203:16; 209:12; 214:9; 220:21; 225:6; 230:22; 235:22: 238:13; 254:13, 19: 255:1, 7; 256:16, 21, 22; 257:1, 6; 258:15. 20; $259: 3,12,250: 8,9,13,16$, 18, 22, 23: 262:12. 17, 18; 263:1.8; 264:3; 266:25;
267:2, 6, 16, 18; 268:4, 8,
22; 269:25; 270:15;
271:13; 276:25; 277:24
deputy 9:22, 23; 10:22
descunding 252:15
describe 13:5; 25:22;
45:8, 25; 94:23:95:7;
133:22; 157:10; 164:2;
215:7
described 79:3; 119:7;
134:17; 135:2; 136:7;
216:18; 226:11; 228:1
Description 241:24
designated 94:6;97:23;
101:9.11
desire 191:3
desk 210:2
detail $\mathbf{1 4 : 1 2 ;} \mathbf{6 6 : 2 2 ;}$
196:19; 220:10
detailed 10:18; 225:12; 260:21
details 26:13. 105:6;
158:4; 196:16
determination 113:21; 138:14
determinations 179:10; 277:3
determine 75:4, 20; 215:4
determined 242:7
develop 38:18
devaloped 37:22; 164:3; 261:17
devaloping 138:21
Devalopment 10:17;
13:17; 18:3. 13; 23:9;
31:21, 23; 43:17; 48:10,
17, 24: 49:5,9, 16, 22;
50:4,9, 17, 25; 54:7; $33: 5 ;$
86:10; 90:12, 16; 109:19.
20; 116:21; 117:5, 10, 18;
121:25; 122:15; 125:1, 6 .
14, 18; 126:2, 20; 129:17. 22; 130:25; 131:13; 134:18, 21, 25; 135:9; 136:15, 19.23; 137:9, 21, 24; 138:6, 10, 11, 16;
139:10, 12, 15; 140:1. 10 . 16, 22; 141:3. 22; 142:15, 21; 144:1,6, 20; 146:8; 147:11; 151:11; 152:13. 24; 155:20, 25; 161:20; 163:13: 164:4, 14:194:10;

198:4, 14; 199:11; 211:10; 215:5, 25; 216:5; 219:3, 19: 222:7, 13; 224:19; 229:7, 21; 230:2. 6, 10; 231:12; 234:3, 5; 237:10; 242:13, 16, 18; 245:23; 268:21; 275:7
Development-if 150:22 developinents 129:16 devious 155:2
devote 243:15
devoted 105:15; 137:23; 243:16

## Diane 65:3

Dick 30:10, 11; 141:8, 12 ; 152:9; 155:17; 169:14;
178:10; 209:5; 212:14
dictate 175:22; 179:9; 277:3
did-1 152:18 didn't-Haley 11:10 didn't-1 74:10
differ 73:11;96:10
different 7:2; 11:19; 73:2; 147:24; 178:8, 19; 228:20; 261:22
difficult 114:3: 118:25;
120:10; 123:7. 14; 180:19; 263:19
difficutty 173:18
diligence 165:1; 176:22;
228:17, 21; 229:4, 6, 8, 17. 25: 242:10
Diligence-Hong 222:5
diligent 176:21
dinner 153:9, 16, 25:
154:8, 11, 22; 155:5;
156:4; 157:10; 158:24;
159:13.15, 22; 161:6,7; 162:5; 166:1; 170:4; 185:6, 11, 11; 186:6, 25; 187:13, 25; 189:10; 190:3; 192:9, 199:16, 17,21, 23: 201:13, 17, 18; 202:5, 8 diplomatic 34:9 direct 208:3; 226:8 directed 178:16; 276:19 diracting 205:9; 224:9, 11;242:11
direction $20: 7$
directiy 15:6; 29:24;
58:22; 98:20; 117:25:
145:2:150:11. 14;217:13 dircetor 10:9, 24; 43:17; 69:23
director-1 44:19 directors 20:20; 21:9, 23; 22:14: 23:1, 17: 24:3, 16; 25:4, 16:44:14;46:21; 48:4; 49:4; 50:23; 55:14, 19;69:7, 10; 70:2; 78:24; 80:7; 84:19; 95:8;99:12;
100:1, 19; 107:16; 109:12; 118.8; 236:13,15.21 disagree $246: 11$
disagreed 33:25
disagreement 112:23 discriminate 76:1 discuss 6:13; 7:9:35:10; 108:16
discussed 52:16; 68:22; 71:11,15; 83:17;84:23; 87:20;93:18; 126:8, 11;
127:12, 25; 128:5, 10, 16; 129:6; 131:18, 25; 135:4; 156:5; 158:3; 168:4; 173:15; 179:25; 184:7; 261:25; 272:6
discusses 205:22
discussing 67:5; 174:15; 177:13; 186:11;258:3
discussion 19:17; 22:13; 23:16; 24:23; 29:6, 18; 49:17; 50:9; 51:20; 61:23; 84:10; 85:7, 11, 23; 100:10; 107:25; 109:16, 18; 116:15; 117:9, 17; 122:8; 129:7; 130:24; 139:9, 14; 145:24; 157:7; 159:23; 160:3, 10; 173:25; 184:10; 186:25; 187:21, 24; 189:9; 190:2; 201:17; 208:5; 211:24; 220:19; 222:6; 238:11; 270:8, 11 ; 271:15
discussions 14:19, 21; 15:18; 20:20; 21:2,8,22; 22:6, 20; 23:1, 10, 22; 24:3, 10, 16; 25:4, 16 : 29:14; 40:15; 46:14, 20; 47:1; 48:3, 16, 23; 49:3,9, 15, 22; 50:3, 15, 23: 51:9; 52:3, 11, 13: 59:17;60:2, 7,23;61:17;62:11,17; 63:1;66:21;68:14, 19, 24; 69:4; 73:15; 74:13;84:13, $17 ; 100: 1 ; 107: 3,16$; 109:8, 10, 11, 13, 14; 112:11; 119:22; 120:14, 17: 122:2; 126:13, 24; 128:25: 133:14; 159:15. 20; 16: $: 16 ; 174: 2 ; 216: 24 ;$ 219:17; 220:14; 222:12; 223:14, 17, 18; 224:18; 271:4
distinction 142:4
distinctions 259:20
distracted 178:22
distressed 265:14 division 43:3; 48:17, 24: 49:5, 9, 16, 22; 50:4, 10; 53:3: 54:7
divisions 27:1.2
document 5:17;40:12; 72:12; 92:2; 103:16; 166:8; 167:4,9, 10, 11, 16, 22, 24; 168:2, 2, 5, 13, 17; 169:8; 173:5; 175:14;
180:8; 181:22; 183:13, 21, 21; 184:15; 192:22, 25; 193:8, 11, 14; 198:23, 24; 199:7; 200:10, 14; 201:6; 202:24. 25; 203:19; 204:1; 205:6, 13; 207:9; 208:24; 211:21;213:25; 214:12:

221:12; 222:21; 224:25
225:2, 9; 226:1, 5,6;
230:15, 25; 235:4, 20;
236:1, 12, 19: 238:19;
239:9, 19, 21; 240:14, 22: 241:1, 15; 242:15; 251:8;
253:22: 254:12, 17. 24;
255:25; 257:2; 258:20;
259:13; 260:8, 13; 261:11; 269:2,3, 4, 16; 276:3;
277:8, 10
documentation 231:14; 239:11, 18; 249:11 documents 72:3,5,7;
96:2, 6, 13, 21, 23, 25;
112:10; 142:18; 144:7;
145:18; 146:7; 163:15, 20;
164:5; 165:18; 166:18, 18.
21;167:2, 4;169:11;
209:23; 210:1,3,7,16;
218:6; 221:18; 233:3;
237:9; 253:24; 255:4
DOD 12:8
DOE 9:25; $12: 8$
doesn't-that 94:18
Dole 181:7, 11: 182:3, 8, 20; 199:21, 22
Dole's 181:13, 20
dollars 94:6, 12: 270:4 domestic 142:5
Don 98:18, 21; 131:25;
183:23; 184:18; 193:3;
194:6, 8, 15, 24, 25; 195:7; 209:5; 262:22
Don's 134:5
don't-1 33:21: 177:13
don't-it's 193:22
don't-there 39:7
don't-there's 52:23
donation 80:18, 22, 24; 81:13, 15:82:20.22; 83:16, 18; 106:16: 227:10 donations 77:3; 80:25; 89:16: 123:20; 244:2 done $36: 25 ; 39: 7: 52: 7$; 68:9:110:8:129:23; 131:21, 158:10; 162:3; 202:12, 24: 207:25 donor 17:21:77:25, 175:21; 177:25; 178:1,3, 9; 183:10, 11: 201:23; 206:15: 227:14
donor-you 106:15
donors 73:16; 75:11; 77:6; 176:5; 182:23; 183:1 door 114:16; 135:13 doubt 155:21;169:20, 21; 170:1, 2, 17; 209:19; 255:22
down 7:23; 11:25:71:1; 105:4; 150:18: 153:19; 154:21; 171:21; 173:4; 174:12; 183:24; 189:15; 223:13; 241:13: 250:2,6, 11:252:20:275:12; 277:22
down-Do 240:25

19:16, 18: 20:19, 21, 23;
21:1.4, 7, 10, 11, 12; 22:1. 5.9.16, 22; 24:17,25; 25:5, 19; 26:6; 33:8; 36:6; 37:17, 19; 38:14;39:13. 16;63:1;72:21;76:14; 77:10;85:16;86:8;96:4; 108:21: 113:22; 115:1;
116:23; 117:11; 118:14;
126:21; 127:16; 129:3;
136:6; 140:24; 143:14;
144:25; 149:1; 155:19;
158:25; 159:25; 160:5;
167:18; 171:17; 172:7;
201:9; 202:10; 203:11, 15;
204:17; 205:11,11;
206:20; 209:3; 210:20;
212:20; 213:13: 219:1; 222:8; 225:1; 228:12, 16. 17: 229:6; 230:9; 231:5, 11; 233:19; 236:13, 15,22; 240:10; 241:23; 251:15; 255:10; 256:11: 258:22. 25; 261:6, 12; 262:21; 263:11; 267:9,9:268:11; 270:3; 271:10; 275:3; 277:5
Forum's 128:19
forums 13:9;17:7,13; 26:14, 18; 27:17; 37:7,17; 38:5, 19, 20; 39:14, 25; 40:9.11:73:2;89:15: 114:6
forward 18:2:97:12; 106:17; 139:25; 163:12; 165:15; 167:6; 185:7; 197:13; 211:11; 258:2
forwarded 200:14
found 29:1; 115:25
foundation 170:22
foundational 205:13
four 38:9; 172:2; 243:22;
244:20, 23; 245:1; 247:17; 274:19; 275:4
four-paged- 224:25
fourth 32:17; 171:21, 23; 200:19, 21; 204:20; 205:10; 265:6; 269:24
frame 18:16; 36:25;37:3: 45:12; 66:8;73:5;80:13; 92:22;95:16;98:1;
129:18; 136:9; 235:4; 243:23
framed 136:25
framework 172:1
Francisco 185:9
Frankly 10:17; 11:19; 34:2; 70:21; 143:2; 160:18
Fred 87:1;93:22; 126:4,
7; 134:21; 141:4, 8;
142:12; 146:25; 151:24; 154:13, 22; 155:17; 156:7 159:17; 160:15, 22; 170:8; 186:12; 196:22; 197:25;
202:14; 209:5; 212:15;
253:9; 262:19, 19; 263:16; 265:7; 270:1
Fred's 186:17; 191:19

Fred-as 174:8 Frederick 183:22; 184:22
free 42:17; 69:19: 130:15; 160:13; 179:6;276:13 tree-up 160:6
FRENKEL 4:7,9.11,22; 6:21;7:13:12:25;14:25; 15:17; 16:2, 21; 17:10; 18:9; 19:11, 15, 23; 20:9. 17, 25; 21:6, 14, 20; 22:3. 11, 18, 24; 23:6, 14, 20; 24:1, 8, 14, 21; 25:2,8,14, 21; 26:1, 2, 19, 20; 27:22; 28:4; 29:5, 12:30:8:31:5. 10, 15; 32:2, 14;33:3.14; 34:10. 23; 35:3, 15, 23: 36:11, 18; 37:2, 13, 21; 38:3, 17: 39:10, 18, 22; 40:14, 25; 41:5, 15; 42:16, 18, 25; 43:12; 44:6, 12, 24; 45:4, 14, 24; 46:7, 12, 18, 24; 47:8, 12, 16, 21:48:1, 12,14, 21; 49:1, 7, 13. 20; 50:1, 7, 13, 21: 51:8, 17; 52:6; 53:7, 10; 54:4, 13; 55:9, 17; 56:4, 13: 57:4, 19; 58:6, 13, 20; 59:2, 10, 15, 20, 23, 25; 60:5, 15 . 21;61:3, 10, 16, 22;62:3, 6, 10, 16, 22:63:9, 15, 24; 64:5, 14; 66:10; 67:7. 22; 68:13; 72:1, 14, 15; 73:8; 74:3, 12; 75:18, 24; 76:6, 25;77:17:78:12,21; 79:21; 81:7, 9; 82:6, 10, 17.24;83:13, 20, 23;84:3, 9,11;86:3, 5, 6, 19:88:6; 89:1, 4,9;93:1:94:17, 20; 95:5,11, 17;96:1, 15; 97:10, 11;98:1, 5;99:21, 24; 100:5,9,17, 23; 102:2, 24; 103:19; 105:2, 11 ; 106:6; 107:14, 20; 108:7; 109:6, 7: 110:5; 111:7,8, 18, 21; 112:8, 17, 22;
113:4, 10; 114:10; 115:11, 22; 116:25; 117:8, 15, 22; 118:4, 12; 119:16; 120:1; 121:9, 23; 122:5; 123:12; 124:6, 17, 22; 125:16; 126:16; 127:8, 11, 18, 24; 128:4,9,15, 23; 129:5, 11, 18; 130:2, 7, 15, 19; 131:4, 8, 10; 133:21; 137:4, 13. 15,$16 ; 138: 7 ; 139: 3 ;$ 142:9; 146:5; 148:3, 12, 14; 151:6, 15; 156:20; 157:5, 8,9; 161:1; 163:9; 165:21, 23, 24; 167:10, 16, 20; 168:23; 171:16; 179:5, 11; 181:1, 5; 183:13, 18; 184:14, 20; 188:12; 189:3; 190:21; 191:9, 16, 21; 192:22; 193:10, 13 ;
194:14, 19, 21, 22; 198:23; 199:8; 200:3, 18; 203:8, 20; 205:1,8; 206:18: 207:1, 5, 18; 208:24: 209:15; 210:18, 24, 25; 211:23, 25;212:1; 213:23;

214:15; 219:8; 220:12. 18 , 24; 221:9, 20, 23: 224:23: 225:10; 226:21, 24;
229:16; 230:13: 231:1:
232:16, 22: 234:25; 235:3, 20, 25: 236:6,9,11; 238:10, 12, 16, 21; 253:22; 254:5, 7, 12, 22; 256:20, 25; 258:14, 18; 259:11, 21. 25; 260:7.12: 262:8, 10 ,
13; 266:25; 267:5, 23, 24;
268:18; 259:18, 21, 23;
271:21, 24; 272:2, 24. 25;
276:1; 277:7, 16
frency 37:17, 19;39:13,
17
frequently 243:20
Friday 257:10
friend 11:22; 87:9;98:17;
126:8; 149:6; 153:22. 24
triends 68:23:92:7;
265:14
friendship 93:6
fringes 57:1
from-1 145:2
from-the 18:12
From-yes 114:15
front 58:4; 160:9
full $8: 6 ; 86: 9 ; 93: 14 ;$
102:22; 106:1; 170:18;
211:11; 250:23; 271:14
tully $96: 17 ; 176: 10$;
216:16; 227:25; 229:1;
277:21
fun 162:3
function 261:18
fund 16:15: 21:25; 22:8;
23:3, 11, 17, 24; 24:5, 11,
18. 25:6, 11, 18. 19:43:23; 44:2, 22; 45:5: 46:9, 21; 49:11; 50:5; 53:13; 62:14; 115:2, 15; 120:13; 121:18; 124:19; 226:10, 14; 245:21; 261:18; 270:15
fund-raiser $43: 8$
fund-raisers 45:10;86:8
fund-raising 16:13; 17:5.
12; 25:22; 26:15; 27:4;
43:1, 2, 6; 44:4; 45:1,3,
20; 46:3, 15; 47:3; 48:9,
19; 50:16, 24: 52:4; 53:4: 54:7; 55:2; 56:19; 57:14;
59:18; 60:3:63:12:64:16, 24; 66:6; 73:16; 83:3,6; 84:6; 85:20; 86:1; 100:12, 12; 114:2, 7, 12; 124:12; 189:21; 198:19; 202:21; 208:1; 216:7
funded 16:8: 120:9: 160:20; 180:10, 12
funding 16:17; $120: 22$; 121:18; 124:9: 248:1,3; 257:11: 267:10
fundraising 164:22;
176:10; 243:9, 13; 24.4:17:
245:16; 248:9, 13, 249:22;
251:20; 261:18, 22; 263:1;

263:23; 266:3
funds 5:5; 43:22: 44:2.
15: 49:17; 50:11: 52:1;
61:14, 19; 74:14, 16;
75:20; 78:1, 6: 80:8;84:15,
19:85:3.9;86:11:91:15;
92:11, 16;93:8;94:5;
106:15; 112:25; 1 22:10;
127:16; 128:7, 12, 19;
129:2, 9: 139:6, 16, 16;
161:4; 173:17; 197:12;
218:8: 222:7, 14; 245:2,
16; 262:6; $264: 9$
FURTHER 112:7; 129:16;
136:8; 220:10: 249:25;
276:1, 23: 277:15
furthered 160:20
Furthermore 227:1
future 34:4; 66:7;68:17; 72:20; 73:24:95:22; 134:11; 157:17; 244:5, 19
G
G.E 11:17, 18
gain 160:6
game 18:3
gap 245:14, 17
garbage-in-garbageout 247:4
gather 201:19. 22
gathered 202:11
gave 83:9. 20; 141:10; 209:24
general 8:22; 10:1;
11:15, 19; 12:3: 41:8;
45:21;67:9;77:5;85:17;
91:7; 100:13; 124:13:
129:22; 134:17: 154:24:
209:22; 237:24: 238:2;
254:24
generally 103:5; 189:20;
243:24; 246:3; 260:22, 24
generate 72:22, 24
generous 211:5; 213:5
genuinely $213: 5$
Georgetown 8:15
Geppert 149:21; 221:5; 257:3; 258:2
German-owned 76:10 get-if 180:23
giant 134:1
Gingrich 181:7; 182:8, 22
Gingrich's 181:14, 21 given 17:20; 18:3,16; 73:24; 102:3;111:6; 114:24; 115:12; 151:9; 162:7; 186:10; 213:4; 229:4; 243:23; 244:7
gives 231:24
giving 8:6; 133:9; 213:12; 224:14, 20
glad 154:4; 188:16; 192:18
glad-go 144:13
giobal 172:25
globaily 129:17
go-ret 57:15
goal 6:2: 40:4, 4; 66:6:
88:2: 89:7; 105:21;
108:20; 171:3
goals 214:24
God's 123:18
goes 12:21; 41:19;99:5;
107:9: 124:13; 125:5;
219:13; 236:14; 238:17;
248:1; 258:2; 263:17;
273:1
going-you 13:21
Goldstein 4:18
Good 4:7, 8; 13:15;
73:19: 268:13; 275:3
GOP 205:14
governance 258:3.5
government 9:22.25;
10:22; 12:6, 7, 10; 69:21
Governmental 4:5, 12 :
7:12
governors 208:19
Grace-l 65:4
grammatical 33:18, 21, 22
graphic 252:22
grateful 211:3: 213:6
gratuitous 149:19
gravitating 56:24
gray 149:12
Great 8:15; 212:14
green 87:21:133:10;
139:21; 1.40:6; 141:1;
150:21; 151:20
green-l 151:21
ground $125: 8$
grounds 82:5, 15;
128:21; 130:5
group 109:13, 14, 16, 18 :
133:3; 154:18; 183:10;
189:24: 221:17
groups 78:8; 118 :9:
172:12; 274:11
guarantee 18:1,3,12;
48:10: $51: 25$ : 54:3;
116:21: 117:5, 10, 17;
118:14; $121: 25$ : 122:3.6,
9, 13, 19: 123:10, 23;
124:8, 16, 19, 21. 23, 25;
125:11, 20; 126:19, 25;
127:4; 131:14, 18; 132:20;
133:6, 15; 135:8; 136:16,
22; 137:8, 20; 138:4, 11. 17: 139:7. 15. 17, 22;
140:1, 10, 16. 23; 1.11:3; 144:1, 6, 19; 150:22; 152:13: 155:20; 158:3: 160:5. 24; 161:19; 162:9;
163:12; 164:4, 22; 181:25; 189:14: 194:9: 195:14, 16. 17: 196:19: 197:14; 198:4. 13; 207:1, 13, 15: 211:11; 212:20; 215:5; 216:4:

Senate Comwittee on Governmental Affairs

235:22; 236:4; 237:13; 238:6. 12, 13; 239:7, 14, 24; 240:1, 1, 1, 1, 1,3,9, 21: 241:5, 12, 21; 249:24; 250:16.17; 251:24: 254:13, 19; 255:1,7; 256:17, 20, 21, 22; 257:1. 6; 258:14, 15, 20; 259:4, 12; 260:8, 9, 13, 16, 18, 22, 23; 262:11, 12, 17,17, 18; 263:1, 9; 264:4; 267:1, 1, 2, 6, 16, 18; 268:8, 22; 269:20, 25; 270:15; 271:13: 276:25 Exhibits 184:22; 200:24: 203:5; 240:6, 11
exhortation 85:17
exist 96:1; 210:19
existed 43:7; 45:9;
189:24
existence 232:20 existing 45:17;90:12; 172:6, 22; 232:2; 245:13 expand 229:20
expect 96:18; 164:23 expectations 17:6;89:8. 10, 11:114:2
expected 89:12; 130:12; 215:23; 216:8; 227:7;
228:4; 251:6; 273:23
expects 216:16; 227:25; 243:5
expedite 129:25; 137:11
expend 5:5
expenditure 119:3;
180:22
expense 114:8;245:8
expenses 114:13,19:
245:9, 14. 21; 248:15
experience 119:4; 140:7;
176:2, 3; 182:6; 190:20;
227:15; 246:2; 273:22
experienced $67: 17$;
226:10
experiencing 145:10
expertise 11:22; 12:5, 5;
228:25; 273:22
expired 264:5
explain 51:12; 122:17; 276:12
explained 104:13;
156:12; 157:14; 265:13
explore 133:11; 140:6;
141:4, 8
explored 123:25
exploring 138:19
express 1 c7:22; 181:8,
14; 182:2; $\mathbf{2 4 5 : 4}$
expressed 94:1; 157:16, 21; 188:2
expression 155:16
extend 96:6; 161:21;
218:7
extended 38:21
extends 5:9
extensively $263: 5$
extent 15:22; 45:8; 57:14; 66:17; 83:25;88:7;90:14, 17;96:1, 22; 112:17; 117:3; 120:18; 122:16; 130:23: 136:18: 141:23; 147:25; 159:1: 160:20;
190:1; 210:18; 215:14;
227:6, 14; 266:22; 268:14; 272:20
extra 161:12; 251:11
extremely 211:4; 277:20

| 7 |
| :---: |

f-o-r-u-m-8 $26: 18$
face 41:12
face-to-face 105:5
facilitate 108:24; 162:8;
171:18; 270:2
facility 245:18; 248:10
facing 178:21
fact 7:4; 74:7; 76:1,8;
86:17; 122:14; 138:5;
140:13, 15. 22; 149:7;
182:7; 190:25; 201:9;
205:20; 217:5; 219:4;
227:13; 228:13; 232:2,8; 246:13. 19; 251:17
factor 72:20; 160:18
facts 125:12; 229:1
fair 17:23: 18:3; 48:12;
56:25;66:15; 107:11;
111:14; 114:1; 116:12,25; 122:21; 138:18, 22; 139:19; 140:8, 13; 143:10. 16, 17; 172:4, 8, 8; 189:1; 190:18; 224:12; 249:14; 266:22
fairly 99:8; 132:25;
134:14; 159:6; 227:14; 265:8
fall 52:2; 86:15; 121:5,6, 11; 218:22; 238:3
Falls 8:16
tamiliar 5:14; 168:3;
170:13: 185:3; 137:2;
193:21; 207:10; 228:20;
252:2; 255:19; 259:14
families 158:13
family 32:1; 153:6;
172:13; 213:4, 11
far 35:2; 57:23; 111:9, 12, 13, 14; 117:24; 123:20;
143:13: 149:20; 158:5;
160:11, 18; 166:5; 171:25;
172:5, 20; 177:18; 178:13;
182:14, 16: 189:8, 16, 25;
190:3: 193:10, 200:17;
204:7, 10; 206:2; 210:11; 215:15; 218:7, 9; 219:12;
224:5; 231:18; 243:11:
249:20; 267:10; 269:7;
273:20, 24; 276:20
tashion 191:14
fast 16:1; 151:18; 152:4
faulty 246:9
fax 240:2; 273:13
faxed 30:14; 265:15
feasibility $134: 7$; 136:5
feasible 135:4, 10, 12
February 10:6; 38:12;
92:22; 110:14, 14; 247:14, 16
FEC 219:13; 234:17
federal 5:7, 10, 25; 9:14; 17:17; 41:13; 63:19;
91:19; 129:1, 8; 171:4;
214:7; 2:7:14, 15, 18, 23;
225:3; 232:5; 235:11, 12.
13
FedEx 185:8
feel 6:11; 7:7; 115:5, 23
feeling 6:16
fell 173:24
felt 13:14; 15:7; 39:24;
46:2,9; 78:1;90:17,17;
93:16; 137:7; 227:7, 12
festivities $190: 9$
few 68:25; 93:25; 123:1;
140:19; 205:16
fewer 164:17
field 98:9
Fierce 98:18; 131:25;
132:12, 19: 133:4, 5, 25;
134:6: 135:3; 136:9, 12,
13; 137:6; 138:9, 14;
139:4, 20; 141:2; 148:20; 149:6; 150:21; 151:20;
153:19; 183:23; 184:18;
193:3; 195:21; 197:19;
209:5; 262:23
Fierce's 134:7
fifth 212:13
fight 119:4
fights 119:7,9
figure 38:13; 67:4, 5, 9.9; 78:8: 105:17; 122:23;
123:17; 135:18; 174:2,7; 202:11
file 210:3
files 210:9, 11, 13, 19
filing 210:1
fill 241:10; 247:5
filled 36:14, 17; 241:11
filtered 155:16
tinal 29:4, 13:65:15, 19;
71:25; 179:9; 180:7, 20;
181:6; 191:2; 197:1, 25;
207:19; 208:2, 18; 213:1;
214:5; 236:16; 238:17;
240:2, 15; 263:16; 267:1;
270:14; 277:3
final-f'm 208:14
finally 11:25; 109:18;
111:1; 213:2; 217:9;
251:23, 25
Finance 44:20
finances 18:6
financial 14:20; 16:23, 24; 17:1:18:10; 48:6;

57:21;64:16; 71:11;83:6; 117:13, 20; 118:6, 15;
119:11; 164:19; 179:8,9; 189:23; 201:10, 23; 202:1, 16; 205:23; 247:23;
248:25; 249:2; 261:4, 12; 263:15; 277:2, 2
financing 123:24
find 54:22; 123:10; 151:8;
182:11; 251:15; 265:5
tinding 66:14; 274:23
fine 18:25; 19:25; 20:15;
36:1; 50:20; 109:6; 110:3;
192:1; 196:14; 204:12;
253:21
finish 14:6; 108:7; 198:12
finished 32:23: 40:11;
140:19; 142:11
finite 179:18
firm 30:21:31:20; 79:23. 23; 101:13; 144:10,14;
145:5,8; 150:13; 218:1;
219:10; 227:2, 3, 8; 228:6,
12; 233:13
firms 144:17
first 4:5; 10:16; 11:1, 10; 12:14; 13:3; 19:16; 26:12; 32:19, 19; 33:16, 24; 34:11, 12, 13; 40:16; 51:14; 53:14, 24; 54:5; 55:2; 85:11;98:6; 100:20; 108:14; 109:23; 116:14, 14; 118:13, 21; 121:21; 122:1, 8; 124:18; 125:3, 17; 126:1; 132:19; 133:5; 134:4; 144:5; 147:7; 149:17; 152:20; 158:1; 162:17, 18; 170:14, 20, 20; 172:15; 177:16; 185:4; 192:4; 199:9, 15; 201:8; 203:14; 204:3, 9, 16;
208:7,9; 209:7; 213:1, 25; 214:21, 25; 221:3; 223:13; 225:1; 239:5; 240:21; 241:24; 247:24; 249:10; 252:9, 15; 257:9; 258:4; 260:16; 261:8; 263:1; 265:6: 270:19; 271:2, 14, 20; 275:14
first-hand 269:1, 7
fit 171:25
fits 77:13
five 110:22, 24; 247:18 fivo-paged 213:24;
224:25
fixed 245:8, 14
fiash 121:8
fiat 106:5
Fiorida 48:11; 141:22;
142:15, 19; 143:6, 12;
147:11; 149:14; 229:24;
230:2; 270:16
Floride-based 31:25
flow 105:21; 247:24
thuid 67:1
focus 173:2; 204:7, 10, 20; 205:24
focused 76:12: 159:1
focussing 212:13;
216:13
follow 19:12; 130:5;
131:2; 211:19; 232:23
foflow-up 170:5, 6; 202:9 followed 227:16; 236:14
following 9:2; 50:14, 22;
54:5; 62:23; 70:7, 12; 71:3; 72:17; 78:5, 22; 84:12, 18;
95:12; 121:15; 131:15;
138:8, 13; 139:4, 19;
141:1; 152:11; 159:12,15; 162:8, 10, 11; 165:25;
182:18; 201:17; 202:8, 12 ;
228:8; 243:19. 22; 244:18;
245:22; 247:7, 18; 257:9
follows 4:6; 112:6
font 118:24
food 157:12
footnotes 32:25
for-1 10:21
for-not 231:4
for-they 102:21
forbidden 57:2
force 204:5, 10
forecast 249:7, 8
foraign 21:18, 25; 24:11,
18; 49:24; 62:7, 8; 63:6;
69:15; 74:25; 76:21, 22;
77:3;91:11; 112:14, 25;
113:8, 13; 142:5; 172:23;
178:20; 204:6; 217:14, 18,
22, 25; 218:9, 17, 17, 19
forever 158:22
forget 40:19
forgive 271:6,9
forgiven 274:8
forgivenass 270:20. 24:
275:13
forgiving 270:22
forgotten 10:17; 44:19;
121:17; 186:7:247:12
form 97:6; 109:1; 162:4;
233:3; 247:5; 268:13. 25;
272:22, 24
formal 27:24; 75:19;
76:18; 77:2; 85:18
formalized 75:8
formalizing 261:17
forman 73:2; 240:19;
252:8
formed 113:23; 204:10;
241:25
forming 204:5
forms 26:18
formulating 71:16
forth 105:19; 127:6; 182:9
tortheoming 82:9; 244:5; 245:3
Fortune 206:3: 207:20
Forty-Niners 200:4
Forum 5:1; 11:16; 12:13,
15; 14:1:15:10, 20; 18:11;

248:9; 262:1
increasing 39:25; 121:3; 173:17; 248:12
increasingly 118:25: 119:3; 120:10, 10; 123:7; 180:19
incumbency 255:10
incur 245:22
incurring 107:5. 18
indebtedness 259:1
independence 276:18
independent 170:21;
196:3; 272:21
Indiana 8:19:9:10
Indiana-from 8:24
indicate 148:1
indicated 17:16; 33:15;
39:3, 23: 51:5; 52:9;82:7;
127:2; 138:2; 157:21;
217:1; 220:9
indicates 86:18;244:8
indication 211:10;
213:10; 237:15; 267:21
inclicator 183:20
individual 69:25; 79:18,
20, 22; 80:1; 86:20, 22;
98:8; 125:4; 133:4; 183:9;
220:1; 252:23; 275:14
individuals 43:14; 44:7;
48:17; 49:15; 59:17;65:3; 66:5;69:20;73:25;74:11; 80:12;86:22, 25; 117:18; 126:18, 19: 128:19; 132:19; 144:9; 146:16; 155:7; 179:13; 180:3;
184:18; 200:22; 202:10;
206:1, 6; 223:15; 228:25
induce 189:13
inducement 96:9; 191:6, 10
inducement-given 96:8 influence 41:8: 276:14 inform 142:17
informal 75:9, 20;76:18; 77:2
information 12:20;
13:20; 46:2; 47:3; 48:5, 18; 80:3;95:2; 98:14; 113:25; 124:13:126:6; 134:20; 146:24; 147:1, 20; 169:1; 176:18; 181:20; 201:19.
22, 25; 202:2; 205:23;
207:2; 208:21; 214:21;
215:10; 216:2; 234:3;
240:17; 244:16; 249:17; 269:8
informed 57:21; 142:25; 148:19; 149:22; 159:16
initial 16:8;65:17, 22, 24;
104:22
initially 43:19; 103:15;
104:18; 106:2; 131:25
intianted 37:23
innocent 220:8
input 40:10;71:19;
166:12, 12; 169:4; 177:20;

186:11
inquire 137:7
inquiry 7:3; 97:1; 210:22;
220:11; 230:1, 4, 9; 269:14
inquiry-ihat 96:25
inserted 180:15
inside 78:4;84:13
insisted 177:11
insisting 177:10 installment 32:19;256:8
instaliments 256:4
instance 28:16; 58:12;
74:24; 78:20; 83:9,12;
86:15, 20;91:14, 17;94:3; 101:3; 105:24; 106:10; 126:1; 167:9; 177:25; 182:20
instance-l'm 28:11 instance-sort 83:14 instances 89:14;91:2; 100:15
instead 178:18
instruct 6:12, 17; 17:16, 23; 18:5; 41:11; 42:23; 45:19; 46:5; 53:25; 54:9; 55:4; 59:21;60:11;66:19; 76:24; 82:4, 16; 84:5.7; 95:1; 100:21; 103:5; 107:8, 12; 108:22; 111:4; 112:20; 113:2; 117:3; 122:16; 124:4, 11; 125:9, 14; 126:15; 130:25; 136:17: 138:3; 181:3 instructed 215:14 instruction 7:8; 18:23; 19:4, 22, 24; 20:3, 12, 14; 42:1; 46:11, 17, 23; 47:5, 15; 48:8, 20, 25; 49:6, 12. 19. 25: 50:6, 12; 61:2.9. 15, 21; 62:2,9,15, 21; 63:8;95:10; 102:5; 107:19; 108:9; 109:2, 5; 111:6; 113:9; 117:14, 21; 118:3, 11; 126:22; 127:17. 23; 128:3, 8, 14, 22; 129:4, 10; 136:25; 138:25;
150:24; 151:1,3,19, 20 instructions 19:12; 29:14; 141:10; 142:12; 151:9
insulate 83:4
insure 214:25
integration 12:9
intellectually $34: 18$
intelligently $38: 24$
intend 6:6, 22; 143:8;
179:3, 5; 236:2, 3; 260:21
intended 41:7; 52:2;
133:16; 159:23; 160:4, 11;
177:5; 186:8; 191:14;
205:18; 207:3; 221:18; 223:1
intends 176:11, 15; 208:6 intent 102:22; 234:16 intention 7:5; 58:16; 208:9
intentions 176:19
interacted 57:9
interchange 158:18
intercourse 150:4
interest 58:2;73:4;
104:15; 113:7; 152:23;
155:16, 25; 157:16, 22;
178:3; 188:3; 270:24;
274:7; 275:15
interested 11:23;34:18; 76:10, 14; 141:13; 152:2; 160:19; 170:19; 178:25; 250:1
interested-wall 14:12
interests 6:8
interfere 206:24
interim 70:20
internal 52:13;78:25 international 10:16; 157:16; 172:24; 263:3 interpose 84:4 interpret 115:10; 242:4, 5 interpretation 47:10; 48:13: 234:17 interpretations 200:14 interpreted $41: 13$ interpreting 48:9 interrogation 6:24;31:1; 122:21; 268:25 interrogations 6:2 interrupt 20:7; 108:3; 147:22; 264:21; 268:12 interrupted 271:20 intervene 93:15
into 6:16;9:22; 10:22; 11:21. 23: 12:20; 13:20; 34:8; 38:10; 68:17; 73:23; 87:1, 2; 107:9; 119:2:
120:20; 123:15; 135:11;
138:20; 143:4; 152:19;
159:18; 161:12. 15.15; 162:22; 179:6, 7; 181:21; 188:16; 189:2; 194:12; 198:17; 208:11; 220:9; 229:11, 13, 19; 230:1, 5, 9; 233:5; 234:1; 263:24; 266:7; 267:6
introduce 141:4 introductory 214:22
invent 143:19
invented-|'ll 174:7
investigate 5:24; 17:19; 229:1
investigating 5:19
investigation 4:13; 5:6; 218:8
inveatigative 5:9, 16; 6:4, 11; 27:10 investigators 142:3 invitation 188:4, 14; 273:13, 16
invite 178:6
invited 190:9
involve 124:2; 125:13; 126:14, 18
involved 26: 2; 30:5; 65:23; 66:4. 13; 68:14, 19: 79:12;84:14;85:3; 8, 15, 19; 103:21: 104:6, 21; 105:1, 16; 120:16; 144:4, 17, 25; 162:18; 168:24; 169:1; 177:23; 182:4; 195:25; 196:18: 202:20; 217:15, 18; 218:19;

## 249:19

involved-in 104:14
involvement 28:20;
87:13; 164:11; 217:23;
272:18
involves 68:3:88:15
is-Can 184:8
is-l 119:19; 240:18
issue 26:12:32:19;42:7; 81:14; 113:19; 117:7; 158:2; 173:1, 3; 177:14; 178:17; 182:15; 187:11, 21; 217:17, 21; 219:16;
220:15; 263:15, 20;
268:16; 269:8; 276:24
issued 4:25; 5:12;
237:23; 246:14; 260:25;
261:3, 8
issues 5:10; 6:4;9:12,14; 15:5; 42:11, 15; 69:13,14, 16, 17, 22; 73:4;84:7;
127:7; 150:5; 157:15;
171:24, 25; 172:4,9,11,
20; 177:21; 184:7; 189:8;
192:3, 10, 10, 14; 258:3, 5;
274:25
it's-1 248:5
it-how 34:12
it-1 34:3; 147:14
it-it 140:19
it-no 74:19
item 135:6; 185:4, 24;
186:22; 187:4; 189:15;
191:2, 23; 201:1,4;
214:22; 215:22; 222:3;
226:9, 10; 227:1, 19;
240:25; 241:23
items 166:13; 228:6
itinerary 272:9; 273:14,
17,24; 274:12
itself 39:2; 72:21; 232:12;
242:7; 276:14
-

J237:16
Jackie 275:1
January 5:1;37:15;
38:21; 40:9; 54:18; 66:12; 69:6; 110:13, 13; 256:6; 273:9
Jey 104:23; 119:13; 120:16
jeopardized 275:22
job 11:16, 25: 12:13,15;
13:15; 15:3; 16:23: 17:2;
36:25; 43:10; 44:1; 53:4;

56:8; 186:23: 274:23
John 9:10: 69:6: 263:10;
264:4
joined 9:18, 25; 10:1;
65:10; 210:13
jr 'ning 13:2
Joint 5:11
jointly 26:9
Jonathan 4:11
Joseph 75:12
journal 26:13
journeyed 270:18
Jr 237:18
judgment 12:18: 27:7;
42:4; 57:20;65:25;66:1;
78:19; 235:1
Judy 70:6
July 28:10; 37:12; 40:7; 42:19; 106:22; 111:1;
153:3,11: 155:6, 10,11,
13; 156:4; 157:11; 158:24;
159:13, 22; 161:6; 162:5;
166:1; 185:13: 237:20;
250:21; 256:6, 7: 262:21;
263:14; 265:19, 25
jumps 52:24
June 110:24, 24, 25, 25;
113:23; 118:18; 119:20;
121:20; 122:8; 125:21, 25;
129:19; 131:16; 137:5;
138:15; 147:8; 152:6,7;
153:3; 175:17: 247:13
jurisdiction 5:9, 16, 19:
6:5, 11; 18:14, 25; 27:10;
41:25; 95:4
jurisdictional 17:19
just-as 28:13
just-1 108:14
just-It's 247:4
just-not 163:1
justice 69:22
Justification 241:14
justify 119:3; 120:4;
162:2
justifying 116:4

## K

K 241:13
keep 10:3; 52:5; 106:19;
120:9; 160:20: 210:1,5;
244:14; 252:6; 276:13
Keller 103:25; 104:21, 25
Kelly 43:17,20
Ken 104:19; 237:24
Kenneth 237:16
kept 103:25; 210:3
key 189:7
kick 30:22
kicked 83:1
kicking 97:18
kicks 74:20
kind 11:20; 13:16. 16;

Senate Committee on Governmental Affairs
Deposition of Daniel B. Denning
CONFIDENTIAL

217:17, 22: 218:5: 219:2; 222:8. 14; 223:1 1; 230:21:
231:11; 234:14; 235:7;
255:5; 256:12; 258:25; 261:5,9; 267:8; 268:10.
20; 270:8; 275:6
guaranteed 23:9;32:10; 141:16; 216:4
guaranteeing 137:25; 213:13
guarantor 125:2,4;
134:9; 207:16; 216:1:
223:21; 233:11; 242:11; 257:24
guaranty 166:17; 167:3, 6; 173:7; 174:9; 176:13, 23; 177:3, 6, 10; 186:4; 237:10; 245:23; 247:8, 19; 248:11
Guesnier 43:17,25; 44:7; 52:2; 54:12, 14, 21; 65:2; 66:11, 14; 202:20
Guesnier's 64:1
guess 16:14; 20:7, 10;
29:13;31:1;41:21,23;
43:2; 44:20; 57:7:66:14;
80:25;81:3:91:23;97:2,6,
13; 101:12; 107:6; 110:1; 111:13; 116:12; 118:8; 120:2; 122:5, 9: 132:7; 134:15, 17: 136:8,8; 152:25; 153:1, 11:155:15; 159:13; 164:10; 170:8, 11, 12; 175:13; 178:21; 183:5; 187:5; 188:6; 190:24; 196:25; 210:18; 217:6, 20; 224:14, 15, 16; 226:19; 238:22, 24; 240:25;
244:22; 246:1; 247:8, 22; 249:4; 251:1:257:13; 263:14; 269:12; 273:1; 274:5, 15, 18; 275:4 guess-by 174:8 guess-you 20:9 guessing 190:17, 23 guidance 28:8; 196:24; 248:1, 3 guidelines 79:4 Gull 9:12, 15
guy 149:11; 159:3; 179:21
guys 178:22
H
had-he 90:14
had-no 16:10
had-was 211:10
hadn't 123:20; 154:1;
158:8
Haj 43:19
Haj-whether $44: 9$
Haley 11:7, 22; 12:12;
13:7:15:24; 17:6; 19:18; 20:21; 21:3, 16; 22:7, 20; 23:10, 22; 24:10, 23;

25:10; 26:9:36:25; 44:20; 45:3; 46:14:47:1; 48:23; 50:16; 52:22; 53:3; 56:14; 57:6; 58:1, 4; 59:17;60:8, 24;61:6, 12, 18, 24;62:12. 18; 63:2; 64:1,9;68:5, 21; 69:1; 71:18; 73:1;87:9;
93:21, 25; 94:25;97:20.
23; 98:20; 109:22; 109:9; 112:24; 113:7; 117:11; 120:19; 139:24; 148:20, 24; 153:19; 155:34; 157:14, 23; 158:11, 16;
169:23; 170:21; 174:15; 176:23; 177:11, 14; 178:6; 179:19; 181:24; 182:1; 186:5, 23, 24; 187:19; 188:1; 189:6, 13: 190:4; 195:5, 20; 197:24; 198:22; 199:1; 203:12; 207:25;
209:3; 229:12; 237:7;
250:8; 262:20; 267:25;
271:5; 276:15
Haley's 73:10; 114:2;
187:9; 188:17; 191:3;
194:7; 248:22; 270:24; 274:7
haff 164:17
halfway 183:24: 241:13
Hall 101:2. 5
hand 116:3; 240:4
hand-written 193:3
handful 83:10
handing 257:1; 258:19
hasdle 103:24; 174:10,
24; 175:6
handled 9:11;69:13.15, 15, 19, 21, 23; 70:3.3; 164:12
hancle 38:9, 14
handwriting 193:17,21; 218:15; 221:12,25; 222:2!
handwriting-"in 218:21 happen 94:15; 161:7; 244:9
happened 13:10; 34:24; 35:7; 70:18; 125:10;
129:12, 20; 151:18; 152:4; 159:12; 162:5; 190:14, 16; 244:6
happening 13:22:95:10 happens 220:2
happy 6:13: 18:4; 19:1; 33:22; 108:24; 109:3; 115:23; 179:7; 188:11 hard 39:5; 106:11; 123:22; 151:8; 153:1; 219:25; 250:5; 258:8; 270:3, 4, 8, 12
harder 120:22
Harrison 65:3, 7; 67:24
Harry 178:10
Harry's 153:13, 17; 158:25; 159:13; 170:4; 199:17; 201:14
hat 64:10, 11, 12; 116:3;

149:2; 276:15
hate 161:14; 180:24
hats 148:24
have-can 95:7
have-not 181:24
have-was 82:11
haven't 66:15; 83:25;
214:2; 246:17
having-we 162:19
he-us 35:2
he-1 103:15
head 7:25; 11:3; 47:22;
158:13; 189:2
headed 13:15; 204:16;
226:13; 234:20; 261:12
header 230:17
heading 167:17; 203:14;
240:23; 241:22; 261:14
heads-up 149:11
hear 126:1; 140:13;
171:7; 207:7: 212:22; 271:22
heard 94:13: 125:17;
140:11; 141:18; 152:23;
182:12; 270:8
hearing 207:6
heartened 213:2
Heather 43:19
held 5:3; 13:11;37:7; 112:13; 119:12; 214:6;
237:6
hell 188:21; 235:14
help 17:13; 19:10; 24:24;
25:18; 43:11, 22; 72:22,
24; 73:20; 93:16, 19;
98:25; 115:2; 152:16;
160:23; 162:8; 213:7;
270:2, 4; 273:14
helped 10:19; 30:7
helpful 87:10; 211:5;
264:6
helping 85:16; 198:13
Hence 114:4
here's 160:23
herein 216:18; 228:2
Hey 178:9
hierarchical 11:20
high 172:15; 246:19
Hill 9:5; 104:19, 25;
237:16, 19
himselt 137:24; 181:18; 269:9
hire 36:21;65:7, 15
hired 17:11; 20:18; 21:1, 7, 15, 21; 22:5, 12, 19.25; 25:23: 26:6, 21; 36:6, 12,
19; 40:1, 16; 47:13; 70:15;
94:23;116:11; 218:1,7
hiring 66:5;67:24;
219:10
his-1 57:6
his-f'll 219:19
his-when 64:11
history 216:25; 227:10,

14;274:9
history-1 201:23
hit 14:20; 172:16
hitter 97:23
Hmm-hmm 132:3;
145:16; 153:15; 256:2
hold 17:14;39:13;
161:16, 17; 192:19;
198:12; 235:16; 244:19
holding 38:5; 40:9
Holy 233:13
home 8:13, 15
honest 42:4
Hong 142:20, 25; 143:1,
12; 222:9; 15; 234:4;
242:14, 17, 20; 253:18;
270:16, 18; 272:7
honor 93:13; 135:23
honored 227:7
honoring 97:9
hope 6:1, 18; 13:8, 11; 201:10
hoped 15:14; 16:1, 14;
160:23; 164:21; 247:1
hopeful 264:19; 271:5
hoping 235:4
Hostetier 144:14; 145:5;
149:21; 150:12; 165:5;
166:11; 209:10; 215:8, 11 ;
219:10; 221:5, 8; 225:24;
226:1; 230:16; 231:5, 10;
232:8: 233:7; 257:3
hot 159:6
hour 246:16
hours 132:24
House 9:5, 7; 10:19; 11:4;
26:11; 171:19; 182:22;
183:9; 270:5
Howlett 70:11, 15
hybrid 13:16
hypothetical 42:3;
174:9; 175:19
T

I'Il-1 246:23
1-as 34:16
1-1 73:1;92:19
1-if 77:7
1-not 29:13
1-sorry-were 52:7
1-Time 94:8
1-you 38:13; 116:5; 123:2
idea 73:2;83:20; 141:11;
144:5; 157:25; 186:23;
188:8; 194:18; 222:25;
242:9; 252:11; 260:4;

## 263:4

ideas 68:24; 72:24;
90:15; 170:22; 171:15;
189:12; 258:10
ideas-strike 204:19
identical 228:6,9
identitication 167:15;
183:17: 184:13; 193:7;
199:6; 203:18; 209:14; 214:11; 220:23; 225:8; 230:24; 235:24; 238:15; 240:3; 254:21; 256:24; 258:17; 260:11; 262:14; 267:4
identified 44:7; 125:5;
172:2; 239:14, 22; 240:7; 262:19
identifies 241:24
identify 236:3
identitying 27:16
if-can 51:12
|f-well 77:10
ignorant 111:16
|| 242:10
III 242:24
ill 79:9
itlegal 5:6,25
imagine 75:14
immediate 106:12;
243:15
immediately $9: 2$
immigration 149:23
impair 8:10
implement 120:20
importance 178:23
important 36:13:42:20;
142:3; 159:25; 210:4
imposed 39:1
impression 153:24;
161:13; 241:9
improper 5:7, 25
improve 117:12, 19;
118:6, 15
improved 35:8
in-1 152:4
in-well 38:21; 69:1
in-house 101:12; 257:18
inappropriate 78:1,9.18
fne 216:14: 227:23
incentive 160:21: 161:24
include 20:12; 41:19,20;
128:11, 25: 129:7: 249:4
included 84:24: 186:16.
20. 20; 262:4. 5
includes 18:23; 20:3;
271:14
including 8:21; 27:17;
59:19; 64:23; 104:16; 109:10, 19: 126:9: 135:9;
137:9; 205:23: 246:6;
256:7; 261:17; 269:8;
271:17
inclusion 189:11; 194:17
inclusive 76:20
income 123:19
incorporate 187:9
incorporated 163:3
increase 17:13; 114:7;
208:10; 243:14; 248:23
increased 216:7; 243:1;

260:2; 265:4
lot 34:17; 70:21;119:5;
143:4; 144:11; 155:3;
156:17; 158:17; 162:21;
164:7; 176:1; 196:16,23; 207:9; 212:7; 215:8;
253:24
lower 225:16; 239:23, 25;
240:3, 8; 249:24; 250:16;
260:18
lunch 108:12; 111:19; 277:25
luncheon 111:24
Lyons 237:18

F/ M 245:9
Magazine 94:8; 153:11
mailed 107:1
mailing 106:22,24;
236:17
main 12:8; 14:13; 57:9; 186:21
mainly 157:17;210:16 maintain 41:25
maintained 251:20;
276:19; 277:12
Maiselie 69:19 major 14:18;36:17;
92:20; 178:16, 20; 206:3
majority 4:16;6:20; 7:1;
102:15; 182:21; 183:8; 277:18
make-to 91:19 makes 32:24; 140:4 making 28:15:33:17, 18; 65:25; 87:18;110:7;
159:3; 175:17; 178:21;
179:12; 180:1; 207:22;
213:21; 217:10; 257:10,
13: 264:25; 265:1
managed-handled
69:16
management 8:25;
241:16, 18; 261:16
manager 9:22
mandate 18:4
Manhattan 174:16, 18 manner 148:1;176:4 many 36:7; 70:1; 206:2, 6, 19; 207:20; 210:15; 231:23; 236:2
March 10:6; 38:13; 110:15, 15, 16, 16; 187:10; 247:15, 16; 260:19
margin 224:10 mark 167:10; 183:13; 192:22; 193:18, 24, 25; 198:23; 199:10; 203:8; 208:24; 213:23; 221:7; 224:23; 226:2, 2; 230:13. 19; 235:20; 238:12; 253:22; 254:12; 256:20; 257:4; 258:14; 260:7;

262:11: 266:25
marked 167:14: 183:16;
184:12, 15, 16; 193:6; 199:5, 13; 203:9, 17;
209:13; 214:5, 10; 220:22,
25; 224:24; 225:7; 230:23;
235:23; 238:14; 239:25;
249:24; 254:20, 25;
256:33: 258:16,19;
260:10; 262:13, 16; 267:3, 17
market-you 180:16 marketing 11:21; 12:6,7; 180:16; 188:19; 191:5, 10; 192:15; 197:7
marketplace 172:25
Marline 9:17, 17
married 65:5
Martin-Marietta 11:18;
12:4
master's 8:19, 23
match 244:14
matched 123:20
material 141:15; 239:22; 240:11
material-by 240:11
materialized 126:25
materials 156:11, 24; 239:6
matter 6:24; 14:5; 15:7; 54:3; 74:21; 96:24;
125:12; 132:24; 133:6;
137:12; 143:2,3,13;
148:6; 184:21; 214:3;
220:3; 233:1; 254:9;
261:6, 7; 268:25
mattered 91:5
matters 54:1;98:23;
99:15; 130:24
maturing 261:19
maturity 256:9
May 5:2; 6:11, 15; 15:12, 21; 16:19; 27:9, 10, 21, 24; 28:2, 22; 29:3, 9, 22; 30:3; 31:24; 32:11; 33:11;34:6, 15, 21;35:1, 12, 19; 36:9, 15, 22; 37:5, 18, 24;38:7, 23; 40:2, 22; 41:3; 44:16; 45:2; 50:18; 52:12; 57:17, 24; 58:11, 18, 24; 59:8, 13; 60:13; 64:24;65:6;70:4; 72:9, 10;79:12;84:3; 87:20; 94:9; 96:10, 23; 98:4; 101:22; 106:3, 11; 110:21, 21, 22, 23, 23, 23; 111:5, 16; 113:23; 118:16; 119:20; 121:16, 19, 20; 122:7; 125:21, 25; 127:6, 14; 129:19; 130:23; 131:6, 16; 137:5; 138:15; 142:2; 145:5, 12; 147:8; 151:13, 21; 152:20; 154:21; 160:22; 162:17; 166:23; 168:18, 21; 169:6; 172:18; 185:13, 13; 186:20; 190:4, 14; 200:15; 206:14;
210:19; 226:22; 231:15; 238:23; 241:25; 244:19;

254:3; 260:1; 265:3.3; 277:7
maybe 15:2; 36:10;
38:12; 41:16; 59:23;
86:20; 92:22; 110:8;
115:8; 118:16; 120:12; 125:21; 129:25; 137:10, 11; 152:6; 153:3; 157:23; 159:14; 164:17, 18;
166:16; 169:3, 4; 174:11;
189:18; 196:12, 21; 209:9;
220:13; 247:7, 8; 273:9, 10
McAdams 252:25
McAllister 98:23;99:11
McCawlay 79:24
McHose 69:24
me-Denning 169:2 me-|'ll 174:6
mean 11:9; 14:13; 16:10; 26:7; 29:10, 11;34:3, 18; 36:23; 38:1; 39:1; 65:23: 72:19;74:8; 75:8, 10; 79:2; 81:12;82:2; 86:9.17.17; 91:6;93:2;95:21;97:14, 19: 101:8, 12; 102:11; 103:1; 104:22; 105:9, 14; 106:4; 108:7, 8; 114:15; 115:18; 116:3, 3; 121:10; 147:22; 150:14; 151:7,21; 152:4; 153:8; 154:16;
155:13; 158:12; 163:6; 164:17, 25; 165:13;
168:14; 169:7; 175:19; 176:24; 177:1, 13; 178:7; 186:3; 187:2; 191:20; 193:22; 195:17; 197:7; 201:23; 223:1, 4, 8, 9; 227:6, 11; 240:11; 242:4, 5; 246:9, 16; 247:4, 22; 248:5; 249:21; 250:2; 261:20; 266:4; 268:7; 271:12; 273:2; 275:24 mean-I'm 106:4
mean-ring 94:19
mean-The 179:23
meaning 63:4; 148:21;
163:23; 187:22; 189:17;
194:6; 195:19; 197:10;
211:3; 245:7; 263:14; 270:18
meaningful 189:17
means 19:2; 111:17;
191:18; 192:5; 223:2;
232:14; 235:15; 245:10; 248:10
meant 68:10; 102:18;
106:7; 120:7; 152:8; 169:10; 194:8; 251:25; 257:23: 276:12, 22 mechaniam 25:23 mechanisms 43:1 medications 8:10
meet 57:10; 114:16;
123:8; 182:2; 191:3, 12; 213:20; 253:19; 261:19; 262:3
meeting 85:7; 131:12;
132:7, 11: 152:16; 153:6,

7, 10, 12; 154:1; 155:5; 156:4, 17, 25: 157:10.25; 158:25; 159:13, 15, 22; 161:6, 7: 162:5, 8, 11; 166:1:170:4, 7: 185:7, 11, 12; 186:6, 25: 187:13; 191:4; 202:6, 8, 9, 12; 212:5, 14, 16, 19; 213:19; 236:12, 16, 18, 21; 237:3, 6, 8; 238:2; 243:23; 244:9; 248:14, 19; 273:13 meeting's 178:11 meetings 85:14, 23; 94:24;95:8,13, 21,24; 97:13, 16; 99:12; 105:14; 158:23: 159:19; 162:19; 163:24: 165:2; 202:15; 243:21; 249:6; 250:9, 10, 19; 258:9; $262: 1$
mega-conferences 73:9
member 44:18; 83:10;
91:14; 101:1;212:10
member-1 212:10
members 22:7, 15;
24:23; 25:5; 50:4,9;61:13, 19; 63:6; 84:14, 19, 22, 22; 85:2,8:99:14; 100:1,19; 118:7; 128:11, 18; 177:19; 178:2,8; 179:20; 213:11; 262:5
members-well 99:16
memo 71:5, 10, 21; 72:9;
131:12; 156:16; 214:34; 227:18
memorandum 72:6;
193:3; 214:1; 219:22;
239:10; 241:22; 247:23;
248:24
mernory 145:3; 158:17; 162:17; 232:9
mention 124:18; 125:3;
169:13; 189:16
mentioned 11:2; 13:1;
17:7; 28:16; 29:22; 53:12;
57:22; 67:10; 126:7;
157:23; 174:16, 20, 21;
188:1; 190:4; 191:2;
194:24; 200:24; 265:10
menticns 200:21
merely 180:4
merited 87:10; 89:18
mot 11:11;93:25;97:19; 99:8; 106:12; 114:2; 152:20; 158:6; 162:17; 182:23; 183:9; 233:10, 23
metaphor 276:9, 10, 10. 24
methods 123:24; 124:8
Michalle 69:14
mid 159:20
mid-October 166:7;
242:1; 243:23
mid-term 41:21; 42:22;
121:12; 160:1
middie 149:17
might 7:1;8:10; 52:5, 19;
53:12; 66:2;67:1,14:

68:22; 69:3, 24; 70:19;
71:9, 23; 72:21;80:8:81:1;
86:15, 21; 93:21;95:22,
22; 96:3;98:21; 112:24;
126:19; 135:7,9:142:22;
143:11; 148:9; 150:11,23;
151:8; 152:2; 155:13;
156:5, 6, 15; 169:18;
175:21, 24, 25: 186:4, 16; 201:19; 206:15; 215:4;
216:3, 6; 217:2, 17: 226:1; 241:9; 242:7; 258:6;
259:19; 261:8; 270:22;
271:17; 273:3
might-l 159:5
might-or 159:5
Mike 13:14, 25; 26:8, 10 ; 27:15; 28:3,9; 103:16; 112:13
milieu 69:22
million 23:8; 32:9;39:9;
62:23;63:11;90:4; 107:2;
116:16; 123:18; 135:13;
141:14; 173:7, 10, 14;
174:2; 175:1; 188:20;
208:10, 11; 235:7; 250:25.
25; 251:11; 270:2
million-and 135:19
mind $37: 1,3 ; 51: 1: 52: 24$;
66:6; 77:20; 80:23; 81:14;
82:12;86:21;87:4;91:12; 97:19; 134:1; 135:8;
142.4, 7; 148:23; 161:10; 171:6; 176:7; 188:17;
191:19; 197:10, 11; 220:7; 234:1; 264:18, 22; 275:22 mind-those 228:7
minds 13:20
mine 96:10; 98:17; 126:8;
173:16: 194:2
minimize 14:21
minimum 89:11
minority 4:12,15;6:19;
7:1, 11; 57:1;72:4;112:7; 157:1;210:21; 277:17
minus 141:14
minute 86:3; 252:9;
277:25
minutes 132:24; 236:12; 254:2
mischaracterized
259:21
mislead 190:16
misleading 141:25;
148:2; 272:20
missed 70:4
mission 68:6, 16; 69:4;
70:22; 72:11
misstated 148:5; 259:24
misunderstood 166:24
mix 72:21; 145:3
mixture 166:10
model 78:12
moment 4:20; 56:21:
130:1; 165:21
Monday 106:14; 167:18;

Senate Committee on Governmental Affairs
Deposition of Daniel B. Denniag' Special Investigation

CONFIDENTIAL

14:23; 17:4; 26:8; 27:18: 29:1: 52:4; 53:1.3;68:9; 69:20, 22; 73:11; 74:25; 75:8; 78:7; 83:12;84:23; 101:8,9;131:18; 133:10, 11; 134:9: 135:15, 21; 136:6; 154:2, 16; 156:11; 158:1, 2, 3, 18; 160:22; 157: ; 170:3, 5; 176:22; 186:2; 191:5; 192:15; 196:16, 22, 23, 25, 25; 197:21; 198:3; 201:22, 24; 202:1; 203:4; 216:25; 249:21; 250:10; 252:5; 257:17; 274:11; 275:25
Kindly 100:3
kinds 9:13;33:17; 78:8; 94:24:95:7, 13; 131:23;
251:20; 274:24
Kip 70:11, 13
knew 11:9; 117:25;
134:11; 135:18:141:6,7;
146:21; 149:17; 158:5; 160:11; 179:24; 242:19; 273:20
knock 114:16
knocking 135:13
know-and 66:25; 123:5
know-l 38:12
know-l'm 106:8
know-it 158:22
know-pick 123:17
know-we 92:7
know-what's 122:25
knowing 191:11; 241:11 knowledge 55:11,18; 64:19;87:12;90:22; 92:18; 101:23; 102:6.8; 103:22; ! 22:13: 134:23; 139:24; 147:23; 148:9, 11 ; 168:1; 173:2;182:7,12; 190:8; 200:16; 215:13; 229:6; 230:12; 256:10; 269:10, 11; 271:16; 272:3, 22; 274:5; 275:17
known 73:9;87:8; 122:7; 142:19; 228:17; 235:10; 245:14; 259:15
known-l 265:3
knows 179:21;272:16
Kolker 4:18
Kong 142:20, 25; 143:1, 12; 222:5,9, 15; 234:4; 242:14, 17, 20; 253:18; 270:16, 18; 272:7
Korea 187:20, 23; 188:7, 15; 200:20; 201:1; 213:19

## L.A 9:8

labeled 255:9, 25
labor 53:3;76:11
lack 65:22; 91:22
laid 165:5
language 34:9; 165:12;
171:1; 176:20, 24; 192:13; 207:10; 223:4
tapse 243:25
large 89:15; 180:22
larger 173:20
last 47:16; 57:16;67:10;
92:5;98:7,7; 121:5; 152:8;
155:13: 177:16; 182:9;
185:6; 191:22, 23; 197:16; 200:1; 201:6; 204:18;
205:9, 24; 212:18; 213:18; 217:9, 12; 218:13, 13;
221:11; 222:17; 224:11;
226:9; 229:19; 238:19;
250:16, 22; 251:23; 256:5, 16; 271:18
lasted 9:19
iste 37:9, 12; 38:6;
106:21; 153:3, 11; 155:6.
11, 11; 156:4; 157:11;
158:24; 159:12; 185:13,
14; 216:3; 217:5; 271:2
late-some 32:17
Jater 28:5; 32:16; 43:19;
54:17; 103:8;110:22, 22, 24; 122:10; 182:16; 273:10
laugh 152:1
iaughable 116:1
Laughter 83:21
laundiry 116:1
law 79:23, 23; 101:13;
144:10, 14, 17; 145:8;
214:4, 25; 215:4; 217:25;
218:1, 22; 219:1, 6, 7, 10; 233:12
law's"-which 217:13
laws 146:14; 232:1
laws-"prohibition
217:14
lawyer 79:10, 17; 220:2;
221:7; 225:25
lawyer- 1 161:17
lawyers 7:16; 159:18;
164:6. 12; 165:10; 218:7;
225:25; 228:16; 231:23
lay 58:3; 184:5,6
laying 186:3
inyout 252:22
Laeder 182:21; 183:8 fanders 187:20, 23; 201:1; 213:20
leadership 172:17, 24
leading 18:19:66:4;
122:18; 166:6
leads 169:5
learn 93:6; 118:13, 21; 140:21; 145:19; 146:8; 150:10; 222:12; 273:11 learned 80:3; 121:21; 126:6; 140:9; 146:11. 23; 147:1, 5, 19; 152:12; 208:8 leact 15:2; 27:14; 35:16; 39:6; 57:11:85:13:96:3; 103:15; 106:1; 114:25:

115:12; 135:6, 7; 152:17; 158:22; 161:12; 168:4; 174:13; 200:17; 208:11; 219:21; 240:6; 243:15; 252:16; 276:21
leave 11:15; 54:21;
136:13; 228:19; 237:22
leaving 27:21;99:11; 267:12
lod 123:5; 133:14; 234:19
Lee 44:18, 22;85:14; 100:11; 103:12
left 9:25; 11:3; 12:2; 28:9;
47;14;54:24;66:11;
70:13, 19; 77:19, 25;
78:19;92:11, 14;93:2, 4; 95:13, 18; 96:4;99:2,3; 102:14; 210:6, 12; 223:11; 237:19, 21, 24; 240:3; 247:9; 261:21; 267:8; 275:3, 11
left-hand 222:24; 239:24, 25; 240:8, 24; 249:24; 250:17; 252:10; 260:18 Leftwich 69:21
legal 42:4; 74:23; 78:6; 101:10; 143:5, 20; 144:18; 161:17, 20; 210:16; 218:3, 12; 225:12; 229:15; 231:3, 6.9. 18; 233:6; 234:22; 235:1, 10: 242:21; 252:13; 259:19
legalism 31:23
legality 233:1
legally 15:23; 75:16; 229:9
Legisiative 10:8, 18
legitimate 7:3; 102:16
lend 180:16
length 135:6; 157:18; 215:23
lengthy 135:20
less 137:12; 184:6;
233:18
lesser 106:2
ietter 177:11, 12; 186:24; 187:1, 6, 18; 194:7,8, 15, 24, 25; 195:5, 13; 198:25; 199:15; 203:11, 22; 204:3, 9; 209:1, 16, 13; 211:17;
212:3, 18; 221:5; 222:19; 225:3, 13, 19. 22; 226:11, 18; 230:19, 20; 232:19, 25; 233:14, 22; 262:19;
265:12; 267:18, 22; 268:2, 2, 15, 19, 269:6, 15, 25; 271:20; 272:17, 21; 273:5
letterinead 183:21;
184:17; 199:2; 203:11, 23:
209:2; 214:4; 221:5;
225:2: 230:16; 257:3; 260:17
level 77:21; 83:3; 104:24; 107:4: 182:11; 243:12, 18; 246:13; 248:9, 23
Liaison 10:23: 196:22 lieutenents 149:2;

155:24; 169:23
life 73:12; 134:12
light 87:21;95:2; 112:19;
133:10; 139:21; 140:6;
141:1; 150:21; 151:20,24;
211:20; 212:2
like-l 247:14
iliked 157:25
likely 65:14
limit 6:3; 122:5
Innitation 55:7
limited 64:3;81:16;
142:21; 165:13; 199:11;
232:11; 233:14; 234:5;
242:14, 18; 265:21
fimits 5:15
Linda 69:15; 79:8; 144:3; 145:9; 252:11
line 27:5; 29:1; 66:9;
174:11; 199:15; 213:18; 246:10
lines 29:18; 95:25;
174:13; 204:18
link 27e:20
linked 221:21
Lisa 4:14
list 108:25; 111:2; 154:22;
202:5, 22; 203:3; 236:14;
248:2; 251:25
listed 252:15
listen 64:8
listening 13:19; 40:5, 20,
21;41:7; 42:20; 252:21
listing 240:10
lists 172:15
literature 79:3
little 9:4; 10:12; 12:11, 19; 13:5; 27:7; 81:3, 22; 96:11; 101:15, 25; 103:4, 4; 104:10; 105:1; 108:5; 127:7; 150:17; 151:18; 164:2; 171:5; 229:20; 254:14; 265:4; 273:10 live 165:12; 246:23 LLP 260:17
Ioan 16:18; 17:25; 18:12. 12; 23:7, 16, 21:32:9;
48:9; 50:14, 22; 51:24; 53:20; 54:2;60:1,6, 23; 62:24;63:10, 11;67:2; 102:25; 103:1, 22; 104:5, 8,8; 106:13, 19; 107:2; 108:11, 11, 14, 21; 109:9, $11,12,23$; $110: 7,8$; $112: 9$, 12; 116:5, 15, 20, 22;
117:5, 10, 17; 118:14, 15, 22; 119:18, 23, 25; 120:4; 122:13. 19, 20; 123:2, 15, 23; 124:8, 16, 18, 21; 125:2,3,11, 19; 126:19, 20, 25; 131:14; 132:20;
133:6, 15; 134:9; 135:8,
13; 136:22; 137:8, 20, 25; 138:11, 17; 139:7, 22; 140:1, 10, 23; 141:3; 142:18; 143:25; 144:6, 19; 145:18; 146:7; 147:10;

150:22; 155:20; 160:5; 161:19; 162:2; 163:19. 22; 164:4; 166:17, 21; 167:3, 6; 173:7.9, 13; 176:11, 12; 177:6; 180:9, 11, 12; 191:11; 194:9; 195:13, 16; 156:19; 197:13; 198:13; 207:4; 211:11; 212:20; 213:14; 215:5; 216:1; 217:17, 22; 218:5; 219:2; 222:8, 14; 223:11, 23; 228:18, 24; 230:11, 21; 231:11; 232:3; 233:3; 234:10, 14; 235:7; 237:9, 10; 245:22; 247:8, 18; 248:10, 10, 20; 254:2, 18; 255:5; 256:12; 257:11, 13, 13; 258:4, 24; 261:5; 267:7, 10; 268:10, 20; 270:2,7,9, 12, 17, 20, 22; 271:9; 274:8; 275:5, 6, 16, 18
loaning 107:7
loans 57:13; 102:21, 21; 103:25; 105:4, 6, 12, 13;
107:21, 25; 111:15; 114:4, 18; 118:25; 119:11; 120:9; 161:21; 173:18; 180:18; 248:20; 259:3; 267:14
lowns-well 111:13
local 22:21; 23:2; 25:11, 17; 50:10;62:13, 19;63:7; 91:19; 129:1,8
location 38:16; 202:9; 260:19
locations 27:17
lodge 124:10
$\log 122: 24$
logo 209:8
lang 6:8; 28:14; 79:8,9, 23;87:21; 119:21; 126:8;
144:3; 145:2,9,11; 154:2;
174:11; 205:5; 221:20; 252:11; 274:18; 276:8; 277:19, 19, 19
long-term 134:14;
135:17; 153:24
long-time 149:7
longer 147:6; 148:4;
149:24; 244:21, 22, 25;
274:4
look 66:2; 164:22;
165:19; 189:7; 192:18;
222:25; 230:5
looked 67:14; 203:5;
229:11, 13, 19; 246:17
looking 53:1; 73:22;
139:21:140:5; 185:7;
242:25; 251:32; 252:9
looks 168:3; 169:2;
253:24; 258:2
loose 269:16
Lorin-1 153:20
lose 153:5
losing 183:24
loss 116:24: 170:23
lost 66:8; 74:1; 166:22:

157:14; 160:20; 161:5, 15. 22; 162:23; 163:2, 11, 13. 14: 166:20; 169:17: 170:24; 171:3, 10; 173:5. 9, 10; 174:24; 175:3, 5, 10 , 10; 176:2, 4, 5, 11, 12, 15; 177:4, 18; 178:1; 179:12; 181:8; 182:4, 24; 183:11, 11; 189:21, 23; 196:18; 197:11, 13; 202:19; 203:22; 204:5, 10, 18; 205:17, 24; 206:7; 207:24; 208:8; 209:18: 210:6, 12; 215:3, 10; 216:3, 13, 14, 16, 21; 217:5; 218:6; 219:14, 18; 222:12; 223:12, 16; 225:5; 226:10, 12. 14; 227:2, 4, 11, 12 , 13, 22, 23, 24; 228:3, 4; 232:3; 234:9, 13: 235:6, 6; 236:5, 18; 237:19, 22; 239:2: 241:6, 18, 24; 242:1, 7; 243:5,8,21; 244:1, 10; 245:20; 246:3, 25, 25; 247:9, 17, 25; 248:3,9, 12, 18; 249:4, 10 , 12, 16; 251:6, 25; 253:15; 257:14; 258:20; 259:5; 261:16, 18, 22, 23; 262:6; 263:16, 19, 24; 265:10; 266:2, 7, 14, 18, 20; 267:13: 270:23; 274:4. 14, 15: 275:5, 18, 21, 23; 276:12, 13
NPF's 66:24; 123:8; 163:6, 8; 164:19; 173:21; 176:10;227:1; 232:12; 244:21, 24; 245:7, 15, 15; 258:7; 263:15; 264:6
NPF-obviously 116:13 NPF-really 116:11
NPF-were 119:12
NPF-where 49:16
NPF-172 257:5
NPF-190 237:14
NPF-191 $238: 7$
NPF-193 236:17
NPF305 224:25
NPF307 225:16
NRC 259:16
number 8:20, 21: 10:20; 13:8, 11; 14:19; 17:13; 18:19; 19:2;36:1;39:25; 68:23;71:15; 72:10; 84:21;87:8; 95:20; 102:17; 104:2, 17; 108:20; 126:9; 146:14, 16; 164:16, 19; 179:15, 18; 183:25; 185:4, 24; 202:14; 217:24; 218:1; 237:14; 238:7; 240:16; 243:11; 247:23; 249:5, 6; 250:19, 20; 252:6; 261:14; 263:2,4 number-And 251:1 numbers 221:16; 223:1; 246:15, 17; 247:6; 258:21 numerous 182:3
nut 179:24

o'clock 277:24 oath 7:21;41:23; 264:23 object 6:6, 17; 12:17; 15:12, 21; 16:25; 17:15; 27:5; 28:2; 31:1, 3; 34:15; 39:15; 40:2; 42:17, 23; 43:5; 44:3; 45:2, 19; 50:18; 51:5; 52:21: 53:25; 59:8, 13, 21;60:4, 11; 63:8, 16; 66:19; 76:23; 82:15;
86:12;88:11, 12;95:1; 103:3; 104:9; 107:8;
111:4; 112:20; 113:2,9,
24; 115:7; 117:2; 120:24;
122:15; 125:9; 126:15, 23; 130:23; 136:17; 138:3; 140:15; 206:10; 219:20; 268:14, 24
objacted 47:21; 60:14;
63:3; 140:10, 22
objecting 30:22: 113:14, 18
objaction 7:6; 16:19; 18:20, 22; 19:3, 22; 20:2, 11, 14, 24; 21:5, 13, 19; 22:2, 10, 17, 23; 23:5, 13, 19, 25; 24:7, 13, 20; 25:1, 7, 13, 20; 28:22; 29:9; 30:3;31:24;32:11:33:11; 34:1;35:1, 12, 19;36:9. 15, 22; 37:5, 18, 24; 38:7. 23; 40:22; $41: 3,10 ; 44: 16 ;$ 46:5, 11, 17, 23; 47:5, 15, 23; 48:8, 20, 25; 49:6, 12 . 19, 25; 50:6, 12; 51:22; 55:4, 15, 25; 56:2. 10, 20; 57:3, 17, 24; 58:11, 18, 24; 61:2,9, 15, 21; 62:2,9,15, 21:82:8,8; 83:12;84:5; 88:13; 95:10;99:22; 100:3, 21; 101:22; 105:7; 106:3; 107:19; 108:2, 15, 23; 109:2, 5; 110:10;
117:14, 21; 118:2, 10, 11; 124:5, 11; 126:22; 127:17, 22; 128:3, 3, 14, 21; 129:4, 10; 138:24; 142:10; 181:2; 271:19; 272:19, 24
objaction-an 18:23
objactions 56:1; 59:24;
99:19; 108:16
obllgation 93:13; 134:14; 135:17, 21, 23; 136:7;
263:15; 271:6
obligations 123:9;
176:16; 177:6; 232:3; 234:10; 245:22; 248:20; 261:19; 262:3
obliged 6:11; 112:20 observed 5:12
observer 269:2
obsession 113:7
obtain 120:22;129:2,9; 173:9
obtained 92:5
obtaining 16:18; 18:11; 60:6, 23; 101:21: 103:2!; 104:5; 119:18, 23, 25; 123:23; 135:8; 234:14 obvious 68:9; 123:7; 154:7
obviously 41:23: 42:7; 170:16; 207:14
occasion 93:23, 24; 98:22: 183:2 oceasionally $92: 8$ oceasions 92:21;93:25; 182:4; 266:24; 276:8, 10 occur 114:25; 115:12 occurred 89:16;92:24; 93:4, 14; 112:18; 124:3; 125:12; 126:14; 138:5; 139:1; 273:3
occurred-it 123:7 occurring 66:20;88:16; 112:15
October 23:7, 15, 21; 24:2,9, 15, 22, 25:3,9,15; 50:15, 22; 53:20; 60:1,7, 22;61:4, 11, 17, 23; 62:11, 17. 24, 25; 63:11; 64:16, 22;95:7; 100:20; 103:8; 107:3; 124:1: 142:18;
144:7; 145:19; 146:8;
147:7; 159:21; 163:20;
166:6; 173:10; 210:6;
218:6; 221:4; 224:18;
225:2; 227:4, 10; 230:16,
17; 234:12; 236:24;
239:10; 241:5, 23: 242:15; 244:25; 246:3, 24; 247:10;
250:23; 256:6, 8, 12;
257:2; 258:22; 267:8
of-and 141:5; 160:22
of-130:21
of-1t 166:10
of-Reed 120:18
of-that 37:6; 40:10;
74:24
off 6:13, 16;7:9:31:10;
51:1, 17, 19, 20; 53:8;
84:9, 10; 86:3; 100:9, 10;
111:23; 121:5; 137:17;
145:22, 24: 147:3; 157:5,
7; 161:25; 165:31; 178:22; 184:8, 10, 14; 211:22,24; 215:18; 216:3; 220:17, 19; 235:17; 236:7; 238:10,11; 254:6, 10; 262:8, 16
offer 65:18;89:18; 175:4; 187:9, 12; 188:14; 189:16 offering 135:13
ofthand 121:1
Office 11:5; 79:10; 86:10; 106:23; 132:8; 205:19; 212:4; 237:15
officer 5:3;8:21;9:3; 10:6; 15:24; 26:25; 43:21; 43:9; 46:3: 47:3, 7; 48:6, 16; 225:4; 238:4; 246:2; 255:13; 256:18; 274:4, 14 officer-have 97:15
officers 2 ornc; 21:9, 23; 22:14; 23:1, 16; 24:3, 16; 25:4, 16; 46:20; 48:3: 49:3; 50:23; 78:24; 80:6; 84:18; 95:8; 107:17; 109:11; 118:7
offices 171:4; 214:4 official 68:24;91:18; 98:18; 129:8; 149:4; 158:17
ofticially 92:8
officials 22:21; 23:3;
25:11, 18; 50:10; 62:14, 19; 63:7; 83:4;85:25; 129:1; 162:20
offshoot 241:25; 242:2,8
often 41:22; 115:3
oh-well 9:19
Oil 9:13
Olasky's 34:20
old 246:15
omitted 181:10
omnibus 109:1
on-as 73:3
on-funding 120:23
on-it 192:16
on-until 116:14
Once 7:15;69:6;71:16;
114:5; 131:8; 162:12;
163:11, 18, 19; 165:3;
227:15; 244:10; 276:17
one 7:16; 12:2,3,23;
18:18; 20:6; 28:12, 16, 24; 35:13, 21; 43:7; 44:11, 21; 55:1;66:22;67:1;69:1, 16; 70:3, 4; 74:8; 75:11;77:7; 78:18; 80:19; 83:11;84:9, 24; 85:14; 86:14, 17, 20, 20; 94:10; 97:15; 101:9; 106:10; 110:18; 112:10; 114:20, 23, 25; 115:13; 121:14; 122:13; 126:10; 132:7; 133:5; 135:6; 138:20; 145:13; 149:16; 150:25; 151:6; 153:10,15; 154:17; 155:24; 156:18; 158:21, 23; 159:14; 160:16; 161:10; 165:10; 166:14; 169:12, 23; 171:3, 6; 172:1,9,16; 173:19; 174:10; 178:18; 179:15; 183:1; 185:4, 24; 192:1; 194:1; 195:11; 198:12;
202:4; 212:18; 217:24;
230:18; 231:15; 238:10;
243:19; 244:2, 18; 250:2; 252:25; 253:9; 261:10, 14; 265:19, 21; 266:17; 267:7; 272:6; 273:3, 6, 11; 274:9; 276:5, 9, 23
one-on-ont 183:10
one-pace 183:21;
184:15; 236:14; 257:2
ones 103:7; 154:6; 178:5; 219:9
ongoing 57:10;67:3,17;
249:5,17
only 41:24;69:1;71:19;
72:21: 73:19; 75:10; 83:6; 101:1; 120:18, 20; 121:1; 122:13; 124:25; 136:18, 21; 141:13; 155:21; 163:21; 166:10; 202:19; 205:25; 223:2; 231:15, 18; 232:19; 257:20; 265:19. 21; 276:2; 277:12 onto 178:22; 200:19; 244:12
open 36:13: 178:9; 179:22, 22
operate 116:17; 258:9
operated 79:5; 113:22; 115:16; 116:24; 247:25; 248:3
operating 5:3: 10:6;
15:23; 26:25; 43:21; 45:9;
46:3; 47:2, 7; 48:6, 16;
67:21;97:15; 102:21:
114:14, 21; 115:1.14;
173:17, 18, 22; 175:6;
225:4; 238:4; 245:21;
246:2; 248:14; 255:13:
256:18; 274:4. 14
operation 26:16; 38:10;
52:4;67:3, 16;83:3:99:15;
100:2; 115:2; 116:13:
121:19; 123:14; 177:24;
189:21, 22. 23
operational 26:13:97:21
Operations 5:11:16:15: 40:18; 50:17: 54:7; 57:10; 66:24; 83:6; 100:20; 123:8; 247:25; 261:18 opinion 98:19; 200:15; 218:3: 231:3, 6, 9, 19: 232:9; 233:6; 269:15 opinions 229:2
opportunities 10:13 opportunity 33:4: 45:17; 90:18; 151:10; 167:23: 205:3
opposed 7:24; 13:16;
16:17, 18; 73:3, 25;
139:16; 162:24; 202:24;
206:15, 16; 228:16;
257:23
opposite 74:8
options 84:23; 126:9. 10. 11, 17, 24; 127:12. 19. 25; 128:5, 10, 16, 24: 129:6. 13. 20; 180:24: 181:2
or-l 132:16
or-1'm 70:23
orally 156:12
oranges 218:2; 251:10 order 37:9, 11:97:1;
120:4; 122:17; 173:21;
252:16; 254:15; 257:22
organization 11:20;
16:17; 18:7; 27:8; 36:25;
45:21;67:4; 123:16:
153:9; 158:16; 162:1:
173:17; 176:15; 177:5;
232:3; 242:14; 261:14

178:11; 183:22; 185:17; 192:25
Money 13:22; 19:20; 20:22; 21:3, 11, 17, 24; 22:8, 15, 22; 23:3, 11, 17, 23: 24:4, 10, 17, 24; 25:6, $11 ; 43: 11 ; 49: 10,23 ; 50: 5 ;$ 60:9, 25; 61:6, 25; 62:14, 20; 63:4; 73:14, 14, 20, 25; 74:9, 23;77:22; 85:16; 89:8;90:1, 4, 11;94:10; 106:1; 109:17; 112:14; 113:8, 13; 115:2; 118:25; 121:7; 123:2; 135:19; 143:14; 144:11; 160:6, 18; 161:11, 12, 13; 164:7; 208:6; 215:9; 218:18; 243:25; 252:3; 253:14; 263:19; 264:14; 265:9, 17; 270:3, 4, 8, 9, 12 money's 266:21 money-well 108:1 mories 88:3, 10; 93:16, 21; 105:25; 107:6, 7; 109:21: 115:14; 127:20; 128:1; 161:5; 197:12; 205:23; 234:4; 235:6; 251:6:259:15
month 54:16, 17; 89:23; 90:4, 1; 92:3; 114:20, 24; 115:12, 13, 15, 16; 116:5; 150:23: 243:7, 12; 247:9; 250:10, 23; 275:4
month's 266:17
monthly 89:22; 249:3
months 215:24; 216:5; 240:10; 247:18, 18, 25; 250:8; 252:6; 274:19
more 11:21; 12:11, 23; 13:12, 15; 27:25; 28:5; 33:19, 20, 23;34:9;35:21; 40:13;65:16; 76:13; 85:14, 15, 19; 86:20; 89:24; 92:22; 96:14; 105:1; 114:3, 20, 23, 25; 115:5, 12; 116:4; 121:6, 7; 129:22; 133:10; 134:8; 135:14; 145:13; 151:22; 154:1;157:25; 158:4; 166:19. 25; 167:6; 179:23, 25; 180:15; 183:1, 5,9; 184:6; 186:13; 188:6; 191:5; 197:7; 198:18; 213:4, 7; 232:11; 233:14; 247:14; 253:24, 25; 255:25; 261:1
morning 4:7,8;8:10; 99:13; 185:8
most 7:5; 13:12; 34:22; 36:16; 39:7; 44:22; 45:3; 53:4;115:3; 158:10,12; 186:17; 237:11; 243:21; 252:16; 274:5, 22
Mother 151:21
mouth 140:20; 143:9
movabie 39:1
move 11:21; 192:2, 14, 16
moved 87:21; 145:4; 210:12
mover 160:25
moving 15:16; 139:25;
171:21; 186:22; 187:4;
189:6, 15; 192:9; 200:19; 205:22
Mr.-well 72:9
Mra 153:20; 154:8, 19; 158:14
much 35:5, 7: 68:11; 71:16; 78:19;93:23; 106:10; 114:3; 121:4; 150:3; 158:14; 164:20; 166:21; 167:3, 21; 182:16; 204:21; 220:10; 243:16; 269:14
multi-page 236:1
must 5:13; 134:17;
154:14; 170:7; 179:9;
245:16; 277:3
my-the 53:3
my-what 11:21
my-yes 207:8
Myera 9:10
myself 34:17; 53:6;
74:10; 153:19; 164:6: 196:16
myself-lif 169:20

## N

nailed 153:15
name 4:11; 27:2; 40:19: 65:6; 70:11;79:10,18; 98:7; 125:17; 126:1: 136:18; 142:21, 22, 24; 149:18; 179:23; 193:4, 18, 19, 24; 200:1; 253:2 names 43:13, 16; 69:9; 136:14; 154:4; 179:20 narrow 136:8
National 5:1;11:16; 12:13, 14; 13:25; 15:9, 20, 20; 18:11; 19:16, 18, 19; 20:19, 21, 23: 21:1, 3, 7,9, 10, 12, 25; 22:5, 8, 16, 22; 24:17,25; 25:4, 19; 26:6; 33:8; $36: 5 ; 63: 1$; $86: 8 ;$ 96:4;113:22;115:1; 117:10; 118:13; 126:20; 127:16; 128:19; 129:3; 132:8; 136:5, 6; 140:23; 143:14; 144:34; 148:25; 155:19; 158:25; 159:25; 160:5; 167:17; 171:17; 172:6; 176:13; 199:2; 201:9; 202:10; 203:11, 15 ; 204:17; 205:11; 206:20; 209:2; 210:20; 212:20; 213:12; 217:18, 25; 219:1; 222:8; 225:1; 228:12, 15, 16; 229:5; 230:9; 231:4. 10; 233:19; 236:13, 15, 21; 240:9; 241:4, 17, 22; 251:15; 255:9; 256:11; 258:22, 25; 261:6, 12;

262:20; 263:11; 267:9,9; 268:11; 271:9; 275:3; 277:5
nutional's 217:22
nationals 146:17;
217:15; 218:19
natural 163:4
nature $33: 19 ; 66: 23$;
103:1; 210:8; 240:24;
241:3
near 244:5
nearly 178:15
neat 194:4
neceatarily $29: 13$; 80:19; 122:2, 6; 129:21; 221:17; 236:22
neceseary $7: 7,24$; 16:14; 19:13; 28:7;39:12, 24; 137:7; 237:2; 259:8; 260:3
neod 5:22; 8:1; 19:20; 20:22; 21:3, 17, 24; 22:7, 15, 21; 23:2, 10, 17, 23; 24:4, 10, 17, 23; 25:5, 10, 17; 29:7, 15, 19; 36:20; 46:15, 21; 47:2; 48:5, 18; 49:5, 10, 17, 23; 50:4, 10, 16, 24, 53:13: 57:10, 15; 60:8, 24;61:6, 13:62:13; 66:6; 67:2; 89:1; 101:16, 16, 20; 109:15, 15; 114:4; 115:5, 24; 127:9; 163:17; 167:21; 180:24; 192:2, 14; 202:24; 246:4; 271:22 needed 15:15; 21:11; 36:13;40:17; 46:2,9; 57:20; 127:16; 128:7,12; 129:3, 9; 169:24; 170:22; 180:11, 12; 201:19; 245:20; 267:13
needed-pick 105:17 Neodiese $211: 2$
needs 57:22; 128:20; 154:18; 173:5; 180:9 negotiate 105:9 negotiating 104:7, 8 negotiation $165: 8$ negotiations 105:5; 142:14; 159:20; 162:16 neither 158:14; 176:15; 177:5
naphew 30:9, 11
nervous 32:24
netherworld 75:15 nevertheless 6:7
new 94:7; 245:16; 249:6, 7
news 121:8; 211:3.6; 214:6
next 35:7; 76:5; 110:14, 18, 25; 129:20, 23; 130:17, 18, 20; 131:5,9, 11, 17; 138:10; 141:2; 152:12; 153:4, 5; 159:15: 178:11, 11: 180:10; 183:13; 189:6, 15; 192:22; 197:22; 198:23: 202:12; 205:11,

22; 20.24; 213:24; 230:13; 235:20; 238:6, 12; 241:12, 21; 242:24; 244:18; 245:6; 247:9; 250:6, 11; 252:20, 25; 253:22; 256:20; 258:14; 260:7; 262:11; 264:3; 265:16; 274:23; 275:12 naxt-ro 250:15 next-to-dasi 173:4 next-to-the-lagt 208:4; 226:13
night 121:5; 185:6;
199:19; 199:16; 201:11, 13; 254:3
nebody 52:24; 176:6 nominate 237:18 nominated 237:17; 238:1 non 61:7; 74:14, 16 non-copy $36: 2$ non-legel 223:4 non-sequential 221:16 non-U.S 23:11, 18; 60:9; 61:1; 75:21; 76:20;90:20; 127:21; 128:2
non-United 19:20; 20:22; 21:4, 12; 23:23; 24:5; 49:10, 18; 61:25; 63:4, 5; 75:5:91:4; 127:15
none 91:12; 241:20
nor 40:23; 114:2; 158:14; 178:17
Noreross 79:11, 18; 145:2,3, 8, 12, 15; 209:11; 229:12
norm 116:4
normal 198:7; 201:24; 274:24
normally 245:2
Nos 198:25; 217:11;
221:2; 224:25; 257:5
not-Dick 153:21
not-1 33:21; 190:5 not-you 121:15 notary 4:6
note 7:5; 42:9;67:18; 103:14; 104:14; 123:10; 160:13, 17, 24; 164:24; 179:1; 199:25; 209:8; 219:13; 221:15; 232:18; 253:23; 256:1,9; 267:20; 268:13; 270:25
noted 210:23; 272:24 notes 71:23; 95:15; 102:22; 104:1, 3; 261:12 nothing 13:22; 34:22; 96:13; 111:17; 277:15 notica 97:5; 236:16, 17 noticed 75:12; 263:3 notifying 175:2 November 41:9;42:7; $54: 2,10,18 ; 55: 5,10,13$. 18; 66:12, 18, 20; 67:12; 68:4, 16; 70:7, 12;71:3; 72:11, 17; 73:22; 75:2, 22;

76:19:77:1, 13, 18. 24; 78:5, 22; 79:13; 80:9;81:4. 16,$18 ; 82: 2,4,11,18,24 ;$ 83:16, 18, 24; 84:7,12,18; 85:1,6, 22; 86:7, 21, 23; 87:3; 88:4, 8, 8, 10, 14, 16, 24; 89:13; 50:19;91:2,9, 13, 17; 92:11, 18;94:4, 21, 24;95:6, 12, 17; 96:3; 97:12, 25; 99:17, 20, 23, 25; 100:7, 15, 25; 101:3, 23; 102:7, 11, 13; 107:10, 15; 108:17, 22; 112:16; 113:1, 5, 11, 16, 17; 119:15; 121:12; 123:25; 124:3; 125:13; 126:14, 23; 136:21; 139:2; 160:7; 228:11; 243:5, 8; 247:8 November-or 106:21 NPF $\mathrm{s}: 2 \mathrm{Z}$ : 10:2, 5 ; 12:21; 13:3, 9; 16:5, 9, 23; 17:2; 21:15, 18, 21, 23; 22:12, 14, 19, 25; 23:1, 4, 7, 11. 12, 17, 18, 24; 24:3, 5, 12. 19; 25:6, 12, 16, 23; 26:22; 27:2; 32:8, 21; 33:10; 36:8, 19, 20, 21:37:15, 23; 38:5; 39:13, 24; 40:18; 43:4, 11, 21, 23; 44:1, 2, 9, 10, 14, 15; 45:1; 46:1, 4, 8, 10, 14, 16, 20, 21, 22; 47:1, 4; 48:3, 4, 7, 16, 19, 23, 24; 49:3, 4, 9. 11, 15, 18, 22, 23; 50:3, 5, 9, 11, 14, 17, 24. 25; 52:5: 53:14; 54:8, 22; 5s:3.3.8, 11, 14, 19; 56:18, 19; 57:21; 58:1; 59:16, 18; 60:3, 9, 25: 61:7. 14, 20; 62:14, 20; 63:4, 13;64:11,17,22; 65:10; 66:6; 67:25; 68:9, 17, 25; 69:3. 5; 70:6, 12; 71:2; 72:11, 16, 18, 25; 73:9, 23; 74:18; 75:3, 21; 76:13; 77:2, 19, 21,25: 78:1, 2, 5. 10. 24, 25; 80:6, 8;81:1,6,12, 15;82:12, 14, 19, 21; 83:7: 84:13, 15, 19. 20, 85:4, 9, 20, 25; 86:1, 10, 11, 11;87:7.14; 88:3; 89:12;90:8, 12;91:3, 11, 15, 20. 25; 92:10, 12; 93:8, 13, 17, $21: 94: 5,9$. 24; 95:9, 13, 18. 22; 96:5; 97:17, 21;98:9, 23;99:15; 100:2, 2, 13. 19; 101:6,6, 11, 16, 19, 21, 103:18, 21; 104:8, 25; 105:3, 24; 106:19; 107:5, 7, 17, 17, 22; 109:12, 19, 20, 22, 24; 110:8; 112:12, 14, 24; 113:6, 12, 13, 20; 114:11, 14, 20, 21, 115:14, 15, 15; 116:17; 117:13, 20; 118:7, 7, 23; 120:9, 13, 22; 121:19; 122:25; 123:2, 14, 14, 25; 124:8, 9. 19; 125:20; 128:7. 12; 129:9; 131:14; 133:6; 134:8, 13; 135:6, 22; 136:4; 137:8, 20; 140:7; 141:15; 154:17;
planning 177:23; 189:25; 273:17,24
plans 126:24; 243:8; 261:22
play 42:21
pleasant 119:4
pleasantries 263:10
please 8:2, 13, 17: 9:1;
10:4; 14:5; 43:16; 47:17;
51:2; 60:4;69:12; 74:3;
89:3, 4;97:20; 115:6,9;
148:23: 160:14; 161:10;
190:23; 203:8; 208:25;
215:7; 234:24; 258:14;
262:11; 264:19; 268:16;
271:24
pleased 185:6
pledge 175:17, 18, 21; 243:25; 244:14; 249:3;
250:13, 20
pledged 205:24; 206:1;
227:6, 10; 228:5, 5; 250:3.
4, 20, 25; 251:7, 10, 15
pledges 92:4; 174:25;
175:3, 9, 14; 176:5;
206:20; 216:15, 17, 22;
217:2, 6, 7; 227:2, 12, 24;
228:1, 11; 240:10; 243:21;
244:15, 21; 245:13:
248:13; 249:6.7,9;
250:20, 21, 24; 251:3, 4,
22
toy 180:16
plural 136:13
plus 121:4; 141:14;
245:17
point 13:11; 16:7; 18:20; 27:14; 28:1, 5; 29:20; 30:6; 34:3; 38:12, 18; 39:7; 47:13: 51:24; 52:2;65:20; 70:14;87:2,18;88:5;91:8; 93:9, 12;96:18, 19; 135:18; 140:5; 144:3; 146:20; 147:17; 149:13; 151:7; 152:14; 159:16; 163:10, 14, 19; 164:14, 21; 16\%:3; 166:14; 173:19,21; 1ध2:15; 200:25; 206:25; 216:13; 217:16; 219:18, 18; 224:11, 12; 229:14; 234:16, 22; 239:3; 240:17; 244:21; 246:18; 251:21; 261:2; 264:18; 265:8; 266:5; 273:20; 274:3; 276:5; 277:15
point-and 138:15 points 184:23; 186:20 Policy 5:1; 11:16; 12:13. 15; 13:17; 14:1; 15:10, 20; 18:11; 19:16, 18; 20:19, 21. 23; 21:1,4, 7,9,10, 12; 22:1, 5, 8, 16, 22; 24:17, 25; 25:5, 19; 26:6, 11; 33:8:36:5;37:10;38:5; 40:11;63:1;69:7,9,14, 15,17, 23; 70:2; 73:3; 76:11, 11; 78:7; 83:2, 5; 86:8;96:4;113:22; 115:1;

117:10; 118:13; 126:21; 127:16; 128:19; 129:3; 136:6; 140:24; 143:14; 144:25; 148:25; 155:19; 158:25; 159:5, 8, 25; 160:5; 167:18; 171:17; 172:1, 2, 6.7, 10. 17. 21. 22, 23, 24, 25; 177:20, 24; 178:2, 7, 15, 20; 179:10, 14, 19, 20; 180:3; 189:22; 192:2, 10; 201:9; 202:10; 203:11, 15; 204:6, 17; 205:11, 14; 206:20; 209:2; 210:20; 212:20; 213:13; 219:1; 222:8; 225:1; 228:12, 15, 16; 229:5; 230:9; 231:5, 11; 233:19; 236:13, 15, 22; 240:9; 241:23; 251:15; 255:10; 256:11; 258:22, 25; 261:6, 12; 262:21; 263:11; 267:9, 9; 268:11; 271:9; 275:3; 277:3, 5, 5, 12
policy-period 171:15
Political 11:5, 23; 187:20, 22; 188:5; 189:8; 192:3, 10; 201:1; 218:18; 232:4, 15: 234:11
poor 31:2; 102:20;
192:13
poorly 226:22
portion 31:13; 47:18;
51:3, 15; 74:5; 78:14; 88:12; 89:5; 130:9;
141:19; 171:8; 271:25
pose 108:15; 138:23;
181:2
posit 200:6
position 5:3;9:7; 10:15; 14:24; 18:9, 17, 24; 19:6; 42:8; 64:21; 72:1;95:3; 96:10; 101:5; 121:4;
127:8; 136:20; 156:21;
276:20
positions 9:1;36:13, 17
possession 30:12;96:7.
23;97:8; 156:23; 210:10
possibility 118:22;
131:18; 133:11; 138:19. 21; 141:5,9; 173:20
passible 16:1; 27:17; 30:25; 39:6; 42:21; 70:14; 73:17; 84:23;86:14;
105:23; 124:25; 125:19; 136:16; 156:5; 159:25; 185:16; 197:8
possibly 7:1;64:2,12; 69:7; 92:21; 132:1; 183:4; 202:14, 20; 223:7
post 47:10;67:11;81:4; 82:2;92:18;99:23;
100:15; 102:10,11, 12, 13; 104:17; 106:23: 215:25
post-high 8:17
Post-1t 209:8
postage 106:25
potential 73:16, 17;
77:19:90:11:119:11:

177:19; 178:1, 1; 200:7
potentially 272:19
Poter 214:7
practically 178:7
practice 156:10
Pratt 153:23; 155:1
pre 108:21
pre-l 82:2
pre-dating 88:14; 126:23; 136:21 pre-election 47:10
pre-November 116:20
precading 185:17
precipitously 246:14
precise 142:2; 259:18
precision 142:7
predicate 56:2;66:23
predicted 254:1
prefer 8:14; 20:4; 73:11; 192:1
preference 20:13
preliminary 4:21; 43:6;
127:2; 180:20; 184:21
preparation 168:24;
186:9
prepare 156:5
prepared 17:25; 19:11;
42:15; 72:9: 137:25;
166:4, 5; 167:5; 168:12;
196:11; 211:15; 225:21,
22; 226:1; 236:18; 239:19
preparing 241:15
prescription 8:9
present 68:15; 37:23;
132:12; 153:16; 154:12;
166:2; 224:4, 7; 271:11
presentations 120:3,8
presented 34:5; 120:8; 196:6
president 13:25; 95:23; 123:21; 263:11
presidential 170:24;
198:21; 205:14
press 146:15; 194:7; 219:13
presses 28:7
pressure 121:3
presenured 276:19
presumably 173:6
presume 97:14; 200:1; 245:10
presuming 190:17
pretty 35:5;68:11;70:3:
71:16; 78:19; 132:17;
158:8; 218:3; 275:1;
276:18
preventing 8:6
previous 60:13; 166:25; 271:19
previously 17:16:82:5,
15; 108:23; 112:5; 183:19; 184:16; 193:2; 203:9;
214:5; 239:2; 267:17
primarily $12: 7$ :26:11;

120:15; 160:1v, 11 primary 160:25; 237:8 principally 27:15,25; 28:3; 157:16
principals 215:1
principles 158:12
print 240:9
printing 252:19
prior 18:7, 11; 22:4; 23:7,
15, 21; 24:2,9, 15, 22;
25:3, 9, 15; 38:18; 45:21;
53:20; 54:1:55:13;60:1,6; 61:4, 11, 17, 23; 62:11,17, 25; 65:11. 13, 21;76:18; 78:24; 82:11; 83:16, 24;
86:7, 21;87:18;88:10;
94:21; 99:25; 100:20;
103:7; 104:3, 13, 17;
107:2, 15; 108:17; 112:11; 113:1, 5, 16; 117:9; 123:25, 25; 124:3, 12; 136:9; 139:2, 25; 142:10, 17: 145:18; 146:7; 147:3; 155:5; 156:4; 158:20, 24; 161:6, 7; 175:14, 18; 183:2, 3. 4; 217:16; 218:5; 223:23; 230:10; 244:25; 249:8; 250:23; 270:1; 277:14
prior-from 94:23
priorities 172:12
priority 172:15
private 126:19
probably 17:4;35:14;
52:18, 19;65:16;71:8;
72:19; 85:14;86:18;
88:10; 125:21; 131:1;
149:11; 150:25; 151:7;
152:6. 20; 154:14; 155:3, 12; 168:3; 181:24; 191:24: 216:24; 221:12; 240:19; 246:19; 249:21; 251:11;
263:3; 273:15
probative 220:5; 269:5
problem 126:9; 141:24;
178:18, 24; 180:22; 245:4,
5; 272:14, 22
problematic 160:14
problems 145:10;
146:13; 162:1
Procedurally 244:6
procedures 214:23
proceed 18:18; 19:2;
97:7; 134:19; 159:17;
162:13,14; 211:15;
268:17
proceeded 134:16, 19
proceuding 7:21;
143:22; 156:2
PROCEEDINGS 4:1;
225:11
proceeds 109:14, 15, 16; 237:17; 258:24
process 11:23;39:13;
42:10; 45:8, 15;65:10;
66:4; 75:3; 76:18; 101:21;
102:25; 103:9, 21; 104:7,

7: 108:14; 120:13:143:21 146:12: 163:15; 164:2, 5; 165:8, 15; 215:3.3.7; 244:13. 22, 24; 258:4, 11 procured 116:21 produce 5:22;37:16; 40:12; 72:5;96:13; 197:23: 276:4
produced 40:11:96:5. 25; 104:1; 157:1; 170:9; 202:15; 210:21; 226:16 producing 169:6,8, 11 producing-And 169:7 product 40:4, 5; 169:3 production 96:21
professional 242:11
Program 9:25; 10:25;
68:6; 141:15; 243:6
progress 163:18
project 38:11; 103:10;
105:17; 181:9, 15; 275:9
projected 243:21: 262:2
projaction 57:13
projections 245:8: 250:7
promiseas 205:12
promissory 102:22;
103:14; 104:1, 14; 256:1
pronouncing 70:11
proper 74:23; 143:25:
234:17
properly 17:22
proposel 20:16; 60:8. 25;
61:6. 13; 62:13: 84:25:
85:18: 140:9, 10; 166:1.4, 19; 167:18
propose 18:18
proposed 165:12;
183:11
propriety 231:19
prospect 175:5
Prospecting 250:6. 13
prospective 198:18:
216:17: 228:1
prospects 202:1; 243:7
proved 114:8: 120:10
provide 8:17: 53:1: 72:3;
103:4; 139:6, 16, 156:11;
167:11; 170:13: 177.20;
207:3: 245:17: 249:5. 12.
15
provided 29:23:33:15;
35:18; 71:5, 22; 95:3;
107:10; 122:10; 127:21;
138:11; 156:24; 240:17.
20
provider 222:20: 224:20
providers 224:13
providing 16:17; 104:10;
140:16: 215:10
proving 114:3
provision 97:6
public 4:6;8:25: 27:18;
157:22; 205:13
publication 28:6; 33:10:
40:6, 18, 19: 41:7:42:20,
organization's 201:25
organizational $27: 8$
organized 15:15; 26:14
oriontal 158:13
origin 170:10; 208:16
original 207:11
originally 253:25
others 33:13; 52:17, 18;
54:22; 59:7; 64:21, 21;
70:3; 78:1;82:19;86:16,
17;91:25; 94:6; 103:8;
107:23; 109:10, 20; 113:6;
117:12, 24; 145:6; 154:6;
155:19; 168:18; 186:20;
201:13; 216:20; 223:18;
230:5; 231:15; 244:3;
269:9
Otherwise 8:3:31:2; 103:6; 226:15
ought 34:8; 190:12; 254:2
our-in $12: 8$
out 6:17; 13:18, 23;
19:10; 27:21; 28:8, 14;
29:1;32:8;37:11; 44:9;
56:25;65:10; 73:23; 78:8; 98:25;99:11; 104:12,18; 105:20, 20; 121:7; 122:23; 123:21:140:19: 143:19; 151:25; 170:23; 176:7; 180:21; 182:11; 184:5,6; 186:3; 188:21; 198:1; 202:11; 209:9; 210:13, 14; 226:22; 232:2; 239:1; 247:5, 11; 251:1, 13,15; 257:24, 24, 25: 263:15; 268:9, 22; 275:9
out-of-your-ownpocket 106:19
outgo 123:20
outline 165:3
outside 6:10; 11:21; 12:18; 17:17, 19; 18:13. 24; 27:9; 79:8;80:6;83:10; 101:10, 13; 118:9; 144:17. 24; 215:23; 252:23 outatanding 234:10 outstrip 114:8, 13 over 9:4; 10:8, 14, 18; 13:8; 14:23; 43:9; 44:8; 58:25;66:6; 70:25;98:17; 99:6, 6; 105:5; 106:13: 116:6,8; 144:2, 11 ; 148:20, 21; 155:3; 156:8; 163:22, 23; 165:4; 173:22; 174:11; 175:25; 177:17; 179:15, 20; 197:25; 198:6; 205:4; 208:19: 215:20; 216:8; 227:13; 233:12; 243:14, 17: 244:3,11; 250:24, 25; 252:3,3,3,9, 14;264:19; 265:11; 274:25; 276:15 over-Sanford 99:5 over-excited 251:34 over-the 8:9
Overall 39:1;67:14;

196:21
oversight 27:3
overstmennent 180:14
Ow: 164:20; 252:3
ownd 93:22: 173:21; 252:11
owing 164:21
own 31:12;68:21; 71:16; 73:12; 142:4; 144:21; 161:24; 165:6; 175:22; 177:30
owncd 32:1; 143:1, 5; 147:11,12

P $253: 4$
P. 221:6
p.m 111:24, 25; 112:2;

236:24; 277:24
PAC 219:15
pace 13:7; 17:7; 114:6 pack-rat 210:14
PACs 218:18, 22; 219:13
page 177:16; 180:8;
197:16; 199:9; 201:7;
203:14; 204:4, 15, 16, 21; 205:10; 208:2, 4; 209:4, 7; 213:1; 214:21; 216:12; 217:9; 218:14; 221:2,3.3. 24, 25; 222:3, 17, 23; 225:1, 15; 226:8, 12, 13. 17, 25; 227:18, 19; 230:17; 234:7; 236:16; 237:13; 238:6, 7, 17, 18, 19, 25; 239:7, 14, 22; 240:2, 2, 7, 15, 21; 241:12, 13, 14, 21; 242:24; 247:21, 21, 22; 248:24; 250:16; 251:23; 252:10; 255:6, 9; 256:1, 16; 260:14, 14, 16: 261:11; 262:22, 25; 270:14, 14; 271:13, 14
pages 213:25; 214:6; 217:12; 221:11, 19; 236:14; 238:23; 239:3. 5, 8, 10, 13; 249:25; 255:25; 259:12
paid 75:10; 90:3; 144:11; 179:17; 215:8; 216:8; 231:4, 5; 263:16 pain 161:25
pair 198:21
pairs 265:21
paper 71:25; 144:11;
156:16; 165:7; 184:4;
185:7, 23; 186:2, 10, 15; 195:21; 196:1,7; 197:23; 212:7
paperwork 103:24; 257:21, 22 paracle 172:16 paragreph 170:14, 20; 171:2,11. 12. 21, 23; 172:2; 173:4; 174:23; 176:8; 177:16; 179:2;

180:7; 182:9; 191:24, 25; 194:5, 24: 195:18; 197:1: 199:20; 200:21: 204:3, 17. 18, 21, 21; 205:10, 22, 25; 207:19, 20; 208:4, 10, 18; 211:1, 13; 212:3,8, 13: 213:1; 218:14; 231:22; 234:8; 243:1; 244:8; 245:6; 248:7; 256:3; 258:4; 261:15; 263:8; 264:3; 265:6, 16; 269:24; 270:14; 271:14; 275:12 paragraphs 200:14, 19 parent 143:6; 242:20 parenthese 224:17 pers 7:5; 11:17, 17; 13:17; 18:1; 20:11:30:21;68:7; 72:16;96:8,9; 156:3; 160:9; 213:21; 229:25; 237:24; 239:11, 18; 248:22; 259:1; 261:4; 263:22; 269:20; 270:25; 271:6.9; 273:14; 274:7 partial 234:9 participante 201:18 participate 86:1; 189:17; 191:11; 273:17
participating 236:20, 23 participation 181:9, 15 paricular 65:1;78:8; 80:17;81:13;83:9,11; 111:3, 15; 125:4; 159:10; 162:23; 166:13, 14; 168:5; 172:13; 173:1; 177:24; 207:9; 208:3; 223:15; 276:20
Particularty 145:4; 147:10
parties 42:14; 162:21, 24 partner 80:2
parts 105:22
party 5:22; 171:18;
208:20; 213:20; 220:4; 223:10
pass 58:9; 151:25
pussing 178:23; 190:5
past 133:19: 165:3;
182:6; 216:14; 227:23; 243:15
Pat 253:5
path 192:11, 18
pathe 192:3, 16, 19
pationt 263:18
pattern 276:17
Pause 63:14
paused 194:23
pay 17:13; 20:22: 106:25;
135:21; 190:19; 193:23;
216:3; 259:4; 275:15
payable 240:18; 256:8
payables 245:4; 251:25; 252:1
payee 259:12
payer 224:2
paying 93:13: 105:20;
164:7:178:23
peymerit 198:6,7;
234:13; 260:5; 263:17, 20 , 22; 275:15, 16
paymumte 67:18; 175:25;
176:12; 248:11; 256:11;
259:4; 265:18; 266:13, 17;
275:15, 9, 13, 14, 18
payroll $57: 11,22 ; 114: 17 ;$ 123:9
pending 47:20, 22;
193:9; 274:25
penny 119:3
people 11:9; 27:18, 20;
28:8;32:24;36:21; 43:10;
67:24; 68:23, 25; 69:3, 18; 71:15; 72:10; 73:18; 83:5; 120:3; 122:2; 126:2; 135:12; 158:15; 159:24;
$160: 4,12 ; 170: 23 ; 179: 18$,
19, 24; 236:23
people's 13:19
per 243:7, 12; 245:13;
246:4, 19; 247:1; 250:10
percent 216:21;217:6,7;
228;5; 251:3,6
percentege 175:9;
227:11
parception 125:8
perfuctly 74:9,22
parfectly-if 74:9
periorm 15:14
performance 48:24
periformed 231:10
performing 15:14;
234:22
Perhaps 39:17; 108:25; 202:11
period 14:23; 18:21; 40:17; 47:6;61:4;66:7.7, 13, 16; 69:10;92:16,25; 96:3;97:16, 24;99:19; 100:6; 107:9, 15; 112:18; 114:12, 19; 117:16, 23; 118:5; 130:18, 20; 135:20;
142:15; 144:5; 145:12;
150:18, 20; 152:6; 153:9;
155:24; 161:19; 163:18;
173:19, 22, 23; 174:11;
212:18; 243:15, 22, 25;
244:3, 20, 22; 249:8;
274:14, 18; 275:4
periods 79:9; 145:11; 252:4, 5
parmisalible 78:6
permiasion 103:13
permit 6:7, 15; 7:6; 12:17;
27:6; 43:5; 56:23; 86:12;
88:16, 22;92:17; 103:3;
104:9; 105:7,8; 113:24;
120:24; 206:10
permittod 124:14
permitting 51:23
PERFY 4:16, 16, 42:9,
14; 73:5;75:15; 82:22;
83:19; 94:15; 101:25;
108:3; 137:18; 141:17, 21;
145:22; 147:22; 160:13;

167:12; 170:16; 171:5;
179:1, 7; 188:9, 25; 191:7. 13: 199:25; 200:5; 204:23; 205:5; 206:23; 207:2, 7.
14; 211:19. 22; 219:6;
221:15; 232:16, 18, 23;
234:15; 235:16; 236:8;
254:10; 267:20; 268:12;
271:18; 272:14; 276:5,7;
277:9, 15, 18
Perry's 83:14, 15; 142:10 person 10:18; 35:10;
132:16; 136:21; 145:17; 156:12; 163:10, 14, 19; 164:14, 18; 219:18, 19; 229:2; 234:22; 241:15
person's 218:21 personal 20:13; 43:22; 106:13; 139:16; 186:24; 187:1; 200:16; 206:16; 210:7; 229:18; $269: 9$
personally 45:5; 136:15;
139:6; 142:5; 191:3;
195:25; 213:11; 231:4
personnel 54:12
persons 113:12
persuade 271:8
persuasive 178:14
pertain 108:16
pertinent 229:1
perusing 193:8; 199:7;
203:19; 205:6: 214:12;
225:9; 230:25
phasing 65:10
Phil 4:16
phone 35:9, 14; 145:16;
164:18; 165:17; 166:15
photocopying 226:21
phrase 170:19; 202:22
phrased 41:11: 147:25
physical 145:10
physically 132:13: 27:43
pick 17:5, 8; 270:5
picked 114:6
picture 134:12
piace 30:1;36:3:71:25;
207:12; 269:22
pieces 178:19
Pike 8:15
pitch 85:15
place 25:23; 26:7; 36:7; 45:15; 46:1; 75:3, 20; 76:18; 77:2; 78:7; 107:24;
121:19; 132:11, 23; 137:6;
153:7; 155:6; 161:6;
162:9; 187:13; 189:9;
212:16; 238:2; 248:17;
251:14; 261:21, 23;
273:12; 277:14
place-1 43:1
place-this 121:24
placed 85:18
plainty 17:17
plan 225:11; 248:27;
261:17,21; 262:4; 273:14

248:21;258:6; 262:5; 266:2
referring 1 16:9; 119:14; 120:13; 121:11; 124:20, 22; 154:9; 166:17; 167:3; 185:24; 187:6; 191:24;
197:24; 203:5; 219:24; 231:6; 232:10, 15; 233:2, 4; 241:1; 244:20; 261:20, 24;263:21;264:16; 265:25; 266:1; 272:8; 273:8; 276:11
refers 197:21, 22;
199:15. 20; 211:13;
213:15; 271:1
reflect 97:7; 277:23
reflectad 259:3
reflecting 268:15
reflection 232:7; 243:7;
256:10; 277:4
reform 34:21
refresh 171:2; 195:24
refreshed 31:16 refused 106:5, 10; 275:14
regard 117:4; 217:1;
226:10; 248:23
regarding 82:3; 84:25;
119:10, 22; 126:25; 220:3;
228:17
regular 99:9, 14
reguiarty $97: 13$
Regulations 235:11
reimbursement 253:17
reiterate 276:2.
relate 18:6;34:13: 54:10; 108:13; 109:8; 124:15; 126:24; 134:2; 157:15
related 15:6; 41:12;
72:11; 105:4; 107:5;
109:20; 137:22; 171:12;
173:23; 195:13; 200:23;
270:9, 12
relates 54:2; 108:10; 112:15; 124:12; 148:10 relating $5: 25 ; 18: 10 ;$ 46:3; 55:2; 72:5; $96: 5,24 ;$ 98:9,23;99:15; 100:20;
117:9; 131:13; 137:20;
138:10; 139:14; 156:24; 213:22; 232:25; 254:17 relation 119:17, 18; 129:23; 131:13; 194:9; 219:2; 231:11
relations 9:14; 29:20 relationship 28:25;34:4; 104:11; 130:13, 25; 143:5, 10, 11; 149:1;150:15; 157:17, 19, 20; 159:2; 163:2,3; 172:14; 173:2; 178:17; 232:13; 276:11 relationships 90:15; 107:11
relative 88:18
relay 92:9
release 219:13
relevant 47:3; 48:6; 72:7; 219:15, 23; 220:10 relied 79:2; 229:14 reluctant 220:9 remained 36:13 remains 265:19 remarkubly 60:12 remember $9: 16 ; 14: 14$, 16, 18; 28:11; 35:20; 52:3; 67:5, 19:71:17:84:24; 86:18; 88:24;92:6, 7;94:3; 99:9; 106:14, 17; 133:7, 8, 24; 134:16; 142:23, 24; 145:1, 13; 146:3; 149:10; 153:2, 6, 20; 154:6, 13 ; 156:7,9, 18; 158:2, 22; 162:12, 16; 165:16, 16, 19; 166:5, 15; 168:4; 172:16; 173:24; 174:14,21;
177:13, 14; 178:6; 186:1, 11; 187:21, 24; 190:13; 195:3, 4: 204:11, 12, 13, 14; 206:14, 17; 231:18; 232:12; 233:14; 253:2,2; 257:25; 266:10; 273:14 remember-d 103:13; 195:3; 253:2
remind 187:18
renvirider 92:3
remonatrate 105:18
rendered 252:18
renew 271:19
repaid 102:23; 106:14;
160:17; 161:11, 22; 164:24
repay 161:5; 164:23;
176:11; 259:1
repaying 223:10
repayment 174:24;
223:7; 234:9;256:3
repayments 104:3,17
repeat 74:3
repeated 89:2
repeatedly $143: 21$
rephrase 39:17; 42:16
replace 52:4
replaced 65:2
replacement 66:14;
70:15
replacements 64:1 replacing 270:3
repart 15:24; 27:24; 37:11; 40:5; 106:22, 25; 180:20, 20; 201:23; 214:6; 229:2, 2; 237:23; 240:19; 246:14; 249:3; 252:22;
260:25; 261:3.8
report-and 27:23
regorted 26:8,9;27:2,
14; 28:10; 65:4;94:8; 103:25; 217:25; 153:10 reportad-everything 28:10
reporter 7:23; 14:9;
26:17; 31:11, 13, 16;
47:18; 50:19; 51:3.15;

74:5; 78:14;89:5; 130:9; 141:19: 153:15; 171:8; 207:6; 213:23; 220:25; 254:6; 271:25
Reporting 248:25; 249:2; 252:5
reports 45:10;92:6; 163:18
represent 41:17; 107:22; 108:19; 221:10; 226:15; 236:9; 243:12 representation 144:18; 181:13; 251:2
Representatives 182:23 represented 216:14; 227:22; 228:4; 250:4; 266:17
representing 154:16; 258:21
represents 200:15
Republican 10:21; $11: 3$,
11:15:20; 19:19; 132:8;
136:5; 160:1; 171:4, 18;
176:13; 199:2; 205:18;
241:4, 16
Republicanism 205:13
request 58:9,16,21;
72:4;96:2, 6;97:3,8,9; 156:25; 157:4; 180:5; 210:21, 23; 230:5; 276:3 requested 31:13;47:18; 51:3, 15; 74:5; 78:14; $89: 5 ;$ 105:25; 130:9; 141:19; 171:8; 207:3; 231:25; 232:8; 265:21; 271:25; 275:13
requesting 96:22
requests 58:14;98:9
require 66:18; 135:20 required 29:1; 100:13. 14; 104:14; 122:17; 202:17; 215:25; 229:1, 9; 240:19
requirement 58:3;67:4, 18; 103:10; 106:12 requirements 57:8; 67:21;71:11;165:6; 173:22; 174:11:175:7; 233:11, 24; 261:5
requires 206:12
research 14:6, 12; 241:3, 6
reserve 8:21
reshape 70:22
reshuffied 254:15
resign 52:3
resigned 9:15, 21; 10:1, 5, 20; 28:9; 54:12, 14; 70:20; 92:20; 94:1;98:24; 99:1, 9; 102:10; 103:9; 247:14; 261:1; 274:13
Resolution 5:4, 17; 4:18; 42:3
resources 39:2
respect 88:23; 136:20;
142:2; 207:3: 220:8
respond S.20;6:18; 20:6;
38:24;41:14;45:20;88:8; 97:3: 108:23; 111:4;
122:16; 124:5; 125:10; 138:4
responded $18: 8$ responde 201:10 response 5:23; 15:1; 58:21, 22; 59:3,6,11: 62:4; 63:22; 92:18; 109:4; 130:12
rosponses 156:6
responsibilities 26:5;
70:18; 162:7; 238:3;
274:20; 275:1
responsibility 27:3;
28:6; 43:22; 44:10, 11, 14
responsible 53:6;
179:12; 223:10; 240:23; 249:16
responsive 101:24;
102:7; 119:5; 123:11;
201:19
Rest 70:6; $158: 18$
Rest's 255:20, 23
restate 115:9; 166:23; 272:19
restrict 276:15
restricted 276:14
result 94:22; 129:12;
170:23; 215:1, 4; 234:14; 235:6; 250:10; 262:2
resulted $165: 6$
results $68: 7$; 226:11, 14
resurned 112:5
retained 31:20;86:9, 11; 215:8; 228:16; 229:5
retainer 89:22
return 121:23; 224:20
revenue 72:18, 22, 25;
103:10; 114:19, 21; 175:5;
245:14; 249:3; 250:3,4,6,
10, 12, 13, 13; 251:21;
262:2
revenues 114:13; 251:15
reversals 131:8
review 26:15; 75:3; 77:3;
97:8; 144:18; 167:21, 23;
215:11: 225:13; 231:2,25;
233:23; 254:24; 268:1;
276:4
reviowed 7:18; 29:3. 22;
37:10; 144:21; 196:7;
251:8; 268:19
reviowing 193:11
revisit 42:7
Richard 30:9; 169:14; 267:25
Richards 30:7,9,10,1t, 15, 18; 31:18; 35:4, 5, 10 , 18; 141:8, 12, 12; 151:25; 152:9,9, 15; 153:21, 22; 154:15; 155:17, 17; 169:6. 13. 14, 15, 16; 185:6; 186:13; 200:6; 209:5; 212:15; 262:24: 267:25;

268:8, 16, 22; 269:6, 9, 25; 271:1
Richards's 31:7
right $30: 10 ; 31: 8 ; 32: 6 ;$
53:11; 54:20;60:20;65:8;
70:11; 72:8; 80:19; 81:22;
98:11:99:21; 101:17,18;
103:13; 108:19; 112:19;
122:12; 137:3; 140:17;
144:16; 145:9, 16; 150:9;
154:9, 10; 155:12; 163:24;
164:15; 166:16; 167:1;
180:19; 185:14; 186:19;
187:17; 188:11; 191:7;
193:11, 24; 200:17;
207:17; 217:8; 219:11, 12;
223:12; 224:2; 228:14;
231:21; 233:20, 21;
239:16; 246:8; 247:10;
252:16; 264:1; 265:24;
266:13, 15; 272:12
right-hand 193:18;
199:9; 224:10; 225:16;
241:13
rights 69:22
ring 253:8; 275:20
rising 17:9
risk 83:1;97:18; 241:14;
242:24, 25; 245:15
RNC 9:21; 15:25; 16:4,8, 10, 16; 17:3; 56:7, 18; 57:16, 20, 23, 25; 58:9; 59:17; 60:2, 8, 17, 24;
61:5, 12, 18, 24; 62:12, 18;
63:2, 12; 64:4, 12, 17, 23;
80:12; 100:14; 103:17,22;
104:5, 6, 23, 24; 105:5, 25, 25; 106:16; 107:4, 5, 7, 18 , 23; 108:21; 109:10;
111:15; 116:9; 117:19: 118:1, 8, 23, 120:3.9,14, 23; 121:18; 122:2; 123:18; 131:19.24: 132:7; 148:21; 149:4; 160:6. 16; 161:4. 21, 22; 163:2, 23:164:20, 21; 173:18, 21; 176:13,14; 177:3, 4; 180:18; 189:23: 208:5, 6, 21; 209:8; 214:3; 222:25; 223:3, 5, 7, 9, 10,
13, 16, 19, 23. 25; 224:1;
232:13: 235:8; 241:6. 19.
25; 242:2, 8; 248:1, 4;
259:2, 4, 8, 18; 267:10.14;
268:1: 270:3: 276:12, 14.
15. 16

RNC's 177:3; 208:8
RNSEC 109:24; 110:7.9;
111:9; 258:22; 259:10, 13. 15; 260:5
Robertson 253:4, 5.9
rocket 122:24
Roger 4:17:10:13; 74:20; 83:2; 97:18; 111:20; 254:8 Rogers 11:13: 273:18, 19 role 42:21; 45:1:70:23;
87:16:97:16:99:7; 136:4; 166:8; 186:8, 9; 198:20; 274:10

21; 180:20; 217:13
publication-
anticipated 40:6
Publications 27:17, 23; 207:11
publish 28:24; 192:16; 205:12
published 26:13: 28:13;
30:1;32:19;34:13:35:21:
114:7; 157:23
published-it 32:18
pull 257:24, 24, 25
pulled 207:10
purport 269:1
purpose 5:6;76:14;
153:25; 165:2; 171:10,17;
175:1,4; 237:3; 271:17: 272:3
purposes 68:15; 142:6;
151:2; 161:14; 207:12
pursuant 4:24; 5:4; 19:3;
72:3; 124:5
pursue 131:19; 141:2;
151:10, 22.
purṣuing 139:22;
141:11;150:21
pushing 178:25
put 10:19; 12:4;32:3;
85:13;87:13;127:15;
143:4,8; 158:21; 161:15;
166:1; 179:19, 22, 25;
180:1; 186:12; 193:17;
202:2, 16; 208:10; 233:13;
275:15
putting 11:2; 111:14; 121:3; 138:20

qualifications 66:1
qualified 123:1
quality 184:1; 241:16
quarter 32:17, 19;38:20,
20, 22:92:3; 245:13, 15,
20; 246:5, 19; 247:1
quarterback 200:4
quarterly $26: 12 ; 67: 18$,
20; 175:25; 245:8,8; 256:4
quasi-objection 234:15
questioner's 31:1
questioning 6:23; 27:6;
97:7; 267:7; 268:13
quick 111:20
quickly 156:13; 173:24; 275:1
quite $96: 17 ; 214: 16 ;$
246:17; 265:3; 274:16
quote 116:1
races 208:20, 21
raise 19:20; 20:22; 21:3,
11, 17, 24; 22:8, 15, 22;

23:3, 11, 17, 23; 24:4, 10. 17, 24: 25:5. 11; 43:11; 49:10, 17, 23: 50:5, 11; 60:9, 25; 61:6, 14;62:14; 73:14, 20; 74:9;80:8;81:1; 82:7; 85:16; 86:11;89:8, 12;91:15;92:11;93:8; 94:5; 112:14, 25; 128:19; 143:14; 245:20; 246:4, 25; 262:6; 263:19; 264:14; 265:9
raised 74:14, 16;75:20; 80:23; 81:14;82:12; 83:12; 88:3, 9; 90:1,4; 92:4; 102:16; 128:2; 165:20; 250:7
raiser 44:23
raising 43:22; 44:14; 45:6; 46:10, 22; 53:14; 61:19, 25; 62:20: 63:4; 73:25; 84:14, 19; 85:3.9; 92:16, 23; 113:8, 12; 226:11, 14
ramp 36:24
range 37:8; 54:19;63:2;
67:9, 20; 89:17, 23;
167:17; 236:5, 10
ranged 178:8
rarely-1 28:11
rafe 104:15; 227:2; 254:4
rates 134:11
rather 6:23; 39:20;
116:18; 156:13; 198:19; 200:16; 204:21
ratification 176:14; 177:3
Rating 241:14
re-read 271:24
reach 39:4; 88:3; 149:3; 159:24; 160:4, 11; 170:23 reached 14:22; 139:5 reacting 168:7
reaction 76:20
read 31:13;34:21; 42:3; 47:16, 18; 50:19; 51:1,3. 13, 15; 74:5; 78:11, 14; 89:4, 5; 130:9; 141:17, 19; 170:15; 171:6, 8, 11; 176:18; 179:6, 7; 186:7; 191:25; 196:11; 201:8;
204:23; 232:11; 233:13; 244:18; 250:19; 254:23; 271:25; 272:17; 277:1, 4 read-1 34:21
readlly 90:15
reading 224:12; 226:22;
235:4; 243:4
reads 234:8; 243:20
ready 162:13; 164:9
ready-I'm 111:18
Reagan 9:16, 18; 10:15; 11:1;265:21
real 11:19; 13:19;73:4; 76:12: 162:22; 175:19; 180:14, 14
reality 39:1; 135:22.
resliza 122:25; 123:3 realized 14:20; 39:8 119:2; 121:6; 135:16 realized-you 38:10 really 11:6; 29:16;32:12, 13:34:16, 19, 22; 42:2; 43:18; 51:11; 53:18; 66:15; 67:13;68:5; 70:23; 81:24; 132:10; 134:5, 12; 149:19; 153:15; 154:13; 156:14: 157:24; 158:1,3; 164:25; 167:4; 172:21; 174:4; 178:19; 179:21,25 186:13; 187:2; 190:13; 193:22; 206:22; 213:17; 220:9; 226:20; 229:14;
236:2,3; 246:9; 247:22; 254:34; 255:21, 21;
257:15; 268:25; 269:13; 271:12; 274:22; 275:19; 276:17
really-well 93:24 rearranged 275:18 reason 40:7; 57:2, 9; 77:7:94:8; 134:19; 151:23; 160:23; 161:21; 162:23; 179:25; 209:19; 217:2; 218:25; 255:22 reasonable 6:3 reasons 12:3; 17:15; 135:7; 146:18; 160:16; 175:24; 220:8
recall 8:11; $11: 7,12,14 ;$ 13:6; 14:11, 12; 27:23; 28:23; 29:4, 6, 16, 18; 30:4; 32:4, 7, 21; 33:9, 16 , 24; 34:2; 35:5, 14, 24, 25; 36:2, 7; 37:4, 20, 22, 25; 38:13; 39:8, 23; 41:1; 43:13, 18; $51: 10,11$; 52:10, 14, 15, 17, 22; 53:18, 23; 54:14; 57:5; 58:12; 60:18; 64:13, 15, 25;65:2, 9, 16;66:22; 67:5, 6, 8, 13:68:2, 20; 69:1, 9, 12; 70:5,8,10, 13. 17;71:5,9, 20; 73:21; 74:13, 19, 24: 75:2; 76:15; 78:3. 4, 20, 22: 79:7, 10. 19;80:4, 5, 11, 15; 83:11; 84:16, 17, 21;35:1,6,11, 21. 24; 85:2, 25; 87:5, 23; 89:7, 14, 22; 90:5, 24; 91:1,9;92:19; 93:14, 20; 100:16; 101:1, 6, 7; 103:7; 113:19; 114:12; 118:16; 121:20; 124:19; 126:5; 131:17, 23; 132:6, 9, 10 , 11, 15, 16; 133:2, 22; 134:2; 136:11; 140:3; 141:10; 142:13; 143:24; 144:4, 15; 146:6, 23; 147:1, 18, 20; 148:19; 149:25; 150:2, 14, 23; 151:16; 153:7, 12, 16; 154:3: 155:7, 18, 21,23; 157:11; 158:11; 159:8; 164:10: 165:8; 166:4, 14; 167:7.8; 168:17: 173:8, 12. 19: 174:1, 4, 22: 175:2;

180:2, 6; 183:12; 184:25; 185:1; 186:25; 187:3, 11, 11: 189:9; 190:2; 193:14; 194:16, 25; 195:6; 196:6, 9, 12, 18; 198:15, 17; 199:12; 200:9, 11, 12; 201:12, 17; 202:3, 4, 7, 13; 206:19, 22; 209:16; 212:24, 25; 213:15; 215:16; 216:2, 25; 220:16; 222:6, 11; 223:14, 18, 20; 224:18; 225:19, 22; 226:4, 7; 227:3; 231:20; 232:6; 233:6, 9; 236:20; 237:2. 19, 21, 23; 239:24; 240:18; 247:16, 20; 248:17;
249:20; 253:10; 257:6, 12; 258:5, 12; 268:5; 270:11; 271:4, 7; 273:16; 275:19; 277:11
recall-and 85:22
recall-1 131:20
receipt 62:23;63:10
receivables 245:4
receive 45:9;81:2;
123:15; 175:23; 198:3.6; 209:20; 216:16; 227:25; 228:4; 234:13; 235:5; 25i:6; 253:14; 266:14; 269:3
received 33:9; 48:5, 18;
50:15; 107:22; 137:20;
139:20; 141:1: 173:10; 174:25; 175:3: 197:12; 198:21: 199:10; 216:15. 20, 21; 217:5; 227:24;
236:16; 244:15, 16; 249:7; 250:21, 24; 251:3, 11, 16; 267:21: 273:13
receiving 110:7; 185:1, 7; 193:14; 209:16; 231:20; 233:9; 234:4; 257:6
recekving-Let's 184:25 receptionists 27:20
Recess 53:9; 86:4;
111:24; 165:22; 220:20; 254:11; $262: 9$
recognize 170:12;
193:17, 20; 221:25;
222:21: 255:15; 263:1, 18
Recognizing 150:25 recollect 249:13, 14 recollection 31:12;34:7; 37:14; 72:24;91:9;93:12; 106:18; 132:18, 22; 147:5 152:22; 168:6, 10, 14, 19; 169:10, 14; 171:2; 174:5, 7, 19; 180:10; 192:4,8;
195:24; 196:3; 207:9;
213:9; 217:4; 233:16;
268:9, 16, 19; 270:6 recollections 31:17; 186:14
recommend 41:1
recommenditions 95:24
recommended 40:24; 117:12:179:18
reconvene 111:25
record 4:10, 25: 6:6, 13:
7:6,9: 18:5; 19:5, 11, 23; 20:12:31:3, 10, 14;37:6, 9, 11; 42:9; 47:19; 51:4, 16, 17, 19, 20, 21; 53:8; 72:2; 74:6; 78:15;81:20; 82:6;84:9, 10;86:3, 5; 89:6:96:20;99:22; 100:9, 10; 102:18; 110:10;
111:23; 127:4, 10; 129:19; 130:10; 137:15, 17; 141:20; 145:22, 24.25; 148:4, 6; 149:16; 150:7; 156:22; 157:6, 7,8;
165:21, 23; 167:16; 171:9; 179:2, 6, 8; 184:8, 10, 14; 192:24; 194:21; 211:22, 24. 25; 213:22; 220:17,19. 24; 221:15; 226:20; 228:19; 233:22; 235:16, 17; 236:4; 238:10, 11, 16; 254:6.7; 259:23; 262:8, 10, 16; 267:20; 268:14; 272:1; 276:3
record-for 20:11
record-1 151:8
record-wrill 226:19

## recorded 259:23

records 5:22; 17:21, 21; 97:8; 247:3, 3; 251:21
recourse 223:2, 5,9,16. 19; 224:2
recruited 40:8
red 113:22; 151:24
redirect 277:16
redraft 35:16
reduce 215:23
reduced 71:17
Reed 51:12; 52:12, 16; 53:13. 15, 24; 54:6,55:11. 13, 19, 21:56:5, 17:58:7. 14, 16; 59:4, 7, 11; 64:12. 18, 23; 71:12, 13.14;
80:15; 81:5;97:21;98:10, 12, 21, 24;99:8, 11; 104:23; 105:15; 109:10; 117:24; 119:13; 120:15; 132:1, 2, 12, 19; 133:4, 5. 24; 135:3; 136:10, 14; 137:7: 138:9, 14: 139:5. 20; 141:2; 148:19; 149:3: 150:21; 151:21: 163:24; 174:3: 180:2
Reed-at 55:1
Reed-io 55:10
Reed-wall 54:25
refer 200:15; 210:4
refarence 18:16;66:8; 166:25; 200:20; 202:23; 213:19; 214:3; 217:10; 219:12; 265:5
reference-somebody 195:4
referred 38:1; [1: 22;
120:19: 126:17: 127:19; 128:24; 185:11:186:15:
some-1 164:25
some-rmy 93:12
somebody 15:15; 53:1:
83:12:97:22; 140:3;
148:20; 149:4; 180:1;
189:24; 226:3; 241:10
somebody-1 209:9
someone 58:3; 83:17,
17; 101:13; 123:23;
221:13; 237:22; 244:8
someplace 218:3
something 13:21; 27:21;
30:23; 32:25; 33:19, 20;
34:5;41:12; 77:15;98:19; 106:9; 123:24; 152:1; 156:12; 165:11; 170:8; 174:13: 179:3, 24; 190:13, 13; 193:22; 196:11; 210:5, 15; 211:19; 220:1;235:10; 258:7,9; 261:5; 263:25;

## 269:19

Sometime 147:3; 155:6;
270:25
iti Sommetimes 59:1,3; 202:22
sometimes-l'm 120:4
somewhat 66:24;67:25;
68:1: 141:24; 147:24;
149:12
somewhere 54:19; 66:11;69:25; 89:22;99:2; 125:24; 127:14; 145:3: 152:5, 6, 19; 155:11, 14 son 191:8, 12; 199:21 sons 125:19; 147:13; 154:19; 157:15;158:14 soon 197:3, 8, 17 sorry 9:20; 12:23; 14:7; 15:6; 20:9; 28:11;31:4; 51:1;62:3;64:7;73:5,13; 74:1;76:7:81:25;90:25; 95:15; 98:24; 106:4,8; 108:3: 113:16; 114:23; 120:4, 5, 12; 126:20; 131:20; 132:5; 139:11; 141:17; 147:22; 152:18; 168:7.9: 171:13; 173:12; 179:1; 181:9; 184:1; 188:9; 191:14; 196:10; 201:3; 205:2; 208:14; 212:6, 22; 215:18; 220:13; 228:7; 232:16, 18; 246:19; 247:12, 16; 249:1; 260:2; 264:12, 13; 265:3;266:9; 268:12; 271:23; 272:14
sorry-dwekle 70:23 sorry-late 106:21 sort 6:22; 9:7; 33:18; 75:9;89:25; 116:12; 133:25; 142:21; 150:1; 162:4; 164:10; 165:13, 14; 191:10; 192:10; 197:11; 202:23. 24; 211:11; 222:18; 231:23; 244:16; 257:12
sound 151:25; 266:12 sounding 135:14; 151:5
sounds $60: 12 ; 187: 2$;
266:15: 272:12
sounds-to 27:24
sonurce 74:10, 23; 94:10;
106:15; 119:18; 121:18;
122:10; 123:6, 19: 124:25; 125:19; 128:7, 12; 129:2; 134:20, 24; 136:16; 137:8; 140:21, 23; 145:20; 146:9: 180:18; 218:9; 222:14
sources 72:18;73:14, 17; 78:7,8,9;80:8;90:11; 93:7; 109:17; 112:14, 25; 113:8; 269:7

## space 132:8

SPAEDER 4:17,17,17, 24; 6:22; 12:17; 14:14;
15:12, 21, 16:19, 25;
17:15; 18:10, 15, 17; 17:1,
10, 22; 20:4, 16, 24; 21:S,
13, 19; 22:2, 10, 17, 23;
23:5, 13, 19, 25; 24:7, 13, 20; 25:1, 7, 13, 20, 25; 26:17; 27:5; 28:2, 22; 29:9; 30:3, 24; 31:24; 32:11, 24; 33:5, 11; 34:1, 15; 35:1, 12, 19; 36:9, 15, 22; 37:5, 18, 24; 38:7, 23; 39:15, 21; 40:2, 22; 41:3, 10, 16; 42:2, 23; 43:5; 44:3, 16; 45:2, 12, 19; 46:5, 11, 17, 23; 47:5, 9, 15, 20, 24, 25; 48:8, 20, 25; 49:6, 12, 19, $25 ; 50: 6,12,18 ; 51: 5,13$, 19, 21; $52: 21$; 53:8, 25; 54:9; 55:4, 15, 25; 56:10, 20, 23; 57:17, 24; 58:11, 18, 24; 59:8, 13, 19, 21; 60:4, 11, 20;61:2, 9, 15, 21; 62:2,9, 15, 21; 63:3,8, 17, 21;64:3,6,8;66:8,17; 67:11;68:3; 72:1,8;75:22; 76:2, 23; 77:11;78:11,16; 79:14, 16;80:13; 81:3; 82:1,7,15; 84:1,4,6; 86:12; $88: 4,11,13,20,22$; 92:17; 95:1, 10, 15, 19; 96:10, 11;97:2, 24;98:4; 99:18; 100:3. 21; 101:22; 102:5, 11, 15; 103:3; 104:9; 105:7; 106:3; 107:8, 19; 108:15, 19; 110:1, 4; 111:3, 7, 23; 112:15, 19; 113:1, 2,9,14, 24; 115:7, 17. 20; 116:19; 117:2, 14, 21; 118:2, 11; 119:14, 21; 120:24; 121:22; 122:1, 12; 124:2, 7, 10, 20; 125:7; 126:13. 22; 127:9, 17, 22; 128:3, 8 , 14, 21; 129:4, 10, 15, 25; 130:4, 11, 16, 22; 131:6; 133:12, 18; 136:17; 137:3. 10; 138:2, 23; 139:1; 142:1; 143:9;145:25; 148:8, 13; 151:3; 156:20; 157:3; 163:6; 167:12;
168:16; 170:16; 181:2,4; 184:9; 188:11; 190:7, 12, 19.22; 193:9; 194:17;

200:8. 13; 206:10; 210:18, 23; 219:25; 220:17: 229:8; 235:18; 253:23: 254:9: 259:10, 17: 264:21; 268:24; 269:20, 22; 276:3; 277:23
Spaeder's 19:12; 76:19; 99:22; 102:3
speak 41:17;96:15; 181:17; 182:23; 207:5
Speaker 182:3, 22; 183:9 special 4:13; 218:16; 219:14; 236:12, 17, 21; 237:3; 273:22
specitic 67:3; 74:19; 84:25; 89:7; 94:3; 140:4; 142:24; 165:19; 167:8; 168:14
specific-l $167: 8$
specific-this $168: 4$ spacifically 33:12; 52:15, 60:17; 70:13;
101:1; 119:17; 121:11;
124:23; 125:6; 156:1,7; 176:22; 181:23; 185:2; 188:6; 202:13: 233:2 specifícs 165:16; 189:18 speculate 32:13; 54:25; 170:11; 188:16; 192:12; 223:2
speculating 14:15, 15 ;
190:23; 197:22
sperculation 32:15;
188:18; 190:24; 216:6; 222:5
spelling 33:18
spend 39:6; 208:6
spending 17:8; 134:11;
246:13: 277:19
spent 13:22;254:1
spoke 99:8; 100:8, 11 ; 101:3; 132:19; 133:3; 183:1
*poker 133:5; 150:19
spote 179:18
spread 244:3
sprandsheet 250:1
spring 37:9; 38:6,6;
39:14; 53:19; 54:6; 55:22; 93:4; 119:1; 120:11; 205:11
square 195:11
squesky 144:12
Sr 262:20
strable 227:15
staff $4: 13 ; 6: 20 ; 7: 1,1$;
8:22; 26:7, 14; 27:16, 19;
37:25; 38:1;39:2, 20; 43:8; 44:22; 50:3; 52:24: 53:4; 56:11, 14; 57:1;64:21, 24; 68:25; 73:16; 83:3. 10; 90:12, 16;97:14;99:6; 109:19, 20; 183:1; 208:1; 249:22; 251:20; 276:14
atage 138:18
stages 145:4

| Stalin 75:12 | $\mathbf{2 4 8 : 2}$ |
| :--- | :--- |

stamp 221:2: 225:16; 236:4
stamped 214:17
stamps 226:23
stand 112:5
standard 66:3; 240:18; 252:7, 8
standing 19:3; 27:9; 126:8; 149:7
standpoint 178:16
stande 47:23; 176:7; 215:24; 224:15
start 26:3: 39:13; 40:3; 43:2; 45:15;81:18;94:21; 104:7; 108:14; 138:13; 184:3
start-up 15:25; 16:5,9 started 26:15;43:14; 44:8; 47:23;92:13; 56:7; 114:6; 162:19
starting 77:12; 107:23; 170:19; 239:6
starts 260:14
state 4:9; 18:4; 22:21;
23:2; 25:10. 17; 50:10;
56:2;62:13, 19;63:6;
88:11;91:19; 129:1.8;
147:23; 208:20; 220:7;
226:19; 231:23; 233:22
mtated 7:4; 15:13; 19:6;
72:2; 77:5; 82:16; 145:9;
154:21
staternent 4:21;6:21;
81:10, 11; 127:2; 232:7;
233:17; 243:24; 244:24;
246:3; 247:23; 248:2, 12;
249:11; 261:4, 11
statements 261:13;
272:21
States 5:18;9:3; 19:20;
20:22; 21:4, 12; 23:23;
24:5; 49:10, 18;61:8, 25;
62:7; 63:4, 5; 75:5; 76:21;
91:4; 2 27:15; 145:21;
146:10; 172:5; 173:5;
180:11:181:6; 182:21;
185:5; 187:18; 195:11;
230:21; 231:25; 232:1;
248:8; 269:25
states-Well 187:5
stating 20:2
stationery 209:18
status 16:23; 136:22;
145:20; 148:9; 149:23;
275:23
statute 233:24: 234:18
statutes 233:11
stay 32:21; 46:8; 51:17,
19; 245:21; 246:5, 25
atayed 274:15
steam 211:11
step 197:22
stepped 106:17; 145:12
stepe 116:16: 117:12;
141:2; 159:15; 219:4,9;

Steve 30:6, 15, 16.17.
31:18:37:25; 35:4.4.5. 18: 103:23. 24: 141:7.11; 152:8; 153:20.21: 154:14; 155:17; 162:15; 169:15, 16: 170:9; 185:5; 186:13; 191:3.7.12; 199:21;
200:1, 2. 5; 202:18, 19;
211:3, 7, 13. 17, 17, 18;
212:4,9.9,15; 215:14;
221:7; 249:18; 255:17; 262:23
Steve's 213:3
Stevens 221:6
still 8:20; 41:25; 124:10; 146:22; 178:20; 210:10, 19: 247:18; 251:7; 264:5; 273:1; 274:3, 14: 275:18 stint 11:1
stipulate 109:3: 124:25
stipulations 104:15
stop 131:9; 143:9;
161:24; 175:1; 269:12
stopped 150:18
stops 131:6
straight 192:20
stream 175:5
stress 170:10; 253:19
stretches 114:17
strietly 13:15; 15:7;
232:12
strident 34:6
strike 26:3; 138:12
strikes 17:18: 269:7
stringy 121:8
strong $113: 7$
structure 14:5: 17:12:
27:8,8:36:5; 43:2; 45:17;
46:10, 15, 22; 123:13;
258:3, 5
structured 11:20
struggling 78:18
study 171:24: 172:22; 178:2
stuff 164:7: 192:15
stumbling 58:25; 273:7
sub 187:5; 191:2
sub-council 159:9
subject 17:22; 18:15;
27:9; 29:20; 41:2; 51:22;
53:16, 17: 54:3: 57:3;
96:24;99:19; 108:23:
112:10; 133:6; 136:25;
137:12, 23; 161:3; 172:21;
196:24; 220:3: 330:20:
233:1; 265:1
subjects $95: 23$
submit 28:18
submitted 28:25; $42: 12$, 15; 166:9
submitting 187:12
subordinates $158: 15$
subpoena 4:25: 5:23;
17:22: 72:4; 96:12. 20;
roll 206:24
Roman 249:1
Rome 79:24; 80:2; 145:8 room 132:14; 190:6, 10; 201:16; 210:14
rose 77:20
ROSENBERG 4:14, 14; 42:13
rough 38:19
rule 6:10
rules 79:5; 125:8; 218:16; 219:14
run 6:8; 26:7; 28:15; 29:7. 11, 17; 153:8; 159:4; 162:1; 177:23: 210:14; 218:18; 247:17; 250:21; 251:13
running 106:20
runa 254:14
S

S252:20
said-1 170:6
sake 123:18
sala $83: 7$
Sam 153:13, 16; 158:25; 159:13; 170:4: 199:17; 201:13
same 9:13; 19:22, 24;
22:10, 17, 23, 23:5, 13, 19. 25; 24:7, 13, 20; 25:1,7, 13. 20:35:6; 36:15: 46:11, 17, 23; 47:5, 15, 15; 48:8, 8, 20, 25; 49:6, 12, 19, 25; 50:6, 12;60:16, 17;61:2, 9, 15, 21; 62:2,9, 15, 21; 63:8;76:17;79:1,23;
80:13; 82:3; 83:24;90:3; 91:7;95:10; 100:6, 24;
107:15, 19, 19; 111:6. 25; 113:9: 117:14, 16, 21, 23; 118:2, 2, 2, 5, 11, 11 ; 126:22; 127:17, 22, 22, 22: 128:3.3.8,8, 14, 14, 21, 21, 21: 129:4, 4, 10, 10; 132:23: 149:2; 184:17, 18, 22; 194:18; 199:17; 201:5
San 185:8
Sanders 70:24, 25; 275:2
Sandy 98:23
Santord 98:22
sent $28: 7$
satisfied 13:7; 115:20;
229:14
Saturday 184:7; 185:17; 195:19: 199:16; 201:11. 13
save 14:16; 18:7; 198:20; 214:13
saw 29:2; 32:4, 8; 34:11; 35:17,20; 168:3, 18;
169:20; 177:12; 203:25; 217:2; 261:2; 275:10
say-199:2
saying 7:25; 14:17; 20:10; 92:3: 133:24; 140:4; 190:16; 197:2;
217:21; 246:7
says-again 212:3
says-well $201: 8$
scale 66:23
scaled-down 67:16
scaled-down-1 67:15
scene 188:5
schedule 108:24;
114:18; 156:15; 262:1
scheduled 97:13
scheme 134:9
school 8:18
scientiat 122:24
sсоре 5:13;6:4; 7:3;
18:13, 24: 41:24;69:21; 95:3;233:17
Scott 51:12; 52:12; 53:13; 57:6, 12; 58:3;64:12; 71:13, 14;80:15;97:23; 98:10; 109:10; 117:24; 119:12; 120:15; 132:2; 180:2
scrapbook 158:22
seats 160:7; 270:5
second 12:2; 26:4;31:11; 35:16, 22. 24; 55:1; 57:15; 84:9; 121:14; 132:7;
133:3, 4; 145:23; 17::23; 174:23; 180:8; 194:5, 24; 195:18, 18; 198:12; 199:20; 201:7,7; 204:4, 17. 21, 23; 209:4; 211:1,

13, 22; 212:2,8; 217:9;
221:2, 24, 25; 226:8, 25; 227:18, 19; 230:17;
231:22; 234:7, 8; 235:18;
238:10; 242:12, 25; 245:6; 248:7: 256:3; 260:14;
261:11, 14; 262:8, 22, 25; 271:13; 272:13; 273:6.7.
9,11
second-to-last 176:8
secondly 29:2; 100:13
secretery 9:24; 10:23;
194:7; 209:23; 257:18; 238:8
Secretary-Tremsurer 237:14, 15; 238:3
section 241:13:242:10;
248:8, 25; 252:14
Security 12:8
seaing 151:24; 199:12;
200:10. 12; 239:25
seeking 135:14
seem 89:14; 103:13;
132:15; 133:7; 145:1; 186:1
seemed 123:7
seems 41:12: 42:4;
187:5; 219:22; 232:11, 12 ; 269:13
seen-1 $238: 22$
segment 30:25
segregate 88:7
sell 188:19
semantics $6: 24$
Senate 5:4, 4; 10:23:
182:21; 183:8; 208:19
Senator 181:7, 11, 13.
20; 182:3, 20; 199:21, 22
Senators 84:22; 182:8
send 92:2; 179:20
sending 71:18;73:23; 209:10
senior 68:25;69:3;83:4; 97:14; 158:16
sense 8:17;9:1; 75:10;
78:19; 124:23; 133:8;
134:10, 15; 140:4; 163:21; 169:17, 22; 175:20; 180; ; 192:7; 197:18; 211:6; 227:9; 228:9; 257:19 sent 34:25; 71:9; 169:18, 19.25; 204:1; 225:3; 232:25; 265:12; 268:6; 273:16
sentence 108:8; 170:20; 171:23; 179:2; 181:6, 10; 185:4; 191:22; 195:18; 201:7.8; 204:4; 205:9; 207:19; 208:9, 18; 214:22; 217:9; 232:11; 235:14; 241:24: 242:12; 243:19. 19; 244:18; 245:7; 247:24; 248:8; 257:9; 261:15; 277:1,4
sentences 176:18;
205:25; 226:9; 249:2
Seoul 187:20, 23: 188:15; 201:1; 213:19; 272:9 separate 15:4, 23; 132:15; 133:7; 186:23; 187:5; 192:3, 10, 15 seporataly 109:4; $111: 6 ;$ 197:19
Septermber 166:6;
180:21; 187:20, 23;
188:15; 191:4; 199:11;
200:21; 201:2; 209:2; 211:9; 212:5; 213:10, 25; 214:2; 216:3; 217:3, 16; 219:21; 226:14; 250:22; 251:12; 267:19; 268:7; 269:6; 272:11; 273:4
sequence 132:25
sequential $240: 16$ seriatim 20:5; 108:20 series 9:19; 20:2; 39:13; 60:16, 18; 107:21; 100:1; 112:11; 138:24; 150:19; 159:19; 221:18; 265:23
serious 173:35
serve 170:22; 178:10;
179:13: 180:3
served 9:4; 157:12
service 67:2; 175:7;
245:9, 18; 246:6; 248:9; 253:1; 262:2
services 12:7.9:242:14; 252:13.18, 21

SESTOON 112:1
sef 71:1;156:17;163:3; 165:6; 182:9; 210:16; 268:22
sers $268: 9$
soveral 40:16; 249:25
severe 145:10
shaking 7:25
shaped 165:4
share 158:9
shared 71:8, 10; 73:17; 241:18
shares 241:16
sharing 71:17, 18;
147:20
She-after 98:24
shed 211:20
Shedding 212:2
sheot 201:9; 239:2,4,6, 23; 240:8
shert 132:25
shorten 225:11
shorthand 63:3
Shorthy 69:19: 159:18;
249:3; 270:17
shot 9:16
Show 178:11
showing 213:6
show $245: 8$
shufte-winy 260:3
shut 76:3;77:10; 115:4;
147:15
sic 182:8
side 9:6, 7; 26:11; 104:6, 21, 24; 142:16; 144:22;
150:4: 154:17, 158:15, 16;
162:14; 193:18; 222:24;
241:13; 252:10; 275:16
sidea 163:11
Siemens 76:9
SIG 238:19
SIG-1009 254:14
SIG-19 260:14
SIC-231 238:18, 20;
240:16; 252:10
SIC-25 260:14
SIG-29 260:15
SIG-678 238:17
SIG-683 239:7; 240:7
SIG-782 254:16
SIG-990 254:16; 255:11
SIG-990 254:15
SIG600 222:18
SKE617 221:2
vigh 103:16; 164:9
sign-off 65:19
signature 203:13; 209:4;
225:17, 21, 23: 236:19; 238:7; 255:6, 12, 15, 17, 19. 20, 23; 256:1, 17
signed 102:21:144:7;
163:15, 20; 164:5; 199:1;
266:10

Signet 23:8, 15, 22;32:9;
48:10; 50:14, 22; 53:21; 60:1.6, 23; 62:23:63:10,
11:67:2, 18; 103:2; 107:2; 112:9, 12; 116:15, 22;
119:23; 122:20; 159:19;
162:16, 20, 22, 24; 165:5,
10; 166:11; 216:16; 221:6,
13; 223:15, 17; 224:19;
227:25; 242:7; 247:2;
248:20; 249:5, 12, 17
signing 142:18; 145:18;
146:7; 147:3; 167:2; 218:5
similar 60:12;99:7; 215:3
similarly 149:6; 189:22
simply 7:5; 19:4; 161:21;
170:5; 190:16; 235:2;
250:12
simuhtuneous 192:3, 15
simultaneously 99:10
single 28:11; 109:1;
128:6
sink 116:2
sinks 156:12
siphon 161:15
sit 72:23;91:6; 105:4;
186:14
site 202:9
sitting 43:13;69:10;
133:2; 232:6
situation 26:16; 81:13;
148:5; 201:10; 202:1; 274:6
situations 275:25
six 9:13: 38:9; 215:23;
216:5; 236:14; 244:23;
245:1; 265:17; 266:13
six-weak 243:22; 244:20
sixth 35:22: 250:2
sixty 152:5
size 38:16; 69:20
skip 256:1; 275:15
Skipping 173:4; 197:2;
243:19; 253:4
slated 11:21
sllghtly 250:24, 25
slipping 79:12,13
slog 19:6
stowly 254:1
small 9:16; 105:23;

## 183:10

smooth 30:25
Social 12:8; 158:4; 188:5
soff 270:4, 8, 12
sold 11:18; 155:3
sole 5:6,9
solicit 128:11; 264:9
solicitation 77:19,25;
91:20; 94:11:243:5;
244:8; 249:6
solleited 75:4;90:20;
91:3, 10. 24
soliciting 44:1, 10;85:15
solid 37:6
to-you 17:8
to-do 202:5, 22; 203:3 today 5:23;6:19;7:18; 8:7;69:10; 72:23;96:12; 133:2; 134:3:138:1; 140:15; 168:20; 184:23; 194:16; 251:5; 264:1; 276:8; 277:19
Todd 252:15
fogether 10:19; 11:2;
26:10; 132:17; 133:9;
166:2; 186:12; 202:2, 6, 16
told 29:17; 70:16;92:1;
147:18; 150:2; 185:5;
189:24; 233:22
Tom 178:10
tomorrow 185:8
ton 143:20
tone 33:22, 24;34:7, 12
tone-the 34:7
took 10:8; 23:8; 32:8;
53:11; 70:23, 25: 73:12;
99:5. 7; 107:24; 121:24;
131:11; 132:11, 23;
135:21; 137:6; 140:19;
159:6; 161:5; 189:9; 210:9; 212:16; 219:4;
238:2; 244:25; 273:12
10p 67:20; 212:13; 250:2
top-fevel 241:16, 18
topic 33:9; 52:16;80:7,
16, 17:85:12; 105:16;
113:12; 118:6; 119:10; 155:19; 157:18; 159:7, 10; 187:24:223:15
topics 156:5
total 38:19; 107:6;
110:19; 250:11, 20, 24, 25;
251:3, 10
totally 220:7
totals 107:17
touchstone 205:14.
toward 13:15; 56:24
towards 185:24; 248:7
town 68:8; 156:16
track 28:14; 103:25;
244:14; 252:6; 265:4
tracked 244:17
trade 69:15; 157:17;
172:24; 204:5; 205:25; 206:19
traderelated 189:8 traditional 123:6; 180:18 train 40:13
training 76:11, 11
trains 28:15; 159:4; 177:23
transaction 51:25;
122:4, 7, 20; 133:15;
144:11; 147:3; 166:7;
192:14, 20; 197:8; 198:18,
20; 220:4, 8; 223:21, 23; 228:24; 230:11; 231:14.
19; 232:1, 10; 233:1,3, 5,
10, 23; 237:9; 239:12, 18;
257:22; 269:11
transactional 166:18;
231:13:255:4
transactions 108:21, 25;
110:18; 111:3; 269:8
tranater 109:9, 11, 12;
270:16
transferred 52:1; 103:18
transfers 102:10
transition 65:8; 146:22;
148:10, 16; 149:24:
274:24
translate 274:11
transmitted 58:17; 196:8
transmitting 180:5;
249:17
transpired 54:1
transpires 7:18
iravel 253:17
traveled 253:18
traveling 97:20
travelled 263:5
travalling 156:15
treasurer 237:19
tremendousty 211:5
Trevor 214:7
tried 34:21;42:3;94:9;
143:9; 157:15; 263:18
trilateral 157:19; 159:2
trip 118:24; 189:16, 25;
190:2; 271:1, 15, 16;
272:4, 5, 7, 13; 273:3, 6,7. 9.11
trooped 163:21 troubla 14:16; 196:15; 207:6; 226:22; 248:14 troubled 34:7; 151:18 true 156:14; 234:9; 244:19
trust 164:13
trusted 149:8 truthtul 8:7
try 8:3; 14:5:32:3,7; 98:13; 116:17, 23; 123:9; 134:2; 140:18; 142:7; 166:23; 170:15; 175:13; 248:18; 264:24; 272:20 trying 14:21; 26:12; 70:22; 80:20; 105:21, 22; 121:23; 122:23; 130:5; 151:14; 153:8; 160:19; 162:1; 182:11; 188:19; 191:15; 246:1; 251:9; 264:5, 14; 265:8
Tueeday 106:14
tune 17:3
Tung 28:18; 30:18; 31:9; 145:20; 146:9; 149:18, 23 furn 37:11; 58:4; 146:18; 197:25; 202:15; 204:15; 208:2; 226:12; 227:17; 241:12; 249:23: 250:15; 255:9; 267:16
turned 11:25; 146:12;
155:9; 162:14; 163:5; 165:4; 227:13; 244:11;

## 274:25

turning 13:20; 112:9;
170:14; 212:12: 216:12; 222:17; 226:25; 234:7; 239:21; 241:21; 242:10, 24; 245:6; 247:21; 248:7, 24; 251:23; 255:25;
262:25; 269:24
turnip 121:5
turns 140:19
TV 190:10
twice 11:25; 156:22; 232:24
two 9:5, 11; 10:20; 14:22; 15:2; 28:24; 43:10, 14; 44:7; 56:1;57:11;65:3; 70:3, 4;86:17; 92:21; 95:21;99:16; 110:17, 22; 112:11; 114:16; 132:19, 23; 135:13; 141:14; 145:13; 148:24; 152:8;
158:12, 17; 161:25; 162:2, 21; 163:22; 164:17,18; 172:12, 21, 22; 174:20; 180:10, 12; 186:22; 187:4; 205:24; 214:5; 217:12; 218:1; 221:11; 226:9; 230:18; 239:5; 247:23; 250:12; 255:25; 258:21; 259:8; 260:3; 274:11
two-page 167:10; 258:20; 262:17
two-paged 198:24;
203:13; 209:1; 217:11; 230:15
two-part 32:18; 33:9
two-waek 212:17
type 78:23; 116.2;
118:15: 182:8; 253:1
typical 175:20; 245:15
typically 58:22; 59:1;
103:9; 175:17; 176:6;
209:24, 25; 210:4; 244:4; 263:6
U
U.S 9:10; 21:18, 24;

24:11, 18; 49:24;61:7; 63:5;74:15,17;77:3;
91:11; 128:2,6;142:5;
143:15; 146:17, 22; 147:6, $13,14,20,25$; 148:4, 17; 149:24; 157:19;171:25; 172:17, 20, 23: 215:4;
218:16; 219:14; 229:23
U.S.China-Taiwan 173:1
U.S.-Taiwan-China

172:14
U.S.China/taiwan

159:1
U.SJaiwan 157:17
uh 7:25; 8:1
uh-uh 209:21
uttimate 87:17,19,22;
130:24; 207:15
uhimately lises; 133:14; 173:10; 186:19 unanticipated 121:4 unavailable 145:11 unaware 186:6; 259:20 unclear 166:16 unsomfortable 77:7.8
undar 5:8, 21;7:21;9:24; 28:8; 41:23;87:13;90:8; 93:16; 96:12; 97:4; 125:7; 129:13; 130:4; 157:4; 177:6; 187:4; 191:2,23, 23, 25; 198:7; 203:10; 214:21; 226:3; 237:14; 241:23; 242:24; 247:23; 248:20, 20, 24; 250:24; 253:9, 14; 260:25; 261:13; 264:23
Undergreduate 8:19 underscored 218:20, 20 undarstandable 8:3 understood 8:4; 15:1; 79:5;80:21;98:8; 115:8,9; 137:1; 141:ร; 143:14; 146:15; 147:12; 166:24; 179:8; 195:20; 277:2 undertake 232:8; 233:19 undertaken 42:11; 109:21
undertaking 229:17, 18 undertook 196:22, 23 underway 13:9, 13; 92:21
unexpectedly 161:15 unfair 170:17
United 5:18; 9:3:61:8; 62:7:76:21; 145:21; 146:10; 153:23; 172:4; 182:21; 232:1
Univarsity 8:24, 24
uniess 54:2, 9; 74:20;
76:3; 122:7; 190:9
unofficially 92:8
unquate 116:2
unsigned 236:19 unusual 178:6
up 11:3; 12:2; 17:5,8; 18:19; 35:25; 36:24; 39:5; 41:2, 4; 55:1;57:1, 15; 66:4, 24, 25; 67:25; 68:1, 11; 70:19; 73:1, 11; 76:3; 77:10; 81:19,22;86:2; 105:25; 114:6; 115:4; 122:18; 126:10; 127:15; 132:7; 135:20; 136:15, 19; 140:18; 147:15; 156:17; 159:6; 160:14, 15; 163:3; 166:6; 69:1; 171:14; 178:11; 179:23; 192:19; 207:5; 210:16; 211:19; 214:23; 218:4; 221:1; 231:14; 232:23; 238:24; 239:3. 11; 241:9; 243:18; 250:12; 258:11; 264:25; 265:1; 270:5; 274:24 upcoming 121:2
updated 249:8
upon 156:14; 269:11
upper 199:9: 240:24
Uranium 9:17
urgency 180:17
urgent 193:1
USA 122:15; 216:14, 20; 222:7; 224:19; 227:23; 230:2, 6, 10; 234:3; 242:12, 16, 19; 270:16 use 39:16:41:8; 59:1;
78:17; 86:8; 102:16; 109:13; 123:19;151:19; 160:6; 167:5: 168:12; 174:7; 208:22; 216:23: 222:8; 227:3; 262:5
used 98:6; 139:6; 142:22; 148:22; 149:7; 151:4, 5; 160:22; 162:24; 183:19;
193:2; 202:22; 205:18;
218:18; 258:25; 262:18;
269:18; 270:4; 276:9, 10 ,
24
uses 160:18
using 124:18; 125:3;
149:9; 151:1
usual 94:11
usually 105:16; 210:14
Utah 195:10, 11

| T |
| :--- |

v 5:18; 249:1
vacant 237:16
value 269:5
Van 70:6; 255:20. 23
variation 125:18
varied 38:15; 39:4; 59:1;
179:15; 244:4
varisty $5: 21$
various 129:13; 179:13;
184:23
various-at 85:13
verbal 156:18
verbally $\mathbf{2 3 3 : 2 2}$
versus 74:11
vetted 150:5, 5
vice 123:21
viaw 7:2; 18:1; 53:5; 71:2;
73:17;96:12; 113:6;
178:18
viewed 53:3
views 7:10; 112:13;
157:21; 268:21
violation 214:25; 215:4
Virginia 8:16
virtually 74:10, 23
vision 68:21;71:1
visiting 243:6
visits 243:9, 11
Volcansek 87:1, 2, 6, 13:
88:2, 9, 14; 89:12, 24;
90:8, 20; 91:3, 10, 14, 18.
25;92:10; 93:7, 15, 22;

97:4
subpoenaed 5:21
subpoenas 5:12
Subpoint 187:18; 189:6
subpoints 187:4
subsequent 36:2;37:16;
80:8;95:24: 113:11;
239:8; 267:12; 268:11
subsequently 65:5;
182:20
subsidiaries 21:18, 24;
24:11, 18; 49:24;62:7:
63:5; 76:22; 128:2;
218:17; 219:14
subsidiary 61:7;77:3;
91:11;143:1, 5; 242:13
17,21
subsidization $17: 4$
subsidizing 15:25; 16:4
subsidy 100:14; 101:16,
21:102:1.17
substance 53:23; 134:2; 157:13
substantial 92:23;
135:19
substantially 36:24;
105:15
subsiantive 33:23
success 91:22, 22; 160:1
successful 66:1;86:18;
90:17: 92:23: 248:12, 19;
266:23
successor 237:16; 238:1 sufficient 57:14; 173:6;
245:16: 262:2
suggest 177:19; 178:1; 189:6
suggested 237:2; 264:4 suggestion 54:22;
83:15. 19
suggestions 36:3;
180:3; 271:7
summary 116:25; 162:4
summation 249:14
summer 32:5; 119:2;
120:11, 23
summer-the 119:1
summit 10:19; 11:3
supervized 104:1
supervision 226:3
supervisary $36: 17$
supplant 190:22
supplied 141:14
support 27:19:92:24;
181:9, 14; 206:4; 207:21, 23; 208:20
supported 53:5;89:15; 208:1; 245:12
supporters 183:1
supporting 76:14;77:10 supportive 182:5
suppose 27:13;77:6;
167:8:178:19; 181:17;
247:1;218:10
supposed 15:9;88:3;
197:19; 249:4, 12, 15; 253:14; 266:14
Supreme 5:15, 21 sure 5:14;6:25;7:17; 13:1; 20:1; 32:23; 39:15. 18; 56:12;65:5; 66:10;
69:24; 72:19:73:15; 74:3: 76:10; 81:20; 88:20, 24; 98:7; 104:20; 105:14; 114:24; 115:3, 11; 116:17:
124:7, 24; 127:8; 130:2:
132:17; 133:19; 137:13;
140:2; 141:18; 142:10;
143:22; 144:12; 145:1:
146:6; 148:19; 153:22;
158:8; 159:6; 166:23;
178:10; 186:11; 188:18;
190:12; 194:19; 200:6.8; 211:23; 215:9; 218:1;
220:18; 229:15; 232:19;
234:18; 238:24; 248:16;
253:19; 259:22; 271:1;
273:8; 275:8; 277:17
surfaced 144:5; 258:4
surplus 116:18
surprise 6:25;70:8
surprised 83:11
surrounding 167:2
suspect 156:18; 251:13; 253:16. 17
suspect-Let 174:6 suspected 253:25
sworn 4:5; 7:21; 112:5 syatem 46:1; 47:2; 75:6, 8,9,19, 25; 77:2,13; 161:12
systems 12:9

## T

table 142:16; 158:9, 15; 244:19
Taiwan-China 34:4; 178:17
Taiwan-Chinathe 34:4
Tehwan-U.S 29:19
TaiwnalChina 157:19
talk 17:25: 72:12; 92:8; 97:22;98:21, 22; 103:2, 12; 125:11; 127:3; 149:4; 150:24; 151:1; 152:16
tallined 64:11;67:15;
68:25:73:18;93:25; 119:24; 133:9; 144:3; 148:24; 149:8; 154:14, 14; 156:22; 157:18; 160:16;
173:20; 186:5; 200:6;
215:19: 251:1
talking 44:4; 52:22; 63:18;66:12; 73:6,7,13;
82:24; 133:13, 19; 135:19;
158:10, 10, 14; 174:8;
192:14; 194:18; 200:2;
204:18; 218:2; 237:11;
241:11; 256:3;272:5
talks 219:13; 270:15; 273:5
tank 13:16
tanks 178:16
target 37:8; 39:1;66:5; 88:2
targeted 74:24; 270:5
task 170:25: 204:5, 10
tasked 44:1; 202:16
tasks 36:21; 162:8
$\operatorname{tax} 146: 13,14,18 ; 175: 24$
Trylor 4:18
Toam 189:16, 19, 24;
190:2; 191:4; 212:5, 10 technical 158:4; 257:17, 19
technicallity 64:10
technically $27: 14$
Technology 153:23 tecum 97:5
telacopier 225:3
telecopy 225:3
telephone 132:13;
162:19; 236:23, 24; 263:2 telephontewoll 236:22
telling 28:23; 200:9; 213:3
$\operatorname{ten} 243: 6,12 ; 250: 9$; 254:5; 256:4
tendered 6:14;8:5; 80:20; 118:10
tentative 163:11:164:3
tenure $33: 8 ; 46: 14,19$.
25; 48:2, 15, 22; 49:2,8,
14, 21; 50:2,8; 59:16, 19. 20; 104:4; 210:20
term 37:23: 39:16, 20, 20; 57:7; 73:10; 94:7, 18: 101:25; 102:16, 19;
111:17; 122:25; 123:19; 146:12, 18; 148:22; 151:3. 13. 13; 160:13; 161:17; 216:9, 10, 11; 224:2; 227:3; 228:20, 23; 229:10; 234:17; 252:7
terminated 93:8, i1
terminology 142:2
term 57:8;68:11, 24;
71:14, 15; 76:17;88:3; 92:16; 104:5; 105:12; 134:17; 154:12; 164:11; 220:5; 228:7; 257:20;
274:11
teet 152:1
testified 4:6; 39:19;
58:15;65:21;67:23; 72:6; 96:17:99:13: 101:15: 112:6; 120:2; 121:16; 127:13; 131:24; 141:21, 23; 143:7, 10; 145:7: 147:23; 148:8; 162:4; 185:12; 187:15; 198:8, 15 ; 199:18; 219:9; 230:7; 229:18; 231:3: 232:24; 233:15; 263:25; 266:5
teatify $66: 18 ; 96: 13,16 ;$

146:2 $58: 16 ; 269: 3$
reatifying 129:24; 184:23
testimonial 142:7
festimony 8:7; $80: 22$;
81:11, 21; 88:13; 119:17.
19; 121:24; 135:5; 136:23;
172:19; 177:22; 200:13;
231:7; 251:5, 7; 259:14,
22. 22: 269:5
than-1'm 233:2
that'd 246:8
that's-or 206:11
that's-there 52:18
that-and 9:16; 151:18
that-no 87:5
that-0p 37:22
that-mame 95:23
that-ihat's 76:12
thati-the $3 \%: 11$
that-we 102:21
that-yyall 66:22
that-whue 253:16
that-you 16:14; 27:13
that? 140 .55 253:17
the-tes 44:21
the-directing 208:17
the-giving 90:18
the-1 40:19; 101:8; 224:1;
240:25; 249:21
themis $63: 17$
the-is 185:16
the-it 60:17; 135:14
the-no 205:20
the-on 105:22
the-or 41:8
then-there 154:5
ther-fo 25:18
the-well 104:6
the-what 25:22; 89:10
the-which 107:22
the-yes 71:14
the-you 202:5
the-your 71:2
thelr-from 206:16
theirs 76:12; 150:4
themsehtues 181:8
then- $104: 22$
then-so 99:7
theres-...f 197:3
there-following $77: 1$
there-1 139:11
there.l 226:23
therewfter 256:6
theretoy 169:7
Therefore 204:5
they're 12:19;41:21;
228:8; 240:6; 246:7, 21; $273: 8$
they-that 30:21; 43:10 thick 218:3
shink-1 $51: 11$
think-My 174:6
thinking 72:16, 20;
79:17; 118:14; $253: 7$
thinks-that 178:20
third 200:19; 204:3.15;
215:22; 221:3; 222:3;
225:15; 239:14; 240:25;
255:6; 261:15; 263:8
this-things 165:12
this-wal 58:15
those-the 119:7
though 12:22; 14:6;67:1:
94:22; 119:16; 122:11;
127:5; 132:17; 159:8;
160:22; 264:5; 274:4
thought 11:22; 12:3;
15:1;34:6,7,8:66:1:
72:25; 130:21; 138:20;
149:18; 151:4, 5; 205:2
thought-and 178:19
thoughte 73:23
thoughts-had 71:16 thousands 153:18
three 9:4; 14:22; 15:2;
92:21;95:21; 154:16;
164:17, 18; 204:18;
213:25; 221:18; 274:19;
275:4
three-and-haif 173:23
three-page 267:18
three-yeur 173:7; 216:8,
10,11
throughout 96:19;
142:14
thus 41:20
tighter 119:1, 1. 1
till 175:24; 176:3: 247:9;
254:4
time-at 47:12
time-bear 264:18
time-it 44:8
time-this 197:5
time-marked 193:1
timely 176:4
times 7:7; 15:1, 3; 156:17;
205:16
timing 109:15; 180:8;
249:7, 8: 273:7
title 10:17, 24; 26:21,24;
43:18; 44:19, 20; 55:8;
99:7; 101:7.9: 104:20;
274:15
titled 239:9
to-again 197:21
to-could 51:1
to-give 188:20
to-he 165:4
10-1 30:24; 35:25
to-l'm 188:9
to-midantitied 94:10
to-or 60:8
to-Policy 27:13
to-strike 22:4
to-we 83:2
to-well 108:13
18; 158:5, 6, 10, 14;
159:24; 160:4, 11, 23;
161:20; 162:13; 163:12;
164:3, 14; 166:2,9, 19;
167:5, 18; 168:12; 169:12,
19, 25; 172:13; 173:6;
175:2; 177:11; 178:14;
181:25; 186:1,2, 10,15;
187:1,7, 12, 22; 188:1,3,
4, 6, 14, 23; 189:17; 190:3;
191:3, 6, 7, 11; 194:9;
195:17; 196:1; 198:4, 14;
199:1, 10; 200:2; 201:12.
= $20 ; 203: 12,22 ; 209: 3$;
$211: 2,10,14,17,18 ;$
212:4,9;213:4, 11; 214:1;
$F$ 215:5, 24; 216:4; 219:2,
19; 222:7,13; 224:19;
$=225: 5,19 ; 227: 19 ; 229: 6$,
21;230:1,6,10; 231:11;
234:3, 4; 237:10; 242:13,
FF 16, 17; 245:23; 253:19;

254:17; 264:7,9, 15, 17,
20; 265:9, 20; 268:10, 20;
$\equiv 20,26,2,20,26: 10,20 ;$
=fiv 274:5,10; 275:6, 14
$=$ Young's 28:21; 29:7, 15;
30:1, 13; 32:1,4,10;
33:16;34:11;148:6,9;
153:23; 181:15; 189:2;
199:21
Young-he 219:22
your-however 19:25
yeurs 216:23.


126:4, 6, 12, 18: 127:13. 20:128:1, 6, 11,17,25: 129:7.13: 131:16; 134:21. 25: 141:4, 11; 142:12, 17; 145:19; 146:9, 25: 147:2, 7,19; 150:11, 16,25; 151:9; 152:11, 15.23; 153:19; 154:22; 155:18; 161:3; 169:5; 177:9; 183:22; 184:22; 185:24; 186:12; 189:12; 191:13; 192:25; 194:6; 195:20. 22. 23; 196:7; 198:3, 6;
202:11: 209:5; 212:15; 229:22; 230:4; 253:10, 14; 262:19, 20; 263:2,9, 16, 21, 24; 264:8; 265:12, 16, 24; 266:2, 6, 8, 12; 268:5, 6; 270:2; 273:15; 274:9
Volcansek's 88:23; 89:20; 90:10; 91:22; 184:17; 193:21; 266:21 Volcanssk-this 150:20 Voicansek-Richards 169:3
voiuntarily 54:21, 24; 237:21
voluntary 123:19 volunteer 74:20
vote 85:18
VP 104:19

## W

W 183:22; 184:22 wagon 121:5
wit 175:24
waiting 63:15
walk 122:23: 123:2, 15; 188:16
Walker 103:23: 162:15;
202:18, 19:215:14, 15;
221:7; 249:18, 19; 255:17
walking 135:11
wall 83:2; 189:21, 22; 276:9, 24
wam-dificuk 258:8
wants 19:5; 168:16;
219:20
was-After 237:23
was-As 166:5
was-Boyond 177:12
was-he 13:15
was-his 149:23
was:-1 11:10; 33:21;
34:19; 101:7; 202:7
was-I've 44:19
wasmif 98:25
was-NPF 74:8
was-that's 120:12
was-Well 249:10
was-with 118:24
Washington 4:18; 7:17; 13:18; 73:3:153:14;
158:23; 199:16; 214:8;

260:20
wasn't-it 9:20
waste 123:4
water 233:13
waterfront 84:2
Watikins 5:18
way 19:2,6; 20:1, 10; 26:10; 32:7;34:5; 41:10; 48:5, 18;69:18; 84:23; 104:2; 108:6; 111:14; 123:8, 10, 15; 124:9; 131:7.8: 135:24; 136:25;
137:11: 143:22; 157:22;
159:14; 165:9, 11, 11:
166:24; 171:3; 174:12;
180:15; 181:21; 189:17;
190:22, 23; 195:13, 24;
212:14; 213:7; 226:16;
228:20; 232:10. 11. 20;
242:19; 247:7: 252:5;
254:9; 260:25; 276:16
way"-it's 218:20
way-as 90:5
winy-he 13:14
way-that 90:5
way-took $99: 6$
ways 73:13: 102:17;
150:17; 189:13
wayside 173:24
we-and 162:20
We-G.E.-ny-the 11:17
well 174:14
we-wall 75:1
wealthy 146:16
Wempons 9:24; 10:25
Wedneedey 262:21
wook 155:13; 163:22; 180:12
weateend 106:13, 20
wealdy $97: 15,19 ; 105: 14 ;$ 163:24
weoles 14:22; 26:10; 38:9;
40:16; 42:12:57:11;
114:16; 161:25; 162:2;
180:10; 244:23;245:1
Weinberger 10:23
Weinberger-and 9:24
walcomed 76:16
weilare 34:20
ryere-1 74:22; 123:17
wers-there 95:20
were-we 123:17
were-What $250: 9$
weren't 86:9, 18; 132:17:
133:19; 177:23; 179:17; 210:7; 236:22; 276:19
what's 13:19;95:16;
160:9; 168:18; 180:10;
196:21; 199:13; 235:9, 12; 239:25; 269:15
What-axcuse 121:14 whatsower 128:13; 129:2
whenever 92:13;98:25;
125:25; 126:13: 137:5
| Whereupon 4:2; 111:24; 112:3
Wharever 132:11; 272:9
whether-he 45:5
which-we'll 99:22
whichever 8:14; 192:1
White 10:19; 11:4;
171:19; 184:4; 185:7, 23;
186:2, 9, 15; 195:21;
196:1, 7; 197:23
Whitney 153:23; 155:1
whale 39:8; 73:2; 143:19;
144:10; 153:9; 268:2
whole-have 41:18
whole-1'm 41:17
whotly $143: 5$
wholly-owned 242:13. 16, 21

## whomever 133:3

whose 79:18: 218:15
why-1260:1
why-athat's 125:5
wide 178:9; 179:22, 22
Wiegars 65:4, 7; 67:24
wift 154:9
willing 111:18; 159:17; 181:25
win 171:4, 18
window 152:5
wish 39:12; 124:10
with-i.e 172:14
wish-you 17:5
within 6:3, 4; 7:2; 10:15; 12:4; 27:2; 36:25; 37:14; 40:16;63:17, 18; 169:17; 172:1,6,9; 177:18: 228:25; 243:22; 248:8; 251:14; 259:18
without 116:6; 125:4;
148:25; 162:2; 165:13;
221:20; 274:15
without-You 246:16
WITNESS 4:8, 19; 5:20;
6:7, 12, 17, 12:18, 23;
14:18; 15:13, 22; 16:20;
17:1, 16, 23; 18:5; 19:8;
26:18; 27:12; 28:3, 23;
29:10; 30:4; 31:4, 25;
32:12; 33:2, 12; 34:2, 16;
35:2, 13, 20; 36:10, 16, 23; 37:6, 20, 25; 38:8, 25:
39:16; 40:3, 23; 41:4; 43:8; 44:11, 18; 45:3, 20; 50:20; 51:7, 22, 24; 52:22; 53:25;
54:11; 55:8, 16; 56:11, 22;
57:18, 25; 58:12, 19, 25;
59:9, 14, 21: 63:15, 20, 23:
64:7,9;66:21;67:13;68:5;
73:7; 74:7; 75:16, 25;
76:24; 77:16; 78:17;
79:15, 20; 81:8; 83:1, 22; 84:8;86:14;88:18, 21; 89:3. 7:92:19;94:18;95:2, 20;96:12; 98:3; 100:11; 102:9, 13, 20; 103:7;
104:12: 105:9; 106:4;

107:9,ive:22; 111:4, 20,
22; 112:20; 113:2; 114:1; 115:8, 10, 19, 21: 117:3; 119:24; 121:1; 122:23; 124:11, 14; 127:3; 130:3. 14, 17; 133:12, 17; 137:1, 14; 138:3; 146:1,3; 151:4; 160:15; 163:8; 168:21;
171:10; 188:10; 190:7, 11, 18: 191:19; 193:8, 12;
194:12, 20; 199:7; 200:11, 17; 203:19; 204:25; 205:6. 7; 206:13; 207:8, 17 ;
214:12, 13; 219:7; 220:1.
4: 225:9; 229:11: 230:25;
235:19; 269:1,12
wonder 254:2
wondering 155:14; 162:6
Wood 194:7,8, 15, 24.
25; 195:7,9
Wood's 195:13
word 59:1;65:23; 78:18;
151:3. 5, 19; 152:14;
161:14; 174:8; 180:25;
258:8
word-your 58:25
worded 180:15
words 33:17; 102:20;
136:20; 143:8; 168:8, 11;
169:9; 170:13, 15; 175:16;
181:11; 183:25; 192:16;
197:2, 16; 216:23; 222:24;
240:23; 245:24
wore 120:11, 23
work 11:4, 12;45:11:
65:17, 22, 24; 68:9;76:13;
87:10;89:19; 149:7;
159:24; 162:21; 164:13;
166:11; 176:10, 186:4;
196:19, 24: 201:10;
205:17; 207:24; 231:13;
233:17; 264:6, 17; 266:17
morked 5:1; 9:21; 11:7;
26:8, 10; 27:15; 44:21:
59:7:79:22; 98:17;
104:12, 18; 117:25;
275:24
working 104:24; 107:11;
149:22; 166:8; 186:12;
210:3.9, 10, 19; 273:19
worke 109:6; 185:8
workd 13:19; 213:20
wordd's 78:12
worries 119:5
worry 150:6; 164:7
worrying 143:4
worth 90:18; 147:13;
152:16; 266:21
would-he 182:1
would-widd 92:8
wouldn't-1 76:15
wite 30:7; 154:21; 259:8
writes 211:2; 212:14;
213:2, 18; 227:22
writing 35:17; 40:12;
71:1,17:95:25; 156:19.

21, 22; 169:1; 170:8;
186:9; 224:10, 13; 225:19; 226:17; 246:21; 265:23
writings 96:2:224:10
written 92:2, 6; 156:11;
166:1; 207:12; 208:16;
265:18, 25; 269:6; 277:8, 10
wrong 31:11; 159:3;
182:25; 266:4,9
wrong-1 66:1:
wrote 191:14; 208:15; $244: 9$

| $\boldsymbol{X}$ |
| :---: |
| $\begin{aligned} & x \text { 105:18 } \\ & X-Y \text { 179:2i } \end{aligned}$ |
|  |  |
|  |

y 105:18
YBD 162:13; 169:12;
177:11; 196:23; 215:1. 24;
216:14. 20; 227:22;
242:12, 14, 19
Yeah 130:14: 142:24;
144:8; 194:11: 200:11;
201:5; 203:7; 204:25;
211:12; 261:24; 274:17
year 9:16, 18; 10:10;
32:16;99:3; 118:19;
175:23; 213:3; 265:11
year-Haluy 264:19
year-end-hehell 9:20
years 9:5, 5, 11, 13;87:8;
216:14; 227:23
you're-1 124:6
you-during 46:13
you-just 121:10
you-talking 121:17
you-that 28:7
you-well 26:3
you-what 17:12
Young 18:3, 12: 23:9;
28:18; 29:25; 30:15, 18;
31:9. 19, 21, 22; 34:5, 25;
35:4, 17; 48:10; 54:2;
116:21; 117:4,9,17;
121:25: 122:3,6,9.11,14,
18, 19, 19: 124:3, 15, 20 ,
23: 125:1, 6, 11, 13, 14,
17, 19; 126:1, 2.15.19;
127:1, 3; 129:16, 21;
130:12, 18, 25; 131:2, 13;
133:14; 134:18, 18, 20, 21, 24, 24; 135:9; 136:15, 15,
18, 19. 23, 137:9, 21, 23. 24; 138:5, 11. 16, 16;
$139: 6,9,12,14,15 ; 140: 1$,
9, 16, 22; 141:3, 6, 6, 7, 12,
12, 21, 23: 142:5, 14, 19.
19.21: 143:12, 12; 144:1,
6. 19; 145:20; 146:7, 10;

147:6, 10, 19, 24; 148:17;

