



FEDERAL ELECTION COMMISSION
Washington, DC 20463

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AUG 01 2019

RE: MURs 7351 and 7382
Thom Tillis Committee and
Collin McMichael in his official
capacity as treasurer

Dear Ms. Mitchell:

On May 16, 2018, and May 30, 2018, the Federal Election Commission (“Commission”) notified your clients, the Thom Tillis Committee and Collin McMichael in his official capacity as treasurer (the “Tillis Committee”), of complaints in the above-numbered matters under review (“MUR”) alleging violations of the Federal Election Campaign Act of 1971, as amended (“the Act”) and Commission regulations. Copies of the complaints were forwarded to your clients at that time. Upon review of the allegations contained in the complaints and your clients’ response, the Commission, on July 24, 2019, found reason to believe that the Tillis Committee violated 52 U.S.C. § 30121, a provision of the Act, and the Commission’s regulation at 11 C.F.R. § 110.20(i). The Factual and Legal Analysis, which formed a basis for the Commission’s finding, is enclosed.

You may submit any factual or legal materials that you believe are relevant to the Commission’s further consideration of this matter. Please submit such materials, along with responses to the enclosed questions and document requests, to the Office of the General Counsel within 15 days of receiving this notification. Where appropriate, statements should be submitted under oath. In the absence of additional information, the Commission may find probable cause to believe that a violation has occurred and proceed with conciliation. *See* 52 U.S.C. § 30109(a)(4).

Please note that you have a legal obligation to preserve all documents, records and materials relating to this matter until such time as you are notified that the Commission has closed its file in this matter. *See* 18 U.S.C. § 1519.

If you are interested in pursuing conciliation prior to finding of probable cause to believe a violation has occurred, you should make such a request by letter to the Office of the General Counsel. *See* 11 C.F.R. § 111.18(d). Upon receiving such a request, the Office of the General

Letter to Cleta Mitchell, Esq. re: MURs 7351 and 7382
Page 2 of 2

Counsel will recommend either that the Commission enter into an agreement in settlement of the matter or decline to pursue pre-probable cause conciliation at this time. The Office of the General Counsel may recommend not pursuing pre-probable cause conciliation in order to complete its investigation of the matter. Further, the Commission will not entertain requests for pre-probable cause conciliation after briefs on probable cause have been delivered to the respondents.

Requests for extensions of time are not routinely granted and may be conditioned on your clients entering into a tolling agreement with the Commission. Requests must be made in writing at least five days prior to the due date of the response and good cause must be demonstrated. In addition, the Office of the General Counsel ordinarily will not give extensions beyond 20 days. Pre-probable cause conciliation, extensions of time, and other enforcement procedures and options are discussed more comprehensively in the Commission's "Guidebook for Complainants and Respondents on the FEC Enforcement Process," which is available on the Commission's website at http://www.fec.gov/em/respondent_guide.pdf.

Please be advised that, although the Commission cannot disclose information regarding an investigation to the public, it may share information on a confidential basis with other law enforcement agencies.¹

This matter will remain confidential in accordance with 52 U.S.C. §§ 30109(a)(4)(B) and 30109(a)(12)(A) unless you notify the Commission in writing that you wish the matter to be made public. For your information, we have enclosed a brief description of the Commission's procedures for handling possible violations of the Act. If you have any questions, please contact Saurav Ghosh, the attorney assigned to this matter, at (202) 694-1643 or sghosh@fec.gov

On behalf of the Commission,



Ellen L. Weintraub
Chair

Encl.
Questions
Factual and Legal Analysis
Procedures

¹ The Commission has the statutory authority to refer knowing and willful violations of the Act to the Department of Justice for potential criminal prosecution, 52 U.S.C. § 30109(a)(5)(C), and to report information regarding violations of law not within its jurisdiction to appropriate law enforcement authorities. *Id.* § 30107(a)(9).

QUESTIONS AND DOCUMENT REQUESTS – THOM TILLIS COMMITTEE

Please answer these questions regarding the activities of the Thom Tillis Committee, and Cambridge Analytica's involvement with that political committee. Identify any individuals with personal recollection, knowledge, or understanding of the answers and provide us with any communications, documents, records, or other information that provide a basis for your answers. If you do not know the complete answer to any question, please answer to the extent possible and indicate your inability to answer the remainder of the question. If you believe you cannot answer any question based on a legal limitation or claim of privilege, please state the basis for your belief that you cannot answer and provide as much information as you believe you can provide.

In each of these questions and document requests, unless otherwise specified, any reference to "Cambridge Analytica" means Cambridge Analytica LLC as well as any parent, subsidiary, or affiliated company — including Cambridge Analytica LTD, SCL Group LTD, SCL Elections, and SCL USA — and any officers, employees, agents, and other persons acting on behalf of Cambridge Analytica LLC or any parent, subsidiary, or affiliated company; and any reference to "Committee" means the Thom Tillis Committee.

1. Identify any person employed by or acting on behalf of Cambridge Analytica who provided services to the Committee, including the person's name; their nationality, citizenship and/or U.S. immigration status; their job title; and a current or last known mailing address, telephone number, and email address. For each person, also describe:
 - a. The dates during which the person provided services to the Committee;
 - b. The services provided, including the tasks and functions involved, goals and objectives, and deliverable products or recommendations provided;
 - c. The physical location or, if more than one, locations at which the person provided services to the Committee;
 - d. The person's supervisor or manager at Cambridge Analytica; and
 - e. The person at the Committee who managed, supervised, or directed the services the person at Cambridge Analytica who provided services to the Committee.
2. Describe how Cambridge Analytica became known to and retained by the Committee, including who participated in the Committee's decision to retain Cambridge Analytica.
3. Provide all documents, records, or communications related to the Committee's decision to retain Cambridge Analytica.
4. Describe and identify any person employed by or acting on behalf of Cambridge Analytica who advised on, provided services related to, or participated in any of the following areas or decisions:
 - a. Fundraising and solicitation of contributions for the Committee;

Questions and Document Requests – Thom Tillis Committee
Page 2 of 2

- b. Determining how the Committee allocated actual or potential expenditures, including the authorization or directing of expenditures or the budgeting, prioritizing or spending for Committee communications or events;
 - c. Determining how the Committee allocated its resources or was otherwise administered, including managing or directing persons employed by, volunteering for, affiliated with, or acting on behalf of or under the direction or control of the Committee;
 - d. Developing, disseminating, or targeting communications, including determining the subject matter, theme, message, or content of communications and identifying or determining the target audience for communications;
 - e. Planning or implementing the travel, movement, or appearances of any federal candidate, surrogate, or agent.
5. Provide all documents relating to Cambridge Analytica's involvement in the Committee's activities described in response to Request 4.
 6. Describe any formal or informal policies, procedures, trainings, or guidance that the Committee adopted or implemented regarding the participation of foreign nationals in the Committee's activities, as well as any discussions between the Committee and Cambridge Analytica regarding any such policies, procedures, trainings, or guidance.
 7. Provide all documents relating to the Committee's policies, procedures, trainings, or guidance described in response to Request 6.
 8. Describe how Cambridge Analytica charged for its services to the Committee, including how the Committee's disbursements were allocated for Cambridge Analytica's services.
 9. Provide all documents related to the Committee's payments to Cambridge Analytica.

FEDERAL ELECTION COMMISSION**FACTUAL AND LEGAL ANALYSIS**

RESPONDENTS: Thom Tillis Committee and Collin McMichael in his official capacity as treasurer MURs 7351 and 7382

I. INTRODUCTION

This matter was generated by complaints filed with the Federal Election Commission (“Commission”). *See* 52 U.S.C. § 30109(a)(1). These complaints allege that the Thom Tillis Committee and Collin McMichael in his official capacity as treasurer (“Tillis Committee”) violated the provisions of the Federal Election Campaign Act of 1971, as amended (“Act”), and Commission regulations that prohibit foreign nationals from directly or indirectly participating in the decision-making process of a political committee’s contributions or expenditures in connection with a federal election. These allegations stem from services that Cambridge Analytica LLC (“Cambridge”) provided to the Tillis Committee during the 2014 election cycle.¹ For the reasons explained fully below, the Commission finds reason to believe that the Tillis Committee violated 52 U.S.C. § 30121 and 11 C.F.R. § 110.20(i).

II. FACTUAL AND LEGAL ANALYSIS**A. Background**

Cambridge is a limited liability company organized in Delaware on December 31, 2013.² SCL Group LTD (“SCL”) is based in England and registered in the United Kingdom on July 20, 2005.³ Cambridge reportedly began working for political committees in the U.S. during the

¹ *See* MUR 7351 Compl. (Mar. 26, 2018); MUR 7382 Compl. (May 10, 2018).

² Cambridge Analytica LLC, Delaware Div. of Corps., <https://icis.corp.delaware.gov/ecorp/entitysearch/NameSearch.aspx> (viewed July 19, 2018).

³ SCL Group Limited, U.K. Companies House Registration, Company No. 05514098, <https://beta.companieshouse.gov.uk/company/05514098> (last visited Oct. 29, 2018).

1 2014 election cycle.⁴ The Complaints allege, based on news reports, that Cambridge was
 2 “effectively a shell” and “any contracts won by Cambridge . . . would be serviced by London-
 3 based SCL and overseen by [Alexander] Nix, a British citizen,” who is a director of SCL and
 4 chief executive of Cambridge.⁵ “Most SCL employees and contractors” were reportedly foreign
 5 nationals from Canada or Europe.⁶

6 According to former employees quoted in media reports, during the 2014 election cycle,
 7 Cambridge, like SCL, was “overwhelmingly staffed by non-U.S. citizens,”⁷ at least two of whom
 8 “were still answering ultimately to [Alexander] Nix” while working for U.S. political
 9 committees.⁸ Christopher Wylie, who worked for Cambridge during the 2014 election cycle and
 10 is a foreign national, reportedly asserts that he and “many foreign nationals worked on the

⁴ See MUR 7351 Compl. at ¶¶ 5, 13; Craig Timberg and Tom Hamburger, *Former Cambridge Analytica Workers Say Firm Sent Foreigners to Advise U.S. Campaigns*, WASH. POST (Mar. 25, 2018), available at https://www.washingtonpost.com/politics/former-cambridge-analytica-workers-say-firm-sent-foreigners-to-advise-us-campaigns/2018/03/25/6a0d7d90-2fa2-11e8-911f-ca7f68bff0fc_story.html (“Timberg Article”) (cited in MUR 7351 Complaint) (“The company aggressively courted political work beginning in 2014[.]”).

⁵ See MUR 7351 Compl. at ¶ 16 (citing Matthew Rosenberg, Nicholas Confessore and Carole Cadwalladr, *How Trump Consultants Exploited the Facebook Data of Millions*, N.Y. TIMES (Mar. 17, 2018), available at <https://www.nytimes.com/2018/03/17/us/politics/cambridge-analytica-trump-campaign.html> (“NYT March 17 Article”)); Matthew Rosenberg, *Cambridge Analytica Suspends C.E.O. Amid Facebook Data Scandal*, N.Y. TIMES (Mar. 20, 2018), available at <https://www.nytimes.com/2018/03/20/world/europe/cambridge-analytica-ceo-suspended.html> (“[The SCL Group and Cambridge Analytica] were set up with a convoluted corporate structure, and their operations are deeply intertwined. Mr. Nix, for instance, holds dual appointments at the two companies. Cambridge Analytica is registered in Delaware . . . but it is effectively a shell — it holds intellectual property rights to its psychographic modeling tools, yet its clients are served by the staff at London-based SCL and overseen by Mr. Nix, who is a British citizen.”); see also SCL Group Limited, U.K. Companies House Registration, Company No. 05514098, <https://beta.companieshouse.gov.uk/company/05514098/officers> (last visited Oct. 29, 2018) (listing Nix as SCL director from 2005-2012 and from 2016-2018).

⁶ NYT March 17 Article.

⁷ Timberg Article.

⁸ Carole Cadwalladr and Emma Graham-Harrison, *Staff Claim Cambridge Analytica Ignored US Ban on Foreigners Working on Elections*, GUARDIAN (Mar. 17, 2018), available at <https://www.theguardian.com/uk-news/2018/mar/17/cambridge-analytica-non-american-employees-political> (“Guardian Article”).

1 campaigns, and many were embedded in the campaigns around the U.S.”⁹ Wylie also asserts
2 that he was personally part of “multiple conference calls in 2014” with Nix and Stephen K.
3 Bannon, a Cambridge board member, in which “strategic campaign matters were discussed.”¹⁰
4 According to Wylie, on some of these calls, Cambridge’s leaders discussed whether the company
5 was violating federal law by using foreign nationals to work on American political campaigns.¹¹
6 However, Cambridge reportedly provided no compliance training for its foreign employees on
7 what conduct to avoid in order to comply with federal law while working for U.S. political
8 committees.¹²

9 The primary service that Cambridge offered its clients was a form of voter targeting that
10 it described as “psychological profiling to reach voters with individually tailored messages.”¹³
11 Cambridge allegedly employed many foreign national data scientists, including Dr. Alexander

⁹ MUR 7351 Compl. at ¶ 26 (citing Anna R. Schechter, *Wylie: Foreigners Worked for Cambridge Analytica on NC Senate Campaign*, NBC NEWS (Mar. 23, 2018), available at <https://www.nbcnews.com/politics/elections/wylie-foreigners-worked-cambridge-analytica-nc-senate-campaign-n859526> (“Schechter Article”). Wylie apparently played a significant role in founding Cambridge. See NYT March 17 Article (“[Wylie] helped found Cambridge and worked there until late 2014.”). Wylie reportedly left Cambridge at the end of the 2014 election cycle, although there is some dispute as to precisely when he left the company. Schechter Article (“Cambridge has said that Wylie left the company in July 2014. Wylie [claims that] while he gave notice in July, he continued to work for the company until just before the elections on Nov. 4, 2014.”).

¹⁰ MUR 7351 Compl. at ¶ 30 (quoting Timberg Article). Both Nix and Bannon, along with three others, are described by an internal Cambridge legal memorandum as “managers” of Cambridge; the memorandum notes that “Cambridge is currently being managed day to day by Mr. Nix,” a foreign national. CONFIDENTIAL MEMORANDUM FROM LAURENCE LEVY TO REBEKAH MERCER, STEVE BANNON, AND ALEXANDER NIX at 6 (July 22, 2014), available at <http://cdn.cnn.com/cnn/2018/images/03/26/levy.memo.pdf> (discussed in Schechter Article).

¹¹ Timberg Article.

¹² Guardian Article (“There were no briefings on the kind of work that non-US citizens should avoid, or warnings about the legal risks.”).

¹³ Timberg Article; see also Sasha Issenberg, *Cruz-Connected Data Miner Aims to Get Inside U.S. Voters’ Heads*, BLOOMBERG (Nov. 12, 2015), available at <https://www.bloomberg.com/news/features/2015-11-12/is-the-republican-party-s-killer-data-app-for-real-> (“Issenberg Article”) (“Cambridge Analytica’s trophy product is ‘psychographic profiles’ of every potential voter in the U.S. interwoven with more conventional political data. The emphasis on psychology helps to differentiate the Brits from other companies that specialized in ‘microtargeting,’ a catch-all term typically used to describe any analysis that uses statistical modeling to predict voter intent at the individual level.”).

1 Tayler, who led the data science team as the company’s Chief Data Officer.¹⁴ Cambridge
2 reportedly helped political committees “decide what voters to target with political messages and
3 what messages to deliver to them,” while also offering additional services such as “fundraising,
4 planning events, and providing communications strategy[.]”¹⁵ Wylie asserts that he and other
5 foreign nationals working for Cambridge “weren’t just working on messaging” but “were
6 instructing campaigns on which messages go where and to who.”¹⁶ Other employees have
7 supported this assertion, claiming that Cambridge “didn’t handle only data” but worked on
8 message development and targeting strategy.¹⁷

9 During the 2014 election cycle, Cambridge worked for the Tillis Committee, Thom
10 Tillis’s authorized campaign committee for the U.S. Senate in North Carolina.¹⁸ Wylie
11 reportedly claims that “his largely foreign team” crafted and targeted messaging for Tillis’s
12 campaign.¹⁹ Cambridge’s own internal documents detail that the company was also contracted
13 by the North Carolina Republican Party (“NCRP”) to provide support for Tillis, other
14 Republican campaigns in North Carolina, and the NCRP itself.²⁰ The documents confirm that
15 Cambridge provided the Tillis Committee with message targeting services, noting that “local
16 campaign staff had ideas about how they wanted their target universes defined, but the

¹⁴ MUR 7351 Compl. at ¶ 9.

¹⁵ MUR 7351 Compl. at ¶ 28 (quoting Timberg Article).

¹⁶ *Id.* at ¶ 26 (quoting Schechter Article).

¹⁷ Timberg Article.

¹⁸ MUR 7351 Compl. at ¶ 13.

¹⁹ Schechter Article.

²⁰ Cambridge Analytica 2014 Activity Summary Report at 12, *available at* <https://www.washingtonpost.com/apps/g/page/politics/2014-cambridge-analytica-report-on-congressional-and-legislative-races/2294/> (“2014 Report”).

1 [Cambridge] team was able to use their knowledge of the data to suggest more effective targeting
2 strategies.”²¹ Cambridge’s modeling and targeting work for the Tillis Committee reportedly
3 altered the content of the committee’s messages to focus on issues that Cambridge had identified
4 as resonating with potential voters, such as foreign terrorism, more than issues previously
5 prioritized by the committees, like state-wide education policy.²²

6 The Tillis Committee denies that Cambridge provided any media consulting services or
7 made any strategic decisions, claiming that all decisions regarding the use of Cambridge-
8 generated data were made by its own staffers, and that no Cambridge employees were involved
9 in the management or decision-making of the committee.²³ The Tillis Committee’s campaign
10 manager and general consultant both submitted sworn affidavits attesting that Cambridge served
11 only as a data vendor for the committee, that, for example, Cambridge “played no role in the
12 development or decisions about the Tillis [Committee] messaging or communications,”²⁴ and
13 that all communications and messaging decisions for the committee were made by the
14 committee’s campaign staff or media consultants, not Cambridge.²⁵

²¹ *Id.* at 14.

²² See Issenberg Article (“In North Carolina, where the company was paid \$150,000 by the state party and \$30,000 by Tillis’s campaign, Cambridge Analytica developed models to predict individual support, turnout likelihoods, and issues of concern that would recalibrate continuously based on interactions with voters[, and] that dynamic process allowed Tillis’s campaign to identify a sizable cluster of North Carolinians who prioritized foreign affairs — which encouraged Tillis to shift the conversation from state-level debates over education policy to charges that incumbent Kay Hagan had failed to take ISIS’s rise seriously.”); 2014 Report at 13 (discussing changing committee messaging to more “salient” issues such as national security).

²³ Resp. of Thom Tillis Comm. at 5-6 (May 25, 2018) (“Tillis Comm. Resp.”).

²⁴ Tillis Comm. Resp., Ex. C, ¶ 8 (Shumaker Affidavit).

²⁵ See *id.*, Ex. C, ¶¶ 8-12, 14-18 (Shumaker Affidavit); *id.*, Ex. D, ¶¶ 13-18 (Shaw Affidavit). The Tillis Committee also submitted an affidavit from its treasurer attesting that he had no reason to believe the vendor they were paying was foreign owned or operated. See *id.*, Ex. B, ¶¶ 9-11 (McMichael Affidavit).

1 **B. Legal Analysis**

2 1. Foreign Nationals May Not Directly or Indirectly Make Contributions,
3 Donations, Expenditures, or Disbursements

4 The Act and Commission regulations prohibit any “foreign national” from directly or
5 indirectly making a contribution or donation of money or other thing of value, or an expenditure,
6 independent expenditure, or disbursement, in connection with a federal, state, or local election.²⁶
7 The Act’s definition of “foreign national” includes an individual who is not a citizen or national
8 of the United States and who is not lawfully admitted for permanent residence, as well as a
9 “foreign principal” as defined at 22 U.S.C. § 611(b), which, in turn, includes a “partnership,
10 association, corporation, organization, or other combination of persons organized under the laws
11 of or having its principal place of business in a foreign country.”²⁷ Commission regulations
12 implementing the Act’s foreign national prohibition provide:

²⁶ 52 U.S.C. § 30121(a)(1); 11 C.F.R. § 110.20(b), (c), (e), (f). Courts have consistently upheld the provisions of the Act prohibiting foreign national contributions on the ground that the government has a clear, compelling interest in limiting the influence of foreigners over the activities and processes that are integral to democratic self-government, which include making political contributions and express-advocacy expenditures. *See Bluman v. FEC*, 800 F. Supp. 2d 281, 288-89 (D.D.C. 2011), *aff’d* 132 S. Ct. 1087 (2012); *United States v. Singh*, 924 F.3d 1030, 1040-44 (9th Cir. 2019).

²⁷ 52 U.S.C. § 30121(b); 22 U.S.C. § 611(b)(3); *see also* 11 C.F.R. § 110.20(a)(3).

1 A foreign national shall not direct, dictate, control, or directly or indirectly
2 participate in the decision-making process of any person, such as a corporation,
3 labor organization, political committee, or political organization with regard to
4 such person's Federal or non-Federal election-related activities, such as decisions
5 concerning the making of contributions, donations, expenditures, or
6 disbursements . . . or decisions concerning the administration of a political
7 committee.²⁸

8
9 The Commission has explained that this provision also bars foreign nationals from “involvement
10 in the management of a political committee.”²⁹

11 In light of these provisions, Commission regulations permit any person or company —
12 foreign or domestic — to provide goods or services to a political committee, without making a
13 contribution, if that person or company does so as a “commercial vendor,” *i.e.*, in the ordinary
14 course of business, and at the usual and normal charge, as long as foreign nationals do not
15 directly or indirectly participate in any committee's management or decision-making process in
16 connection with its election-related activities.³⁰ For example, in MUR 5998, the Commission
17 found that the foreign national owners of a venue did not make or facilitate a contribution to a
18 political committee by allowing the committee to rent the venue for a fundraising event.³¹ The

²⁸ 11 C.F.R. § 110.20(i).

²⁹ Contribution Limits and Prohibitions, 67 Fed. Reg. 69,928, 69,946 (Nov. 19, 2002); *see also* Advisory Op. 2004-26 at 2-3 (Weller) (noting that foreign national prohibition at section 110.20(i) is broad and concluding that, while a foreign national fiancé of the candidate could participate in committees' activities as a volunteer without making a prohibited contribution, she “must not participate in [the candidate's] decisions regarding his campaign activities” and “must refrain from managing or participating in the decisions of the Committees”).

³⁰ 11 C.F.R. § 114.2(f)(1); *see* 11 C.F.R. § 116.1(c) (defining “commercial vendor” as “any persons providing goods or services to a candidate or political committee whose usual and normal business involves the sale, rental, lease or provision of those goods or services). The Act defines a contribution to include “anything of value,” which in turn includes all “in-kind contributions,” such as “the provision of any goods or services without charge or at a charge that is less than the usual and normal charge for such goods or services.” 11 C.F.R. § 100.52(d)(1); *see* 52 U.S.C. § 30101(8). Goods or services provided at the usual and normal charge do not constitute a contribution under the Act. However, soliciting, accepting, or receiving information in connection with an election from a foreign national, as opposed to purchasing the information at the usual and normal charge or hiring a foreign national in a bona fide commercial transaction to perform services for a federal campaign, could potentially result in the receipt of a prohibited in-kind contribution.

³¹ Factual and Legal Analysis at 4-6, MUR 5998 (Lord Jacob Rothschild).

1 venue at issue was rented out for events in the ordinary course of business, and the owners
2 charged the committee the usual and normal amount for the service.³² The Commission noted
3 that there was no available information to suggest — and the foreign nationals and political
4 committee expressly denied — that the foreign nationals had any “decision-making role in the
5 event.”³³

6 The Commission has found that not all participation by foreign nationals in the election-
7 related activities of others will violate the Act. In MUR 6959, for example, the Commission
8 found no reason to believe that a foreign national violated 52 U.S.C. § 30121 by performing
9 clerical duties, such as online research and translations, during a one month-long internship with
10 a party committee.³⁴ Similarly, in MURs 5987, 5995, and 6015, the Commission found no
11 reason to believe that a foreign national violated 52 U.S.C. § 30121 by volunteering his services
12 to perform at a campaign fundraiser and agreeing to let a political committee use his name and
13 likeness in its emails promoting the concert and soliciting support, where the record did not
14 indicate that the foreign national had been involved in the committee’s decision-making process
15 in connection with the making of contributions, donations, expenditures, or disbursements.³⁵ By
16 contrast, the Commission has consistently found a violation of the foreign national prohibition

³² *Id.*

³³ *Id.* at 5.

³⁴ Factual and Legal Analysis at 4-5, MUR 6959 (Cindy Nava) (noting that the available information, which was based on two press reports that did not detail the foreign national’s activities, did not actually indicate that the foreign national participated in any political committee’s decision-making process). The Commission also found that a \$3,000 stipend that the foreign national received from third parties resulted in an in-kind contribution from the third parties to the committee, but the value of the foreign national volunteer’s services to the committee was not a contribution. *Id.* at 4-5 (citing 52 U.S.C. § 30101(8)(A)(ii); 11 C.F.R. § 100.54; Advisory Op. 1982-04 (Apodaca)).

³⁵ Factual and Legal Analysis at 6-9, MURs 5987, 5995, and 6015 (Sir Elton John); *see also* Factual and Legal Analysis at 5, MUR 5998 (Lord Jacob Rothschild); Advisory Op. 2004-26 (Weller).

1 where foreign national officers or directors of a U.S. company participated in the company's
2 decisions to make contributions or in the management of its separate segregated fund.³⁶

3 2. There is Reason to Believe that the Tillis Committee Violated 52 U.S.C.
4 § 30121 and 11 C.F.R. § 110.20(i) When Foreign Nationals Directly or
5 Indirectly Participated in a Decision-Making Process Regarding the
6 Committee's Election-Related Activities

7 Cambridge's usual and normal business involved providing data analytics and message
8 targeting services, and there is no specific information suggesting that Cambridge charged any
9 committee less than its usual and normal rate for such services. Even if Cambridge, which was
10 organized under the laws of Delaware and therefore appears to be a domestic company, was,
11 *arguendo*, a foreign company, it could provide services to a political committee as a commercial
12 vendor without thereby making a contribution to that committee, but foreign nationals may not
13 directly or indirectly participate in any committee's management or decision-making process in
14 connection with its election-related spending.

15 Wylie, a Cambridge foreign national employee, appears to have participated in the
16 decision-making processes of Cambridge's clients in connection with their management or
17 election-related spending. Wylie reportedly admits that he "worked on all of the company's U.S.
18 political campaigns in 2014,"³⁷ and that he was personally part of "multiple conference calls in
19 2014" with Nix and Stephen K. Bannon, a Cambridge board member, in which "strategic

³⁶ See, e.g., Conciliation Agreement, MUR 6093 (Transurban Grp.) (U.S. subsidiary violated Act by making contributions after its foreign parent company's board of directors directly participated in determining whether to continue political contributions policy of its U.S. subsidiaries); Conciliation Agreement, MUR 6184 (Skyway Concession Company, LLC) (U.S. company violated Act by making contributions after its foreign national CEO participated in company's election-related activities by vetting campaign solicitations or deciding which nonfederal committees would receive company contributions, authorizing release of company funds to make contributions, and signing contribution checks); Conciliation Agreement, MUR 7122 (American Pacific International Capital, Inc. ("APIC")) (U.S. corporation owned by foreign company violated Act by making contribution after its board of directors, which included foreign nationals, approved proposal by U.S. citizen corporate officer to contribute).

³⁷ Schecter Article.

1 campaign matters were discussed.”³⁸ During this period of time, Cambridge not only provided
2 political committees with communications and targeting advice, *i.e.*, advice about how to
3 effectively craft tailored communications and target them to receptive voters in order to
4 maximize the messages’ impact, but “directed” the committees in their messaging.³⁹

5 According to Wylie and internal Cambridge documents, he and other foreign nationals
6 were embedded in political committees and were “instructing campaigns on which messages go
7 where and to who.”⁴⁰ By providing strategic advice to committees on both the content and target
8 audience for their campaign communications, these foreign nationals may have helped shape
9 political committees’ election-related spending decisions.

10 The available information supports a finding that Wylie or other foreign national
11 Cambridge employees participated in the Tillis Committee’s management or decision-making
12 process in connection with its election-related spending. Cambridge reportedly provided
13 “polling, focus groups and message development” services for the Tillis Committee during
14 Thom Tillis’s 2014 campaign for the U.S. Senate in North Carolina.⁴¹ Wylie reportedly claims
15 that “three or four full-time [Cambridge] staffers embedded in Tillis’s campaign on the ground in
16 Raleigh [and all] of them were foreign nationals.”⁴² Another former Cambridge employee also
17 claims that most of the Tillis campaign’s messaging team was composed of foreign nationals.⁴³

³⁸ Timberg Article.

³⁹ *See, e.g.*, 2014 Report at 16-17 (describing Cambridge’s successful “direction” of another committee).

⁴⁰ Schecter Article.

⁴¹ NYT March 17 Article.

⁴² Schecter Article.

⁴³ *Id.*

1 These assertions indicate that Cambridge’s foreign national employees were working with the
2 Tillis Committee.

3 The Tillis Committee denies the allegations, and its general consultant, Paul Shumaker,
4 and campaign manager, Jordan Shaw, both attest in sworn affidavits that Cambridge/SCL had
5 “no role in the development or decisions about the Tillis Campaign messaging or
6 communications,” and that the Tillis Committee’s “messaging, communications, and campaign
7 strategy decisions” were made by others.⁴⁴ However, the other information in the record
8 discussed above — including Cambridge’s internal report and the reported statements by Wylie
9 and other Cambridge employees — specifically indicates that, contrary to these affidavits,
10 Cambridge foreign national employees were embedded in the campaign and provided strategic
11 communications and targeting advice that the Tillis Committee used to determine how to most
12 effectively utilize its resources.⁴⁵ On balance, the overall record sufficiently supports the
13 allegation that foreign nationals directly or indirectly participated in the Tillis Committee’s
14 management or decision-making process in connection with its election-related spending,
15 warranting further investigation.

16 Accordingly, the Commission finds reason to believe that the Tillis Committee violated
17 52 U.S.C. § 30121 and 11 C.F.R. § 110.20(i).

⁴⁴ Tillis Comm. Resp., Ex. C, ¶¶ 8-12, 14-18 (Shumaker Affidavit); *id.*, Ex. D, ¶¶ 13-18 (Shaw Affidavit). Both of these affidavits refer only to “SCL USA,” although a third affidavit from Tillis Committee treasurer Collin McMichael states that Cambridge was doing business as SCL USA. *See id.*, Ex. B, ¶ 8 (McMichael Affidavit). This latter affidavit refers to “SLC USA” throughout the affidavit when SCL USA was likely intended.

⁴⁵ *See* Schecter Article; NYT March 17 Article; 2014 Report at 12.

**DESCRIPTION OF PRELIMINARY PROCEDURES
FOR PROCESSING POSSIBLE VIOLATIONS DISCOVERED BY
THE FEDERAL ELECTION COMMISSION**

Possible violations discovered during the normal course of the Commission's supervisory responsibilities shall be referred to the Enforcement Division of the Office of the General Counsel where they are assigned to a staff member.

Following review of the information which generated the matter, a recommendation on how to proceed, based on a preliminary legal and factual analysis, shall be submitted to the Commission. This initial report shall recommend either: (a) that the Commission find reason to believe that a possible violation of the Federal Election Campaign Act of 1971, as amended (hereinafter the "Act") may have occurred or is about to occur; or (b) that the Commission find no reason to believe that a possible violation of the Act has occurred or is about to occur, and that the Commission close the file in the matter.

Thereafter, if the Commission decides by an affirmative vote of four Commissioners to open a Matter Under the Review (MUR) and finds that there is reason to believe that a violation of the Act has been committed or is about to be committed, the Office of the General Counsel shall conduct an investigation into the matter. Within 15 days of notification of the Commission's finding(s), a respondent(s) may submit any factual or legal materials relevant to the allegations. During its investigation, the Commission shall have the power to subpoena documents, to subpoena individuals to appear for depositions, and to order written answers to interrogatories. The respondent(s) may be contacted more than once by the Commission during its investigation.

If, during this period of investigation, the respondents(s) indicate a desire to enter into conciliation, the Office of the General Counsel may recommend that the Commission enter into conciliation prior to a finding of probable cause to believe a violation has been committed. Conciliation is an attempt to correct or prevent a violation of the Act by informal methods of conference and persuasion. Most often, the result of

- 2 -

conciliation is an agreement signed by the Commission and the respondent(s). The conciliation agreement must be adopted by four votes of the Commission before it becomes final. After signature by the Commission and the respondent(s), the Commission shall make public the conciliation agreement.

If the investigation warrants, and no conciliation agreement is entered into prior to a probable cause to believe finding, the General Counsel must notify the respondent(s) of his/her intent to recommend that the Commission proceed to a vote on probable cause to believe that a violation of the Act has been committed or is about to be committed. Included with the notification to the respondent(s) shall be a brief setting forth the position of the General Counsel on the legal and factual issues of the case. Within 15 days of receipt of such brief, the respondent(s) may submit a brief stating their position on the issues. Both briefs will then be filed with the Commission Secretary and will be considered by the Commission. Thereafter, if the Commission determines by an affirmative vote of four Commissioners that there is probable cause to believe that a violation of the Act has been committed, or is about to be committed, conciliation must be undertaken for a period of at least 30 days but not more than 90 days. If the Commission is unable to correct or prevent any violation of the Act through conciliation the Office of the General Counsel may recommend that the Commission file a civil suit against the respondent(s) to enforce the Act. Thereafter, the Commission may, upon an affirmative vote of four Commissioners, institute civil action for relief in the United States District court.

See 52 U.S.C. § 30109, 11 C.F.R. Part 111.