not been made. The actual check had not been written.

Q The next time they would transfer 37830, the next balance sheet?

A The next balance sheet would have the addition of this difference. They would almost never be the same because there was always money in transit.

Q On the next page, there are two bank accounts listed, one checking and one savings. Would you take the money of both dues and put them into those accounts, both the national dues, which would be AMPAC dues, and FLAMPAC dues, or would one go into one account and one the other, or do you mix them up and throw them in and take them out, if you recall? What I am trying to figure out is were there separate bank accounts for different kinds of dues?

A No.

Q In Florida, I believe you can take corporate checks and use that in state elections; right?

A That is correct.

Q How did you handle checks coming from professional corporations which I mentioned some of your doctors were? Would you have a separate account for those checks?

A. No, they would go into the account, and everything was in the same account.

Q. How would you then factor out that money so that it did not become commingled with your Federal account money?

A. The fact that we spent far in excess on state campaigns as to what the corporate money -- that we had received, then basically in our own simple minds, you take the corporate money and you put it in the same campaign, plus all the other money, and you put it in the same campaign. It is like putting salt in the soup, but still --

Q. In other words, if you had a hundred-thousand dollars and -- if you had a hypothetical number, and $20,000 of it were from professional corporations, since you spent $40,000 in state races, $20,000 of that that you would then allocate for the state races came from the corporate and $20,000 from the non-corporate and all the $60,000 you spent as far as your method would go to the Federal races?

A. That is correct.

Q. Out of this same pool of monies which came in, you would then allocate out your AMPAC share and then transfer that to AMPAC?

A. That is correct.

Q And this pool could contain some of this professional corporation money?

A I don't know.

Q All you know is it was these two accounts? You don't know what bank accounts the money would go into?

A That is correct.

Q You didn't have a separate account that you put professional corporation money into?

A That is correct.

Q Let's get back to something we were talking about earlier that I am still confused on, trying to win the award type of thing and the transfer of money. In the actual mechanics of what happened, when we deal with a balance sheet like this, what would you do? You would just increase the number of people by 50 or a hundred, and then transfer 50 or a hundred, whatever the AMPAC type contribution would be, to AMPAC?

A No, they would be specific people that came in, and what we would do is if we had a hundred people who sent in $15 and we would send 10 times a hundred or a thousand dollars out of our -- the FLAMPAC money to AMPAC as a contribution to AMPAC.

Q So you would just attach their names to it --

hypothetically, when John Jones from Dade County decides he wants to make a contribution to FLAMPAC, he sends in $15 instead of $25, then you would forward $10 of his $15 on to AMPAC as an AMPAC contribution?

A No. We would keep the $15, and then we would buy him a membership.

Q For $10?

A For $10, that is correct. It was our policy that if the check came in that was corporate that had an AMPAC percentage, we would return that check, but I am not sure what caused me to do one thing or what caused me to do the other thing. There was one, but I just don't recall what it was. I am sitting there in the chair looking at the check, something went through my mind, but I don't know what it was.

Q But as to the plaque winning, basically you would just be buying out of the general pool these people some memberships.

A Yes.

Q Do you recall the numbers that you would be dealing with?

A No, I wouldn't have any idea.

Q Would it be 10's, 20's?

A. I wouldn't have any idea.

Q. Is there any way that that could be verified without an audit? In other words, were there any records kept at any place that would indicate that?

A. I don't recall where records were kept. I am not saying that they weren't, but I don't recall exactly what they were called. I would have to ask a couple of questions of the people who keep these accounts as to what a couple of these things mean because I have since forgotten.

Q. Did you prepare these, or did someone else prepare them?

A. No, I did not prepare them.

Q. Who prepared them? Do you know?

A. The computer firm.

Q. Who was that, if you recall?

A. I don't know. They just lifted out the -- the computer would give us a balance sheet. If I had done it, it probably wouldn't have balanced.

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The document was marked for purposes of identification as Petitioner's Exhibit No. 11 by the Notary.

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BY MR. OLDAKER:

Q The next exhibit is Exhibit 11, and it is the minutes of the meeting of FLAMPAC Executive Committee, December 22, 1975, telephone conference, and the items of discussion, the third one down, it says that you reported to the committee on the status of the FLAMPAC brochure, FLAMPAC Newsletter, and mailings to non-members. Do you recall that?

A Yes, I do.

Q What was the FLAMPAC brochure?

A A brochure that I designed just -- a piece of reading material to assimilate information about joining FLAMPAC.

Q Mailings to non-members?

A Mailings to non-members. This is another grand scheme of mine to try and interest those members who did not join through the medical association to join directly.

Q Would it be a mailing which would encourage them to join both FLAMPAC and AMPAC, if you recall?

A Generally.

Q On the next page, the last motion, motion carried unanimously that Mr. Murfin contact the American Medical Political Action Committee to determine whether or not Congressman Lehman has

requested AMPAC assistance and that Mr. Murfin will report his findings to the full Board in January.

Do you recall that? If so, what do you recall about it?

A I don't recall.

Q Why generally would you make such contacts? I realize that assumes that you may have made other contacts and you may not have.

A I didn't make one -- informational, I am sure.

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A document was marked for purposes of identification as Petitioner's Exhibit No. 12.

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BY MR. OLDAKER:

Q The next item is Exhibit 12, minutes of the Executive Committee, January 31, 1976. It shows that you were present, and there is a motion, second to the last item. Was there such a person hired, and if so, do you recall who?

A Yes, there was such a person hired, and contrary to what it says here, that he report directly, it was Ms. Cally Cutler.

Q Is she presently employed with PLAMPAC?

Do you know?

A I doubt it seriously.

Q What were her duties?

A She was to work with the candidate support committees, helping me organize these candidate support committees for state legislative people down in Miami and Ft. Lauderdale working on another of my grand schemes.

Q Did she work on Federal candidate selection committees? We have no interest in the state is the reason I asked.

A I don't recall of her working on a congressional --

Q On the next page, out-of-state contributions and John Adams'election are both paper-clipped. Could you look at both of those?

As to out-of-state contributions, do you recall that?

A The problem that I am having with all of these is that I don't know which discussion was what. There were a series of discussions on this matter, so I don't know what was done at this particular discussion, other than if there were a discussion for that matter.

Q As to the next matter that is clipped --

A Yes.

Q Do you recall that, John Adams' election?

A Yes.

Q What do you recall about that?

A The minutes correctly say that the request was from the Broward County Medical Society. To be perfectly clear on that, the request came from Bill Stafford, who was a staffer with the Broward County Medical Society. I do not know of any formal thing where the medical association says -- the corporation says, "Let's get this guy some money." Bill Stafford requested it because of an election that was going on.

Q The last thing in these minutes, although it is all disjointed here, is an AMPAC workshop. Do you recall that workshop in Washington D.C.?

A Yes, I remember going there, and I believe that my trip to Washington was in conjunction with this AMPAC workshop. I would have to look at the time frame, but I think that we referred to that before when we were talking about the plaques.

Q Do you recall who paid for your trip to Washington to a workshop? It may not have been this workshop, but you recall a workshop that you went to?

A Yes. I don't know if it was a workshop. I

recall going to Washington for a meeting. I don't recall if it was paid for by FLAMPAC or by FMA.

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A document was marked for purposes of identification as Petitoner's Exhibit No. 13.

BY MR. OLDAKER:

Q The next exhibit is 13. It has it listed that you were present in these minutes of March 4, 1976, as the Candidate Evaluation Committee requests, and then it has under that, Al Pross, Executive Secretary of CALPAC previously made a request of FLAMPAC for a donation to Dr. Horner.

I apologize. I wouldn't have asked you the question earlier had I known that was there. Do you recall that at all?

A I don't recall his having asked for a specific figure. As I said before, I do recall our speaking in general terms about it.

Q Do you know if a request like this would have come to you, or would this have come to Dr. VonThron?

A This would come to me. In fact, now I believe I do recall it. The request did come to me, and as Executive Director, I passed it on as a matter of

course, just for a decision for somebody other than me to make.

Q Which would have been the Candidate Evaluation Committee? Do you recall if they made that?

The Executive Committee, pardon me. I must tell you that I always get them confused.

I do have a letter which relates to this which I would like to be Exhibit No. 14.

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The document was marked for purposes of identification as Petitioner's Exhibit No. 14.

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BY MR. OLDAKER:

Q Do you recall this letter to Mr. Al Pross dated April 7, 1976?

A I don't recall this specific letter. I recall that he called me and that I was not able to get back to him.

The other thing that concerns me is that this isn't my signature.

Q Did you have people who signed things for you?

A Occasionally when I was on the road for a long time, my secretary would, but I don't know that to

hers or mine. I know it is not mine.

Q Also, it is kind of strange to me --- in the AMPAC file, it would have been signed by you. Most of them appear like that without a signature, so I don't know why it is either.

It says that they, they being the PLAMPAC Board, feel that the 35,000 plus dollars that we sent to AMPAC fulfills our obligation to national politics, especially considering that we sent $35,000 and we received less than $15,000 in return.

What are you referring to there?

A The national dues that we collect and we send to them, and then the total number of contributions that they make within the State of Florida.

Q So there is an outflow of some $20,000?

A That is correct.

Q What you are saying is you feel you do the fair share for national politics without having to make contributions to other candidates? Would that be a fair rendition of that, candidates in other states? I frankly just didn't understand it.

A I believe this to be a means for telling Mr. Pross that we weren't interested without Mr. Pross-- some substantiation for telling him that that wasn't

the thing that the Florida Medical Association Political Action Committee wanted to do.

Q I have another one here that is even more confusing.

- - -

The document was marked for purposes of identification as Petitioner's Exhibit No. 15.

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BY MR. OLDAKER:

Q This is a letter of January 28 to Dr. VonThron. I ask you if you recall this letter.

A No, I don't.

Q It indicates, "Enclosed find two checks in the amount of $1,000 for Dr. Horner and Dr. Paul."

Would the purpose be so that he might deliver those checks to those candidates?

A I just don't remember specifically writing the letter. I am sure that is what it would be for.

Q The next item is Exhibit 16.

- - -

The document was marked for purposes of identification as Petitioner's Exhibit No. 16.

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BY MR. OLDAKER:

Q The Florida Medical Political Action Committee minutes of August 17, 1976. Motion to approve contributions. There are three down there, U.S. Senate, Dr. John Grady, $5,000 plus AMPAC consideration.

Do you recall any discussions surrounding that contribution? We talked about that somewhat before.

A Just the political discussions of whether we should be supporting his candidacy or another candidate.

Q "AMPAC consideration is requested."

A Yes.

Q Do you have any idea in what lot you requested it in?

A No, I don't. The discussion that accompanied this, I recall that once the decision had been made, that we wanted to present the maximum effort that would be -- if I recall that correctly, my guess is that my request would have been for the maximum.

Q To AMPAC?

A My request, yes.

- - -

A document was marked for purposes of identification as Petitioner's Exhibit No. 17.

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BY MR. OLDAKER:

Q The next item would be 17. It is the minutes of the conference call of August 31, 1976, and I direct your attention to the second to the last item which is contributions from ophthalmology. Who are the ophthalmologists?

A Eye doctors.

Q Were they a separate political committee?

A If I recall, the ophthalmologists had a bill before the State Legislature that they were particularly interested in, and because their priorities and the PMA priorities were not always the same, they wanted some way of putting in additional funds to be used for the purposes of ophthalmology, taking that out of sequence in the order of things that were important. Therefore, some ophthalmologists would put in an extra amount for that purpose.

Q There were some references in some of the minutes about specialty committees.

A That is what this is referring to.

Q This would be a specialty committee?

A That is right.

Q And they would be committees which would have an interest which would be distinct, but it would be somewhat in the same direction as the rest of the medical society?

A Yes, it would be over and above --

Q Did they support medical candidates, the specialty societies?

A No, not that I know of.

Q The next item is the memorandum of September 14, 1976, Exhibit No. 18.

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The document was marked for purposes of identification as Petitioner's Exhibit No. 18.

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BY MR. OLDAKER:

Q It is the minutes of a conference call of September 16, 1976, listing you as present, and turning to the last page and the item first that we are interested in or that I am interested in is the term in reference to Mr. Burke's campaign. "It was decided that this $3,000 be used to hire someone to run Representative Burke's campaign."

Do you recall that transaction?

A Yes.

Q Why was that done?

A It was determined that Congressman Burke was a congressman that the medical community would like to keep in the United States Congress. Congressman Burke had a habit of being a very poor campaigner and manager of campaigns. As a result, in protection of our interest as far as his being reelected, we decided that one good expenditure was not to have him control a certain amount of money, and to place that as a contribution to him through buying him a campaign manager.

Q Earmarking it, as it were?

A When we say "earmarking," here, the $3,000 did not go to the Burke campaign; it went directly to the individual who was to serve as the campaign manager. It was reported as a campaign contribution.

Q Who was the person hired?

A A gentleman by the name of Dick Wilson.

Q The last sentence says, "The motion was made pending approval of Dr. Parham."

I guess that is Mr. Parham. What role would he have in this?

A I don't recall the reason they specifically referred that to Mr. Parham.

Q And Dr. David Lane, who is he?

A Dr. Lane is a neurosurgeon from Ft. Lauderdale, and he was the campaign chairman for Herbert Burke.

Q The next to items down, motion for political actions. Motion carried unanimously that Mr. Murfin be reimbursed by FLAMPAC for time spent working on political action.

A Yes, that is correct.

Q What does that mean?

A My position with the Florida Medical Political Action Committee was that I would take part in political education of physicians. My object was to get physicians involved and tell them best how to get involved in political activities. At this time, it started to become necessary that campaigns were heating up, and it looked like I was going to be called upon to make professional political judgments on behalf of campaigns themselves, not on behalf of doctors, which is separated from political education and political action. As a result, we were getting requests from legislators for my professional assistance in their campaigns. As a result, when I was in a situation where I would be working directly with the campaign and political

action, then I would have to be reimbursed by FLAMPAC as opposed to the PMA.

Q Did you do that in Federal campaigns?

A Yes.

Q Would those then be in kind contributions to the campaigns?

A It depends on what I did for them. I don't want to make a definition of law. I think this is important. When I answered yes to the previous question, did I do political action campaigns, especially Federal campaigns, there was no determination in that question as to whether I was on my time or their time at the time that that political action was made, and in my estimation, there is a difference.

Q There is a legal difference.

A That is right, and that would have a great deal of bearing upon my answer to that question if it would be an in kind contribution because I have no way of determining whether I did it at 10:00 o'clock in the morning or 5:00 o'clock in the afternoon or if that made any difference.

Q Let's pass over that. I don't really want to get into that anyhow.

Let's go on down. AMPAC is also making an

additional $5,000 contribution. How would you become aware of that?

A The only way I would have been aware of it is if I had requested it earlier and been informed that it was going to happen.

Q I have been told that we have a letter that we will come up with, so I guess that is the easiest way to take care of it.

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The document was marked for purposes of identification as Petitioner's Exhibit No. 19.

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BY MR. OLDAKER:

Q Exhibit No. 19, Florida Medical Political Action Committee, Candidate Evaluation Committee, telephone conference, April 23, 1976. Motion on the left-hand column, and it is the sixth item down.

"We do not at this time request matching funds from AMPAC for Congressman Burke."

You haven't requested at that time a contribution from Congressman Burke. What does "matching funds" mean?

A That would mean that we did not want to make the request to AMPAC at that time because we didn't

know -- we just did not want to make another request to AMPAC. Matching funds in that particular case would probably be an indication that the amount that evidently was previously discussed that we would give. It is deceiving in part because we did not always request the exact same amounts, and in this particular case, it may be that we were requesting -- agreed not to request the same amount.

Q What surrounds a decision not to request such as in this case?

A We don't like to request AMPAC'S money to use it more foolishly than we did our own, and in this particular case, a determination might be made that we didn't want to get any more money in Congressman Burke's campaign than was necessary.

Q In the last item dealing with Richard Kelly, it also says "matching funds be requested." Then that would be the same type of terminology? You would ask for the same amount that FLAMPAC would be giving to him?

A It is all part of the same minutes. It was probably just the terminology that I was using on that particular day.

Q Let me ask kind of a general question. Were there any general procedures between FMA and AMA or

PLAMPAC and AMPAC as to how contributions would be made and as to how requests would be made between the two of them?

A No.

Q Would AMPAC make requests to PLAMPAC to make contributions?

A I never received a request from AMPAC to make a contribution.

Q So it was a one-way street?

A We would make the requests. I don't know that that woule exclude AMPAC from making a contribution.

Q Would AMPAC request that PLAMPAC make a contribution to Congressman Burke?

A No.

Q Most of the time, it would always run the opposite direction?

A Yes.

Q As a general proposition, would it be fair to say that the candidates support committee, these local ad hoc groups, the candidate evaluation committees local groups be the ones from where most of the decision making would emanate at least upward to PLAMPAC and then knowledge would -- or requests would then emanate upward to AMPAC?

A. It was the physicians' money, and it was their determination as to where it went.

Q. So it is a grass-roots thing moving toward the top?

A. Yes.

MR. OLDAKER: Let's take a break.

(Short recess.)

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FURTHER EXAMINATION

By Mr. Spiegel:

Q Mr. Murfin, you have had a change of shifts after our brief adjournment, and I am going to be introducing a new set of documents to you. I will try to cover these as rapidly as I can.

The first document that I am going to show you is titled FLAMPAC Organization and Operational Manual adopted 1975, Charles W. Murfin. It is Exhibit 20 of the Commission.

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The document was marked for purposes of identification as Petitioner's Exhibit 20 by the Notary.

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By Mr. Spiegel:

Q Preliminarily, let me ask you, what does "adopted, Charles W. Murfin" mean? You can take your time and examine this if it will refresh your recall, but I am curious what kind of role you had in bringing this together.

A What sort of a role I had in putting this together?

Q Yes.

A I am the author of this document.
Q So you compiled it and you wrote whatever new sections are in there?
A That is correct.
Q Did anybody else assist you in putting this together?
A I recall running it by several people for opinions in its different stages of having it put together. We were starting from scratch, so most of it was my doing.
Q Do you recall who some of these people were that you ran it by?
A Dr. Broadaway, who is the current Chairman of FLAMPAC, Dr. Coleman, who is the current Treasurer, and Dr. Parham.
Q You mean then Treasurer?
A Yes. Excuse me, Mr. Parham.
Q Was there anything in existence prior to the time of this operations manual?
A There was not a formal operations manual. I don't recall there being a forerunner to this.
Q Was this manual after you put it together adopted by the FLAMPAC Board?
A Yes.
Q Was it in use during the time you were there?

A Yes.

Q I have some specific questions on the contents of this operations manual. Let me ask you to turn to page 2, the section that is captioned at the top "Letter B, Official Documents."

Let me direct your attention to the very first section which is marked "the Letter of Agreement." There is a reference there to April 1, 1974, Letter of Agreement. Do you know anything about this Letter of Agreement?

A I don't recall anything about it at all.

Q Are you familiar with the April 26, 1975, Letter of Agreement? It is one of the documents that is in your organizational manual.

A Would you tell me where it is?

Q Yes, it is appendix 1, and it follows page 15 of the initial section on this document. Why don't you read through it, and you can take your time and come to it. The portion that I will be particularly interested in is on page 2 and page 3. The first page is basically a lot of legal jargon. I would like you to take a look at it and see if it is familiar to you.

A I am familiar with the document.

Q Preliminarily, let me ask you to take a look at page 3 at the bottom. There is a signature line for

the Florida Medical Association and for the Florida Medical Political Action Committee. Do you have any knowledge who signs for each of these organizations?

A I believe that they were signed by Mr. Parham and Dr. Broadaway.

Q Dr. Broadaway for FLAMPAC and Mr. Parham for FMA?

A Yes.

Q So this page 3 document that we are looking at is an operational document?

A If they, in fact, signed it. There are no signatures on the document that I am looking at. I don't know if there is a document where they did sign it.

Q I understand that.

A But that is who would sign for the organization had there been a signature on their document.

Q To your knowledge, did this agreement become operational?

A I don't know whether this is the actual agreement that did become the operational agreement or not. First of all, I don't know if it was the April 16 letter or the April 1 letter, and it would be very confusing to me because there is a strike through indicating the date, and there is no signature on the letter, so I can't answer whether this is the operational

letter or not.

Q Was there, in fact, some form of operational agreement?

A Yes.

Q Let me direct your attention to some of the things on page 2 of this agreement. Perhaps you can tell me what they mean and whether they existed as they are referred to. There is a list of items from 1 to 13 on page 2. The first item refers to routine correspondence, and these 13 items are services that would be provided to FLAMPAC by FMA. Was routine correspondence, in fact, provided as a service?

A Yes.

Q Who was it typed by?

A My secretary.

Q Was your secretary an FMA employee?

A Yes.

Q Who was your secretary?

A There were several.

Q Who were your secretaries?

A I don't recall who my first one was. It seems like I had four. Two were there for a short period of time, and two were there for a more lengthy time, and I don't recall who was my secretary at this point.

Q Do you recall the names of any of those four

secretaries?

A Diana Hipp was one, and Judy Cloisterman was the other. They were the two who were there for any length of time.

Q Do you know what routine correspondence meant?

A That would be letters to Dr. Broadaway, answers to requests for information, general correspondence.

Q The next item on this list is notices calling the meetings. What are notices calling the meetings?

A Notices calling the meetings refers to a management system that was in existence at the Florida Medical Association that required notices of everything that could possibly happen in any particular day. This notice of meetings, whenever a staff member went to any kind of meeting, be it medical, different medical councils or for any reason, they would provide a notice of that meeting with the medical association's staff, and they would keep a file of it for future references and keep some sort of management indications as to what actually is going on, so at the end of the year when they gave a report, they could show that we had this, this, and this.

Q So there is a file that exists of all of these notices?

A Yes.

Q The next item is recording duplication and distribution of minutes as submitted. Do you know where these minutes are kept?

Strike that. What do the minutes refer to?

A There would be minutes prepared for all notices calling meetings.

Q Would the minutes refer to minutes of Board of Directors' meetings, Candidate Selection Committee meetings? Would those be encompassed in the term "minutes?"

A Some of them would be; for instance, a telephone conference would obviously not be included.

Q Do you know where these minutes were kept?

A Physically?

Q Do you know if they were kept? Let's start with that. Was a record of the minutes kept?

A You will have to clarify for me minutes of what meetings.

Q Let's start with the Board of Directors. Was there a systematic file maintained of all Board of Directors' meetings?

A Of FLAMPAC?

Q Yes.

A Yes.

Q Do you know who kept that?

A Yes, I would have.

Q Do you know who would have kept that after you left FLAMPAC?

A No.

Q Now, when you were keeping these minutes, did you have them arranged in any particular chronological or sequential fashion?

A I would insert them in the file in order of the dates held.

Q To whom were these minutes available?

A Any member of the FLAMPAC Board or, for that matter, any member of FLAMPAC and to the staff of the Florida Medical Association.

Q Were requests made for minutes while you were there?

A Yes.

Q In your knowledge, were minutes also kept of the meetings of the Executive Committee of the FLAMPAC Board?

A Yes.

Q Were these maintained by you as well?

A Yes.

Q Did you keep them in the same sequential fashion?

A Yes.

Q Were these also available to Board members?
A Yes.
Q How about the Candidate Evaluation Committee? Were there minutes made at their meetings?
A I am having trouble recalling because I am having trouble recalling exactly what group that was.
MR. SPIEGEL: Let's go off the Record a minute.
(Discussion off the Record.)
By Mr. Spiegel:
Q Was there a group in FLAMPAC that was called the Candidate Evaluation Committee and functioned separately from the Executive Committee of the Board of FLAMPAC and the Board itself?
A I don't recall if there were separate members. I don't recall if they were the same set or a sub-set of other groups.
Q You mentioned that there were occasionally -- I should use the word occasionally. You mentioned there were conference calls of the Executive Committee.
A That is correct.
Q Were these conference calls recorded?
A When you speak of recording, are you speaking of mechanically recording, or are you speaking of minutes being taken?
A Somewhere memorialized by electronic device or

somebody listening on the phone and writing down shorthand as to what was going on.

A In all of the minutes, it was indicated at the beginning under "others present" whether there was a recorder, and I don't recall any instances where we had conference calls where there was not a recorder present, but there may well have been.

Q Would it be a fair summary to say there is a general practice to have meetings recorded?

A That is correct.

Q The next item refers to billing. Does that mean the billing of membership dues?

A I don't know.

Q Item number 6 refers to filing. Filing of what, if you know?

A Filing of all general correspondence, general business.

Q That includes minutes as well?

A Yes.

Q Do you know where these files were kept?

A In my office.

Q Where was your office?

A In the FMA building.

Q Is that on the second floor of the FMA building? Do you remember?

11

A There was not a second floor there when I was there.

Q Now, if you could go down to item 11, membership records, where were these kept?

A In my office.

Q. How were they kept?

A I received periodic computer printouts of membership records, and I would place them in a convenient place.

Q So they were kept on a computer?

A Yes.

Q Do you know if your membership records were also kept on a computer by AMPAC?

A Were FLAMPAC's membership records?

Q Yes.

A I do not believe that they were. They weren't interested in FLAMPAC members.

Q The next item is roster, number 12. What is a roster, if you know?

A I don't know. I kept the miscellaneous in my office, too.

Q Toward the bottom of the page, the letter "B" refers to FLAMPAC agreeing to have their bank account in Florida the First National Bank of Jacksonville. Is that, in fact, where the account was maintained, to your

knowledge?

A Yes.

Q Would this have been the account out of which you would have taken monies -- by you, I mean FLAMPAC -- to transfer national dues to AMPAC?

A Correct.

Q Who was authorized to make withdrawals from that account? That is item C, and I am curious who the names of the people are.

A Dr. Coleman, the Treasurer, is authorized to sign checks. Mr. Parham was authorized to sign checks.

Q Was Dr. Von Thron authorized, to your knowledge?

A Not that I know of, not in my tenure.

Q Lastly, on page 1 of this document, the next-to-the-last paragraph contains the statement, "The Association shall provide a full-time Executive Director for the Board of Directors."

Is that what you are referring to?

A Yes.

Q So your salary was paid by FMA?

A That is correct.

Q On page 10 of this organizational manual, the first person who is listed on page 10 is Dr. Harold Parham. Is that an accurate description of the duties

of his job?

A If the person referred to here is the same as Mr. Harold Parham, that is an accurate description of his job.

Q I believe it is.

It says in this description he is the official custodian for all FLAMPAC records. Are there any other persons -- you mentioned you are -- but are there any other persons other than yourself or the person who had your position and Dr. Parham who could have access to these records at any time?

A They could have access to them, yes, to read them and --

Q But they would have to go through Mr. Parham?

A Or me.

Q The next individual is Mr. Don Jones. My only question on Mr. Jones, is he still with the Florida Medical Association, to the best of your knowledge?

A Yes, to the best of my knowledge.

Q Going down the line, the next person is Charles Murfin. There is a list of eleven duties under your name. Do these duties accurately reflect the role of the Executive Director of the Florida Medical Political Action Committee?

MR. DUTRO: For the Record, I assume all of

these questions, you are asking him in relationship to the time period when he was there and would have knowledge of them.

MR. SPIEGEL: Absolutely. I am asking him only to the best of his knowledge.

THE WITNESS: Yes.

By Mr. Spiegel:

Q Let's move on to page 12, pages 12 and 13. On page 12, I have several questions on the section marked "Local Candidates Support Committees." There is a reference in the second paragraph of that section to the fact that FLAMPAC Executive Director will offer his assistance in forming the various committees. What sort of assistance did you furnish?

A We are speaking of Local Candidates Support Committees?

Q Yes. We are speaking of the groups of which Bill was questioning you previously.

A What is your question again?

Q I am just curious what sort of assistance you furnished.

A I would make initial contacts with people who might want to be involved in it. Basically, I just helped to organize them in any capacity that was necessary to help to organize them.

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Q Were there any materials that were prepared by the Florida Medical Political Action Committee which you could make available to them?

A That I could make available to these local support committees?

Q Yes, to these local support committees.

A Nothing that I recall specifically to assist them in organizing local support committees.

Q You are saying your assistance was primarily verbal?

A Verbal.

You recall that it says here to form the various committees to each individual county's need, and that is pretty much how it went. I couldn't write a document that says this is how you need to organize.

Q Was part of your job to keep up telephone contacts with the Candidates Support Committees in the state?

A To keep abreast of political operations across the state, to have physicians become involved. Specifically, with these committees, I would say part of my job is to keep in contact with them, be it by letter or telephone or personal contact.

Q Did you keep a list of various committees that were formed and the people who were on the committees?

A I do not recall keeping a list of those.

Q Do you know if any such list was kept?

A No, I don't.

Q On the next page, page 13, let me refer you to the section marked "organization." The first paragraph states that the Candidates Support Committee should be chaired by a physician who is a member of FMA, AMPAC, and FLAMPAC and who has been designated by the county association as FLAMPAC liaison officer. Was that, in fact, the practice?

A As far as it went. I don't recall how successful we were in getting these done in numbers where it would matter.

Q Are you personally familiar with any of these Candidates Support Committees where this practice was, in fact, followed?

A Yes.

Q In the last paragraph, there is a reference to a county FLAMPAC liaison officer. There is reference to the fact that that person on the FLAMPAC Board should be responsible for the level of local activities. Was that practice followed?

A It was practiced in theory.

Q Did these Candidates Support Comittees ever send in reports to FLAMPAC of their activities?

A Not to my knowledge.

Q How about requests for candidate contributions, written requests?

A In general correspondence, I may have received written requests, but there was no routine that required them to write me a letter and me to put something in the file.

Q Let's move along very quickly to appendix 2, Bylaws of the Florida Medical Political Action Committee. I will refer you to the last page of these bylaws. There are two signature lines, one for Joseph R. Von Thron and Lewis Murphy. Do you know if Joseph Von Thron signed these bylaws?

A Since this document was apparently adopted in 1972, I would not have any personal knowledge of that.

Q Do you know if this document was in use at the time that you were with FLAMPAC?

A I don't know if it was this document or some other document. There was a bylaws, but I can't recall, even if I read through this, whether this was the bylaw that was in effect at that time.

Q Let me direct your attention now to appendix 3, Procedural Manual of the Florida Medical Political Action Committee. It says "Procedural Manual in use." Was this manual in use at the time you were with FLAMPAC?

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A I believe that this was the document that was replaced by the operations manual that I had written, but I haven't had time really to look through it to see if the two match. They may have both been in force because of things that I may not have included.

Q Operational Manual, which part of this collection of documents that you are referring to, what portion of it are you referring to?

A The portion that was written by me, authored by me, is the first section up to appendix 1.

Q Page 1 to 13?

A That is correct, and these others, so far the ones we have talked about, I am not sure whether they were in operation or not because what was operational at the time was the first portion of the document.

Now, I seem to recall putting this whole thing together. I don't recall whether my intentions for putting the whole thing together was to give something to refer to as being the old as opposed to the new.

Q Let me just ask you some specific questions about the Procedural Manual. On page 5, there is a description in the section marked Roman numeral III of the Executive Committee. The description states that the Executive Committee shall be given full authorization to determine all candidates support after due recommendation

from the Candidate Evaluation Committee and for the disbursement of funds. Is that, in fact, the practice that was followed?

A Yes.

Q How did the recommendations come up for the Candidate Evaluation Committee?

A One way that I know of, and that was when we would hold full Board meetings, the Candidate Evaluation Committee structure would be included in the full Board meeting. We would go through a list of candidates, and the full Board would agree to give X contribution to X candidate.

In addition, the Executive Committee, when we were not in the case of a meeting being scheduled or not having one that could be planned, the Executive Committee could determine at that point whether to make contributions. This is not to say that the Executive Committee was the only one who could do it. It was to say that the Executive Committee as well as the full Board could authorize expenditures.

Q In your experience, were the recommendations of the Executive Committee normally accepted by the Board?

A Yes.

Q Would it be fair to characterize the Executive

Committee as the primary candidate selection committee?

A Yes.

Q Now, I wonder if I can test your recall during the period that you were with FLAMPAC. Was Dr. Coleman on the Executive Committee?

A Yes, he was.

Q How about Dr. Von Thron?

A Yes, he was.

Q Dr. Glotfelty?

A Yes.

Q How about Dr. Broadaway?

A Yes.

There were others.

Q Do you remember any of the others?

A Romona Updergraff.

Q What was her function?

A She was head of the women's auxiliary to the Medical Association.

Q You mentioned Ms. Updergraff. Is there anyone else you can remember who was on the Executive Committee in this period of time?

A No.

Q Did all of these people have a vote in determining whether a candidate got contributions?

A Yes.

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Q Now, this section that we have been referring to, there is a sentence, "The Executive Committee is further authorized" -- it says in the fifth and sixth lines down -- "to make requests of AMPAC for funds and for the disbursement of these funds."

Do you know how this was done?

A Just simply by means that the Executive Committee could, as part of their request, pass on a request to AMPAC. AMPAC would send us the money, and then we could deliver that to the proper person to deliver it to the campaign.

Q Was there a person who was designated a liaison with AMPAC?

A That was part of my responsibilities, staff level.

Q How about on the committee itself? Was there anybody who was a normal liaison person with AMPAC?

A I am trying to recall the reason that Dr. Von Thron was on the Board. Dr. Von Thron was on the Board by virtue of some other position. Now, I don't know if it was with the Florida Medical Association or AMPAC.

Q He was on the AMPAC Board of Directors at that time?

A That is true, but that may not be the criteria

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we used for putting him on the Board. It may have had something to do with the FMA.

I do recall. He was a former Chairman. That is the reason he was on the Board. He was former Chairman of FLAMPAC.

Q Now, on the bottom of the page, turning over to the next page, there is a reference to a procedure that was used when requests developed on an urgent basis. Would all the members of the Executive Committee be summoned if such an urgent situation developed?

A Yes. The conference calls that you see are in response to this section.

Q Now, let's say that a decision was made to make a contribution to a candidate for federal office during these conference calls. Would a record be automatically kept of that?

A Through the minutes.

Q Even if it were a conference call?

A Correct.

Q Further on down on page 6, line 9, there is a reference to the Executive Committee utilizing the local PAC sponsored by the county medical societies. Do you know of any local PACs that were utilized?

A Yes.

Q Which ones?

A Palm Beach County Medical Association had a local PAC.

Q Any others?

A I believe Hillsboro may have, but I am not certain.

Q Were these PACs involved with candidates for federal office, in your knowledge?

A Not to my knowledge.

Q In section 4 --

A Excuse me. I may recall one instance. The doctor who was running for the US Senate that we spoke of earlier was from Palm Beach County, and I believe that they made a contribution to him.

Q That is Dr. Grady?

A Grady.

Q Do you recall how the Executive Committee utilized this local PAC when they made their contribution to Dr. Grady?

A They would augment contributions.

Q What was the process by which they did this?

A Generally I would call the staff guy and request that he consider making a contribution.

Q Did you keep records of those phone calls?

A I doubt it.

Q Let me take you down to section 4, the description

of the Political Education Committee. What sort of guidance did they give to these local political action committees?

A I don't ever recall using that section.

Q Section 5, the next section, refers to the Candidate Evaluation Committee. Was that the same Candidate Evaluation Committee that is referred to in the next number 2 dealing with the Executive Committee? Is that the FLAMPAC Candidate Evaluation Committee?

A Yes.

Q What resources, if any -- and I am using the word now from this text that I have in front of me -- did they take advantage of? The precise reference is to take advantage of all resources of the American Medical Association, American Political Action Committee, and I am curious if you know what is meant by the word "resources."

A What that indicates to me is people who have contact with different legislators or congressmen. I would think that this is probably the provision under which John Fotchman came down to advise us that the meeting we discussed earlier as to different congressmen's position on different issues.

Q In your knowledge, were there ever any requests for voting records, federal candidates that FLAMPAC was

considering --

A Federal candidates?

Q That were maintained by the American Medical Political Action Committee.

A No, I don't know of any that I recall. Generally through our key contacts, we knew who we considered our friends. I doubt if we went through and actually asked for full voting records. We may have, but I just don't recall.

Q In your knowledge, does the word resources refer to any sort of records that were maintained by the AMA or AMPAC?

A I wouldn't know what it referred to, frankly.

Q On page 7, there is a reference in line 4 to individuals or groups making requests for support of candidates. Is that local individuals or groups? By local, I mean Florida groups.

A I would assume that would be any group.

Q Have you seen the written requests for support during the time that you were with FLAMPAC?

A In general correspondence. There was no routine or regular form that was required for me to put in the file, so --

Q Were these kept in a regular office file in Mr. Parham's office?

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A My office. All the FLAMPAC files were separate. They were all maintained in my office.

Q Page 8, Roman numeral VI, the fourth number, there is a statement of how candidate support funds are transmitted. Is that an accurate statement?

MR. DUTRO: The last paragraph?

MR. SPIEGEL: Yes.

THE WITNESS: That is an accurate statement.

By Mr. Spiegel:

Q Would that apply to AMPAC contributions as well?

A I don't know. I don't know of any cases where someone didn't deliver something because they weren't a member.

Q Was it a general practice to have the key contacts deliver the AMPAC contributions?

A Correct.

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The document was marked for purposes of identification as Petitioner's Exhibit 21 by the Notary.

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By Mr. Spiegel:

Q The next item that we are going to put in is

an Exhibit 21 titled "Manual for Members of Boards of Directors of State Political Action Committees."

It is a big thick document. I urge you not to be deterred by the thickness, Mr. Murfin.

A May I say for the Record that I would have preferred, now that we are half-way through, that we started with this document. It would have made the rest of the answers a great deal -- it would have been much easier for me to have answered. We have gone quickly through this, and in order to really familiarize myself and recall a lot of the things that have been asked, it would have been much easier for consistency if I had been able to look at this document first.

Q Have you in the course of your employment with FLAMPAC seen a copy of this manual which we have just given to you? I don't want you to feel as if we are asking you to read War and Peace in a few minutes. If you want to take your time, please do.

A I don't recall ever referring to this. It may very well have come in and stuck on a wall someplace, but I don't remember ever using this in any major capacity. If I did look through it, then fine, but I don't recall it at all.

Q Do you ever remember having seen it?

A No.

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Q Let me just ask you a few questions about some of the statements in this. I understand that you haven't seen it, so that will speed it up.

On page Roman numeral I-V, there is a statement, "AMPAC does not support any candidate for office except at the specific request of the state PAC."

I believe that that more or less comports with what you told Mr. Oldaker previously; is that correct?

A That is a true enough statement, I would say. I think the way I answered before was that I don't know of any case where it has happened, but I didn't know until I read this that it was a written thing. They would have had difficulty making one just simply because of relationships, but we would make a contribution if we supported the person. If we did not make a contribution, it meant that we did not support the person, and, therefore, AMPAC would have had a difficult time convincing us not to be angry.

Q Let me ask you to go to section Roman numeral VIII, page 9. On the first full paragraph, actually the second paragraph on that page, there is a reference to a method of a Candidate Support Committee which needs supplemental help contacting the state Political Action Committee. Was that type of practice followed in Florida?

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A In order to get FLAMPAC's support, they would have to contact us, obviously. When an office holder would request funds directly from us, we would inform him that he would have to request funds from his local organization to come to us in most cases. In theory, that is how it was supposed to go all of the time. Now, whether this practice went that way all of the time -- generally, it did.

Q The last paragraph of that page again reaffirms what we discussed earlier. The AMPAC Congressional Review Committee is espondible to request from state PAC chairmen. Let me ask you, preliminarily, is the AMPAC Congressional Review Committee, in your knowledge, a subunit of the AMPAC Board of Directors?

A I don't have the slightest idea who makes up or what organization the Congressional Review Committee is.

Q Did your state PAC chairman make the formal request?

A I would make the formal request on behalf of FLAMPAC.

Q Let me refer you now to Roman numeral VI-6. This purports to be a description of the AMPAC computer system. Did FLAMPAC have access to these computer records?

A Yes.

Q In your knowledge, were requests made for these records from time to time?

A I recall that on one occasion, I requested that information, and as a matter of course, I believe we received periodically -- I don't know what the schedule was, but periodically, we received a list of those members of AMPAC.

Q What did you do with those lists when you got them?

A Put them on the same shelf as the computer list that I got from FLAMPAC's computer.

Q Was there any agreement made to compare the FLAMPAC list with AMPAC list?

A Only for accounting purposes.

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The document was marked for purposes of identification as Petitioner's Exhibit 22 by the Notary.

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By Mr. Spiegel:

Q This document that I am giving to you now is Petitioner's Exhibit 22 and is a letter to George Palmer. In the margin, there is a reference to a Marilyn Evans.

Is 305 a Florida area code?

A Yes, it is.

Q Do you know who Marilyn Evans is?

A I don't recall.

Q The second paragraph, there is a statement referring -- asking for a listing of all new Board members' addresses and phone numbers. Did you, during the time that you were with the FLAMPAC group, get a similar request?

A From whom?

Q From AMPAC.

A I don't know if I got a request for it. I am sure that I provided it just as a matter of course. I do recall providing it to them.

Q Do you know if that is the general practice of all of the other state Political Action Committees?

A No, I do not.

Q Do you know if it is a practice in any of the other state Political Action Committees?

A No.

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The document was marked for purposes of identification as Petitioner's Exhibit 23 by the Notary.

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By Mr. Spiegel:

Q The next letter, Petitioner's Exhibit 23, signed by Reed Bell, but if you will look at the bottom, you will see there is a note to you. I wonder if you recall seeing this letter.

A Can you read what it says on the bottom?

Q I was just going to ask you that question. It seems to be followed by a signature of some sort.

A That is Mr. Parham's initials.

Q Do you know what he is referring to?

A Can you ascertain how these minutes got out?

Q Do you know what all of that refers to?

A Yes, I recall something about this.

Q What was that? You said you recall. What about it?

A What happened was the pediatricians had a guy as a lobbyist for their organization. The lobbyist for the Florida Medical Association and the lobbyist -- I believe his name was Dick Hollahan -- they occasionally found themselves on the opposite sides of issues. There was a small controversy that I recall, and I don't recall all of the details of the controversy. The note by Mr. Parham refers to how the minutes dealing with political contributions became public, so that this person would find out about it, more specifically

how much money was contributed to what legislative candidates. I don't recall it involving federal candidates at all.

Q Did PEDPAC give money to federal candidates?

A No, not to my knowledge. I would be very surprised if they did.

The document was marked for purposes of identification as Petitioner's Exhibit 24 by the Notary.

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By Mr. Spiegel:

Q The next item is addressed to you from Peter Lauer. It refers to the regulations report we discussed over the phone.

Do you recall this discussion with Mr. Lauer over the phone?

A No, sir, I don't recall the conversation.

Q Have you had any occasion at other times to speak to Mr. Lauer or any other persons connected with AMPAC regarding FEC regulations?

A Yes, I probably did have occasion to talk about regulations with AMPAC. I don't know if it was Mr. Lauer.

Q Was that a request of some member of the FLAMPAC Board or one of your supervisors?

A It could have been. It also could have been as a result of my reading the Federal Election Commission and not -- the federal register, excuse me, and not being able to understand it.

Q Do you recall receiving this letter?

A No.

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The document was marked for purposes of identification as Petitioner's Exhibit 25 by the Notary.

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By Mr. Spiegel:

Q The next document is a memorandum to state PAC Treasurers from William Watson. As you recall, having seen this document, it contains a series of enclosures which follow, and these basically are legal opinions by Donald Wilcox. Could you tell me briefly what three you are referring to?

Let me give you a moment to look at the first of these three opinions, which is the one that I have a question about, and see if you recall getting that. In particular, let me direct your attention to the last

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portion of the first paragraph.

A You were about to refer to something.

Q Do you recall having seen this?

A Not for certain.

Q Do you recall whether there was any interest expressed by the Florida Medical Political Action Committee in the subject of this first letter, namely the question of whether or not AMPAC was prohibited from contributing to candidates of contributions made by other PACs?

A I seem to remember that I requested that kind of information at one point.

Q From AMPAC?

A Yes. I am not sure that this is what I received.

Q The letter is signed by Donald Wilcox. Are you familiar with that individual?

A Yes.

Q You had occasion to talk with him on the phone?

A Yes.

Q About how frequently?

A Now and then.

Q During the time of your employment with FLAMPAC?

A I would speak to him every couple of months, I

guess, for one thing or another. If not by phone, I would see him at several meetings that I would attend. I knew him socially as well as professionally.

Q Was Mr. Wilcox, in your knowledge, considered a resource person by the FLAMPAC organization?

A I considered him a resource person. I don't know that the FLAMPAC organization did.

Q The next memorandum, Exhibit 26, is a memorandum to state PAC Treasurers, again from William Watson. The portion that I am interested in is in the third paragraph, but let me ask you to just quickly peruse this. Are you familiar with this? Have you seen this?

A Yes.

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The document was marked for purposes of identification as Petitioner's Exhibit 26 by the Notary.

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By Mr. Spiegel:

Q Was that third paragraph, the suggestion that is made there, in fact followed by FLAMPAC? That is the paragraph that begins with the phrase, "When making requests to AMPAC."

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A I haven't seen any of the letters that I wrote to AMPAC, so I don't really recall what I had included in that. I know of no case to my recollection where I would include the amount of physician involvement in a campaign strictly because it would be so difficult for me to find out.

Q I have shown you a couple of memoranda from Mr. Watson to state PAC Chairmen for the year 1976. Do you have any rough idea of about how many of these you might have received during the course of the year?

A Maybe a half dozen, a dozen. Certainly not a hundred, and more than one. If you are asking for a round ball-park figure, I would probably say a half dozen or a dozen.

Q Were these received in response to inquiries that you made?

A Not always. Sometimes they would be in response to questions that other people might have made, and if they get a lot of questions like that, they will send out a mass production.

Q In the very last sentence of the second paragraph, there is a statement that if part of the contribution has been made in the primary, it allows for more leeway in the general election if it is needed.

Do you know what that means?

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A Yes, it means two things. One is that early money is the best money in a political campaign, and, too, it means that under the campaign spending limitations, you may give -- it requires in an election, I believe, is the way it is referred to, and the definition of an election is a primary, a run-off, and a general.

Q Does it refer to the fact that some of the monies given for the primary could then be used for a general election?

A No, it refers to the fact that you could put more money into the campaign.

Q Again, just a general question based on your knowledge. How often does AMPAC issue these kinds of memoranda concerning the making of contributions?

A I wouldn't know.

Q This next item that I am going to show you is titled "Monthly Staff Report," and Charles Murfin is named at the top. Did you submit these staff reports each month that you were working for FLAMPAC?

A Much to the chagrin of Mr. Parham, I occasionally did not get around to filling out this specific report.

Q Was this a requirement that was applied to other staff members as well?

A Yes.

Q What was done with these reports? By that, I

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mean were they filed in some systematic regular place, Mr. Parham's office, as part of the regular records of FLAMPAC?

A I don't know where the files were kept.

Q Were there files kept, to your knowledge?

A Yes.

Q Do you know any other individual specifically that these reports were required of?

A Every member of the Executive Staff.

Q Do you recall the names of some of these people?

A John Richardson, Phil Gilbert, Mr. Harvey.

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The documents were marked for purposes of identification as Petitioner's Exhibits 27 and 28 by the Notary.

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By Mr. Spiegel:

Q Exhibit 28 is a PAC questionnaire from Al Prost, Executive Secretary of CALPAC. It is dated August 7, 1974. I wonder if you have seen this.

A I don't specifically recall it.

Q Did you ever have occasion to discuss with Mr. Prost how this questionnaire was paid for?

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A Since I don't recall having seen the questionnaire before, if I recalled the conversation about the questionnaire, then I would obviously recall the questionnaire.

Q Have you ever seen any questionnaires like this from other state PACs distributed to fellow state PACs?

A I would like to point out that this was before my time again.

Q I understand.

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The document was marked for purposes of identification as Petitioner's Exhibit 29 by the Notary.

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By Mr. Spiegel:

Q There is a reference to AMPAC's support for this political workshop in this letter that you are looking at. I wonder if you have any knowledge of whether AMPAC has supported workshops during the period that you were employed by the Florida Medical Political Action Committee?

A Yes, you will recall the workshop that we discussed when we first started the deposition was connected to a meeting in Orlando, I believe, and it was

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a joint political education workshop between the Florida Medical Political Action Committee and the American Medical Political Action Committee.

Q Were there any others?

A That is the only one that I can recall that I have absolute knowledge of.

Q Do you have any knowledge of whether these things occurred on a regular basis like once a year or twice a year or something like that?

A It had not in the past. The one that I had organized was the first that I knew of. Whether they have done it subsequently, is a matter that I don't know firsthand.

Q How much support did AMPAC furnish to the one you were connected with?

A Financial?

Q Financial.

A I don't recall what the exact split was.

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The document was marked for purposes of identification as Petitioner's Exhibit 30 by the Notary.

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By Mr. Spiegel:

Q Petitioner's Exhibit 30 is a formidable-looking document titled "Denver Membership Project." If you will refer to the fifth page of this, you will see that your name appears. Do you recall attending this membership project?

A Yes. The date was not on the document.

Q Can you safely assume it is July of 1976?

A No. This was the last project I did for the AMA before I went to the Florida Medical Political Action Committee, and I had left before I made my subsequent report, and this was written during the time that I was moving and when I first got to Florida and sent back to the AMA as the follow-up on this report.

Q How many PAC representatives attended this conference? Do you recall?

A Which conference?

Q This Denver membership project.

A This was not a conference, I don't believe. This was the Department of Federation Affairs to which I was connected when I was with the American Medical Association. Part of its job was to do membership. This was a plan that I came up with while I was working for the American Medical Association to get membership for the AMA, not for the PAC, but for the AMA. I

devised this plan, and I decided to do it in Denver, so I went out to Denver, and I organized it so that the President of the AMA would come in, we would try and interest them all in joining the AMA by meeting as many of them in a day as we could and sending out mailings that -- instead of being a mailing would resemble a very formal invitation which doctors would respond to. This didn't have the slightest connection with anything that occurred later at FLAMPAC.

Q Just a couple of general questions. You mentioned Diane Hipp and Judith Cloisterman as two of your secretaries. Are they still employed by the Florida Medical Political Action Committee?

A No.

Q Do you know if they live in Florida?

A Yes.

Q Could you describe, as best you can remember, the members of the staff of the Florida Medical Political Action Committee at the time you were there, just the names of the various people?

A Would you repeat the question for me, please?

Q Let me rephrase the question. Excluding Board members and excluding officers, who were the members during your tenure of the Florida Medical Political Action Committee on the staff, the staff for the PAC.

A For the PAC?
Q Yes.
A The only staff members were myself, and later on, Ms. Cutler.
Q Is Ms. Cutler still with FLAMPAC?
A No, and my secretary -- I am sorry, Ms. Cutler is no longer with the Medical Association, to my knowledge, or the Medical PAC.
Q I think you mentioned the name Peter Lauer. Is Peter Lauer a field representative of AMPAC?
A Yes.
Q Are you familiar with any other field representatives of AMPAC?
A Yes.
Q Could you set forth their names?
A One of the advantages of my working for the Medical Association is I didn't have to remember names. I just called everybody doctor. Though I know these gentlemen, I can't recall their names.
Q What does a field representative of AMPAC do, if you know?
A They do political education seminars, general liaison with --
Q The state political education seminars?
A Yes.

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They serve as resource people for the political education seminars, general liaison with the state PACs, encourage membership, keep tabs on percentages, how well people are doing, maybe offer suggestions as to how they might better go about their duties.

Q Do you know how many field representatives there are?

A Three.

Q Including Mr. Lauer?

A Correct.

Q Are they assigned to particular states or regions?

A States.

Q Are there any other persons in the AMA and the American Medical Political Action Committee who do liaison work with the state PACs besides the field representatives?

A I don't know that they are specifically assigned that responsibility. I am sure if asked questions, that they would respond, or if personal relationships exist, I am sure they would assist at any time that they possibly could.

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The document was marked for purposes of identification as Petitioner's Exhibit 31 by the Notary.

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FURTHER EXAMINATION BY MR. OLDAKER

By Mr. Oldaker:

Q Exhibit 31 is a letter from Judith Cloisterman to Bill Watson. I am asking you if this is a typical letter that would be sent from the FLAMPAC Board. It deals with the request for -- I guess what has been referred to sometimes as matching, sometimes as requests, sometimes as another term.

A What is the question?

Q Is this a fairly typical type of letter that would be sent?

A Yes.

Q The key contact people listed in each one of them, would they be the key contact, if you know, for the Florida Medical Political Action Committee?

A The three indicated here are key contacts for the Florida Medical Political Action Committee. They may also be AMPAC.

Q They may also be AMPAC?

You would not necessarily know that; is that correct?

A I don't recall that.

- - -

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The document was marked for purposes of identification as Petitioner's Exhibit 32 by the Notary.

- - -

By Mr. Oldaker:

Q The next matter would be a letter from you to a John Grady, Dr. John Grady. It is Exhibit No. 32 dated September 17, 1976. It states, "Enclosed you will find a campaign contribution in the amount of $5,000 for your race for the United States Senate. Attached is a voucher and a check."

Do you recall this?

A Yes.

Q Would this be a contribution from FLAMPAC? The check would indicate that it was such.

A Yes.

Q And this is one method of giving contributions to candidates while you were Executive Director?

A Yes.

- - -

The document was marked for purposes of identification as Petitioner's Exhibit 33 by the Notary.

- - -

By Mr. Oldaker:

Q The next item is a letter from Miss Lee Ann Elliott to Rufus K. Broadaway dated September 17, 1976, on AMPAC stationery. It is Exhibit No. 33.

This also deals with Dr. John Grady.

"At its most recent meeting, the AMPAC Congressional Review Committee approved a contribution in the amount of $5,000 to be used to support Dr. John Grady in the Florida Senate race in the general election."

First, was this an ordinary-type transmittal to a person in Florida for delivery to a congressional candidate?

A Yes.

Q And he would be a key contact of FLAMPAC? He was an officer, I believe.

A In this case, he was not a key contact. He was the Chairman of the FLAMPAC Committee, the Executive Committee. I don't know why this went to him in this case.

Q Instead of the key contact?

A Correct. It may have been the key contact was in Rio de Janeiro.

Q On the next page, a little more difficult question, at least in my mind because I don't understand. On the voucher, it says, "This check is composed of $10

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contributions from 500 physicians."

A That is correct.

Q What does that stand for?

A That means that the dues or the fees paid by physicians to the American Medical Political Action Committee that were transmitted by FLAMPAC were in the amount of $10. Basically what they are doing here is indicating to the candidate that this is money that represents a gathering of a group of 500 $10 contributions as opposed to just a contribution from a large organization.

Q For your purposes and not necessarily for federal election purposes. Under the federal election law, if you have under $50, it can be given in cash; it does not have to be itemized, but of course this was itemized, so it would not be for that purpose, I take it.

A That is correct.

- - -

The document was marked for purposes of identification as Petitioner's Exhibit 34 by the Notary.

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By Mr. Oldaker:

Q The next matter would be from Ms. Lee Ann Elliott

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to Charles Murfin, a letter of September 2, 1976, on AMPAC stationery. It is Exhibit No. 34. It states, "At its most recent meeting, the AMPAC Congressional Review Committee considered and approved an additional contribution in the amount of $2500 to be used to support John Grady, M.D., in the Florida Senate Primary. A check in this amount is enclosed."

A All right.

Q Do you recall anything surrounding this contribution?

A This contribution was received in our offices, and on a subsequent road trip where I saw Dr. Van Eldike, who was a physician from Palm Beach County. I gave this to Dr. Van Eldike who gave this to Dr. Grady.

Q I take it since they gave $5,000 in the other check, this must have been for another general election.

MR. DUTRO: This one was before the last one.

By Mr. Oldaker:

Q Let me ask a general question on that. It was at least on occasion a procedure followed that a check would be sent from AMPAC to you as Executive Director of FLAMPAC to then give in some method to the candidate involved. In this case, you gave it to a local doctor to give to him. In other words, you did not deposit it in your bank account.

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A No. This was just another method. It was probably done for a matter of expediency, just to speed up the process.

Q But it was not unusual?

A I personally became more involved in this particular campaign than in most others. This would not be the normal way of transmitting it. Normally, it would go directly to the physician.

Q The next matter I have is a letter from you to a Congressman C. W. Young, and it is Exhibit No. 35.

- - -

The document was marked for purposes of identification as Petitioner's Exhibit 35 by the Notary.

- - -

By Mr. Oldaker:

Q It states in the first paragraph, "Enclosed please find a campaign contribution in the amount of $500 sent by the American Medical Political Action Committee at your request."

Do you recall this letter?

MR. DUTRO: I don't know that is "your" or "our." It is such a messed up word that I don't know what it is.

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MR. OLDAKER: You are right. It might be your or our.

THE WITNESS: I remember the occasion of receiving a contribution for purposes of being delivered to Mr. Young.

By Mr. Oldaker:

Q From AMPAC?

A Right.

Q The only reason I am going through this -- there are more of these -- is just to indicate that this, in fact, occurred.

- - -

The document was marked for purposes of identification as Petitioner's Exhibit 36 by the Notary.

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By Mr. Oldaker:

Q The next letter I have is dated August 31, 1976, from yourself to a David C. Lane, M.D., and it is Exhibit No. 36. The first paragraph says, "Enclosed please find a campaign contribution in the amount of $2,000 for J. Herbert Burke, United States Congress District 12, sent by the American Medical Political Action Committee at our request."

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I would ask you, since it is a little clearer and it came up the last time, "at our request" would be FLAMPAC's request?

A Yes.

Q So it would be a contribution from AMPAC that would be made upon a request that you had made to them?

A Yes.

Q And David Lane would be whom? Is he your key man in that district, if you recall?

A Dr. Lane served in several capacities, and he was not the key contact for Congressman Burke. He, however, was the campaign chairman for Congressman Burke, and at that time, was also a State Senator in the state legislature.

Q He was the Congressman's campaign chairman?

A That is correct.

Q I was confused whether it was the Candidates Support or the campaign.

- - -

The document was marked for purposes of identification as Petitioner's Exhibit 37 by the Notary.

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By Mr. Oldaker:

Q The next letter I have is dated August 31, 1976, to Hoodwin for Congress. It is from yourself, and it is Exhibit No. 37. It says about the same thing. "Enclosed please find a campaign contribution in the amount of $500 sent by the American Medical Political Action Committee at our request."

A What is the question?

Q Do you recognize the letter?

Another way of saying it, do you have any reason to believe that this is not a letter that you sent?

A No, I have no reason to believe that is not a letter that I sent.

Q On the second page, there is a voucher for FLAMPAC, and after that, there is the FLAMPAC check and the AMPAC check. Is there any reason to believe they were not sent under the same cover letter? This is how we found them in the files.

A I don't have any reason to believe either way on it, whether they were sent separately or together. It may have been that I connected them in the files simply because they went in his file.

Q Would it generally be a procedure to send the two checks together if you had the two checks, or did

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you have any procedure?

A Generally we didn't have the two checks at the same time. It was generally not the case that we would send both of them at the same time.

Q There is a cc at the bottom of this letter, and it says "Rufus K. Broadaway, M.D."

A Yes.

Q On the next page, it says "key contact, Broadaway." I assume he is the FLAMPAC key contact for this district.

A Yes, I believe he was.

Q You said that this one is rather unusual. Why?

A Because attached here are two contribution checks, and one from the American Medical Political Action Committee and one from FLAMPAC. To my recollection, it is not often that the two were connected in any way, either in the files or the same letter. That is not to say this could not have been.

Q It might be a filing error also. We searched your files and found it that way. We searched FLAMPAC's files.

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The document was marked for purposes of identification as Petitioner's Exhibit 38 by the Notary.

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By Mr. Oldaker:

Q This is a letter to yourself from Eugene Peek.

A He was one of the members of the FLAMPAC Board. I believe he was one of the members -- no, I can't recall whether he was one of the members of the Executive Committee or not.

Q Was he a key contact person?

A Yes.

Q And he was a key contact person for Congressman Chappell's district?

A Yes.

Q The next exhibit is from yourself to Mr. Bill Watson dated August 24, 1976.

- - -

The document was marked for purposes of identification as Petitioner's Exhibit 39 by the Notary.

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By Mr. Oldaker:

Q In this letter -- why don't you take a moment to look over this letter.

A All right.

Q This is in regard to a telephone conversation that you had with Mr. Watson?

A Yes.

Q What does this letter represent?

A I seem to recall, evidentally I made the request to them on one occasion, and then sent a letter of the same request on another occasion. Either that meant that we had two letters with the same request or a telephone conversation and a letter from the same request, and it was unknown whether those were two separate requests or if it was just a duplication of one.

Q This was an updating of the request?

A This was to clarify exactly what requests were pending and which ones had been taken care of and which ones were duplicated.

Q You have three columns here. One is 8-3-76, one is 8-2-76, and total. What do those dates refer to? Are those dates the requests were made?

A It could have been the dates the requests were made. It could have been dates of campaign committee meetings. It could have been any deadline.

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Q Let me ask you, the amounts listed would be the requests that FLAMPAC had made to AMPAC for contributions? I frankly don't know what those amounts are. Those are not FLAMPAC contributions, I would take it.

A They would be requests from FLAMPAC to AMPAC.

Q Both columns?

A Yes.

Q In the second to the last paragraph, it states, "Contributions have already been made to Congressman Kelly ($5,000, Congressman Burke) ($3,000, $2,000) and Lou Frey ($500)."

Those would represent amounts of contributions that have been made by FLAMPAC, if you recall?

A I do not recall.

Q The next matter that I have is a memoranda dated August 13, 1976, from yourself to the FLAMPAC Executive Committee, and the question I have is, Exhibit No. 40, the second page, you will notice that there are two columns. One is FLAMPAC, and one is AMPAC, and there amounts after Grady, Fuqua, and Chappell. Under Grady, it is $5,000 from FLAMPAC and $5,000 from AMPAC. How were the AMPAC numbers arrived at, if you know?

A If I recall, $5,000 was the limitation for

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contribution to a candidate for any one election. Therefore, what we were saying here is that we wished to give Dr. Grady the maximum support from as many individual sources as we could.

Q Did you generally make recommendations to the FLAMPAC Executive Committee as to the amount of contributions to be made?

A Yes.

Q Did you generally make recommendations to the Executive Committee about the amount to request from AMPAC?

A Yes.

Q How did you arrive at these figures?

A Part of my job was to assess needs of different campaigns and to attempt to allocate our limited resources in the best ways possible. In this case, I would be saying that Dr. Grady needed the full support and that Congressman Fuqua and Congressman Chappell were not in as much need.

Q How would you differentiate between Fuqua and Chappell's case that you would recommend 2,000 to be given from FLAMPAC and 3,000 to be requested from AMPAC? That is not to imply there was any method. I don't know that there was.

A No, it is mostly an arbitrary decision. I

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probably decided that $5,000 would be a good figure, and that we could afford to give 2,000, and we would request 3,000 from AMPAC.

Q Would you check with any of the local support committees on such things before you made your recommendation?

A As to amounts?

Q As to amounts.

A It was not required. I don't recall specifically checking with the local organization on these two items regarding amounts.

Q You checked with whether they wanted to support one candidate or another?

A Yes.

Q And you would use your political acument to determine whether or not 2,000 or 5,000 was necessary?

A Such as it may be, yes.

Q Were your recommendations generally followed by FLAMPAC?

A Yes.

Q Would FLAMPAC Executive Committee generally follow your recommendations as to the requests that would be made to AMPAC?

A Yes. It should be made clear that I was not the only one who would advise them as to amounts.

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Q Or to make recommendations?

A Or to make recommendations to the Board.

Q Who else would advise them?

A Mr. Fraser was the lobbyist for the Medical Association.

Q Florida Medical Association?

A Yes.

Q I may be suffering from a lapse of memory. We may have talked about him before. I don't recall.

Did he ordinarily attend these conference calls or these meetings with the Executive Committee?

A Ordinarily, he would attend meetings. He would not ordinarily be a party to the conference calls unless there was some specific reason why he should be.

Q Would he make specific dollar recommendations as to contributions to federal candidates?

A Yes.

Q Would he formalize those recommendations in any manner, or would they be oral?

A I don't recall any document that he would have --

Q Is he presently employed by the Florida Medical Association?

A Yes.

Q What was his name again?

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A Scotty Fraser, Donald Fraser.

Q I guess we have talked about him. I apologize for my memory lapse.

Did AMPAC generally follow the recommendations that were made by FLAMPAC, the contributions to be made by AMPAC?

A Generally, they would follow requests that I had made. I do not know whether the reason that my requests were generally followed were because of their confidence in my judgment or what. I had a pretty good batting average as far as getting what we requested.

Q The next letter I have is a letter from you to Mr. Bill Watson dated August 3, 1976. It is Exhibit No. 41.

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The documents were marked for purposes of identification as Petitioner's Exhibits 40 and 41 by the Notary.

- - -

By Mr. Oldaker:

Q I am interested in the last full paragraph and the discussions rounding the poll. It says, "We do formally request financial assistance in conducting a poll in the amount of $5,000."

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Do you recall that?

A Yes.

Q And what was that poll to be used for, if you recall?

A To help us decide where best to expend FLAMPAC funds.

Q Which candidate to support?

A That is correct.

Q Was the poll, in fact, conducted?

A Not to my knowledge.

Q Was the $5,000 ever authorized to be paid to FLAMPAC?

A I don't recall it being received.

Q The next item is a memorandum from yourself to Mr. Parham dated July 8, 1976.

- - -

The document was marked for purposes of identification as Petitioner's Exhibit 42 by the Notary.

- - -

By Mr. Oldaker:

Q "This is to outline the pertinent sections of the bylaws of FLAMPAC as they relate to the duties of the Candidate Selection Committee and the FLAMPAC

Executive Committee."

At that time, were there difficulties in responsibilities between the Candidates Selection Committee and the FLAMPAC Executive Committee? Is that why this was drafted, to delineate the differences, distinctions, or could I just ask you why it was drafted?

A There was a conflict about who had authority to request and expend funds. Yes, the Candidates Selection Committee decided one question, and that was who would be backed -- was the best candidate to be backed, and that the Executive Committee be the one who decided amounts and actually when and to whom to request the funds. Basically it was budgetary. Obviously if a Candidate Selection Committee on behalf of one candidate thought that one candidate was important to them, they would request any amount of funds, and if we were required to give that amount of funds, we would soon be depleted as far as candidates who had no reason to get that amount of funds. I recall that it referred to a question that was asked of Mr. Parham by Dr. Von Thron, and Mr. Parham, as a result of that question, asked me to clarify for him the process by which campaign monies would be expended.

- - -

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The document was marked for purposes of identification as Petitioner's Exhibit 43 by the Notary.

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By Mr. Oldaker:

Q This is a letter from yourself to Mr. Bill Watson, and it is the third sentence which says, "I would hope that someone from AMPAC will be able to attend both to serve as resource to our Board for AMPAC activities and also for their own information as to what is happening in Florida at all levels."

A Yes.

Q Do you recall this?

A Yes.

Q What was your intention with that sentence? It is somewhat clearer from this statement, but —

A Simply that we were showing off.

- - -

The document was marked for purposes of identification as Petitioner's Exhibit 44 by the Notary.

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By Mr. Oldaker:

Q The next exhibit is a letter from yourself addressed to "Dear Doctor." It is dated June 8, 1976, and it is Exhibit 44. I believe it is a form letter.

A Yes.

Q This is a form letter that you sent to whom?

A To the Presidents of the county medical societies.

Q And the form that is attached to that?

A Yes.

Q Is that the general form that you used for Candidates Support Committees?

A Yes, I attempted to use it.

Q Did people return these forms to you?

A Not in great quantities, no.

Q Where would you keep those forms that were returned?

A They would have been in my files in my office.

Q What did you do with the forms when you got them? How did you use them, if at all?

A My plan was to attempt to have this available to me, so when something would be happening in the county, I would be able to know who to contact for several different purposes. The plan did not reach its full potential.

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Q Were there other ways of determining who the key contacts were, or were these different key contacts?

A The lobbyist, they had a list of his key contacts, and I could refer to that list.

Q Would these lists be the FLAMPAC key contacts also?

A Generally. That was not necessarily the scheme. It is just difficult to find two doctors who are interested in politics who know their legislator. Often times, there was only one doctor who had any interest in doing so. Therefore, he would be the key contact for all concerned.

Q For legislative purposes as well as for the Political Action Committee purposes?

A Yes. I may point out that the use of this was for state legislative races.

Q Not for federal?

A Not for federal.

Q Then we will move on.

- - -

The document was marked for purposes of identification as Petitioner's Exhibit 45 by the Notary.

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By Mr. Oldaker:

Q The next exhibit is a letter from Linda Hudson to Charles Murfin dated February 26, 1976. It is entitled "Physician Candidates for Congress."

The first sentence says, "Adolf Gundersen, M.D., is a Republican candidate for congress in the third congressional district of Wisconsin."

Do you recall this memorandum?

A No, I don't.

Q Do you recall if the Florida Medical Political Action Committee acted on this?

A I do not believe so. I am not familiar with the name at all.

Q Would this be a contribution suggestion?

A My guess is that it would be -- if I did receive this, that it would be as a result of some inquiry I made. I had met this person or someone on my Board had asked me about this person. Linda Hudson at no time requested or encouraged me, either formally or informally, to encourage the Florida Medical Association to contribute to candidates other than from Florida. For that matter, neither did she request that I encourage contributions from candidates in Florida.

- - -

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The document was marked for purposes of identification as Petitioner's Exhibit 46 by the Notary.

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By Mr. Oldaker:

Q Exhibit No. 46 is entitled "Candidate Evaluation." I notice you look for candidates who are honest and have high moral character. Did you use that at all? Did you use this document in your candidate evaluation?

A No, sir.

Q Do you know who prepared this?

A No, I do not.

- - -

The document was marked for purposes of identification as Petitioner's Exhibit 47 by the Notary.

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By Mr. Oldaker:

Q The next item is Exhibit 47. It is a Florida Medical Association Board of Governors Memorandum dated October 7, 1976, from Rufus Broadaway. Is this illustrative of the Annual Report of the Directors of the Florida Medical Association?

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A I am sorry, would you repeat the question?

Q Is this a typical report which -- it appears to be an Annual Report to the Florida Medical Association from FLAMPAC.

A This is the report that I provided for Dr. Broadaway at his request when he spoke to the Board at the Florida Medical Association meeting. Staff members did not attend the annual meeting of the Florida Medical Association. This was, I believe, the final report that I prepared as an employee, and --

Q On the third page, there is what appears to be a computerized print. What would that represent to you?

A It is a dues billing by a county medical association, specifically Orange County.

I believe as far as this report is concerned, I used this as an example of what we should encourage county organizations to use. Some counties billed jointly, and some did not.

Q Have you heard of a computer company called AMCAP?

A Yes.

Q What is that?

A AMCAP is a billing process that the AMA avails to state medical associations at a cost. It is simply a processing. Basically, they do so because the advantage

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is that it allows the money collected on the state level for the medical association to get more quickly to the AMA. They had a problem in the membership department that the dues would be collected in the states, and then not transferred from the state to the AMA for some three or four months. That caused a cash flow problem that was serious to the AMA. Therefore, they made this AMCAP billing available to the states. It would be a saving to the state and a saving to the AMA basically because the cash flow would be better.

Q How would it work? The AMA would have the AMCAP computer list with all of the names and addresses of the various doctors sent out from a central location?

A Yes.

Q And ask for a reply to a central location?

A No, they would prepare the bills, and then they would send it to the medical association. Then the medical association would distribute them. I think that is how it worked.

Q How would the payments come back in? To the county medical associations?

A Yes, I believe they would still be collected by the county medical associations.

Q So it was just a facilitating method to bill?

A Yes, the form and the timing. There seemed to

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be a Letter of Agreement that would have gone a long with this that said if they avail themselves of the AMCAP billing, that they would send the money in by such and such a date. That would be part and parcel of that arrangement.

Q Have you ever seen one of these Letters of Agreement?

A No, I really didn't have anything to do with it. The only knowledge that I have of this is while I was an employee of the AMA as opposed to when I was an employee of FLAMPAC. I did deal with this when I was an employee in Chicago.

Q Do you know how many states would use this type of AMCAP billing?

A It varied.

Q Were there a handful, or were there a large number?

A I don't know.

Q In the statement in the middle, it says state and AMA dues are payable as of January 1, and state dues became delinquent after January 1. This is just a general statement?

A Delinquent after April 1.

Q After April 1, pardon me. It is a general statement?

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A Yes.

Q There is a memo from the desk of Lee Ann Elliott which gives some totals on it for various states.

A Yes.

Q Florida being number four.

A Yes.

Q And an official AMA membership report which is next. This is a report which was kind of -- we talked about the plaque.

A That is correct.

Q This would be the competition to see who could get the most memberships?

A Yes.

- - -

The document was marked for purposes of identification as Petitioner's Exhibit 48 by the Notary.

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By Mr. Oldaker:

Q I am down to the last paper. The next item is a June 17, 1976, letter from James MacLaggan to Louis C. Murray, M.D. This has an attachment. Have you ever seen this letter?

I direct your attention to the third paragraph,

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first sentence, which says, "The AMPAC Board advocates the creation of Candidate Support Committees in every congressional district in the United States."

A That is what it says.

Q Do you know if that was a practice?

A Yes.

Q How do you know that was a practice?

A Because it is a good political idea, and they had no reason not to advocate that.

Q Were these mentioned at workshops, the AMPAC workshops that you attended?

A The organization of Candidate Support Committees?

Q That is correct.

A How to do so would be an item on an agenda of a campaign seminar.

Q If they were a good idea, that would be discussed?

A Yes.

- - -

A document was marked for purposes of identification as Petitioner's Exhibit 49 by the Notary.

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By Mr. Oldaker:

Q The next item would be an action of AMPAC Congressional Review Committee by conference call, Tuesday, June 1, 1976. It is Exhibit No. 49. It states under Florida in the 12th congressional district, the committee approved an oral request for $3,000 to be used in support of J. Herbert Burke in the 1976 primary.

A Yes.

Q Have you ever seen this before?

A I don't recall having seen this.

Q Are you aware of the conference call?

A I would not be aware of an AMPAC conference call.

Q Would you be aware of an oral request that would be made to one of these individuals about the information here, the $3,000?

A Yes, we would be the ones to request such a fund. How they go about approving that fund is not any of my business.

Q Do you recall yourself making that request?

A I don't recall this specific request. An oral request would consist of my telephoning and saying that we needed it quickly, a letter to follow, so it may very well be that this is also indicated by a letter at some other place, and it may also be that this is the

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subject that required the other letter of clarification. I don't know that this is the specific one.

Q It would not be an unusual procedure to make an oral request?

A No.

Q I have two people to ask you about. Tom Sawyer. Do you know who he is?

A Yes, I know Tom Sawyer.

Q Do you know where he is presently?

A Either in Kentucky or Tennessee.

Q Do you know what he is doing presently?

A He would be with the madical association in one of those two states.

Q What was he doing when he was with the AMA?

A He was a field man.

Q The same as you?

A Yes.

Q Kenneth Bugan?

A Ken Bugan was with AMPAC. He then resigned and went to the AMA in the same job that I was in before I left the AMA. He would have taken my place in that particular --

Q Field man?

A Yes, at the same time, we were going through a reorganization, so if something happened -- what he

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did after I left may or may not have been the same thing as what I did.

MR. OLDAKER: Thank you. That is all I have. It is about three minutes after 8:00.

THE WITNESS: I would like to say that we have been here a long time, that as we get tired, sometimes we progress and our memory does not serve us well, but I would like to say for the Record that my willingness to cooperate in this is absolutely complete. What caused me concern was an apparent fight between other parties that didn't have anything to do with me which caused me to hire very good counsel, but because of my fear of sitting in a room with five or six lawyers yelling at each other caused me to incur considerable cost, but I would like to make it clear that I do this, and I do it today, and I did not want to put it off so that we could get this thing cleared up because it does cause me both a personal financial problem and problem for my present employer. Therefore, I hope that I have answered fully all the questions necessary for me to answer, and if I never see another document from either of the Federal Election Commission or Medical Association, it will be too soon.

MR. OLDAKER: For the Record, it is the government's feeling that you have been fully cooperative,

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and we want to sincerely thank you for that, and we are sincerely sorry for you being caught in the middle of other peoples' battles, and we apologize to you for that.

MR. DUTRO: You have the right to read this if it is ever transcribed to insure the accuracy of the Court Reporter. You may waive that right, or you may adhere to that right. That is a personal choice. I tell you that this is a very competent Court Reporter. However, you have an absolute right, and you must tell her either you will waive it or you don't. That is a personal choice, and I will allow you to make it. You understand if you read this, you are not allowed to make any changes. You will be given a sheet to note any things that you feel are incorrect, and then that becomes a part of the Record. That decision is up to you. This may never be transcribed.

MR. OLDAKER: It will be transcribed.

MR. DUTRO: That means at some point, you are going to have to take two or three hours to go through it and read it. That is your choice, and it is up to you, but you must tell her either way.

THE WITNESS: I would prefer to review it.

(Whereupon, the deposition concluded at 8:05.)

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Charles Wilson Murfin

- - -

The State of Ohio, :
: SS:
County of Franklin, :

I certify that the deposition was signed in my presence by Charles Wilson Murfin on the ____ day of _____, 1978.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my seal of office at _____, Ohio, this ____ day of _____, 1978.

_____
Notary Public

My Commission expires _____, 19___.

- - -

CERTIFICATE

- - -

The State of Ohio, :
: SS:
County of Franklin, :

I, Patricia E. Lynn, a Notary Public within and for the State of Ohio, do hereby certify that, before the giving of his said deposition, the said Charles Wilson Murfin was first duly sworn by me to tell the truth, the whole truth, and nothing but the truth;

That said deposition was taken in all respects pursuant to the stipulations of counsel heretofore set forth;

That the foregoing is the deposition given at the said time and place by the said Charles Wilson Murfin;

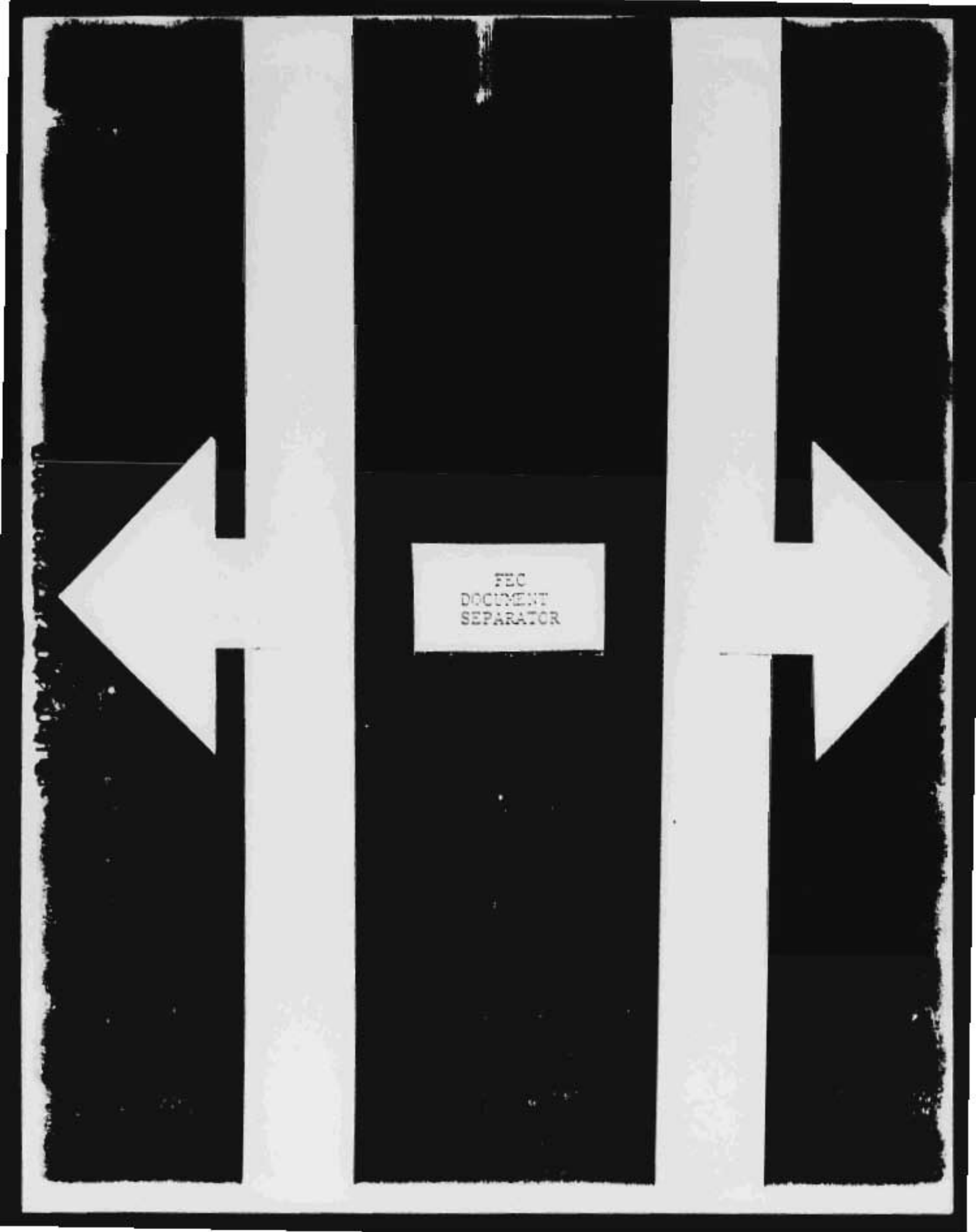
That I am not an attorney for or relative of either party and have no interest whatsoever in the event of this litigation.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal of office at Columbus, Ohio, this 14th day of July, 1970.

Patricia E. Lynn
Patricia E. Lynn
Notary Public
State of Ohio

My Commission expires November 6, 1982.

- - -


FEC
DOCUMENT
SEPARATOR

Petitioner's Exhibit #1
Ex# 461 Part 2

FEDERAL ELECTION COMMISSION
1325 K STREET N.W.
WASHINGTON, D.C. 20463

June 13, 1978

HAND DELIVERED

John Lewis Smith, III
Baker, Frost, Hostetler & Towers
818 Connecticut Avenue, N.W.
Washington, D.C. 20006

Dear Mr. Smith:

In a telephone conversation this morning with David R. Spiegel of my staff you indicated that you and William Schweitzer planned to be present for the Federal Election Commission's deposition of Charles Murfin in Columbus, Ohio. Since we have received no indication that either you or Mr. Schweitzer are acting as counsel to Mr. Murfin, you may not be present.

Very truly yours,

William C. Oldaker
General Counsel

8102273033

Petitioner's Exhibit #2

FILE COPY

September 22, 1975

Press
Secy
Edit

Rufus K. Broadaway, M.D.
1500 N. W. 12th Avenue
Miami, Florida 33136

Dear Dr. Broadaway:

Attached is a list of items that were deleted from the report during our meeting on September 12.

I am sending you all of the items so that you may choose which ones you wish to discuss and which ones you wish to delete.

Looking forward to our meeting on Saturday.

Cordially,

Charles W. Murfin
Executive Director
Flampac

.-/llm

Enclosure

Procedural Manual

1. That fees for collection of Flampac membership dues either in the form of a percentage return or any other means is not a policy of this Board.

2. Expenses of soliciting membership by a county society will not be paid by this Committee unless it is authorized in advance and requested by the Flampac Board, the Flampac Executive Committee, the Flampac Executive Director, or the membership committee of the Flampac Board.

Board Minutes

There have been set forth in the Board Minutes several policies that may require amendments or further action.

1. A discussion of the role to be played by allied groups was held several times over the last several years. Pharamacists, dentists, and other groups should be officially contacted and this question discussed.

2. The idea that Flampac should purchase Ampac membership for those who choose not to join was passed on May 11, 1973, and was amended at the next meeting to go into effect after obtaining a legal opinion. This should be further discussed.

3. In our effort to enlist alternate means of support, we should begin to ask that the treasurer's report on income be divided to report income from regular memberships, family memberships, sustaining memberships, AMPAC memberships, and other contributions.

4. Research and development of joint billing in all Florida counties is a top priority.

5. Must change restrictions on Flampac mailings to include some non members in opposition to policy of August 12, 1972. It will be necessary to send county executives and others Flampac information.

Board Organization

After the merger of the Flampac Board to reflect the Committee on National Legislation was accomplished, questions began to arise concerning the role of alternate board members. I am of the opinic that only one vote per district should be continued. However, I believe that recognition should be extended the alternate member by designating the alternate as activities chairman for the district.

He will be responsible for membership, local support committees educational seminars and other activities within his district. Further I believe that the alternate board members should be en-

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couraged as committee chairmen. Lastly, I believe that alternates should be allowed to vote on the election of officers of the Flampac Board and also have a representative on the Executive Committee.

These policies would give the alternate board members a role in decision making, a specific task within his district and would allow the board member to do the job he does best, i.e., candidate liaison and candidate selection.

Executive Committee Makeup

I have suggested two improvements to Executive Committee organization. This would allow more people to become involved with Flampac operations without having to create another executive committee spot such as a second Vice President or a President-Elect.

The proposal is that the Woman's Auxiliary representative be a non-voting member of the Executive Committee and that a voting representative from the alternate delegates be included.

Organization Model for Local Support Committees

The candidate support committee should be chaired by a physician who is a member of FMA, AMPAC, and FLAMPAC, and who has been designated by his county medical society as the FLAMPAC liaison officer.

Each county FLAMPAC liaison officer in the same congressional district shall serve as a district committee. The president and presiding officer shall be the district FLAMPAC Board activities' representative. They shall meet at will and provide recommendations to the FLAMPAC Board that will be officially entered in FLAMPAC records.

Therefore, the FLAMPAC board member and the county FLAMPAC liaison officer should be responsible for the level of local activity under the local CSC.

Petitioner's Exhibit #3

CHECKLIST FOR MEETING OF COMMITTEES AND COUNCILS

NAME OF COMMITTEE OR COUNCIL	Tampa Board
DATE OF MEETING	November 15, 1975
PLACE	Tampa Host Airport Inn
TIME	12:30 p.m. — 3:30 p.m.

1.	Select date and place of meeting	✓
2.	Make arrangements for room accommodations, meeting room and meals.	10/20/75
3.	Prepare Association Meeting Notice and submit to ~~Wanda McWaters~~ Carolyn (original and 5 copies)	Notice went in on Oct. 2
4.	Notify all members of meeting - enclose stamped, self-addressed postcard for replies. Log replies as received.	Notice went out on October 14
5.	Prepare agenda, supporting papers, etc.	
6.	Prepare Travel Request for submission to ~~Wanda~~ Carolyn. (3 copies)	Notices went in on 10/20
7.	Following meeting prepare minutes, submit to chairman for approval.	
8.	When approved, prepare master of minutes, mail copies to committee members, Council Chairman, President, President-Elect, Secretary-Treasurer, and Capital Office. Copies of minutes to Dr. Parham's notebook, Mrs. McWaters, Department Notebook; circulate one copy around office.	

75MF-51

JOSEPH C. VON THRON, M.D.
25 NORTH ORLANDO AVENUE
COCOA BEACH, FLORIDA 32931

AREA CODE 305 - 784-0222

OCT 27 1975

DIPLOMATE OF
THE AMERICAN BOARD OF FAMILY PRACTICE

October 21, 1975

Mr. Charles W. Murfin
FLAMPAC
PO Box 2371
Jacksonville, Florida 32203

Dear Charles;

I hope you will ask Dr. Broadaway to excuse me from the meeting on November fifteenth for at that time I will be addressing the South Carolina Medical Association pertaining to AMPAC matters and will be unable to attend.

Nice to be talking with you.

Sincerely yours,

rkg

Joseph C. Von Thron, MD

FLAMPAC Board of Directors-Meeting
November 15, 1975

Tampa Host Inn
11:00





The Florida Medical Political Action Committee

Florida Medical Association
P.O. Box 2411
Jacksonville, Florida 32203

MINUTES
of
FLAMPAC Executive Committee
September 27, 1975
Four Ambassadors Hotel
Miami, Florida

Order The meeting was called to order at 3:00 p.m. by the Chairman, Rufus K. Broadaway, M.D.

Members Present: Rufus K. Broadaway, M.D., Chairman, Frank C. Coleman, M.D.; John W. Glotfelty, M.D.

Members Absent: Edward G. Haskell Jr., M.D., W. W. Thompson, M.D.; Joseph C. Von Thron, M.D.

Others Present: Charles W. Murfin, FMA staff, FLAMPAC Executive Director.

Remarks In his opening remarks, Dr. Broadaway praised Dr. Parham and the FMA Board of Governors for the excellent level of cooperation with FLAMPAC. He also expressed his feeling that permanent staffing of FLAMPAC will allow FLAMPAC to function more efficiently and even more successfully in the foreseeable future.

The treasurer's report was approved as given by Dr. Coleman.

The Executive Director was instructed to send a written financial statement to all members of the Executive Committee.

The Executive Committee was informed that a possible vacancy may occur in both the Executive Committee and in District 2 because Dr. Haskell may be relocating in another state. Dr. Broadaway was requested to correspond with Dr. Haskell to determine if and when this vacancy would occur.

Dr. Sam Renfroe was discussed as a possible nominee for the vacancy in the 4th Congressional District. Although the Executive Committee felt that Dr. Renfroe would be an excellent board member, it was felt that the vacancy should be filled by a physician residing in a different geographical location of the 4th Congressional District. The Executive Committee appointed a search committee of Dr. E. G. Peek and Mr. Charles Murfin to determine possible nominees from other areas of the 4th District.

MOTION	THE EXECUTIVE COMMITTEE MOVED TO APPROVE DR. QUILLIAN JONES AS THE BOARD MEMBER FROM THE 10TH CONGRESSIONAL DISTRICT AND DR. FRED BUTLER AS HIS ALTERNATE.
Recommendations of the Chairman	The Executive Committee considered several recommendations made by the Chairman, Dr. Broadaway.
MOTION	THE EXECUTIVE COMMITTEE MOVED TO INSURE THAT FLAMPAC FUNDS BE KEPT IN A SEPARATE BANK ACCOUNT FROM FMA FUNDS.
	A discussion followed concerning the state of funds used for FMA support of FLAMPAC. Dr. Broadaway was requested to discuss with Dr. Parham the possibility of appropriating the supporting funds directly into the FLAMPAC account.
Consideration of the Operational and Organizational Manual of FLAMPAC	The Committee considered the various sections of the draft of the Operational and Organizational Manual of FLAMPAC and made the necessary changes in order to present it to the FLAMPAC Board and the FMA Board of Governors for approval.
MOTION	THE EXECUTIVE COMMITTEE VOTED TO PRESENT THE OPERATIONAL AND ORGANIZATIONAL MANUAL OF FLAMPAC TO THE FLAMPAC BOARD AND THE FMA BOARD OF GOVERNORS AS AMENDED.
	The Executive Committee requested the FLAMPAC Executive Director to make all the required amendments to the Manual and distribute the document to the appropriate people.
Speakers for Special Functions	The Executive Director was instructed to work towards obtaining a speaker of national prominence for the January 30 seminar to be held in Orlando. The Executive Committee also instructed the Executive Director to begin to compile a list of possible speakers for the annual FLAMPAC luncheon.
Budget	The budget as submitted by the Executive Director for 1976 was approved and is to be sent to the members of the FLAMPAC Board as an Appendix to the Operational and Organizational Manual.
Expenditures	The Executive Committee approved a donation of $250.00 to the Kelly Appreciation Dinner to be held September 27 on behalf of Congressman Kelly from the 5th District of Florida.
Investing FLAMPAC Funds	The advantages and disadvantages of investing FLAMPAC funds were discussed. The Executive Committee agreed in principle with the investment of FLAMPAC funds. The exact time, amount, and specific investment is to be determined at a later date.

In light of the Executive Committee's decision to authorize the FLAMPAC Executive Director to authorize expenditures, a process for Executive Committee review was discussed.

A MOTION WAS MADE THAT THE EXECUTIVE DIRECTOR CLOSE THE BOOKS OF FLAMPAC ON THE LAST DAY OF EACH MONTH AND SEND A WRITTEN FINANCIAL STATEMENT TO EACH MEMBER OF THE EXECUTIVE COMMITTEE AND THAT THE TREASURER ON THESE OCCASIONS WILL REVIEW EACH INDIVIDUAL EXPENDITURE.

The advantages of placing a maximum number of years of service of a board member was discussed. The Executive Director was asked to survey several other state PACs and make a recommendation to the FLAMPAC Board at its next meeting.

The FLAMPAC Executive Committee has suggested that it meet in conjunction with the Committee on National Legislation on November 15 if this is agreeable with both parties.

The meeting was adjourned at 5:45 p.m.

October 22, 1975

Rulemaking Section
Office of General Counsel
Federal Election Commission
[illegible] E Street, N.W.
Washington, D.C. 20463

Dear Sirs:

I would like to comment on several of the provisions of the Federal Election Commission Proposed Rules, as they appear in the Federal Register of September 29, 1975, pages 44698 through 44707 inclusive.

1. Section 100.2 paragraph 3 and Section 100.7 paragraph 3.

The Florida Medical Political Action Committee acts as an agent for the physicians of Florida by collecting donations for the American Medical Political Action Committee. These funds are held in the Florida Medical Political Action Committee account to await transmittal to AMPAC, but are not part of a fund that FLAMPAC is authorized to use for its own behalf.

The Federal Election Commission proposed regulation identifies a transfer of funds from a political committee to another political committee as both a contribution and an expenditure.

The problem arises that although FLAMPAC makes periodic transfers of funds to AMPAC, FLAMPAC is not the donor of these funds. Instead, FLAMPAC is the agent for the real donors, i.e., several individual physicians, because both the individual physicians and FLAMPAC would be considered the donor of the same funds. I fear that a great deal of confusion could be generated unnecessarily by these Sections of the proposed regulations.

It should also be noted that FLAMPAC is not an affiliate of AMPAC. We are separate distinct organizations working in cooperation with one another, but with separate Boards of Directors exercising no control over the operations of any other group.

2. Part 102.2 paragraph 6.

FLAMPAC operates only within the state of Florida and is subject to Florida law. Florida statutes require political committees to file periodic reports of contributions and expenditures with the Florida Secretary of State and the Clerks of the various circuit courts.

Under this proposed regulation of the Federal Election Commission, we would be reporting the same information to several places and will therefore generate a great deal of confusion for anyone wishing to research our contributions and expenditures.

Secondly, I question the authority of the Federal Election Commission to exercise jurisdiction over candidates for a state office, especially when there are state laws dealing with the same question.

. Section 103.4.

This section will require a great deal of unnecessary expenses for copying. Under present statutes, FLAMPAC reports all of its members and the amount of their donations. It would be very difficult and unnecessary to copy the checks of each member and even more difficult to associate each with a specific bank deposit slip.

. Section 104.3

FLAMPAC is a statewide organization which requires a great deal of travel by all FLAMPAC staff. Furthermore, because each of the FLAMPAC officers serve on a volunteer basis, it would be an administrative impossibility to assure that each individual donation by our members is deposited within three business days.

In this testimony, I have used the administration of the Florida Medical Political Action Committee as a specific example. It is evident that these proposed regulations would similarly affect other organizations in much the same fashion.

Our recommendations are as follows:

1. That transfers of funds from one committee to another is not necessarily a contribution or an expenditure by that committee. Therefore, Section 100.7 should be amended to reflect the role of a transmitting agent.

2. That since the Federal Election Commission has questionable jurisdiction and because it would be a confusing double reporting process, Section 102.2 paragraph 6, portion reading "or to any public office whatever" be deleted.

3. That the photo copying of the individual contributions represents an unnecessary expense, especially considering the fact that the present reporting process is a satisfactory reflection of contributions and expenditures, Section 103.4 should be eliminated.

3. To require that political committees assure that donations are deposited within three working days is arbitrary and burdensome. The time for deposits is an internal administrative decision by the political committee in question, and has no bearing as to outcome of political activities by a political committee. Therefore, any reference to the time of deposit should be deleted, except possibly in reference to x number of days prior to each election.

Respectfully submitted,

Charles W. Murfin
Executive Director
Florida Medical Political Action Committee

-30-

AGENDA

FLAMPAC-AMPAC

POLITICAL EDUCATION SEMINAR

FRIDAY, JANUARY 30, 1976

ORLANDO, FLORIDA

[illegible] a.m.	Welcome	Joseph C. Von Thron, M.D.
[illegible] a.m.	FLAMPAC at Work	Rufus K. Broadaway, M.D.
[illegible] a.m.	AMPAC at Work	AMPAC Board Member
[illegible] a.m.	Evaluating a Campaign	Paul Newman
[illegible] a.m.	"Candidate Support and PAC Membership Go Hand in Hand"	AMPAC Board Member
[illegible] a.m.	Testimonial to Individual Involvement	Congressman Louis Frey, Jr.
[illegible] a.m.	What we must do in 1976	Scotty Fraser-Charles Murfin
[illegible] a.m.	Luncheon	Congressman Robert H. Michel
[illegible] p.m.	Adjourn	

MPAC
MEDICAL | POLITICAL | ACTION | COMMITTEE

...4449 · Chicago, Illinois 60680 · AREA CODE 312 644-1585

Offices located at 535 North Dearborn

October 31, 1975

Mrs. John M. Chenault
1504 Cherokee Lane
Decatur, Alabama 35601

Dear Belle:

Bill Watson and I have discussed your possible appearance at the AMPAC/FLAMPAC Political Education Seminar on Friday, January 30, 1976, at the Carlton House Resort Hotel in Orlando, Florida. Bill feels that your appearance would not be inappropriate because of your 1974 appearance. He asked me to let you know that if your schedule would permit it, he would very much appreciate your representing the AMPAC Board of Directors.

Enclosed is a tentative program for that meeting. Sharing the program with you will be Dr. Von Thron, Dr. Broadaway, myself, Paul Newman, Congressman Lou Frey(Orlando is in his district), Charlie Murfin (FLAMPAC Executive Director), Scotty Fraser (FMA's Resident Tallahassee Lobbyist), and Congressman Robert H. Michel of Illinois.

Charlie has assured me that the majority of FMA and FLAMPAC leadership will be there, as well as auxiliary leadership.

Because of our conversation earlier, I am planning on your being the AMPAC Board Representative unless you contact me otherwise. Thank you so much for your cooperation and I look forward to sharing the program in Florida with your.

Sincerely,

Linda Hudson
Administrative Assistant

LH:hc
cc: Charlie Murfin ✓
Dr. Broadaway

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

November 3, 1975

Honorable Louis Frey, M.C.
214 Cannon H.O.B.
Washington, D.C. 20515

Dear Congressman Frey:

On behalf of the Florida Medical Political Action Committee, I would like to invite you to participate in a special Political Education Seminar to be held on January 30, 1976, at the Carlton House Hotel in Orlando, Florida.

The intent of the seminar will be to stress the importance of individual involvement in political campaigns by physicians and their wives in the 1976 elections. More specifically, we would like you to discuss the importance of the volunteer worker in a campaign.

We hope that you will accept as honorarium in the amount of $500.00 for your part in the program as well as your travel expenses. This will be provided by the American Medical Political Action Committee who will be jointly sponsoring the seminar.

If further information is required and or to make any necessary arrangements, please contact Mr. Charles W. Murfin, Executive Director of FLAMPAC. He is waiting to offer any assistance that you might require.

A copy of the program is enclosed. Please note that we are also inviting Congressman Robert Michel to appear as our luncheon speaker.

Sincerely Yours,

Rufus K. Broadaway

Rufus K. Broadaway, M.D.
President
FLAMPAC

Enclosure
:-/dh

NOV 4 1975

October 31, 1975

Mr. Paul Newman
24060 Willow Creek Road
Diamond Bar, California 91765

Dear Paul:

We would appreciate your being a part of the program for a political education seminar jointly sponsored by AMPAC and the Florida Medical Political Action Committee on Friday, January 30, 1976, at the Carlton House Resort Hotel in Orlando, Florida. The tentative program schedule is enclosed. As you can see your presentation would be "Evaluating A Campaign" and would be the same presentation given before the Maryland Medical Political Action Committee Seminar last September. Also note that on the program with you will be Congressman Lou Frey, Jr., whose district the seminar will be held in. In addition, the luncheon speaker will be Congressman Robert H. Michel of Illinois, the Minority Whip of the U. S. House of Representatives. Both Congressmen have tentatively accepted.

Charlie Murfin, FLAMPAC's Executive Director, will be on the program as will be Mrs. John M. Chenault (Belle), who will represent the AMPAC Board of Directors. I will be the staff member attending from AMPAC.

Please call or write and let me know if this will be convenient for your schedule.

Sincerely,

Linda Hudson
Administrative Assistant

LH:hc
cc: Charlie Murfin ✓
Dr. Rufus Broadaway

NEW BUS.

JAMES J. McNAMARA
Attorney
535 North Dearborn Street
Chicago, Illinois 60610

Tel. No. 751-6189

Funds Unused.

SEP 22 1975

September 18, 1975

W. Harold Parham, D.H.A.
Executive Vice President
Florida Medical Association, Inc.
Box 2411
735 Riverside Avenue
Jacksonville, Florida 32203

Dear Mr. Parham:

Mr. Bernard D. Hirsh has asked me to reply to your letter of Sept. 17, 1975 re investing PAC funds.

AMPAC invests its hard dollar account in short term, liquid investments such as Treasury Bills. It pays corporate income tax (and files form 1120 by March 15 every year) as required by Rev. Ruls. 74-21, 74-22 and 74-23.

We feel it is perfectly legal and fiscally advisable. Please have your attorney call me if we may assist further.

Very truly yours,

James J. McNamara

JJM:ry

Pls send Copy to
FLA PAC Ex. Comm.
WHP

cc: Mrs. Dorothy W. Glisson

MEMORANDUM

TO: State PAC Chairmen

FROM: W.J."Jack" Lewis, M.D., Chairman, AMPAC

DATE: September 24, 1973

SUBJECT: PAC's and Corporate Contributions

The September, 1973 issue of "The Executive" published by the American Association of Medical Society Executives carries an article entitled "A Little Care" which highlights the problems of contributions to state political action committees and AMPAC from professional corporations. (Copy attached).

This article states that contributions for candidate support made by a corporation are strictly illegal. This is only partially true. Federal law prohibits the use of corporate funds for the support of Federal candidates. Obviously AMPAC cannot accept corporate contributions for its political or hard dollar account.

Some states -- but not all states -- prohibit the use of corporate funds in state and local races. It is important that you be extremely familiar with your own state law to know what is permitted.

AN OUNCE OF PREVENTION

If it is thought that the problem of professional corporations is acute in your state you may want to add the following words to the billing form, whether it is a joint billing or a separate billing: "If you are a professional corporation, it is recommended that state PAC/AMPAC dues be written on a personal check". Some billings use the following phrases: "Send your personal check to: "or "Federal law prohibits acceptance of professional corporation checks" or "For your tax records, it is recommended that state PAC/AMPAC dues be written on a separate check".

SUGGESTED WAYS TO SOLVE THE PROBLEM

If you receive memberships for AMPAC and your state pac on a professional corporation check, and your state law permits corporate contributions to state and local candidates then you may hold these funds in a separate account and use them as political contributions to state candidates.

MORE -

If your state prohibits corporate contributions to state candidates you may want to add these funds to your educational fund. Some state pacs find it necessary to pay for brochures, mailings, or other educational projects from their hard dollar account. These contributions from professional corporations might cover these expenses.

There is one problem that presents itself if either of the above two suggestions are implemented. The individual physician is not a member of AMPAC because AMPAC has not received a hard dollar contribution. Some state pacs make a $10 active membership contribution for each of the physicians who make this type of contribution, from their hard dollar account. Since their hard dollar account is already made up of personal contributions that are not corporate, these funds can be used for AMPAC membership.

WHEN ALL ELSE FAILS

If you have been unsuccessful in preventing receipt of checks from professional corporations and find that you cannot use professional corporation funds for state legislative races or for educational purposes, the amount payable to both the state PAC and AMPAC should be sent back to the contributing corporation with a cover letter asking that this same amount be sent on a personal check. Unfortunately, less than half will respond to this request.

CONCLUSION

To sum up, while it is not legal for corporate contributions to be used in Federal races, there are several alternatives for the use of these funds before the decision is made to return the check to the donor. These alternatives should be carefully considered but if they are not applicable to the situation, the money should be returned.

The content of this memorandum has been approved by AMPAC's Legal Counsel, James McNamara.

WLW:tms

Enclosed

cc: State Medical Association Executives
State PAC Executives

AN | M E D I C A L | POLITICAL | A C T I O N | COMMITTEE

e Box 4449 · Chicago, Illinois 60680 · AREA CODE 312 644-1585 · Offices located at 515 North Dearborn

OCT 7 1975

Nov. 15

October 3, 1975

Mr. Charles Murfin
Florida Medical Political
Action Committee
P.O. Box 2371
Jacksonville, Florida 32203

Dear Charlie:

In response to your request for a survey of state political action committees activities regarding their maximum tenure of board members, we have researched this subject from the material we have presently in the AMPAC office.

There are 17 states which have maximum tenure for board members. The average maximum tenure among the 17 states is 7 years. Five states have no maximum in their bylaws. There are 28 states for which we have no current constitution and bylaws.

We hope that this information is adequate. If you have need for further information, please do not hesitate to let me know.

Sincerely,

Linda

Linda Hudson
Administrative Assistant

LH:hc

A copy of our report as filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

The Florida Medical Political Action Committee
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S

FLAMPAC Board of Directors

November 15, 1975
Host Airport Inn
Tampa, Fla.

ATTENDANCE

Members Present:
Rufus K. Broadaway, M.D., President, John W. Glotfelty, M.D., Vice President, William W. Thompson, M.D., Secretary, J.C. Hewitt, M.D., Donald Nikolaus, M.D., John Hamilton, M.D., Thomas Edwards, M.D., Ramona Updegraff, W.A. Rep. to FLAMPAC, Karl Rolls, M.D., Henry Perry, Jr., M.D., Reginald Stambaugh, M.D., Carl Andrews, M.D., Andre' Capi, M.D., Fred Andrews, M.D., Fred Butler, M.D., Jack Cleveland, M.D., Louis Murray, M.D., Frank Evans, M.D., Quillian Jones, Jr., M.D.

Members Absent:
Frank C. Coleman, M.D., Treasurer, Joseph C. Von Thron, M.D., FMA Liaison, Edward G. Haskell, Jr., M.D., Immed. Past President, Taylor Kirby, Jr., M.D., Samuel M. Day, M.D., Eugene Peek, M.D., Allyn B. Giffin, M.D., Robert E. Windom, M.D., Richard Fleming, M.D., Brock Magruder, M.D., Arnold Kaplan, M.D., Margaret Skinner, M.D.

Others Present:
Laurie Dozier, M.D., Elizabeth Rolls, W.A., John Richardson, FMA Staff, George Palmer, Jr., FMA Staff, Jan Taylor, FMA Staff, Charles W. Murfin, Executive Director, FLAMPAC, FMA Staff, Diana Hipp, Recorder.

OPENING REMARKS

Dr. Broadaway opened the meeting at 11:47 a.m. by welcoming the Board to Tampa.

APPROVAL OF MINUTES

THE MINUTES OF THE APRIL 25, 1975 MEETING OF THE BOARD OF GOVERNORS AND THE MINUTES OF THE SEPTEMBER 27, 1975 MEETING OF THE FLAMPAC EXECUTIVE COMMITTEE WERE APPROVED AS PUBLISHED.

TREASURER'S REPORT

THE FINANCIAL REPORT WAS APPROVED PENDING CLARIFICATION OF TWO ITEMS UNDER DISBURSEMENTS:

1) TRAVEL BY MEMBERS IN STATE
2) CONTRIBUTIONS

REPORT BY THE CHAIRMAN

Dr. Broadaway in his report, praised the members of the FLAMPAC Board for their work toward making FLAMPAC such a successful organization. Dr. Broadaway went on to praise The Florida Medical Association Board of Governors for their excellent support of FLAMPAC.

REPORT BY THE EXECUTIVE DIRECTOR

The Executive Director discussed several portions of the new Federal Elections Commission regulations and promised that a report on these regulations would be sent to each member of the Board.

REPORT BY MEMBERS ON EACH OF THEIR KEY CONTACTS

A report was given by each member of the Board on his Key Contacts. The Board expressed the recommendation that the individual visits to Key Contacts be continued. They also expressed their wish that The Florida Medical Association and FLAMPAC re-establish their participation in the AMPAC workshops.

OLD BUSINESS

MEMBERSHIP CAMPAIGN

There was general discussion of the need for organizing an active campaign for FLAMPAC membership in Florida. It was generally decided that to strengthen FLAMPAC membership in 1976 would be a top priority.

CANDIDATE EVALUATION ACTIVITIES

The Board considered a plan for formalizing candidate selection activities.

MOTION:

MOTION CARRIED THAT THE EXECUTIVE DIRECTOR BE DIRECTED TO ORGANIZE CANDIDATE SELECTION COMMITTEES FOR EACH COUNTY MEDICAL SOCIETY IN FLORIDA: THAT EACH CANDIDATE SELECTION COMMITTEE CONSIST OF:

1) FLAMPAC BOARD MEMBERS
2) KEY CONTACTS
3) WOMAN'S AUXILIARY REPRESENTATIVE
4) COUNTY MEDICAL SOCIETY REPRESENTATIVE
5) LEGISLATIVE CHAIRMAN

AND FURTHERMORE, THAT EACH COMMITTEE INTERVIEW CANDIDATES FOR VARIOUS OFFICES.

It should be noted that the reason for establishing candidate selection committees is to increase local input into candidate selection. It was further recommended that local physicians be informed in advance and invited to participate in meetings of the candidate selection committee.

FLAMPAC-AMPAC SEMINAR

The program for the January 30, 1976 FLAMPAC-AMPAC Seminar to be held at the Carlton House Hotel in Orlando, Florida, was discussed. The Board recommended that the medical leaders throughout the state of Florida be encouraged to attend.

FLAMPAC WORKSHOPS — The Executive Director proposed that several seminars be held for the purpose of informing the general physician population on political action, legislation and professional liability insurance activities. There were no objections.

NEW BUSINESS

BOARD VACANCY — The Board was informed that Dr. James White had been nominated by The Volusia County Medical Society to fill the vacancy in the Fourth Congressional District. It was pointed out that the committee had been unable to contact Dr. Peek on this matter prior to Board consideration.

MOTION: MOTION CARRIED THAT DR. WHITE BE TENTATIVELY APPROVED, PENDING CONFIRMATION BY DR. PEEK AND THE FLORIDA MEDICAL ASSOCIATION BOARD OF GOVERNORS.

ADDITIONAL BOARD MEMBERS — The Board discussed the advisability of selecting additional alternate Board members.

MOTION: MOTION CARRIED THAT THE EXECUTIVE COMMITTEE BE ASKED TO CONSIDER THE POSSIBILITY OF APPOINTING MORE ALTERNATE FLAMPAC BOARD MEMBERS, ESPECIALLY IN THOSE CONGRESSIONAL DISTRICTS COVERING LARGE GEOGRAPHIC AREAS.

INVESTING FLAMPAC FUNDS — The Board was informed that it was both advisable and legal that FLAMPAC funds be invested in a safe short term interest-bearing account.

MOTION: MOTION CARRIED THAT THE EXECUTIVE COMMITTEE BE DIRECTED AND EMPOWERED TO KEEP A PORTION OF FUNDS IN A SAVINGS ACCOUNT AND SHORT TERM CERTIFICATES.

PURCHASING AMPAC MEMBERSHIPS — The Executive Director recommended that the FLAMPAC Board authorize FLAMPAC to purchase AMPAC memberships in the name of individuals as a substitute for funds that could be designated for state campaign contributions only. There were no objections.

FORMATION OF TASK FORCE — The FLAMPAC Board discussed the need for a state-wide task force to deal specifically with FLAMPAC membership.

MOTION: MOTION CARRIED THAT A STATE-WIDE MEMBERSHIP COMMITTEE BE FORMED, CONSISTING OF THE ALTERNATE BOARD MEMBERS TO THE FLAMPAC BOARD OR AN INDIVIDUAL DESIGNATED BY THE ALTERNATE BOARD MEMBER WITH THE VICE PRESIDENT OF FLAMPAC SERVING AS CHAIRMAN OF THIS COMMITTEE.

LEGISLATIVE APPRECIATION DINNERS

The Executive Director requested policy guidelines from the FLAMPAC Board on FLAMPAC support of Legislative Appreciation Dinners.

MOTION:

MOTION CARRIED THAT FLAMPAC WILL PARTICIPATE IN LEGISLATIVE APPRECIATION DINNERS, PROVIDED THAT PROPER APPROVAL IS OBTAINED FROM THE EXECUTIVE COMMITTEE AND/OR THE FULL BOARD OF DIRECTORS OF FLAMPAC, SUCH PARTICIPATION NOT TO EXCEED $250.00 AND WILL BE APPROVED ONLY IF AT LEAST $250.00 HAS BEEN DONATED BY INDIVIDUAL PHYSICIANS.

MAXIMUM TENURE FOR BOARD MEMBERS

The possibility of establishing a maximum tenure for FLAMPAC Board members was discussed. It was pointed out that although there were advantages to introducing new Board members disadvantages in the form of losing many good effective Board members also existed. The FLAMPAC Board elected to set no policy on this matter at this time.

WOMAN'S AUXILIARY ROLE IN FLAMPAC

Dr. Broadaway introduced Mrs. Ramona Updegraff and congratulated her for becoming a voting member of the Executive Committee. Mrs. Updegraff assured the FLAMPAC Board that the Woman's Auxiliary intends to take a very active role in FLAMPAC operations. Dr. Glotfelty expressed his whole-hearted support for utilizing Woman's Auxiliary services on FLAMPAC's behalf.

DOCTOR'S PRECINCT PLAN

The Executive Director discussed a proposed plan to involve physicians in campaigns at the precinct level. The plan was endorsed by the FLAMPAC Board and the Executive Director was directed to proceed with this plan.

COLLECTION FEES

The Executive Director asked that the FLAMPAC Board reconsider existing Board policy which calls for a rebate of 1% of all funds collected on FLAMPAC's behalf by county medical societie

MOTION:

MOTION CARRIED THAT THE EXISTING BOARD POLICY OF REIMBURSING COUNTY MEDICAL SOCIETIES 1% OF THEIR FLAMPAC MEMBERSHIP AS REIMBURSEMENT FOR BILLING EXPENSES BE RESCINDED.

COUNTY EXPENSES-SOLICITING FLAMPAC MEMBERSHIP

The FLAMPAC Board considered the matter of reimbursement to county medical societies for mailings on FLAMPAC's behalf.

MOTION:

MOTION CARRIED THAT EXPENSES INCURRED BY COUNTY MEDICAL SOCIETIES FOR MAILINGS AND OTHER SERVICES ON BEHALF OF FLAMPAC WILL NOT BE PAID BY FLAMPAC UNLESS SUCH MAILING OR SERVICES ARE PREVIOUSLY REQUESTED AND APPROVED BY FLAMPAC.

JOINT BILLING

A general discussion of the advantages of joint billing took place. The Executive Director cited examples of the advantages of joint billing and it was generally decided by the Board that each member would attempt to assure that each county in their area would bill for FLAMPAC membership in connection with their county, state and AMA dues notices.

FLAMPAC MAILINGS TO NON-MEMBERS

The FLAMPAC Board considered restrictions existing in Board policy concerning the mailing of FLAMPAC information to FLAMPAC non-members.

MOTION:

MOTION CARRIED THAT FLAMPAC WILL BE ALLOWED TO MAIL INFORMATION TO COUNTY MEDICAL SOCIETY EXECUTIVES, EDITORS OF ALL MEDICAL JOURNALS AND TO ANY OTHERS DESIGNATED BY THE EXECUTIVE COMMITTEE, REGARDLESS OF THEIR MEMBERSHIP STATUS WITH FLAMPAC.

ALLIED GROUP PARTIC-IPATION IN FLAMPAC

The Executive Director discussed the history and precedent for allied group participation in FLAMPAC.

MOTION:

MOTION CARRIED TO DIRECT THE EXECUTIVE COMMITTEE TO ACTIVELY SEEK SOFT DOLLAR CONTRIBUTIONS FROM ALLIED HEALTH GROUPS SUCH AS: DENTISTS, PHARMACISTS AND PHARMACEUTICAL COMPAINES. THESE DONATIONS SHALL BE TREATED AS SOFT DOLLAR CONTRIBUTIONS. THE EXECUTIVE DIRECTOR WAS ASKED TO ESTABLISH LIAISONS WITH OTHER POLITICAL ACTION COMMITTEE ORGANIZATIONS. SPECIFICALLY, THE EXECUTIVE DIRECTOR SHALL SEEK LIAISON MEMBERS TO ATTEND MEETINGS AND COOPERATE ON CAMPAIGN CONTRIBUTIONS WHERE JOINT INTEREST EXISTS.

COUNTY REPRESEN-TATIVES TO FLAMPAC

The FLAMPAC Board urged that each county medical society appoint a representative to FLAMPAC. The Executive Director was asked to compile a list of these representatives.

TRAVEL EXPENSES FOR BOARD MEMBERS

The FLAMPAC Board expressed the need for continuing the policy that all members attending FLAMPAC meetings do so at their own expense. This is to assure all FLAMPAC members that their dues are used for political education and campaign contribution purposes and not for travel.

COMMITTEE ON NAT'L. LEGISLATION

It was unanimously decided that future meetings of the FLAMPAC Board should be scheduled jointly with the Florida Medical Association Committee on National Legislation.

TIME AND PLACE OF NEXT MEETING: The FLAMPAC Board unanimously approved the future meeting date of January 31, 1976, to follow an earlier meeting of the Committee on National Legislation, at the Carlton House Hotel in Orlando, Florida.

ADJOURNMENT: Dr. Broadaway adjourned the meeting at 3:03 p.m.

.-/dh

Petitioner's Exhibit #4

FLAMPAC

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

RUFUS K. BROADAWAY, M.D., President
JOHN W. CLOTFELTY, M.D., Vice President
WILLIAM W. THOMPSON, M.D., Secretary
FRANK C. COLEMAN, M.D., Treasurer

CHARLES W. MURFIN, Executive Director

POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203
(904) 356-1571

TO: FLAMPAC Board Members and Alternates

FROM: Charles W. Murfin, Executive Director CWM

You will be receiving shortly, a copy of the proposed agenda for the January 31, 1976 Board meeting. This will be to give you, in advance, notice that one of the items for discussion will be the regional political education workshops to be offered in some cases in conjunction with a seminar on Professional Liability and Legislative strategy.

We will need from each of you an indication of interest in such a seminar in your areas. Specifically, whether or not the counties need it, want it and what the possible participation will be.

Thank-You.

.-/dh

FLORIDA MEDICAL ASSOCIATION

MEMORANDUM

Association's Meetings

Date: January 7, 1976 No.

From: EXECUTIVE VICE PRESIDENT

To: President, President-Elect and Secretary

Subject: Meeting of FLAMPAC Board of Directors

A meeting has been called by Dr. Rufus K. Broadaway

Time: 7:30 a.m.

Date: Saturday- January 31, 1976

Bldg.: Orlando Hyatt House

City: Kissimmee, Florida

Presiding Rufus K. Broadaway, M.D.

Department Head Responsible: Charles W. Murfin

Recorder: Diana Hipp

Purpose: FLAMPAC Board Meeting

Comments: .-/dh

75MM-86

AGENDA

Meeting of:
FLAMPAC Board of Directors

January 31, 1976
Kissimmee, Florida
Orlando Hyatt House

7:30 a.m.

1- Call to order.....Rufus K. Broadaway, M.D.

2- Reading of Minutes.....William Thompson, M.D.
   A- FLAMPAC Board Meeting, November 15, 1975
   B- FLAMPAC Executive Committee Meeting, December 22, 1975

3- Financial Report.....Frank C. Coleman, M.D.

4- Report by the Chairman.....Rufus K. Broadaway, M.D.
   A- Report to the FMA Executive Committee
   B- Comments on Seminar
   C- Changes in the Board

5- Report by the Executive Director.....Charles W. Murfin
   A- Major programs for the coming months
   B- San Diego meeting of National PAC Executives
   C- Internal Communications

6- Report by Membership Committee.....John W. Glotfelty, M.D.
   A- Disbursement of Membership Packets

7- Report by the Board Members on each of their key contacts..

OLD BUSINESS

A- Doctor's Precinct Program
   1- Task Assignments

B- FLAMPAC Regional Workshops
   1-February 22, 1976 - Palm Beach County

C- Request for contribution to Congressman William Lehman

NEW BUSINESS

A- Appointments
   1- "FLAMPAC REPORTS" Editor
   2- Candidate Evaluation Committee
   3- Suggestions for Board Vacancies

B- Special Election - Broward County

D- Physician opinion poll

F- Board Comments on Publications

G- Report of key districts in '76 election

H- Speaker for the annual meeting

I- Individual efforts for Presidential candidates

.-/dh

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203

M I N U T E S

FLAMPAC Board of Directors

January 31, 1976
Orlando Hyatt House
Kissimmee, Fla.

ATTENDANCE

Members Present:
Rufus K. Broadaway, M.D., President, John W. Glotfelty, M.D., Vice President, William W. Thompson, M.D., Secretary, Francis C. Coleman, M.D., Treasurer, Joseph C. Von Thron, M.D., FMA Liaison, Mrs. Ramona Updegraff, Woman's Auxiliary Representati Thomas Edwards, M.D., Samuel M. Day, M.D., Eugene G. Peek, Jr. M.D., James G. White, M.D., Donald G. Nikolaus, M.D., John Hamilton, M.D., Frederick C. Andrews, M.D., Karl R. Rolls, M.D Robert E. Windom, M.D., H. Quillian Jones, Jr., M.D., Reginald J. Stambaugh, M.D., Carl E. Andrews, M.D., Andre S. Capi, M.D. Julian H. Groff, M.D., Jack Q. Cleveland, M.D., Margaret Skinner, M.D., Franklin J. Evans, M.D., Louis Murray, M.D., Brock Magruder, M.D.

Members Absent:
Edward Haskell, M.D., Immediate Past President, Philip Phillips M.D., Taylor Kirby, M.D., Allyn Giffin, M.D., Irving Essrig, M.D., Carlisle Hewitt, M.D., Fred A. Butler, M.D., Henry Perry M.D., Arnold Kaplan, M.D., Richard Fleming, M.D.

Others Present:
Ambrose Updegraff, M.D., Thomas Busard, M.D., Michael Lopez, Executive Director of Palm Beach County Medical Society, Scotty Fraser, FMA Staff, George Palmer, FMA Staff, Charles W. Murfin, Executive Director of FLAMPAC, Diana Hipp, Recorder.

OPENING REMARKS

Dr. Broadaway called the meeting of the FLAMPAC Board of Directors to order at 8:00 a.m.

APPROVAL OF MINUTES

Minutes of the November 15, 1975 Board of Directors meeting were accepted with the following corrections: Members Present: Julian Groff, M.D., Irving Essrig, M.D. Members Absent: Philip Phillips. Minutes of the FLAMPAC Executive Committee were accepted as published.

TREASURER'S REPORT

Dr. Coleman reported that the Florida Medical Political Action Committee in 1975, had a total income of $95,934.00 and a total disbursements of $46,078.94. Dr. Coleman also reported that FLAMPAC had collected approximately $9,000.00 in the first mont of 1976.

Dr. Coleman reported that a savings account had been opened on FLAMPAC's behalf in the amount of $40,000.00 and that the present balance in the FLAMPAC checking account was in excess of $10,000.00. A more accurate accounting of the FLAMPAC checking account would be forthcoming from the FMA computer service within the next five days.

REPORT BY THE CHAIRMAN

Dr. Broadaway reported on the continuing cooperation between the FMA and the Florida Medical Political Action Committee. He then reported to the Board the changes affected by the FMA Board of Directors in the FLAMPAC Board.

REPORT BY THE EXECUTIVE DIRECTOR

Mr. Murfin reported the general state of other PACs across the country and the meeting he attended in San Diego, Californ of state PAC Executives. Mr. Murfin then made a priliminary report on the statistical findings as they affect Florida's (15) fifteen Congressional Districts.

REPORT OF MEMBERSHIP COMMITTEE

Dr. John Glotfelty distributed membership information packets to all Board members to help them in their membership efforts. He urged that each Board member and alternate Board member continue to emphasize PAC membership in their districts. Seve membership ideas were then discussed by the Board, but no offic action was taken.

SPECIAL BUSINESS.....

ELECTION OF OFFICERS

The FLAMPAC Board then elected officers.

MOTION:

THAT ALL PRESENT OFFICERS REMAIN IN THEIR PRESENT POSITIONS FOR ANOTHER TERM. MOTION CARRIED UNANIMOUSLY.

OLD BUSINESS.....

REGIONAL SEMINARS

Mr. Murfin offered for information that Regional Seminars in several areas were scheduled between February 15, 1976 through March 15, 1976. The participants in these seminars would include: Mr. Murfin and representatives from the Tallahassee office, the FMA PLI Trust and the FMA legal counsel.

AMPAC WORKSHOP — Dr. Broadaway asked for a show of hands of all Board members planning to attend the AMPAC workshop in Washington, D.C.

MOTION: MOVED THAT SINCE THE FLAMPAC BOARD MEMBERS WOULD BE ATTENDING THE AMPAC WORKSHOP AT THEIR OWN EXPENSE, THAT A REQUEST TO THE FMA BOARD BE MADE THAT THE FMA PAY THE $75.00 REGISTRATION FEE FOR THE FLAMPAC BOARD MEMBERS ATTENDING.

DISTRICT CO-CHAIRMAN — Discussion was held on the matter of seeking co-chairman to serve on the FLAMPAC Board.

MOTION: MOVED THAT FLAMPAC ACTIVELY SEEK CO-CHAIRMAN IN ALL FLAMPAC BOARD DISTRICTS. PASSED UNANIMOUSLY.

NEW BUSINESS.....

APPOINTMENTS — Dr. Rufus Broadaway then offered the following appointment

A. "FLAMPAC REPORTS" editor - Dr. Thomas Edwards

B. Candidate Evaluation Committee - 8 members

GUESTS — Dr. Stambaugh introduced Mr. Mike Lopez, Executive Director of Palm Beach County Medical Society. Mr. Lopez asked permission to address the FLAMPAC Board. Permission was granted by Dr. Broadaway. Mr. Lopez requested that FLAMPAC send regular reports of FMA membership and non-members to each county medical society and that FLAMPAC should support the efforts of local PAC organizations.

CANDIDATE SUPPORT — Dr. Von Thron opened discussion on out-of-state contributions.

MOTION: THAT FLAMPAC POLICY BE MADE TO ALLOW FLAMPAC TO MAKE CANDIDATE CONTRIBUTIONS IN OTHER STATES. THE MOTION WAS REFERRED TO THE EXECUTIVE COMMITTEE FOR FURTHER STUDY.

ADJOURNMENT — There being no further business, the meeting was adjourned at 9:07 a.m. due to the convening of the FMA reference committees at 9:00 a.m.

.-/dh

Florida Medical Association, Inc.

BOX 2411
JACKSONVILLE, FLORIDA 32203
(904) 356-1571

MEMORANDUM

To Harold Parham, D.H.A.
Executive Vice President

Date February 6, 1976

From Charles W. Murfin
FLAMPAC

Subject: Summary of PAC Actions.....

A. Seminar had 220 participants

B. Board Meeting on Saturday, January 31

1. Re-elected officers

2. FMA Registration fee for AMPAC workshop

3. Appoint Multiple alternate Board Members

4. Appointments by President

a. Dr. Edwards as editor of FLAMPAC Newsletter

b. Candidate Evaluation Committee

5. Endorsed regional seminar plans

6. Membership lists regularly

C. Executive Committee Saturday, January 31

1. Appropriations..

a. $500 for pilot seminar

b. $6000 for staff assistant

c. $250 Dempsey Barron Appreciation Night
d. $5000 David Lane Appreciation Night

2. Accounting changes

3. Speaker for May meeting

4. Investigate journal newsletter

5. No action on Out-of-state Contributions

6. Next Meeting - April 10, 1976 in Washington D.C.

.-/dh

Petitioner's Exhibit #5

AGENDA FOR THE FLAMPAC BOARD MEETING

May 7, 1976
Diplomat Hotel

1. Call to order.
2. Reading of Minutes.
3. Treasurer's Report.
4. Report of the Chairman.
   - A. Ampac workshop
   - B. FMA Board Meeting
   - C.
5. Report of the Executive Director.
   - A. Cummunications schedule
   - B. Special activities
   - C. Budget
   - D. Membership information
6. Report of the Membership Committee.
   - A. Doctor Glotfelty's report on the awards
   - B. 1976 status by county.
   - C. Future activities
7. Report of the Candidate Selection Committee
   - A. Doctor Von Thron's report on two candidate selection committee and two conference calls meetings

8. Old Business.

A. Out of state contributions.

B.

9. New Business.

A. Speciality group Pacs.

B. Schedule for candidate selection.

1. April 30 - Instructions sent to counties.
2. May 21 - Finalized Candidate Selection Committee
3. June 10 - Initial Recommendation out to County
4. June 25 - Recommendations for early contributions
5. June 26 or 27 - Board or Executive - Evaluation Committee
6. July 6-20 - Candidate Filing
7. July 24 - Candidate Selection Retreat - Primary Decisions
8. September 7 - First Primary
9. September 19 - Board Meeting
10. September 28 - Second Primary
11. October 23 or 24 - Final Appropriations
12. November 5 - General Election

C. Legislative Appreciation Dinners.

1. Senator Hair
2. Representative Kutun
3. Congressman Fuqua
4. Representative Melvin
5. Representative Hagan
6. Minority Dinner

9. New Business continued

D. Research Poll

E. Board Vacancies

F.

3 1 0 1 0 2 7 3 1 2 3

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S
Board of Directors
May 7, 1976
Diplomat Hotel, Hollywood-by-the-Sea, Florida

CALL TO ORDER The meeting was called to order at 7:30 a.m., by Chairman Broadaway.

ATTENDANCE Rufus K. Broadaway, M.D., President; John W. Glotfelty, M.D., Vice President; W. W. Thompson, M.D., Secretary; Frank C. Coleman, M.D., Treasurer; Joseph C. Von Thron, M.D., FMA Liaison; Thomas S. Edwards, M.D.; Frederick C. Andrews, M.D.; Karl R. Rolls, M.D.; Robert E. Windom, M.D.; Louis C. Murray, M.D.; Reginald J. Stambaugh, M.D.; Andre S. Capi, M.D.; Mrs. A. G. Updegraff, H. Quillian Jones, Jr., M.D.; Carl Andrews, M.

OTHERS PRESENT Charles W. Murfin, Executive Director; Kaylee Cutler, FLAMPAC Consultant; Mary Broughton, Recorder.

MEMBERS ABSENT Edward G. Haskell, Jr., M.D., Immediate Past President; Philip B. Phillips, M.D.; Taylor H. Kirby, Jr., M.D.; Richard Fleming, M.D.; Samuel M. Day, M.D.; Eugene G. Peek, Jr., M.D.; Donald G. Nikolaus, M.D.; John Hamilton, M.D.; Allyn B. Giffin, M.D.; Irving Essrig, M.D.; J. Carlisle Hewitt, M.D.; G. Brock Magruder, M.D.; Fred A. Butler, M.D.; Henry D. Perry, Jr., M.D.; Julian H. Groff, M.D.; Arnold A. Kaplan, M.D.; Jack Q. Cleveland, M.D.' Franklin J. Evans, M.D.; Richard M. Fleming, M.D.

READING OF MINUTES The minutes of the meeting held January 31, 1976 were approved as published.

TREASURER'S REPORT Doctor Coleman offered the Treasurer's report and indicated that although FLAMPAC is doing very well and that membership surpassed the 1975 year-end total, we are still approximately 500 members, or $8,000, short of our budget requirements.

MOTION CARRIED UNANIMOUSLY THAT THE TREASURER'S REPORT BE ACCEPTED AS PRESENTED.

REPORT OF CHAIRMAN Chairman Broadaway reported that he had attended the AMPAC workshop and that FLAMPAC received a second place award for the ratio of membership to potential.

Doctor Broadaway also reported that he is continuing to meet with the FMA Board of Governors and that a good relationship between FLAMPAC and the FMA continues to exist.

REPORT OF EXECUTIVE DIRECTOR

The Executive Director reported that the FLAMPAC mailing schedule as approved by the FLAMPAC Board of Directors on November 15, 1975, was somewhat behind schedule due mainly to the Executive Director's long absences from the FLAMPAC office due to his legislative duties.

Mr. Murfin also reported that special activities were being continued in the FLAMPAC South Florida office and were progressing well.

The Executive Director went on to report that membership was at an all time high and that sustaining membership was up 700%.

REPORT OF MEMBERSHIP COMMITTEE

Doctor Glotfelty reported on the awards that were to be given at the FLAMPAC luncheon. He also reported on the status of each county medical society membership for the 1976 calendar year.

Doctor Glotfelty further reported that he felt all had been done that could be done for membership at this time and that future membership efforts should be concentrated on local efforts and statewide direct mail programs.

REPORT OF CANDIDATE SELECTION COMMITTEE

Doctor Von Thron reported that the Candidate Selection Committee had met to consider contributions for several legislative appreciation dinners and for the congressional campaigns of Congressman Richard Kelly and Congressman Herbert Burke. A $5,000 contribution had been approved for Congressman Kelly with other funds requested from AMPAC and $3,000 had been appropriated for Congressman Burke.

OLD BUSINESS

OUT OF STATE CONTRIBUTIONS

Doctor Von Thron asked that the Committee revisit the idea of making contributions to congressional candidates in other states. After much discussion, the FLAMPAC Board agreed in principle with making very selective contributions to candidates from other states and that the decision for which candidates and amounts of contributions and the timing of contributions to be left up to the regular candidate support channels, i.e., the Candidate Selection Committee.

MOTION CARRIED THAT THE FLAMPAC BOARD AGREE IN PRINCIPLE WITH MAKING CONTRIBUTIONS TO CANDIDATES RUNNING IN OTHER STATES THAT ARE CAREFULLY SELECTED BY THE CANDIDATE SELECTION COMMITTE WITH SPECIAL CONSIDERATION FOR BUDGETARY REQUIREMENTS FOR CAMPAIGNS WITHIN THE STATE OF FLORIDA.

NEW BUSINESS

SPECIALTY GROUP PAC'S — The FLAMPAC Board then considered the pros and cons to the organization of political action committees by specialty groups. There was no action; however, it was suggested by Doctor Coleman and others that the FLAMPAC Board would be very receptive to the request from specialty groups for special campaign contributions especially as it relates to the amounts donated by members of that specialty group over and above the general $25 FLAMPAC donation.

CANDIDATE COMMITTEE SCHEDULE — The schedule for candidate selection as suggested in the agenda was approved for the 1976 elections.

LEGISLATIVE APPRECIATION DINNERS — MOTION WAS MADE AND PASSED UNANIMOUSLY THAT THE FLAMPAC BOARD APPROVE THE EXPENDITURE OF $200 IN SUPPORT OF THE LEGISLATIVE DINNER FOR CONGRESSMAN FUQUA.

MOTION CARRIED TO REFER TO THE CANDIDATE SELECTION COMMITTEE THAT THE FLAMPAC BOARD REQUEST ADDITIONAL FUNDS FROM AMPAC ON BEHALF OF CONGRESSMAN BURKE.

RESEARCH POLL — Mr. Murfin advised the Board that considering the number and importance of the several legislative and congressional races in Dade and Broward counties that a research poll in these counties would be very helpful. He also indicated that this would cause a severe strain on the FLAMPAC budget. It was suggested that the Executive Director consider organizing a volunteer poll using physicians and their wives in these areas.

BOARD VACANCIES — The Executive Director indicated that several vacancies in the FLAMPAC Board do now exist or will soon exist. He promised to advise each board member by letter of the vacancies and urged each board member to attempt to identify replacements to fill these vacancies.

NEXT MEETING — The Executive Committee meeting was set for June 27, 1976, in conjunction with the AMA meeting in Dallas.

ADJOURN — There being no further business, the meeting was adjourned at 9:05 a.m.

Petitioner's Exhibit #6

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S
Board of Directors
May 25, 1976
Telephone Conference Call

CALL TO ORDER	The meeting was called to order at 2:00 p.m. by Dr. Joseph Von Thron.
ATTENDANCE	A quorum was present.
MOTION CONGRESSMAN FREY	MOTION TO RECOMMEND SUPPORT OF $1,000 FOR CONGRESSMAN LOU FREY AND THAT DR. MURRAY INVESTIGATE WITH CONGRESSMAN FREY HIS NEED FOR THE FUNDS AND THAT THE APPROPRIATION BE MADE BASED UPON DR. MURRAY'S FINDINGS. Note: Contribution subsequently sent.
MOTION CONGRESSMAN LEHMAN	MOTION TO RECOMMEND $1,000 IN SUPPORT OF CONGRESSMAN BILL LEHMAN WAS POSTPONED TO THE BOARD MEETING ON JULY 24.
MOTION CONGRESSMAN BURKE	MOTION TO APPROPRIATE $2,000 CAMPAIGN CONTRIBUTION FOR CONGRESSMAN HERBERT BURKE WAS APPROVED WITH AMENDMENT ASKING THAT AMPAC FUNDS ALSO BE REQUESTED.
MOTION DR. DAVE HORNER	MOTION TO REQUEST EXPENDITURE OF $1,000 FOR DR. DAVE HORNER, CONGRESSIONAL CANDIDATE OF CALIFORNIA WAS DISCUSSED. MOTION PASSED PENDING LEGAL OPINION FROM AMPAC's LEGAL DEPARTMENT AND SPECIAL CONSIDERATION TO BUDGETARY PRIORITIES WITH FLAMPAC COMMITMENTS WITHIN FLORIDA.

MOTION DR. PAUL	MOTION TO REQUEST SUPPORT OF CONGRESSMAN DR. PAUL OF TEXAS IN THE AMOUNT OF $1,000. MOTION WAS PASSED TO RECOMMEND A $1,000 CONTRIBUTION WITH SPECIAL BUDGETARY CONSIDERATION TO BE GIVEN TO FLAMPAC COMMITMENTS WITEIN THE STATE OF FLORIDA.
MOTION SENATE POLL	MOTION TO DIRECT THE EXECUTIVE DIRECTOR TO POLL THE FLAMPAC BOARD TO DETERMINE THE BOARD'S POSITION ON SUPPORT IN THE UNITED STATES SENATE RACE.
ADJOURN	There being no further business, the meeting was adjourned at 2:20 p.m.

.-/jak

Petitioner's Exhibit # 7

MEMORANDUM

TO: FLAMPAC Board Members and Alternates

FROM: Charles W. Murfin

SUBJECT: Specialty Group PAC's

A reoccurring subject of discussion will be facing the board at its July 24th board meeting. This is the subject of specialty groups forming various political action committees.

The FLAMPAC board in its meeting of May 7, 1976, and subsequently the FLAMPAC executive committee, discussed this issue in depth. Some members of the FLAMPAC board expressed support for specialty group PAC's so that legislation which affects specialty groups particularly would not be overlooked or overshadowed by other issues larger in scope. Many other board members expressed concern that the formation of specialty group political action committees would cause unnecessary and harmful diffraction of our efforts. A further concern was voiced by staff that the many complicated procedures for reporting filing and bookkeeping would be a tremendous burden on the administrator of the various PAC's and the possibility of unintentional election law violations would be substantial.

.-/jak

FLAMPAC

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

RUFUS K. BROADAWAY, M.D., President
JOHN W. GLOTFELTY, M.D., Vice President
WILLIAM W. THOMPSON, M.D., Secretary
FRANK C. COLEMAN, M.D., Treasurer

CHARLES W. MURFIN, Executive Director

POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203
(904) 356-1571

July 8, 1976

MEMORANDUM

TO: FLAMPAC Board Members and Alternates

FROM: Charles W. Murfin

In preparation for our meeting of July 24 and 25, it would be helpful if each FLAMPAC board member came prepared to discuss each candidate that has filed his candidacy for any seat within his district. This office will assist you by informing you of any filing activities that become known to us. Please attempt to secure information from the local physicans on the pros and cons of each candidate.

A question has been reoccurring concerning wives at the board meeting. Our deliberations will be very heavy all day Saturday and on Sunday morning. Saturday night and Sunday afternoon will be a good time to take in the excellent facilities at Innisbrook. There is golf, tennis and deep sea fishing. Your families may enjoy taking advantage of these facilities while we are tied up in meetings. Please advise me if you will need reservations for tennis courts, starting times, etc.

.-/jak

SATURDAY

JULY 24, 1976

8:30	Coffee and breakfast served	
9:00	Call to order	Rufus K. Broadaway, M.D.
	Reading of the minutes 1. Board Meeting, 5-7-76 2. Executive Committee, 6-27-76 3. Candidate Selection Committee, 5-25-76	W.W. Thompson, M.D.
	Treasurer's Report	Francis Coleman, M.D.
	Report of the Chairman	Rufus K. Broadaway, M.D.
	Report of the Executive Director	Charles W. Murfin
	Old Business 1. Speciality Group PAC's 2. Statistical Poll 3. FLAMPAC Publication in the FMA Journal	
	Coffee Break	
	New Business 1. Campaign Budgets 2. Results of Board Poll on U.S. Senate Race 3. FLAMPAC Board vacancies 4. FLAMPAC meeting expenses 5. Press Releases on Contributions	
12:00	Lunch Break - Lunch served	
1:30 - 2:00	FLAMPAC Programs 1. Candidate Selection and Support Committees 2. Boosters Committee 3. Dade - Broward Project 4. Physician Precinct Program 5. Central Volunteer Operation 6. Special Events - coffees, etc. 7. Blitz Day	Charles W. Murfin
2:00	Recess FLAMPAC Board; Convene Candidate Selection Committee	

SATURDAY

JULY 24, 1976

Continued

2:00 - 4:15	Summary of Candidates and Districts and county testimony	Charles Murfin Scotty Fraser John Fotchman

4:30 Reconvene Board Meeting

New Business Continued

6. Consideration of Candidates
   - A. U.S. Senate
   - B. U.S. Congress
     1 - 15
   - C. Florida Senate
     1 - 40 (Odd numbered seats)
   - D. State House
     1 - 120
7. Other New Business

Recess -

SUNDAY

JULY 25, 1976

8:30 Breakfast served

9:00 Reconvene

1. Completion of FLAMPAC business, if any
2. Campaign Worker's Program

Panel Discussion — Mr. Paul Neuman, Charles Murfin and others

1:00 Adjourn -

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida 32203

CONFIDENTIAL

M I N U T E S

Board of Directors
July 24-25, 1976
Innisbrook Resort, Tarpon Springs, Florida

CALL TO ORDER

The meeting was called to order at 9:20 a.m. on July 24, by Secretary Thompson, due to the absence at the beginning of the meeting of Dr. Broadaway and Dr. Glotfelty.

ATTENDANCE

Members Present:
Rufus K. Broadaway, M.D., President; John W. Glotfelty, M.D., Vice President; William Thompson, M.D., Secretary; Francis C. Coleman, M.D., Treasurer; Joseph C. Von Thron, M.D., FMA Liaison; Mrs. Ramona Updegraff, Woman's Auxiliary Representative; Louis C. Murray, M.D.; Robert Windom, M.D. Eugene Peek, M.D.; Fred C. Andrews, M.D.; Taylor Kirby, M.D. John M. Hamilton, M.D.; Julian H. Groff, M.D.; Donald G. Nikolaus, M.D.; Irving Essrig, M.D.; R.J. Stambaugh, M.D.

Members Absent:
Philip B. Phillips, M.D.; Thomas Edwards, M.D.; Samuel Day, M.D.; James White, M.D.; Allyn B. Giffin, M.D.; Karl R. Rol M.D.; G. Brock Magruder, M.D.; H. Quillian Jones, Jr., M.D. Fred A. Butler, M.D.; Carl E. Andrews, M.D.; Andre S. Capi, M.D.; Henry D. Perry, Jr., M.D.; Arnold A. Kaplan, M.D.; Jack Q. Cleveland, M.D.; Margaret Skinner, M.D.; Franklin J Evans, M.D.; Richard M. Fleming, M.D.

Others Present:
Robert N. Webster, M.D.; Donald O. Alford, M.D.; Michael D. Ballard, M.D.; John S. Stewart, M.D.; Roger D. Petersen, M. Laurie L. Dozier, Jr., M.D.; Charles Metzger, M.D.; Charles Montgomery, M.D.; Dick L. Van Eldik, M.D.; Ernest Wollin, M Marvin Burdette, M.D.; Thomas D. Bartley, M.D.; Scotty Frus FMA Director of Legislative Activities; George Palmer, FMA Capital Office; Peter Lauer, AMPAC Representative; Diana Hipp, Hillsborough County Medical Society; Cathy Lunsford, Hillsborough County Medical Society; Carol Crowley, Palm Beach County Medical Society; Jamie Couch, Palm Beach County Medical Society; Beverly F. Dozier; W.G. Stafford, Broward County Medical Society; John Hanni, Jr.; Paul Newma AMPAC campaign consultant; Kaylee Cutler, FLAMPAC consultan Charles W. Murfin, FLAMPAC Executive Director; Judith A. Klosterman, Recorder.

APPROVAL OF MINUTES

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE BOARD MEETING OF MAY 7, 1976, BE APPROVED AS PUBLISHED.

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE EXECUTIVE COMMITTEE MEETING OF JUNE 27, 1976, BE APPROVED AS PUBLISHED

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE CANDIDATE SELECTION COMMITTEE MEETING OF MAY 25, 1976, BE APPROVED AS PUBLISHED

TREASURER'S REPORT — MOTION CARRIED UNANIMOUSLY THAT THE TREASURER'S REPORT AND ADDITION THERETO BE APPROVED AS PUBLISHED.

MOTION FOR BASIC CONTRIBUTION — MOTION CARRIED UNANIMOUSLY THAT THE FOLLOWING BASIC CONTRIBUTION GUIDELINES BE FOLLOWED: $500 PLUS AMPAC'S CONSIDERATION FOR THE SENATE; $500 PLUS AMPAC'S CONSIDERATION FOR CONGRESS; $300 FOR THE FLORIDA SENATE: $200 FOR THE FLORIDA HOUSE; $500 FOR KEY M.D. RACES.

MOTION INVOLVING INCREASE OR DECREASE — MOTION CARRIED UNANIMOUSLY THAT A COMMITTEE COMPOSED OF THE EXECUTIVE COMMITTEE PLUS THE DISTRICT BOARD MEMBERS INVOLVED CAN INCREASE OR DECREASE NEEDS FOR CONTRIBUTIONS ACCORDING TO THE INDIVIDUAL CANDIDATE.

MOTION NOT TO CONTRIBUTE — MOTION CARRIED THAT FLAMPAC WILL NOT CONTRIBUTE TO CANDIDATE WITHOUT OPPOSITION OR TO THOSE WHO DO NOT HAVE A CHANCE TO WIN. EXCEPTIONS WOULD BE UP TO THE EXECUTIVE COMMITTEE AND DISTRICT REPRESENTATIVES. (This was the previous policy and was simply reaffirmed.)

REPORT OF PRESIDENT — Dr. Broadaway gave a report stating that FLAMPAC has, as of July, 1976, 4,000 members with 70 sustaining members, while the yearly FLAMPAC membership for 1975 was 3,500 with 7 sustaining members.

Dr. Broadaway spoke about our goals for the remaining year and what we should try to accomplish prior to the election.

REPORT OF EXECUTIVE DIRECTOR — Mr. Murfin gave an outline of the meeting for Sunday, July 2 which will be an informational campaign worker's program and panel discussion.

OLD BUSINESS

MOTION SPECIALTY GROUP PACS — MOTION CARRIED UNANIMOUSLY THAT THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE SERVE AS A CENTRAL DEPOSITORY FOR THE MEDICAL POLITICAL ACTION EFFORT; AND THAT THE FLAMPAC BOARD ESTABLISH A PROCEDURE WHEREBY A SPECIALTY GROUP INTERESTED IN A SPECIFIC CONTRIBUTION TO A CANDIDATE COULD REQUEST ANY MONIES DONATED TO FLAMPAC OVER AND ABOVE THE BASE MEMBERSHIP FOR MEMBERS OF THE PARTICULAR SPECIALTY GROUP BE UTILIZED IN AREAS DEEMED NECESSARY BY THE SPECIALTY GROUP

MOTION SPECIALTY GROUP PACS

MOTION CARRIED UNANIMOUSLY THAT THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE BOARD REQUEST THAT SPECIALTY GROUPS BE INVITED TO APPOINT ONE MEMBER OF THE SPECIALTY GROUP TO SERVE AS AN EX OFFICIO MEMBER OF THE FLAMPAC BOARD IN ORDER TO PROVIDE LIAISON BETWEEN THE FLAMPAC BOARD AND THE INDIVIDUAL SPECIALTY GROUP.

MOTION STATISTICAL POLL

MOTION CARRIED THAT FLAMPAC CONDUCT A POLL NOT TO EXCEED AN EXPENDITURE OF FLAMPAC FUNDS OF $3,500; HOWEVER, IF OTHER FUNDS BECOME AVAILABLE, THESE ADDITIONAL FUNDS MAY BE USED FOR SAID POLL.

PUBLICATION IN FMA JOURNAL

It was noted that the Executive Committee of The Journal did not approve the FLAMPAC request for one or more pages per month in The Journal to be used to discuss political topics or for purchased advertising space in The Journal for the same purpose.

NEW BUSINESS

CAMPAIGN BUDGETS

It was noted that the balance in FLAMPAC's national campaign fund is $29,300; the balance in FLAMPAC's state campaign fund is $35,560.

U.S. SENATE POLL

The results from the poll of the FLAMPAC Board of Directors regarding the race for the Senate seat presently held by Senator Lawton Chiles were as follows: Senator Chiles - 7; Senator Sims - 2; Dr. Grady - 9; support all three - 1; support two - 4; uncommitted - 1; postpone decision until a later date - 6.

MOTION FLAMPAC VACANCIES

MOTION CARRIED THAT DONALD O. ALFORD, M.D., BE RECOMMENDED TO FILL THE VACANCY IN DISTRICT 2.

MOTION CARRIED THAT JOHN C. KRUSE, M.D., BE RECOMMENDED TO FILL THE VACANT SEAT IN DISTRICT 3 WHICH SAMUEL DAY, M.D., IS VACATING.

MOTION CARRIED THAT HAROLD WILLIAMSON, M.D., BE RECOMMENDED TO FILL THE VACANCY IN DISTRICT 7.

FLAMPAC MEETING EXPENSES

MOTION CARRIED THAT FLAMPAC ASK THE FLORIDA MEDICAL ASSOCIATION TO APPROPRIATE FUNDS FOR EXPENSES FOR ONE MAJOR MEETING PER YEAR FOR FLAMPAC COMMITTEE MEMBERS.

PRESS RELEASES ON CONTRIBUTIONS

A discussion was held regarding the pros and cons of press releases on contributions. It was stated that we should be proud of our contributions and that candidates may desire to use our endorsement. However, some physicians may be angry having the extent of our support publicized. Also, some candidates may not wish us to be public in our support It was agreed that we would leave this up to individual candidates.

FLAMPAC SPECIAL PROGRAMS

The following special FLAMPAC programs were discussed by Charles Murfin: Candidate selection and support committees which request physicians to work on behalf of a specific candidate through a letter requesting this support or throu personal contact; ~~Boosters~~ committee which asks physicians who have donated in the past to donate again; the Dade-Broward project; the physician precinct program; the cent volunteer operation; special events such as coffees, cockt parties, etc.; and blitz day where an all-out effort of support is focused on one day just prior to election.

MOTION APPROVAL OF RECOMMENDATIONS OF THE CANDIDATE SELECTION COMMITTEE

MOTION CARRIED UNANIMOUSLY THAT THE RECOMMENDATIONS DETERMI AND PRESENTED BY THE FLAMPAC CANDIDATE SELECTION COMMITTEE BE APPROVED AS PRESENTED. (See Appendix 1)

Dr. Glotfelty asked if there were further consideration of candidates that needed to be approved at this time. There was none.

MOTION

MOTION CARRIED UNANIMOUSLY THAT IN RACES WHERE NO DETER-MINATION WAS MADE, FLAMPAC WILL BE GUIDED BY THE RECOMMENDA OF THE COUNTY SELECTION COMMITTEE UPON APPROVAL BY THE FLAM EXECUTIVE COMMITTEE AND THE DISTRICT BOARD MEMBER INVOLVED.

SEMINAR

Dr. Glotfelty turned the meeting over for the purpose of a political seminar to Mr. Murfin, Executive Director of FLAMPAC; Mr. Pete Lauer, field representative of AMPAC; and Mr. Paul Newman, political consultant.

ADJOURNMENT

The meeting was adjourned at 12:00 noon, Sunday, July 25.

Petitioner's Exhibit #8

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida 32203

CONFIDENTIAL

M I N U T E S

FLAMPAC Board of Directors Meeting
Carlton House Resort Hotel
October 17, 1976

CALL TO ORDER

The meeting was called to order at 10:00 a.m. on October 17, by Vice President Glotfelty.

ATTENDANCE

Members Present:
John W. Glotfelty, M.D.; Francis C. Coleman, M.D.; Joseph C. Von Thron, M.D.; Karl R. Rolls, M.D.; Reginald J. Stambaugh, M.D.; Louis C. Murray, M.D.

Members Absent:
Rufus K. Broadaway, M.D.; William Thompson, M.D.; Ramona Updegraff; Philip B. Phillips, M.D.; Taylor H. Kirby, Jr., M.D.; Donald O. Alford, M.D.; Thomas Edwards, M.D.; John C. Kruse, M.D.; Eugene G. Peek, Jr., M.D.; James White, M.D.; Donald G. Nikolaus, M.D.; Frederick C. Andrews, M.D.; John Hamilton, M.D.; Allyn B. Giffin, M.D.; Irving Essrig, M.D.; Harold L. Williamson, M.D.; Robert E. Windom, M.D.; G. Brock Magruder, M.D.; H. Quillian Jones, Jr., M.D.; Fred A. Butler, M.D.; Carl E. Andrews, M.D.; Andre S. Capi, M.D.; Henry D. Perry, Jr., M.D.; Julian H. Groff, M.D.; Arnold A. Kaplan, M.D.; Jack Q. Cleveland, M.D.; Margaret Skinner, M.D.; Franklin J. Evans, M.D.; Richard M. Fleming, M.D.

Others Present:
Mike Lopez, M.D., Palm Beach County Medical Society; Lee Howington, M.D., Ft. Myers; Scotty Fraser, Director of Legislative Activities; Kaylee Cutler, FLAMPAC Consultant; Judith A. Klosterman, Recorder

APPROVAL OF MINUTES

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE BOARD MEETING OF JULY 24-25, 1976, BE APPROVED AS PUBLISHED.

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE CANDIDATE SELECTION COMMITTEE OF JULY 24 BE APPROVED AS PUBLISHED.

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE CONFERENCE CALL OF AUGUST 17 BE APPROVED AS PUBLISHED.

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE CONFERENCE CALL OF AUGUST 31 BE APPROVED AS PUBLISHED.

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE CONFERENCE CALL OF SEPTEMBER 16 BE APPROVED AS PUBLISHED.

81-C-127-S

MOTION TO APPROVE TREASURER'S REPORT

The Treasurer reported that as of September 30, 1976, the balance in the FLAMPAC account was $40,689.23. MOTION CARRIED UNANIMOUSLY THAT THIS FIGURE BE APPROVED.

NEW BUSINESS

MOTION TO SEND OUT PLATFORM NEWSLETTER

Dr. Von Thron discussed a proposed newsletter to be mailed to all FMA members regarding the National Health Insurance issue and the different party platforms regarding the same. MOTION PASSED UNANIMOUSLY THAT THIS NEWSLETTER BE PRINTED AND MAILED TO ALL FMA MEMBERS ON OCTOBER 22.

MOTION TO SEND OUT ENDORSEMENT NEWSLETTER

MOTION PASSED UNANIMOUSLY TO SEND OUT TO ALL FLAMPAC MEMBERS A NEWSLETTER STATING THOSE CANDIDATES WHICH HAVE BEEN ENDORSED BY FLAMPAC. THIS LETTER WILL BE MAILED ON OCTOBER 27 IF POSSIBLE.

MOTION TO HAVE NOVEMBER MEETING

The resignation of Charles W. Murfin as Executive Director was discussed. The Executive Committee UNANIMOUSLY PASSED A MOTION TO HAVE A JOINT COMMITTEE MEETING WITH FMA OFFICERS AND THE FLAMPAC EXECUTIVE COMMITTEE TO DISCUSS THIS VACANCY AT THE EARLIEST TIME POSSIBLE.

REPORT OF FEC CONFERENCE

A report of the Federal Election Commission Law Conference which was held in Chicago on October 2-3 was given by Dr. Coleman who attended this meeting.

DADE COUNTY PROBLEMS

A discussion was held regarding the situation in Dade County. The Dade County Medical Society will no longer have joint FLAMPAC billing. The Executive Committee needs to urge the FMA to do everything possible to help FLAMPAC in this matter. Dr. Murray was asked to make this a special project.

UNREGISTERED VOTER PROBLEM

A discussion was held regarding the problem of unregistered voters. Dr. Murray will be working on this project and will try to get the Women's Auxiliary interested in this project.

MOTION TO APPROVE CONTRIBUTIONS

MOTION CARRIED UNANIMOUSLY TO MAKE THE FOLLOWING CONTRIBUTIONS:

Democratic House Dinner	$1,500
Richard Kelly	AMPAC contribution
C.W. Young	2,500 + AMPAC
Lou Frey	1,000

Bob Johnson 1,500 + AMPAC /

Paul Rogers (letter of support)

Contributions made on behalf of the Florida Society of Ophthomology, Inc. were given approval provided none of the candidates are opposed by FLAMPAC.

ADJOURN The meeting was adjourned at 12:55 p.m.

Petitioner's Exhibit #10

file

Florida Medical Association
P.O. Box 2411
Jacksonville, Florida 32203

MINUTES
of
FLAMPAC Executive Committee
September 27, 1975
Four Ambassadors Hotel
Miami, Florida

all to Order — The meeting was called to order at 3:00 p.m. by the Chairman, Rufus K. Broadaway, M.D.

ttendance — Members Present: Rufus K. Broadaway, M.D., Chairman, Frank C. Coleman, M.D.; John W. Glotfelty, M.D.

Members Absent: Edward G. Haskell Jr., M.D., W. W. Thompson, M.D.; Joseph C. Von Thron, M.D.

Others Present: Charles W. Murfin, FMA staff, FLAMPAC Executive Director.

pening Remarks — In his opening remarks, Dr. Broadaway praised Dr. Parham and the FMA Board of Governors for the excellent level of cooperation with FLAMPAC. He also expressed his feeling that permanent staffing of FLAMPAC will allow FLAMPAC to function more efficiently and even more successfully in the foreseeable future.

reasurer's eport — The treasurer's report was approved as given by Dr. Coleman.

The Executive Director was instructed to send a written financial statement to all members of the Executive Committee.

acancies on he Board — The Executive Committee was informed that a possible vacancy may occur in both the Executive Committee and in District 2 because Dr. Haskell may be relocating in another state. Dr. Broadaway was requested to correspond with Dr. Haskell to determine if and when this vacancy would occur.

Dr. Sam Renfroe was discussed as a possible nominee for the vacancy in the 4th Congressional District. Although the Executive Committee felt that Dr. Renfroe would be an excellent board member, it was felt that the vacancy should be filled by a physician residing in a different geographical location of the 4th Congressional District. The Executive Committee appointed a search committee of Dr. E. G. Peek and Mr. Charles Murfin to determine possible nominees from other areas of the 4th District.

MOTION	THE EXECUTIVE COMMITTEE MOVED TO APPROVE DR. QUILLIAN JONES AS THE BOARD MEMBER FROM THE 10TH CONGRESSIONAL DISTRICT AND DR. FRED BUTLER AS HIS ALTERNATE.
Recommendations of the Chairman	The Executive Committee considered several recommendations made by the Chairman, Dr. Broadaway.
MOTION	THE EXECUTIVE COMMITTEE MOVED TO INSURE THAT FLAMPAC FUNDS BE KEPT IN A SEPARATE BANK ACCOUNT FROM FMA FUNDS.
	A discussion followed concerning the state of funds used for FMA support of FLAMPAC. Dr. Broadaway was requested to discuss with Dr. Parham the possibility of appropriating the supporting funds directly into the FLAMPAC account.
Consideration of the Operational and Organizational Manual of FLAMPAC	The Committee considered the various sections of the draft of the Operational and Organizational Manual of FLAMPAC and made the necessary changes in order to present it to the FLAMPAC Board and the FMA Board of Governors for approval.
MOTION	THE EXECUTIVE COMMITTEE VOTED TO PRESENT THE OPERATIONAL AND ORGANIZATIONAL MANUAL OF FLAMPAC TO THE FLAMPAC BOARD AND THE FMA BOARD OF GOVERNORS AS AMENDED.
	The Executive Committee requested the FLAMPAC Executive Director to make all the required amendments to the Manual and distribute the document to the appropriate people.
Speakers for Special Functions	The Executive Director was instructed to work towards obtaining a speaker of national prominence for the January 30 seminar to be held in Orlando. The Executive Committee also instructed the Executive Director to begin to compile a list of possible speakers for the annual FLAMPAC luncheon.
Budget	The budget as submitted by the Executive Director for 1976 was approved and is to be sent to the members of the FLAMPAC Board as an Appendix to the Operational and Organizational Manual.
Expenditures	The Executive Committee approved a donation of $250.00 to the Kelly Appreciation Dinner to be held September 27 on behalf of Congressman Kelly from the 5th District of Florida.
Investing FLAMPAC Funds	The advantages and disadvantages of investing FLAMPAC funds were discussed. The Executive Committee agreed in principle with the investment of FLAMPAC funds. The exact time, amount, and specific investment is to be determined at a later date.

Financial Review	In light of the Executive Committee's decision to authorize the FLAMPAC Executive Director to authorize expenditures, a process for Executive Committee review was discussed.
MOTION	A MOTION WAS MADE THAT THE EXECUTIVE DIRECTOR CLOSE THE BOOKS OF FLAMPAC ON THE LAST DAY OF EACH MONTH AND SEND A WRITTEN FINANCIAL STATEMENT TO EACH MEMBER OF THE EXECUTIVE COMMITTEE AND THAT THE TREASURER ON THESE OCCASIONS WILL REVIEW EACH INDIVIDUAL EXPENDITURE.
Maximum Board Tenure	The advantages of placing a maximum number of years of service of a board member was discussed. The Executive Director was asked to survey several other state PACs and make a recommendation to the FLAMPAC Board at its next meeting.
Time and Place of Next Meeting	The FLAMPAC Executive Committee has suggested that it meet in conjunction with the Committee on National Legislation on November 15 if this is agreeable with both parties.
Adjournment	The meeting was adjourned at 5:45 p.m.

8 1 0 2 7 2 1

Association #31

Florida Medical Political Action Committee
Financial Statement
January 1, 1975 - December 31, 1975

Cash on Hand, January 1, 1975		
Florida National Bank - Checking Account	$ 551.09	$ 551.09
Income		
Dues Current	$55,889.00	
Dues Back	10.00	
Dues Current - National	37,830.00	
Dues Professional Association	690.00	
Deferred Income - State Dues	865.00	
Deferred Income - National Dues	650.00	
Total Income		$95,934.00
To Be Accounted For		$96,465.09
Disbursements		
Convention - State	$ 2,194.50	
Miscellaneous Expenses	216.07	
Telephone & Telegraph	850.39	
Secretary	53.15	
Meeting Expense	1,500.19	
Contract Services	80.50	
Accounting	260.00	
Office Supplies	270.52	
Postage	1,894.97	
Printing	633.65	
National Dues	35,560.00	
Donations	100.00	
Campaign Contributions	2,465.00	
Total Disbursements		$46,078.94

Cash on Hand, December 31, 1975

Florida National Bank - Checking Account	$10,381.15	
Florida National Bank - Saving Account	40,000.00	
Checks Returned	25.00	$50,406.15
Total Amount		$96,485.09

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Petitioner's Exhibit #9

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

100 East College Avenue

Tallahassee, Florida 32301

CONFIDENTIAL

MINUTES

MEETING OF

FLAMPAC BOARD OF DIRECTORS

Dutch Inn
Lake Buena Vista, Florida
January 28, 1977

CALL TO ORDER	The January 28, 1977 meeting of the FLAMPAC Board of Directors was called to order by Rufus K. Broadaway, M.D., President at 7:55 a.m.
MEMBERS IN ATTENDANCE	Rufus K. Broadaway, M.D.; John W. Glotfelty, M.D.; William W. Thompson, M.D.; Francis C. Coleman, M.D.; Ramona Updegraff; John M. Hamilton, M.D.; Carl E. Andrews, M.D.; Andre S. Capi, M.D.; H. Quillian Jones, Jr., M.D.; Franklin J. Evans, M.D.; Robert E. Windom, M.D.; James White, M.D.; Harold L. Williamson, M.D.; Irving Essrig, M.D.; Louis C. Murray, M.D.; Frederick C. Andrews, M.D.; Donald O. Alford, M.D.; John C. Kruse, M.D.; Donald G. Nikolaus, M.D.; and Julian H. Groff, M.D.
MEMBERS ABSENT	Joseph C. Von Thron, M.D.; Philip B. Phillips, M.D.; Taylor H. Kirby, Jr., M.D.; Thomas Edwards, M.D.; Eugene G. Peek, Jr., M.D.; Allyn B. Giffin, M.D.; Karl R. Rolls, M.D.; G. Brock Magruder, M.D.; Fred A. Butler, M.D.; Reginald J. Stambaugh, M.D.; Henry D. Perry, Jr., M.D.; Arnold A. Kaplan, M.D.; Jack Q. Cleveland, M.D.; Margaret Skinner, M.D.; Richard M. Flemming, M.D.
OTHERS PRESENT	Philip H. Gilbert, Executive Director, FLAMPAC; Mrs. James White, Legislative Chairman, Women's Auxiliary; John E. Thrasher, Legal Counsel, PIMCO; Donald S. Fraser, Jr., Director, FMA Legislative Affairs; George S. Palmer, Jr., Office Manager, FMA Capital Office; Ms. Cathy P. Vaughn, FMA Recorder.
INTRO-DUCTION	The President introduced to the FLAMPAC Board of Directors Mr. Philip H. Gilbert who replaces Mr. Charles W. Murfin as Executive Director of FLAMPAC.
APPROVAL OF MINUTES 77-1-1	MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE OCTOBER 17, 1976 FLAMPAC BOARD MEETING BE APPROVED WITH THE INCLUSION OF THE NAME OF FRANCIS L. HOWINGTON, M.D., AS BEING IN ATTENDANCE.

FINANCIAL REPORT — The Financial Report covering the period of Jaunary 1, 1976 to December 31, 1976 was presented by Francis C. Coleman, M.D., Treasurer, FLAMPAC. Dr. Coleman reported that $ 7,581.59 was the cash on hand which will carry over to 1977.

77-1-2 — MOTION CARRIED UNANIMOUSLY TO APPROVE THE FINANCIAL STATEMENT COVERING THE PERIOD FROM JANUARY 1, 1976 TO DECEMBER 31, 1976 AS REPORTED BY DR. COLEMAN.

MEMBERSHIP COMMITTEE REPORT — John W. Glotfelty, M.D., presented a report of the Membership Committee. The Board was informed that although the increase in the number of new members looked impressive,it was still low when compared with the number of potential members. It was suggested that future reports should include the number of potential members for each county. The report was received as information.

PRESIDENT'S REPORT — Dr. Broadaway reported that the relationship between the FMA Board of Governors and FLAMPAC is stronger than ever resulting in a more effective FLAMPAC organization. The President recommended that continued effort be made to increase the number of sustaining members.

Dr. Broadaway outlined the duties and responsibilities of the FLAMPAC staff. This included the roles of W. Harold Parham, D.H.A., Donald C. Jones, Mrs. Wanda McWaters, Donald S. Fraser, Jr., and Philip H. Gilbert. Members of the FLAMPAC Board expressed concern that some of the problems encountered by Mr. Murfin were a result of his job not being well defined. Also, it was pointed out that the duties of Donald C. Jones, Executive Director of FMA, as they relate to his working relationship with Phil Gilbert, Executive Director of FLAMPAC, should be more specific. Also, it was suggested that the duties of the County Representatives should be more clearly defined by the FLAMPAC Executive Committee.

77-1-3 — MOTION CARRIED UNANIMOUSLY TO ACCEPT THE REPORT OF THE DUTIES AND RESPONSIBILITIES OF THE FLAMPAC STAFF IN PRINCIPLE, AND TO REQUEST THE FLAMPAC EXECUTIVE COMMITTEE TO MORE CLEARLY DEFINE THE WORKING RELATIONSHIP BETWEEN FMA AND FLAMPAC STAFF, AS WELL AS MORE CLEARLY DEFINE THE DUTIES OF THE COUNTY REPRESENTATIVES.

ACTIVITIES FOR 1977 — Mr. Gilbert presented staff recommendations regarding suggested FLAMPAC activities for 1977.

FLAMPAC MEMBERSHIP — It was recommended that the goal of the 1977 FLAMPAC Membership Drive should be the establishment of an effective "PAC" organization in each county medical society area.

VOTER REGISTRATION — It was recommended that the goal of the 1977 FLAMPAC Voter Registration Drive should be the registration of each physician and eligible member of his family and office staff to vote.

FLAMPAC EDUCATIONAL SEMINARS — It was recommended that the goal of the 1977 FLAMPAC Educational Program should be to conduct during 1977 three educational seminars in Florida utilizing members of the "PAC" Board, appropriate members of the Florida Legislature, and elected officials.

77-1-4 — MOTION CARRIED UNANIMOUSLY THAT THE GOALS FOR THE COMING YEAR AS PRESENTED BY STAFF BE ADOPTED.

REPORT OF THE NOMINATING COMMITTEE — Donald G. Nikolaus, M.D., presented the report of the Nominating Committee.

77-1-5 — MOTION CARRIED UNANIMOUSLY TO ELECT THE FOLLOWING SLATE OF OFFICERS AS PRESENTED BY THE NOMINATING COMMITTEE:

John W. Glotfelty, M.D., President
William W. Thompson, M.D., Vice-President
John M. Hamilton, M.D., Secretary
Francis C. Coleman, M.D., Treasurer

COMMON CAUSE COMPLAINT AGAINST AMPAC AND FLAMPAC — Francis C. Coleman, M.D., and John E. Thrasher, Esq., reported on the status of the Common Cause complaint filed against AMPAC and FLAMPAC was received as information.

APPOINTMENT OF LEGAL COUNSEL — The Board discussed the need for having legal counsel for FLAMPAC and unanimously agreed that this should be done. John E. Thrasher, Esq., was recommended to the Board by Dr. Coleman.

77-1-6 — MOTION CARRIED UNANIMOUSLY TO APPROVE THE APPOINTMENT OF JOHN E. THRASHER, ESQ., AS LEGAL COUNSEL TO FLAMPAC.

APPOINTMENT OF CPA — Dr. Coleman recommended that the CPA firm of Lucas, Herndon, Hyers, and Pennywitt be reappointed as Certified Public Accountants for FLAMPAC.

77-1-7 — MOTION CARRIED UNANIMOUSLY TO REAPPOINT LUCAS, HERNDON, HYERS, AND PENNYWITT AS CERTIFIED PUBLIC ACCOUNTANTS FOR FLAMPAC.

PROPOSED BUDGET FOR 1977 — Dr. Coleman presented a proposed budget for 1977 pointing out that this budget was not the finished product, but merely an instrument to be used until the Executive Committee could complete a final budget for 1977.

77-1-8 MOTION CARRIED UNANIMOUSLY TO ADOPT THE PROPOSED ITEMIZED BUDGET IN PRINCIPLE UNTIL THE EXECUTIVE COMMITTEE COMPLETED A FINAL BUDGET FOR 1977.

1977 LETTER OF AGREEMENT — A proposed Letter of Agreement between FLAMPAC and FMA was presented by Dr. Glotfelty. The Letter of Agreement is the same as the one currently being followed.

77-1-9 MOTION CARRIED UNANIMOUSLY TO APPROVE THE PROPOSED LETTER OF AGREEMENT BETWEEN FMA AND FLAMPAC, AND TO AUTHORIZE DR. JOHN W. GLOTFELTY, AS PRESIDENT OF FLAMPAC, TO SIGN THE LETTER.

TAX EXEMPT STATUS OF FLAMPAC DUES — Mr. Gilbert reported that he had followed up the letter from ALAPAC regarding tax exempt status for "PAC" dues with Mr. Wilcox of AMPAC. AMPAC does not recommend that "PAC" dues be pushed as being tax exempt because of the ambiguity in IRS regulations regarding this matter.

AT LARGE FLAMPAC BOARD MEMBERS — Dr. Glotfelty and Dr. Broadaway presented to the Board a request from the FMA Board of Governors that they be allowed to appoint one at large member to the FLAMPAC Board.

77-1-10 MOTION CARRIED UNANIMOUSLY TO APPROVE THE REQUEST OF THE FMA BOARD OF GOVERNORS ALLOWING THEM TO APPOINT ONE AT LARGE MEMBER TO THE FLAMPAC BOARD. THE BOARD FURTHER APPROVED THE PRESIDENT OF FLAMPAC TO REVIEW THE FLAMPAC BYLAWS AND DETERMINE IF THEY NEED TO BE CHANGED TO ACCOMMODATE THE ADDITION OF AN AT LARGE MEMBER.

ADDITIONAL FLAMPAC BOARD MEMBERS — Dr. Glotfelty advised the Board that he would like to have their permission to appoint five at large members to the FLAMPAC Board. This request would allow the FLAMPAC President to keep on the Board hard working individuals who might otherwise be lost to the Board.

77-1-11 MOTION CARRIED TO ALLOW THE PRESIDENT TO REVIEW THE FLAMPAC BYLAWS AND RECOMMEND TO THE BOARD AT THEIR NEXT MEETING ANY CHANGES THAT ARE NECESSARY TO ACCOMPLISH THIS REQUEST.

ADJOURNMENT — The meeting was adjourned at 9:15 a.m.

Petitioner's Exhibit #11

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203

M I N U T E S

Meeting of :

FLAMPAC Executive Committee
December 22, 1975
TELEPHONE CONFERENCE

ATTENDANCE

Rufus K. Broadaway, M.D., President, John W. Glotfelty, M.D. Vice President, Francis C. Coleman, M.D., Treasurer, Joseph C. Von Thron, M.D., FMA Liaison, Julian Groff, M.D.

Others Present:
Charles W. Murfin, Executive Director, Diana Hipp, Recorder.

Members Absent:
William W. Thompson, M.D., Secretary, Mrs. Ramona Updegraff, W.A. Representative to FLAMPAC

OPENING REMARKS

Dr. Rufus K. Broadaway called the meeting to order at 2:00 p.m.

ITEMS OF DISCUSSION

Charles W. Murfin, Executive Director, reported to the committee on the status of:

1- The FLAMPAC Brochure
2- The FLAMPAC Newsletter
3- Mailings to Non-Members

Mr. Murfin requested approval to deposit a portion of FLAMPAC funds into a savings account.

MOTION

MOTION CARRIED UNANIMOUSLY TO TRANSFER $40,000.00 INTO A FLAMPAC SAVINGS ACCOUNT AND THAT MR. MURFIN RESEARCH OTHER INVESTMENT AVENUES SUCH AS: CERTIFICATE OF DEPOSIT AND UNITED STATES TREASURY NOTES.

CHANGE OF LOCATION FOR FLAMPAC AMPAC SEMINAR

Mr. Murfin informed the Executive Committee that due to various problems with the Carlton House Hotel, the FMA Interim meeting of the House of Delegates and therefore, the FLAMPAC seminar was changed to the Orlando Hyatt House.

MEMBERSHIP INFORMATION PACKET

Mr. Murfin informed the Executive Committee of his plans to provide each of the FLAMPAC Board members with a thorough membership information packet to be distributed at the January 31, 1976 FLAMPAC Board of Director's meeting.

PUBLICITY FOR THE AMPAC-FLAM-PAC SEMINAR

The Executive Committee requested that Mr. Murfin step up his efforts to publicize the January 30, 1976 FLAMPAC-AMPAC seminar.

CAMPAIGN CONTRIBUTION REQUEST FOR CONGRESSMAN LEHMAN

A request for a candidate contribution for Congressman William Lehman was presented to the Executive Committee by Dr. Jay Groff.

MOTION

THAT THE EXECUTIVE COMMITTEE OF FLAMPAC NOT APPROPRIATE THE $1,000.00 REQUESTED BY DR. GROFF FOR CONGRESSMAN LEHMAN AT THIS TIME AND THAT THE DECISION BE TABLED FOR FURTHER DISCUSSION AT THE FULL BOARD MEETING, SCHEDULED FOR JANUARY 31, 1976 IN ORLANDO.

MOTION

MOTION CARRIED UNANIMOUSLY THAT MR. MURFIN CONTACT THE AMERICAN MEDICAL POLITICAL ACTION COMMITTEE TO DETERMINE WHETHER OR NOT CONGRESSMAN LEHMAN HAS REQUESTED AMPAC ASSISTANCE AND THAT MR. MURFIN WILL REPORT HIS FINDINGS TO THE FULL BOARD IN JANUARY.

ADJOURNMENT

There being no further business, the meeting was adjourned at 2:23 p.m.

.-/dh

Exhibit #12

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203

M I N U T E S

FLAMPAC Executive Committee

January 31, 1976
Orlando Hyatt House
Kissimmee, Fla.

ATTENDANCE

Members Present:
Rufus K. Broadaway, M.D., President, John W. Glotfelty, M.D., Vice President, William W. Thompson, M.D., Secretary, Francis C. Coleman, M.D., Treasurer, Mrs. Ramona Updegraff, Woman's Auxiliary Representative.

Members Absent:
Joseph C. Von Thron, M.D., FMA Liaison.

Others Present:
Charles W. Murfin, Executive Director of FLAMPAC, Diana Hipp, Recorder.

OPENING REMARKS

The FLAMPAC Executive Committee meeting was called to order by Dr. Broadaway at 5:00 p.m. on Saturday, January 31, 1976.

REPORT BY EXECUTIVE DIRECTOR

Mr. Murfin reported that the present trend indicated that he had underestimated his original budget by approximately $11,000 which would bring the total FLAMPAC budget to $115,000.

REGIONAL SEMINARS

MOTION:

IT WAS MOVED THAT A PILOT SEMINAR BE HELD WITH A BUDGET UP TO $500.00. PASSED UNANIMOUSLY.

FLAMPAC FIELD STAFF

MOTION:

THAT THE FLAMPAC EXECUTIVE DIRECTOR BE AUTHORIZED TO HIRE A STAFF ASSISTANT TO ASSIST HIM IN SOUTH FLORIDA AND THAT HE BE HIRED NOT TO EXCEED 6 MONTHS OR $6,000.00 AND THAT HE REPORT DIRECTLY TO THE EXECUTIVE DIRECTOR OF FLAMPAC. PASSED.

WOMAN'S AUXILIARY

Mrs. Updegraff reported on the activities of the Auxiliary which were designed to assist the Florida Medical Political Action Committee cause. She reported that FLAMPAC information would be included in Auxiliary publications and that letters to county presidents had been sent requesting Auxiliary FLAMPAC chairman in each county. Mrs. Updegraff also reported that Mr. Murfin would be working in conjunction with the Auxiliary in their regional workshops.

CORPORATE CHECKS

MOTION: THAT THE EXECUTIVE DIRECTOR BE DIRECTED TO TAKE THE NECESSARY STEPS THROUGH THE COUNTY MEDICAL SOCIETIES TO INSURE CORRECT ACCOUNTING OF FLAMPAC DOLLARS.

FLAMPAC SUPPORT

A brief discussion of FLAMPAC cooperation with individuals running for offices within the Legislature was then held. No action was taken.

SPEAKER FOR ANNUAL MEETING

The Executive Committee discussed several names as speaker for the annual meeting.

MOTION: IT WAS MOVED THAT DR. BROADAWAY MAKE INQUIRIES AND DESIGNATE A SPEAKER TO BE CLEARED WITH THE EXECUTIVE COMMITTEE BY TELEPHONE. PASSED UNANIMOUSLY.

NEWSLETTER

MOTION: IT WAS MOVED THAT MR. MURFIN BE DIRECTED TO RESEARCH THE POSSIBILITIES OF PUBLISHING FLAMPAC INFORMATION IN THE FMA JOURNAL BOTH AS A FLAMPAC PAGE AND AS A PAID FEATURE. PASSED UNANIMOUSLY.

OUT-OF-STATE CONTRIBUTIONS

A discussion of Dr. Joseph Von Thron's motion as referred by the Board of Directors was then held. The advantages and disadvantages of such a policy were then discussed and no action was taken.

DAVID LANE APPRECIATION DINNER

The Board agreed in principle that a FLAMPAC donation to Senator David C. Lane not to exceed $5,000.00 over a four (4) year period.

JOHN ADAMS ELECTION

IT WAS MOVED THAT PENDING REQUESTS FROM BROWARD COUNTY MEDICAL SOCIETY, THAT $100.00 BE APPROPRIATED TO THE ADAMS CAMPAIGN FUND. PASSED UNANIMOUSLY.

DEMPSEY BARRON APPRECIATION DINNER

MOTION: THAT FLAMPAC PURCHASE (12) TICKETS TO THE BARRON APPRECIATION DINNER. PASSED UNANIMOUSLY.

EXT MEETING

MOTION: IT WAS MOVED THAT THE FLAMPAC EXECUTIVE COMMITTEE MEET AGAIN ON OR ABOUT APRIL 10, 1976 IN CONJUNCTION WITH THE AMPAC WORKSHOP IN WASHINGTON, D.C.

MOTION: IT WAS UNANIMOUSLY PASSED THAT MR. MURFIN AND MRS. HIPP BE COMMENDED FOR THEIR WORK THUS FAR.

ADJOURNMENT The meeting was adjourned at 6:00 p.m.

./dh

Exhibit #13

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203

M I N U T E S

FLAMPAC Executive Committee

March 4, 1976
Telephone Conference
1:30 P.M.

ATTENDANCE

Members Present:

Rufus K. Broadaway, M.D., President, John W. Glotfelty, M.D., Vice President, Francis C. Coleman, M.D., Treasurer

Members Absent:

Joseph C. Von Thron, M.D., FMA Liaison, William W. Thompson, Secretary, Ramona Updegraff, Woman's Auxiliary Representative

Others Present:

Charles W. Murfin, Executive Director of FLAMPAC, Diana Hipp, Recorder

CANDIDATE EVALUATION COMMITTEE REQUESTS:

Mr. Murfin led the discussion on 8 candidate evaluation committee requests to be brought before the Executive Committee as follows:

1. Al Prost, Executive Secretary of CALPAC had previously made a request to FLAMPAC for a donation of $5,000.00 to Dave Horner, M.D., from the 27th District in California. It was decided by the Executive Committee that since no previous action had been taken on the matter of out-of-state contributions to candidates, that FLAMPAC would have to defer this request.

ADJOURNMENT: There being no further business, the meeting was adjourned at 2:15 P.M.

-/mb

Exhibit #14

FLAMPAC

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

RUFUS K. BROADAWAY, M.D., President
JOHN W. CLOTFELTY, M.D., Vice President
WILLIAM W. THOMPSON, M.D., Secretary
FRANK C. COLEMAN, M.D., Treasurer

CHARLES W. MURFIN, Executive Director

POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203
(904) 356-1571

April 7, 1976

Mr. Al Pross
CALPAC
Executive Secretary
731 Market St.
San Francisco, Cal. 94103

Dear Al:

Just a quick note to tell you that I have been on the road for a considerable length of time and whenever I get set to return your call I realize that it is either 6:00 in the morning or 12:00 at night, California time.

The Executive Committee of the FLAMPAC Board has recommended against giving contributions to out of state candidates. They feel that the 35,000 plus dollars that we send to AMPAC fulfills our obligation to national politics, especially considering that we send $35,000 and we receive less than $15,000 in return furthermore, the Board - especially the Treasurer - is not prepared to take on the accounting and reporting that this would entail.

I will still attempt to return your call some time in the near future because I know there are other matters that we need to discuss.

I am looking forward to seeing you in Washington.

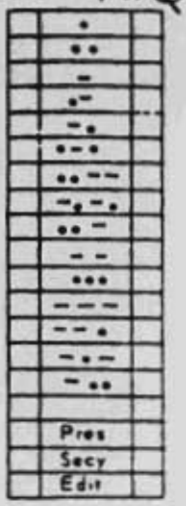
Cordially,

Charles W. Murfin

Charles W. Murfin
Executive Director
mb

Exhibit #15

CIRCULATING COPY



July 28, 1976

Joseph C. Von Thron, M.D.
25 North Orlando Avenue
Cocoa Beach, Florida 32931

Dear Dr. Von Thron:

Enclosed please find two checks each in the amount of $1,000 for Dr. Horner and Congressman Paul.

When you forward these checks to these candidates, please insist that they forward to us the necessary filing forms and information. These contributions require us to begin the reporting process in Florida, Texas and California. We have no way of knowing the filing requirements in these states unless the candidates forward the information to us.

Respectfully yours,

Charles W. Murfin
Executive Director

CWM:jak

Enclosure

Exhibit #16

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S
Conference Call
August 17, 1976

CALL TO ORDER The conference call meeting of the Executive Committee of FLAMPAC was called to order at 4:30 p.m. on August 17, 1976

ATTENDANCE

Members Present:
John W. Glotfelty, M.D., Vice President; William Thompson, M.D.; Francis C. Coleman, M.D., Treasurer; Mrs. Ramona Updegraff, Woman's Auxiliary Representative

Members Absent:
Rufus K. Broadaway, M.D., President; Joseph C. Von Thron, M.D., FMA Liaison

Others Present:
Charles W. Murfin, Executive Director; Scotty Fraser, Director of Legislative Activities; Judith A. Klosterman, Recorder

MOTION TO APPROVE CONTRIBUTIONS MOTION CARRIED UNANIMOUSLY TO MAKE THE FOLLOWING CONTRIBUTIONS TO CANDIDATES FOR THEIR RESPECTIVE RACES:

U.S. Senate		Dr. John Grady AMPAC consideration	$ 5,000 plus
U.S. Congress	# 2	Don Fuqua AMPAC consideration	2,000 plus
U.S. Congress	# 4	Bill Chappell AMPAC consideration	2,000 plus

ADJOURNED The meeting was adjourned at 5:15 p.m.

Exhibit #17

THE FLORIDA MEDICAL-POLITICAL ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S

Conference Call
August 31, 1976

CALL TO ORDER The conference call meeting of the Executive Committee of FLAMPAC was called to order at 10:10 a.m. on August 31, 1976.

ATTENDANCE

MEMBERS PRESENT:
John W. Glotfelty, M.D., Vice President; William Thompson, M.D., Secretary; Francis C. Coleman, M.D., Treasurer; Joseph C. Von Thron, M.D., FMA Liaison; Mrs. Ramona Updegraff, Woman's Auxiliary Representative

MEMBERS ABSENT:
Rufus K. Broadaway, M.D., President

OTHERS PRESENT:
Charles W. Murfin, Executive Director of FLAMPAC; Scotty Fraser, FMA Director of Legislative Activities; Judith A. Klosterman, Recorder

MOTION TO APPROVE CONTRIBUTIONS MOTION CARRIED UNANIMOUSLY TO MAKE THE FOLLOWING CONTRIBUTIONS TO CANDIDATES:

CONTRIBUTIONS FROM OPHTHALMOLOGY Contributions may be made to the candidates suggested by the ophthalmologists if said candidates have the support of FLAMPAC.

ADJOURNED The conference call was adjourned at 10:23 a.m.

FOLLOW-UP COPY

Exhibit #18

1 2 3 4 5 6 7 8 9 10 11 12

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31

September 14, 1976

M E M O R A N D U M

TO: All members of FLAMPAC Executive Committee

FROM: Charles W. Murfin

SUBJECT: Conference Call

This is to advise you that a conference call has been scheduled for Thursday, September 16, at 11:00 a.m. for the purpose of considering additional campaign support and contributions.

--/jak

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S

Conference Call
September 16, 1976

CALL TO ORDER — The conference call meeting of the Executive Committee of FLAMPAC was called to order by Dr. Francis C. Coleman at 11:00 a.m.

ATTENDANCE

MEMBERS PRESENT:
Francis C. Coleman, M.D., Treasurer; William Thompson, M.D., Secretary; and Joseph C. Von Thron, M.D., FMA Liaison

MEMBERS ABSENT:
Rufus K. Broadaway, M.D., President; John W. Glotfelty, M.D., Vice President; Mrs. Ramona Updegraff, Woman's Auxiliary Representative

OTHERS PRESENT:
Charles W. Murfin, Executive Director;
Judith A. Klosterman, Recorder

MOTION TO SUPPORT J. HERBERT BURKE	MOTION CARRIED UNANIMOUSLY TO EARMARK $3,000 FOR THE J. HERBERT BURKE CAMPAIGN. As this is a key race and at the present time Representative Burke has no campaign manager, it was decided that this $3,000 be used to hire someone to run Representative Burke's campaign. This motion was made pending the approval of Dr. Parham and Dr. David Lane.
NEXT BOARD MEETING	A FLAMPAC board meeting was scheduled for Sunday, October 17, in Orlando. Members will be notified of this decision in the near future.
MOTION POLITICAL ACTION	A MOTION WAS CARRIED UNANIMOUSLY THAT MR. MURFIN, WHEN NECESSARY, BE REIMBURSED BY FLAMPAC FOR TIME SPENT WORKING ON POLITICAL ACTION.
MOTION TO MAKE ADDITIONAL CONTRIBUTION TO DR. GRADY	MOTION CARRIED UNANIMOUSLY TO MAKE AN ADDITIONAL CAMPAIGN CONTRIBUTION TO DR. JOHN GRADY IN THE AMOUNT OF $5,000. AMPAC is also making an additional $5,000 contribution.
BUDGET	After the contributions made today, the national budget will have approximately $9,500 remaining. The state budget will have approximately $11,000 remaining.
CONTRIBUTIONS FROM OPHTHALMOLOGY	Contributions may be made to the candidates suggested by the ophthalmologists if said candidates have the support of FLAMPAC.
ADJOURNED	The conference call was adjourned at 11:30 a.m.

Exhibit #19

The Florida Medical Political Action Committee

Candidate Evaluation Committee
Telephone Conference
April 23, 1976
10:30 a.m.

MEMBERS PRESENT:	Joseph C. Von Thron, M.D., Chairman, Frederick Andrews, M.D., Reginald Stambaugh, M.D., Louis C. Murray, M.D., Andre S. Capi, M.D., Julian Groff, M.D.
MEMBERS ABSENT:	John Hamilton, M.D.
OTHERS PRESENT:	Charles W. Murfin, Executive Director of FLAMPAC, Mary Broughton, Recorder
SUPPORT FOR HERBERT BURKE:	Dr. Capi met with Congressman Burke recently in Washington. Congressman Burke indicated that he needed some early support in order to print some promotional material. Dr. Capi requested $3,000.00 from FLAMPAC to support Congressman Burke's efforts.
MOTION:	That the Florida Medical Political Action Executive Committee approve the expenditure of $3,000.00 for contribution to Mr. Herbert Burke, M.C. Motion passed unanimously.
MOTION:	That we do not, at this time, request matching funds from AMPAC for Cong. Burke. Motion passed unanimously.
NOTE:	The possibility of Mr. Burke deciding not to seek re-election in 1976 was discussed. We would hope that if Mr. Burke decides not to run that the $3,000.00 contribution would be returned.
SUPPORT FOR CONGRESSMAN RICHARD KELLY:	Motion that Congressman Kelly be appropriated $5,000.00 for a bid for re-election for U.S. Congress in the 5th Congressional District and that matching funds be requested from AMPAC. Motion passed unanimously. Meeting adjourned at 10:45 a.m.

Exhibit #20

FLAMPAC
Organization and Operational Manual

Adopted - 1975

Charles W. Murfin

ORGANIZATION AND OPERATIONS

FOR THE

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

A. Introduction

The purpose of this report is to clearly define the parameters and philosophies under which Flampac will operate.

It should be clearly understood that the goals of the Florida Medical Association and the Florida Medical Political Action Committee are one and the same.

It should be made equally clear, however, that they are separate organizations with different needs and are operationally autonomous.

B. Official Documents

Letter of Agreement

The most recent Letter of Agreement between the Florida Medical Association and Flampac is the letter of April 26, 1975, which replaced the letter of April 1, 1974 (Appendix 1).

The Association has completed its part of the agreement as listed in section one. This being to provide the following:

1. An Executive Director
2. Travel expenses
3. Office space
4. Secretarial services
5. Bookkeeping and membership records

Flampac has completed its terms of the agreement as listed below:

1. Provide the FMA with official documents.
2. Establish a bank account at Florida First National Bank of Jacksonville.
3. Advise the FMA of who is authorized to make expenditures, incur expenses and sign checks.
4. Authorize an annual audit.
5. Agree to defray specific expenses incurred by the FMA on behalf of Flampac.

Services

The FMA has agreed to provide at no cost to Flampac the following services under the April 26, 1975 Letter of Agreement:

1. Salary of Flampac Executive Director and Secretary.
2. Routine travel of the Executive Director.
3. Office space and furnishings.
4. Bookkeeping and membership records to include the regular reports of the computer service.
5. Staff time of the regular employees of FMA when performing services as listed in this section.
6. Routine correspondence including meeting notices and minutes.
7. Billing.
8. Storage of documents.
9. Purchasing.
10. Miscellaneous.

Flampac shall reimburse the FMA on a quarterly basis for the following:

1. Any special personnel used.
2. Office supplies.
3. Postage other than that listed previously.
4. Long distance telephone charges.
5. Other authorized expenses not listed previously.

Bylaws Appendix 2 - Recommended Changes

1. Article III, Section 3 - Change to reflect authorization of the Flampac Executive Director to disburse administrative and operational funds within the budget approved by the Flampac Executive Committee with review and approval of these expenditures by the treasurer on a regular basis.

2. Article III, Section 4 - Add on to reflect categories of membership and dues for each.

Total	AMPAC	FLAMPAC
25	10	15 Regular
40	20	20 Family
100	50	50 Sustaining

3. Article V, Section 2 - On line two before "Doctors" insert "and two". Insert "who is a member of Flampac" after the words "an FMA liaison officer".

4. Article VI, Section 1 - Change that will also make the Woman's Auxiliary representative an ex-officio member of the Executive Committee.

Procedural Manual - Section on Policy

1. Encourage local committees for individual candidates and groups of candidates.

2. That fees for collection of Flampac membership dues either in the form of a percentage return or any other means is not a policy of this Board.

3. Expenses of soliciting membership by a county society will not be paid by this Committee unless it is authorized in advance and requested by the Flampac Board, the Flampac Executive Committee, the Flampac Executive Director, or the membership committee of The Flampac Board.

4. Physicians should be encouraged to seek public office and solicit Flampac support.

Section II - Flampac Officers

Treasurer - No. 4 - Change to read "Shall authorize the Executive Director of Flampac to sign vouchers for administrative expenditures that have been included in the annual budget submitted by the Executive Director and will regularly review these expenditures. "

No. 6 - Change to read "Shall oversee the preparation of..."

Section on Flampac Executive Director-Add after Immediate Past President

1. Shall be responsible for the day-to-day operation of Flampac.
2. Shall submit for Board approval an annual budget.
3. Shall prepare for the treasurer a summary of expenditures on a regular basis.
4. Shall be responsible for keeping the Board and its Executive Committee abreast of Flampac operations.
5. Shall recommend to the Board proposals which will help Flampac reach its goals.
6. Shall assist the candidate selection committee with evaluation of voting districts and candidates.
7. Shall be authorized to sign vouchers for expenditures for administrative purposes.
8. May be authorized by the Executive Committee of Flampac to sign vouchers releasing candidate support funds on behalf of the Executive Committee.
9. Shall act as liaison to the administrative personnel to the FMA, FMAWA, county societies, local candidate support committees, and other groups.
10. Shall assist in planning programs and agendas for various meetings such as board meetings, annual meetings, and educational seminars.
11. Shall be responsible for all tasks as assigned by the Flampac Board or in keeping with the regular duties of an Executive Director.

Woman's Auxiliary Representative--To be added after section on Florida Medical Association Liaison Officer under Duties of Flampac Officers:

1. Shall serve as an ex-officio member of the Executive Committee.
2. Shall maintain liaison and working relationship between the Board of Directors of Flampac and members of the Florida Medical Association Woman's Auxiliary.

C. Budget and Finance

The budgets to follow are based on the membership that Flampac will attain between now and December, 1976. The programs planned and income from the remainder of 1975 are included as part of this budget.

As you will note, a membership of 3,500 is the base figure. As we increase that figure by 1,000 members, we are able to enact more programs and do others more thoroughly. Once we reach a level of 6,500 members, we will achieve funds enough for all programs. Anything over 6,500 may be used for cabinet races, out of state races or any other program that the board suggests. You should note that these figures are based on regular memberships. Any memberships derived from the family memberships will be thought of for budget purposes as 2/3 membership.

You may notice that the increases between budget A and B are mostly in mailing costs and candidate support. This is true until we reach $85,000 in candidate support which is an arbitrary cap. Until reaching $85,000 the general rule is that 75% of revenue is reserved for candidate support.

Between budgets C and D (4,500 members and 5,500 members) the increase is also in postage and candidate support both reaching completion when 5,500 members are attained. This represents the line budget for 1976 needed to achieve our goals.

If Flampac is successful enough to attain a level of 6,500 members, other major programs may be accomplished as shown by the sharp increases in the consultant fees, meeting expenses and seminars. This specifically represents the hiring of an extra staff member for Broward County and top flight professional seminars for local candidate support activities.

D. Membership

The cornerstone upon which the success or failure of Flampac rests is its membership. At this time, Flampac's membership and the financial well-being accomplished by this membership is our long suit, but by no means do we hold a preempt bid.

We should finish 1975 with almost 3,500 members. It will be a top priority that we increase membership both in numbers and dollars. In order to effect all programs, the budget calls for a 2,000 member increase. In order to reach optimum operation we must gain 3,000 members in 1976 or a total of 6,500.

The first step in establishing a thorough membership campaign is to determine our present level and identify the soft spots. The following lists represent Flampac membership as of August 31, 1975:

Alachua	2	Marion	30
Bay	19	Martin	30
Brevard	131	Monroe	8
Broward	397	Nassau	0
Charlotte	4	Okaloosa	42
Capitol	98	Orange	86
Citrus-Hernando	0	Osceola	1
Clay	19	Palm Beach	156
Collier	42	Panhandle	20
Columbia	0	Pasco	14
Dade	870	Pinellas	196
Desoto-Highlands-Glade	9	Polk	60
		Putnam	18
Duval	106	St. Johns	11
Escambia	36	St. Lucie	22
Franklin	0	Santa Rosa	4
Hillsborough	228	Sarasota	103
Indian River	20	Seminole	0
Lake	20	Suwannee	4
Lee-Hendry	94	Taylor	0
Madison	0	Volusia	63
Manatee	10	Walton	0

There are some very obvious soft spots in this county breakdown. The most obvious are: Alachua, Manatee, Monroe, Orange, Osceola, Pasco, Polk, and Seminole.

There are secondary soft spots that should be recognized. Although some are acceptable in numbers, a look at percentages will show that a membership campaign is needed. These counties include: Duval, Escambia, and Charlotte. Though somewhat better, Palm Beach, Pinellas, Lake, Highlands, and Dade counties deserve more attention.

Among the counties to be recognized for their membership success is Brevard, Broward, Lee, Okaloosa, Capitol, Putnam, Suwannee and Martin.

Based on our budget projection for 1976, I have developed the following lists to indicate a quota for each county to reach

our maximum goal of 6,500. These goals are based on a percentage of FMA members in each county. The base figure is 61%, that is, 61% of 10,200, or 6,500.

County	FMA	Present Flampac	Quota	1976 Increase
Alachua	349	2	213	211
Bay	50	19	30	11
Brevard	210	131	131	0
Broward	1070	397	653	257
Charlotte	58	4	34	30
Clay	37	19	22	3
Collier	77	42	47	5
Columbia	18	0	11	11
Dade	2791	870	1702	832
Desoto-Hardee-Glade	19	3	12	9
Duval	672	106	410	304
Escambia	229	36	140	104
Franklin-Gulf	7	3	4	1
Highlands	32	8	20	12
Hillsborough	627	228	382	154
Indian River	67	20	41	21
Lake	74	20	45	25
Lee-Hendry	163	94	100	6
Capitol	170	98	104	6
Madison	4	0	3	3
Manatee	132	10	80	70
Marion	73	30	44	14
Martin	49	30	30	0
Monroe	52	8	32	24
Nassau	16	0	10	10
Okaloosa	65	42	40	2
Orange	634	86	387	301
Osceola	25	1	13	12
Palm Beach	564	156	344	188
Panhandle	51	20	31	11
Pasco-H-C	41	14	25	11
Pinellas	716	196	436	240
Polk	301	60	183	123
Putnam	20	18	12	0
St. Johns	38	11	23	12
St. Lucie	36	22	22	0
Santa Rosa	14	4	9	5
Sarasota	232	103	142	39
Seminole	47	0	29	29
Suwannee	6	4	4	0
Taylor	9	0	6	6
Volusia	201	63	123	60
Walton	7	0	4	4

Obviously, our greatest membership activity will be in those counties with the largest increases necessary. These being:

1. Alachua
2. Broward
3. Dade
4. Duval
5. Escambia
6. Hillsborough
7. Orange
8. Palm Beach
9. Pinellas
10. Polk

Notice that I have not included the Woman's Auxiliary in these totals. This is the category that will provide for family memberships. We presently have less than 100 auxiliary Flampac members. This is 3.5% of the total. Illinois, for instance, has auxiliary membership of 3,877 which represent 48% of the total. The Woman's Auxiliary is the source of membership that for all practical purposes remains untapped and offers our best opportunity for gain.

By what means do I propose to raise 6,500 members? The answer has many facets, but the general categories would be:

1. Direct Mail
2. County Society Visits
3. P.R. Campaign
4. Educational Seminars
5. Special Programs

Direct Mail

Sept. 1975	Woman's Auxiliary
4,000	Last minute solicitations
100	Thank you letters to members
Nov. 1975	Flampac Members
3,500	Thank you letters with urge to rejoin
Dec. 1975	FMA Members
10,200	Annual bills
January 1976	
14,000	Newsletter to all FMA and Auxiliary
February 1976	FMA Members poll
10,000	
March 1976	Flampac non-members
7,000	Supplemental billing
April 1976	All Flampac members
4,500	Newsletters
May 1976	Non-Flampac members
10,000	Crisis letter
July 1976	Flampac members
5,000	Newsletters
September 1976	Woman's Auxiliary
4,500	Supplemental Billings & Thank you
October 1976	Flampac Members
5,500	Poll all Flampac members
November 1976	Flampac members
6,500	Newsletters

December 1976	Flampac members
6,500	Thank you letters
10,200	Annual billings

County Society Visits

These visits will include meetings with county executives and officers, executive committees, full meetings and special membership blitzes lasting approximately one week. Subjects will include billing, active support, processing donations, special recognition plans, Journal articles, auxiliary officers, auxiliary membership programs, and any other program that will help build local membership. These trips will also serve to organize local candidate support operations which will be discussed later in this report.

Professional Relations Campaign

Will be incorporated with the direct mail program and the county visits. Also a series of brochures will be designed for use in booths at annual and other meetings. Buttons, pins, and other forms of recognition are also being designed. The tentative slogan will be "Back the PAC".

Educational Seminars

These will be discussed later in this report. Generally, it is hoped that an increased awareness through these seminars will lend itself to increasing Flampac membership.

Special Programs

This proposed membership plan is an ambious one. One that can be attained, however, with the full and active support by the members of the Flampac Board and the county executives and officers within their districts. Each Board member must realize their quota and work to attain it.

E. Organization

Staff

Dr. Harold Parham - Executive Vice President, Florida Medical Association

Dr. Parham will be charged with the general supervision of all staff involved with the operation and administration of Flampac. He will also be considered the official custodian of all Flampac records and is authorized to sign Flampac checks when presented with a properly authorized voucher.

Mr. Don Jones - Executive Director, Florida Medical Association

Mr. Jones will oversee the activities of Flampac personnel that fall within the rules of the Florida Medical Association. This will include expenses and salary of personnel and the general operation between Flampac and FMA staff.

Mr. Charles Murfin - Executive Director, Florida Medical Political Action Committee

1. Shall be responsible for the day-to-day operation of Flampac.
2. Shall submit for Board approval an annual budget.
3. Shall prepare for the treasurer a summary of expenditures on a regular basis.
4. Shall be responsible for keeping the Board and its Executive Committee abreast of Flampac operations.
5. Shall recommend to the Board proposals which will help Flampac reach its goals.
6. Shall assist the candidate selection committee with evaluation of voting districts and candidates.
7. Shall be authorized to sign vouchers for expenditures for administrative purposes.
8. May, with written or in some cases telephone instructions from the Executive Committee, be authorized to sign a voucher releasing candidate support funds on behalf of the Executive Committee.
9. Shall act as liaison to the administrative personnel to the FMA, FMAWA, county societies and other groups.
10. Shall assist in performing programs and agendas for various meetings such as board meetings, annual meetings, and educational seminars.
11. Shall be responsible for all tasks as assigned by the Flampac Board or in keeping with the regular duties of an Executive Director.

Mr. John Richardson - Director, Economics Department

Mr. Richardson shall assist Flampac and its personnel in the areas of bookkeeping, purchasing and recordkeeping of all Flampac accounts.

Mr. Donald Fraser - Director, Department of Public Affairs

Mr. Fraser will serve as Capitol Office liaison to the Flampac Board and will further act as consultant to Flampac on legislative affairs.

County Representatives

County Representatives should be appointed from each county. There should be a Woman's Auxiliary representative and a working representative from the county medical executive committee. Their functions would include:

1. Membership i.e. attaining their goal.
2. Communication between Flampac and the CMS.
3. Chairman of the local candidate support committee.
4. Coordinator for educational programs.
5. Coordination with district board member and Flampac Executive Director.

This county coordinator along with the district Flampac Board member will serve as a clearing house for candidate support decision. He will further be responsible for reporting all candidate selection decisions to the county medical society and to report the county medical societies' wishes to the Flampac District Board Members.

F. Role of Local Committees

Flampac must expand local operations to include a county-by-county support committee, fund raising for individual candidates, key contacts, candidate "kitchen cabinet" members, precinct organization, letter writing campaign and more. Flampac and the physician must be made visible to candidates not only on a statewide basis but in the district where it really counts. Flampac's goal should be to have all local committees in operation by August, 1976.

Local Candidate Support Committees

Flampac recommends that some form of local candidate support committee be formed in conjunction with every county medical society in Florida. This committee should be on-going in nature, recognized by the county medical society and work closely with the district Flampac board members and the county legislative committee.

The exact organization of this committee will be left up to the county society. The Flampac Executive Director will offer his assistance in forming the various committees and will help to tailor the organization to the needs of each county individually. These committees will be responsible for the following:

1. Liaison with the county medical society.
2. Organizing as support committees for various candidates.
3. Function as a local committee capable of providing volunteer workers, advisors, and local fund raising for various candidates.
4. Candidate recruitment.
5. Candidate evaluation.
6. Coordinate special events.

Activities

Under the local CSC many programs, some tried and tested, some untried, and some as yet undiscovered, may be listed. A partial list would include:

1. Professional precinct program
2. Cabinet member physicians
3. Volunteer personnel, physicians, their wives and their children
4. Local fund raising from individuals to individual candidates and for functions such as appreciation dinners.
5. Letters and conversations from physicians to patient
6. Letters and conversation from physician to his precinct
7. Letters and conversation between physicians
8. Letters from physicians' wives to other wives
9. Registration, canvass, and get-out-and-vote drives
10. Many, many other programs to help a candidate or group of candidates

These programs would be run by volunteer workers, physicians, friends, and family. If they are done well, they will be remembered by the candidate long after the money is spent.

Organization

The candidate support committee should be chaired by a physician who is a member of FMA, AMPAC, and FLAMPAC, and who has been designated by his county medical society as the Flampac liaison officer.

Each county Flampac liaison officer in the same congressional district shall serve as a district committee. The president and presiding officer shall be the district Flampac Board activities' representative. They shall meet at will and provide recommendations to the Flampac Board that will be officially entered in Flampac records.

Therefore, the Flampac board member and the county Flampac liaison officer should be responsible for the level of local activity under the local CSC.

Appendix I

LETTER AGREEMENT

BETWEEN

FLORIDA MEDICAL ASSOCIATION, INC. AND

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

WHEREAS, The Florida Medical Association, Inc., a corporation not for profit, herein referred to as the "Association," is authorized by its Charter to promote the science and art of medicine and the betterment of public health, to unite the medical profession of Florida into one compact organization, etc.

WHEREAS, The Association has offered to provide coordination and administrative assistance to the Florida Medical Political Action Committee for educational purposes; and

WHEREAS, The Florida Medical Political Action Committee, an organization approved by the Board of Governors of the Association, herein referred to as "FLAMPAC," desires to accept services from the Association;

NOW THEREFORE, The Association and FLAMPAC mutually agree:

One: The Association shall provide a full-time Executive Director for the Board of Directors to carry out the directives and policies of FLAMPAC under the supervision of the Executive Vice President of the FMA. Routine travel expenses for the Executive Director, office space, secretarial services, bookkeeping and membership records, shall be provided by the FMA.

FLAMPAC staff may be utilized by the FMA within legal limits during the sessions of the Florida legislature and on occasion for Congressional liaison.

The basic intent of this agreement is to provide management and administrative services to the FLAMPAC officers and Board and to assist in the development of active and effective medical political action organizations in all areas of the State of Florida.

These services shall include but not be limited to:

1. Routine correspondence
2. Notices calling meetings
3. Recording, duplication and distribution of minutes as submitted
4. Billing
5. Other - financial statements as required
6. Filing
7. Bookkeeping records
8. Accounts receivable and accounts payable
9. Purchasing
10. Bank Deposits
11. Membership records
12. Roster
13. Miscellaneous

FLAMPAC shall assist the Association in rendering this service by:

A. Providing the Association with a current copy of its Charter and By-laws.

B. Agreeing to have their bank account in the Florida First National Bank of Jacksonville.

C. Advising the Association who is authorized to make withdrawals against the account and who is authorized to sign checks for FLAMPAC.

D. Advising the Association who is authorized to incur expenses for FLAMPAC.

E. Authorizing the expense of a C.P.A. to audit the books annually and as required for reporting of political activity.

F. Agreeing to defray the expense of paper, printing, postage, long distance telephone calls and telegrams involved specifically with the work of FLAMPAC and to reimburse the Association quarterly, or when billed, for this expense.

Two: FLAMPAC shall reimburse the Association in the following manner:

Personnel - FLAMPAC shall reimburse the FMA for the cost of personnel requested by them other than their full time Executive Director and secretary. Such reimbursement shall be prorated at the normal hourly rate of compensation to include fringe benefits as may be applicable to the individual employee.

Miscellaneous - FLAMPAC further agrees to defray the expense of office supplies, printing supplies, postage, long distance telephone costs, telegrams and other authorized expenses which may be incurred on behalf of FLAMPAC.

Three: The Association shall have the privilege of terminating this service for FLAMPAC at any time upon providing one hundred eighty (180) days notice to FLAMPAC.

Four: FLAMPAC has the privilege of not accepting this service from the Association at any time upon providing one hundred eighty (180) days notice to the Association.

Each of the parties has indicated its acceptance hereof by the execution of this agreement through its authorized officers:

Dated in Jacksonville, Florida, this 26 day of ~~April~~, 1975.

FLORIDA MEDICAL ASSOCIATION, INC.

By_____

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

By_____

APPENDIX II

BYLAWS

of the

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE (FLAMPAC)

ARTICLE I

Name and Definition

The name of this Committee is the Florida Medical Political Action Committee hereinafter referred to as the Committee or FLAMPAC. It is a voluntary, non-profit, unincorporated Committee of individual Doctors of Medicine and others and is not affiliated with any political party. The Committee is an independent, autonomous organization and is not a branch or subsidiary of any national or other political action organization.

ARTICLE II

Objectives

The objectives of the Committee are:

(1) To promote and strive for the improvement of government by encouraging and stimulating physicians and others to take a more active and effective part in governmental affairs.

(2) To encourage physicians and others to understand the nature and actions of their government, as to important political issues, and as to the records of officeholders and candidates for elective office at all levels of government.

(3) To assist physicians and others in organizing themselves for more effective political action and in carrying out their civic responsibilities.

(4) To do any and all things necessary or desirable for the attainment of the objectives stated above.

ARTICLE III

Membership, Dues and Contributions

Section 1. Members.

Active membership shall be available to any Doctor of Medicine, his or her spouse, members of his or her immediate family, and other professional groups as authorized by the Board of Directors. The Board of Directors is authorized to establish additional categories of membership. Candidates for membership shall be subject to approval by the Board of Directors and to the payment of the full annual dues.

Section 2. Dues.

The annual and fiscal year of FLAMPAC shall be the calendar year. FLAMPAC annual dues shall be established by the Board of Directors for the period from January 1 through December 31 each calendar year for all classifications of membership. A member whose annual dues have not been paid by April 1 of the current year shall be considered delinquent.

Section 3. Contributions.

Contributions and membership dues to FLAMPAC shall be subject to the approval of the Board of Directors and such funds shall be disbursed only upon recommendation and approval of the Board of Directors and/or the Executive Committee.

ARTICLE IV

Officers

Section 1. The officers of this Committee shall be a President, a Vice President, a Secretary-Treasurer, the Immediate Past President, who shall act as Chairman of the candidate evaluation committee, and an FMA Liaison Officer.

Section 2. These officers shall be elected by the Board of Directors at the time of the annual meeting of FLAMPAC, for a term of one year, and shall serve from the time of their election until the annual meeting following the completion of their terms of office.

Section 3. In the event of resignation or death of an officer or district chairman, the President shall exercise authority in making appointment of an officer or district chairman to serve in the interim period prior to the next meeting of the Board of Governors of the Florida Medical Association at which time recommendations for appointment will be presented for appropriate action.

Section 4. Duties and Functions.

(a) President: The president is the official head of FLAMPAC and shall preside at all meetings of the Executive Committee and the Board of Directors. He shall be an ex-officio member of all committees other than the above mentioned. The President shall present an annual report to the Board of Directors. The President shall appoint all committees as prescribed for in these bylaws and perform such other duties to assure the proper functioning of the Committee.

(b) Secretary-Treasurer: The Secretary-Treasurer shall maintain correct and complete records of the activities of FLAMPAC which shall include minutes of the meetings of the Board and the Executive Committee. He shall be custodian of the funds of FLAMPAC; he shall keep full and accurate accounts of the finances of FLAMPAC and provide an annual CPA audit to the Board of Directors. He shall perform other functions as directed by the Board of Directors. He shall not authorize an indebtedness to the Committee which cumulatively exceeds $5,000.

(c) Other Officers: The duties and functions of the other officers as provided for in these bylaws shall be prescribed by the Board of Directors.

ARTICLE V

Board of Directors

Section 1. Functions.

The Board of Directors shall have general supervision and control over the affairs and funds of the Committee and shall establish and carry out all policies and activities of the Committee. Members of the Board of Directors shall serve without compensation.

Section 2. Composition.

The Board of Directors shall consist of the elected officers, Doctors of Medicine appointed from each of Florida's Congressional Districts to serve as District Chairmen who are members of FLAMPAC and the Florida Medical Association, Inc., a member of the Woman's Auxiliary to the Florida Medical Association, Inc., who is a member of FLAMPAC and an FMA Liaison Officer. Representatives of other professional groups shall be appointed as deemed advisable by the Board of Directors.

Section 3. Nominations and Appointments.

The District Chairmen shall be appointed by the Board of Governors of the Florida Medical Association, Inc., for a term of one year from a list of nominees for each office as recommended by the Executive Committee. The member representative of the Woman's Auxiliary shall be nominated by the Executive Committee and approved by the Board of Governors in the same manner provided for District Chairmen. The Board of Governors shall designate annually one of its members to serve as the Florida Medical Association liaison officer to FLAMPAC.

ARTICLE VI

Executive Committee

Section 1. There shall be an Executive Committee of the Board of Directors composed of the President, Vice President, Secretary-Treasurer and Immediate Past President. The FMA liaison officer shall serve as an ex-officio member.

Section 2. The Executive Committee shall consider matters referred to it by the Board of Directors and shall report its findings and recommendations to the Board. All actions of the Executive Committee shall be reported to the Board. This Committee shall be responsible for studying the needs and requirements of FLAMPAC and shall engage in long-range planning and shall also serve as a finance committee.

ARTICLE VII

Meetings

Section 1. Annual Meeting.

The annual meeting of the active membership of FLAMPAC shall be held at the time of the Florida Medical Association, Inc., Leadership Conference for County Medical Society Officers.

Section 2. Board of Directors Meetings.

There shall be three meetings of the Board of Directors, one at the time of FLAMPAC's annual meeting, one at the time of the FMA annual meeting and one at the call of the President.

Section 3. Executive Committee Meetings.

The President on his own initiative shall call for a meeting of the Executive Committee which shall not meet less than four times a year.

Section 4. Special Meetings.

Special meetings can be called for by the President or upon the written request of three members of the Board of Directors.

Section 5. A majority of the directors shall constitute a quorum provided a majority of District Chairmen are represented.

ARTICLE VIII

Committees

Section 1. Candidate Evaluation Committee.

There shall be a candidate evaluation committee of the Board of Directors composed of at least two officers and two District Chairmen and the Immediate Past President shall serve as Chairman. The other members shall be appointed by the President subject to the approval of the Executive Committee. The current President shall serve as an ex-officio member of this committee.

Section 2. Standing Committees.

(a) There shall be a committee on membership whose functions shall be productive evaluation of the existing membership status of the organization, with a report to be made at each regular meeting of the Board of Directors.

(b) There shall be a committee on political education whose functions shall be to clearly outline the objectives, purposes and activities of FLAMPAC and promoted among the membership as well as to interested group members.

Section 3. Special Committees.

There shall be additional committees as deemed advisable by the President who shall make the appointments and outline their functions subject to the approval of the Executive Committee.

ARTICLE IX

Parliamentary Authority

The deliberations of the Committee shall be governed by parliamentary usage as contained in Sturgis' Standard Code of Parliamentary Procedure unless otherwise provided in these bylaws or modified by two-thirds vote of the members present.

ARTICLE X

Amendment of Bylaws

The bylaws may be altered, amended or repealed by two-thirds of the members of the Board of Directors present and voting provided that at least thirty (30) days written notice is given of the intention to alter or amend, further subject to appraisal of legal counsel and the Florida Medical Association, Inc.

Joseph C. Von Thron, M.D.
President

Louis C. Murray, M.D.
Secretary

(Adopted May 5, 1972)

Appendix 3

PROCEDURAL MANUAL

OF THE

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

P. O. Box 2371
Jacksonville, Florida 32203

MAY 1972

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INTRODUCTION

The intent of this manual is to set forth a statement of procedure to implement the objectives as listed in the Bylaws* of the Florida Medical Political Action Committee and to provide the means for their effective implementation. The material presented is an attempt to define areas of responsibility and functions as a basis for the operation of FLAMPAC within sound administrative principles. Modifications of this manual will be made as experience dictates.

* Appendix I (Adopted by the FLAMPAC Board of Directors May 5, 1972.)

I. ROLE OF FLAMPAC BOARD OF DIRECTORS

Composition - Article V of the Bylaws (Appendix I, page 4)

Membership - (Appendix II)

General Functions - The FLAMPAC Board of Directors is the policy-making body of the organization. With general supervision and control of the affairs and funds of the organization, the Board is charged with the responsibility of initiating and administering all programs.

The Board represents the entire FLAMPAC membership. Only the advancement and welfare of the organization's objectives should determine individual decisions of the Directors.

Specific Functions - Listed below are responsibilities shared by Board members. There are many more too numerous to mention, but the following will serve as a guide. Specifically the Board shall:

1. Plan and administer the educational and political activities of the organization.
2. Review and approve capital and operating budgets.
3. Be responsible for CPA audit of finances.
4. Review and approve membership and fund-raising programs.
5. Review and approve programs for FLAMPAC promotional activity.
6. Elect the officers of FLAMPAC.

II. FLAMPAC OFFICERS

The officers of FLAMPAC shall consist of a President, Vice President, Secretary-Treasurer, Immediate Past President and Florida Medical Association Liaison Officer.

Duties of FLAMPAC Officers:

President -

1. Is the official head of the organization.
2. Is an ex-officio member of all committees.
3. Is the presiding officer at all Board and Executive Committee meetings.
4. Has the responsibility for appointing all chairmen and members of committees (with the exception of the Executive Committee and Candidate Evaluation Committee) subject to the approval of the Executive Committee.

Vice President -

1. Shall assist the President in the performance of his duties.
2. Shall assume all duties of the President in his absence or inability to serve.
3. Shall assume any other duty as may be prescribed by the Board.

Secretary-Treasurer -

1. Shall assume all duties normally performed by the Secretary-Treasurer of an organization.
2. Shall assume other duties as may be prescribed by the Board and Bylaws.
3. Shall be custodian of the organization's funds.
4. Shall disburse all monies in accordance with Board instructions.
5. Shall be responsible for maintenance of accurate accounts and and presentation of these financial statements at meetings of the Board.
6. Shall prepare, sign and file all reports to governmental authorities required by law or the Board.

Immediate Past President -

1. Shall serve on the Executive Committee
2. Shall be Chairman of the Candidate Evaluation Committee as provided for in the Bylaws.
3. Shall perform such other duties as designated by the Board.

Florida Medical Association Liaison Officer -

1. Shall serve as an ex-officio member of the Executive Committee.
2. Shall maintain constant liaison and working relationship between the Board of Directors of FLAMPAC and the Board of Governors of the Florida Medical Association.

III. STANDING RULES OF THE BOARD OF DIRECTORS OF THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

1. Election of Officers - Nominations and appointments of members the Board of Directors and standing committees of the Board are made as provided in the Bylaws.
2. Executive Committee - The Executive Committee shall be given full authorization to determine all candidate support after due recommendations from the Candidate Evaluation Committee and for the disbursement of funds.

The Executive Committee is further authorized to make requests of AMPAC for funds and for the disbursement of these funds.

The Executive Committee shall coordinate with the Florida Medical Association for staff assistance for its organizational and educational activities. On all other organizational matters, the Executive Committee shall act only in those instances when it is not possible for the full Board to meet. Actions of the Executive Committee shall be recorded and reported at the next meeting of the Board.

Candidate support requests which develop on an urgent basis may

be determined by the President in consultation with the other members of the Executive Committee and shall be recorded in the minutes of the next meeting of the Executive Committee. All records of candidates' support shall be deemed confidential records of the Board of Directors. The records shall be placed and maintained in the safe deposit box for a period of five (5) years.

The Executive Committee shall recognize and utilize whenever possible, all local PAC's sponsored by the county medical societies in Florida.

3. Membership Committee - The Membership Committee shall consist of at least three (3) members of the Board and shall include the Vice President, the Auxiliary Representative on the Board, and at least one (1) other member appointed by the President.

The duties of this committee shall be to develop membership programs for FLAMPAC as a whole and assist county society units to plan and execute membership projects for FLAMPAC.

4. Political Education Committee - The Political Education Committee shall consist of at least three (3) members of the Board of Directors or the District Chairmen appointed by the President.

It shall be the responsibility of this committee to guide and direct every component county medical society of the Florida Medical Association and its auxiliaries in the establishment of a local political action committee and to assist with the coordination of their activities and the development of political action programs.

5. Candidate Evaluation Committee - The Candidate Evaluation Committee shall take advantage of all resources of the American Medical Association, the American Medical Political Action

Committee, and the Florida Medical Association to stay as fully informed as possible regarding political candidates, current office holders and their records.

Individuals or groups making requests for support of candidates must submit these requests in writing to this committee. The committee, before making recommendations, shall take full advantage, when feasible, of the county PAC organizations and consultation with the appropriate District Chairmen and co-chairmen.

6. Limitations of Committees - All committees, with the exception of the Executive Committee, which acts for the Board of Directors between meetings of the Board, shall be under the direct supervision of the FLAMPAC Board of Directors. All actions taken by these committees shall be subject to Board approval.

IV. BOARD OF DIRECTORS MEETING PROCEDURE

1. Notice of Meetings - Each Board member shall be notified at least fifteen (15) days in advance of each meeting. Such notice will show the time and place of the scheduled meeting.
2. Agenda - A prepared agenda will be sent to each Board member in advance of each meeting. Board members wishing to place items on an agenda must communicate this information to the Chairman twenty (20) days before the meeting. Items received after this time period will be placed on the Chairman's agenda, but they cannot appear on the agenda received by each member prior to the meeting.
3. Business Meeting Procedure - The President will preside at all meetings and will announce a quorum present after the meeting is called to order.

The rules contained in Sturgis' Standard Code of Parlimentary Procedure shall govern the proceedings, in such cases not covered by the Bylaws and Standing Rules adopted by FLAMPAC.

4. Executive Sessions - During Executive Sessions, only FLAMPAC Board members and specifically invited guests will be in attendance. Such sessions by their nature are to handle unusual situations where others should not be present. All candidate selection support decisions shall be made in Executive Session.

V. ADMINISTRATION

(Letter of Agreement Between FMA and FLAMPAC - Appendix III)

VI. POLICIES

1. The President is specifically authorized to perform the duties and functions of any officer who is unable to carry out his duties.
2. Any two (2) officers are authorized to authenticate a voucher for disbursement of checks for candidates' support. The Treasurer is authorized to authenticate the voucher for payment of routine administration costs such as audits, telephones,etc.
3. Either the Treasurer of the Committee or the Executive Vice President of the Florida Medical Association is authorized to sign checks on behalf of the Committee upon receipt of a proper, authenticated voucher.
4. Transmission of candidate support funds shall be delivered to the candidate in a method determined by the Executive Committee but under no circumstances by any person other than by a member of FLAMPAC.

5. Any district co-chairman serving in the absence of the District Chairman at any meeting of the Board automatically has his proxy for voting purposes.
6. Any active member of FLAMPAC shall be eligible to hold office in this organization. When deemed advisable, the Executive Committee shall authorize a nominating committee to be appointed by the President.
7. No member of FLAMPAC nor its standing committees shall be authorized to obligate the Committee for expenditures of funds without specific authorization of the Executive Committee with the exception of routine administrative costs necessary to conduct business of the Committee.
8. The Executive Committee, directly and through its designees, shall make every attempt to broaden the base of this Committee to include other professionals such as dentists, pharmacists, etc.
9. There shall be total segregation of the funds of this Committee between educational and candidate support. Monies may be loaned from the candidate support fund to the educational fund but under no circumstances may educational funds be utilized for candidate support purposes.
10. Officers of FLAMPAC shall make every effort to consult, whenever possible or feasible, with county medical societies and local PAC committees in the selection of District Chairmen, co-chairmen or other individuals requested to work in an official capacity.

APPENDIX IV

Budgets

(A)			(B)
3,500 members			4,500 members
15			15
17500			22500
3500			4500
$52,500.00	. . . .	Regular memberships	$67,500
500.00	. . . .	Sustaining memberships	500
35,000.00	. . . .	Balance 1975	35,000
1,000.00	. . . .	Other Donations	1,000
$89,000.00	. . . .	Total Income	$104,000

(C)			(D)
5,500 members			6,500 members
15			15
27500			32500
5500			6500
$82,500	. . . . .	Regular memberships	$97,500
500	. . . . .	Sustaining memberships	500
35,000	. . . . .	Balance 1975	35,000
1,000	. . . . .	Other donations	1,000
$119,000	. . . . .	Total Income	$134,000

Budget A - 3,500 members - Income $89,000

Postage - 618 ($5,675)

Supplemental billing	1,300
Thank you letters 75	530
Woman's Auxiliary	585
Crisis letter	1,300
Special mailings	520
General correspondence	650
Newsletters	640
Postage meter	150
	$5,675

Office supplies - 617 ($2,775)

labels	1,125
Paper and envelopes	850
General office supplies	800
	$2,775

Mailing service - 507 A ($600)

Handling	$600

Printing and engraving - 619 ($600)

Printing	500
Production	100
	$600

Telephone & telegraph 621 ($3,000)

Telephone	$3,000

Special - 415 ($1,800)

Seminars	$1,000
Joint programs	800
	$1,800

Meeting Expenses 401 ($2,000)

Meeting expenses	$2,000

Budget B - 4,500 members - Income $104,000

Postage - 618 ($6,940)

Supplemental billing	1,300
Thank you letters	650
Woman's Auxiliary	1,170
Crisis letter	1,300
Special mailings	520
General correspondence	650
Newsletters	800
Poll Flampac members (bulk rate)	400
Postage meter	150
	$6,940

Office supplies - 617 ($3,250)

Labels	1,300
Paper and envelopes	950
General office supplies	1,000
	$3,250

Mailing service - 507 A ($1,100)

Handling	$1,100

Printing and engraving - 619 ($710)

Printing	500
Production	210
	$710

Telephone and telegraph - 621 ($3,000)

Telephone	3,000

Special projects - 415 ($2,000)

Seminars	1,000
Joint programs	1,000
	$2,000

Meeting expenses - 401 ($2,000)

Meeting expense	$2,000

Accounting - 502	($800)	
Audit fees		$800
Mgt. consultants & actuaries - 505	($1,500)	
Staff		$1,500
National candidate support - 450	($32,000)	
		$32,000
State candidate support - 460	($36,000)	
Contributions		$36,000
Contingency - 800	($2,250)	
		$2,250
TOTAL		$89,000

CONT. BUDGET B

Accounting - 502	($800)	
Audit		$800
Mgt. Consultants and actuaries - 505	($2,900)	
Staff		$2,900
National candidate support - 450	($39,000)	
Congressional & senatorial contributions		$39,000
State candidate support - 460	($39,000)	
State legislative contributions		$39,000
Contingency - 800	($3,300)	$3,300
	TOTAL	$104,000

Budget C - 5,500 members - Income $119,000

Postage - 618 ($8,840)

Poll all Flampac members (bulk rate)	400
Poll all Flampac non members (bulk rate)	800
Supplemental billing	1,300
Thank you letters	710
Woman's Auxiliary twice	1,170
Crisis letter	1,300
Special mailings	520
General correspondence	650
Newsletters	1,840
Postage meter	150
	$8,840

Office supplies - 617 ($6,140)

Labels	2,640
Paper and envelopes	2,500
General office supplies	1,000
	$6,140

Mailing service - 507 A ($2,060)

Handling	$2,060

Printing and engraving - 619 ($1,160)

Printing	860
Production	300
	$1,160

Telephone and telegraph - 621 ($3,000)

Telephone	3,000

Special projects - 415 ($3,500)

Seminars	2,500
Joint programs	1,000
	$3,500

Meeting expenses - 401 ($2,000)

Meeting expenses	2,000

Accounting - 502 ($800)

Audit	800

CONT. BUDGET C

Mgt. consultants and actuaries - 305	($2,500)	
staff		2,500
National candidate support - 450	($42,500)	
Congressional and senatorial contributions		42,500
State candidate support - 460	($42,500)	
State legislative contributions		42,500
Contingency - 800	($4,000)	4,000
TOTAL		$119,000

Budget D - 6,500 members - Income $134,000

Postage - 618 ($8,840)

Poll all Flampac members	400
Poll all Flampac non members	800
Supplemental billing	1,300
Thank you letters	710
Woman's Auxiliary twice	1,170
Crisis letter	1,300
Special mailings	520
General correspondencw	650
Newsletters	1,840
Postage meters	150
	$8,840

Office supplies - 617 -($6,140)

Labels	2,640
Paper and envelopes	2,500
General office supplies	1,000
	$6,140

Mailing service - 507 A ($2,060)

Handling	2,060

Printing and engraving - 619 ($2,160)

Printing	1,860
Production	300
	2,160

Telephone and telegraph - 621 ($3,000)

Telephone	3,000

Special projects - 415 ($11,000)

Seminars	$10,000
Joint programs	1,000
	$11,000

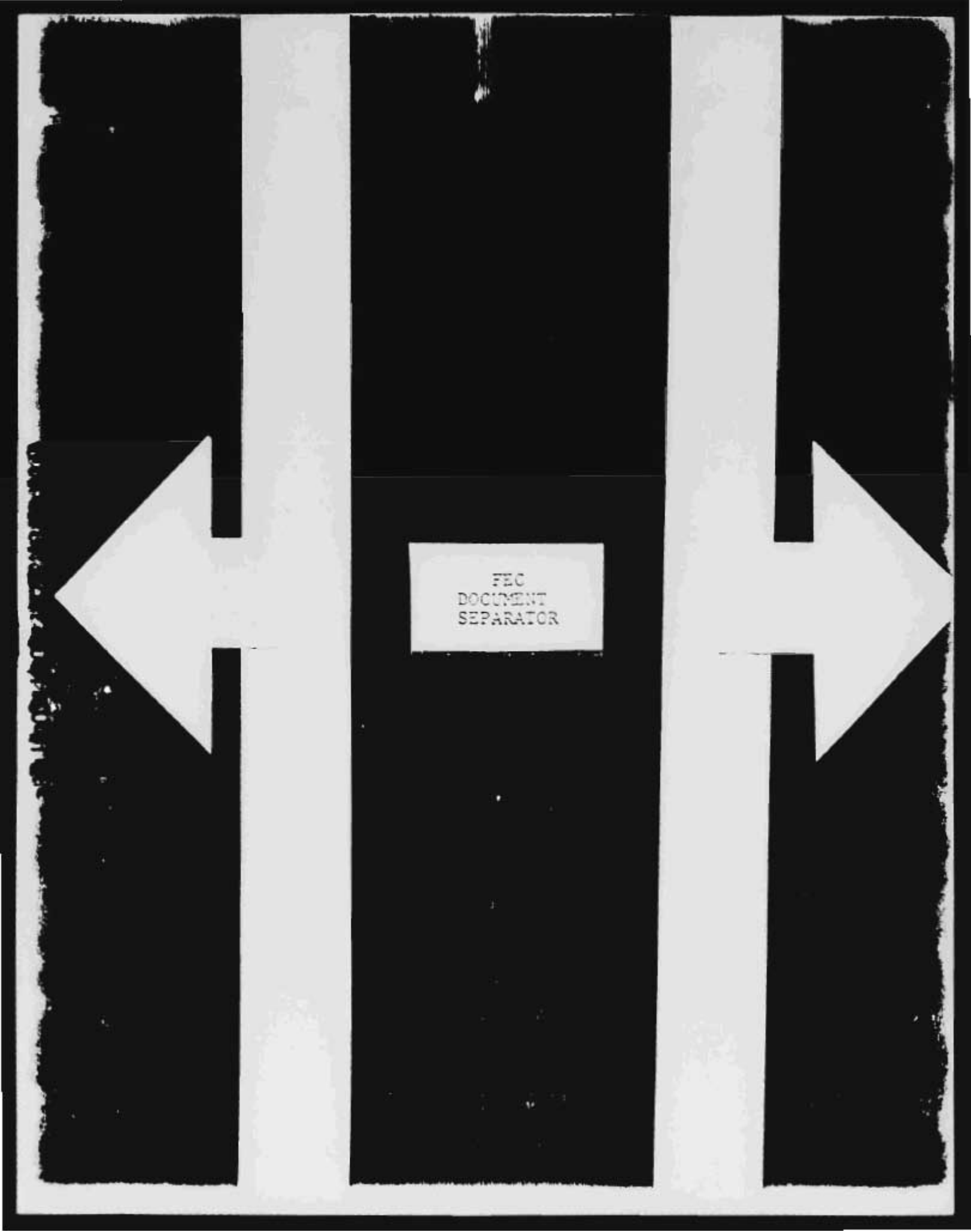
Meeting expenses - 401 -($7,000)

Meeting expenses	7,000

Accounting - 502 ($800)

Audit	800

National candidate support - 450 - ($42,500)		
Congressional & senatorial contributions		42,500
State candidate support - 460 ($42,500)		
State legislative contributions		42,500
Contingency - 800 ($4,000)		4,000
	TOTAL	$134,000


FEC
DOCUMENT
SEPARATOR

Read! Exhibit #21

A MANUAL
For Members of
Boards of Directors of
State Political Action Committees

Prepared by
The American Medical Political Action Committee
Chicago, Illinois 60611
1972

FOREWARD

This manual was compiled for the members of the Boards of Directors of the political action committees of the 50 states, the District of Columbia and the Virgin Islands.

This manual is meant to be a guide to the successful formation, organization and implementation of a state political action committee.

AMPAC hopes that the suggestions contained in these pages will offer solutions to some of the problems which state PACs have and will face. However, it is not intended that every state PAC will benefit from every suggestion offered. It must be remembered that just as the 50 states differ in a variety of ways, so it follows that the 50 state PACs must reflect these state differences.

Although state political action committees work in close cooperation with the American Medical Political Action Committee, these state PACs are not subsidiaries of AMPAC, They are separate, autonomous and independent organizations.

This manual does not seek to make each and every state political action committee identical in operation and administration. The intent of this manual is to provide guidelines which experience has proved to be successful operational procedures.

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SECTION I

DEFINITION

What is a state political action committee?

A state political action committee is a voluntary, non-profit, unincorporated committee of individual physicians and others. The committee is an independent and autonomous organization and has no branches or subsidiary committees. It is not affiliated with any political party. It operates in one state.

The state political action committee is also referred to as a "state PAC".

Who should belong to a state political action committee?

Physicians and their wives, of course. Many others may want to join such as state, county, or specialty society medical executives. Some state PACs also recruit dentists, osteopaths, nurses, medical technicians, veterinarians and medical assistants.

AMPAC accepts those persons who have been accepted by the state PAC.

What is the function of a state political action committee?

The function of a state PAC is to promote and strive for the improvement of government by encouraging and stimulating all physicians and others to take a more active and effective part in the political process.

Its function is also to encourage all physicians and others to concern themselves with the nature and actions of their government, to understand the importance of the elective process, and to inform themselves on the records of office holders and candidates.

It should assist physicians and others in organizing themselves for:

1) effective political action

2) responsible civic participation

What is the relationship of a state political action committee to the state medical association?

The state political action committee is a separate and autonomous organization from the state medical association.

It should be organized with the approval of the state medical association to do the things that the law prevents the medical association from doing because the medical association is a corporation. The medical association may also encourage the state political action committee to conduct projects which the medical association is permitted to conduct, but which can be handled more expeditiously by the state political action committee.

Most state medical associations pass resolutions approving the formation of the state political action committee, and invite the state PAC to make regular reports to the profession during the annual and clinical meetings of the medical association and to meetings of its Board or Council.

It is preferable that the Board of Directors of the state PAC be chosen by the Board of Trustees or the Council of the state medical association. The appointment of medical leaders to the state PAC Board shows approval of the movement by the state medical association and thereby encourages membership and participation.

What is the relationship between a state political action committee and AMPAC?

There is no formal or informal relationship between the state political action committee and AMPAC. Each state political action committee is independent and autonomous. Likewise, AMPAC has no branches or subsidiaries.

Membership in state political action committees and membership in AMPAC are two separate memberships even though state PACs collect AMPAC memberships and forward them to AMPAC.

AMPAC recognizes the expertise of state PACs and leans heavily on their judgment when deciding whom to support. AMPAC does not support any candidate for office, except at the specific request of the state PAC.

SECTION II

ORGANIZATION

Who runs a state political action committee?

The Board of Directors has general supervision and control over the affairs and funds of the committee and should establish and carry out all policies and activities of the committee. The members serve without compensation.

How should the Board of Directors be selected?

It is preferable that the Board of Directors of the state PAC be chosen by the Board of Trustees or the Council of the state medical association. While not all state PAC Boards are chosen in this manner, this is the preferable and the most efficient way.

When state PAC Board members are chosen by the state medical association council, there is likely to be a keener understanding of the problems and goals of each of the groups. The appointment of medical leaders to the state PAC Board shows approval of the movement by the state medical association and thereby encourages membership and participation. This "seal of approval" is very valuable to the progress of state political action committees.

How big should the Board of Directors be?

Big enough to do the job. Small enough to work efficiently. The actual size depends on a number of factors and these factors should be weighed carefully.

Geographic areas of the state should be represented on the Board. It must be bi-partisan. It should include members of the Woman's Auxiliary. All points of view should be represented on the Board in approximate proportion to the varying views of physicians in the state.

Many state PACs have one representative from each congressional district plus several members at large. This does not work well in states with very few congressional districts or states with large numbers of congressional districts. It does work for a vast number of states, however.

As a general rule the number on the Board should range from 10 to 25.

How long should a state political action committee Board member serve?

A state PAC Board member should be appointed annually.

PAC Board members who serve actively and effectively should be reappointed for several terms. Unless unusual circumstances exist, no Board member should serve for more than ten years.

The members of the Board should be rotated from time to time so that new and fresh ideas come to the Board and at the same time continuity and experience is maintained on the Board.

Board members who do not attend PAC Board meetings or do not participate and support the PAC programs through membership solicitation and other assignments should not be reappointed.

What are the responsibilities of state political action committee Board members?

Every PAC Board member should be a member of AMPAC and the state PAC. Support for the political action movement is greatly enhanced when every state PAC Board member becomes a sustaining member. All AMPAC Board members become sustaining members every year.

In addition to their own membership obligations, state PAC Board members should recruit PAC contributions at every available opportunity. Although it is recommended that state PAC Boards have a membership and sustaining membership committee, the success of these committees depends on every PAC Board member.

Each PAC Board member is asked to attend all PAC Board meetings and functions; and to participate vigorously in all activities sponsored by the state PAC.

It is also the responsibility of every PAC Board member to be informed on the political situation in his state and congressional district. Not only should PAC Board members be informed themselves, but they should be able to advise other members of the profession intelligently and objectively.

How often should a state political action committee Board of Directors meet?

A state political action committee Board of Directors should meet from four to eight times a year. !

The annual meeting of the state PAC Board is usually held in January to elect officers, appoint committees, and establish goals and programs for the year.

Other meetings are held to plan political education workshops, PAC luncheons or dinners and other PAC sponsored functions. They also meet to review membership and plan political strategy.

State PAC Boards meet during the annual and clinical meetings of the state medical association since members of the state PAC Board are usually medical activists and attend these meetings for other reasons.

Law about one when Bd. & Gov. meet?

Should a state political action committee be incorporated?

No! Corporations are specifically and clearly prohibited from political action.

The political action movement was begun because state medical associations are prohibited from political action, since they are corporations.

State medical associations and other corporations can engage in political education but they cannot support candidates or contribute to the election of candidates for federal office.

How are state political action committees staffed?

State PACs can be staffed either by employees of the PAC or by volunteers.

It is obvious that more will be accomplished when state PACs are staffed by employees who work at the job every day. There is no question that full time staff relieves the officers of the Board from some of the time-consuming duties which they would have to perform if staff were not available. Staff also provides continuity to the PAC in the state.

State PACs that do not have employed staff must rely on volunteers to do the routine work of the PAC. Sometimes members of the Board, members of the medical association staff, or wives or employees of the Board members volunteer for staff functions.

Under current federal election laws, corporations such as state medical associations are expressly allowed to "establish, administer, and solicit contributions to a separate, segregated fund to be used for political purposes"(such as PACs).

State associations should consult their legal counsel for an opinion as to whether they might provide in-house staff assistance at the state association level for the bookkeeping and other administrative functions of the PAC as necessitated by the federal elections laws. we do

What is the role of physicians' wives in the political action movement?

Women may be full members of state political action committees and of AMPAC. They should be a part of the decision making process.

Women serve on PAC Boards in almost every state. In many cases, these women serve as liaison members between the political action movement and the Woman's Auxiliary of the state medical association.

Women have organizational skills and creative talents which are in demand by candidate support committees, and state political action committees. In most cases, a committee is successful in direct proportion to the activity of women in the effort.

Physicians' wives are well equipped for political activity. In addition to being active in the Woman's Auxiliary, physicians' wives are involved in many civic activities. Political activity demands of physicians' wives the same type of skill which makes them successful in their work in the community. They also have a built-in potential volunteer force from the contacts they have made in other organizations.

Political activism through the PAC movement gives physicians' wives an opportunity to fulfill their own needs as responsible citizens, while participating in the political needs of the community.

Women can be depended upon to do a variety of jobs in the political action movement. In addition to serving on the state PAC Board, women PAC members can coordinate membership drives (especially in the Auxiliary); direct volunteer activity in candidate support committees; engineer social functions to raise political dollars and to promote PAC activity; and perform many other valuable tasks in order to broaden the base of support for the medical political action movement.

SECTION III

OFFICERS

What officers should be elected on a state political action committee Board of Directors?

State PAC Boards of Directors must elect a Chairman and Secretary-Treasurer at the very minimum. Some state PACs also elect a Vice Chairman or Chairman-elect.

The officers of the state PAC plus other members of the Board should serve on the Executive Committee. Three to five members is recommended as the optimum size of the Executive Committee.

What are the duties of the state political action committee Chairman?

The Chairman of the state political action committee is the spokesman for the state PAC. As the chief executive officer, he should preside at the meetings of the Board of Directors of the state PAC and appoint all chairmen and committee members subject to the approval of the Board of Directors.

In addition to these functions, the Chairman should travel his state on behalf of the state PAC. Speaking ability is a valuable talent in this job.

The Chairman should be innovative and should plan stimulating and interesting programs as part of PAC functions.

He should have administrative and supervisory talents so that he can keep the committees of the Board working effectively and constructively. Diplomatic attributes are also valuable talents.

What are the duties of the Secretary/Treasurer?

The Secretary/Treasurer is often the same person in state political action committees. In some states, however, the duties of the Secretary and the duties of the Treasurer are performed by two persons.

The Secretary should perform the customary duties of a Committee Secretary, but it is essential that the Secretary sees to it that an accurate copy of the minutes of state PAC Board meetings are kept on file. The Secretary should also see that the correspondence of the Board is handled promptly.

The Treasurer is custodian of the funds of the committee. He is responsible for collecting all membership contributions and other funds of the committee. He must maintain accurate records of the names and addresses of the members and should forward these names and addresses to AMPAC, along with the AMPAC membership contributions as they are collected.

The Treasurer has the responsibility to see to it that the educational account and the political accounts of the state PAC are kept separate at all times. He should be alert to the fact that corporate funds cannot be used for political purposes and should never deposit corporate money in the political fund.

The Treasurer should keep full and accurate accounts and should present financial statements to the Board.

He should write all the checks on behalf of the state PAC in accordance with the instructions of the Board of Directors. He should also prepare, sign and file all reports to governmental authorities required by law or directed to be filed by the Board of Directors.

Continued

Certain reports and statements must be filed with the person the Federal Elections Campaign Act of 1971 (Pl 92-225) calls the "supervisory officer". The supervisory officer in races involving the U.S. House of Representatives would be the Clerk of the House; the supervisory officer in races involving the U.S. Senate would be the Secretary of the Senate; the supervisory officer in races involving the President or Vice-President of the United States would be the Comptroller.

The Secretary/Treasurer must file a statement of organization with the supervisory officer at least ten days after the PAC is organized on the forms provided by the supervisory officer. The Secretary/Treasurer is responsible for reporting any changes in this original statement to the supervisory officer.

The Secretary/Treasurer is required to file reports of contributions and expenditures with the supervisory officer by March 10, June 10, September 10, and fifteen and five days preceding the election (primaries and general elections included) and on January 31.

The Secretary/Treasurer must see that the following legend appears on all solicitations of funds by the PAC; "A copy of our report, filed with the appropriate supervisory officer is (or will be) available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D.C. 20402."

The Secretary/Treasurer must keep all records which the supervisory officer requires political committees to keep.

A copy of an analysis of the Federal Elections Campaign Act appears as an appendix in this manual and should be carefully studied by every Secretary/Treasurer of a political committee.

How long should officers of a state political action committee serve?

The terms of office for state PAC officers should be limited to two terms of one year each. Preferably, the first term should begin in January of an odd-numbered year and continue through December of an even-numbered year. The reason for this, of course, is so the officers will be able to serve over a complete campaign period.

The number of terms an officer should serve depends on many factors. State PACs are reluctant to not re-elect effective officers who have done their jobs well It must be remembered, however, that holding a PAC office is very time consuming and places a real professional and financial burden on the officer. Further, the state PAC will be strengthened when new leadership is developed and new ideas are brought to the Board.

SECTION IV

COMMITTEES

What committees should a state political action committee have?

There is no set number of committees which a state PAC should have. Committees should be established to accomplish the priority projects of the state PAC, of course.

Membership is the responsibility of every member of the state PAC Board but a membership committee is still desirable. This committee should keep careful track of the membership status of the medical leadership in the state and make extra efforts to see that these leaders are members in good standing every year. This Committee should also follow and keep records by county or medical society so that recruiting efforts can be directed toward those counties with the greatest potential. They may also plan for and staff exhibits at medical association meetings.

In addition to the membership committee, many states also have a sustaining membership committee, which recruits sustaining members from the previous year's sustaining rolls, as well as encouraging active members to become sustaining members.

The political education committee or communications committee of the state PAC should plan and execute the educational program of the state PAC. Part of this program may include a workshop or seminar for members and a periodic newsletter.

The finance committee has the responsibility of preparing a budget for the educational activities of the state PAC and may need to raise funds for the support of the PAC from corporate sources, including the medical association.

The candidate selection committee should follow all the political races in the state of interest to the state PAC. Their research will determine to a large extent which candidates should be supported.

How often should committees of the Board meet?

With few exceptions, committees of the Board should meet more frequently than the Board meets as a whole.

Each committee should establish goals for the year and develop a program of activity to accomplish these goals.

Each committee of the Board should give a progress report to the Board at every meeting.

The more effective the committees of the Board are in their work, the more will be accomplished by the Board as a whole.

SECTION V

EDUCATIONAL FUNDS

What is the "educational fund" of a state political action committee?

The educational fund of a state political action committee is the fund from which operating expenses are paid along with political education and membership solicitation programs.

The educational funds are often contributed by corporations such as the state medical association and others, and should be carefully handled to make sure that none of these funds are used for purposes which could possibly be construed as political.

It is suggested that the educational fund be kept in a separate bank from the political fund so that there can be no confusion of accounts in making deposits or withdrawals.

If there is ever any doubt as to whether an expenditure is political or educational, the expenditure should be made from the political account.

What is meant by "hard" and "soft" dollars?

Hard dollars refer to political dollars or the membership contributions which should be used solely for political purposes. Membership is the only source for the political account; and these dollars should be jealously guarded since they are always in short supply for candidate-supporting activities.

Soft dollars are corporate funds which can be used for political education purposes but which can never be used for political action purposes.

Soft dollars and hard dollars should be kept separately --- even in separate accounts in different banks. Confusion of these accounts is a federal offense and great care should be taken to see that these funds are expended in accordance with both the spirit and the letter of the law.

SECTION VI

POLITICAL FUNDS

How much should a state political action committee's membership contributions be?

State PAC membership contributions should be set at a level to encourage membership and at the same time build a political fund that will be adequate to finance the political goals and objectives of the state PAC. An active membership in AMPAC is at least $10 and is collected by the state PAC.

Most state PACs have set their active membership contribution at $15 and others have set $10. A few others have set $20 and $25 as membership contributions.

A state PAC membership schedule should always provide for larger contributions through sustaining membership. Sustaining membership can be more successfully solicited if state PAC Board members are sustaining members. This display of confidence by PAC leadership will encourage other members of the profession to give just as generously of their time and money.

What should membership contributions be used for?

Membership contributions should be jealously guarded for use during a political campaign. These individual membership contributions are the only funds available to support candidates.

These political funds are always in short supply and should be conserved for direct contributions to candidates. They should not be used for political education purposes unless absolutely necessary.

Why should a state political action committee have a sustaining membership category?

Many physicians are sophisticated enough to know that a campaign for the election to any office is expensive. These physicians truly care about the election outcome and are willing to support the effort.

One of the functions of a state political action committee is to support candidates and the larger the political fund the more effective this effort can be. It is just as easy to collect $100 as it is to collect $25 or $35 and this membership classification permits physicians to make a larger contribution.

Physicians who contribute at least $50 to their state PAC and $50 to AMPAC are considered sustaining members of both political committees. Those who become sustaining members of their state PAC and contribute over $100 to AMPAC are recorded on AMPAC's record of honor and their names are included in AMPAC's report to the Clerk of the House of Representatives and the Secretary of the Senate. (See Page X2).

What is "joint billing"?

Joint billing is an opportunity for all physicians to join the state PAC and AMPAC at the same time that they join their professional associations. Both of these amounts are put on the same bill with county, state and national.medical association dues and sent to physicians at the usual billing time in the state.

Even though joint billing is used, it is still necessary for the membership committee of the state PAC to follow up, and personally solicit those members that do not join.

It is also necessary for the state PAC to give physicians' wives an opportunity to join. Special mailings and follow up programs should include physicians wives.

Joint billings constitute a "solicitation of funds" under the election laws. Therefore, they must bear on the front of the billing the following legend:

"A copy of our report, filed with the appropriate supervisory officer is (or will be) available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D.C. 20402."

Why do state political action committees collect AMPAC membership contributions?

From the very outset of the formation of political action committees, it was felt that physicians should consider dual membership in their state PAC and in AMPAC. The eyeball-to-eyeball approach is an effective method of promoting membership and is more effective than national mailings.

Most state PACs feel that they prefer to contact physicians on behalf of the movement and do not want AMPAC to contact physicians directly in this regard. The differing time schedule in the various states would make national solicitations arrive at inopportune times in some states.

When should membership contributions be remitted to AMPAC?

Membership contributions should be remitted to AMPAC just as soon as they are received, even if this means every week during several months out of the year.

When memberships are coming in slowly, memberships should be remitted at least once a month. They should never be held for a period longer than one month.

When AMPAC receives the membership, it is processed for the computer system and is submitted weekly until the month closes on the 22nd day of the month. The computer process takes about two weeks and the membership reports are run after this processing.

Only after the membership report has been run and balanced are membership cards and pins sent to members as an acknowledgement of AMPAC membership. If memberships are delayed at the state level, an undue amount of time elapses before the member receives his card, pin, Political Stethoscope, and other educational mailings.

Are contributions to state political action committees and/or AMPAC eligible for favorable tax treatment?

No. Contributions to state PACs and AMPAC are not eligible for favorable tax treatment; contributions to candidate support committees are eligible for the favorable tax treatment.

According to the Revenue Act of 1971 (PL 92-178) (see Appendix) enacted December 10, 1971, eligible contributions are those given to a committee "organized and operated exclusively for the purpose of influencing the nomination or election" of an announced candidate.

Contributions will not qualify for deduction or credit if made to political action committees which engage in general political, educational, or legislative activities. A campaign committee may be run in conjunction with such a political action committee (ie. a candidate support committee), but contributions to the campaign committee will be eligible only if received directly from individual taxpayers and not from the political action committee. Contributions made by individual taxpayers to a political action committee will not be eligible even if such contributions are later contributed by the political action committee to a campaign committee.

Eligible contributions are explained in detail in this manual in the chapter on candidate support committees.

The fact that state PAC and AMPAC membership contributions are not eligible for favorable tax treatment should not inhibit membership in these two professional political committees. Membership creates the double identification of both individual and professional involvement which strengthens the PAC movement.

Continued

and makes it possible for physicians to make maximum use of these voluntary contributions.

Most sophisticated physicians and their wives will surpass the $100 maximum eligible for favorable tax treatment in their contributions to candidate support committees, state and local candidates, and for regular party membership and activities; thus, their PAC membership would not be eligible, in any case.

What is the best fiscal year for a state political action committee?

The best fiscal year for a state PAC is the calendar year. The Federal Election Campaign Act of 1971 requires cumulative reports to be filed by AMPAC and state PACs four times a year for off election years and six or eight times a year for an election year.

In addition, AMPAC computes membership awards for state PACs on a calendar year basis.

AMPAC can count as members only those memberships received during a calendar year. Membership records are sent to state PACs every month which show the cumulative membership since January 1 of the year.

SECTION VII

POLITICAL EDUCATION

What is the first function of the political education program of the state political action committee?

The first function of the political education program of the state PAC is to acquaint each physician and his family with the purposes and functions of the state political action committee.

Almost every political action committee has a promotional brochure which is used for this educational purpose.

How can the state political action committee be promoted?

The ways a state PAC can be promoted are endless and are limited only by the imagination and energies of the state PAC Board. Some of the successful ways that have been used thus far are:

1) Messages included in the President's Page of the state or county medical journal

2) Messages from the state PAC chairmen included in the medical journals

3) Regular reports of the state PAC before the House of Delegates of the state medical association

4) Membership identification programs at medical meetings

5) Newsletters to the profession at large informing them of political situations of interest

6) Exhibits at medical association meetings by the PAC including an opportunity to join

7) Luncheons and dinners sponsored at the time of medical meetings

8) Regular and interesting reports to Auxiliary groups

9) Workshops which are devoted to political education subjects.

10) Articles in state Auxiliary newsletters

What are state political action committee membership identification programs?

State PAC membership identification programs have been used most successfully in many states to promote membership in state PACs and AMPAC. They are held in connection with state medical association or county medical society meetings.

A ribbon or sticker is put on the name identification badge to identify those who are members of the state PAC. This shows the meeting participants that the leadership of the medical association and others are supporting the PAC. It also shows which participants are not yet members so that they can be solicited by members of the state PAC Board.

What materials are available for political education programs?

Many public affairs programs throughout the nation have produced excellent films, slide-sound presentations, and brochures which would be valuable additions to political education programs.

Many types of materials on diverse subjects have been produced for AMPAC and are available at no charge from AMPAC. The political education committee of a state PAC should carefully screen these materials for their programs and become familiar with them so that they can recommend the most appropriate film for a group sponsoring a program.

A "Catalog of AMPAC Materials" is available from the AMPAC office.

Members of the AMPAC Board and staff will be glad to help with the development of a political education program. Members of the Board and staff are also available as speakers at tnese functions.

Are workshops effective educational forums for state political action committees?

All state political action committees which have sponsored workshops report good results.

Some workshops are held for an hour or two in connection with some other large medical meeting in the state.

Others last as long as three days and are well attended even though there is no other medical meeting held in conjunction with them.

Workshops should stress political education. Their main goals should be toward making each member more politically astute and toward making the political action committee stronger and more effective. If the program fails to stress such items as these, it has missed its mark.

SECTION VIII

POLITICAL ACTION

What candidates should a state political action committee support?

State political action committees should support friendly candidates who are in need or jeopardy.

First consideration should be given to the candidates for the U.S. House of Representatives. One piece of federal legislation can be more helpful -- or harmful -- to the profession at large than one measure passed by a state legislature. Further, the contributions that can be raised by candidate support committees, state PACs and AMPAC can make a greater impact on House races than in more expensive races.

Second priority should be given to races for the United States Senate. Again, federal legislation is the most helpful or most damaging to the greatest number and it is essential to have medicine's friends in the Senate. Senate races are run more infrequently and yet often have a great impact on the House races.

Many state political action committees support candidates for the state legislature. The more successful PACs do get involved in state races after they have done the best they can in races for federal office.

How should candidates be selected?

The candidate selection committee of the state PAC usually recommends to the state PAC Board those candidates that should receive support. It is more efficient for a small committee of the Board to review each race and make recommendations than for the full Board to discuss candidates.

The candidate selection committee must be absolutely political and leave all their wishful thinking and philosophical hang-ups at home.

In most cases the candidate selection committee must make a choice between two candidates and not a great number of candidates with a wide spectrum of philosophies. Sometimes it is better to support a candidate that votes with you half of the time than to stay out of a race where the winning candidate would vote against you all of the time.

Philosophy of the candidate is just one factor that should be considered. The candidate's chances of winning are very important. This can be estimated by a look at the campaign organization, budget, voting statistics and other guides. Whether or not the candidate has a full time, paid, professional campaign manager or a campaign consultant is an important factor. Also important is whether or not the campaign has included research in the budget.

A candidate that spends for fingernail files, plastic rain coats, and other campaign frills is seldom spending his campaign budget wisely.

The attitude of important opinion makers in the community and in the political parties is often important.

The one factor that should not be taken into consideration in deciding upon candidates is the party label.

Continued

Conducting interviews and mailing questionnaires to candidates alienates candidates who do not receive support by the PAC and seriously troubles those candidates who do receive support. Every candidate has a track-record somewhere, such as a state legislative record, that is a better guide to his philosophy than a series of Yes and No questions.

What should state political action committees expect of candidates they support?

Physicians should expect a full and respectful hearing from the candidates they support on legislative issues which involve the medical profession and the health of the nation.

To support a candidate for office in no way means that the candidate will vote the way physicians want in every case.

Sophisticated political action committees know that the legislation in Congress at campaign time seldom reaches the next Congress in the same form, if at all. Asking a candidate to express himself on a specific issue before the current Congress is of little value. It is much more important to determine the candidate's general philosophy and his application of this philosophy to current problems.

Should a state political action committee become involved in a primary?

There is no yes or no answer to this question.

In some states winning the primary is tantamount to election. To avoid participation in such a primary would mean the state PAC would not be making a real and lasting contribution to the race.

In a few other states, the filing date and the primary dates are so late that waiting until after the primary avoids where the real decisions are made.

As a general rule, however, most state PACs do not become involved in primaries. Very few get involved for any reason before the filing date. There is no reason to become involved in a primary unless there is a real philosophical difference between the candidates. Neither is there a real need to become involved in primaries that involve incumbent office-holders.

If a PAC does become involved in a primary, it is required to make additional contributions and expenditures reports to the Supervisory officer on the fifteenth and fifth day preceding the primary. (The federal election laws regard primaries as elections for reporting purposes.)

Should a state political action committee become involved in state legislative races?

Yes, if they have already done the best they can for candidates for the U.S. House of Representatives and for the Senate of the United States.

While there are often state legislative problems which are very difficult for physicians in some states, there is no doubt that neglect of federal races could quickly produce legislation in the Congress that would be extremely harmful to physicians in every state.

In the long run and on balance, federal legislation is more helpful -- or harmful -- to a greater number, and for a longer period of time than state legislation in almost every state.

State PACs that feel the necessity of becoming involved in state legislative races should set membership goals high enough to construct a budget which will allow them to participate fully in congressional races and still have enough political funds to participate in state legislative races. Occasionally, state legislators do move up and run for Congress.

How much should be contributed to a candidate by a state political action committee?

The amount contributed to a candidate from a state PAC depends on two main factors:

1) the need of the candidate

2) the amount available for allocation from the political fund.

Obviously, a state PAC with low membership cannot do as good a job as a state political action committee that has a high membership.

Some candidates for office just want to be loved and are more than content when a candidate support committee is established on their behalf.

Many politically astute incumbent friends in the Congress have told state PACs that they do not need contributions and would hope that they would send their contributions into target districts so that other candidates could win who would vote with the incumbent.

Some candidates will not win without large amounts of help from many groups, including the state PAC.

As a general rule, a state PAC should contribute between one and ten percent of a campaign budget. The need to contribute more is usually an indication that the candidate does not have broad-based support and may not win. Extenuating circumstances do prevail occasionally, however.

State PACs are encouraged to rifle-shot their contributions where real need exists rather than to get involved in "kissing contests" with token contributions.

How should money be delivered to candidates?

Political funds from AMPAC, the state political action committee or the candidate support committee should be presented to the candidate or his campaign manager at a small meeting with a few members of the candidate support committee. There should be a series of these meetings with these two persons throughout the campaign to report to the campaign the progress made by the candidate support committee.

Candidates often appear and speak at meetings and leave after an exchange of views. The campaign manager will sometimes remain for a short time to discuss specifics of the campaign and will gladly accept the contribution on the candidate's behalf.

Contributions should always be made in check form. A cancelled check is necessary to comply with the federal election laws.

Checks should never be mailed, but should be delivered in person to maximize identification of the medical profession as stated earlier. The purpose of the contribution is to ensure for the PAC a receptive hearing by the candidate and is never intended to influence his vote on a particular issue.

Should a state political action committee support both candidates in the same race?

PAC effectiveness is decreased if the PAC makes a financial contribution to opposing candidates. Some state PACs feel that they have hedged a bet when they take this action. Presumably, there may be circumstances where this might seem to be the wisest action.

Remember that this "double support" will not stay a secret. Both candidates will know what has happened. This may reflect on the political sophistication of the PAC and could possibly alienate both candidates.

There are often occasions where candidate support committees are organized for both candidates in the same race. It is, in fact, an ideal situation when physicians find both candidates acceptable. There is usually little need for the state PAC to become involved financially in this ideal case.

How can money for a candidate be requested from AMPAC?

A candidate support committee which feels that its candidate needs supplemental help in a financial way should immediately contact the state political action committee, making a full disclosure of the political situation in the district and the activities of physicians and their wives on behalf of the candidate. Included in this report should be an estimate of a specific dollar amount of the additional funds that are needed and can reasonably be expected.

In most cases, the state political action committee will be able to respond to the request, at least in large measure, and it is not necessary to get supplemental help from AMPAC.

If the state political action committee feels that the race needs AMPAC assistance, then the state PAC chairman contacts AMPAC.

The AMPAC Congressional Review Committee responds only to requests from state PAC chairmen. One of the main criteria for AMPAC support is the amount of help that is being given to the candidate by the physicians and their wives in the district and by the state PAC.

SECTION IX

CANDIDATE SUPPORT COMMITTEES

What is a candidate support committee?

A candidate support committee is the basic unit of the political action movement.

It is a voluntary, bi-partisan group of members of the healing arts professions and their wives and friends, who band together temporarily to elect a candidate to Congress.

It should be integrated into the candidate's campaign and work under the direction and with the permission of the campaign manager.

A committee is more successful if it is organized under the leadership of the state political action committee. Its chairman and organizers should be members of the medical community and should be both respected and well liked.

This committee must obtain written permission from the candidate in order to raise funds and actively support the candidate's campaign.

Any political committee would have to include the following notice on the face or front page of all literature and advertisements soliciting funds:

"A copy of our report, filed with the appropriate supervisory officer is (or will be) available for purchase from the Superintendent of Documents, U.S. Government Printing Office, Washington, D.C. 20402."

What are the functions of the candidate support committee?

The main functions of the candidate support committee are to raise funds and encourage workers and votes for the candidate. It can be the source of an untapped reservoir of volunteer help of all types.

The establishment of a candidate support committee permits Democrats, Republicans and Independents to work together under a bi-partisan banner for the election of a candidate admired by the medical profession.

When should the activities of a candidate support committee begin?

The activities of a candidate support committee should begin just as soon as the PAC decides whom it will support, and as soon as the campaign manager sees a need for such a committee.

In most cases, candidate support committees get down to business immediately after the primary. In those districts where the primary is tantamount to election, candidate support committees begin their activities after the filing dates.

In most cases, activities of candidate support committees should begin about six to eight months before the election and should continue throughout the campaign.

As soon as the candidate support committee is organized, it must file a "statement of organization" with the proper supervisory officer in Washington, D.C. and a copy should go to the Secretary of State.

Political committees must file reports of expenditures and contributions by March 10, June 10, September 10, and on the fifteenth and fifth days preceding the election (including primaries and general elections) and January 31st.

What is the single biggest mistake a candidate support committee can make?

The single biggest mistake a candidate support committee can make is to promise something -- financial support or volunteer activity -- to a candidate or his campaign manager and fail to produce.

The second biggest mistake is to not deliver promised activity at the time that it was promised.

A candidate support committee should never promise what it cannot deliver. It is most important to set realistic goals and then surpass them to everyone's pleasure.

Are contributions to candidate support committees eligible for favorable tax treatment?

Yes. Contributions to candidate support committees are eligible for favorable tax treatment; contributions to state PACs and AMPAC are not eligible.

According to the Revenue Act of 1971 (PL92-173) (see Appendix), enacted December 10, 1971, an individual taxpayer, filing a joint return, who donates to the candidate support committee is allowed to take a tax credit (reduce his liability) equal to one-half of his total contributions up to a maximum of $25 ($12.50 on a separate return). As an alternative, an individual taxpayer filing a joint return who donates to the candidate support committee is allowed to take a tax deduction (reduces his taxable income) for his total contributions up to a maximum of $100 ($50 on a separate return.

Contributions may be made any time during the calendar year (after 1971) as long as the candidate being supported by the committee has announced his candidacy by the end of the year.

A candidate support committee should keep accurate and adequate records of the amounts of contributions which are and are not eligible for the deduction or the credit. As a general rule, a candidate support committee which receives a contribution from an individual of $100 or less should account for it as an eligible contribution; any portion of any contribution to a candidate support committee from an individual which exceeds $100 will be accounted for by the candidate support committee as ineligible. It is not necessary to maintain separate bank accounts for eligible and ineligible funds.

For proper verification, the candidate support committee should use the special receipt, authorized by the IRS.

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The candidate support committee must file IRS Form 4909 with the IRS before the end of the calendar year in which the contribution was made.

Candidates or campaign committees should be careful to refrain from misleading donors by stating categorically that the contributions to them will give rise to a credit or a deduction. Prior contributions to other candidates or committees may have exhausted the credit or deduction which a contributor may claim.

SECTION X

LEGAL AND RELATED MATTERS

Should a state political action committee retain legal counsel?

Definitely yes.

The Board should rely on legal counsel to make sure that the activities of the state PAC are in strict accord with both the spirit and the letter of the law.

Some states have no laws at all relating to state political action committees while others have laws which are very directive and which require reports at specific times of the year.

Are state political action committees required to file reports with the Federal Government?

Yes. The state PAC must file reports with the Clerk of the House of Representatives concerning contributions made to candidates for the House. Likewise, reports must be filed with the Secretary of the Senate concerning support of Senate candidates. Copies of both of these reports must be filed with the Secretary of State of the individual state.

Rules and regulations concerning these reports are published by both supervisory officers and forms to be submitted are furnished.

Should the financial records of the state political action committee be audited?

It is very important that they should and that a clear and concise statement on the stewardship of the funds be obtained from the outside auditor that is retained.

Confidence in the state PAC will be enhanced if such an audit is made on a yearly basis.

What records must be maintained by a state political action committee?

What records a state political action committee must keep are prescribed by the Federal Election Campaign Act which became effective on April 7, 1972.

In addition to these federal requirements, some states have laws which require additional records.

Legal counsel should advise the state political action committee of the laws that apply to the committee.

SECTION XI

MISCELLANEOUS

Should state political action committee Board members be active members of the party of their choice?

Of course. It is helpful to the state PAC and to the profession at large when physicians and their wives are active party workers.

It must be understood, however, that when such activists sit on the state PAC Board of Directors that they do not represent their party but must make decisions from a professional point of view. The more active a person is and the more he knows about political realities, the easier it is for him to make wise political decisions leaving party labels out of the considerations.

A strong state PAC has activists of both parties on the Board.

What should the press policy of the state political action committee be?

Remember who your audience is -- physicians and their families and the members of the Congress.

It is usually best to leave publicity concerning candidate support to the campaign manager who has his announcements timed into the campaign so that they add substantially to the campaign. Disclosures other than those required by the federal election laws which have not been cleared with the campaign manager may seriously throw off the timing of the campaign.

APPENDIX

The Federal Election Campaign Act of 1971
Conference Report

This bill contains four titles relating to: campaign communications, amendments to the United States criminal code, procedures to provide for the disclosure of federal campaign funds, and general provisions.

Title I - Campaign Communications

Definitions

The bill defines the term "communications media" to mean broadcasting stations, newspapers, magazines, outdoor advertising facilities, and telephones. With respect to telephones, an expenditure would be deemed to be spending or an expenditure for the use of communications media only if it is for the costs of telephones, paid telephonists, and automatic telephone equipment used by a candidate for a federal elective office to communicate with potential voters. It would exclude any telephone costs incurred by a volunteer for his use of telephones.

Communications media.

The term "broadcasting station" would have the same meaning it has under the Communications Act of 1934.

Broadcasting station.

The term "federal elective office" would mean the office of President of the United States, or of Senator or Representative in, or Resident Commissioner or Delegate to, the Congress of the United States, and would include the office of Vice President for certain purposes.

Federal elective office.

The term "legally qualified candidate" would mean any person who meets the qualifications prescribed by the applicable laws to hold the federal elective office for which he is a candidate and is eligible under applicable state law to be voted for by the electorate directly or by means of delegates or electors.

Legally qualified candidate.

The term "voting age population" would mean the resident population eighteen years of age or older.

Voting age population.

Media Rate

The bill would amend the Communications Act of 1934 to provide that the charges made for the use of any broadcasting station by any person who is a legally qualified candidate for any public office in connection with his campaign for nomination for election, or election to this

Definition of Presidential candidate.

A person would be deemed to be a candidate for Presidential nomination if he makes, or any other person makes on his behalf, an expenditure for the use of any communications medium on behalf of his candidacy for any political party's nomination for election to the office of President. He would be considered to be such a candidate during the period (1) beginning on the date on which he or some other person first makes an expenditure or, if later, January 1 of the year in which the election for the office of President is held, and (2) ending on the date on which the political party nominates a candidate for the office of President. For the purposes of these provisions, a candidate for Presidential nomination would be considered a legally qualified candidate for public office.

Apportionment.

The Comptroller General would prescribe regulations under which any expenditure by a candidate for Presidential nomination for the use of a communication medium in two or more states would be attributed to the candidate's expenditure limitation in each state. These regulations would be based on the number of persons in the state who could reasonably be expected to be reached by the communications medium.

Price index and base period defined.

The term "price index" would mean the average over a calendar year of the consumer price index (all items - United States city average) published monthly by the Bureau of Labor Statistics. The term "base period" would mean the calendar year 1970.

Limits adjusted.

At the beginning of each calendar year, commencing in 1972, as the necessary data becomes available from the Bureau of Labor Statistics, the Secretary of Labor would certify to the Comptroller General and publish in the Federal Register the percentage difference between the price index for the 12 months preceding the beginning of that calendar year and the price index for the base period. Each amount determined to be an allowable amount to be spent for use of communications media in general and for the use of broadcast stations as provided above, would be increased by this percentage difference. Each amount as increased would be the amount in effect for that calendar year.

Voting age population estimate.

Within 30 days after the date of enactment of this bill, and during the first week of January in each year, the Secretary of Commerce would certify to the Comptroller General and publish in the Federal Register an estimate of the voting age population of each state and congressional district for the last calendar year ending before the date of certification.

provisions of this bill if the election had been for a federal elective office or for nomination to this federal elective office, then no station licensee could make any charge for the use of the station by or on behalf of any legally qualified candidate in that election unless the candidate, or a person specifically authorized by the candidate in writing to do so, certifies to the licensee in writing that the payment of the charge would not violate the state limitations.

Penalties.

Whoever willfully and knowingly violates the above provisions requiring notice to station licensees would be punished by a fine not to exceed $5,000 or imprisonment for a period not to exceed 5 years, or both. The present penalty provisions of the Communications Act would not apply to violations of either of the above provisions.

Broadcasting station defined.

The bill would define a "broadcasting station" to include a community antenna television system. When used with respect to a community antenna television system, the term "licensee" and "station licensee" would mean the operator of this system.

Penalties.

Persons who willfully and knowingly violate provisions of this bill relating to allowable charges for space in newspapers or magazines or for allowable expenses for use of communications media or of regulations implementing these provisions, would be punished by a fine of not more than $5,000 or imprisonment of not more than 5 years, or both.

Title II - Criminal Code Amendments

Definitions

The bill amends provisions of the U.S. criminal code relating to elections and political activities.

Election.

The term "election" would mean (1) a general, special, primary, or runoff election, (2) a convention or caucus of a political party held to nominate a candidate, (3) a primary election held for the selection of delegates to a national nominating convention of a political party, (4) a primary election held for the expression of a preference for the nomination of persons for election to the office of President, and (5) the election of delegates to a constitutional convention for proposing amendments to the Constitution of the United States.

Candidate.

The term "candidate" would mean an individual who seeks nomination for election, or election to federal office whether or not the individual is elected. An individual

for election, or the election of any person to federal office, for the purpose of influencing the result of a primary held for the selection of delegates to a national nominating convention of a political party, or for the expression of a preference for the nomination of persons for election for the office of President, or for the purpose of influencing the election of delegates to a constitutional convention for proposing amendments to the Constitution of the United States, (2) a contract, promise, or agreement, express or implied, whether or not legally enforceable, to make any expenditure, and (3) a transfer of funds between political committees.

The terms "person" and "whoever" would mean an individual, partnership, committee, association, corporation, or any other organization or group of persons.

Promise of Employment

The bill would provide that whoever, directly or indirectly, promises any employment, position, compensation, contract, appointment, or other benefit provided for or made possible, in whole or in part, by any act of Congress, or any special consideration in obtaining this benefit, to any person as consideration, favor, or reward for any political activity or for the support of or opposition to any candidate or any political office in connection with any general or special election to any political office, or in connection with any primary election or political convention or caucus held to select candidates for any political office, would be fined not more than $1,000 or imprisoned not more than 1 year, or both.

Contribution and Expenditure Limitations

Candidate's spending.

No candidate could make expenditures from his personal funds or the personal funds of his immediate family, in connection with his campaign for nomination for election, or for election, to federal office in excess of (a) $50,000 in the case of a candidate for the office of President or Vice President, (b) $35,000 in the case of a candidate for the office of Senator, or (c) $25,000 in the case of a candidate for the office of Representative, Delegate, or Resident Commissioner.

The term "immediate family" would mean a candidate's spouse and any child, parent, grandparent, brother or sister of the candidate and the spouses of these persons.

No candidate or political committee could knowingly accept any contribution or authorize any expenditure in violation

equipment, land, or buildings, directly or indirectly makes any contribution of money or other thing of value or promises expressly or impliedly to make any such contribution to any political party, committee, or candidate for public office or to any person for any political purpose or use, or (b) knowingly solicits any such contribution from any such person for any such purpose during any such period, would be fined not more than $5,000 or imprisoned not more than 5 years, or both.

Title III - Disclosure of Federal Campaign Funds

Title III defines the terms election, candidate, federal office, political committee, contribution, expenditure, and person in the same way as these terms are defined in Title II. It also defines the term "supervisory officer" to mean the Secretary of the Senate in the case of Senatorial candidates, the Clerk of the House of Representatives for candidates as Representative, Delegate, or Resident Commissioner, and the Comptroller General in any other case. *Supervisory officer.*

Organization of Political Committees

Every political committee would have to have a chairman and a treasurer. No contribution and no expenditure could be accepted or made by or on behalf of a political committee at a time when there is a vacancy in the office of chairman or treasurer. No expenditure could be made for or on behalf of a political committee without the authorization of its chairman or treasurer or their designated agents. *Requirements.*

Every person who receives a contribution in excess of ten dollars for a political committee would have to, on demand of the treasurer, and in any event within five days after receipt of the contribution, render to the treasurer a detailed account of the contribution including the amount, the name and address, occupation, and the principle place of business, if any, of the person making the contribution, and the date on which it was received. All funds of a political committee would have to be segregated from and could not be commingled with any personal funds of officers, members, or associates of the committee. *Reports to treasurer.*

Records of Treasurer

It would be the duty of the treasurer of a political committee to keep a detailed and exact account of (1) all contributions made to or for the committee, (2) the full name and mailing address of every person making a contribution in excess of ten dollars and the date and amount of the contribution, (3) all expenditures made by or on behalf of

Registration of Political Committees

Who required.

Each political committee which anticipates receiving contributions or making expenditures during the calendar year in an aggregate amount exceeding $1,000 would file with the supervisory officer a statement or organization within ten days after its organization, or if later, ten days after the date on which it has information which causes the committee to anticipate it will receive contributions or make expenditures in excess of $1,000. Each committee in existence at the date of enactment of this bill would file a statement or organization with the supervisory officer at the time he prescribes.

Information required.

The statement of organization would include (1) the name and address of the committee; (2) the name, addresses, and relationships of affiliated or connected organizations; (3) the area, scope, or jurisdiction of the committee; (4) the name, address and position of the custodian of books and accounts; (5) the name, address, and position of other principle officers, including officers and members of the finance committee, if any; (6) the name, address, office sought, and party affiliation of (a) each candidate whom the committee is supporting for nomination for election, or election, to any public office whatever, or if the committee is supporting the entire ticket of any party, the name of the party; (7) a statement whether the committee is a continuing one; (8) the disposition of residual funds which will be made in the event of dissolution; (9) a listing of all banks, safety deposit boxes, or other repositories used; (10) a statement of the reports required to be filed by the committee with state or local officers, and if reports are so required, the names, addresses and positions of these state and local officers; and (11) other information required by the supervisory officer.

Any change in information which has previously been submitted in a statement of organization would have to be reported to the supervisory officer within a ten-day period following the change.

Any committee which, after having filed one or more statements of organization, disbands or determines it will no longer receive contributions or make expenditures during the calendar year in an aggregate amount exceeding $1,000 would so notify the supervisory officer.

Committee Reports

Each treasurer of a political committee supporting a candidate or candidates for election to federal office, and each candidate for election to office, would file with the

excess of $100 has been made and which is not otherwise reported, including the amount, date, and purpose of the expenditure; (11) the total sum of expenditures made by the committee or candidate during the calendar year; (12) the amount and nature of debts and obligations owed by or to the committee, in the form the supervisory officer prescribes, and a continuous reporting of their debts and obligations after the election, at the periods the supervisory officer requires, until the debts and obligations are extinguished; and (13) other information required by the supervisory officer.

The above required reports would be cumulative during the calendar year to which they relate, but where there has been no change in an item reported in a previous report during the year, only the amount need be carried forward. If no contributions or expenditures have been accepted or expended during a calendar year, the treasurer of the political committee or candidate would file a statement to that effect.

Reports by Others

Every person, other than a political committee or candidate, who makes contributions or expenditures, other than to a political committee or candidate, in an aggregate amount in excess of $100 within a calendar year, would file with the supervisory officer a statement containing the information required for reports by political committees and candidates. The statements required by this provision would be filed on the dates on which the reports by political committees are filed but would not have to be cumulative.

Formal Requirements

A report or statement required under this bill to be filed by a treasurer of a political committee, a candidate, or by any other person, would be verified by the oath or affirmation of the person filing the report or statement taken before any officer authorized to administer oaths.

A copy of a report or statement would be preserved by the person filing it for a period of time to be designated by the supervisory officer in a published regulation.

Exception. The supervisory officer could, by published regulation of general applicability, relieve any category of political committees of the obligations to comply with the required reports if the committee (1) primarily supports persons seeking state or local office and does not substantially support candidates (as defined in this bill), and (2) does not operate in more than one state or on a state-wide basis.

preserve the reports and statements for a period of ten years from the date of receipt, except that reports and statements relating solely to candidates for the House of Representatives would be preserved for only five years from the date of receipt; (6) to compile and maintain a current list of all statements or parts of statements pertaining to each candidate; (7) to prepare and publish an annual report including compilation of (a) total reported contributions and expenditures for all candidates, political committees, and other persons during the year, (b) total amounts expended, according to such categories as he determines, and broken down into candidate, party, and non-party expenditures on a national, state, and local level, (c) total amounts expended for influencing nominations and elections stated separately, (d) total amounts contributed according to such categories of amounts as he determines and broken down into contributions on the national, state, and local levels for candidates and political committees, and (e) aggregate amounts contributed by any contributor shown to have contributed in excess of $100; (8) to prepare and publish from time to time special reports comparing the various totals and categories of contributions and expenditures made with respect to preceding elections; (9) to prepare and publish other reports he deems appropriate; (10) to assure wide dissemination of statistics, summaries, and reports prepared under this bill; (11) to make, from time to time, audits and field investigations with respect to reports and statements filed under the provisions of this bill and with respect to alleged failures to file a report or statement which is required under the bill; (12) to report apparent violations of law to the appropriate law enforcement authorities; and (13) to prescribe suitable rules and regulations to carry out the provisions of this bill.

Streamlining procedures.

The supervisory officer would encourage, and cooperate with, the election officials in the several states to develop procedures which would eliminate the necessity of multiple filings by permitting the filing of copies of federal records to satisfy the state requirements.

Studies of election administration.

It would be the duty of the Comptroller General to serve as a national clearinghouse for information in respect to the administration of elections. In carrying out these duties, the Comptroller General would enter into contracts for the purpose of conducting independent studies of the administration of elections. These studies would include, but not be limited to, studies of (1) the method of selection of and type of duties assigned to officials and personnel working on boards of elections, (2) practices relating to the registration of voters, and (3) voting and

Statements Filed with State Officers

A copy of each statement which is required to be filed with a supervisory officer would be filed with the Secretary of State or the equivalent state officer of the appropriate state. For the purposes of this provision, the term "appropriate state" would mean (1) for reports relating to expenditures and contributions in connection with the campaign for nomination for election, or election of a candidate to the office of President or Vice President of the United States, each state in which an expenditure is made by him or on his behalf, and (2) for reports relating to expenditures and contributions in connection with the campaign for nomination for election, or election of a candidate to the office of Senator, Representative, Delegate, or Resident Commissioner, the state in which he seeks election.

Duties of state officer.

It would be the duty of the Secretary of State or the equivalent state officer (1) to receive and maintain in an orderly manner all reports and statements required by this bill to be filed with him, (2) to preserve these reports and statements for a period of ten years from date of receipt except that the reports and statements relating solely to candidates for the House of Representatives would be preserved for only five years, (3) to make the reports and statements filed with him available for public inspection and copying during regular office hours commencing as soon as practicable but not later than the end of the day during which it was received, and to permit copying of any report or statement by hand or by duplicating machine, requested by any person, at the expense of the person, and (4) to compile and maintain a current list of all statements or parts of statements pertaining to each candidate.

No person could make a contribution in the name of another person and no person could knowingly accept a contribution made by one person in the name of another person.

Penalties.

Any person who violates any of the provisions of this title would be fined not more than $1,000 or imprisoned not more than one year, or both.

In the case of any conviction under this title where the punishment inflicted does not include imprisonment, the conviction would be deemed a misdemeanor conviction only.

The Revenue Act of 1971

Enacted December 10, 1971

The Revenue Act of 1971 contains eight titles providing broad amendments to the Internal Revenue Code. The following analysis is of those provisions which may be of interest to medicine.

Bribes, Kickbacks, Medical Referral Payments, etc.

Kickback defined.

The law amends past provisions relating to allowable business deductions by providing that the term "kickback," would include a payment in consideration of the referral of a client, patient, or customer.

Prohibition of deduction.

The law provides that no deductions would be allowed for any payment made directly or indirectly to any person if the payment constitutes any illegal bribe, illegal kickback, or other illegal payment under any law of the United States or under any law of a state (but only if the state law is generally enforced) which subjects the payor to a criminal penalty or the loss of license or privilege to engage in a trade or business.

Burden of proof.

The burden of proof with respect to the issue as to whether a payment constitutes an illegal bribe, illegal kickback, or other illegal payment will be upon the Secretary or his delegate to the same extent as he bears this burden of proof when the issue relates to fraud.

Kickbacks, Rebates, and Bribes under Medicare and Medicaid

Prohibition of deduction.

No deduction will be allowed for any kickback, rebate, or bribe made by any provider of services, supplier, physician, or other person who furnishes items or services for which payment is or may be made under the Social Security Act, or in whole or in part out of federal funds under a state plan approved under the Social Security Act, if the kickback, rebate, or bribe is made in connection with the furnishing of these items or services or the making or receipt of these payments. For the above purposes, a kickback includes a payment in consideration of the referral of a client, patient, or customer.

Effective date.

The above provisions relating to Medicare and Medicaid apply only with respect to kickbacks, rebates, and bribes, the payment of which is made on or after the date of enactment of this bill. Other provisions above relating to kickbacks rebates, and bribes, apply with respect to payments after December 30, 1969.

-- Legislative Department, American Medical Association --

allocable to that month. For the purpose of the above sentance, if the taxpayer is married during any period of the taxable year, there will be taken into account the combined adjusted gross income of the taxpayer and his spouse for that period.

Further conditions.

For purposes of these provisions, if the taxpayer is married at the close of the taxable year, the deduction will be allowed only if the taxpayer and his spouse file a single return jointly for that taxable year. If the taxpayer is married for any period during the taxable year, there will be taken into account employment related expenses incurred during any month only if (a) both spouses are gainfully employed on a substaintially full-time basis, or (b) the spouse is a qualifying individual as described above.

An individual who, for the taxable year would be treated as not married under provisions of the Internal Revenue Code because his spouse had died during the year, will be treated as not married under these provisions for that taxable year.

No deduction will be allowed for any amount paid by the taxpayer to an individual bearing a relationship to the taxpayer which would qualify the individual as a dependent of the taxpayer.

Further reductions.

In the case of employment related expenses incurred during any taxable year solely with respect to a qualifying individual other than an individual who is also a dependent of the taxpayer and who is under the age of 15, and with respect to whom the taxpayer is entitled to a deduction, the amount of the expenses which may be taken into account for purposes of these provisions before application of the provisions limiting the amount that can be deducted will be reduced (a) if the individual is a physically or mentally impaired dependent of the taxpayer, by the amount by which the sum of (1) the individual's adjusted gross income for the taxable year, and (2) the disability payments received by the individual during that year, exceeds $750, or (b) in the case of a qualifying individual who is a physically or mentally impaired spouse of the taxpayer, by the amount of disability payments received by the individual during the taxable year.

Disability payment defined.

The term "disability payment" means a payment other than a gift which is made on account of the physical or mental condition of an individual and which is not included in gross income.

The Federal Election Campaign Act of 1971
Conference Report

This bill contains four titles relating to: campaign communications, amendments to the United States criminal code, procedures to provide for the disclosure of federal campaign funds, and general provisions.

Title I - Campaign Communications

Definitions

Communications media.

The bill defines the term "communications media" to mean broadcasting stations, newspapers, magazines, outdoor advertising facilities, and telephones. With respect to telephones, an expenditure would be deemed to be spending or an expenditure for the use of communications media only if it is for the costs of telephones, paid telephonists, and automatic telephone equipment used by a candidate for a federal elective office to communicate with potential voters. It would exclude any telephone costs incurred by a volunteer for his use of telephones.

Broadcasting station.

The term "broadcasting station" would have the same meaning it has under the Communications Act of 1934.

Federal elective office.

The term "federal elective office" would mean the office of President of the United States, or of Senator or Representative in, or Resident Commissioner or Delegate to, the Congress of the United States, and would include the office of Vice President for certain purposes.

Legally qualified candidate.

The term "legally qualified candidate" would mean any person who meets the qualifications prescribed by the applicable laws to hold the federal elective office for which he is a candidate and is eligible under applicable state law to be voted for by the electorate directly or by means of delegates or electors.

Voting age population.

The term "voting age population" would mean the resident population eighteen years of age or older.

Media Rate

The bill would amend the Communications Act of 1934 to provide that the charges made for the use of any broadcasting station by any person who is a legally qualified candidate for any public office in connection with his campaign for nomination for election, or election to this

office could not exceed (1) during the 45 days preceding the date of a primary or primary runoff election, and during the 60 days preceding the date of a general or special election in which the person is a candidate, the lowest unit charge of the station for the same class and amount of time for the same period, and (2) at any other time, the charges made for comparable use of the station by other users. *Limits.*

The Communications Act of 1934 would further be amended to provide that a station license could be revoked for willful or repeated failure to allow reasonable access to or to permit purchase of reasonable amounts of time for the use of a broadcasting station by a legally qualified candidate for federal elective office on behalf of his candidacy. *Penalties.*

The bill would provide that to the extent that any person sells space in any newspaper or magazine to a legally qualified candidate for federal elective office or for nomination to a federal elective office in connection with the candidate's campaign, the charges made for the use of this space in connection with this campaign could not exceed the charges made for comparable use of this space for other purposes. *Newspaper and magazine rates.*

Expenditures for Communications Media

Subject to provisions below, no legally qualified candidate in any election, including a primary or primary runoff election for a federal elective office other than President, for a federal elective office could (a) spend for the use of communications media on behalf of his candidacy in the election, a total amount in excess of the greater of (1) ten cents multiplied by the voting age population of the geographical area in which the election for this office is held, or (2) $50,000, or (b) spend for the use of broadcast stations on behalf of his candidacy in this election a total amount in excess of 60% of the amount above determined with respect to that election. For purposes of this provision, a primary runoff election would be treated as a separate primary election. *Limits.*

No person who is a candidate for Presidential nomination could spend (1) for the use of communications media in a state, or (2) for the use of broadcast stations in a state, on behalf of his candidacy for this nomination, a total amount in excess of the amounts which would have been determined above had he been a candidate for election for the office of Senator, Delegate, or Resident Commissioner in that state. *Presidential limits.*

A person would be deemed to be a candidate for Presidential nomination if he makes, or any other person makes on his behalf, an expenditure for the use of any communications medium on behalf of his candidacy for any political party's nomination for election to the office of President. He would be considered to be such a candidate during the period (1) beginning on the date on which he or some other person first makes an expenditure or, if later, January 1 of the year in which the election for the office of President is held, and (2) ending on the date on which the political party nominates a candidate for the office of President. For the purposes of these provisions, a candidate for Presidential nomination would be considered a legally qualified candidate for public office.

Definition of Presidential candidate.

The Comptroller General would prescribe regulations under which any expenditure by a candidate for Presidential nomination for the use of a communication medium in two or more states would be attributed to the candidate's expenditure limitation in each state. These regulations would be based on the number of persons in the state who could reasonably be expected to be reached by the communications medium.

Apportionment.

The term "price index" would mean the average over a calendar year of the consumer price index (all items - United States city average) published monthly by the Bureau of Labor Statistics. The term "base period" would mean the calendar year 1970.

Price index and base period defined.

At the beginning of each calendar year, commencing in 1976, as the necessary data becomes available from the Bureau of Labor Statistics, the Secretary of Labor would certify to the Comptroller General and publish in the Federal Register the percentage difference between the price index for the 12 months preceding the beginning of that calendar year and the price index for the base period. Each amount determined to be an allowable amount to be spent for use of communications media in general and for the use of broadcast stations as provided above, would be increased by this percentage difference. Each amount as increased would be the amount in effect for that calendar year.

Limits adjusted.

Within 60 days after the date of enactment of this bill, and during the first week of January in each year, the Secretary of Commerce would certify to the Comptroller General and publish in the Federal Register an estimate of the voting age population of each state and congressional district for the last calendar year ending before the date of certification.

Voting age population estimate.

Funds attributed to candidates.

Amounts spent for the use of communications media on behalf of any legally qualified candidate for federal elective office, or for nomination to this office, would be deemed to have been spent by the candidate. Amounts spent for the use of communications media by or on behalf of any legally qualified candidate for the office of Vice President of the United would be deemed to have been spent by the candidate for the office of President of the United States with whom he is running.

For purposes of the bill, spending and charges for the use of communications media would include not only the direct charges of the media, but also agent's commissions. Any expenditure for the use of any communication medium by or on behalf of the candidacy of a candidate for federal elective office or nomination to this office would be charged against the expenditure limitation applicable to the election in which the medium is used.

Approval of Expenditures

Written approval of expenses required.

No person could make any charge for the use by or on behalf of any legally qualified candidate for federal elective office or for nomination to this office of any newspaper, magazine, or outdoor advertising facility unless the candidate, or a person specifically authorized by the candidate in writing to do so, certifies in writing to the person making the charge that the payment of the charge would not violate the expenditure limitations provided above.

The bill would provide that no station licensee could make any charge for the use of the station by or on behalf of any legally qualified candidate for federal elective office or nomination to this office unless the candidate, or a person specifically authorized by the candidate in writing to do so, certifies to the licensee in writing that the payment of the charge would not violate any of the provisions relating to limits on expenditures for communications media.

If a state by law expressly (1) has provided that a primary or other election for any office of the state or a political subdivision is subject to this provision, (2) has specified a limitation upon total expenditures for the use of broadcasting stations on behalf of the candidacy of each legally qualified candidate in the election, (3) has provided in any such law an unequivocal expression of intent to be bound by this provision, and (4) has stipulated that the amount of the limitation could not exceed the amount which would be determined for the election under the

provisions of this bill if the election had been for a federal elective office or for nomination to this federal elective office, then no station licensee could make any charge for the use of the station by or on behalf of any legally qualified candidate in that election unless the candidate, or a person specifically authorized by the candidate in writing to do so, certifies to the licensee in writing that the payment of the charge would not violate the state limitations.

Penalties.

Whoever willfully and knowingly violates the above provisions requiring notice to station licensees would be punished by a fine not to exceed $5,000 or imprisonment for a period not to exceed 5 years, or both. The present penalty provisions of the Communications Act would not apply to violations of either of the above provisions.

Broadcasting station defined.

The bill would define a "broadcasting station" to include a community antenna television system. When used with respect to a community antenna television system, the term "licensee" and "station licensee" would mean the operator of this system.

Penalties.

Persons who willfully and knowingly violate provisions of this bill relating to allowable charges for space in newspapers or magazines or for allowable expenses for use of communications media or of regulations implementing these provisions, would be punished by a fine of not more than $5,000 or imprisonment of not more than 5 years, or both.

Title II - Criminal Code Amendments

Definitions

The bill amends provisions of the U.S. criminal code relating to elections and political activities.

Election.

The term "election" would mean (1) a general, special, primary, or runoff election, (2) a convention or caucus of a political party held to nominate a candidate, (3) a primary election held for the selection of delegates to a national nominating convention of a political party, (4) a primary election held for the expression of a preference for the nomination of persons for election to the office of President, and (5) the election of delegates to a constitutional convention for proposing amendments to the Constitution of the United States.

Candidate.

The term "candidate" would mean an individual who seeks nomination for election, or election to federal office whether or not the individual is elected. An individual

would be deemed to seek nomination for election, or election, to federal office if he has (1) taken the action necessary under the law of the state to qualify himself for nomination for election, or election, or (2) has received contributions or made expenditures or has given his consent for any other person to receive contributions or make expenditures with a view to bringing about his nomination for election, or election to this office.

Federal office.

The term "federal office" would mean the office of President, Vice President, Senator, Representative, Delegate, or Resident Commissioner.

Political committee.

The term "political committee" would mean any individual, committee, association, or organization which accepts contributions or makes expenditures during a calendar year in an aggregate amount exceeding $1,000.

Contribution.

The term "contribution" would mean (1) a gift, subscription, loan, advance, or deposit of money or anything of value, except a loan of money by a national or state bank made in accordance with the applicable banking laws and regulations and in the ordinary course of business, made for the purpose of influencing the nomination or the election of any person to federal office, for the purpose of influencing the results of a primary held for the selection of delegates to a national nominating convention of a political party, or for the expression of a preference for the nomination of persons to the office of President, or for the purpose of influencing the election of delegates to a constitutional convention for proposing amendments to the Constitution of the United States, (2) a contract, promise, or agreement, express or implied, whether or not legally enforceable, to make a contribution for these purposes, (3) a transfer of funds between political committees, and (4) the payment, by any person other than a candidate or political committee, of compensation for the personal services of another person which are rendered to the candidate or political committee without charge for these purposes. Notwithstanding the above meanings of "contribution", the word could not be construed to include services provided without compensation by individuals volunteering a portion or all of their time on behalf of a candidate or political committee.

Expenditure.

The term "expenditure" would mean (1) a purchase, payment, distribution, loan, advance, deposit, or gift of money or anything of value, except a loan of money by a national or state bank as provided under the definition of contribution made for the purpose of influencing the nomination

for election, or the election of any person to federal office, for the purpose of influencing the result of a primary held for the selection of delegates to a national nominating convention of a political party, or for the expression of a preference for the nomination of persons for election for the office of President, or for the purpose of influencing the election of delegates to a constitutional convention for proposing amendments to the Constitution of the United States, (2) a contract, promise, or agreement, express or implied, whether or not legally enforceable, to make any expenditure, and (3) a transfer of funds between political committees.

The terms "person" and "whoever" would mean an individual, partnership, committee, association, corporation, or any other organization or group of persons.

Promise of Employment

The bill would provide that whoever, directly or indirectly, promises any employment, position, compensation, contract, appointment, or other benefit provided for or made possible, in whole or in part, by any act of Congress, or any special consideration in obtaining this benefit, to any person as consideration, favor, or reward for any political activity or for the support of or opposition to any candidate or any political office in connection with any general or special election to any political office, or in connection with any primary election or political convention or caucus held to select candidates for any political office, would be fined not more than $1,000 or imprisoned not more than 1 year, or both.

Contribution and Expenditure Limitations

Candidate's spending.

No candidate could make expenditures from his personal funds or the personal funds of his immediate family, in connection with his campaign for nomination for election, or for election, to federal office in excess of (a) $50,000 in the case of a candidate for the office of President or Vice President, (b) $35,000 in the case of a candidate for the office of Senator, or (c) $25,000 in the case of a candidate for the office of Representative, Delegate, or Resident Commissioner.

The term "immediate family" would mean a candidate's spouse, and any child, parent, grandparent, brother or sister of the candidate and the spouses of these persons.

No candidate or political committee could knowingly accept any contribution or authorize any expenditure in violation

of the provisions of this bill. Violations of the provisions of this bill relating to expenditures by the candidate would be punishable by a fine not to exceed $1,000, imprisonment not to exceed 1 year, or both. The bill would repeal the present law relating to maximum contributions and expenditures by political committees. *Penalties.*

Contributions by Banks, Corporations or Labor Organizations

Provisions of present law relating to contributions or expenditures by national banks, corporations, or labor organizations would be amended to add the following provision which would define "contribution or expenditure" to include any direct or indirect payment, distribution, loan, advance, deposit, or gift of money or any services or anything of value, except a properly executed loan of money by a national or state bank, to any candidate, campaign committee, or political party or organization in connection with any election to any of the offices referred to in this bill, but would not include communications by a corporation to its stockholders and their families or by a labor organization to its members and their families on any subject; non-partisan registration and get out the vote campaigns by a corporation aimed at its stockholders and their families or by a labor organization aimed at its members and their families; or the establishment, administration, and solicitation of contributions to a separate, segregated, fund to be utilized for political purposes by a corporation or labor organization: provided that it would be unlawful for such a fund to make a contribution or expenditure by utilizing money or anything of value secured by physical force, job discrimination, financial reprisals, or the threat of force, job discrimination, or financial reprisal, or by dues, fees, or other monies required as a condition of membership in a labor organization or as a condition of employment or by monies obtained in any commerical transaction. *Defined.*

Contributions by Government Contractors

Present provisions relating to contributions by government contractors would be amended to provide that whoever (a) entering into any contract with the U.S. or any department or agency of the U.S., either for the rendition of personal services or the furnishing of any material, supplies, or equipment to the U.S. or any department or agency, or for selling any land or building to the U.S., if payment for the performance of the contract or payment for the material, supplies, equipment, land, or building is to be made in whole or in part from funds appropriated by the Congress, at any time between the commencement of negotiations for and the later of (1) the completion of the performance under, or (2) the termination of negotiations for, the contract or the furnishing of the material, supplies, *Prohibited activity.*

equipment, land, or buildings, directly or indirectly makes any contribution of money or other thing of value or promises expressly or impliedly to make any such contribution to any political party, committee, or candidate for public office or to any person for any political purpose or use, or (b) knowingly solicits any such contribution from any such person for any such purpose during any such period, would be fined not more than $5,000 or imprisoned not more than 5 years, or both.

Title III - Disclosure of Federal Campaign Funds

Title III defines the terms election, candidate, federal office, political committee, contribution, expenditure, and person in the same way as these terms are defined in Title II. It also defines the term "supervisory officer" to mean the Secretary of the Senate in the case of Senatorial candidates, the Clerk of the House of Representatives for candidates as Representative, Delegate, or Resident Commissioner, and the Comptroller General in any other case.

Supervisory officer.

Organization of Political Committees

Every political committee would have to have a chairman and a treasurer. No contribution and no expenditure could be accepted or made by or on behalf of a political committee at a time when there is a vacancy in the office of chairman or treasurer. No expenditure could be made for or on behalf of a political committee without the authorization of its chairman or treasurer or their designated agents.

Requirements.

Every person who receives a contribution in excess of ten dollars for a political committee would have to, on demand of the treasurer, and in any event within five days after receipt of the contribution, render to the treasurer a detailed account of the contribution including the amount, the name and address, occupation, and the principle place of business, if any, of the person making the contribution, and the date on which it was received. All funds of a political committee would have to be segregated from and could not be commingled with any personal funds of officers, members, or associates of the committee.

Reports to treasurer.

Records of Treasurer

It would be the duty of the treasurer of a political committee to keep a detailed and exact account of (1) all contributions made to or for the committee, (2) the full name and mailing address of every person making a contribution in excess of ten dollars and the date and amount of the contribution, (3) all expenditures made by or on behalf of

the committee and (4) the full name and mailing address of every person to whom any expenditure is made, the date and amount of the expenditure and the name and address of and the office sought by each candidate on whose behalf the expenditure was made.

It would be the duty of the treasurer to obtain and keep a receipted bill stating the particulars for every expenditure made by or on behalf of a political committee in excess of $100 in amount and for any expenditure in a lesser amount if the aggregate amount of these expenditures to the same person during a calendar year exceeds $100. The treasurer would preserve all receipted bills and accounts which are required to be kept for periods of time to be determined by the supervisory officer.

Notice of lack of authority.

Any political committee which solicits or receives contributions or makes expenditures on behalf of any candidate that is not authorized in writing by the candidate to do so, would include a notice on the face or front page of all literature and advertisements published in connection with the candidate's campaign by the committee, or on its behalf, stating that the committee is not authorized by the candidate and that the candidate is not responsible for the activities of the committee.

Report availability.

Any political committee would have to include the following notice on the face or front page of all literature and advertisements soliciting funds: "A copy of our report, filed with the appropriate supervisory officer is (or will be) available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D.C., 20402."

Annual report.

The supervisory officer would compile and furnish to the public printer, not later than the last day of March of each year, an annual report for each political committee which has filed a report with him under this title during the period from March 10 of the preceding calendar year, through January 31 of the year in which the annual report is made available to the public printer. Each annual report would contain (1) a copy of the statement of organization of the political committee as required below together with any amendments to this statement of organization, and (2) a copy of each report filed by the committee, also as provided below, from March 10 of the preceding year through January 31 of the year in which the annual report is furnished through the public printer.

Contents.

The public printer would make copies of the annual reports available for sale to the public by the Superintendent of Documents as soon as practicable after the are received from the supervisory officer.

Registration of Political Committees

Who required.

Each political committee which anticipates receiving contributions or making expenditures during the calendar year in an aggregate amount exceeding $1,000 would file with the supervisory officer a statement or organization within ten days after its organization, or if later, ten days after the date on which it has information which causes the committee to anticipate it will receive contributions or make expenditures in excess of $1,000. Each committee in existence at the date of enactment of this bill would file a statement or organization with the supervisory officer at the time he prescribes.

Information required.

The statement of organization would include (1) the name and address of the committee; (2) the name, addresses, and relationships of affiliated or connected organizations; (3) the area, scope, or jurisdiction of the committee; (4) the name, address and position of the custodian of books and accounts; (5) the name, address, and position of other principle officers, including officers and members of the finance committee, if any; (6) the name, address, office sought, and party affiliation of (a) each candidate whom the committee is supporting for nomination for election, or election, to any public office whatever, or if the committee is supporting the entire ticket of any party, the name of the party; (7) a statement whether the committee is a continuing one; (8) the disposition of residual funds which will be made in the event of dissolution; (9) a listing of all banks, safety deposit boxes, or other repositories used; (10) a statement of the reports required to be filed by the committee with state or local officers, and if reports are so required, the names, addresses and positions of these state and local officers; and (11) other information required by the supervisory officer.

Any change in information which has previously been submitted in a statement of organization would have to be reported to the supervisory officer within a ten-day period following the change.

Any committee which, after having filed one or more statements of organization, disbands or determines it will no longer receive contributions or make expenditures during the calendar year in an aggregate amount exceeding $1,000 would so notify the supervisory officer.

Committee Reports

Each treasurer of a political committee supporting a candidate or candidates for election to federal office, and each candidate for election to office, would file with the

appropriative supervisory officer reports of receipts and expenditures on forms to be prescribed or approved by him. These reports would be filed on the tenth day of March, June, and September in each year and on the fifteenth and fifth days preceding the date on which an election is held, and also by the 31st day of January. These reports would be completed as of the date the supervisory officer prescribes, which would not be less than five days before the date of election, except that any contribution of $5,000 or more received after the last report is filed, prior to the election, would be reported within 48 hours of it's receipt.

Information required.

Each report under these provisions would disclose, (1) the amount of cash on hand at the beginning of the reporting period; (2) the full name and mailing address of each person who has made one or more contributions to or for the committee or candidate, including the purchase of tickets for events such as dinners, luncheons, rallies, and similar fund-raising events within the calendar year in an aggregate amount or value in excess of $100 together with the amount and date of these contributions; (3) the total sum of individual contributions made to or for the committee or candidate during the reporting period and not reported under number (2) above; (4) the name and address of each political committee or candidate from which the reporting committee or the candidate received, or to which that committee or candidate made, any transfer of funds together with the amounts and dates of all transfers; (5) each loan to or from any person within the calendar year in an aggregate amount or value in excess of $100 together with the full names and mailing addresses of the lender and endorsers, if any, and the date and amount of the loans; (6) the total amount of proceeds from (a) the sale of tickets to each dinner, luncheon, rally, and other fund-raising event, (b) mass collections made at these events, and (c) sales of items such as political campaign pins, buttons, badges, flags, emblems, hats, banners, literature, and similar materials; (7) each contribution, rebate, refund. or other receipt in excess of $100 which has not otherwise been listed under the above provisions; (8) the total sums of all receipts by or for the committee or candidate during the reporting period; (9) the full name and mailing address of each person to whom expenditures have been made by the committee or on behalf of the committee or candidate within the calendar year in an aggregate amount or value in excess of $100, the amount, date and purpose of each expenditure and the name and address of, and office sought by, each candidate on whose behalf the expenditure was made; (10) the full name and mailing address of each person to whom an expenditure for personal services, salaries, and reimbursed expenses in

excess of $100 has been made and which is not otherwise reported, including the amount, date, and purpose of the expenditure; (11) the total sum of expenditures made by the committee or candidate during the calendar year; (12) the amount and nature of debts and obligations owed by or to the committee, in the form the supervisory officer prescribes, and a continucus reporting of their debts and obligations after the election, at the periods the supervisory officer requires, until the debts and obligations are extinguished; and (13) other information required by the supervisory officer.

The above required reports would be cumulative during the calendar year to which they relate, but where there has been no change in an item reported in a previous report during the year, only the amount need be carried forward. If no contributions or expenditures have been accepted or expended during a calendar year, the treasurer of the political committee or candidate would file a statement to that effect.

Reports by Others

Every person, other than a political committee or candidate, who makes contributions or expenditures, other than to a political committee or candidate, in an aggregate amount in excess of $100 within a calendar year, would file with the supervisory officer a statement containing the information required for reports by political committees and candidates. The statements required by this provision would be filed on the dates on which the reports by political committees are filed but would not have to be cumulative.

Formal Requirements

A report or statement required under this bill to be filed by a treasurer of a political committee, a candidate, or by any other person, would be verified by the oath or affirmation of the person filing the report or statement taken before any officer authorized to administer oaths.

A copy of a report or statement would be preserved by the person filing it for a period of time to be designated by the supervisory officer in a published regulation.

Exception. The supervisory officer could, by published regulation of general applicability, relieve any category of political committees of the obligations to comply with the required reports if the committee (1) primarily supports persons seeking state or local office and does not substantially support candidates (as defined in this bill), and (2) does not operate in more than one state or on a state-wide basis.

The supervisory officer would, by published regulations of general applicability, prescribe the manner in which contributions and expenditures in the nature of debts and other contracts, agreements, and promises to make contributions or expenditures would be reported. These regulations would provide that they be reported in separate schedules. In determining the aggregate amount of contributions and expenditures, amounts reported as provided in the regulations would not be considered until actual payment is made.

Reports on Convention Financing

Each committee or other organization which (1) represents a state or a political subdivision of the state or any group of persons, in dealing with officials of a national political party with respect to matters involving a convention held in the state or political subdivision to nominate a candidate for the office of President or Vice President, or (2) represents a national political party in making arrangements for the convention of the party held to nominate a candidate for the office of President or Vice President would, within 60 days following the end of the convention, but not later than 20 days before the date on which presidential and vice presidential electors are chosen, file with the Comptroller General of the U.S. a full and complete financial statement, in the form and detail prescribed by the Comptroller General of the sources from which it derived its funds and the purposes for which the funds were expended.

Duties of Supervisory Officer

It would be the duty of the supervisory officer (1) to develop and furnish to the person required by the provisions of this bill prescribed forms for the making of the reports and statements required to be filed with him; (2) to prepare, publish, and furnish to the person required to file these reports and statements a manual setting forth recommended uniform methods of bookkeeping and reporting; (3) to develop a filing, coding, and cross-indexing system consonant with the purposes of this bill; (4) to make the reports and statements filed with him available for public inspection, commencing as soon as practicable but no later than the end of the second day following the day during which it was received, and to permit copying of any report or statement by hand or by duplicating machine, as requested by any person, at the expense of that person: provided that any information copied from the reports and statements could not be sold or utilized by any person for the purpose of soliciting contributions or for any commercial purpose; (5) to

preserve the reports and statements for a period of ten years from the date of receipt, except that reports and statements relating solely to candidates for the House of Representatives would be preserved for only five years from the date of receipt; (6) to compile and maintain a current list of all statements or parts of statements pertaining to each candidate; (7) to prepare and publish an annual report including compilation of (a) total reported contributions and expenditures for all candidates, political committees, and other persons during the year, (b) total amounts expended, according to such categories as he determines, and broken down into candidate, party, and non-party expenditures on a national, state, and local level, (c) total amounts expended for influencing nominations and elections stated separately, (d) total amounts contributed according to such categories of amounts as he determines and broken down into contributions on the national, state, and local levels for candidates and political committees, and (e) aggregate amounts contributed by any contributor shown to have contributed in excess of $100; (8) to prepare and publish from time to time special reports comparing the various totals and categories of contributions and expenditures made with respect to preceding elections; (9) to prepare and publish other reports he deems appropriate; (10) to assure wide dissemination of statistics, summaries, and reports prepared under this bill; (11) to make, from time to time, audits and field investigations with respect to reports and statements filed under the provisions of this bill and with respect to alleged failures to file a report or statement which is required under the bill; (12) to report apparent violations of law to the appropriate law enforcement authorities; and (13) to prescribe suitable rules and regulations to carry out the provisions of this bill.

Streamlining procedures.

The supervisory officer would encourage, and cooperate with, the election officials in the several states to develop procedures which would eliminate the necessity of multiple filings by permitting the filing of copies of federal records to satisfy the state requirements.

Studies of election administration.

It would be the duty of the Comptroller General to serve as a national clearinghouse for information in respect to the administration of elections. In carrying out these duties, the Comptroller General would enter into contracts for the purpose of conducting independent studies of the administration of elections. These studies would include, but not be limited to, studies of (1) the method of selection of and type of duties performed by officials and personnel working on boards of elections, (2) practices relating to the registration of voters, and (3) voting and

counting methods. Studies made under this provision would be made public by the Comptroller General and copies would be available to the general public upon the payment of the cost of the copy. Nothing in this provision would be construed to authorize the Comptroller General to require the inclusion of any comment or recommendation of the Comptroller General in any study.

Filing complaints.

Any person who believes a violation of this bill has occurred could file a complaint with the supervisory officer. If the supervisory officer determines there is substantial reason to believe a violation has occurred he would expeditiously make an investigation which would also include an investigation of reports and statements filed by the complainant, if he is a candidate, of the matter complained of. Whenever in the judgment of the supervisory officer, after affording due notice and an opportunity for a hearing, any person has engaged or is about to engage in any acts or practices which constitute or will constitute a violation of any provision of this bill or any regulation or order issued under the bill,

Federal action.

the Attorney General, on behalf of the United States, would institute a civil action for relief including a permanent or temporary injunction, restraining order, or any other appropriate order, in the district court of the United States for the district in which the person is found, resides, or transacts business. Upon a proper showing that the person has engaged, or is about to engage, in these acts or practices, a permanent or temporary injunction, restraining order, or other order would be granted without bond by the court.

In any action brought under the above provision, subpenas for witnesses who are required to attend a United States district court, could run into any other district.

Judicial review.

Any party aggrieved by an order granted under the above provision could at any time within 60 days after the date of entry, file a petition with the U.S. Court of Appeals for the circuit in which the person is found, resides or transacts business for judicial review of the order.

The judgment of the court of appeals affirming or setting aside, in whole or in part, any order of the district court would be final subject to review by the Supreme Court of the United States.

Any action brought under the above provision would be advanced on the docket of the court in which filed and put ahead of all other actions other than other actions brought under this provision.

Statements Filed with State Officers

A copy of each statement which is required to be filed with a supervisory officer would be filed with the Secretary of State or the equivalent state officer of the appropriate state. For the purposes of this provision, the term "appropriate state" would mean (1) for reports relating to expenditures and contributions in connection with the campaign for nomination for election, or election of a candidate to the office of President or Vice President of the United States, each state in which an expenditure is made by him or on his behalf, and (2) for reports relating to expenditures and contributions in connection with the campaign for nomination for election, or election of a candidate to the office of Senator, Representative, Delegate, or Resident Commissioner, the state in which he seeks election.

Duties of state officer.

It would be the duty of the Secretary of State or the equivalent state officer (1) to receive and maintain in an orderly manner all reports and statements required by this bill to be filed with him, (2) to preserve these reports and statements for a period of ten years from date of receipt except that the reports and statements relating solely to candidates for the House of Representatives would be preserved for only five years, (3) to make the reports and statements filed with him available for public inspection and copying during regular office hours commencing as soon as practicable but not later than the end of the day during which it was received, and to permit copying of any report or statement by hand or by duplicating machine, requested by any person, at the expense of the person, and (4) to compile and maintain a current list of all statements or parts of statements pertaining to each candidate.

No person could make a contribution in the name of another person and no person could knowingly accept a contribution made by one person in the name of another person.

Penalties.

Any person who violates any of the provisions of this title would be fined not more than $1,000 or imprisoned not more than one year, or both.

In the case of any conviction under this title where the punishment inflicted does not include imprisonment, the conviction would be deemed a misdemeanor conviction only.

Title IV - General Provisions

Extension of Credit by Regulated Industries

The Civil Aeronautics Board, the Federal Communications Commission, and the Interstate Commerce Commission would each promulgate, within 90 days after enactment of this bill, it's own regulations with respect to the extension of credit without security by any person regulated by the Board of Commission to any candidate for federal office or to any person on behalf of the candidate, for goods furnished or services rendered in connection with a campaign of the candidate for nomination for election, or election, to the office.

Prohibition of Use of Certain Federal Funds

No part of any funds appropriated to carry out the Economic Opportunity Act of 1964 could be used to finance, directly or indirectly, any activity designed to influence the outcome of any election to federal office or any voter registration activity or to pay the salary of any officer or employee of the Office of Economic Opportunity who in his official capacity engages in any such activity.

Effect on State Law

Nothing in this bill would be deemed to invalidate or make inapplicable any provision of any state law except where compliance with that provision of law would result in a violation of a provision of this bill.

Notwithstanding the above provision, no provision of state law could be construed to prohibit any person from taking any action authorized by this bill or from taking any expenditure which he could lawfully make under this bill.

If any provision of this bill, or the application of any provision to any person or circumstance is held invalid, the validity of the remainder of the bill and the application of the provision to other persons and circumstances would not be effected.

The bill would repeal the present Federal Corrupt Practices Act.

The provisions of this bill would become effective on December 31, 1971 or 60 days after the date of enactment, whichever is later. *Effective date.*

The Revenue Act of 1971

Enacted December 10, 1971

The Revenue Act of 1971 contains eight titles providing broad amendments to the Internal Revenue Code. The following analysis is of those provisions which may be of interest to medicine.

Bribes, Kickbacks, Medical Referral Payments, etc.

Kickback defined.

The law amends past provisions relating to allowable business deductions by providing that the term "kickback," would include a payment in consideration of the referral of a client, patient, or customer.

Prohibition of deduction.

The law provides that no deductions would be allowed for any payment made directly or indirectly to any person if the payment constitutes any illegal bribe, illegal kickback, or other illegal payment under any law of the United States or under any law of a state (but only if the state law is generally enforced) which subjects the payor to a criminal penalty or the loss of license or privilege to engage in a trade or business.

Burden of proof.

The burden of proof with respect to the issue as to whether a payment constitutes an illegal bribe, illegal kickback, or other illegal payment will be upon the Secretary or his delegate to the same extent as he bears this burden of proof when the issue relates to fraud.

Kickbacks, Rebates, and Bribes under Medicare and Medicaid

Prohibition of deduction.

No deduction will be allowed for any kickback, rebate, or bribe made by any provider of services, supplier, physician, or other person who furnishes items or services for which payment is or may be made under the Social Security Act, or in whole or in part out of federal funds under a state plan approved under the Social Security Act, if the kickback, rebate, or bribe is made in connection with the furnishing of these items or services or the making or receipt of these payments. For the above purposes, a kickback includes a payment in consideration of the referral of a client, patient, or customer.

Effective date.

The above provisions relating to Medicare and Medicaid apply only with respect to kickbacks, rebates, and bribes, the payment of which is made on or after the date of enactment of this bill. Other provisions above relating to kickbacks rebates, and bribes, apply with respect to payments after December 30, 1969.

-- Legislative Department, American Medical Association --

Expenses for Household and Dependent Care Services Necessary for Gainful Employment

The law provides that in the case of an individual who maintains a household which includes as a member, one or more qualifying individuals, as defined below, there will be allowed as a deduction the employment related expenses, as defined below, paid by him during the taxable year.

Qualifying individual defined.

The term "qualifying individual" means (a) a dependent of the taxpayer who is under the age of 15 and with respect to whom the taxpayer is entitled to a deduction, (b) a dependent of the taxpayer who is physically or mentally incapable of caring for himself, or (c) the spouse of the taxpayer if he is physically or mentally incapable of caring for himself.

Employment related expenses defined.

The term "employment related expenses" means amounts paid for the following expenses, but only if they are incurred to enable a taxpayer to be gainfully employed: (a) expenses for household services and (b) expenses for the care of a qualifying individual.

An individual will be treated as maintaining a household for any period only if over half of the cost of maintaining that household during that period is furnished by the individual and his spouse.

Deduction limit.

A deduction will be allowed under these provisions for employment related expenses incurred during any month only to the extent that the expenses do not exceed $400.

Condition.

Except as provided below, a deduction will be allowed for employment related expenses only if they are incurred for services in the taxpayers household.

Allowable out of household expenses.

Employment related expenses which are incurred for services outside the taxpayer's household will be taken into account only if they are incurred for the care of a qualifying individual and only to the extent that the expenses incurred during any month do not exceed $200 in the case of one individual, $300 in the case of two individuals, and $400 in the case of three or more individuals.

Income limitation.

If the adjusted gross income of the taxpayer exceeds $18,000 for the taxable year during which the expenses are incurred, the amount of the employment related expenses incurred during any month of the year which may be taken into account will be further reduced by that portion of one-half of the excess of the adjusted gross income over $18,000 which is properly

allocable to that month. For the purpose of the above sentance, if the taxpayer is married during any period of the taxable year, there will be taken into account the combined adjusted gross income of the taxpayer and his spouse for that peripd.

Further conditions.

For purposes of these provisions, if the taxpayer is married at the close of the taxable year, the deduction will be allowed only if the taxpayer and his spouse file a single return jointly for that taxable year. If the taxpayer is married for any period during the taxable year, there will be taken into account employment related expenses incurred during any month only if (a) both spouses are gainfully employed on a substaintially full-time basis, or (b) the spouse is a qualifying individual as described above.

An individual who, for the taxable year would be treated as not married under provisions of the Internal Revenue Code because his spouse had died during the year, will be treated as not married under these provisions for that taxable year.

No deduction will be allowed for any amount paid by the taxpayer to an individual bearing a relationship to the taxpayer which would qualify the individual as a dependent of the taxpayer.

Further reductions.

In the case of employment related expenses incurred during any taxable year solely with respect to a qualifying individual other than an individual who is also a dependent of the taxpayer and who is under the age of 15, and with respect to whom the taxpayer is entitled to a deduction, the amount of the expenses which may be taken into account for purposes of these provisions before application of the provisions limiting the amount that can be deducted will be reduced (a) if the individual is a physically or mentally impaired dependent of the taxpayer, by the amount by which the sum of (1) the individual's adjusted gross income for the taxable year, and (2) the disability payments received by the individual during that year, exceeds $750, or (b) in the case of a qualifying individual who is a physically or mentally impaired spouse of the taxpayer, by the amount of disability payments received by the individual during the taxable year.

Disability payment defined.

The term "disability payment" means a payment other than a gift which is made on account of the physical or mental condition of an individual and which is not included in gross income.

The Secretary or his delegate will prescribe those regulations necessary to carry out the purposes of these provisions.

The above amendments will apply to taxable years beginning after December 30, 1971. *Effective date.*

Tax Incentives for Contributions to Candidates

This law establishes new provisions providing for tax incentives for contributions to candidates for public office. The law provides that in the case of an individual, there will be allowed, subject to the limitations described below, as a credit against the taxes imposed under the Internal Revenue Code for the taxable year, an amount equal to one-half of all political contributions the payment of which is made by the taxpayer within the taxable year. *Tax credit authorized.*

The above authorized credit will be limited to $12.50 for an individual or $25 in the case of a joint return. *Amount.*

This credit will not exceed the amount of the tax imposed for the taxable year reduced by the sum of the credits allowed for foreign taxes, partially tax exempt interests, retirement income, and investment in certain depreciable property.

This credit will be allowed with respect to any political contribution only if the contribution is verified in the manner the Secretary or his delegate prescribes by regulations. *Verification required.*

The term "political contribution" means a contribution or gift to (a) an individual who is a candidate for nomination or election to any federal, state, or local elective public office in any primary, general, or special election, for use by the individual to further his candidacy for nomination or election to the office, (b) any committee, association, or organization, whether or not incorporated, organized and operated exclusively for the purpose of influencing or attempting to influence the nomination or election of one or more individuals who are candidates for nomination or election to any federal, state, or local elective public office for use by the committee, association, or organization to further the candidacy of the individual or individuals for nomination or election to that office, (c) the national committee of a national political party, (d) the state committee of a national political party, as designated by the national committee of the party, or (e) the local committee of a national political party as designated by the state committee of the party. *Political contribution defined.*

The term "candidate" means with respect to any federal, state, or local elective public office an individual who (a) has publicly announced that he is a candidate for nomination or election to the office, and (b) meets the qualifications prescribed by law to hold that office. *Candidate defined.*

The term "national political party" means (a) in the case of contributions made during a taxable year of the taxpayer in which the electors of President and Vice President are chosen, a political party presenting candidates or electors for these offices on the official election ballot of ten or more states, or (b) in the case of contributions made during any other taxable year of the taxpayer, a political party which met the qualifications described above in the last preceding election of a President and Vice President. *National political party defined.*

The term "state" means the various states and the District of Columbia and the term "local" means a political subdivision or part, or two or more political subdivisions or parts, of a state. *State and local defined.*

The law provides that an estate or trust will not be allowed to take the tax credit for political contributions authorized above.

The law further provides that a tax deduction will be allowed in lieu of the above authorized credit. *Tax deduction authorized.*

For purposes of the tax deduction, in the case of an individual there will be allowed as a deduction any political contribution the payment of which is made by the individual during the taxable year.

The deduction will not exceed $50 for an individual or $100 in the case of a joint return. *Amount allowed.*

The deduction will be allowed with respect to any political contribution only if the political contribution is verified in the manner the Secretary or his delegate prescribes by regulation. *Verification required.*

This provision for a tax deduction will not apply in the case of any taxpayer who, for the taxable year, elects to take the credit against tax provided above. This election will be made in the manner and at the time the Secretary or his delegate prescribes by regulations. *Choice of credit or deduction.*

An estate or trust will also not be allowed the deduction for contributions to candidates for public office.

These amendments relating to credits and deductions for political contributions will apply to taxable years after December 31, 1971, but only with respect to political contributions the payment of which is made after that date.

Effective date.

Financing of Presidential Election Campaigns

Beginning with tax year 1972, the law authorizes each individual to designate that one dollar of his tax funds be paid to the presidential election campaign fund for the party of his choice. If he does not designate a particular party but does authorize the one dollar deduction, the money would go into a general account for all candidates.

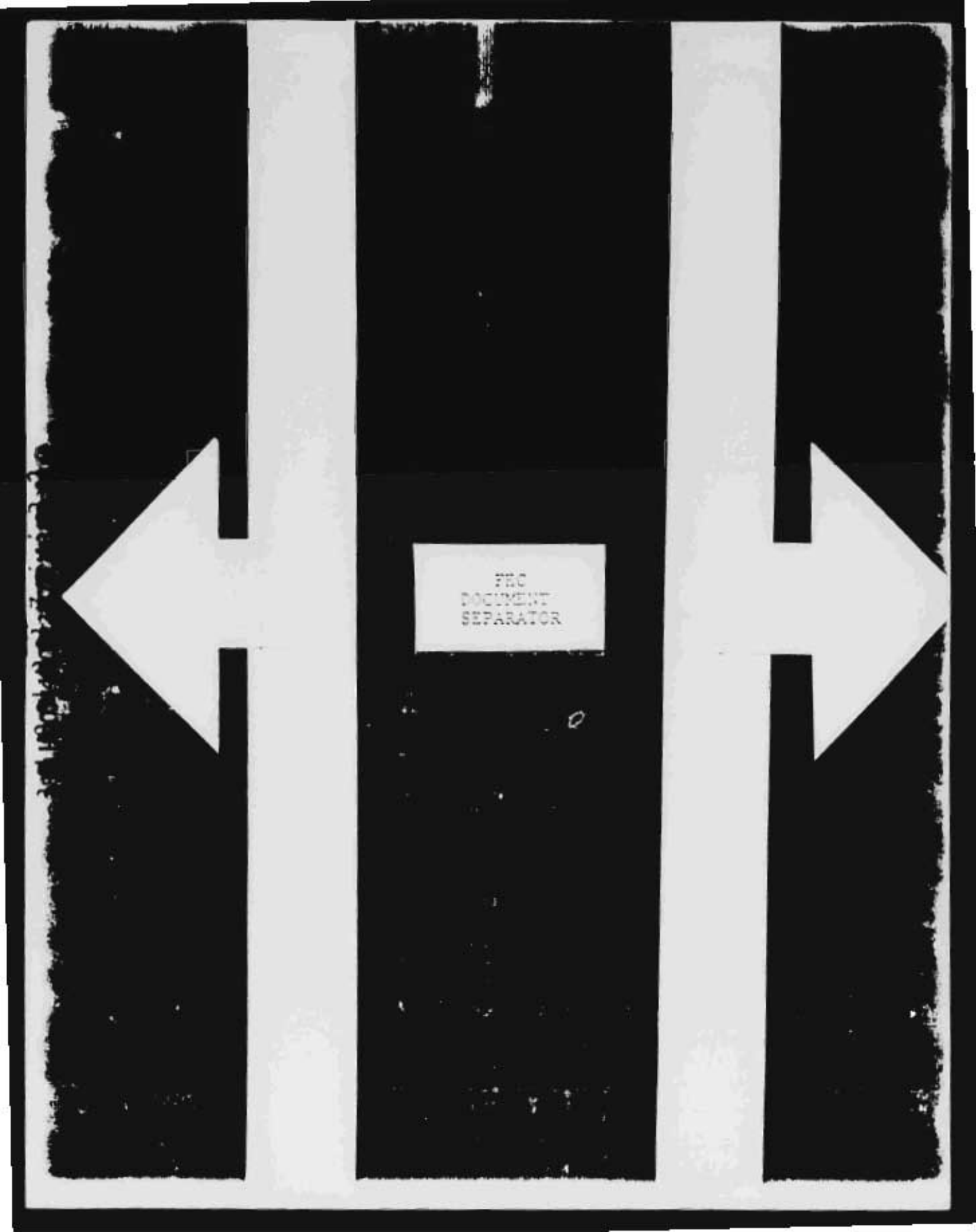
Authorization.

Presidential and vice presidential candidates of a major political party, one which had received over 25% of the vote in the preceeding election, would be entitled to receive payments equal to 15 cents multipled by the total number of residents within the United States who have attained the age of 18 as of the first day of June of the year preceeding the year of the presidential election.

Amount paid to parties.

Candidates of a minor party, one which had received between 5% and 25% of the vote in the previous election, would receive payments in proportion to the number of popular votes received by that party in that election compared to the votes received by the major parties.

Amounts received by the parties from the Presidential Election Campaign Fund can be used to meet qualified campaign expenses, as that term is defined in the bill, which are incurred during the course of the election.


FRC
DOCUMENT
SEPARATOR

Political Action Committee | Chicago Illinois 60680 | 312 644 1585 | 535 North Dearborn Street

Exhibit #22

October 3, 1977

George Palmer, Jr.
Florida Medical Association
100 E. College St.
Tallahassee, FL 32301

Dear George:

Just a brief note to thank you for your hospitality on our recent visit to Orlando. Needless to say, Saturday night will be one that I will not forget for a long time.

I understand that there have been some new appointments to the FLAMPAC Board and at your earliest convenience, please send us a listing of all your new Board members with addresses for all of them and phone numbers for your Executive Committee members. Also, Linda and I were very impressed with Representative Evans during the Sunday breakfast and panel discussion. Please find out if she would be available to travel within the Southeast at different times on behalf of AMPAC. We would like to have her on some of our programs to discuss the same material that she presented in Orlando. Of course, any honorarium and expenses will be picked up by AMPAC.

Marilyn Evans
305-254-2121
called 11/29

Thanks again George for everything and look forward to seeing you in Atlanta on November 12th.

Warmest personal regards,

Peter B. Lauer
Political Education Coordinator

PBL/js

Rex E Kenyon MD
Chairman
Oklahoma City Oklahoma
Michael P Lenis MD
Secretary
Pittsburgh Pennsylvania

William L Watson
Executive Director and
Treasurer
Mrs. Lee Ann Elliott
Associate Executive Director and
Assistant Treasurer

Edgar T Beddingfield Jr MD
Wilson North Carolina
Mrs. John M Chaneult
Decatur Alabama
William H Cooper MD
Washington DC
W J Lewis MD
Dayton Ohio

James C MacLaggan MD
San Diego California
John M Smith Jr MD
San Antonio Texas
Joseph C Von Thron MD
Cocoa Beach Florida
George T Wilkins MD
Granite City Illinois

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission Washington DC

PENSACOLA EDUCATIONAL PROGRAM
5151 NORTH NINTH AVENUE
PENSACOLA, FLORIDA
32504

DEPARTMENT OF PEDIATRICS
JOHN H. WHITCOMB, M.D., CHIEF
W. REED BELL, M.D., DIRECTOR

Exhibit C #23 Ms. MaCris 9-30-76

August 17, 1976

Jack A. MaCris, M. D.
President, Florida Medical Assn.
P. O. Box 2411
Jacksonville, Florida 32203

Dear Doctor MaCris:

I am writing to you as President of the Florida Pediatric Society in regard to our PEDPAC Program. I am most anxious to avoid any conflict of activities of the Pediatric Specialty Society in relationship to the parent FMA and its programs.

As I am sure you are aware, the Florida Pediatric Society has made a major effort on a statewide basis to develop and to enhance children's medical service programs. It is my belief that these activities are in the best interest of all of medicine and am most anxious that our activities remain under the purview and approval of the FMA.

The Florida Pediatric Society maintains an office in Tallahassee with an Executive Secretary, Mr. Dick Hollahan, who also serves as legislative liaison or lobbyist. There have been some 'bumps' but with the help of the FMA we have been able to work out guidelines to assure that the legislative effort of Pediatrics is in accord with FMA policy and procedure. As far as I am aware, the FPS representative has done so and I assure you that this remains a requirement of the specialty society.

Pediatricians, in addition to their role in support of FLAMPAC and AMPAC, have sponsored a Florida PEDPAC in an effort to gain legislative support for children's needs. It should go without saying that this effort is to be conducted in a complementary and supplementary way to the goals of FMA. The PEDPAC Executive Committee is committed to make certain that the activities of PEDPAC will do just that.

By copy of this letter to Dr. Rufus Broadway, FLAMPAC President, we pledge the Florida Pediatric Society to conduct PEDPAC in accord with FMA and FLAMPAC. I look forward to continued leadership of the Florida Pediatric Society in support of FMA goals and purposes.

9/20/76 Ms MacLeis - Can you ascertain how these
minutes got out? Ulrich

Thank you for your kind consideration of this matter and welcome your thoughts and suggestions in this regard.

Sincerely yours,

Reed Bell

Reed Bell, M. D.
President
FLORIDA PEDIATRIC SOCIETY

RB:jh

cc: Dr. R. Broadway
Dr. Wm. Thompson

3127273311

Exhibit #24

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

Post Office Box 4440 · Chicago, Illinois 60680 · AREA CODE 312 644-1585

Offices located at 535 North Dearb

SEP 10 1976

September 7, 1976

Mr. Charles Murfin
FLAMPAC
Post Office Box 2371
Jacksonville, Florida 32203

Dear Charlie:

Enclosed is a copy of the FEC Regulations report we discussed over the phone.

We are most concerned that a local effort be made to contact the Congressional Delegation of your state.

Please feel free to contact me should you have any questions.

Sincerely,

Peter B. Lauer
Political Education Coordinator

PBL/chs
Enclosure

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

SEVERAL REASONS WHY THE FEDERAL ELECTION COMMISSION REGULATIONS SHOULD BE DISAPPROVED

1. The timing is all wrong for the passage of such comprehensive regulations.

   It is too close to the elections to require compliance to such comprehensive regulations. Because of the short time, it is possible that the regulations would be enforced only selectively.

   The regulations were submitted by the FEC to the Congress on August 4, and the 30 legislative day approval period began to run as of that date.

   The regulations were not available to the members of the Congress until their publication in the Federal Register on Wednesday, August 25th, except at .10¢ per page or over $40.00 a copy.

   No hearings have been scheduled or even contemplated by the appropriate committees of the House or the Senate.

   If these regulations are to be reviewed by the Congress, they should be reviewed free from the pressures of the campaigns in progress.

2. In many instances the regulations go far beyond the law which was passed by the Congress.

more -

The Conference Committee worked very carefully over the exact wording of the law and both the spirit and the letter of the law have been violated by the proposed regulations.

For example, under Section 110.3 (a)(1)(iii)(D) of the Federal Election Commission regulations sent to Congress on August 4, 1976, several political action committees may be treated as a single committee for purposes of the $5,000 contribution limitation on PAC's if they have "similar patterns of contributions". There are numerous organizations in the health field whose policies in supporting candidates for federal elections may be similar to those of one medical PAC. Likewise, there are innumerable organizations which relate to industries entirely outside the health field whose policies of endorsing candidates may cause them to have similar patterns to those of other PACs. Organizations which may have similar views in certain areas do not for this reason become related anymore than persons who hold similar political views thereby assume a relationship of consanguinity. This attempt by the FEC to place numerous PACs under one $5,000 limitation based upon the contributions they make goes far beyond the law passed by Congress.

3. Suit has been filed in the U.S. District Court, Washington, D.C., by the former U.S. Attorney General Ramsey Clark and Ralph Nader, Public Citizens Litigation Group, challenging the constitutionality of the congressional veto power over regulations issued by the FEC.

more -

Exhibit #25

JUL 1 1976

MEMORANDUM

TO: State PAC Treasurers

FROM: William L. Watson, Executive Director
American Medical Political Action Committee

DATE: June 29th, 1976

SUBJECT: Legal Opinions which Concern Certain Sections of the Federal Election Campaign Act of 1971 as Amended in 1974 and 1976.

For your information we have forwarded three letters from AMPAC's legal counsel which may be of interest to you. They are on the following topics:

Contributions by AMPAC and other PACs
Solicitation of Joint Membership Contributions
Honoraria

Additional information concerning the Federal Election Campaign Act and Proposed Regulations will be forwarded as available.

LW:ts

Enclosed

cc: State PAC Chairmen
State PAC Staff

3170273313

AMERICAN MEDICAL ASSOCIATION

535 NORTH DEARBORN STREET • CHICAGO, ILLINOIS 60610 • PHONE (312) 751-6000 • TWX 910-221-0300

June 16, 1976

OFFICE OF THE GENERAL COUNSEL

BERNARD D. HIRSH
General Counsel
751-6177

BETTY JANE ANDERSON
Assistant General Counsel
751-6181

HEALTH LAW DEPARTMENT

DONALD P. WILCOX
Director
751-6683

WILLIAM P. ISELE
Staff Attorney
751-6714

DAVID K. WAUGH, JR.
Staff Attorney
751-6186

Mr. William L. Watson
AMPAC
Post Office Box 4449
Chicago, Illinois 60680

Dear Bill:

This is in response to your request for an opinion concerning the Federal Election Campaign Act Amendments of 1976 which contain provisions designed to prevent the proliferation of committees by one organization. Specifically, you ask if the contributions by any other PAC's have the effect of limiting the lawful contributions of AMPAC to candidates it wishes to support. I have reviewed the Act as amended, the proposed FEC regulations published on May 26, 1976, and the organizational structure and operation of AMPAC and the American Medical Association. I have found no provision which prohibits AMPAC from contributing to candidates or committees it chooses to support because of the contributions made by other PAC's.

The basis of this opinion is outlined below.

For the purpose of applying the limitations on contributions outlined under 2 USC 441a, the new amendments to the Act provide that

> "...all contributions made by political committees established or financed or maintained or controlled by any corporation, labor organization or any other person, including any parent, subsidiary, branch, division, department, or local unit of such corporation, labor organization, or any other person, or by any group of such persons, shall be considered to have been made by a single political committee..." (2 USC 441a(5))

The American Medical Association has no parent, subsidiary, branch, division, department, or local unit which

has established, financed, maintained or controlled a PAC. The AMA is an independent, voluntary not-for-profit association of physicians and others. It is not controlled by nor does it control any other organization which has a PAC; therefore, contributions made by other PAC's do not count against AMPAC's campaign contribution limits under this law.

Sincerely

Donald P. Wilcox

DPW:mt

3110273317

AMERICAN MEDICAL ASSOCIATION

535 NORTH DEARBORN STREET • CHICAGO, ILLINOIS 60610 • PHONE (312) 751-6000 • TWX 910-221-0300

June 16, 1976

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Staff Attorney
751-6714

DAVID K. VAUGH, JR
Staff Attorney
751-6186

Mr. William L. Watson
AMPAC
Post Office Box 4449
Chicago, Illinois 60680

Re: Solicitation of Joint Membership Contributions

Dear Bill:

The Federal Election Campaign Act of 1971 and its 1974 and 1976 amendments, and the Federal Election Commission's proposed regulations present certain criteria which must be adhered to when joint state PAC and AMPAC solicitations of contributions are made.

This Act requires that each political committee include on the face or front page of all literature and advertisements soliciting contributions the following notice (2 USC 435):

> "A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C."

I recommend that the name or the abbreviation of the state PAC and the name or the abbreviation of AMPAC be substituted for the word "our" in the above required notice when joint solicitations are made.

Further, Section 114.5(a) of the May 26 proposed regulations state additional requirements concerning the solicitation of funds by PACs. Some of these requirements are:

> "(3) Any person soliciting...a member for a contribution to the separate segregated fund must inform such...members of the political purposes of the fund at the time of the solicitation."

> "(4) Any persons soliciting...a member for a contribution to a separate segregated fund must inform the...member at the time of such solicitation, of his or her right to refuse to so contribute without any reprisal."
>
> "(5) Any written solicitation for a contribution to a separate segregated fund which is addressed to...a member must contain statements which comply with the requirements of subsections 3 & 4."

I recommend that the words "political contribution" or their equivalent and the word "voluntary" or its equivalent be included in all soicitations to meet the requirements of subsections 3 & 4. Also, I recommend that all solicitations show the committees for which they are intended. No state PAC should solicit AMPAC membership without informing the potential members that the solicitation is for AMPAC.

Since there is a prohibition against corporate contributions to all Federal candidates and some state candidates, I suggest that all joint membership solicitations include the words "If your practice is incorporated, state PAC and AMPAC dues should be written on a PERSONAL check," or the equivalent.

While not required by law, it is my recommendation that membership solicitation notices include a statement concerning whether or not contributions are tax deductible. Contributions to AMPAC are not tax deductible.

A suggested paragraph which incorporates all the above recommendations follows:

> State PAC and AMPAC political contributions are voluntary and not tax deductible. If your practice is incorporated, state PAC and AMPAC dues should be written on a PERSONAL check. Copies of state PAC's and AMPAC's reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. 20463.

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These recommendations are based in part on the proposed Federal Election Commission regulations and should be reviewed when final regulations are promulgated.

Sincerely,

Donald P. Wilcox

DPW:mt

3 1 0 1 0 7 3 3 3 0

AMERICAN MEDICAL ASSOCIATION

535 NORTH DEARBORN STREET • CHICAGO, ILLINOIS 60610 • PHONE (312) 751-6000 • TWX 910-221-0300

June 16, 1976

OFFICE OF THE GENERAL COUNSEL

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Director
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WILLIAM P. ISELE
Staff Attorney
751-6714

DAVID K. WALSH, JR.
Staff Attorney
751-6186

Mr. William L. Watson
AMPAC
Post Office Box 4449
Chicago, Illinois 60680

Re: Honoraria

Dear Bill:

The 1976 amendments to the Federal Election Campaign Act of 1971, and the proposed regulations, change both the amount and criteria of honoraria which may be accepted by a person while an elected or appointed officer or employee of any branch of the Federal Government.

The new amendments raise the amount which a congressman, for example, may accept from $1,000 to $2,000 for any appearance, speech or article. This amount does not include amounts accepted for actual travel and subsistence expenses for such person and his spouse or an aide to such person, and does not include amounts paid or incurred for any agents' fees or commissions. The new amendments raise the amount which a Federal Government officer or employee may accept in the aggregate from $15,000 to $25,000 in a calendar year (2 USC 4411).

The proposed regulations do not make a distinction between elected Federal Government officers (Representatives and Senators, for example) who are also candidates and those that are not. Advisory opinions previously issued by the Federal Election Commission which established distinctions between candidates and non-candidates have not been followed in the proposed regulations.

A discussion of this term can be found in Section 110.12, "Honorariums," of the proposed regulations.

Persons or groups which give honoraria in 1976 report this to the Internal Revenue Service on Form 1096 when filing their 1976 return. This form is a composite form which provides for the listing of all honoraria paid during the preceding calendar year.

In addition, persons or groups which give honoraria must file Internal Revenue Service Form 1099 which must be sent to the individual persons receiving the honoraria for inclusion in their own personal income tax reports.

These recommendations are based in part on the proposed Federal Election Commission regulations and should be reviewed when final regulations are promulgated.

Sincerely,

Donald P. Wilcox

DPW:mt

2110273??

Exhibit #26

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

Post Office Box 4449 · Chicago, Illinois 60680 · AREA CODE 312 644-1585

Offices located at 535 North Dearborn

MEMORANDUM

TO: State PAC Treasurers

FROM: William Watson, Executive Director
American Medical Political Action Committee

DATE: March 4, 1976

SUBJECT: Guidelines for Requesting AMPAC Political Funds

Most state political action committees have already begun their evaluation of Congressional races in their state. Very soon planning will be underway to allocate state PAC funds. This procedure leads quickly to the request of funds from AMPAC's political account. We suggest the following guidelines to make this process as effective and efficient as possible.

The AMPAC Board urges physicians to become involved in the primary races of Congressional candidates. More than ever this year a wide spectrum of candidates running in primaries makes it important for the state PAC to evaluate the advisability of activity in the primary. Even in races where a friendly candidate has no primary opposition it might be advisable to make a contribution both in the primary and the general election thereby splitting the amount that might later be contributed in one lump sum. This is a wise precaution because some races will be unexpectantly close at the last moment and both the state PAC and AMPAC are prohibited from making more than a $5,000 contribution in each election. If part of the contribution has been made in the primary it allows for more leeway in the general election, if it is needed.

When making requests to AMPAC please be sure to include the involvement of physicians and their wives in the race.

Some candidates prefer to receive contributions at specific times or in specific amounts. A few have limited the amount they will accept in any one election. If you are not absolutely sure how much the candidate you plan to support will accept, please ask for tentative approval for your request. If tentative approval is given, we will notify you by telephone of the action taken. Then when the contact is made with the candidate you can be sure that you are making a firm commitment.

more -

Memorandum
State PAC Treasurers
March 5, 1976

Several things are needed in the request to eliminate excessive telephone calls to solicit the information. Please be sure to include the name and address of the candidate's committee. We will make the check payable to the candidate's committee at his campaign address and must have this information for our Federal reports.

When the request has been approved and the check created we will send the check back to the Chairman of the PAC or to the person he delegates. Please note that Federal Law requires that checks must be delivered, or the campaign treasurer notified that they are available, within five days after they are received. If there is a convenient date when they should be in the hands of the PAC Chairman or his designate please let us know when the check should arrive.

If the above information is made available to us in the initial request it will help us act promptly and eliminate confusion.

WLW:ts

cc: State PAC Chairmen
State PAC Executives

9 1 0 2 7 3 3 2 4

Exhibit #27

FLORIDA MEDICAL ASSOCIATION, INC.

Monthly Staff Report

For Month of: August Name: Charles W. Murfin

(These reports should be submitted to the Executive Director by the fourth work day following the last day of each month. Information may be given in outline rather than narrative form.)

1. Major activities and accomplishments (Do not account for every hour of time but describe how primary effort was spent):

    1. Updated filing information to all legal authorities.

    2. Held meetings of physicians in Palm Beach, Broward and Dade Counties.

    3. Designed and produced elections newsletter

    4. Supervised the issuance and distribution of $75,000 in campaign checks.

    5. Carried out orders of FLAMPAC board meeting.

    6. Established candidate committees for Dade, Broward, Palm Beach and assisted in Orange.

2. Noteworthy problems encountered in your assignment areas:

    1. Falling behind in two major areas because of the heavy travel schedule: Reports to FEC and State that have since been taken care of and the membership rosters which will be re-updated immediately following the primary elections.

3. **Unmet needs in the administration of your department or assistance needed in your assignment areas:**

1. None at the moment. Mr. Jones, Mr. Richardson and Mrs. McWaters have been more than helpful.

2. I would also like to pass on to you my complete satisfaction with the job being done by Mrs. Klosterman. I would strongly urge you to give her every consideration when the time occurs for review.

4. **Activities of major emphasis during coming month:**

1. Primary election September 7
2. Primary election September 28
3. Fund raising committees
4. Candidate support committee preparation for the general election.
5. Fall conference of the Woman's Auxilliary.
6. Preparation of recommendations for candidate support.
7. Preparation of Dr. Broadaway's report to the Board of Governors.

Exec. Director Received:_____ Reviewed:_____
Exec. Vice Pres. Received:_____ _____

3 1 1 3 9 7 3 3 2 5

California Medical Political Action Committee 231 Market Street San Francisco, California 94103 415/777-2000

Exhibit #28

August 7, 1974

TO: PAC QUESTIONNAIRE RESPONDENTS

FROM: AL PROSS, EXECUTIVE SECRETARY, CALPAC

SUBJECT: QUESTIONNAIRE SUMMATION

I am pleased to report that thirty-three (33) State PACs responded to our questionnaire. I have tried in writing the attached summary to highlight some of the more distinctive differences in operational procedures between State PACs. (Please excuse the editorializing - but then I suppose the tabulator has that perogative.)

The applicability of the summation to each State PAC will vary but hopefully this material may be useful to you as a PAC Coordinator to convince your Board (and/or Association Director) that your PAC should adopt changes in policy procedures similar to other states.

The information is also helpful in deciding what general topics warrant further discussion or clarification. This will enable us to plan future PAC coordinator meetings on subjects which are relevant.

Thank you again for your cooperation and participation. Please let me know if you have any questions or desire any specific information on any of the questions and answers.

ALP:sm

Enclosure

PAC STAFF COORDINATOR

SURVEY SUMMARY

1. MEMBERSHIP

The majority of the states which send a bill for state society dues list the PAC as part of the total bill. However, in several states the PAC bill is enclosed separately. Experience has shown that the most productive procedure is to have the PAC dues listed as part of the total bill. Those states which have been successful in adopting this procedure have reflected a higher percentage of PAC members.

2. MEMBERSHIP CATEGORIES

Every responding PAC has a regular M.D., auxiliary and sustaining membership category. Individual M.D. memberships range from a low of $20 to a high of $35. Auxiliary dues range from $15 to $25.

FAMILY MEMBERSHIP

Most PACs have a family membership and many of those who don't are considering establishing such a category. At least one state that has had a family membership category is considering discontinuing it. Overall membership (total number of members) increased in all but one state which has established a family category, while M.D. members did not drop but increased anywhere from 1% to 50%.

It appears safe to make the following general conclusions regarding family membership:

a. The PAC will collect more total dollars

b. The PAC will have more M.D. members

c. The PAC will have more auxiliary or spouse members.

Obviously this is a subject which warrants more discussion in light of its membership and dollar growth potential.

MEMBERSHIP RECRUITMENT

Most PACs appear to be fairly weak in this category. Obviously it is a reflection on the availability of funds to mount an organized and coordinated campaign. Some of the techniques most popularly used, over and above the annual dues statement, include:

1. Send letters to:
   a. All potential members prior to them receiving their dues bill each year.
   b. Non-rejoiners after the bulk of the memberships are in.
2. Publish advertisements in bulletins or journals.
3. Have a booth at annual session
4. Direct telephone solicitation by M.D.'s.
5. Send personal letters or notes from Board members or PAC supporters to potential members.

MEMBERSHIP BENEFITS

Few (only 2) PACs have a membership pin while approximately half of the responding PACs provide membership cards. Frequency of newsletters varies from none to as many as four a year. Most state PACs do not give annual awards similar to AMPAC for membership support.

PROFESSIONAL CORPORATION MEMBERS

Surprinsingly few PACs make a physician a member of AMPAC (i.e. send in $10) if he pays with a corporation check, despite AMPAC's legal opinion that this can be done. In some states, however, corporation money cannot be accepted under law. Those that can accept this money spend it in one of three ways:

1. To support state candidates (Providing this is legal)
2. To defer administrative/overhead costs, and/or
3. Spend it on educational activities, newsletters, etc.

This is obviously an area which warrants further clarification and discussion.

COMPUTERIZATION

Only two PACs have their membership files computerized. Despite and advantages, there seems to be two reasons for this:

1. The cost factor (but is it really more expensive?), and
2. Whether the state medical association membership is computerized.

CANDIDATE SELECTION

Nearly all PACs support both state and federal candidates. At least one only contributes to federal candidates and another only participates in races for state office, leaving federal support entirely to AMPAC.

The ultimate decision regarding whether a candidate receives a contribution rests with the PAC Board or the appropriate selection committee (state or federal). It is not unusual for the recommendation, however, to eminate from the local level through a Board member, society president or medical executive.

Generally speaking more PAC funds are spent for federal candidates, including AMPAC's contribution, with a slight majority indicating that they do make pre-primary contributions.

Contributions to a candidate in a safe state race range from $50 to as high as $2,000; in a safe federal race from $200 to $5,000. Obviously these figures vary depending upon the PACs financial resources. The overwhelming majority of the respondents indicate that they have no maximum contribution limit.

If a letter is sent by a physicians committee to raise funds for a candidate, most state PACs will write and print it. However, few will pay for the printing or the postage. Apparently these costs are born by the physicians or by the candidate's campaign.

Except for the required filing of reports with the Clerk of the House (or to meet a state's reporting requirements on state contributions), PAC donations are not published except to Board members. However, this information is usually made available to those physicians who

CANDIDATE SELECTION - Continued

Contributions are always delivered by a physician but not necessarily a PAC Board member. In many states the medical association lobbyist is present also.

Only a few PACs require that a local physician support committee raise funds for a candidate before they will consider matching the amount contributed. Those that follow this procedure like the way it functions as far as stimulating local participation.

No state PACs contribute to city council or school board races. One does get involved in judicial contests and at least one other contributes to ballot propositions and initiatives if they have a direct affect on medicine (i.e., bonds for medical schools, etc.).

PAC EXPENSE

Most medical associations provide and pay for staff. Only three must tap PAC hard dollars for staff time. Usually office rent, telephone, letterhead, printing and postage are paid out of soft dollars. There are some notable exceptions to this procedure however. Those PACs that cannot use corporate contributions in state races tend to use this money for postage, printing, letterhead, etc.

A surprising number of state PACs use hard dollars to cover operating overhead including newsletters and postage. Obviously many state associations have not placed PAC activities on an equal par with other association pursuits.

Only three PACs receive no annual soft dollar support whatsoever with the majority indicating that they receive $5,000 or less from association dues money. Two PACs are in the $10-20,000 annual range, one in the $20-50,000 and one receives more than $50,000 a year. Much more emphasis needs to be placed on making state medical associations realize that PACs deserve adequate soft dollar support and that political action itself is a legitimate medical association activity.

PAC EXPENSE - Continued

Only two PACS receive soft dollar contributions from other sources (i.e., Blue Shield, drug companies, etc.). This may be a way to bolster a PAC soft dollar budget where the medical association is reluctant or unwilling to provide financially the support which is necessary.

Surprisingly, only four PACs invest their hard dollars to earn interest. The reason for this is not clear in light of the "extra" dollars that are made available through a safe investment.

BOARD MEMBER SELECTION

PAC Board members are usually appointed by the State Medical Association, however, the recommendations are frequently from the county medical society level. A one year appointment with a maximum five to ten year limit is most common. Most are selected based upon legislative district boundaries with several using county lines instead. The Chairman is nearly always elected by the PAC Board rather than selected by the State Association.

LOCAL PACS

It is rare to find local or county medical society PACs. Where they do exist, their dues are less than the state PACs and their money is usually spent on local races (city council, school boards, etc.). Most local PACs bill on their own and usually do not compete with the PAC dues on the general billing statement. This is a topic which may well warrant further discussion at future PAC staff meetings.

PARTY CONTRIBUTIONS

Few PACs make contributions to political party organizations. The bulk of funds seems to go to direct candidate support. A minority of the PACs purchase services for a campaign over and above and/or in lieu of a contribution. Most will provide a campaign with a mailing list of physicians, but a minority provide survey research costs. Most provide staff assistance to the physician support committee but only a few involve themselves directly in the overall campaign.

BOARD COMPOSITION

The size of the PAC Boards range from a low of 8 to a high of 60. In most states the Association President is a member (sometimes ex-officio). Most PAC Boards have some Auxiliary representation while few have medical executive representation. The smaller Boards usually do not have separate standing committees. The larger Boards seem to have committees on membership and candidate selection.

GENERAL QUESTIONS

Everyone feels meetings of PAC staff coordinators to share information and to learn about campaign tools are valuable. By a 3 to 1 margin it is felt that a once a year meeting is preferable to two.

Those responding seem to be equally divided as to whether the staff meetings should be held around the annual AMPAC Workshop in Washington or as a separate meeting. Perhaps the answer would be to have <u>at least</u> one a year at the March Workshop.

August, 1974

3 1 1 2 7 3 3 3 3

JACK A. McCRIS, M.D., President
LOUIS C. MURRAY, M.D., President-Elect
O. WILLIAM DAVENPORT, M.D., Vice President
CHARLES J. KAHN, M.D., Speaker of House
SANFORD A. MULLEN, M.D., Vice Speaker
ROBERT E. WINDOM, M.D., Secretary
RICHARD S. HODES, M.D., Treasurer
VERNON B. ASTLER, M.D., Immed. Past President

WILLIAM W. THOMPSON, M.D., Judicial
JAMES B. PERRY, M.D., Legislation and Regulations
JAMES F. RICHARDS, M.D., Medical Economics
J. RUSSELL PORLAW, M.D., Medical Services
JAMES L. BORLAND, M.D., Medical Systems
J. LEE DOCKERY, M.D., Scientific Activities
JOHN C. FLETCHER, M.D., Specialty Medicine
GEROLD L. SCHIEBLER, M.D., Editor

Exhibit #29

Florida Medical Association, Inc.

(9041 356-1571 • BOX 2411 • 735 RIVERSIDE AVENUE • JACKSONVILLE, FLORIDA 32203

W. HAROLD PARHAM, D.H.A., Executive Vice President

DONALD C. JONES, Executive Director

December 10, 1976

Mr. William L. Watson
Executive Director
AMPAC
535 N. Dearborn Street
Chicago, Illinois 60680

Dear Bill:

We appreciate the offer of support by AMPAC for the FLAMPAC workshop to be held on January 28th at the Dutch Inn in Orlando.

In my conversation with Linda Hudson, she indicated that you would definitely be able to pay for the $1,000 honorarium for Congressman Otis Pike and also pick up the expenses of any AMPAC Board members or staff that came to participate in the program. Linda also indicated that you would be able to assist us in planning of the details of the conference. I have related this information to Dr. Broadaway and he expressed his appreciation for the indicated support.

Dr. Broadaway has asked, however, that we recontact you to urgently request support for the luncheon expenses. Such additional support would be of material assistance to us in assuring a large attendance for Congressman Pike's address which will surely be the highlight of the Conference.

I have attached an initial draft of the program outline. Please keep in mind that this is only an initial draft and generally reflects only my personal ideas, hence, there is absolutely no problem with receiving any suggestions from your staff which would necessitate revisions of this initial suggestion. Congressman Pike has offered to include remarks in his address about PAC, so I would appreciate some suggestions in this regard also.

We look forward to working with you and with warmest regards, I remain

Sincerely yours,

Donald S. Fraser, Jr., Director
Legislative Affairs Department

..--/gr

cc: Rufus Broadaway, M.D.
Joseph Von Thron, M.D.

CAPITAL OFFICE
100 East College Avenue, Tallahassee, Florida 32301
(9041 224-6496

Exhibit #30

Denver Membership Project

I. Process for membership project

A. Determine location - The assumptions were these

1. The best location is where a high non-member percentage resided.
2. That physicians that were members of the county and state societies but not the AMA were our best chance of gain.
3. That office-based county and state members and non AMA members were the optimum, so location should have many of this category.
4. That the higher the non member raw number, the better the chance of gain and the location should have adequate supply
5. That the cooperation of the state and county executives and officers is important.

B. Determine who - Three populations must be considered

1. Member of all three organization (retention)
2. Member of county and state not AMA (
3. Non member of any (insure county and state cooperation)

Further breakdown could be made at all levels. Separate for hospital and office based on I & R's for example, or by specialty.

C. Determine when

1. After delinquency date
2. Replace dues changed to half-year schedule

D. Determine what

1. Physicians do not like organization meetings, therefore, personalize it
2. Physicians don't like to be formal with their peers. Informalize it.
3. Physicians like to be heard. Give them the chance to speak out
4. Physicians don't like red tape. Bill it as a chance to go right to the top.
5. Everyone likes to feel important. Make it seem that they are specifically privileged (make it seem exclusive).

II. The important points of the operation are the following:

A. The lists - The more specialized the list, the better. The better we know the population involved, the more chance we have of interesting them in membership because the better we know their problems and interests.

Our computer department can provide us all the necessary information in AMCAP states. In non AMPAC states it will be

necessary to visit the state headquarters and determine the members of the state and county societies but who failed to join the AMA. (This operation will of course be completely different when a unified state is involved.) The lists should include:

1. Name
2. Address
3. Activity (office based, hospital based, etc.)
4. Space (for phone numbers)

Three lists with above included are useful:

a. by zip code
b. alphabetical
c. grouping addresses

B. The location - This was determined by first listing the member and non member raw number and percentage in all three categories, AMA non-members, AMA members, and total non members, The location should have all of the qualifications listed under determined location.

C. The speaker - Make sure your speaker is acceptable to the location. The considerations are:

1. Must be from some far away place.
2. Must be important and be made to appear even more important than he is.
3. Must not be politically unacceptable to the area. That is, do not send Dr. Parrott to Dr. Wilbur's home town.
4. He must be able to speak knowledgeably and not for a great length of time. Must also be able to speak both to large and small groups.

D. The invitations - Don't succumb to false economy in this area. Your attendance is directly related to the personalization and quality of your invitation.

E. The format - Design it to your audience. Don't speak formally for long. The reason for this program is to hear those in attendance not to hear yourself. Dispell the false statements and get members.

F. The publicity - This may take many forms. It can be billed as a beef session to the head beef. Or a formal discussion. This should be designed to fit the mood of the location. Furthermore, around mid day is a bad time for hospital meetings but a good time for press. A press conference or a radio or television visit would be good for this time.

G. Crowd Raising - Use every trick in the book. The invitation the telephone, posters or force--whatever it takes , do it.

H. The follow up - The most neglected part. This is thanking everyone involved and recontacting the non members with a letter. One must keep adequate records of attendance to accomplish this.

III. Research

A. The first step in the county membership operation is to determine when and where the project should be held. Several factors are a part of this decision.

1. A large number of non members
2. A high percentage of non members
3. Favorable or at least a non interference relationship with the county and state executive staff and officers.
4. A large number of state and county members that are non AMA members.
5. Situations that may make the AMA look good, such as an area with a PLI problem that we have helped to correct.
6. A location where the AMA officer is traveling to anyway, and is well liked in the area. In other words, don't send Dr. Parrott to Dr. Wilbur's home town.
7. A location with one or more medical schools.
8. A location with a large number of hospitals.
9. Be conscious of the time of the year. Don't run a program in Palm Beach, Florida in July. No one will be there.
10. Pay special attention to the day of the week and the time of day. Wednesday and Thursday are the best days. Early morning, evening and late afternoon are the best times.

IV. Program

A. After deciding where, who to, and by whom, decide what. I suggest the following as we did in Denver:

1. A special reception with invitations to non-AMA members who are members of the county and state. (new membership)
2. A reception for AMA members. (retention)
3. Visits to universities (I & R's and faculty)
4. To past members who are no longer members
5. To hospitals
6. To non members of all three AMA, state, and county. (Carrot for state and local cooperation also new member possibilities.)

V. The Denver Project

1. Reception for non members
2. Reception for members - join non members an hour later.
3. Breakfast with I & R's and faculty--Univ. of Colorado
4. Several hospital visits
5. Dinner with the leadership

Total attendance-- 496

Schedule

June 25 - Wednesday

12:00 Meeting with Colorado and Denver societies.
A. Decision on:
1. number of receptions
2. locations of receptions
3. who will attend the reception
4. funding of operation .

(All decisions that will affect the printing and mailing operations must be made today.) Hospital and Brown Palace and HQ if wanted

June 26 - Thursday

8:00 Meeting with catering department of the Brown Palace
A. Decision(tentative) on the operation of the reception.
1. Cost analysis

11:00 Further discussions with Colorado and/or Denver if necessary

1:00 Discuss with hospital director or other contact with University Hospital. Final decisions must be made.

5:00 Return to Chicago

Meantime back at the ranch.

Decisions on infitations are transmitted to Mr. Lerner who will complete desin and give to printer for delivery no later than Monday, June 30. Also begin design of support materials.

June 27 - Friday

9:00 Labels and lists received
9:00 Begin purge, separation, and update of labels
9:00 Send list to Denver for cleaning and phone numbers
11:00 Design support materials completed

June 30 Monday

9:00 Invitations having been returned from printer--addressing begins
9:00 Promotional campaign begins in Denver (esp. hospitals)
9:00 Support material sent to printer

July 1 - Tuesday
All invitations should be mailed

July 4 - Friday
All invitations have been mailed

July 4 - July 10

Promotional campaign continues
Phone lists completed
Continue final arrangements for function
Returns confirmed
Press interviews set and confirmed

July 11 - Friday

Confirmations mailed to replys received

July 14 - Monday

Arrive Denver - Charlie Murfin
Begin phone follow-up to non replys
Arrangements with hotel and hospital checked and made final.

July 15 - Tuesday

Continue telephone follow-ups (concentrate on 16th)
Make Todd schedule final

July 16 - Wednesday

All Day - Follow up phone calls continue

2:00 Dr. Todd arrives
2:00 - 3:00 Briefing Murfin to Todd
3:00 - 5:30 Two hospital visits
5:30 - 6:30 Reception for non members
6:30 - 7:30 Reception joinde by members
7:30 -- Private dinner

July 17 - Thursday

7:00 - 8:30 Breakfast
8:30 -11:30 Hospital visit - Reception at University Hospital
12:00 -- Address Rotary Bluv picnic
Afternoon open for hospital visits
2:00 - 5:00 Two hospital visits
5:30 Possible reception at state H.Q. for some non members

July 18 - Friday

Rocky Mountain Cancer Conference
Murfin return to Chicago

July 21 - Monday

Follow up letter sent from Chicago on Todd stationery

DIRECT MAIL SOLICITATION
FOR
PAC MEMBERSHIP

Membership recruitment for the state PAC and AMPAC is a priority project. The effectiveness of the PAC movement is determined in large measure by the extent to which it receives support from the entire medical profession. "Eyeball to eyeball" education and persuasion of your colleagues is, in most cases, the most effective way of recruiting members. It is an on going project -- ambitious, and time consuming. Consequently, it must be supplemented with other programs, such as newsletter, pamphlets, meetings, and most important--direct mail solicitation.

Following on these pages are guidelines established for an ideal mail solicitation campaign to recruit PAC members. This program has been conducted in several states with great success.

I. If your state operates on a joint billing statement of county, state, and AMA dues with state PAC and AMPAC dues, or any combination thereof, this bill usually goes out sometime between the middle and the end of December for the following year. By February 15 and certainly no later than March 1, a supplementary PAC dues bill should be sent to all physicians who deleted PAC dues when returning a check for other dues on the joint billing statement. An example of this supplementary dues bill is shown. The reverse side of this dues bill should include a brief message describing the PAC, its objectives and activities, and should be developed by the Chairman or the PAC Board. Send it out in a window envelope (example shown). The envelope containing the dues bill should also contain a return mail envelope (example shown). If your PAC doesn't already have a business return permit, get one from your local post office; there is no cost. The approximate cost of 1,000 pieces of mail is 5¢ each, plus 8¢ postage first class, or 4¢ third class mail (plus $45 for an annual fourth class mail permit).

II. Sometime around March 15 and no later than April 1, a carefully worded letter from the state PAC chairman should be sent to all physicians in the state society who have ever been members of the state PAC but have not renewed their membership for the current year (example shown--PaMPAC letter). This letter should call attention to the fact that the recipient hasn't renewed his PAC dues for the current year, express appreciation for past membership, call attention to important pending legislation at the state or national level, etc. The closing paragraph should directly ask for $25 check for PAC dues. This letter can be individually typed commercially for the PAC chairman's signature for about 50¢ each. A second method of preparation is to have the letter with the chairman's signature prepared by photo-offset with the salutation and the address on the outside envelope individually typed.

This can be done commercially for about 18¢ each including postage, printing, folding, inserting, etc. The letter can also be prepared as a fully printed piece with a "Dear Doctor:" salutation for approximately 13¢ each. However, the more personal the letter can be made to appear the better the return. Be sure this letter also includes a return mail envelope.

III. By April 15, no later than April 30, you should prepare to send a letter to all physicians in the state who are not members of PAC. The PAC Board should carefully draft a suggested letter which will appeal to the deepest concern of physicians, with those concerns related to the results of PAC membership, political activity and the legislative process. Perhaps new and fresh, but equally valid reasons, for PAC membership should be developed. The last paragraph should directly ask for a $25 check for PAC membership (example shown--letter signed Dr. Freidman and Dr. Limberger). Recruit grass roots physician leaders, county society presidents, state officers, prominent and respected physicians, etc., not necessarily PAC officers, who can capture the attention of their colleagues to review the letter you've drafted and get their permission to send this letter over their signature on their personal or office. stationery. In the case of medical society officers, with society cooperation, the letter might be sent on official state or county society stationery. The letters should be prepared mechanically in one of the three ways described in Item II above. Include a mail back envelope.

IV. Again, in June, no later than June 30, another supplementary dues bill should be sent to all physicians who still have not joined the PAC as a result of the joint billing statement and the first supplementary dues bill and the two letters (refer to segment I).

V. A third supplementary dues bill should be sent about August 15 and no later than September 30 (refer to segment I).

All of these mailings should be placed in the post office on a Monday in order to assure that most will receive them on a Tuesday, Wednesday, or Thursday. As nearly as possible these letters should be mailed in the middle of the months designated. The list of physicians in the state and the list of those that have not renewed their PAC membership can, of course, be obtained from your state PAC records and those of your state medical society.

Assuming that physicians in a particular state or county have an opportunity to join the state PAC and AMPAC via a joint dues bill, this program suggests a minimum of five additional mailings, or a total of six, to physicians who have not joined PAC. The frequency of the mailings and their spacings, four to six weeks, is extremely important. Direct mail experts declare that six or seven communications are necessary for maximum success of any direct mail solicitation.

9 1 2 1 9 7 3 3 1 1

A comprehensive campaign with materials done well, carefully written letters over the signature of respected grass roots leaders (Item III), executed on time can produce as much as a 25% increase in PAC membership the first year.

Commitment to this type of project will, of course, require some time and money. However, when compared to the return, the efforts are well worthwhile. Also, remember that most of this total effort can be executed at reasonable cost by utilizing commercial typing, printing, and mailing services if your PAC office isn't equipped to handle it. The percentage return on dollars spent in a full fledged mail effort such as outlined offers convincing evidence that it ought to be used much more widely by all state PACs. Assuming a total cost of 75¢ for three separate PAC dues bills, two letters, with a realistic estimate of 20% total return (actual results in one state were 25%), here's your profit picture:

Based on 1,000 Units Each Mailing

5 mailings @ 75¢ to 1,000 non-PAC physicians

$750

20% return 200 members @ $25

$ 5,000

PROFIT

$4,250

or

567%

If this type of program is conducted over a period of several years the increase in membership can be profound at a relatively low cost to the PAC.

This manual establishes only the guidelines for an ideal direct mail solicitation project. Your state PAC may want to expand the program or simplify it somewhat according to the specific situation in your state. Whatever program is established, it must be organized, budgeted for, scheduled appropriately, and implemented carefully to insure success.

8 1 1 2 2 7 3 3 1 2

Pennsylvania Medical Political Action Committee

WILLIAM B. WEST, M.D.
Chairman

JERRY L. ROTHENBERGER
Executive Director

P.O. BOX 295, LEMOYNE, PA. 17043
TELEPHONE AREA CODE 717-238-8344

March 15, 1972

Dear Doctor Johnston:

Your membership in the Pennsylvania Medical Political Action Committee has been an important factor in helping to influence legislation effecting health care and the practice of medicine here in Pennsylvania and the U.S. Congress. Your dues dollars, along with that of your colleagues, have helped to elect many state legislators and U.S. Congressmen of both parties who have given good representation. They have sought and respected the opinion of the profession on pending legislation.

The present session of the state legislature will again consider chiropractic legislation, a revision of the Medical Practice Act, malpractice relief and a host of other issues. Nationally, attention will be centered on several proposals concerning national health insurance, funding for medical education, etc. The shape of much of this legislation is going to be determined by the men and women elected next fall. If we are to continue the progress we have made in recent years we will need your renewed membership, and that of all the physicians in Pennsylvania. I hope the fact that you haven't renewed your PaMPAC membership this year is an oversight.

This, after all, is what the Pennsylvania Medical Political Action Committee (PaMPAC) is all about. We are all physicians sharing common concerns with you. Through PaMPAC we are working effectively to influence legislation that determines the present and the future of the practice of medicine and health care in the country.

I am sure that you want to be a part of this team effort again and that I can expect your $25 check made payable to PaMPAC.

Sincerely,

William B. West

William B. West, M.D.
Chairman

PAUL S. FRIEDMAN, M. D.
SUITE 715
1422 CHESTNUT STREET
PHILADELPHIA, PA. 19102
LOCUST 4-2163

SUBURBAN OFFICE
7852 MONTGOMERY AVENUE
ELKINS PARK, PA. 19117
MELROSE 5-4119

April 15, 1971

H. Tonsey, M.D.
641 Whitmer Boulevard
Horsham, Pennsylvania

Dear Dr. Tonsey:

I am writing this personal letter to you, because I think we both agree that physicians should be involved in influencing legislation that affects the practice of medicine.

Despite publicity to the contrary, we do support better health care delivery to those who need it most--ghetto residents, rural poor and the indigent. We also support a real system of health care for the public and return to a more personal relationship between physician and patient within that system.

All of us are aware that medical care should be available for all citizens, regardless of ability to pay. We, as physicians, must find the means of delivering the best medical care to everyone as needed. We are the ones who know about problems of standardizing fees and cutting costs, particularly those relating to hospitals, diagnostic tests, and areas where there is no actual patient contact.

Finally, we are expert in the mechanics of delivering better care from the standpoints of time, geography and economy.

But it is a hard fact that these good things can only happen if physicians--through a united effort involving all elements of the medical community and sometimes cooperative efforts with government as well--work to make them happen.

That is what the Pennsylvania Medical Political Action Committee (PaMPAC) is all about. We are all physicians and we have a lot in common with you. Through PaMPAC we can work to influence legislation affecting the practice of medicine.

If you want to be more of a doer than a talker in achieving these goals, I know that you will take the first step by writing a check for $25 made payable to PaMPAC so that we can get these things moving! I am asking you to do this personally because it is important to you and the practice of medicine.

Sincerely,

Paul S. Friedman M.D.

Paul S. Friedman, M.D.

PSF:eh

31 0 2 7 3 3 1 4

PENNSYLVANIA MEDICAL SOCIETY
20 ERFORD ROAD
LEMOYNE, PENNSYLVANIA 17043
(717) 238-1635



PRESIDENT
William A. Limberger, M.D., West Chester
PRESIDENT-ELECT
George P. Rosemond, M.D., Philadelphia
CHAIRMAN OF THE BOARD OF TRUSTEES
Park M. Horton, M.D., New Milford
SECRETARY
Raymond C. Grandon, M.D., Harrisburg
EXECUTIVE DIRECTOR
John F. Rineman, Lemoyne

April 19, 1971

Dear Dr. Sebastian:

I am writing this personal letter to you, because I think we both agree that physicians must be involved in influencing legislation that affects the practice of medicine.

Physicians know the danger of outside control dictating how long patients may be hospitalized, or the treatment they ought to get. We carry the responsibility in these matters and can practice best without a lot of unsolicited help from the outside, much of it misinformed in the bargain, for we have plenty of good ideas of our own.

We ourselves want a more aggressive approach to training family physicians, and we can best come up with incentives that will get more physicians involved in primary care of patients, or even ideas like allowing two years of general practice in critical areas to substitute for military service.

We ourselves want more physicians joining together in groups to provide comprehensive health service on a private basis--perhaps even to the extent of experimentally accepting patients selectively on pre-paid plans. We can also take a more aggressive approach to policing our own ranks with as little outside control as possible to get the job done.

But it's a hard fact that these good things can only happen if physicians organize to make them happen. That is what the Pennsylvania Medical Political Action Committee (PaMPAC) is all about. We are all physicians and we have a lot in common with you. Through PaMPAC we can work to influence legislation affecting the practice of medicine.

If you want to be more of a doer than a talker in achieving these goals, I know that you will take the first step by writing a check for $25 made payable to PaMPAC so that we can get these things moving! I am asking you to do this personally because it is important to you and the practice of medicine.

Sincerely,

William A. Limberger

William A. Limberger, M.D.

WAL/mh

VAMPAC

VIRGINIA MEDICAL POLITICAL ACTION COMMITTEE

Post Office Box 2939, Richmond, Va. 23235

ANNUAL DUES FOR 1970 . . . $25.00
Includes Annual Membership in AMPAC

Dr. Richard Crumay
1250 North Stone St.
Richmond, Virginia
23234

FOLLOW-UP COPY

Exhibit #31

1 2 3 4 5 6 7 8 9 10 11 12

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31

October 18, 1976

SPECIAL DELIVERY

Mr. Bill Watson
AMPAC
Post Office Box 4449
Chicago, Illinois 60680

Dear Mr. Watson:

At the October 17 Board of Directors meeting, the FLAMPAC Board instructed me to officially request consideration of contributions by AMPAC to the individuals listed below. Because of the time factor involved, if possible please mail the checks directly to the physicians indicated with a copy of your transmittal letter to this office.

$5,000 for Richard Kelly, Congressional District 5. Please mail this check directly to Mr. Kelly's key contact physician, Donald G. Nikolaus, M.D., Mease Hospital, Dunedin, Florida, 33528.

$2,500 for C.W. Bill Young, Congressional District 6. Please mail this check to John Hamilton, M.D., 424 Beach Drive North, St. Petersburg, Florida, 33701.

$1,500 for Bob Johnson, Congressional District 8. Please mail this check to Karl B. Bolls, M.D., 1950 Arlington Street, Sarasota, Florida, 33579.

Thank you for your consideration of these matters.

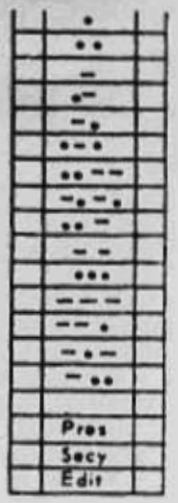
Cordially yours,

Judith A. Klosterman
Secretary for the FLAMPAC Board

jak

CC: Rufus K. Broadaway, M.D.
Scotty Fraser
Joseph C. Von Thron, M.D.

FILE COPY Exhibit #32



September 17, 1976

SPECIAL DELIVERY

Dr. John Grady Campaign Fund
900 S.E. 3rd Street
Belle Glade, Florida 33430

Dear Dr. Grady:

Enclosed you will find a campaign contribution in the amount of $5,000 for your race in the United States Senate.

We are sorry that due to the time factor involved this check could not be personally delivered.

Cordially yours,

Charles W. Murfin
Executive Director

--/jak

Enclosure

3 1 1 0 2 7 3 3 1 3

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

PAYMENT VOUCHER
(POLITICAL ACTION FUND)

Made Payable To Dr. John Grady Campaign Fund

Address 900 S.E. 3rd Street
Belle Glade 33430

In Amount Of $5,000.00

To Cover Campaign contribution United States Senate

Requested By _____ Date 9-16-76

Payment Authorized By FLAMPAC Executive Committee

Date 9-16-76

* * * * * *

FLAMPAC (For Payment)

Check No. 285 Date ~~$5000~~ 9-17-76 Amount 5000.00

Fund _____

Any two (2) officers are authorized to authenticate a voucher for disbursement of checks for candidates' support.

Either the Treasurer of the Committee or the Executive Vice President of the Florida Medical Association is authorized to sign checks on behalf of the Committee upon receipt of a proper, authenticated voucher.

75MF-130a

To FLORIDA NATIONAL BANK
JACKSONVILLE, FLORIDA

FLORIDA MEDICAL POLITICAL
ACTION COMMITTEE
P. O. BOX 2371 – 32203
Acct. No. 17-0311-0

63-3
430

No. 285

TO THE ORDER OF	DATE	AMOUNT
✱ DR. JOHN GRADY CAMPAIGN FUND	SEP 16'76	$ 5,000.00 ✱

THE SUM 5000 DOLS 00 CTS

Harold Parker

#8810 CAMPAIGN CONTRIB
UNITED STATES SENATE SEP 16'76 5,000.00 + 5,000.00

FLORIDA MEDICAL POLITICAL
ACTION COMMITTEE
P. O. BOX 2371 – 32203
Acct. No. 17-0311-0

APPROVED

PLEASE DETACH THIS STATEMENT BEFORE DEPOSITING

Exhibit #33

AMPAC

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

Post Office Box 4449 · Chicago, Illinois 60680 · AREA CODE 312 644-1585

Offices located at 335 North De...

SEP 21 1976



September 17, 1976

Rufus K. Broadaway, M.D.
Post Office Box 2371
Jacksonville, Florida 32203

Dear Doctor Broadaway:

At its most recent meeting the AMPAC Congressional Review Committee approved a contribution in the amount of $5,000 to be used to support Doctor John Grady in the Florida Senate race in the general election.

As an AMPAC member we would be very pleased if you would present this check to Doctor Grady.

Federal Law requires that this check must be presented, or the campaign treasurer notified that it is available, within five days after it is received.

Sincerely,

Lee Ann Elliott

Mrs. Lee Ann Elliott
Associate Executive Director

LAE:ts

Enclosed

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE
P. O. BOX 4449
CHICAGO, ILLINOIS 60680

SEP 17 1975

5006

2-71
710

PAY The sum of $5000 and 00 cts

TO THE ORDER OF
Grady for Senate Committee
2749 Exchange Court
West Palm Beach, Florida 33409

DATE 9-17-76
AMOUNT $5,000.00

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

Bill M. Chenault
Lee Ann Elliott

AMERICAN NATIONAL BANK AND TRUST COMPANY OF CHICAGO

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE
P. O. BOX 4449
CHICAGO, ILL. 60680

DETACH AND RETAIN THIS STATEMENT
THE ATTACHED CHECK IS IN PAYMENT OF ITEMS DESCRIBED BELOW
IF NOT CORRECT PLEASE NOTIFY US PROMPTLY NO RECEIPT DESIRED

DATE	DESCRIPTION	DISTRIBUTIONS		AMOUNT
		ACCT. NO.	AMOUNT	
9-17-76	Political Action for: John Grady (R) Florida Senate -1976 Gen. Election This check is composed of $10.00 contributions from 500 physicians	#524	$5,000.00	$5,000.00

PERIOD ENDING	TOTAL EARNINGS	DEDUCTIONS								TOTAL DEDUCTIONS	NET PAY
		SOCIAL SECURITY TAX	WITHHOLDING U.S. INC. TAX	STATE INCOME TAX							

8 1 0 0 7 3 3 3

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE
P. O. BOX 4449
CHICAGO, ILLINOIS 60680

SEP 17 1976 5008

2-77
710

PAY [illegible]

TO THE ORDER OF

	DATE	AMOUNT
* Grady for Senate Committee 2749 Exchange Court West Palm Beach, Florida 33409	9-17-76	$5,000.00

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

Bille M. Chenault

AMERICAN NATIONAL BANK AND TRUST COMPANY OF CHICAGO

NOT NEGOTIABLE

AMERICAN MEDICAL POLITICAL
ACTION COMMITTEE
P. O. BOX 4449
CHICAGO, ILL. 60680

WE HEREBY CERTIFY RECEIPT OF THE ABOVE AMOUNT FOR THE PURPOSE INDICATED

9-17-76	Political Action for: Horn Grady (R) Florida Senate -1976 Gen. Election	524	$5,000.00	$5,000.00
	This check is composed of $10.00 contributions from 500 physicians			

PLEASE SIGN AND RETURN

[illegible]

Exhibit #34

AMERICAN | MEDICAL | POLITICAL | ACTION | COMMITTEE

Post Office Box 4449 · Chicago, Illinois 60680 · AREA CODE 312 644-1585

Offices located at 535 North Dear

SEP 7 1976

September 2, 1976

Charles Murfin
FLAMPAC
P.O. Box 2371
Jacksonville, Florida 32203

Dear Charlie:

At its most recent meeting, the AMPAC Congressional Review Committee considered and approved an additional contribution in the amount of $2,500 to be used to support John Grady, M.D., in the Florida Senate Primary. A check in this amount is enclosed.

Federal Law requires that this check must be delivered, or the campaign treasurer notified that it is available, within five days after it is received.

Sincerely,

Lee Ann

Mrs. Lee Ann Elliott
Associate Executive Director

LAE:ts

Enclosed

Dr. Van Eldick,

Wants to pass this on to you for Dr. Grady so that you can deliver it.

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

SEP -2 1976

4981

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE
P. O. BOX 4449
CHICAGO, ILLINOIS 60680

2-7
71C

The sum of $2500 and 00 cts

PAY

TO THE ORDER OF

Grady for Senate Committee
2749 Exchange Court
West Palm Beach, Florida 33409

DATE 9-2-76

AMOUNT $2,500

AMERICAN MEDICAL POLITICAL ACTION COMMITT

Bette M. Chenault

Lee Ann Elliott

AMERICAN NATIONAL BANK AND TRUST COMPANY OF CHICAGO

9101733

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE
P. O. BOX 4449
CHICAGO, ILL. 60680

DETACH AND RETAIN THIS STATEMENT
THE ATTACHED CHECK IS IN PAYMENT OF ITEMS DESCRIBED BELOW.
IF NOT CORRECT PLEASE NOTIFY US PROMPTLY. NO RECEIPT DESIRED.

DATE	DESCRIPTION	DISTRIBUTIONS		AMOUNT
		ACCT. NO.	AMOUNT	
9-2-76	for: John Grady (R) Florida Senate - 1976 Primary		$2,500	$2,500
	This check is composed of $10.00 contributions from 250 physicians			

PERIOD ENDING	TOTAL EARNINGS	DEDUCTIONS								TOTAL DEDUCTIONS	NET PA
		SOCIAL SECURITY TAX	WITHHOLDING U.S. INC. TAX	STATE INCOME TAX							

Exhibit #35

CIRCULATING COPY

Pres
Secy
Edit

August 31, 1976

SPECIAL DELIVERY

Congressman C.W. Bill Young Headquarters
7230 Central Avenue
St. Petersburg, Florida 33710

Gentlemen:

Enclosed please find a campaign contribution in the amount of $500 sent by the American Medical Political Action Committee at our request.

We are sorry that due to the time factor involved this check could not be personally delivered.

Cordially yours,

Charles W. Murfin
Executive Director

--/jak

Encl.
CC: John Hamilton, M.D.

9102733336

FILE COPY Exhibit #36

August 31, 1976

SPECIAL DELIVERY

David C. Lane, M.D.
440 South Andrews Avenue
Ft. Lauderdale, Florida 33301

Dear Dr. Lane:

Enclosed please find a campaign contribution in the amount of $2,000 for J. Herbert Burke, United States Congress District 12, sent by the American Medical Political Action Committee at our request.

Please deliver this check to Congressman Burke as soon as possible. As you know, September 2 is the last day for receiving these contributions.

Cordially yours,

Charles W. Murfin
Executive Director

--/jak

Encl.

AUG 23 1976

4931

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE
P. O. BOX 4449
CHICAGO, ILLINOIS 60680

2-77
710

PAY The sum of $2000 and 00 cts

TO THE ORDER OF
Committee to Reelect J.Herbert Burke
Box BBB
Hollywood, Florida 33020

DATE 8-23-76 AMOUNT $2,000

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE
Bette M. Chenault
Leelan E. Elliott

AMERICAN NATIONAL BANK AND TRUST COMPANY OF CHICAGO

8 1 0 2 7 3 3 9

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE
P. O. BOX 4449
CHICAGO, ILL. 60680

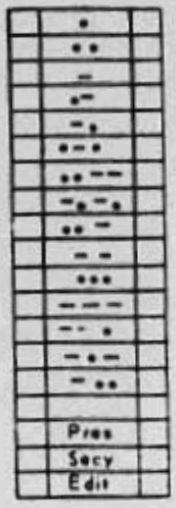
DETACH AND RETAIN THIS STATEMENT
THE ATTACHED CHECK IS IN PAYMENT OF ITEMS DESCRIBED BELOW
IF NOT CORRECT PLEASE NOTIFY US PROMPTLY NO RECEIPT DESIRED

DATE	DESCRIPTION	DISTRIBUTIONS		AMOUNT
		ACCT. NO.	AMOUNT	
8-23-76	for: J. Herbert Burke (R) 12th C.D. Florida - 1976 Primary		$2,000	$2,000
	This check is composed of $10.00 contributions from 200 physicians			

PERIOD ENDING	TOTAL EARNINGS	DEDUCTIONS								TOTAL DEDUCTIONS	NET PA

Exhibit #37

CIRCULATING COPY



August 31, 1976

SPECIAL DELIVERY

Hoodwin for Congress
Post Office Box 350427
Miami, Florida 33135

Gentlemen:

Enclosed please find a campaign contribution in the amount of $500 sent by the American Medical Political Action Committee at our request.

We are sorry that due to the time factor involved this check could not be personally delivered.

Cordially yours,

Charles W. Murfin
Executive Director

--/jak

Encl.
CC: Rufus K. Broadaway, M.D.

3 1 1 0 2 7 3 3 2

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

PAYMENT VOUCHER
(POLITICAL ACTION FUND)

Made Payable To HERBERT J. HOODWIN (R)

Address 1407 Ferdinand Street
Coral Gables, Florida

In Amount Of $500.00

To Cover Campaign contribution U.S. Congress #14

Requested By Candidate Selection Committee Date 7-28-76

Payment Authorized By [signature]

Date 7-28-76

* * * * * *

FLAMPAC (For Payment)

Check No. 167 Date 8-16-76 Amount 500.00

Fund ____

Any two (2) officers are authorized to authenticate a voucher for disbursement of checks for candidates' support.

Either the Treasurer of the Committee or the Executive Vice President of the Florida Medical Association is authorized to sign checks on behalf of the Committee upon receipt of a proper, authenticated voucher.

Dade

CHECK MAILED TO FLAMPAC OFFICE, FT. LAUDERDALE, BY DR. COLEMAN

KEY CONTACT:

Rufus K. Broadaway, M.D.
1500 N.W. 12th Avenue
Miami, Florida 33136

FLORIDA MEDICAL POLITICAL
ACTION COMMITTEE
P.O. BOX 2371
JACKSONVILLE, FLORIDA 32203
ACCOUNT

To FLORIDA NATIONAL BANK
JACKSONVILLE, FLORIDA

No. 0000167

DATE 07/30/76 AMOUNT

TO THE ORDER OF ☆ HERBERT J HODDWIN

$ *******500.00

THE SUM 500 DOLS 00 CTS

Ed Holmes

⑆0630⑆0005⑆ ⑈00000 50000⑈

FLORIDA MEDICAL POLITICAL
ACTION COMMITTEE
P.O. BOX 2371
JACKSONVILLE, FLORIDA 32203
ACCOUNT

07/30/76		
8810	CAMPAIGN US CONG #14 CONTRIBUTION	500.00

⑆121273351

APPROVED

PLEASE DETACH THIS STATEMENT BEFORE DEPOSITING

AUG 26 1976

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE
P. O. BOX 4449
CHICAGO, ILLINOIS 60680

4936

2-77
710

The sum of $500 and 00 cts

PAY

TO THE ORDER OF

Hoodwin for Congress
P.O. Box 350427
Miami, Florida 33135

DATE	AMOUNT
8-26-76	$500

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE
Belle M. Chenault

Lee Ann Elliott

AMERICAN NATIONAL BANK AND TRUST COMPANY OF CHICAGO

"004936" "119261"

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE
P. O. BOX 4449
CHICAGO, ILL. 60680

DETACH AND RETAIN THIS STATEMENT
THE ATTACHED CHECK IS IN PAYMENT OF ITEMS DESCRIBED BELOW
IF NOT CORRECT PLEASE NOTIFY US PROMPTLY NO RECEIPT DESIRED

DATE	DESCRIPTION	DISTRIBUTIONS		AMOUNT
		ACCT. NO.	AMOUNT	
8-26-76	for: Herbert J. Hoodwin (R) 14th C.D. Florida - 1976 Primary		$500	$500
	This check is composed of $10.00 contributions from 50 physicians			

PERIOD ENDING	TOTAL EARNINGS	DEDUCTIONS								TOTAL DEDUCTIONS	NET PAY
		SOCIAL SECURITY TAX	WITHHOLDING U.S. INC. TAX	STATE INCOME TAX							

Exhibit #38

AUG 26 1976

Eugene G. Peek, Jr., M.D.
83 SOUTH MAGNOLIA AVENUE
P. O. BOX 969
Ocala, Florida
32670

August 24, 1976

Mr. Charles W. Murfin
Executive Director
Florida Medical Political Action Committee
Post Office 2371
Jacksonville, Florida 32203

Dear Charles:

Don't forget the other money for Bill Chappell. So far we have given him $500.00 but I think we were supposed to give him $2000.00 plus a matching from the A.M.A. If you will send it on down to the office I will see that it is hand delivered to him.

Sincerely yours,

Gene

Eugene G. Peek, Jr., M.D.

EGP:jpl

3112027755

FILE COPY

August 31, 1976

Pres
Secy
Edit

Eugene G. Peek, Jr., M.D.
53 South Magnolia Avenue
Post Office Box 969
Ocala, Florida 32670

Dear Dr. Peek:

Due to the last minute campaign rush I have sent FLAMPAC's $2,000 dontribution directly to Congressman Chappell. Enclosed is a copy of this contribution. I would suggest that you place a call to Congressman Chappell so that you may take credit for obtaining this fund.

Also enclosed you will find a contribution of $3,000 from the American Medical Political Action Committee that you should deliver to the Congressman as soon as possible. As you know, September 2 is the last day for receiving these contributions.

If I can be of further assistance, please do not hesitate to call.

Cordially yours,

Charles W. Murfin
Executive Director

--/jak

Encl.

AUG 23 1976

American Medical Political Action Committee

P. O. BOX 4448
CHICAGO, ILLINOIS 60680

4928

2-7
71C

PAY

The sum of $3000 and 00 cts

TO THE ORDER OF

• Chappell for Congress
Ocala Camp.Committee
c/o Bill Chappell
512 East Silver Springs Blvd.
Ocala, Florida 32670

AMERICAN NATIONAL BANK AND TRUST COMPANY OF CHICAGO

DATE 8-23-76

AMOUNT $3,000

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

Bill M. Chenault

Lee Ann Elliott

⑈004928⑈ ⑆119261⑆

3102273355

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE
P O BOX 4448
CHICAGO, ILL. 60680

DETACH AND RETAIN THIS STATEMENT
THE ATTACHED CHECK IS IN PAYMENT OF ITEMS DESCRIBED BELOW
IF NOT CORRECT PLEASE NOTIFY US PROMPTLY. NO RECEIPT DESIRED

DATE	DESCRIPTION	DISTRIBUTIONS		AMOUNT
		ACCT. NO.	AMOUNT	
8-23-76	for: William V. Chappell (D) 4th C.D. Florida - 1976 Primary This check is composed of $10.00 contributions from 300 physicians		$3,000	$3,000

PERIOD ENDING	TOTAL EARNINGS	DEDUCTIONS								TOTAL DEDUCTIONS	NET PA

Exhibit #39

CIRCULATING COPY



August 24, 1976

Mr. Bill Watson
AMPAC
Post Office Box 4449
Chicago, Illinois 60680

Dear Mr. Watson:

Per my telephone conversation with your office yesterday, I have listed below all campaign considerations requested of AMPAC by FLAMPAC to date. Due to my secretary's misunderstanding, several requests were duplicated. I am very sorry for this confusion. The following are the correct requests:

		8-3-76	8-20-76	Total
U.S. Senate				
	Dr. John Grady	5,000.		$5,000.00
Congress				
1	Robert L. F. Sikes	500.		500.00
2	Don Fuqua	500.	2,500.	3,000.00
4	Bill Chappell	500.	2,500.	3,000.00
6	C.W. Bill Young	500.		500.00
7	Sam M. Gibbons	500.		500.00
	(Please do not send the above requested $500 to Sam M. Gibbons. He has declined our contribution.)			
14	Herbert J. Hoodwin	500.		500.00
15	Dante B. Fascell	500.		500.00

Contributions have already been made to Congressman Kelly ($5,000), Congressman Burke ($3,000, $2,000) and Lou Frey (500).

If you have any further questions regarding the above contributions, please do not hesitate to call.

Cordially yours,

Charles W. Murfin
Executive Director

--/jak

Exhibit #40

CIRCULATING COPY

August 13, 1976

Pres
Secy
Edit

MEMORANDUM

TO: FLAMPAC Executive Committee

FROM: Charles W. Murfin

SUBJECT: Conference Call

There will be a conference call at 2:00 p.m. on Tuesday afternoon, August 17.

Attached is a list of candidates for the first primary and a list of runoff possibilities. These additional expenditures will be discussed during this conference call.

--/jak
Encl.

SPECIAL DELIVERY

8102270316

FIRST PRIMARY

	FLAMPAC	AMPAC
Grady	$5,000.	$5,000.
Fuqua	2,000.	3,000.
Chappell	2,000.	3,000.

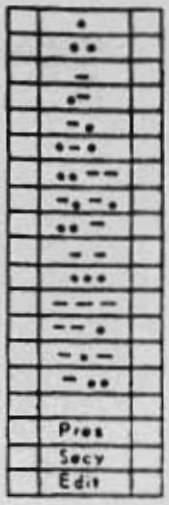
Senate

$	300.+	get authorization but may not ask
	500.	total
	450.	extra
	500.	anticipated local
	300.	anticipated local

$	500.	
	400.	additional
	200.	
	300.	
	400.	
	200.	
	500.	
	200.	
	200.	

Exhibit #41

CIRCULATING COPY



August 3, 1976

Mr. Bill Watson
AMPAC
Post Office Box 4449
Chicago, Illinois 60680

Dear Mr. Watson:

At its board meeting of July 24 the FLAMPAC board of directors considered financial contributions for several candidates for congress. The list of those considered is attached. The FLAMPAC board has instructed me to officially request consideration of contributions by AMPAC to the same individuals. I will be more than happy at any time to provide AMPAC with an assessment of each of these congressional districts as well as those Florida districts not listed.

In addition, we would ask that AMPAC consider a contribution to Dr. John Grady, physician candidate to the United States Senate from Florida.

Lastly, the FLAMPAC board deems it absolutely necessary that a poll be conducted in south Florida that will give us information on several congressional districts and the race for the United States Senate. We do formally request financial assistance in conducting this poll in the amount of $5,000. I will be glad to speak with you at length about the necessity for this poll at your convenience. You should know that this poll will not be for use by any candidate and therefore is not a contribution to any candidate.

Thank you very much for your consideration of these items.

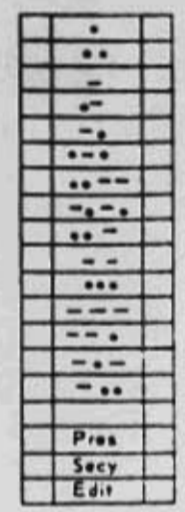
Cordially yours,

Charles W. Murfin
Executive Director

.-/jek
Encl.

3 1 7 1 0 2 7 3 3 3 7

CIRCULATING COPY



District	Candidate	
Senate	Dr. John Grady	R
Congress		
1	Robert L. F. Sikes	D
2	Don Fuqua	D
4	Bill Chappell	D
6	C. W. (Bill) Young	R
7	Sam M. Gibbons	D
14	Herbert J. Hoodwin	R
15	Dante B. Fascell	D
12	J. Herbert Burke	R

3 1 2 1 2 2 7 1 3 7 2

Exhibit #42

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

RUFUS K. BROADAWAY, M.D., President
JOHN W. CLOTFELTY, M.D., Vice President
WILLIAM W. THOMPSON, M.D., Secretary
FRANK C. COLEMAN, M.D., Treasurer
CHARLES W. MURFIN, Executive Director

POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203
(904) 356-1571

July 8, 1976

CONFIDENTIAL

MEMORANDUM

TO: ~~Dr.~~ W. Harold Parham, PHA

FROM: Charles W. Murfin

SUBJECT: Duties of Candidate Selection Committee

This is to outline the pertinent sections of the by-laws of FLAMPAC as they relate to the duties of the candidate selection committee and the FLAMPAC executive committee.

Article VI, section 2 of the FLAMPAC by-laws states that the FLAMPAC executive committee "will serve as the finance committee".

Article VIII, section 1 of the FLAMPAC by-laws states that "a candidate evaluation committee shall be appointed by the president and approved by the executive committee".

Article III, section 5 of the FLAMPAC procedural manual states the duties of the candidate evaluation committee as follows:

1. That the candidate evaluation committee use all sources to assess the record of current office holders.

2. That all requests for support should be submitted in writing to the candidate evaluation committee.

3. That the candidate evaluation committee shall take full advantage of consultation with appropriate district chairman.

Article III, section 2 of the FLAMPAC procedural manual outlines the duties of the executive committee stating "the executive committee shall be given full authorization to determine all candidate support after recommendations from the candidate evaluation committee and for the disbursement of funds...the executive committee shall act only in those instances when it is not possible for the full board to meet...candidate support requests which develop on an urgent basis may be determined by the president in consultation with the other members of the executive committee".

Article VI, section 7 of the FLAMPAC procedural manual states that "no member of FLAMPAC nor its standing committees shall be authorized to obligate the committee for expenditures of funds without specific authorization of its executive committee.

As I interpret these by laws, it is evident that the selection committee is authorized to make decisions between candidates; however, the executive committee or the full board are the only bodies authorized to carry the responsibility for disbursing FLAMPAC funds unless authorization for this duty has been given by the executive committee. At this time no financial authorization has been given to the candidate selection committee by the FLAMPAC board. The only individuals or entities authorized to make expenditures are the executive committee, a vote of the full board and the executive director whose authorization is limited to educational expenses.

If you have further questions, please do not hesitate to ask.

.-/jak

Exhibit #43

CIRCULATING COPY

June 25, 1976

Mr. Bill Watson
American Medical Political
Action Committee
Post Office Box 4449
Chicago, Illinois 60680

Dear Mr. Watson:

On July 24 and 25 the Florida Medical Political Action Committee plans to hold a two-day Candidate Selection Retreat. This meeting will be the most important of all the meetings we will hold this year. I would hope that someone from AMPAC will be able to attend both to serve as a resource to our board for AMPAC activities and also for their own information as to what is happening in Florida at all levels.

We will be discussing each congressional district, senatorial district and state legislative district in depth as well as the qualities, advantages and disadvantages of each of the individuals qualifying for the various seats. Furthermore, we will be conducting a seminar specifically designed for physican candidates, campaign managers, candidate committee key personnel and so forth. Thirdly, we will be reporting on a project of major significance being conducted in Dade and Broward Counties in South Florida. This is a registration and precinct activities project that I believe is already known to you. Its significance on a national basis could be judged at this time.

Thank you for your cooperation, your excellent level of support and your keen insight into the problems of state political action committees. I look forward to working with you in the future.

Cordially yours,

Charles W. Murfin
Executive Director

--/jak

Exhibit #44

FLAMPAC

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

RUFUS K. BROADAWAY, M.D., President
JOHN W. CLOTFELTY, M.D., Vice President
WILLIAM W. THOMPSON, M.D., Secretary
FRANK C. COLEMAN, M.D., Treasurer

CHARLES W. MURFIN, Executive Director

POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203
(904) 356-1571

June 8, 1976

Dear Doctor:

The proposed schedule for candidate selection and candidate support committees has now been decided. We must have the names of the members of your candidate committees in this office no later than June 18th. You may remember that on other occasions we have suggested that you include the legislative chairman, all key contact physicians, a representative from the woman's auxiliary, an officer from the medical society and any FLAMPAC board member in the area.

If the names, addresses and telephone numbers of the members of your committee are not designated, we will be unable to receive the local physician input into the candidate selection and support process in time. In the event that the selection and support committees are not formed by June 18th, the FLAMPAC board will be forced to consider candidates in your area solely on the information presented by the district board member until the local committee is organized.

FLAMPAC is making every effort in 1976 to be active in the campaign process and to make every physician active, therefore we urge you to advise us of your committee make-up before June 18th.

On June 10, we will send to you our recommendations for candidates to receive early campaign support. By June 25, we will need to have received the reactions to these recommendations by your candidate committee. We will advise you well in advance of the dates for all recommendations and support for the August primary and for the November general election.

If you have any questions, please do not hesitate to call or write.

Respectfully yours,

Charles W. Murfin
Executive Director
jmk

cc: County Executives

CANDIDATE SUPPORT COMMITTEE FOR _____ COUNTY.

Chairman _____

Treasurer _____

FLAMPAC Board _____

County Society
Representative _____

Woman's Auxiliary
Representative _____

Legislative Chairman
of CMS _____

Key Contacts _____

_____

_____

_____

_____

_____

_____

_____

* Please complete and return to: Charles W. Murfin
FLAMPAC
P.O. Box 2371
Jacksonville, Florida 32203

Exhibit #45

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

Post Office Box 4449 · Chicago, Illinois 60680 · AREA CODE 312 644-1585

Offices located at 535 North Dearb

MAR 1 1976

MEMORANDUM

TO: Charlie Murfin

FROM: Linda Hudson LH

DATE: February 26, 1976

SUBJECT: Physician Candidates For Congress

Adolf Gundersen, M.D. is a Republican Candidate for Congress in the Third Congressional District of Wisconsin. Informed sources say he has an excellent chance of defeating freshman incumbent Democrat Alvin Baldus. The Third District of Wisconsin occupies the western and southwestern parts of the state. It includes LaCrosse and Eau Claire and stretches along the Mississippi River some 200 miles.

Exhibit #46

CANDIDATE EVALUATION

BASIC INFORMATION ON CANDIDATE

District #____: Candidate for ( )Senate; ( )Assembly

Name of Candidate _____ Age ___ Sex ___ Race____

Address _____ Phone _____

Occupation _____ Political Party _____

Family: Name of Spouse _____ Occupation _____

No. of Children & Ages _____

CANDIDATE EVALUATION

Within the District the candidate seems to be viewed as follows by people in the know: (Check Appropriate Boxes)

	Outstanding	High	Moderate	Average	Below Average	Unacceptable
Honesty & Integrity						
Legal, Moral and Ethical Behavior						
Physical Attributes: Pleasant Appearance						
Youthful or Vigorous						
Good Health						
Even Temperament						
Willing to Work Hard on Job						
Speaking Ability						
Leadership Qualities						
Administrative Abilities						
Knowledge of District						
Involvement in Local Organizations						
Reputation Among Community Leaders						

ESTIMATE OF CANDIDATE'S SOURCES OF VOTER SUPPORT

	Strong	Moderate	Weak	None
Doctors in District				
General Public				
Unions				
Professional Organizations (List)				
1.				
2.				
3.				
Ethnic Groups (List)				
1.				
2.				
3.				
Political Party (Name)				
Youth				
Elderly				
Business				
Republican Voters				
Democratic Voters				
Independent Voters				
Other (Name)				

If candidate is an incumbent give number of years in office _____

CANDIDATE'S VULNERABILITY:

Possible factors to consider:

Too Old_____ Too Young_____ Is candidate's race or sex a liability?_____

Family Problems?_____

Low Party Registration in District?_____

Is candidate on less popular side of a local or national issue?_____

_____

-Vulnerability cont'd

Involvement in scandals?_____

Religion a liability or asset?_____

Ethnic Background a liability or asset?_____

Voting Record?_____

Inexperience?_____

Other: Anything that places candidate at disadvantage vis a vis the opponent.____

_____

_____

CANDIDATE'S PERCEPTIONS OF MEDICINE AND THE MEDICAL PROFESSION.

Is the candidate aware of the major problems facing medicine?

Professional liability?_____

Escalating costs?_____

Certificate of Need problems?_____

Medicaid reimbursement? _____

Governmental constraints on health care delivery?_____

_____

Other:_____

_____

Does the candidate favor private enterprise or governmental solutions to medical and non-medical problems?_____

_____

Does the candidate favor private practice, HMO, or governmental delivery of health care?

_____

_____

Does the candidate believe that medicine needs to be regulated by government? If so, in what way?_____

_____

What is the candidates platform in reference to medicine? To non-medical matters?

_____

Is the candidate amenable to including radical matters in his or her platform? _____

_____

CAMPAIGN EVALUATION

Executive Committee: List names and occupations

1. _____
2. _____
3. _____
4. _____
5. _____
6. _____
7. _____
8. _____
9. _____
10. _____

_____

_____

Is the committee representative of the cultural, occupational, and ethnic composition of the district? _____ Is the committee functioning? _____

_____ Does it have credibility? _____

_____

Steering Committee (get names and roll of each in campaign)

1. _____
2. _____
3. _____
4. _____
5. _____
6. _____
7. _____
8. _____

9. _____

_____

10. _____

_____

How often does it meet? _____ Is it capable of running an effective campaign? _____

_____ Is it responsive to the issues? _____

CAMPAIGN STAFF

1. Campaign Manager: FT_____; PT_____; Vol._____ How much time?_____

Name_____ Age_____ Sex_____ Race_____

Address_____ Phone_____

Political Experience (List prior and present political activities and positions; in your view has this prepared him well for present responsibilities?) _____

_____

_____

Business Administrative experience _____

Good Office Manager?_____

Good at Personnel Relations?_____

Good Judgement_____ Common Sense_____ Cool when under fire?_____

Other comments_____

_____

2. Finance Chairman: FT_____ PT_____ Vol_____ How much time?_____

Name_____ Age_____ Sex_____ Race_____

Address_____ Phone _____

Occupation _____

Experience in Political Campaigns: _____

_____

Present Finances $_____ Debts $_____

Principal source of funds:

Major Contributions; amount or %_____, Direct Mail; amount or %_____

Finance Chairman, con't

Personal amount or %_____

3. Legal Advisor: FT_____ PT_____ Vol_____ How much time?_____

Name_____ Age_____ Sex_____ Race_____

Experience in political campaigns?_____

_____

4. Publicity Director: FT_____ PT_____ Vol_____ How much time?_____

Name_____ Age_____ Sex_____ Race_____

Address_____ Phone_____

Experience: Professional R.R.?_____ Previous Experence in Political Campaigns?_____

Is present campaign visible in community of TV?_____ Radio?_____

Newspapers?_____ Posters?_____ Billboards?_____

Other_____

What type of media is most effective for publicity in this district?_____

_____

What are the over all plans for publicity throughout the campaign?_____

_____

_____

_____

5. Scheduler Coordinator (scheduler): FT_____ PT_____ Vol_____ Time_____

Name_____ Age_____ Sex_____ Race_____

Address_____ Phone_____

Political Experience:_____

_____

Look at candidates schedule; Is candidate's time well planned?_____

_____; Is candidate spending his/her time with potential supporters; i.e. the undecided vote?_____

6. Research Director: FT_____ PT_____ Vol_____ How much time?_____

Name_____ Age_____ Sex_____ Race_____

Address_____ Phone_____

Experience in political research?_____

_____

_____

Ask to see recent polls concerning (1) potential votes in district_____

_____ (2) issues in district_____

(3) relative standing of candidates _____

Is candidate using this information effectively to guide the campaign?_____

_____

Do polls show candidate "visibility" and support growing?_____

_____

7. Volunteer Director: FT_____ PT_____ Vol_____ How much time?_____

Name_____ Age_____ Sex_____ Race_____

Address_____ Phone_____

Experience in political campaigns:_____

_____

_____

What is program for volunteers?_____

_____

Is it well organized?_____ How many volunteers are available

_____ Are they enthusiastic?_____

Are they being used effectively?_____

8. Treasurer: FT_____ PT_____ Vol_____ How much time?_____

Name_____ Age_____ Sex_____ Race_____

Address_____ Phone_____

Experience with Election Laws?_____

_____

EVALUATION OF CANDIDATE'S VIABILITY

Is this candidate sure to win?_____; to lose?_____ or will the race be close?_____
If close, do you think a contribution from your PAC _____ will materially improve the candidates chances to win? _____

How much do you think is needed? _____

Other comments and recommendations: _____

Exhibit 47

FLORIDA MEDICAL ASSOCIATION

BOARD OF GOVERNORS

MEMORANDUM

Date: October 7, 1976 Item No. 7E

From: Rufus K. Broadaway, M.D., President, FLAMPAC

Subject: FLAMPAC Report

FLAMPAC MEMBERSHIP:	1975	1976
Regular	3599	4211
Sustaining	7	71

Support committees are operating in every targeted area of Florida. The degree of activity has varied from very active in the Panhandle area, Volusia, Brevard and Palm Beach counties to poor in Dade and Broward counties. It is interesting to note that activities were the most noticable where staff assistance was made available either by the county medical societies, FLAMPAC or the FMA.

Candidate selection has been accomplished with local involvement in every case. Continued activity by the counties in the selection process is highly recommended.

Thus far, FLAMPAC has expended in excess of $70,000 on behalf of candidates. Another $30,000 has been appropriated for our use by AMPAC.

FLAMPAC has also been able to assist physicians in the area of research which has proven very helpful.

We have found that between 35% and 40% of all physicians in Florida are not registered to vote. This is a disappointing figure, the rectification of which should become FLAMPAC's number one priority in 1977.

In candidate support, FLAMPAC has been 94% successful in congressional and statewide elections, 80% successful in State Senate races and 74% successful in races for the State House.

FLAMPAC has raised and expended 20% more in contributions than it did last election year, expanded the level of physician activity in the political process, has been more successful in predicting election results and in gathering information about candidates. It has developed a more favorable image among physicians, established friendly working conditions with county societies, staff and leaders, has been the cornerstone in several crucial elections so far and has every opportunity to continue being a key influence throughout the elections of 1976.

21 PARTICIPATING

BAY

BREVARD

CHARLOTTE

CITRUS-HERNANDO

CLAY

COLLIER

DESOTO-HARDEE-GLADES

ESCAMBIA

FRANKLIN-GULF

HIGHLANDS

INDIAN RIVER

LAKE

LEE

MARTIN

MONROE

OKALOOSA

PANHANDLE

PASCO

ST. LUCIE-OKEECHOBEE

SANTA ROSA

SARASOTA

EXEC- DIR-
ORANGE COUNTY MED- SOC-
800 N- MILLS AVE-
ORLANDO FL 32803

DUES DELINQUENT AFTER 04/01/75

ACTIVE REGULAR MEMB

DUES ARE AS FOLLOWS:

A- M- A-	110-00
FMA DUES	125-00
COUNTY DUES	90-00
FLAMPAC	25-00

PLEASE MAKE CHECK PAYABLE
TO ABOVE MEDICAL SOCIETY

APOPKA FL 32703

TOTAL DUES AND
CONTRIBUTIONS 350-00

STATE AND AMA DUES ARE PAYABLE AS OF JANUARY 1- AND STATE DUES BECOME DELINQUENT ON APRIL 1- AMA DUES ARE DELINQUENT ON APRIL 30- PLEASE SEND YOUR DUES EARLY FOR PROCESSING BY YOUR COUNTY SOCIETY AND TRANSMITTAL BEFORE THE DELINQUENT DATES-

PAYMENT OF VOLUNTARY FLAMPAC -$15-00- AND AMPAC -$10-00- MEMBERSHIP DUES SUPPORTS MEDICAL POLITICAL ACTION AND EDUCATIONAL ACTIVITIES AND IS THEREFORE NOT TAX DEDUCTIBLE-

OFFICE USE ONLY

530210151003711094350 00

-A-110-00 -S-125-00 -C- 90-00

-P- 25-00

TOT 350-00 ERF SCH

AMA SPECIALTY JOURNAL
CHECK THE ONE YOU WISH TO RECEIVE AS A BENEFIT OF AMA MEMBERSHIP

- AMERICAN JOURNAL OF DISEASES OF CHILDREN
- ARCHIVES OF DERMATOLOGY
- ARCHIVES OF ENVIRONMENTAL HEALTH
- ARCHIVES OF GENERAL PSYCHIATRY
- ARCHIVES OF INTERNAL MEDICINE
- ARCHIVES OF NEUROLOGY
- ARCHIVES OF OPHTHALMOLOGY
- ARCHIVES OF PATHOLOGY
- ARCHIVES OF SURGERY
- THE JOURNAL OF THE AMA

DEAR MEMBER
PLEASE CHECK DUES AND CONTRIBUTIONS PAID

-A- M- A-	-A-110
-FMA DUES	-S-125
-COUNTY DUES	-C- 90
-FLAMPAC	-P- 25
TOTAL	350

MR- EDWARD J- EDWARDS
EXEC- DIR-
ORANGE COUNTY MED- SOC-
800 N- MILLS AVE-
ORLANDO FL 32803
JOS L AKERMAN
021015100371

IMPORTANT

READ CAREFULLY BEFORE MAKING PAYMENT

1. DO NOT MAIL CURRENCY.
2. MAKE CHECK PAYABLE TO MEDICAL SOCIETY SHOWN ON FRONT OF STATEMENT.
3. RETURN WITH YOUR CHECK THE COMPLETE LOWER PORTION OF THIS STATEMENT.
4. IF ADDRESS IS NOT CORRECT, PLEASE INDICATE CHANGE IN SPACE PROVIDED BELOW.
5. PLEASE INDICATE APPROPRIATE DUES AND CONTRIBUTIONS THAT YOUR REMITTANCE REPRESENTS ON THE RETURN STATEMENT IN SPACE PROVIDED.
6. BE SURE TO DESIGNATE THE MEDICAL SCHOOL YOU WISH TO RECEIVE YOUR AMA-ERF CONTRIBUTION IN SPACE PROVIDED BELOW.
7. PLEASE CHECK THE AMA SPECIALTY JOURNAL YOU WISH TO RECEIVE AS A BENEFIT OF AMA MEMBERSHIP IN SPACE PROVIDED

ADDRESS CHANGE FORM

ADDRESS

ZIP CODE

from
the Desk of
LEE ANN ELLIOTT

Totals as of last report.

10/75

	Total Members	Sustainers	%
California	9,173	126	1.3
Illinois	8,848	46	.5
Texas	4,348	294	6.8
Florida	3,422	7	—
Tennessee	1,047	83	7.9
Oklahoma	800	39	4.9

Just for your information — subject to change

L.A.





OFFICIAL AMPAC MEMBERSHIP REPORT

AS OF September 19, 1975

	(Total AMPAC Membership)				(Sustaining Members)			
ate	Previously Reported	Additions	Total To Date	1974 Year-end (Official)	Previously Reported	Additions	Total To Date	1974 Year-end (Official)
OTALS	51,021	2,256	53,277	55,376	801	130	931	1,045
labama *	428	0	428	390	4	0	4	3
laska	102	1	103	103	0	0	0	0
rizona *	749	3	752	745	6	0	6	4
rkansas	260	0	260	378	9	0	9	6
alifornia *	8,571	406	8,977	8,642	114	7	121	118
olorado *	177	0	177	134	3	0	3	7
onnecticut	231	8	239	325	3	0	3	3
elaware	58	0	58	73	0	0	0	0
ist. of Col. *	332	47	379	350	29	2	31	45
lorida	2,033	0	2,033	3,126	3	0	3	33
eorgia *	1,350	31	1,381	1,211	38	5	43	45
awaii	186	0	186	216	2	0	2	3
daho	13	0	13	118	3	0	3	9
llinois *	8,320	257	8,577	8,068	27	4	31	67
ndiana	1,608	0	1,608	2,352	2	0	2	6
owa	510	15	525	629	1	0	1	3
ansas *	2	429	431	88	1	10	11	11
entucky	1,074	0	1,074	1,320	51	0	51	40
ouisiana	581	3	584	629	24	0	24	9
Maine	0	0	0	67	0	0	0	0

State	(Total AMPAC Membership) Previously Reported	Additions	Total To Date	1974 Year-end (Official)	(Sustaining Members) Previously Reported	Additions	Total To Date	1974 Year-end (Official)
Maryland *	1,732	5	1,737	1,174	25	1	26	10
Massachusetts	71	0	71	224	3	0	3	5
Michigan	2,055	83	2,138	2,293	20	5	25	25
Minnesota	652	0	652	919	8	0	8	15
Mississippi *	1,045	0	1,045	650	2	0	2	0
Missouri	1,011	14	1,025	1,115	25	0	25	47
Montana	122	0	122	125	3	0	3	15
Nebraska	183	0	183	205	1	0	1	1
Nevada *	291	0	291	258	0	0	0	0
New Hampshire	0	0	0	2	0	0	0	0
New Jersey *	240	21	261	217	23	1	24	19
New Mexico	250	0	250	286	2	0	2	1
New York	191	3	194	303	18	0	18	37
North Carolina	1,184	19	1,203	1,264	30	11	41	82
North Dakota *	96	0	96	71	0	0	0	0
Ohio	2,416	85	2,501	2,628	44	6	50	50
Oklahoma	748	0	748	891	40	0	40	72
Oregon	476	368	844	923	8	14	22	29
Pennsylvania	3,248	16	3,264	3,556	52	2	54	16
Rhode Island	303	0	303	345	1	0	1	2
South Carolina *	401	0	401	307	5	0	5	18
South Dakota	100	0	100	114	2	0	2	2
Tennessee	921	36	957	1,011	13	31	44	11
Texas *	3,653	196	3,849	3,668	128	28	156	109
Utah	274	0	274	348	0	0	0	2

tate	(Total AMPAC Membership) Previously Reported	Additions	Total To Date	1974 Year-end (Official)	(Sustaining Membership) Previously Reported	Additions	Total To Date	1974 Year-end (Official)
'ermont	36	0	36	62	0	0	0	0
'irgin Islands	0	0	0	0	0	0	0	0
'irginia	987	63	1,050	1,189	9	0	9	14
Vashington	697	130	827	915	1	0	1	1
Vest Virginia	82	3	85	123	0	1	1	1
Visconsin	840	12	852	1,052	2	0	2	3
Vyoming	100	0	100	107	0	0	0	0
)irect	31	2	33	67	16	2	18	46

• Exceeded their 1974 year-end total.

THREE YEAR MEMBERSHIP COMPARIONS - SEPTEMBER

	Record Membership	Year Attained	September 1973	September 1974	September 1975	Sustaining Members
abama	(777)	1973	766	399	429	3
aska	(107)	1973	99	101	104	0
izona *	(749)	1972	692	746	754	5
rkansas	(378)	1974	184	336	261	9
lifornia *	(8,642)	1974	7,219	8,534	9,035	121
olorado	(268)	1968	129	131	179	3
onnecticut	(406)	1966	168	312	239	3
elaware	(73)	1974	0	73	58	0
ist. of Columbia *	(3,126)	1974	233	359	384	31
lorida	(3,126)	1974	2,848	2,490	2,059	3
eorgia *	(1,220)	1973	1,317	1,237	1,395	36
awaii	(226)	1968	194	207	186	2
laho	(137)	1968	2	65	13	3
linois *	(8,068)	1974	4,209	7,880	8,604	31
diana	(3,170)	1968	2,217	2,354	1,608	1
owa	(1,035)	1973	946	620	529	1
ansas	(569)	1972	381	82	436	11
entucky	(1,353)	1972	1,160	1,264	1,124	61
ouisiana	(629)	1974	433	565	584	14
laine	(78)	1972	0	56	29	0
laryland *	(1,174)	1974	1,150	1,146	1,751	22
lassachusetts	(224)	1974	133	221	71	2
lichigan	(2,293)	1974	1,652	2,250	2,154	25
linnesota	(1,064)	1972	828	777	652	8
lississippi *	(698)	1971	612	646	1,045	2

	Record Membership	Year Attained	September 1973	September 1974	September 1975	Sustaining Members
issouri	(1,379)	1973	1,398	1,140	1,068	25
iontana	(139)	1971	91	127	122	4
ebraska	(303)	1970	221	203	183	1
evada *	(258)	1974	146	250	297	0
ew Hampshire	(43)	1968	1	2	0	0
lew Jersey *	(225)	1973	217	217	261	21
lew Mexico	(389)	1966	318	289	250	2
lew York	(391)	1966	207	290	194	18
lorth Carolina	(1,461)	1966	1,144	1,305	1,223	46
lorth Dakota	(173)	1966	70	70	102	0
)hio	(2,985)	1966	2,523	2,610	2,530	50
)klahoma	(1,006)	1972	871	899	768	28
)regon	(1,103)	1968	838	914	850	22
'ennsylvania	(5,834)	1966	3,424	3,547	3,300	51
Rhode Island	(345)	1974	14	318	303	1
South Carolina	(414)	1973	434	329	401	5
South Dakota	(205)	1968	53	111	100	2
Tennessee	(1,011)	1974	870	1,020	973	43
Texas *	(3,668)	1974	3,003	3,432	4,143	210
Utah	(400)	1973	397	357	278	0
Vermont	(201)	1966	74	62	36	0
Virgin Islands	(14)	1970	13	0	0	0
Virginia	(1,189)	1974	1,081	1,154	1,051	9
Washington	(1,159)	1972	849	820	833	1
West Virginia	(318)	1972	290	65	85	1
Wisconsin	(1,129)	1973	1,128	1,034	858	2
Wyoming	(122)	1971	83	106	100	0
			47,331	53,502	53,992	939
Direct			59	12	33	22
			47,390	53,514	54,025	961
			Less double contributors	- 541	- 408	
				52,973	53,617	

* Indicates new all-time high established

Exhibit #58

June 17, 1976

Louis C. Murray, M.D.
85 West Miller Street
Orlando, Florida 32806

Dear Doctor Murray:

Congratulations on your recent election as President-elect of Florida Medical Association, Inc.. This new leadership position will make you more aware than most physicians of the tremendously difficult and varied problems facing the medical profession today. Most of these problems stem from federal and state laws and the subsequent plethora of regulations created to implement and enforce the laws. Persons in every walk of life are becoming acutely aware of the over-regulation of government at all levels.

This trend can be stopped if we join together and elect those persons to public office who find government regulation as distasteful as we do. This is our first and surest line of defense against regulation. It means that physicians and their wives and the entire medical family must join together in effective political action.

The AMPAC Board advocates the creation of candidate support committees in every congressional district in the United States. We urge you to join other medical leaders in your state in encouraging your colleagues to become active in their local congressional districts and to form candidate support committees for the candidates of their choice.

The entire PAC movement will be greatly enhanced by your leadership and by your active support of the PAC movement.

more -

There are several specific things that you can do as President-elect which would be extremely effective:

...Mention FLAMPAC and AMPAC in every speech you make.

...Encourage physicians and their spouses to form medical candidate support committees.

...Urge physicians and their spouses to be active in the party of their choice or for the candidate of their choice.

...Investigate with legal counsel the possibility of supporting your state PAC with educational funds from the state medical society. This is legal under the Federal Election Campaign Act of 1971 and its 1974 Amendments, and legal under most state laws governing political action committees.

To help you in your presentations and writings we have included an updated fact sheet. If there is additional information you need, please do not hesitate to call us. If we can be of help to you in preparing an article or a speech just let us know.

Sincerely,

James C. MacLaggan, M.D.
Chairman
AMPAC Board of Directors

JCM: ts
Enclosure
cc: Rufus K. Broadaway, M.D.
Charlie Murfin

1976 AMPAC FACT SHEET

1976 Goals

Greater participation of all physicians and their families in political campaigns.

1977 Goals

Increased effectiveness through political education and training. Involvement of more physicians and spouses in the PAC than ever before.

1976 Membership

For the ninth straight year, AMPAC has more members than in any previous year. Also in 1976, AMPAC has more sustaining members, more membership dollars and more spouse members than ever before. AMPAC has more members in 17 states than ever before.

Political Fund

Funds contributed to AMPAC are spent for candidate support activities at the Federal level. AMPAC participates in joint fund raising activities with many other organizations soliciting memberships from physicians and their spouses. Contributions to AMPAC are not tax deductible.

Suggested AMPAC contributions $10 (active) $50 (sustaining).

1974 Support Record

AMPAC supported 22 candidates for the U. S. Senate and 248 candidates for the U. S. House of Representatives. We won 63.6% of the Senate races, and 73.8% of the House races for an overall winning percentage of 73.0.

Compliance With Federal Law

AMPAC cooperates with both the spirit and the letter of the law. AMPAC files with the Federal Election Commission and in the election year of 1974 filed over 200 reports.

AMPAC Legal Status

The Federal Election Campaign Act of 1971, and its Amendments of 1974 and 1976, reaffirmed the specific and legal basis for political action committees. Political action committees are more important than ever in recruiting large members of an association into political campaigns.

Leadership

Over 1,000 physicians and their wives serve on Boards of Directors of state political action committees. In addition, hundreds of physicians and physicians' wives are political leaders in their communities and play active roles in candidate support committees.

THIS IS NOT A SOLICITATION

AMPAC, Post Office Box 4449, Chicago, Illinois 60680 312/644-1585

Exhibit #49

ACTION OF THE AMPAC CONGRESSIONAL REVIEW COMMITTEE

By Conference Call

Tuesday, June 1, 1976

PARTICIPANTS: Rex Kenyon, M.D., Chairman
W.J. "Jack" Lewis, M.D.
William Cooper, M.D.
Edgar T. Beddingfield, M.D. (not available at time of call)
James MacLaggan, M.D.

William L. Watson
Mrs. Lee Ann Elliott
Mike Riley

FLORIDA

In the 12th congressional district, the Committee approved an oral request for $3,000 to be used to support J. Herbert Burke (R) in the 1976 primary.

Record approved,

Rex Kenyon, M.D., Chairman

W.J. "Jack" Lewis, M.D.

Edgar T. Beddingfield, M.D.

James C. MacLaggan, M.D.

William Cooper, M.D.

Ex. # 462

FLHuppc

June 25, 1975

Rufus K. Broadaway, M.D.
Chairman, FLAMPAC
1500 N.W. 12th Avenue
Miami, Florida 33136

Dear Rufus:

Earlier this year I wrote to you concerning medical political action's priorities for 1975 and 1976. One of those priorities was candidate support activity at the congressional district level. It is not too early for you and I to begin encouraging that activity.

The AMPAC Board of Directors would like to help you in your training and information efforts concerning candidate support techniques and general campaign information. We are developing an informal publication intended for physician political activists in congressional districts. The newsletter will be geared toward practical candidate support methodology.

What AMPAC needs from you in order to help you in this training effort is the name of the person who will lead the candidate support activity in your state's target districts in 1976. What will be expected of the candidate support committee leader? The candidate support committee (csc) chairman will be expected to contact the physician community in the congressional district and from that group raise funds for the candidate, recruit volunteers for the candidate and deliver as many votes for the candidate on election day. This chairman, in most cases, will have to begin his work prior to the primary, because campaign spending and contribution limitations will necessitate an early start in target districts. The csc chairman has a variety of methods at his disposal to accomplish his goal of raising funds, recruiting volunteers and delivering votes. Some of those methods are outlined in AMPAC's "Handbook For Candidate Support Committees", with which most of you are familiar. This Handbook was written to include the Federal Election Campaign Act of 1971 regulations, but it does not include the newest regulations according to the 1974 Amendments to that law. Thus, many sections are out of date. However, much of the book covers csc activities and goals which remain the same. If you are not familiar with this Handbook, and would like to receive one, please let us know and we will be happy to send one to you. As a state PAC Chairman, you will automatically receive the updated version as soon as it is published. This Handbook will be the first item your candidate support committee chairmen receive.

What kind of person should you recruit to be the csc chairman? Look for a person who is well-known and well-respected in the medical community. If the person you recruit is close to the candidate, that's great, but don't choose him only for that reason. Having the respect of the medical community will be more important than having the ear of the Congressman. Look for a proven leader, or for a new man with leadership potential. Look for a person who has access to a trusted employee, relative, or other helper who will assist in the details of executing a csc effort. Find a person who can, and will, work with the candidate's campaign manager. Don't overlook the possibility of a physician's spouse heading up the csc effort. In some instances, a physician might be recruited as an honorary chairman, while a physician's spouse would assume the role of coordinating the work of the candidate support committee.

What kind of help from AMPAC and your state PAC can you assure the csc chairman? In addition to those services that your state PAC has planned, here is what AMPAC can do. First, AMPAC will keep the csc chairman informed on how to comply with federal regulations concerning their activity. AMPAC will provide the "how to" in easy step-by-step procedures for csc efforts. AMPAC will share with csc chairmen successful methods being used throughout the country. All materials and services normally available from AMPAC will be at the disposal of the csc chairmen. You will receive a copy of all materials sent to csc chairmen.

As state PAC Chairman, you are aware of where your target districts are. AMPAC has prepared a list of districts which might be considered in your target list due to a variety of factors. Those factors include statistical marginality, freshman status and vulnerability due to outside factors. We have also included, for your information, those members of your congressional delegation who are supporters of the present AMA NHI bill.

We would appreciate your forwarding to AMPAC, Post Office Box 4449, Chicago, Illinois 60680, the names of the persons you recruit, as you recruit them. These important people need to begin receiving educational and informational materials immediately, so that they can do the best job possible in the 1976 elections. Your cooperation is essential, not just for medical political action, but for our universal goal of providing for our patients the best medical care possible.

Sincerely,

James C. MacLaggan, M.D., Chairman
AMPAC Board of Directors

JCM:lwh
cc: Mr. W. Harold Parham
Mr. Donald Fraser

FLORIDA

MARGINAL DISTRICTS

5	Richard Kelly (R)	52.8% in 1974
12	J. Herbert Burke (R)	51.0%

FRESHMEN

5	Richard Kelly (R)

SPONSORS OF AMA'S NHI BILL IN 1975

2	Don Fuqua (D)
4	Bill Chappell, Jr. (D)
6	C. W. Bill Young (R)
8	James A. Haley (D)
12	J. Herbert Burke (R)

6-25-75

Copy

f Fl AMPAC (S)

Ex. # 463

Return to ...

#4

February 9, 1970

Thomas S. Edwards, M. D.
453 Marshall Taylor Doctors Building
Jacksonville, Florida

Dear Tom:

Momentum and pressure are already building for the November 3rd elections. We are confident that your state political action committee will be ready to make a substantial contribution, in both funds and volunteers, to Congressional candidates.

At the meeting of the AMPAC Board in January, the Board discussed the important priority projects which must be accomplished if medicine is to have a meaningful and continuing effect in the political arena.

Our first priority is, of course, membership. It is membership dollars which makes it possible for both state political action committees and AMPAC to make financial contributions. It is from the membership rolls that we find our strongest and most effective political volunteers.

You will be pleased to know that AMPAC reached its all-time membership in 1969, even though it was an off-election year.

Our second most important priority is candidate-support activities. This priority is indeed significant in 1970.

There are several things which you can do immediately which will aid in political effectiveness.

Members of the AMPAC Board of Directors are anxious to meet with the state political action committee leadership and discuss specific ways in which the state pac can maximize its effectiveness. These conferences, in past years, have been most productive. It would be most helpful if you could schedule a leadership conference in the very near future so that we can schedule the most appropriate member of the Board for your meeting. There are several areas of candidate-support that can best be discussed with your leadership on a person-to-person basis.

Evaluation of political races is a continuing obligation of state political action committees. I would appreciate it very much if you would evaluate each of the Congressional races at an early date and send the evaluation to me so that this information can be used by the candidate-support committee. It is extremely important for us to know what contributions are made by your committees. A continuing report on this information would be extremely helpful.

Creation of candidate-support committees is another important priority. We hope that your state political action committee will appoint enthusiastic, energetic, and effective candidate-support committee chairmen in each congressional district and that they will work on those assignments which are approved by the candidate's campaign manager. The role of candidate-support committees is becoming increasingly important. They are responsible, in large measure, for the fine reputation the pac movement has in Washington for practical and realistic candidate support.

I am sure that your schedule is as busy as mine, but I hope you will give the priority to the projects I have mentioned. We have only between now and the end of October to make a contribution in the political arena which will be far-reaching and extremely important to the practice of medicine for years to come.

Sincerely,

James H. Jammons, M.D.
Chairman

Ex. # 464

FLORIDA MEDICAL ASSOCIATION

BOARD OF GOVERNORS

MEMORANDUM

Date: October 7, 1976 Item No. 7E

From: Rufus K. Broadaway, M.D., President, FLAMPAC

Subject: FLAMPAC Report

FLAMPAC MEMBERSHIP:	1975	1976
Regular	3599	4211
Sustaining	7	71

Support committees are operating in every targeted area of Florida. The degree of activity has varied from very active in the Panhandle area, Volusia, Brevard and Palm Beach counties to poor in Dade and Broward counties. It is interesting to note that activities were the most noticable where staff assistance was made available either by the county medical societies, FLAMPAC or the FMA.

Candidate selection has been accomplished with local involvement in every case. Continued activity by the counties in the selection process is highly recommended.

Thus far, FLAMPAC has expended in excess of $70,000 on behalf of candidates. Another $30,000 has been appropriated for our use by AMPAC.

FLAMPAC has alsc been able to assist physicians in the area of research which has proven very helpful.

We have found that between 35% and 40% of all physicians in Florida are not registered to vote. This is a disappointing figure, the rectification of which should become FLAMPAC's number one priority in 1977.

In candidate support, FLAMPAC has been 94% successful in congressional and statewide elections, 80% successful in State Senate races and 74% successful in races for the State House.

FLAMPAC has raised and expended 20% more in contributions than it did last election year, expanded the level of physician activity in the political process, has been more successful in predicting election results and in gathering information about candidates. It has developed a more favorable image among physicians, established friendly working conditions with county societies, staff and leaders, has been the cornerstone in several crucial elections so far and has every opportunity to continue being a key influence throughout the elections of 1976.

Ex. #465

Florida Medical Association, Box 2411, Jacksonville, Florida 32203

December 22, 1975

Richard C. Trump
President
Pinellas County Medical Society
6170 Central Avenue
Suite A
St. Petersburg, Florida 33707

Dear Mr. Trump:

Let me take this opportunity to thank you for allowing Mr. Palmer and I the opportunity to speak to representatives from your county medical society. Our recent tour of ten county medical societies where we discussed the FMA Legislative program and FLAMPAC activities was very successful. The in-put that we received from your representatives has been very valuable. We hope to make these legislative-FLAMPAC up-date meetings a continuing process.

Just for the record, the actions that we requested from the county medical society are as follows:

1- An initial visit to the various office holders by the key-contact physicians to speak in general terms on the several pieces of legislation that were discussed.

2- The formation of a candidate support committee.

3- The formation of a candidate selection committee for FLAMPAC.

4- A program for increased FLAMPAC participation.

5- To begin working to develop a list of the home addresses and the precinct numbers for all the physicians in the county. This to assist for the physicians precinct program.

The enclosed form will assist us in compiling the various individuals involved in the candidate support committees.

Thank you again for your assistance in these matters. It is important to the medical community that the above tasks be completed before the end of January.

If I can be of any assistance at any time, please do not hesitate to call.

Happy Holidays!

Cordially Yours,

Charles W. Murfin
Executive Director,
FLAMPAC

.-/dh

COPY

CANDIDATE SUPPORT COMMITTEE FOR _____ COUNTY.

Chairman _____

Treasurer _____

FLAMPAC Board _____

County Society
Representative _____

Woman's Auxiliary
Representative _____

Legislative Chairman
of CMS _____

Key Contacts _____

_____

_____

_____

_____

_____

_____

_____

* Please complete and return to: Charles W. Murfin
FLAMPAC
P.O. Box 2371
Jacksonville, Florida 32203

Ex. # 466

MEMORANDUM
January 21, 1975

TO: Edward G. Haskell, Jr., M.D.

FROM: Donald S. Fraser, Jr.

RE: Notes for Report on Activities of FLAMPAC

What has FLAMPAC dnne duringtthe past two years? FLAMPAC has matured as an organization and has begun to develop a really effective fgrass roots effort. Membership has increased by more than 800 members to a record total of 3,408.

1. There have been two local PAC organizations formed, one in Palm Beach county and one in Pinellas county. Palm Beach county, under the leadership of Harold Wilson, pioneered in this area for Florida, and perhaps for most of the country, and has proven that substantial dues for local political action activities can be gathered without interfering with FLAMPAC or AMPAC membership. It should be pointed out that the Palm Beach organization, MEDPAC, contributed more to candidates in their area than did FLAMPAC.

2. Several counties have begun to have official candidate evaluation committee meetings. As an outstanding example, Hillsborough county interviewed each candidate for the Legislature and on the basis of these interviews the selection committee made recommendations of support and contribution to all physicians in the county. The interviews were very comprehensive and objective, with the sole objective of determining those candidates who have philosophies consistent with the views of the majority of practicing physicians. Particularly noteworthy was their decision to participate in a state Senate race which involved two encumbent House members competing against each other. The bote spread was extremely close, I believe a couple of hundred votes, and there is no doubt that the active invalvement of physicians and their wives contributed to vicbory of the FLAMPAC candidate.

As contrasted to several years ago, there have been no decisions for candidate support of local legislative or congressional candidates that have been made without consulting key physicians in the area. FLAMPAC cannot officially communicate with officers of medical societies or candidate selection activities, but key physician leaders in each county have been kept abreast of PAC selection activities. I would point out that for the major candidate evaluation meeting in August all local societies were informed of this meeting and asked for any suggestions that they might wish to give to the Board.

FLAMPAC and AMPAC contributed more than $85,850 to state and national races in Florida. Our overall batting average for all primary and general election races was to back winners in 83 races and losers in 28 races. In the races for U.S. House of Representatives, FLAMPAC only lost one candidate and that was in the first primary election. We participated in twelve winning races for U.S. House of Representatives. (As you know, we picked wrong in the Senate race but I don't assume there is any need to report this to the group.) Our won-loss ratio in State legislative races was to win in 71 instances and lose in 26 or a percentage of 73%. This was particularly significant in view of the unpredictable upset of Republicans in certain key counties such as Palm Beach and Pinellas. In contrast, the AMPAC batting average was 63.6% for U.S. Senate races and 73.8% for U.S. House races. Batting averages alone do not tell the entire candidate selection story, but it does indicate that your FLAMPAC Board of Governors has become very effective in their selection of possible winners. In addition to the potential to winning, all candidates are also evaluated on their receptiveness to those principles of government and conservative philosophy that are consistent with the majority of practicing physicians in Florida.

I think it should be recognized that FLAMPAC has tripled in size since 1970, that it has now reached the point where there is a need for permanent full time staff in order for it to take the next giant step to build an effective political action organization. While there is still opportunity and challenges ahead for improvement, I think the basic changes that have been made during the two years have begun to bring about closer communication with local physicians on the decisions of FLAMPAC and a genuine solicitation of the views of all physicians before candidate evaluation decisions were finalized.

Physicians should know that FLAMPAC is not staffed in such a manner that it can come out and find physicians and their wives that are willing to participate in political campaigns. It is the obligation of the individual physician and his wife to make FLAMPAC aware of their interest. One of our biggest problems during the past election was identifying physicians and their wives who would willingly participate in campaigns. Particularly since the Watergate events, candidates are not interested in large donations. They are more interested in the activities of individuals. Many candidates turned back their donations this year even though they wanted to continue to support the legislative objectives of medicine. This occurred at both the state and national level.

We must build a more sophisticated political organization. The only way we can do it is by active participation of each physician and his wife. Our enemies would attempt to divide us, but our only hope for the future is to band together and work as part of the organized physician political action movement. Each of us must actively participate in not only the political process and the many activities that will help our political action committee become a truly effective grass roots organization; one that can combat the persons who are working day and night to destroy the private practice of medicine.

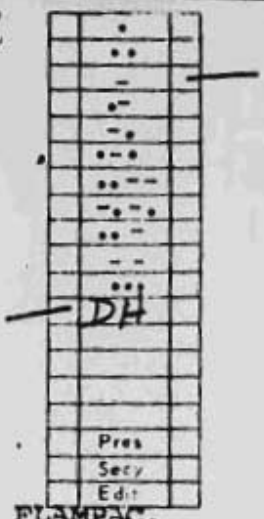
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Enclosures

FLAMPAC

FILE COPY

Ex. #467



September 3, 1975

Philip B. Phillips, M.D.
1515 West Moreno Street
Pensacola, Florida 32501

Dear Dr. Phillips:

I wanted to let you know that the new Executive Director for FLAMPAC, Mr. Charles Murfin, has arrived in Florida. His office is located in the FMA Headquarter's building in Jacksonville. He has begon his task with great enthusiasm and with a lot of good ideas and success is predictable both for Charles Murfin and for FLAMPAC.

We believe that the priorities for FLAMPAC for this year should be as follows:

1. A very active membership program which should be aimed at increasing membership in all categories; that is, Active, Sustaining, Auxiliary, and Family memberships.

2. A campaign to establish candidates support committees in all areas of the State.

3. The establishment of regional political education seminars in Key areas of Florida.

Plans are now firm for a State wide political education Seminar to be held on the morning of Friday, January 30th to precede a called meeting of the House of Delegates, of Florida Medical Association. This will be sponsored and largely financed by AMPAC with speakers and seminar leaders of national prominence.

The Executive Committee of FLAMPAC will meet on September 27 to finalize and approve a job description, work plans and budget for FLAMPAC for the coming year. I believe that it is essential that the full FLAMPAC Board meet sometime in November. We will try to let you know as far ahead of time, the exact time, date, and place for this meeting.

With kind personal regards, I am,

Most Sincerely,

Rufus K. Broadaway, M.D.
President

.-/tj Original sent to all members of the Board of Directors for FLAMPAC.

FILE COPY

Initial Report - Final report to follow

Dr. W. Harold Parham, Exec. V.P.

August 11, 1975

Charles Mu[illegible]

Executive Director,
Flampac

7

Flampac Operations

General Overview

For this report I will divide the operation of Flampac into five general categories:

1. Local Activities
2. Membership
3. Financing
4. Administration
5. Planning and Goals

1. Local Activities

Our local activity in direct candidate support is totally inadequate at this time. We must expand our local operations on a county-by-county basis to include, candidate support committees, local fund raising, and key contacts. We must make ourselves visible to candidates not only on a statewide basis but in the district where it really counts.

Our goal should be to have local committees operating at peak capacity no later than July, 1976. In order to accomplish this goal, I recommend that we embark immediately on the following activities:

A. A series of local or regional education seminars designed to inform local physicians and their wives of exactly what they are to do, when, and how. This will include fund raising, precinct work, letter writing, candidate selection, and key contact operation.

B. Use these seminars as a forum by inviting local officials and known candidates to participate. We want these officials to know that the new Flampac operation means not only money from Jacksonville, but also contributions, volunteers and ultimately votes from their districts.

C. Establish key contact representatives for every official from the State House to the U.S. Senate. In conjunction with this, we should be able to place a network of physicians in key roles in various candidate committees such as on finance committees, publicity committees, campaign issues advisors, etc. In other words make the candidate rely on one of our representatives for some of his key campaign policy decisions. We will then become not only an interested party, but a key part of his political survival.

2. Membership

The cornerstone upon which the success or failure of Flampac rests is its membership. At this time, Flampac's membership and the financial well-being accomplished by this membership is our long suit, but by no means do we hold a preempt bid. It will be a top priority that we increase our membership both in numbers and in dollars. In order to accomplish this goal, we must embark on a membership campaign which will include but will not be limited to the following:

A. Active solicitation of members on a continuing basis on both the county and state level. This may take the form of a special mailing and/or publication, on the spot solicitations at county medical society meetings by staff and officers, and enlisting support of the various county society administrative personnel throughout the state.

B. The use of some as yet undetermined acknowledgement and identification techniques in keeping with generally accepted solicitation and fund raising procedures, i.e., thank you letters, information updates, pins, etc.

C. Research presently underway to determine which counties and districts are not performing and the initiation of a special program in that location to bring the area up to par.

D. Additional emphasis on sustaining memberships of which we have precious few.

E. Institution of a family (Dr. and spouse) membership possibly at a $40 or $45 level.

F. A hard look at billing forms with emphasis on including Flampac donations as part of the total and identifying such as voluntary, but recommended.

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3. Financing

Financing must be split into three categories. Hard dollars, soft dollars, and additional local solicitation for specific candidates.

1. Hard dollars rests squarely on the success of our membership. We must increase the total hard dollar figure available and build the largest campaign chest possible. In an election every dollar counts. We want to be able to put more money into more campaigns in 1976.

2. We must find alternate sources of soft dollars. I would strongly discourage the use of hard dollars for soft dollar purposes. I also strongly recommend that we have two separate accounts for hard and soft dollars. In this way, we may be at all times aware of our operating costs and the available funds for operation. Therefore, if we need to do something in the field of operation, we know that we must find the money. This would also tend to discourage fiscal irresponsibility.

Alternative sources of soft dollars to the ones we now receive through FMA and PAC's include:

1. Pharmaceutical companies
2. Insurance concerns
3. Private individuals not connected with medicine
4. Private hospitals and clinics
5. List sales (not recommended)
6. Business and other corporations
7. County and district societies

8. Specialty groups
9. Auxiliary groups
10. Florida Hospital Association
11. Florida Dental Association

3. Local solicitation should not be made as a separate PAC. Local solicitations should be made from individuals for specific candidates. Because of the rules of reporting, we should discourage formation of county PAC's per se. It is important to have both a strong state fund and a strong local campaign to obtain individual direct candidate contributions. I would further recommend that the state PAC funds be used largely for State House and Senate candidates. This is due in large part to the relative safety of the Florida U.S. Congressional Delegation.

4. Administration

The staff support for Flampac on a continuous and specialized basis is something that provides Flampac with a real chance to make major advances. The personnel most involved is as follows:

A. Dr. Harold Parham - Acts as overall supervisor of activities and major consultant as to policy and direction. Also acts as deputy treasurer.

B. Charles Murfin - Will supervise the day-to-day operation of Flampac. This will include responsibility of maintaining records of the membership of Flampac; designing and organizing various projects to improve the role of Flampac in both political education and political action; will monitor the financial aspects of Flampac including the responsibility for preparing all reports both State and Federal as required by law; will assist the Flampac Board of Governors as requested including responsibility for organizing meetings, preparing the agenda for and records of said meetings; will maintain communications with the general membership of Flampac and their representatives; act as liaison with the FMA and the FMA Capital Office; will also provide liaison with AMPAC, the political parties, and at times various candidates for public office; from time to time will represent Flampac before various county societies and other groups; will act at times in a legislative capacity for the organization and will travel the state on various programs approved by the Flampac Board of Governors for the betterment of the organization; will provide general recommendations to the Board of Flampac for their approval and be responsible for the implementation of approved programs and policies; may also be called upon to act as deputy treasurer of the organization; and, will assist the standing and temporary committees of the Flampac Board.

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C. Scotty Fraser - Will be the FMA Capital Office representative to the Flampac Board; ~~will supervise Mr. Murfin in legislative activities;~~ will assist Mr. Murfin and the Flampac Board in candidate support; and, will act as a consultant to Flampac on legislative matters.

D. John Richardson - Will assist in the office requirements of Flampac and will be custodian of its records; and, will assist Mr. Murfin in record keeping and reporting of all Flampac funds.

E. Pat Conroy - Provide legal counsel to the organization when necessary.

5. Goals and Recommendations

Our general goals are outlined in "The By-laws of the Florida Medical Political Action Committee." What I have proposed here is a one-year plan towards these goals.

We will attempt to make Flampac an organization with political recognition by means of direct financial support to candidates for public office, manpower, and local candidate support both financial and organizational. Our specific goals for the next year are to:

1. Increase the general membership of Flampac;

2. Organize a multi-faceted local candidate support mechanism in each county in Florida.

In order to accomplish these goals, I recommend these few changes in our present operation:

1. Divide the Flampac account in two parts. One, for hard dollars and one for soft dollars. Transfers may be made from the hard dollar account to the soft dollar account but should be discouraged.

2. Change the dues structure to reflect a family membership for $40. Twenty dollars for AMPAC and $20 for Flampac.

3. Designate the Flampac Executive Director as a deputy treasurer of Flampac.

4. Place organizational emphasis on candidates for the Florida State House and Senate.

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p6

5. Begin a program of candidate recruitment for public offices in areas where the present representation is not favorable.

6. Institute a local guideline for candidate support. This may be on a matching funds formula, a percentage of the physicians in a county's support from some number or percentage of physicians in the district. This should not be binding, however.

7. Actively recommend sustaining membership in Flampac and AMPAC.

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With these changes, we will be able to begin working on our one-year plan. I believe that the result will be 1) an increase of recognition of Florida's physicians as a political force; 2) the election of more candidates that are aware and in sympathy with the problems facing medicine today; and 3) an ultimate change in the tone of legislation dealing with health in Florida.

I hope that you will approve the principles set forth in these pages.

.-/tj

GUIDELINES ON REPORT OF FLAMPAC

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p 7

1. Document will outline:

   A. Priorities

   B. Objectives

   C. Staff Orders

   D. Recommended changes

   This document will be proposed for Board action.

2. Document

   A. General Observations

   B. Goals

   C. Timetable

We should expand the interest of Flampac to include:

1. Fund raising
2. Letter campaign to precincts
3. Volunteer personnel
4. Local fund raising
5. Campaign positions
6. Candidate selection
7. Primaries
8. Seed money and debt money

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I. Funds and Direct Candidate Support
II. Candidate Support Committees and Local Action
III. Education and Professional Assistance
IV. Internal Programs

I. Funds and Direct Candidate Support
- A. Hard Dollars
  - a. Membership
    - a. Single
    - b. Family
    - c. Sustaining
- B. Soft Dollars
  - 1. Professional Corporations
    - a. Incorporated physicians
    - b. PMA
    - c. Other

II. Candidate Support Committees
- A. Manpower
  - 1. Physicians Wives
    - a. Precinct workers
    - b. Office managers
    - c. Telephone bank participants
  - 2. Physicians
    - a. Head of committees
    - b. Local fund raising
    - c. Endorsements

III. Education and Professional Assistance
- A. Seminars
  - 1. To physicians and wives
  - 2. To hospital employees
  - 3. To candidates, their staffs and their volunteers
  - 4. To physician leadership from Flampac and AMPAC
- B. Organization
  - 1. Professional on spot assistance
    - a. Training
    - b. Fund raising
    - c. Basic Organization
  - 2. Research
    - a. Information on health issues
    - b. Analysis of political districts

IV. Internal Programs
- A. Key Contact Program
  - 1. National
  - 2. State
- B. Communications
  - 1. Special mailings
  - 2. Legislative round-up
- C. Accountability
  - 1. Confidential ratings
  - 2. Candidate selection
  - 3. Primaries
- D. Legal
  - 1. Federal Election Commission
  - 2. Reports state and national

Ex. # 469

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	ATTY
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	CAPT OFF

January 11, 1978

Francis C. Coleman, M.D.
4807 Armenia Avenue
Tampa, Florida 33603

Dear Dr. Coleman:

Per your request, the additional remarks in this letter might prove to be useful in your presentation to the Marion County Medical Society. There is a widespread negative opinion of FLAMPAC, particularly a feeling that no one has an opportunity to express opinions in the candidate selection process. I explained to James Stone, M.D., President of Marion County Medical Society, Steve Gilman, Legislative Committee Chairman and Eugene Peek, M.D. The value of a Candidate Selection Committee at the local level is immeasurable. The degree of success in forwarding local opinions to the full FLAMPAC Board is dependent upon the local Candidate Selection Committee's membership involvement. The mechanics involved in a viable Candidate Selection Committee process would be similar to the following:

1. Establishment of the Candidate Selection Committee with the following suggested membership composition: County Medical Society liaison member who could be the President-Elect, County Medical Society Legislative Chairman (Steve Gilman, M.D.), a member of the Woman's Auxiliary and your FLAMPAC District Board Member (Eugene Peek, M.D.).

2. Evaluation of candidates for elected office, utilizing available resources, such as, Scotty Fraser and George Palmer of the FMA Capital Office, to discuss voting records, legislators' attitudes toward medicine and remarks made during Floor and/or Committee activity.

3. Establish a position of support for a specific candidate to be forwarded to the FLAMPAC Board.

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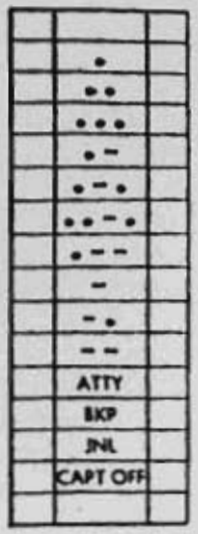
4. Actual presence and participation at the FLAMPAC Board meeting to assure representation of the local County Society's opinions.

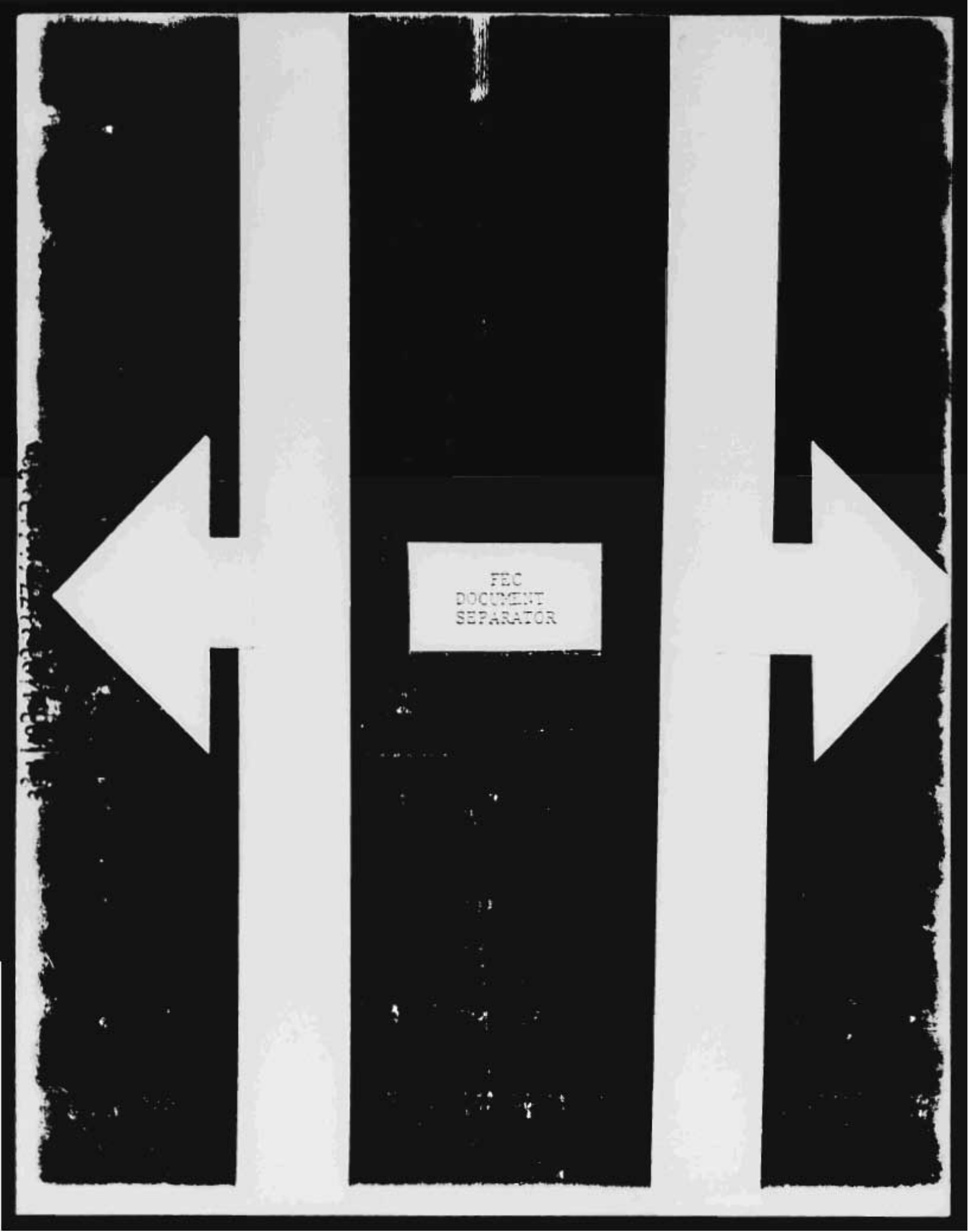
If you have any questions, please do not hesitate to contact me.

Sincerely,

George S. Palmer, Jr.
Executive Director

03-04/12-13




FEC
DOCUMENT
SEPARATOR

EXHIBITS #470-#495 MDR#253

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LINES 25

UNITED STATES DISTRICT COURT
FOR THE NORTHERN DISTRICT OF
FLORIDA, TALLAHASSEE DIVISION

FEDERAL ELECTION COMMISSION,

Petitioner,

-vs-

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE (FLAMPAC), et al.,

Respondents.

TCA 78-0702

STENOGRAPHIC RECORD

DEPOSITION

OF

DR. JOSEPH C. VON THRON

WITNESS ON BEHALF OF PETITIONER

Taken May 11, 1978

- - -

ASSOCIATED STENOTYPE REPORTERS
820 XXXX AMERICAN HERITAGE LIFE BUILDING • JACKSONVILLE, FLORIDA 32202
903 BLACKSTONE BUILDING • JACKSONVILLE, FLORIDA 32202
356-0401 — 353-0544 — 354-8170
Lillian A. Balboni • Juli Coleman • S. Gay Hess • Jean Stoll • and Staff

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WITNESS	DIRECT	CROSS
Dr. Joseph C. Von Thron		
by Mr. Spiegel	11	
by Mr. Mathews		131

- - -

EXHIBITS

NUMBER	FOR IDENTIFICATION
FLAMPAC Exhibit No. 1	8
Petitioner's Exhibit No. 1	34
Petitioner's Exhibit No. 2	44
Petitioner's Exhibit No. 3	52
Petitioner's Exhibit No. 4	64
Petitioner's Exhibit No. 5	71
Petitioner's Exhibit No. 6	72
Petitioner's Exhibit No. 7	76
Petitioner's Exhibit No. 8	79
Petitioner's Exhibit No. 9	81
Petitioner's Exhibit No. 10	84
Petitioner's Exhibit No. 11	89

EXHIBITS (continued):

NUMBER	FOR IDENTIFICATION
Petitioner's Exhibit No. 12	95
Petitioner's Exhibit No. 13	103
Petitioner's Exhibit No. 14	105
Petitioner's Exhibit No. 15	108
Petitioner's Exhibit No. 16	109
Petitioner's Exhibit No. 17	114
Petitioner's Exhibit No. 18	115
Petitioner's Exhibit No. 19	119
Petitioner's Exhibit No. 20	121
Petitioner's Exhibit No. 21	124
Petitioner's Exhibit No. 22	127
Petitioner's Exhibit No. 23	128
Petitioner's Exhibit No. 24	129

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UNITED STATES DISTRICT COURT,
FOR THE NORTHERN DISTRICT OF
FLORIDA, TALLAHASSEE DIVISION.

FEDERAL ELECTION COMMISSION,

Petitioner,

-vs-

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE (FLAMPAC), et al.,

Respondents.

TCA 78-0702

STATE OF FLORIDA)
)
COUNTY OF DUVAL)

Deposition of DR. JOSEPH C. VON THRON, taken on behalf of the petitioner herein, pursuant to Notice of Taking Deposition, at 801 Riverside Avenue, Jacksonville, Duval County, Florida, on Thursday, May 11, 1978, at 9:30 o'clock a.m., before Juli Coleman, a Notary Public in and for the State of Florida at Large.

- - -

APPEARANCES:

DAVID R. SPIEGAL, Esquire,

-and-

SUSAN PROPPER,

1325 K Street NW
Washington D.C., 20463,

attorneys for petitioner.

JOHN E. MATHEWS, JR., Esquire,

-and-

FLOYD L. MATTHEWS, JR., Esquire,

of the law firm of Mathews, Osborne, Ehrlich, McNatt, Gobelman & Cobb,
1500 American Heritage Life Building
Jacksonville, Florida 32202,

-and-

JOHN E. THRASHER, Esquire,

House Counsel
Florida Medical Association
801 Riverside Avenue
Jacksonville, Florida 32202,

attorneys for respondent.

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APPEARANCES (continued):

JOHN LEWIS SMITH, III, Esquire,

of the law firm of Baker, Hostetler, Frost & Towers
818 Connecticut Avenue NW
Washington D.C. 20006,

-and-

DONALD WILCOX, Esquire,

536 North State Street
Chicago, Illinois 60610,

attorneys for AMPAC.

ALSO PRESENT:

W. HAROLD PARHAM, M.D.,

Executive Vice President
Florida Medical Association.

ELIZABETH HUBER.

- - -

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STIPULATIONS

It was stipulated and agreed by and between counsel for the respective parties that the reading and signing of the deposition by the witness be waived; that formal notice of filing of the deposition be waived.

- - -

DR. JOSEPH C. VON THRON,

having been produced and first duly sworn as a witness on behalf of the petitioner, testified as follows:

MR. SMITH: I want the record to reflect that I have been here as counsel for AMPAC since before 8:30; the witness, Dr. Von Thron, has been here just before 8:30; and so have counsel on behalf of FLAMPAC, and so has the court reporter, and that that was pursuant to an agreement between counsel that we would start as early as possible in order to achieve the completion of four depositions today in the interest of completing the deposition phase by 5:00 o'clock tomorrow.

The record should reflect that we are one hour prejudice in that goal as a result of the

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absence of the Federal Election Commissioner.

Mr. Spiegal does not object to Scott Thomas and Elena King being noted in the record as having been in Florida since Monday morning working on the documents that form a portion of the subject matter of the depositions to be taken in the next two days.

That is all I have on that matter. I also have a preliminary matter regarding continuing objections, Mr. Spiegal, that perhaps we could cover.

MR. SPIEGAL: Perhaps we ought to cover this first. As Mr. Smith states, I think it is accurate that the Federal Election Commission has agreed to start as early as possible on the depositions. Our understanding of that agreement was that it did not contain a time, and that the time could be around 10:00 o'clock. I know of no agreement that we would start at 8:30. I admit, also, that it was our understanding originally, based on conversations with Mr. Cobb, that the witnesses would not even be available until the afternoon today.

We are willing to stay as late as possible,

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be that 8:00 o'clock or 9:00 o'clock tonight, to accommodate the witnesses. We understand that the witnesses are busy people, and we certainly have no wish to work on a short schedule.

As Mr. Smith has correctly indicated, Scott Thomas and Elena King have worked on the records in this case and are not present today.

MR. MATHEWS: Since this is going into the record and there seems to be a misunderstanding, I would like to have identified as an exhibit for FLAMPAC a letter dated April the 27th, 1978 from James E. Cobb to William C. Oldaker, Esquire, in which our understanding of the arrangements are set forth.

(The instrument last above referred to was marked as Respondent FLAMPAC Exhibit No. 1 for Identification.)

MR. MATHEWS: And we would like to add to that that last evening Mr. John Thrasher confirmed the arrangements and the starting time as close to 8:30 as possible with Mr. Scott Thomas.

I would like to say that after those arrangements were confirmed, I received a call at my

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home from Mr. Cobb advising me that the arrangements had been confirmed, that I better be here at 8:30 instead of at 9:00 o'clock.

MR. SMITH: I would like to say since Mr. Cobb is not here, and he was the only person in the Mathews firm that was involved in a conference telephone call, which I was a party to and so was Mr. Spiegal and so was the general counsel of the Federal Election Commission, that that earliest possible starting time goal was recognized by all parties in that conference call which was subsequent to whatever letters went between the parties with regard to scheduling. All parties agreed that we would maximize our ability to use as much of Thursday and Friday as possible to avoid the necessity to go beyond 5:00 o'clock tomorrow, and that included early commencement today.

MR. SPIEGAL: Because there is a need to move as quickly as possible, a need with which I think we're all in agreement, I am not going to belabor the point. I think our understanding of this conference call is different than expressed by Mr. Smith, and our understanding of

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the confirmation of the 8:30 starting time is different than that expressed by Senator Mathews. I would like to start the questioning, if we may.

MR. SMITH: Fine.

With regard to continuing objections, do you want to have those at the beginning, or would you prefer to just proceed?

MR. SPIEGAL: We can enter that standard stipulation.

MR. SMITH: That's what I was suggesting.

MR. SPIEGAL: That's perfectly all right with me. I think the form I have in mind is the one that was used in the deposition of Dr. Foster in California.

MR. SMITH: You are not aware of proceedings in another state, Senator Mathews, where similar procedure has been taking place. We have placed a continuing objection on the record on behalf of our client at the commencement of the depositions as a whole objecting on the grounds of relevancy, constitutional issues, a broad objection. It doesn't in any way affect our continuing to make incidental ones, but it

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hopefully helps our time desires by placing it on stipulation with counsel from the FEC at the beginning.

Therefore, all parties understanding that, we preserve our general objection throughout.

MR. MATHEWS: We will stipulate on behalf of FLAMPAC.

MR. SPIEGAL: Do we have any other preliminary business to cover before we start?

MR. SMITH: Happily not.

DIRECT EXAMINATION

BY MR. SPIEGAL:

Q Dr. Von Thron, when were you admitted to the practice of medicine?

A 1954.

You are Mr. --

Q Spiegal.

A Spiegal?

Q Yes.

A And would you tell me what your title is, sir. Can I have your title?

Q I note that you are taking down this information in a book. I am just curious what the purpose of it is. I can tell you off the record

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certainly if you'd like to go off the record for a minute. I can cover that information.

Q All right.

(Discussion off the record)

MR. SPIEGAL: Let's go back on the record. I just prefer to get this on the record.

MR. MATHEWS: We have no objection. Go ahead.

THE WITNESS: I'm sincere. There's lots of lawyers, and I'm just a doctor, and I don't understand, and I want to know -- I've been surrounded -- this is a great number of attorneys, and I just really want to know why I've been selected to be here. You must know that.

BY MR. SPIEGAL:

Q Dr. Von Thron, we've served you with a copy of the subpoena.

A Yes.

Q You are represented by counsel, and I would hope that you have discussed with counsel or had some occasion to discuss your questions with counsel. I would like to proceed with the deposition and find out the information that we indicated that we are interested in on the face of the subpoena.

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understand that you're concerned with time. I would like to get to this in the interest of that time.

A Okay.

MR. SMITH: I'm sorry, Mr. Spiegal, but your response has raised a question in my mind. I take it then you are not investigating through the deposition of Dr. Von Thron alleged violations, allegations made by common cause as to specific violations.

Is that correct?

MR. SPIEGAL: It's my understanding that the question of what the scope of the Commission investigation is, the factual scope, the basis of it has been litigated in the court proceedings which have proceeded in the matter, this deposition today. In fact, I might add for the record that the subpoena was dated sometime in October of 1977.

I think the court proceedings amply reflect an answer to Mr. Smith's question, and I think anything I gave today would just be based on my own recollection and might not be an exact summary.

MR. MATHEWS: So that we can put on the

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A You can't tell me why I'm here?

Q Well, I think that that is a subject that would be more properly discussed between you and your counsel. I will be happy to try informally after the deposition to answer it, but it seems to me to be a strange question at the start of a deposition.

A I've been in depositions before, sir, and I've always understood why I was going to be deposed. I didn't ask these gentlemen, because they didn't subpoena me. I just -- I'm not trying to be smart. I just really want to know why I was selected. I'm an American trying to do the best I can as an American, and I just don't really understand why I'm here, and I'm sure you can tell me.

Q I certainly don't want to appear as if I am obscuring the issue. But on the face of the subpoena we indicate that the Federal Election Commission is conducting an investigation as to the possible affiliation of FLAMPAC and certain other state PACs with the American Medical Political Action Committee.

Pursuant to that investigation involving FLAMPAC you have been subpoenaed, and I have a series of questions I'd like to ask you today. I

record the exact words in the subpoena, they are, quote: "The scope of the examination will include but not necessarily be limited to all information relevant to the possible affiliation of FLAMPAC with the Political Action Committee of the American Medical Association AMPAC. In the event you are no longer an official or employee of or connected with FLAMPAC, the examination will cover your duties at the time you were an official."

MR. SPIEGAL: I think that's an accurate reading of the face of the subpoena. If you like, you can enter it as an exhibit on the record, although I don't think that's really necessary. I think we may have different interpretations about what that means, and perhaps we can get to that as we proceed through the questions, again in the interest of speed.

MR. SMITH: I think you misunderstood me. I'm not speaking of facts at all. As you know better than I, the law requires that an investigation have sine qua non, that the Commission find reason to believe a need for an investigation.

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And part of that requires the allegation of a violation, either sua sponte by the Commission or by an outside party.

You are here in Florida, according to what we've been told, and the subpoena states in MUR 253 -- which, again, you and I both know was created by the Federal Election Commission in direct response to the complaint of an outside party, common cause, and not as a result of a sua sponte investigation of the Commission.

I want it perfectly clear that you're here about this general allegation of an affiliation, wherever it may have arisen from, and not about the underlying violation contained in 253, which is an allegation by common cause of specific violations of certain statutory provision.

I don't think that's a factual dispute. That's a matter of law and a matter of very clear and necessary clarity as to scope.

MR. SPIEGAL: It seems to me that it would be more profitable if I proceed with my questions, and you note your specific objections on

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the content of the questions.

MR. SMITH: Fine.

MR. SPIEGAL: I don't think I can add anything to the existing court record, which I think is a full and accurate reflection to the response of the problems you have articulated.

THE WITNESS: See, I don't feel I've intentionally or unintentionally violated any regulation, and I feel pressed upon to the fact that I am sitting here, and I just don't understand. But I am going to answer your questions.

BY MR. SPIEGAL:

Q Thank you.

Dr. Von Thron, on what date did you join the American Medical Association?

A Probably when I became -- as soon as I became an MD, graduated from medical school, when I had my license. I can't recall the exact date.

Q Do you recall approximately?

A It would be 1954 or 1955.

Q On what date did you join the Florida Medical Association?

A Probably 1955.

Q About the same time?

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A Probably the same time. I may have been in the American Medical Association prior, but I don't really remember for sure.

Q Did you join each organization separately?

A Well, they're separate organizations, yes.

Q What I am asking you is did you have to fill out a separate form or make a separate application for each membership?

A I believe I did.

Q On what day did you join the Florida Medical Political Action Committee?

A At its inception, that year, whatever that was. Possibly -- I would guess 13 years ago. I do not remember exactly the date.

Q So that would be approximately 1964, 1963?

A Well, whenever FLAMPAC was conceived. I'm sure that I was one of its first members.

Q At the time were you a member of the American Medical Political Action Committee?

A No, unless I joined it at the same time, if they started at the same time.

Q Do you remember when you joined the American Medical Political Action Committee?

A No, I don't.

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Q Did you join it about the same time as you joined the Florida Medical Political Action Committee?

A I probably did.

Q Did your membership in the Florida Medical Political Action Committee confer membership in American Medical Political Action Committee?

A No.

Q Let me suggest for the purposes of a short-hand that I would like to refer from this point on to the Florida Medical Political Action Committee as FLAMPAC, and the American Medical Political Action Committee as AMPAC.

Are those acronyms acceptable to you?

A Yes, sir.

Q In the course of your membership with the American Medical Association, have you ever had occasion to be in the House of Delegates?

A Yes, sir.

Q Have you ever held any official positions with the American Medical Association?

MR. SMITH: Objection until you clarify what "official" means.

BY MR. SPIEGAL:

Q Have you ever held any executive positions

in the American Medical Association?

MR. SMITH: What do you mean by "executive," Mr. Spiegal? It's the same objection.

BY MR. SPIEGAL:

Q Officerships.

A No. I've been on a reference committee, but I wouldn't consider that an officership.

Q And what years have you been a delegate to the American Medical Association, to the best of your recollection?

A The last three years, I believe, sir.

Q Have you ever been a member of the AMPAC board of directors?

A Yes, sir.

Q Could you state for the record the dates on which you were a member.

A This is my fifth year on the board, and the calendar -- it runs the calendar year from January 1st through December.

Q How many directors are there on the AMPAC board?

MR. SMITH: Objection. Excuse me, Doctor. Dr. Von Thron is here -- quote -- in his capacity as an official or employee of Florida

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Medical Political Action Committee. If you can establish that he knows the number of directors that AMPAC has as a result of his functioning in that capacity, I will withdraw my objection. Otherwise the question is objectionable. It's beyond the scope.

MR. SPIEGAL: I am not sure I understand your objection, Mr. Smith. He is a member of the American Medical Political Action Committee board.

MR. SMITH: That's correct.

MR. SPIEGAL: In that capacity -- he's just answered the question in that capacity. I'm asking him how many other members there are of that board.

MR. SMITH: That's exactly my point. You're not going to ask him anything in that capacity.

MR. SPIEGAL: Is your objection based on the language of the subpoena?

MR. SMITH: It's based on the scope of the subpoena stated by you. It does not include his capacity as a member of the board of AMPAC.

MR. SPIEGAL: The first sentence of that

subpoena indicates under our reading the reason that we have subpoenaed this particular witness, Dr. Von Thron. And I might add we are certainly not interested in his function as a private citizen. We're interested in him because he was an official of the Florida Medical Political Action Committee.

The second sentence indicates the questions we are going to ask the witness deal broadly with the issues in the Commission investigation, and it is our understanding that these questions may very well involve other positions, other duties which affect his functioning as an official of the Florida Medical Political Action Committee.

I don't believe there is a quarrel that some of the questions in this investigation go beyond simply his official capacity.

MR. SMITH: There may not be in your mind, but there's an extreme one in my mind. I can't speak for anyone except AMPAC, but based on the subpoena -- and as you know, you haven't told us yet whether we're a respondent in this proceeding or not, but you have permitted us

courteously to be present. And based on this, based on the fact that this witness is a client of mine, I object to your going beyond the stated scope of your examination.

Anything you want to ask him about his capacity as an official or employee of FLAMPAC, that certainly is within the scope. But when you go into the scope of his other roles, including private physician, member of specialty groups or member of AMPAC, generally or executive or official, you are beyond the scope, objectionably so, from my perspective.

MR. SPIEGAL: Well, I think we have a different interpretation of the scope of the subpoena. Might I suggest that our questions will deal with the broad issues framed in the Commission reason-to-believe notification letter, which was sent to FLAMPAC. And it's in that spirit that this deposition is being conducted.

It is my understanding of subpoena case law dealing with agency investigations that an agency investigation can delve broadly into concerns articulated in its investigation, and

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it is in that spirit that I am going to ask the questions.

If you have any objections, you can specifically note them at the time I am asking the questions.

MR. SMITH: At this point I will defer to Mr. Mathews, but I haven't changed my view.

MR. MATHEWS: As I view it, AMPAC is not an official party or respondent to this proceeding as of this time. And if you're going to ask him to bind AMPAC to some particular positions or speak authoritatively on behalf of someone who may or may not become a respondent at some other time, I think counsel's point is well taken.

Now, we have no objection to you asking him anything in connection with his official duties during the time that he has served on the board of or been a member of FLAMPAC. And if you want to direct your questions in that scope, I think you can get most of the information you want that would be pertinent or relevant, if you would confine them to what is stated in the subpoena.

MR. SMITH: I think it is important to add that there's no reason to believe by human beings as opposed to the Federal Election Commission that Dr. Von Thron even knows what is contained in that notice of content and spirit that you refer to. That's why subpoena matters and law regarding subpoena matter is so strictly constructed, because people have to know what it is they're coming about and knowledge you're seeking from them.

You're not going to rely on something you haven't even established that the man's even seen or heard of.

MR. SPIEGAL: If Dr. Von Thron doesn't know the answer to a specific question, he certainly can indicate that. If you're suggesting that he doesn't know what this investigation is about, I think we have provided a more than adequate notice, and I think if your opinion is we haven't, that issue should be dealt with by a court rather than in this forum today.

MR. SMITH: I won't belabor it. My point is that you're beyond the scope as stated by yourself.

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MR. SPIEGAL: Just one further point of clarification: I agree with you, Mr. Smith, that we are here today in connection with the common cause complaint. I believe a copy of that was sent with our original notification letter to the Florida Medical Political Action Committee.

It is my understanding that AMPAC was advised of the complaint and has in fact been notified of the Commission's investigation.

Do I understand you to say that you did not receive a copy of that notification letter?

MR. SMITH: No, I received a copy of that, and I also received a copy of letters in regard to other MURs in which you say we're not respondents. I'm just not clear on what the Commission's position is as to whether or not we are respondents. We have at long last gotten copies, I believe, of anything you've issued, but not in any time sequence that would be consistent with law and regulations.

I am not clear. Forget about the witness. I am not, as counsel for AMPAC who has been involved in this one year -- I am not clear what

the devil you're investigating. I am going to be clear on the limits of how far your investigation is going to go on each component part to the extent that the law and regulations provide me the ability to insure that.

MR. SPIEGAL: I understand your concerns, and again, if you want to enter objections as I ask questions, I'd be happy to have you do that. But I do plan to ask the questions.

MR. SMITH: It is more than an objection. You're in Chicago. You know that, and I know that. You got something you want to learn in Chicago, go up there and learn it up there, and that's a separate and equally expensive investigation. Don't try to come down here and try to bootstrap it.

MR. SPIEGAL: I think the bootstrapping argument has been made in court and answered in court. Again, I think we are getting into extraneous matters. I propose we get back to the questions.

MR. SMITH: You can proceed, but understand I'm just going to continue to object to anything beyond the scope of his role as an

official or employee of FLAMPAC.

MR. SPIEGAL: Let me ask the witness a question.

BY MR. SPIEGAL:

Q I have asked you a question, to the best of my recollection, whether in your knowledge you knew how many directors are on the AMPAC board of directors. Are you refusing on the advice of counsel to answer that question?

A I'm confused as to what I should do at this time.

MR. MATHEWS: At this stage I'm going to tell him I think our objection, which is well taken, is preserved. So that we will have a chance to go on, I'm going to let you answer if you know how many members.

THE WITNESS: There's ten directors.

MR. SMITH: So we are perfectly clear on that, that's FLAMPAC taking that position. I continue to strenuously object to the answering of the question, per se.

MR. MATHEWS: And may I say, so you don't misinterpret letting him answer that question, that if you just proceed along this line, I will

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probably join in his objection. It depends on how far you go.

MR. SPIEGAL: I am a bit confused. It appears that cocounsel -- and by a process one counsel has directed the witness to answer, another has not, and the witness has.

MR. SMITH: We are not cocounsel. We are separate and distinct parties with very separate and distinct interests. We are not cocounsel.

As much regard as I have for Senator Mathews, we are not the same party by any means.

MR. MATHEWS: And the record should clearly reflect that. We are the respondent.

BY MR. SPIEGAL:

Q Dr. Von Thron, is one of the functions of the American Medical Political Action Committee to make decisions as to whether or not contributions will be made to candidates for federal political office?

MR. MATHEWS: I am going to object to that in that that question is not predicated on his position as an employee or official of FLAMPAC. I thought that's what the thrust of the interrogation was going to be today.

MR. SPIEGAL: I am genuinely sorry that I will be unable to get any answers to this line of questioning and perhaps to certain other lines of questioning that I am going to be asking the witness. It appears to me, as I've indicated, that that runs against the spirit of subpoena law, but apart from that I see a practical problem in that the information does appear to be germane to the Commission's investigation.

It appears we may have to go to the unnecessary step of simply issuing another subpoena if that -- it may require another appearance. It seems to me that that could all be eliminated today, if the witness can answer these questions. I should say in representing all that, that I am by no means implying that I think the Commission has to issue another subpoena. I believe our questions are amply covered by our subpoena.

MR. SMITH: As much as I might deplore, I am certain Dr. Von Thron will deplore any further proceedings in Florida and the necessary expenses incurred thereby. I don't agree

with you about what the law provides. I'm not a bit concerned about having any court consider our respective positions, and I suggest to you in the interest of proceeding, you attempt to find yourself somewhere within the scope of the ground rules you set by asking him about the scope you brought him here about, and you may very well be able to get the same blessed information the right way that you can't get the wrong way. And that is to ask him in his official capacity or employee capacity at FLAMPAC what he knows.

That's what you told him to come here and tell you about.

BY MR. SPIEGAL:

Q Dr. Von Thron, just so we can clarify the record, are you refusing to answer my question on the American Medical Political Action Committee on the advice of counsel?

MR. MATHEWS: At this time I advise you not to answer it.

BY MR. SPIEGAL:

Q Let me suggest for the purposes of speeding up this process that if you do intend to answer

a question on the advice of counsel, that you indicate, or otherwise I will assume when an objection is raised by counsel that you do not plan to answer the question.

MR. SPIEGAL: Is that arrangement agreeable with the two of you?

MR. MATHEWS: Fine.

MR. SMITH: Perfect.

BY MR. SPIEGAL:

Q Dr. Von Thron, could you state what executive or officer positions you have held with the Florida Medical Association.

A Well, I've been on several committees, and I'm a past president of the Florida Medical Association.

Q Is that the only executive level position you have held with the Florida Medical Association?

A Well, I guess a council chairman would be considered an executive position. But the only elected office I've ever had is president of the Florida Medical Association. I'm sorry. Also I've been elected as delegate from the Florida Medical Association to the American Medical Association.

Q What years were you president of the

Florida Medical Association?

A '73 to '74, just one year, but commencing in May of '73 and ran through May of '74.

Q Dr. Von Thron, it is my understanding, based on the copy of the Florida Medical Association Bylaws that I have been provided with, that as president of the Florida Medical Association you would be an ex officio member of the standing committee, is that a correct understanding, ex officio member of the standing committee?

A I believe that would be correct. Ex officio means from your office you have the permission to be -- I believe that's correct, yes.

Q What does ex officio mean?

A From your office, doesn't it, that gives you permission to be part of the committee?

Q Is one of these standing committees the Council on Legislative Activities?

A Yes, sir.

Q I am going to show you a copy of a document that is titled "Legislative Manual 1977," and it contains descriptions of various people, including a county medical society legislative chairman.

I wonder if you can indicate for the

record whether you have seen this document (handing document to witness).

I would also like that marked as Exhibit 1.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 1 for Identification.)

MR. MATHEWS: Has he seen this document before? That's the sole question right now pending?

MR. SPIEGAL: That's right.

THE WITNESS: (Examining document) I may have, but I don't recall reading it, sir.

BY MR. SPIEGAL:

Q In your contact with the Council on Legislative Activities, do you have any knowledge whether this group has occasion to exchange information or make requests of FLAMPAC?

MR. MATHEWS: I am going to object to the question until you establish the time framework that you're speaking of.

BY MR. SPIEGAL:

Q Dr. Von Thron, what dates were you on the Council of Legislative Activities, if you can recall?

A It was '65 to '70, maybe. I'm guessing, but it was in that general area.

Q Wouldn't you also have been an ex officio member when you were a president of the Florida Medical Association?

A That's true. I would be an ex officio member, yes.

Q Does that mean you attended meetings or sessions of the Council?

A I attended no meetings as president of Florida Medical Association.

Q Do you have any knowledge within the time frame you have just specified as to whether or not this group has ever had occasion to develop informational exchanges with the Florida Medical Political Action Committee?

MR. SMITH: Excuse me just a second. Can I confer with Mr. Mathews?

MR. SPIEGAL: Yes.

(Discussion off the record)

MR. MATHEWS: I am going to object to the question and ask the witness not to answer it on the basis that anything prior to 1972 is completely immaterial, irrelevant and outside the scope of inquiry as indicated by the subpoena and other information furnished to the

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respondent, and that his testimony has clearly showed that his membership in the legislative activity council was confined to the years '65 through '75, and as an ex officio member of the Committee in '73 and '74 during which time he attended no meetings and participated in no activity of that activity.

And for that reason anything in that time framework I will continue to object to and ask the witness not to answer the question.

MR. SPIEGAL: The subpoena that the Commission has issued in this matter for documents as well as the deposition subpoenaes are not time limited. They mention certain time periods, but they use the words "including but not limited to."

The question of whether they are time limited has been litigated in the court proceeding which proceeded this. I am not suggesting that I'm going to ask an enormous number of questions, but I think, as I have indicated in court, and it is my understanding the court has agreed with us, there may be a need to ask some questions.

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So on that basis I regret your objection.

BY MR. SPIEGAL:

Q With respect to the years 1973 to 1974 does the witness have any knowledge of the activities of the Council on Legislative Activities?

A Well, as president I certainly have some knowledge of the activities.

Q Dr. Von Thron, let me have you turn to page 4 of the exhibit that we have just entered as Exhibit 1. It is the page marked "Key Contact Physician."

Is a key contact physician a person who is associated with the activities of the Council on Legislative Activities?

MR. MATHEWS: I am going to object to that question, to the form of it, unless you ask him during the year 1973 and 1974 whether or not he was aware of the term "the key contact physician" and had any knowledge or idea as to what the term means.

But I will object on two grounds: One, that he's looking at a manual for 1977, which he does not recall having seen before, and which would have no relevance whatsoever to

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what may or may not have occurred in 1973 or '74.

BY MR. SPIEGAL:

Q Are you familiar with the term "key contact physician"?

A Yes.

Q What does a key contact physician do?

MR. MATHEWS: Well, again, I am going to object unless you ask him what the term meant in 1973 and '74.

MR. SPIEGAL: I think we are belaboring the point. I think it's clear from the record that the witness is only answering on the basis of 1973 to 1974. And I see no reason to go any further than that.

MR. MATHEWS: With that understanding then.

MR. SPIEGAL: Would you read the question again.

(The question last referred to was read by the reporter.)

THE WITNESS: Key contact physician is a doctor who knows a congressman, a senator or a legislator, and he attempts to, because of his

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personal contact with this man, to help educate him on the activities in medicine and what's happening in the legislature and how he feels about the different bills that are being presented.

BY MR. SPIEGAL:

Q Do key contact physicians work with the Council on Legislative Activities?

A Yes.

Q Do key contact physicians have contact with district chairmen of the Florida Medical Political Action Committee?

A They certainly could have. Sometimes they're identical.

Q Dr. Von Thron, are you familiar with the term "district chairman"?

A I'm familiar with the term "district chairman," but in what reference, sir?

Q In reference to the Florida Medical Political Action Committee.

A Yes, sir.

Q Could you describe for the record what a district chairman is.

A We have 15 congressional districts in the

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State of Florida, and we have a physician who is considered a district chairman for each of the 15 congressional districts within FLAMPAC.

Q Do district chairmen have to be FLAMPAC members?

A I believe they do, yes, sir.

MR. MATHEWS: All of these -- just to make sure I understand -- all of these are asking about 1973 and 1974?

MR. SPIEGAL: Well, let me direct that question to the witness.

BY MR. SPIEGAL:

Q What time frame are we talking about when we talk about the term "district chairman"?

A Well, district chairman, to my knowledge, it's always been as I stated previously.

Q When FLAMPAC selects its officers, do the selections come, in your knowledge, from district chairmen?

A The board of FLAMPAC elects its officers from within the board as a usual rule, and this could be members -- this could be -- a district chairman could end up being an officer, a chairman of FLAMPAC or secretary of FLAMPAC.

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Q Could you describe for the record how FLAMPAC selects its officers.

A There's a nominating committee, the floor is open for nominations at a meeting of directors, and then they elect the officers, just like any other organizations.

Q How does FLAMPAC select the members of its board? Is that a separate procedure, its nonofficership positions?

A I'm really not sure exactly how they are selected, unless they are appointed by the --

MR. MATHEWS: I am going to ask the witness not to speculate as to how they might be done but to confine his answers to what he knows.

THE WITNESS: I'm not actually sure how the district chairmen are selected.

BY MR. SPIEGAL:

Q Dr. Von Thron, you previously stated that you joined FLAMPAC near its inception. Could you describe for the record the official executive level positions you have held in FLAMPAC.

A I was secretary-treasurer.

Q What years?

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A '68-'69. I'm not sure, sir.

Q Did you hold any other positions?

A I was president or chairman of FLAMPAC as well in the years '70 -- '69 and '70 or '70 and '71. I really forget. I could figure it out for you.

Q If you can take a moment to try and figure it out.

A It's either '69-'70 or '71-'72. I believe that to be accurate.

Q Does FLAMPAC have any committees that deal with candidate -- federal candidate selection?

A Yes, sir.

Q Is the Candidate Selection Committee one of those committees?

A I don't know if that's the correct terminology for the committee, but there is a candidate selection committee prototype.

Q Have you ever been a member of that committee?

A Yes, sir.

Q Do you recall what years?

A No.

Q Is the Executive Committee another committee that deals with candidate selection?

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A Yes, sir.

Q Have you been a member of that committee?

A Yes, sir.

Q Do you recall the dates?

A No, sir.

Q Have you ever been a member of any standing committees of FLAMPAC, other than the two committees that I have just mentioned?

A Yes, sir.

Q Do you recall the names of those committees?

A Bylaws Revision Committee.

Q Anything else?

A I don't know what other ones we --

Q Please state, if you remember, the years you were on these committees, too.

A Bylaws Revision Committee was in 1972 or -- '71. That would be 1971, not '72.

MR. SPIEGAL: At this time I would like to have marked for identification as Federal Election Commission Exhibit No. 2 a document entitled "Organization and Operations for the Florida Medical Political Action Committee" (handing document to witness).

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(The instrument last above referred to was marked as Petitioner's Exhibit No. 2 for Identification.)

BY MR. SPIEGAL:

Q I would like you to turn to Appendix 2 of that when you get an opportunity.

MR. MATHEWS: I am going to have to request before any questions are asked of this document that it be more particularly identified as to the date, and it be prefaced by finding out whether or not the doctor has ever seen it or knows anything about it.

MR. SPIEGAL: I am coming to that, Senator Mathews.

MR. MATHEWS: I would like to have that established prior to asking him any questions on the appendix of the thing.

BY MR. SPIEGAL:

Q Doctor, Appendix 2 of this document is entitled "Bylaws of the Florida Medical Political Action Committee." It's a seven-page documents.

At this time I would like to ask you if you have any familiarity with those seven pages.

MR. MATHEWS: Is there any way to pinpoint a date on this document? I see '74, '75

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referred to.

MR. SPIEGAL: At the bottom of the seventh page underneath the signature line there is a date, and it reads May 5th, 1972.

MR. MATHEWS: Adopted May 5, 1972. That's the date you're referring to?

MR. SPIEGAL: That is correct.

THE WITNESS: I see that my name is president here in '72. So it was '71 and '72 I was president, evidently.

I can't -- I really can't remember seeing them, you know. It's 1978. But if I signed them, I probably read them. I should be familiar with them.

MR. MATHEWS: Let the record reflect that the copy of the Appendix 2 he's looking at has his name typed in as president, but there is no signature indicated.

BY MR. SPIEGAL:

Q Dr. Von Thron, do you recall if you signed this document?

A No, I don't recall that.

Q Do you have any knowledge as to whether

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this document is in fact the bylaws of FLAMPAC?

A Well, I would assume that they would be, unless they've been changed since that time. And I know there's been another bylaws revision.

Q When was that?

A Well, I don't know that exact date, but I've heard discussion. Whether it's taken place or has taken place or is taking place, I can't answer that question.

Q Do you know Louis C. Murray, the other signatory on page 7?

MR. MATHEWS: I object to the form of the question in that at least the copy the witness is looking at has no signatures on it.

MR. SMITH: May I just suggest for the record that we all know that the organization sent you pursuant to your request a copy of its most current bylaws in the very recent past, which you would therefore be able to use with some reliability as opposed to some incidental version back in 1972. Maybe we wouldn't spend an hour identifying this exhibit.

MR. SPIEGAL: I am merely trying to find out whether the witness has any knowledge of

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this document, which is in fact identical to the document that was sent to us in response to our reason-to-believe letter in 1976.

MR. SMITH: Irrespective of your testimony about what's identical and what isn't, I would suggest we use something a little more current rather than your memory.

MR. MATHEWS: Why don't you hand him the one we sent you which we sent in request for the current bylaws, and why don't you ask him if he has seen that and go with that.

MR. SPIEGAL: Since we are all interested in avoiding making a lengthy record, I will move along with my questioning. I think we all know what your response is.

BY MR. SPIEGAL:

Q Dr. Von Thron, the document in which this appendix is contained is titled "Organization and Operations for the Florida Medical Political Action Committee."

Do you have any familiarity with this document?

A I really can't recall, but I'm certain I probably read it at one time or another.

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Q Let me direct your attention particularly to Appendix 1 of this document, which is titled "Letter of Agreement" between Florida Medical Association, Incorporated and Florida Medical Political Action Committee. It's a three-page agreement. The third page appears to be dated April 26, 1975.

Is that something that you have familiarity with?

A I'm familiar that there's an agreement between the Florida Medical Association and the Florida Medical Political Action Committee, and I think the letter -- I mean, it's pretty self-explanatory.

Q Have you seen this letter prior to the time I showed it to you?

A I cannot answer that. I do not know.

Q Let me direct your attention to the first 12 pages of this document which appear to be an overview. This is my own characterization, for the record, of the contents of a portion of the document.

Do you have any specific recall of whether you have seen these pages previously?

A I cannot -- honestly I just can't say that

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I have, whether I've seen it or not. There's things in here that are familiar, like I know the sustaining member is $50- $50, and it's $100. I'm familiar with that. I'm surprised that there's $10 and $15 for $25 for a total. I thought it was $10 and $10.

MR. MATHEWS: His question is do you consciously remember having seen this particular document before.

THE WITNESS: No, I really don't. I really don't.

BY MR. SPIEGAL:

Q Do you have any knowledge of whether this document is one that is referred to by members of FLAMPAC?

A Well, I would imagine it was by the title of it, sir, but I can't remember looking at this specific document.

MR. MATHEWS: I'm going to ask the doctor this: I know how natural it is to assume things and imagine things, but please confine your answers to the exact question. And that is do you know of your own knowledge of something, and if you don't, just tell him you don't.

THE WITNESS: What's the question again.

(The question last referred to was read by the reporter.)

THE WITNESS: I'd still have to say the same answer.

BY MR. SPIEGAL:

Q We were talking about the first 12 pages when I asked you that question. Let me direct your attention now to the end portion of this document to Appendix 3.

Appendix 3 is titled "Procedural Manual of the Florida Medical Political Action Committee" and has the date May 1972.

Is that a document that is familiar to you?

A I think I've answered the questions to the best of my ability for this entire document.

Q What is your answer with respect to this part?

A Same as my last answer.

Q What is that?

A She can read it back.

(The answers last referred to were read by the reporter.)

BY MR. SPIEGAL:

Q Would you state for the record that that's

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your answer.

A My answer is what the court reporter just read out.

MR. MATHEWS: Let me say for the record, and maybe this will help you, if this is identical with what we furnished you over a year ago, we are not challenging that it's what we said that it was when we sent it to you. I don't see the need of trying to find out how many doctors are familiar with it.

MR. SPIEGAL: A year ago you furnished us with a document entitled "Bylaws of the Florida Medical Political Action Committee." The document that I have just shown to Dr. Von Thron is a thicker document that contains several other items. I have been asking him to identify a number of these items.

I think his answers speak for themselves.

BY MR. SPIEGAL:

Q Dr. Von Thron, I am going to show you a statement, a one-page statement, that appears to be a billing form, and it has at the top "Alachua" -- I hope I'm pronouncing that correctly as an out-of-stater -- "County Medical Society."

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MR. SPIEGAL: Could we have that marked for identification as Federal Election Commission Exhibit 3.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 3 for Identification.)

BY MR. SPIEGAL:

Q Dr. Von Threen, is this, to your knowledge, a type of form that is used for billing persons who wish to join the FMA and FLAMPAC (handing document to witness)?

A (Examining document) I've never seen this before.

Q Are forms like this used?

A I don't think I've ever seen any billing forms whatsoever.

Q What are the membership dues for FLAMPAC, based on your recall, and if you could identify the period in which your recall applies to, I would appreciate it.

A I believe they were $10, but I may be wrong.

Q Is there a separate figure for membership in AMPAC?

A AMPAC has a figure, too, and I believe

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that's $10 as well, but I'm not sure.

Q To your knowledge, do persons who wish to join FLAMPAC pay the AMPAC amount at the same time?

A Frequently.

Q If they don't what happens?

MR. SMITH: If you know, in your capacity as an employee or officer or director of FLAMPAC.

THE WITNESS: They become members of FLAMPAC.

BY MR. SPIEGAL:

Q Has that ever in fact happened, to your knowledge?

A Frequently.

Q How were the dues figures set?

A By the board of directors.

Q Both the AMPAC figure and the FLAMPAC figure?

A Well, the FLAMPAC figure has been set by the FLAMPAC board of directors.

Q How was the AMPAC figure set?

MR. SMITH: If you know as a director of FLAMPAC.

THE WITNESS: I don't know as a director

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of FLAMPAC.

MR. SMITH: And I object to the question. It's beyond the scope.

BY MR. SPIEGAL:

Q Do you know the answer to the question in any other capacity or hat that you may be wearing?

MR. MATHEWS: I object, if you're asking him in any capacity other than as an employee of FLAMPAC.

BY MR. SPIEGAL:

Q Do you know if there has ever been any consultation with persons employed by or associated with AMPAC in setting the AMPAC dues figure?

A You mean from FLAMPAC to AMPAC?

Q Yes.

A Not to my knowledge.

Q Are both figures commonly set forth in billing forms that are sent out by FLAMPAC?

MR. MATHEWS: I object to that on the grounds he has previously answered the question that he has never seen a billing form to his knowledge.

BY MR. SPIEGAL:

Q Have you ever paid dues, Dr. Von Thron, to

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join the Florida Medical Political Action Committee?

MR. SMITH: Would this be a propitious time to identify what you mean by what Mr. Oldaker was courteous enough to understand on the record that when we use dues, we're using verbal shorthand for voluntary contributions. Would you be willing to do that?

MR. SPIEGAL: Well, I'm not familiar with what Mr. Oldaker said. I'd be willing to --

MR. SMITH: Your line of questioning is making a presumption which is a pitfall for all of us, and I think we ought to stop at some point. I think this is a good point.

MR. SPIEGAL: I think it can be fairly said that I am not attempting to create any inferences based on the word "dues." I'm merely asking about moneys that were sent to FLAMPAC and AMPAC by persons who wish to join.

The precise word is not essential at this point.

MR. SMITH: I am concerned that you record your existing understanding that the payments are voluntary as distinct from mandatory.

MR. SPIEGAL: I understand.

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MR. SMITH: Thank you.

MR. SPIEGAL: Perhaps we could read back that question.

(The question last referred to was read by the reporter.)

THE WITNESS: I have paid money to join the Florida Medical Political Action Committee, and I do not consider them dues.

BY MR. SPIEGAL:

Q Did you ever fill out a form when you paid those dues?

A I don't remember filling out a form.

Q How did you pay the dues?

A With money.

Q Given to whom?

A To whoever billed me or sent the statement to me.

Q So you received a statement when you paid your dues?

A Yes.

Q Did that statement, to your knowledge, have a section containing a dues figure for FLAMPAC and AMPAC?

A I never saw the statement.

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Q Who did you send your money to?

A Whoever they requested it to be sent to.

Q Is that a county medical society?

A I believe in our county it goes to the county medical society.

Q Is there another way that billing can be conducted? You use the words "in our county." That's the reason for the question.

MR. SMITH: You might for the record find out what is his county.

MR. MATHEWS: Ask him what his county is.

MR. SPIEGAL: Senator Mathews, you asked the question.

MR. MATHEWS: No, just so the record will be clear. Just tell him what county.

THE WITNESS: Brevard County.

MR. SMITH: Would you like to get out the Brevard County bill? You know you've got it.

MR. SPIEGAL: That's not necessary, and I don't know if I have it.

MR. SMITH: I know you have it. Let's put it that way.

BY MR. SPIEGAL:

Q Now, is there in other counties a different

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procedure for paying dues?

A I believe there could be, yes.

Q Do you know what their procedure is?

A I cannot answer -- I would have to say no for my specific county.

Q Dr. Von Thron, do you have any knowledge as to who does the billing with respect to dues collected for FLAMPAC?

A Our county executive -- or county executive officer.

Q Is it done differently in other counties?

A I'm not really familiar with each county and how it's done.

Q Does the Florida Medical Association itself ever do billing?

A I understand it has.

Q Do these bills that are sent out, to your knowledge, commonly have a joint billing for dues for the Florida Medical Association as well as FLAMPAC?

A I haven't seen the bills.

Q How about in your county?

A I haven't seen the bills.

Q Do you know if that's a practice?

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A I know it's a practice in our -- I think it's a practice in our county.

Q You stated that the money for these dues in your county is sent to the county medical society. Do you know what happens to the money after that?

A I didn't state the money for the dues. I said the money. I denied the fact they're dues. I did say that the money was sent to the county executive officer, and then hopefully, I assume, they're forwarded to where they belong.

Q Where is that?

A Well, if there's moneys sent to the FLAMPAC, they go to the FLAMPAC office; if it's money sent to AMPAC, they go to the AMPAC office; if there's money sent to the Florida Medical Association, they go to the Florida Medical Association.

Q Let's back up a step: Do you know the procedure by which these moneys are separated and sent?

A I think they add them up.

MR. MATHEWS: Doctor, I am going to ask you not to think or assume anything. If you don't actually know, just tell him so.

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MR. SMITH: I would like to also ask on the record at this time if I may, Dr. Von Thron, Mr. Siegal, whether now that you're focusing questions on billing procedures and joint fund raising efforts, whether there has been any change in the stated position of the Federal Election Commission stated by your colleague, the general counsel, which was, as I recollect it, that the Commission is indeed not investigating nor has it alleged formally nor does it harbor informally any notion that there is any violation inherent in any mechanism of joint fund raising presently or in the past operating.

So I only want to make it clear what I'm sure is true, that you are not fishing into the function of joint fund raising, but rather are inquiring into the stated objectives of this investigation.

MR. SPIEGAL: As I recall that exchange which occurred in depositions recently taken, Mr. Oldaker was stating at the time that there is a joint fund raising exception in the Federal Election campaign laws. I don't believe he stated anything more than that.

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MR. SMITH: He did state in response to my exact question that there was at this time no finding of reason to believe the existence of any violation in the content of joint fund raising.

MR. SPIEGAL: Well, whatever the record reflects, it reflects.

MR. SMITH: I am asking you independently of that whether your position is consistent with that, or whether you have some knowledge of some alleged violation that I submit you are responsible to tell us, if you do.

MR. SPIEGAL: My knowledge of the alleged violations is confined to the contents of the reason-to-believe letter.

MR. SMITH: So it's clarified that that does not include joint fund raising.

BY MR. SPIEGAL:

Q In your capacity as an officer of FLAMPAC, Dr. Von Thron, or I should say as a member of the board of directors of FLAMPAC, do you have any knowledge as to whether FLAMPAC has ever received money for its dues from FMA?

A No.

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Q From the county medical societies?

A I don't really understand your question maybe.

Q Has it ever received moneys transmitted to it from the county medical society?

A Has FLAMPAC -- no.

Q Does FLAMPAC maintain a bank account for moneys that it receives from dues?

A Yes.

Q Is that bank account, to your knowledge, maintained at the First National Bank of Jacksonville?

A I don't know that.

MR. MATHEWS: So we will be accurate, there is no First National Bank of Jacksonville.

MR. SPIEGAL: Just reading from the letter agreement between FMA and FLAMPAC of 1975, page 2, Section B. It was entered previously as Commission Exhibit 2, I believe.

MR. MATHEWS: This has a local history behind it with various banks fighting to see who can be called the First National Bank. It's very important that you put either Florida or Barnett in front of them. At different times

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each one has been the First National Bank.

I'm not being facetious. If you're going to go into the banking, just establish which one it is.

MR. SPIEGAL: With all due deference, I apologize, and I thank you for helping me out.

BY MR. SPIEGAL:

Q Do you have any knowledge as to how the AMPAC moneys are treated when they are received by FLAMPAC?

A AMPAC does not receive FLAMPAC money.

Q When FLAMPAC receives its moneys, do these contain the separate amount which is billed to members for AMPAC?

MR. SMITH: You have two assumptions in that question, Mr. Spiegal. That's the problem. You've assumed that FLAMPAC receives AMPAC money. Nobody said that.

BY MR. SPIEGAL:

Q Do you have any knowledge that FLAMPAC receives the moneys that are billed as moneys for AMPAC dues?

A No.

Q Do you have any knowledge of whether FLAMPAC

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maintains any records of the dues that it receives? By "records," I mean accounting ledgers, statements, things of that nature.

A Yes.

Q Who maintains these records?

A I don't know that.

Q Do you know where these records are maintained?

A I'm not sure.

Q Are they maintained by FLAMPAC or FMA employees? Do you have any knowledge of that?

A No. I cannot answer that question exactly.

MR. SPIEGAL: Please mark this as Exhibit 4.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 4 for Identification.)

BY MR. SPIEGAL:

Q I am going to show you a copy of a memorandum at this time, Dr. Von Thron, that is from William L. Watson to State PAC chairmen, State PAC treasurers and State PAC executives marked as Election Commission Exhibit 4.

MR. MATHEWS: Dated October the 27th, 1976.

THE WITNESS: What is your question?

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BY MR. SPIEGAL:

Q My question is whether you have ever seen a copy of this document (handing document to witness).

A (Examining document) Not to my knowledge.

Q Would you read the first sentence in the second paragraph. The sentence reads: "Since AMPAC" -- well, I'll let you read it.

A I've read the first sentence.

Q From your knowledge, is the assumption in that sentence that there are joint solicitations by AMPAC and State Political Action Committees a correct one?

A Yes.

Q Do you know when it started?

A I would assume since the -- no.

Q Was it in existence at the time you became a member of the board of directors of AMPAC?

A Yes.

Q Was it in existence at the time that you were a president of FLAMPAC?

A I would say yes.

Q Does this sentence connote in your mind the assumption that the State Political Action Committee makes a billing for AMPAC and for itself?

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MR. SMITH: I object to the question and "connoting an assumption." I think that's just right over the precipice.

MR. MATHEWS: And the document speaks for itself. I don't think the doctor who says he's never seen the document is entitled to speculate on its meaning.

MR. SPIEGAL: Okay, precipices apart, let's move along to the next item.

BY MR. SPIEGAL:

Q To your knowledge, Dr. Von Thron, how often are meetings of the board of directors held at FLAMPAC?

A As the need may arise, and we have an annual meeting.

Q So they are held at least once a year?

A Yes.

Q Are minutes always taken at these meetings?

A I don't know.

Q Prior to the time that these meetings are held, are any materials sent to persons who are going to attend these meetings?

A Notification of the meeting.

Q Is an agenda sent to the person who attends the meetings?

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A Rarely.

Q How about any other materials pertaining to topics that might be discussed at the meetings? Are those sent?

A Notification of the meetings is the most I've usually received.

Q Who attends these meetings?

A The directors of FLAMPAC.

Q And how many are those?

A The officers.

Q How many persons are those?

A There's 15 districts, and then there's the officers.

Q Do any other persons ever attend?

A Yes.

Q Do persons employed by or associated with AMPAC, to your knowledge, ever attend these meetings?

A I can never remember a person employed by AMPAC attending a FLAMPAC meeting.

Q How many persons are on the executive committee of FLAMPAC?

A I don't really know.

Q Can persons who are not members of this committee attend meetings?

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A Yes.

Q To your knowledge, have those persons attend meetings?

A Yes.

Q Have persons employed with or associated with AMPAC ever attended, to your knowledge?

A I answered that question.

Q I'm talking about the executive committee.

A Have persons employed by AMPAC attended our executive --

Q Or associated with ever attended the executive committee of AMPAC.

A Associated with AMPAC?

Q Yes.

A Well, most of the executive committee members are AMPAC members. Is that being associated with?

Q Separate association, other than persons who are members of FLAMPAC.

A Well, now I'm on the AMPAC board of directors, and I go to the executive meetings. Is that what you're saying? So I go. As an executive member of FLAMPAC I attend the meetings, and at the same time I'm an AMPAC board member.

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Is that what you're saying? I'd say yes.

MR. MATHEWS: So you will get his question: His question, as I understand it, was have any AMPAC people attended an executive committee meeting of FLAMPAC, other than FLAMPAC members. Am I correct? Is that your question?

MR. SPIEGAL: That's correct.

THE WITNESS: No, they have not, not to my knowledge.

BY MR. SPIEGAL:

Q Is the executive committee authorized to make requests to AMPAC for funds that are to be contributed to federal candidates?

A Yes.

Q Does it?

A Yes.

Q Is there any other body which reviews the executive committee's requests for money to AMPAC?

A Well, frequently the entire board will contribute to the decision as to what executive committee should do, yes.

Q When you say "frequently," do I understand you to say that there are occasions when the executive committee itself can send in these requests?

A Yes.

Q Dr. Von Thron, previously you indicated there is also a group called a Candidate Selection Committee -- and I don't know if I have the exact title -- or Candidate Evaluation Committee.

In your experience do persons other than the members of this committee ever attend meetings of the county?

A In my answer to that question I did not state there was not a Candidate Selection Committee or a Candidate Evaluation Committee. I said I did not know exactly what we refer to it as. It may be the executive committee. But in understanding your question, I --

Q Well, let me try to be more precise. Is there a committee or a group, other than the executive committee which is involved in the identification process of which federal candidates will receive contributions?

A I don't know. I would have to consult the bylaws.

Q I show you, Dr. Von Thron, at this time a copy of a form that has at the top "Candidate Evaluation." It's an undated form. I wonder if

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you can indicate for the record whether you have ever seen this form (handing document to witness).

MR. MATHEWS: That's No. 5 for Identification?

MR. SPIEGAL: This is No. 5 for Identification.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 5 for Identification.)

THE WITNESS: (Examining document) Never seen this form.

BY MR. SPIEGAL:

Q Have you ever seen any forms that contain similar boxes requesting information on candidates?

A May I see the form again.

(Examining document) No, I can't say that I have.

Q Dr. Von Thron, in your experience with the executive committee, are any forms ever used when decisions are made whether the particular candidate should receive money?

A I've never seen any.

Q How is the information gathered for this decisional process?

A Word of mouth.

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I flew in for the afternoon, and so this may have been earlier in the day. I'm afraid I'd have to -- I could answer that question, but it would be merely an assumption.

Q But you do have some recall when you arrived at that meeting?

A Not definitely.

Q Directing you back to page 1 of the attendance section, the document says: "Joseph C. Von Thron, M.D., FMA Liaison."

Am I correct in assuming that that was your position at that time?

A Yes.

Q Other than 1976, did you ever function as an FMA liaison?

A 1977-1978, I believe.

Q You believe?

A Yes.

Q What is an FMA liaison?

A A member appointed to the board by the FMA -- Florida Medical Association board to serve on the FLAMPAC board.

Q Let me direct your attention to the page 2 again, Dr. Von Thron, to the very bottom portion,

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Q Solely by word of mouth?

A To my knowledge.

Q I show you a copy of the document now, Dr. Von Thron, that is marked "Minutes of the Board of Directors, Florida Medical Political Action Committee," dated July 24th, 25th, 1976. It is marked for identification Federal Election Commission Exhibit 6.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 6 for Identification.)

BY MR. SPIEGAL:

Q Preliminarily let me ask you a question: Am I correct in assuming on the basis of the attendance section on page 1, line 4 that you were in attendance at that meeting?

A Yes.

Q On page 2, the section that is marked "Motion for Basic Contribution," the statement: $500 plus AMPAC's consideration for the Senate appears.

Do you know what that means? Please take your time.

A Well, I wasn't in attendance when that portion of the meeting was carried out, evidently.

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the section titled "Motion Specialty Group PACs."

To your knowledge, has any assistance ever been furnished to the specialty groups that are alluded to in this particular section of the board of directors?

A Will you repeat the question?

Q To your knowledge, have any specific contributions been furnished to any of the specialty groups alluded to in this section?

A Not to my knowledge.

Q Do you know what is being referred to when the term "specialty group" is being used?

A It would be an assumption again.

Q Just your general knowledge.

A I really can't answer it.

Q Page 4 of this document, the section entitled "Seminar," Dr. Von Thron, I wonder if you know what was discussed by Mr. Lauer, who was identified in that section.

A I wasn't there.

Q Do you know what a field representative is? For the record, that's a title that Mr. Lauer is identified as having.

MR. SMITH: I assume you mean field

representative of AMPAC, which is the full title stated, and I assume you mean does he know in his capacity as a director of FLAMPAC.

MR. SPIEGAL: If that's the way I'll get an answer to the question, I think that assumption is correct.

THE WITNESS: Mr. Pete Lauer is not a field representative of AMPAC.

BY MR. SPIEGAL:

Q So that identification is incorrect?

A Yes.

Q What is he?

A He's a political education coordinator.

Q With whom?

A AMPAC.

Q But he is associated with AMPAC?

A Yes, sir.

Q Dr. Von Thron, in your knowledge of that meeting, was there any discussion held as to contributions by FLAMPAC to candidates who were federal candidates who were not from the State of Florida?

A I don't remember.

Q I am going to show you a copy of a document

that I will have marked for identification as Federal Election Commission Exhibit 7.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 7 for Identification.)

BY MR. SPIEGAL:

Q This is a letter signed by a gentleman named Charles Murfin and directed to you. It refers to two checks in the amount of a thousand dollars to a Dr. Horner and a Congressman Paul. Do you recall receiving these checks?

A I don't recall receiving the checks, but I recall a thousand dollars to Dr. Horner and a thousand dollars to Congressman Paul.

Q Are you aware of whether or not these gentlemen are in fact congressmen from the State of Florida?

A I know they're not congressmen from the State of Florida.

Q Are you aware of whether or not this letter was sent as a result of discussion at that board of directors meeting which you say you attended?

A I do not remember.

Q Do you recall receiving the letter?

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A No, I do not recall receiving the letter.

Q I show you a copy at this time, Dr. Von Thron, of a document entitled "Minutes of Executive Committee Meeting," August 12, 1972. I direct your attention to the bottom of page 3, top of page 4 (handing document to witness).

The statement is made at the top of page 4 -- let's back up a second.

Dr. Von Thron, let me direct your attention to page 1, "Attendance." Members present, Joseph Von Thron, M.D., president.

Can I correctly assume you attended this meeting?

A I think you can correctly assume that.

Q Can I correctly assume you were president at that time in 1972?

A I think I said that in the previous testimony.

Q Back to page 4. The statement is made that the motion was made and passed that FLAMPAC not enter into any out-of-state races until the candidate has been endorsed by AMPAC, and FLAMPAC has been specifically requested to assist in the out-of-state race by AMPAC.

Does that reflect a policy that you were aware of during the time you were an officer of FLAMPAC?

A I think it's self-explanatory what it says.

Q I am asking you if you are aware of whether that policy was in existence.

A I just read it.

Q Have requests for assistance been made during the time you were associated with FLAMPAC from out-of-state candidates?

A Requests from out-of-state candidates? Yes.

Q What has been the process of AMPAC in dealing with these requests, if you recall?

A They've been very hesitant at times, and we have contributed on two occasions to Dr. Horner and to Dr. Paul. To my knowledge, that's all we've contributed.

Q Now, the statement there says at the top of page 4 that "unless the candidate has been endorsed by AMPAC."

How was FLAMPAC made aware of the fact that the candidate has been endorsed by AMPAC?

MR. SMITH: Objection. You have moved now from theory to practice, it seems to me. The

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necessary foundation is to establish that FLAMPAC has been thusly advised, not to ask immediately how.

MR. SPIEGAL: This will be No. 8, by the way.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 8 for Identification.)

BY MR. SPIEGAL:

Q Has FLAMPAC ever been advised, to your knowledge, of whether a candidate has been endorsed by AMPAC?

A You mean we requested the information or they have sent us the information? I don't understand your question, sir.

Q In the context of those four lines that we are referring to on page 4, has FLAMPAC, to your knowledge, ever been advised that a candidate out of Florida has been endorsed by AMPAC?

A Not to my knowledge.

Q Are you aware in your capacity as an AMPAC director of how a state is advised whether a candidate is endorsed by AMPAC?

MR. SMITH: Objection. Please don't answer that question, Doctor.

Ask your next question.

MR. MATHEWS: I join in the objection.

MR. SMITH: You have injected this. I think you have to ask it.

MR. SPIEGAL: My next question?

MR. SMITH: I'm sorry. It's covered by that. Excuse me. Go ahead.

BY MR. SPIEGAL:

Q Are you aware in your capacity as an AMPAC director whether FLAMPAC has been specifically requested to assist in an out-of-state race by AMPAC?

A I never have been.

MR. SMITH: Based on that, I would like to move to strike the questions about Dr. Horner and Dr. Paul as beyond the scope of this investigation since they deal with a nonexistent investigation, to my knowledge nonexistent, as to the existence or absence of affiliation between two entities exclusive of AMPAC.

MR. SPIEGAL: Well, we're all making motions and countermotions. I think all we're trying to do today, Mr. Smith, is gather some information while we have assistance to us.

MR. SMITH: I am going further than trying.

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I am doing what I must do, which is to make a record in the only form made available to us by the law and the Commission. We don't get an opportunity to call witnesses or the luxury of flying around the country. We have only the opportunity to defend ourselves in a limited context.

The motion to strike is an essential element of that.

MR. SPIEGAL: So you have the right to build your record. Let's move along to the next document. This will be No. 9.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 9 for Identification.)

BY MR. SPIEGAL:

Q I am going to hand you a copy of minutes in the FLAMPAC board of directors dated October 17, 1976, Dr. Von Thron (handing document to witness).

Do you recall attending that meeting?

And for the record, this document is marked as Commission Exhibit 9.

A (Examining document) No, but my name says vice president.

Q On the bottom of page 2, the section

entitled "Motion to Approve Contributions," there are two contributions listed to a gentleman by the name of Richard Kelly and C. W. Young.

Do you know the process by which -- do you know whether or not FLAMPAC had asked AMPAC to make these contributions that are referred to in this section?

A It would be an assumption and only by what I read.

Q To your knowledge, how does FLAMPAC go about making a request to AMPAC for a contribution? What is the process?

A They notify them by letter or phone asking them to contribute money to our candidates.

Q Are records kept of these letters?

A Well, not if it's by telephone.

Q How about if it's by letter?

A I really don't know if they actually do it by a -- but I -- in fact, I don't remember seeing any letters.

Q In your knowledge, when FLAMPAC requests a contribution from AMPAC, do they ask them that request be given to a specific candidate in a specific amount?

A Yes.

Q Are any records kept of the actions that are taken by AMPAC with regard to these requests? By "records kept," I'm referring to FLAMPAC now.

A Yes, they are. There is.

Q Do you know where these records are kept?

A No.

Q Are any records kept by AMPAC of the actions that they have taken on the FLAMPAC request?

MR. SMITH: Objection. Please don't answer that, Doctor.

BY MR. SPIEGAL:

Q Dr. Von Thron, the last page of this document toward the very last section it is marked "Adjournment." The paragraph immediately before that refers to contributions made on behalf of the Florida Society of Ophthalmology.

Do you know whether or not these contributions were made to the federal candidates?

A I am unfamiliar with the whole paragraph or cannot recall it at least.

Q Are you familiar with the group Florida Ophthalmology Society that's referred to on that paragraph?

A I'm familiar with the Florida Society of Ophthalmology.

Q Do you know if they make contributions to candidates of federal office?

A No, I do not know.

Q Do you know if there are any other groups like this that have contact with FLAMPAC or associated with contributions to federal candidates for federal office?

A Not to my knowledge.

MR. SPIEGAL: Let's go off the record and take a short recess.

(Short recess)

BY MR. SPIEGAL:

Q Dr. Von Thron, I am going to hand you a copy of a letter dated October 18, 1976 (handing document to witness). The letter is from a Miss Judith Klosterman to a Bill Watson of AMPAC. Do you know Miss Klosterman?

A No.

MR. SPIEGAL: That will be No. 10.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 10 for Identification.)

BY MR. SPIEGAL:

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Q Have you seen a copy of this letter?

A No.

Q The letter refers to three individuals: Richard Kelly, C. W. Bill Young and Bob Johnson.

Are you familiar in the capacity as an AMPAC board of director member whether these contributions were in fact approved?

A I think the letter is self-explanatory.

Q Who are these physicians that are named in the letter? I ask this on your general knowledge.

A Don Nikolaus is an excellent family physician in Dunedin. Dr. Hamilton, he's a surgeon in St. Petersburg, fine man. Dr. Rolls is an excellent, fine physician in Sarasota, Florida. They're all outstanding citizens.

Q Is it a practice in your knowledge to have contributions made by individual physicians, such as those named in the letter when they are approved by FLAMPAC?

A Well, at that time it was a practice that someone would deliver the check to the -- the money to the candidate, and it usually was given to a man who was a friend of the candidate or knew him more imminently than did someone else.

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That's the way these gentlemen were selected.

Q Is there any other criteria other than that?

A They could very well be key contact physicians, but I'm not sure of that.

Q Are these normally the persons that deliver the contributions, the candidates for federal office?

A Who?

Q Key contact physicians.

A No. It could be, but it's usually someone that has some relationship. So it wouldn't be a stranger walking in the office or me in my home town.

Q How would these individuals be notified that they should drop off the contribution?

MR. SMITH: Have we switched now from this letter to general contributions about FLAMPAC contributions?

MR. SPIEGAL: That is correct.

THE WITNESS: They probably were in on the decision as to whether or not to contribute to the campaign of these congressmen.

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BY MR. SPIEGAL:

Q Perhaps you misunderstood my question. I was asking how they were notified, what form of notification they got, to your knowledge.

A I don't understand the question.

Q Assuming a decision is made by AMPAC as it was here to make a contribution to a particular candidate, how were the individuals who are identified as the persons who were to make the contributions notified of this AMPAC decision?

MR. SMITH: Objection. Please don't answer the question, Doctor.

MR. MATHEWS: I join in it. You said AMPAC; didn't you?

MR. SMITH: Did you mean to say AMPAC?

MR. SPIEGAL: I certainly did.

MR. SMITH: Then the objection stands.

BY MR. SPIEGAL:

Q Let's assume the same situation is made by FLAMPAC. What would be the means by which this decision would be communicated to the persons who would deliver the contributions?

A It really isn't communicated. The decision probably was made at the time that it -- at the time

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discussion was made to request for funds, if they had funds, this would be the doctor who was making the decision would make the -- would make the presentation to the candidate.

So there really is no notification. The decision is made prior to having the money.

Q Were you ever familiar with an occasion in which a letter has been sent?

A Well, I saw a letter just now.

Q Well, that's a letter notifying Mr. Watson. It's a letter from Miss Klosterman to Mr. Watson regarding these contributions.

I am asking whether you are familiar with an occasion where the letter is sent to the individual who delivers the contribution saying: Please deliver this amount.

A Well, now I have delivered money to candidates, and it's been a company file letter, and I don't exactly remember what the wording is. I mean, but they just don't send me a check in the mail without some explanation, I'm sure.

Q Do you know if records are kept of these letters?

A I don't know.

3 1 0 4 0 2 7 3 3 1 4

Q Do you know if there is any individual who has responsibility for writing such letters as associated with FLAMPAC?

A No.

Q How about for communicating the decisions?

A No. I don't know.

Q How about in the case of AMPAC?

MR. SMITH: Objection.

BY MR. SPIEGAL:

Q What is the present practice, based on your knowledge as a FLAMPAC person, with regard to delivering contributions?

A I'm not too familiar with the present practice.

Q How about with regard to AMPAC?

MR. SMITH: Objection.

BY MR. SPIEGAL:

Q Okay. At this time I would like to show you a copy of a document marked for identification Federal Election Commission 11.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 11 for Identification.)

BY MR. SPIEGAL:

Q This is a Xerox of the brochure. It is

entitled "AMPAC, State PAC Effective Political Action," with no date. Have you ever seen this document (handing document to witness)?

A (Examining document) I don't recall.

Q Let me ask you to take a few moments to read the first page of this document. My question is: Are you familiar with whether or not AMPAC produces documents like this.

MR. SMITH: In his capacity as a FLAMPAC director?

MR. SPIEGAL: Well, we'll start with that.

THE WITNESS: I think it's self-explanatory.

BY MR. SPIEGAL:

Q Well, I am asking you whether you are familiar with whether or not types of documents like this are produced in your capacity as a FLAMPAC director?

A I can look at the document, and I can see. It says right here "AMPAC" and "State PAC." So the answer is self-explanatory.

Q Have other documents at other times been produced like this one?

A I don't know.

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Q Let me direct your attention to the second paragraph of the page which reads as follows: "AMPAC doesn't contribute to a candidate in any state without a written request from the State PAC chairman."

Is that correct? I ask you that question in your official capacity connected with FLAMPAC.

A In my official capacity with FLAMPAC I am unable to answer that question.

Q How about your official capacity as AMPAC?

MR. SMITH: Objection.

MR. MATHEWS: Object.

BY MR. SPIEGAL:

Q Dr. Von Thron, have you held any official positions with FLAMPAC since 1974?

A Yes.

Q So when you are answering these questions, you are answering them wearing two hats?

MR. SMITH: Objection. That is not true. He is by virtue of his own efforts, in the assistance of all counsel, I hope, present answering them in his separate capacity depending on the capacity in which he's answering. That's the distinction you finally have seemed

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to have perceived.

BY MR. SPIEGAL:

Q The paragraph that we are referring to states that local physicians decide which candidate to support. AMPAC and the State PACs supplement the efforts of local candidate support committees.

Is that statement, as far as you know, an accurate one?

A I wasn't listening.

MR. SPIEGAL: Would you repeat the question again.

(The question last referred to was read by the reporter.)

THE WITNESS: Yes.

BY MR. SPIEGAL:

Q What are local candidate support committees?

A Just when a group of physicians get together to support a candidate.

Q Do they receive any guidance from FLAMPAC?

A Not usually, unless it would be administrative guidance or knowledge that they have learned by circulars and how political campaigns are run.

Q No. When you say administrative guidance, you mean circulars, information on how to organize a

political action committee, that kind of thing?

A I might have had educational material, yes.

MR. SMITH: Excuse me just a second, Doctor. Mr. Spiegal has jumped from the local support committee to the offhand reference that suggests that in local segments around there are formal political action committees being formed. I think he's slushing that into the question while you're answering it.

I would like to have it be a little more formal. You originally were asked about local candidate support committees. I think you have to deal with that before you move to local PACs, if indeed such things exist.

THE WITNESS: He was referring to me the local candidate support committees.

MR. SMITH: Yes, but then he slipped in a reference about local PACs right in the middle of your answer. And that could be very confusing on the record.

THE WITNESS: I didn't hear the local PACs.

MR. SPIEGAL: Excuse me, Mr. Smith. My slippage was totally unintentional. I was merely trying to find out from the witness --

and I will direct this question to the witness -- what sort of educational materials are available to the local candidate support committees.

THE WITNESS: Brochures.

BY MR. SPIEGAL:

Q In your knowledge, is there any division or person on FLAMPAC that has responsibility for sending these things out?

A No.

Q Are you familiar with any brochures that have in fact been produced for the purpose of aiding candidate support committees?

A By FLAMPAC you're asking me?

Q Yes.

Q I cannot recall one specifically, but I am sure that there has been.

Q Are you familiar with any instances where these are in fact sent out to local candidate support committees, specific instances?

A No.

Q The next document I am going to show you, Dr. Von Thron, is the minutes of the board of directors from May 7th, 1976, and I would like it marked for identification Federal Election Commission

Exhibit No. 12.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 12 for Identification.)

BY MR. SPIEGAL:

Q You are listed in the attendance section of page 1 as being in attendance at that meeting. Then can I correctly assume that you were at that meeting (handing document to witness)?

A (Examining document) Yes.

Q Do you have any recall on your own of this meeting before you examine this document, May 7th, 1976? Do you have any recall of being at this meeting?

A Yes.

Q On page 2 there is a report of the Candidate Selection Committee. Dr. Von Thron has mentioned -- I assume that individual is you, Dr. Von Thron --

A I don't know any other Dr. Von Thron.

Q The reference is to a Candidate Selection Committee. Is that a Candidate Selection Committee of FLAMPAC?

A Yes.

Q Is that another committee, other than the

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the executive committee?

A I'm really not sure whether we use that interchangeably or if there is other members. It's a moot question, really. I would answer it if I could tell you specifically, but I -- I'm not sure I can. Again, I would have to refer to the bylaws so you could be exact and know the exact answer.

Q The last sentence of that section states that a $5,000 contribution has been approved for Congressman Kelly with other funds requested from AMPAC.

Do you know how the request was made of AMPAC of this contribution?

A No.

Q Do you recall whether you as a member of AMPAC ever received such a request, a member of the board of AMPAC?

MR. SMITH: Objection.

BY MR. SPIEGAL:

Q The sentence then goes on to say $3,000 had been appropriated for Congressman Burke. Does that $3,000 appropriated refer to AMPAC or FLAMPAC; do you know?

A I only can tell what I read. I do not

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remember.

Q Now, the next section after the old business section refers to out-of-state contributions and states that Dr. Von Thron asked the Committee to revisit the idea of making contributions to congressional candidates in other states.

What idea were you asking them to revisit?

A To Congressman Paul.

Q Well, as I understand your answer, you're saying that is the context that you are asking that that be revisited. But what idea were you asking to be revisited?

A I was hoping we could contribute to Congressman Paul's campaign.

Q Were you hoping that FLAMPAC could make contributions to candidates in states other than Florida?

A Yes.

Q Do you have any recollection of whether or not the idea that's referred to there is synonymous with a motion in the previous set of minutes from 1972 that I showed you marked for identification as a Commission exhibit?

MR. SMITH: I object. That question is c

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conclusion.

MR. SPIEGAL: I am just asking him if he knows. It's not a conclusion.

MR. SMITH: You are asking him if it's synonymous. If you want to ask the ten questions to get a synonym to this, we can waste that time. You can make your arguments at the appropriate time.

MR. SPIEGAL: I don't want to get into a battle of semantics with you, Mr. Smith.

MR. SMITH: Then don't make arguments in your questions, and you won't.

BY MR. SPIEGAL:

Q Dr. Von Thron, the idea or the connection I was asking you to test your recall on refers to a portion of the minutes of the executive committee meeting of August 12, 1972. It's been previously marked as a Commission exhibit. It's Exhibit No. 8.

I wonder if you could examine again the language at the top of page 4 and tell me if by that motion that is referred to there is in fact the idea that is then mentioned in the minutes?

A It would be an assumption, and I know what I did hear.

MR. MATHEWS: I am going to object, also. I am trying to keep objections down, but I can't conceive of how any of this material that you are questioning about on out-of-state contributions has anything to do with the thrust of your examination in reference with your investigation of FLAMPAC. And in addition, your question predicated on whether something in one document is synonymous with something in another document. The documents speak for themselves, and you don't need -- the witness was not the author of the documents, and all he can do is read them, like any human being, and try to make a guess. I think it's improper.

BY MR. SPIEGAL:

Q Dr. Von Thron, were you making that request that is referred to in the out-of-state contributions section in your capacity as an AMPAC board member?

MR. SMITH: Objection. Don't answer that, please, Doctor.

BY MR. SPIEGAL:

Q The document then goes on to say that FLAMPAC board agreed in principle with making very selective contributions to candidates from other

states and that the decision for which candidates and amounts of contributions and the timing of contributions to be left up to the regular candidate support channels, i.e., the Candidate Selection Committee.

Do you know how that was translated into action?

A There's a motion there. It's in front of you.

Q Do you know in fact if further requests were received from other states for candidate support?

A What do you mean by "further requests"?

Q Requests subsequent to the time of this meeting.

MR. MATHEWS: Again, I am going to object. We are going far afield, unless you can show me what relationship this has.

THE WITNESS: I never said there was a request.

MR. SPIEGAL: I understand. I think, as we have indicated in our reason-to-believe letter, we are attempting to explore factually the issue of a possible affiliation between

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AMPAC and the State PACs. We're simply exploring that issue with the questions that I'm asking now.

I assume your objection is directed to that, that the questions are irrelevant?

MR. MATHEWS: Yes.

MR. SMITH: My objection is very specifically directed to the fact that you have now launched an investigation as to whether FLAMPAC is related to whatever PAC is located in the state of whatever federal candidate you're talking about outside the State of Florida, and that distinctly excludes AMPAC, and therefore is not within the scope of what you said your examination was in this MUR.

You transferred it to an interstate PAC affiliation, which you may have an investigation going on about, but you haven't told us about it.

MR. SPIEGAL: I remind you, my next question after your objection initially raised was directed to whether or not he made the request in his capacity as an AMPAC director, and I think it certainly is a source of some concern

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to us as to what the AMPAC connection is in this process.

MR. SMITH: Well --

MR. SPIEGAL: I'm certainly not suggesting we launch an investigation, an interstate investigation.

MR. SMITH: That's why I let you ask the questions with the other document, because they raised the question of AMPAC involvement, and he answered both questions in the negative that there were no context. There's no reference to AMPAC here.

If you ask him whether he made this action in his capacity as a FLAMPAC director, I won't object to his answering it, but I understand Mr. Mathews' objection.

You are trying to draw an exegesis, Mr. Spiegal. The time to do that is in your argument.

MR. SPIEGAL: Well, we all have a different idea of what exegesis means. I think I'm trying to elicit information.

BY MR. SPIEGAL:

Q The next document that we are going to

show you, Dr. Von Thron, is the minutes of the FLAMPAC Executive Committee. The date is December 22, 1975. It's marked for identification FEC Exhibit 13.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 13 for Identification.)

BY MR. SPIEGAL:

Q The document states that you were in attendance as the FMA liaison (handing document to witness).

Am I correct in assuming that you were at that meeting?

A (Examining document) I don't remember, but it says I was here.

That's a telephone conference.

Q Were you a party to the telephone conference?

A Evidently. My name's there. That's why I don't remember being at the meeting.

Q Do you have any idea how the telephone conference is transcribed?

A Over the telephone.

Q I mean how these minutes are produced.

A Pardon?

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Q How this document was produced.

A No.

Q On page 2 of that I wonder if we can trip your recollection.

Mr. Murfin had been asked to contact the American Medical Political Action Committee to determine whether or not Congressman Lehman had requested AMPAC assistance.

Who is Mr. Murfin?

A Mr. Murfin used to be a FLAMPAC employee.

Q What was his job at that point?

A I'm really not sure.

Q Do you know if he commonly had the responsibility of making such requests?

A I don't know.

Q The word "report" is used. Is that an oral report, to your knowledge?

A Where is the word "report"?

Q Report is used in the fourth line under the section marked "motion."

A That's self-explanatory.

Q Well, it could be a written report, too. I am asking whether it's an oral or written report.

A Oh, I don't know.

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Q Were written reports ever made of such requests, to your knowledge?

A I really -- I'd answer if I could, but I don't really know. I have seen written reports on the table here of some sort, but I don't know.

Q Were you ever asked to perform such a function, make a request to AMPAC for funds for political candidates? I direct that to your FLAMPAC role.

A I really can't remember. I don't think I ever did.

Q The next document I am going to show you is marked "Minutes," meeting of Executive Committee, Sunday, March 11, 1973. This will be Exhibit 14 of the Federal Election Commission.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 14 for Identification.)

BY MR. SPIEGAL:

Q You are listed as a member of the executive committee who was present at this meeting (handing document to witness). Am I correct in assuming you were there?

A My name is on it. I don't remember the meeting.

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Q At the bottom of page 1, the membership section, a new billing method is referred to, CAPIS, C-A-P-I-S. What is that?

A I don't know.

Q Do you know who would know?

A Mr. Parham.

Q Do the executive committee, in your knowledge, make decisions about what billing methods should be used to bill membership, Dr. Von Thron?

A Pardon?

Q I am sorry I interrupted you.

A I probably contributed to the assistance which would be -- find out which would be most effective to get the most members.

Q Is there any FLAMPAC group, other than the executive committee, that would have made such decisions, billing decisions?

A Well, I'm sure the doctors that are interested in political action in different counties would enter suggestions that would be used.

Q Would a decision have been made by FLAMPAC board or a subcommittee, or is it made by some other group?

A Well, the final decision is made at the

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grassroots by the counties. However they would wish to do it, you know. We try to encourage as many members as possible.

Q Do you recall whether any particular billing system was one that you chose to encourage in your role with FLAMPAC?

A That I chose to encourage?

Q Well, FLAMPAC chose to encourage.

A We encouraged joint billing, I believe, to -- because we thought that would be most effective.

Q By "joint billing" you mean the FLAMPAC-AMPAC combined dues statement?

A No, not necessarily that. Sending out statements -- instead of having separate statements, one for Florida Medical Association, one for Brevard County Medical Association, one for FLAMPAC, one for AMPAC, put it all on one statement.

Q To the best of your knowledge, how successful were you?

A Much better than sending out separate FLAMPAC statements.

Q Are there any counties, to your knowledge, that uses individual method?

A Not to my knowledge, but I believe there is.

Q Let's move along to another set of minutes. This would be Commission Exhibit 15.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 15 for Identification.)

BY MR. SPIEGAL:

Q It is captioned "Minutes," FLAMPAC board of directors, November 15, 1975. You are listed as a member who was absent.

A I'm absent this time.

Q Who takes attendance at these meetings?

A I don't know that.

Q Is there any attempt made to get some form of representation at these meetings from different districts in the states?

A Definitely.

Q Could you describe that in detail.

A Well, we have a director from each district, and we hope that each director will be there to comment about the political activity in his district.

Q The next document that we're going to show you is titled "FLAMPAC Board of Directors Meeting," November 15th, 1975, and it is in fact a series of documents that contain some old minutes from a prior meeting and some attachments in addition.

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I will mark this as Petitioner's Exhibit No. 16.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 16 for Identification.)

BY MR. SPIEGAL:

Q This is a Xerox, actually, of a bound set of documents (handing documents to witness). I wonder if you recall seeing this.

A (Examining documents) No, I don't recall seeing it.

Q Your experience with FLAMPAC, do you know if these kinds of bound presentations were made to directors prior to the meetings?

A As I told you previously, the only thing that I have usually received would be notification of the meeting, and there was no agendas and nothing else that I received as far as FLAMPAC was concerned. I have received minutes at times.

Q Prior to the meeting?

A No, from the old meeting.

Q The reason I ask that question was in the volume that's the selection of documents that you received, around the fifth or sixth page you note there are minutes contained from a previous meeting.

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I just wondered if that type of prior minutes was made available to directors at a subsequent meeting.

A I have seen minutes, yes. I have seen minutes of previous meetings, yes. But I don't remember having many of them sent to my home or office.

That has happened, yes, and most of the time I've seen them at the meeting, the subsequent meeting.

Q Do you ever recall receiving any printed materials prior to the time of a board meeting?

A I've answered that question six times.

Q The answer to that is?

A I received notification of the meeting. I've rarely received anything else.

Q At the time of the meeting, in your experience, have any reports ever been given out that contain information about candidates on the subject of the board meeting?

A What was the first sentence?

Q At the time of the meeting, in your experience, are reports ever given out, written reports, that contain information as to particular candidates within the subject of discussion at the

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meeting?

A No.

Q Let me direct that question to your experience with the FLAMPAC board of directors. That was what it was directed to.

Let me redirect it to your experience with the Executive Committee. Have on any occasion written reports been given out at these meetings?

A Reports about what?

Q Candidates, candidates that were in the subject of discussion at the meeting.

A No.

Q How about with any other committees that are connected or were connected with the process of making contributions to federal candidates? Were there ever any written reports made of recommendations?

A Recommendations about what?

Q Whether or not contributions should be made.

A Wait a minute. Are we changing my question? You have asked me two questions. You asked me one, are written reports about the candidates. Now you ask me written reports about contributions.

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Now, what's the question?

Q Doctor, let me rephrase this as broadly as I can, so perhaps we can cover the information.

A I'm trying to answer it, too. Really I am.

Q In your experience as a member of the various committees of FLAMPAC that make decisions about federal candidates and receive contributions, have written reports ever been given out at the meetings of these committees concerning these particular candidates' qualifications?

A No.

Q How about concerning these particular candidates, any reports?

A What do you mean by "any reports"?

Q Well, I mean any particular document that would discuss these candidates that are then being discussed.

A No documents.

Q Just so I am clear -- and I don't mean to belabor the point -- but did any documents ever discuss voting records, things like that?

A Voting records on documents?

Q Yes.

A No, there was no documents passed out to

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were called in who might make some comments about whether a particular candidate merited that contribution?

A Who is an outside individual?

Q Someone who is not a member of that committee. Whatever committee is considering the request.

A I've already told you frequently there are other members of FLAMPAC that attend our board of directors meetings, if that's an outside member.

He might stand up and speak, yes.

Q Would he make a speech about qualifications of a given candidate?

A Sure.

Q To your knowledge, was ever anybody from AMPAC called upon to do this?

A No.

Q Dr. Von Thron, I refer you to Petitioner's Exhibit No. 17.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 17 for Identification.)

BY MR. SPIEGAL:

Q It is marked "Minutes." It is a conference call and dated August 31st, 1976 (handing document to

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directors. I have the American Politics Almanac -- American -- it's published every two years, and it deals with that. I carry that with me to the meetings, and this has data in it about the voting records of the various candidates.

Frequently I would read from that and answer questions. That's a document, but it certainly wasn't passed out to all the members in the way you're examining or stating the question.

Q Well, perhaps you could just satisfy my curiosity. How was information made available about candidates that were discussed at the meetings?

A Word of mouth. I've said that before, though.

Q I understand. When you say "word of mouth," whose word of mouth?

A Maybe mine.

Q Do you mean that somebody would get up in the meeting and say: I know this particular candidate, and I think he merits a contribution?

Is that the type of word of mouth that you mean?

A Yes.

Q Were there ever any outside individuals who

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witness). Your name is listed on that as FMA liaison in attendance, and there is a section in these notes where it states "Contributions from Ophthalmology."

Are the ophthalmologists, in your knowledge, an example of a Candidate Support Committee?

A The ophthalmologists could form a Candidate Support Committee.

Q Do you know if they did?

A I don't know.

Q The next item that I'm going to show you is a set of notes of a conference call on September 16, 1976. It is marked Federal Election Commission Exhibit 18.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 18 for Identification.)

BY MR. SPIEGAL:

Q Dr. Von Thron, this conference call refers to a meeting of the executive committee. In your experience, can an executive committee meeting convene with less than the full contingent members, without all the full executive committee present?

A Sure.

Q Did you have any procedure for determining

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how the contributions would be approved at these types of situations?

A I'd have to check the bylaws to give you an answer to that question.

Q I don't believe the answer is contained in the bylaws. I certainly wouldn't have asked it if it were.

How about a procedure if the full executive committee were present. Is there any way you should decide about giving them the money or: No, we shouldn't?

A We offer our suggestions, and then we take a vote.

Q So would it be by a majority vote?

A Yes.

Q Did you have any occasions where some other procedure was used?

A I cannot recall that there were occasions when other procedures were used.

Q Let me direct you again to that document, if you could, on page 2. The statement is made: "AMPAC is also making an additional $5,000 contribution."

The individual name is Dr. John Grady. Are

you familiar with Dr. John Grady?

A Yes.

Q Do you have any knowledge of how it was found out that AMPAC was making a $5,000 contribution?

A No.

Q Let me just ask you a general point of information and clarification: I know, and I think you have pointed out, too, that some of these minutes refer to conference calls. Are there instances, in your knowledge, of conference calls, other than those that I've shown to you where contributions to candidates for federal office were discussed?

A Repeat that question.

Q Were there other instances, other than those documents I've shown you, where there have been conference calls of members of various candidate selection groups of FLAMPAC where there's been a discussion of making contributions to candidates for federal office?

A Repeat the question again.

(The question last referred to was read by the reporter.)

THE WITNESS: You're asking me if what you

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have in front of you are the only conference calls that I've been involved in that I can remember? Is that what you are saying to me?

BY MR. SPIEGAL:

Q That is another way of putting it.

A I don't know.

Q I am just curious, if you know, why these conference calls were transcribed.

A Why we had the conference calls?

Q Why they were transcribed, why they appear in minute form.

A Well, because it was a majority of the members on the conference, I believe. It's impossible for doctors to call me -- like today it's very difficult for me to be here.

Q I understand. I understand that that's a useful mechanism.

A It saves a lot of money, too, to the taxpayer.

Q I understand you're saying that if there are a majority of members present on a conference call, somebody would set down what was discussed during the conference call?

A Well, we have records. They're

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self-explanatory as to what has happened.

Q Well, let's take a situation where a committee, such as the Candidate Selection Committee, makes a decision about a candidate for federal office, takes a decision, says this amount should be given or that amount should be given.

Would a record be made because a decision was made to give a given amount of money?

A I would think so.

Q Do you know who keeps those records?

A No.

Q The next document that I am going to show you is a group of minutes of the Candidate Selection Committee dated July 24th, 1976, and I ask that it be marked for identification as Exhibit No. 19.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 19 for Identification.)

BY MR. SPIEGAL:

Q You are listed under the call to order as the chairman of the Selection Committee. Does that mean you were chairman during 1976 of the Selection Committee?

A I'm not sure. I remember chairing that discussion, and I remember being surprised that I

was called upon to chair the discussion. It may have been that someone else was chairman, and I was filling in, but I do remember chairing that discussion.

Q Would a different person be asked to chair each discussion?

A No, I don't think so. But I remember being called on and being surprised that I was called on.

Q There is a list in this document of various people who were approved support. I wonder, if you know -- this continues my previous questions -- whether such lists were produced, when a decision was made to support a given candidate?

A Well, here it's self-explanatory again. This is a list of candidates approved for support. Those are the names.

Q It is on a given document. I was wondering if this is indicative of an approach as to those candidates who the Committee decided to support.

A Well, I can only say that again there it is on Exhibit No. 19, sir.

Q Thank you.

Exhibit No. 20 for the Commission I would

like to introduce for identification a Candidate Evaluation Committee telephone conference of April 23rd, 1976.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 20 for Identification.)

BY MR. SPIEGAL:

Q Again you are listed as the chairman of that. Does that mean you were present (handing document to witness)?

A (Examining document) I must have been the chairman that year. It says members present, so I assume I was present on the telephone.

Q That is a conference that was held earlier in the year, April 23rd, 1976. Do you know if it was a practice to hold these telephone conferences closer to the election rather than earlier in the year, or whether they just were held at random, at different times?

A Well, if you're familiar with the political activity, and you contend that you are, you know that the earlier the money is given, the more beneficial it is to the congressman or whoever, the candidate, I should say.

And so if we had a reason to meet early

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and had a firm decision to meet early, the earlier we made it, the better it was, so that's why we had many telephone conferences, I assure you. That's just common sense.

Q I understand that, but I just wondered whether the telephone conference was a method of expediting business that became more commonly available as the need to make more contributions arose, and that need would be closer to a campaign.

THE WITNESS: I think I've answered the question.

MR. MATHEWS: For the record, I am just going to object to the repetition. The campaign is underway in Florida now, all offices. Every candidate is trying to raise all the money he can. All the gubernatorial candidates will be in Jacksonville tonight ready to accept a contribution if you or anybody else wants to make it, and they'll all be reported in the newspaper just as soon as it's filed. Florida operates in the campaigns in the sunshine.

DR. PARHAM: The next witness is waiting. Two of my employees are coming in here to give testimony this afternoon. They have to work

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for a living. I want this thing speeded up some, if we can possibly do it. The repetition counsel has just referred to.

MR. SPIEGAL: I am trying to move as fast as I can.

BY MR. SPIEGAL:

Q Let me refer you to the bottom of that document that we were just talking about. There is a reference to appropriation of the request for matching funds from AMPAC with regard to Congressman Kelly. Do you know how that request was made?

A No.

Q Do you know who made the request?

A No.

Q Who on AMPAC would receive these requests?

MR. SMITH: Objection to that last question, and you have just beautifully dramatized Dr. Parham's statement. That is the third time you have asked that in regard to Candidate Kelly and the third time the answer has been no, he doesn't know.

MR. SPIEGAL: Different meanings, different times.

MR. SMITH: But it's the same contribution,

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Mr. Spiegal. He said he doesn't know.

BY MR. SPIEGAL:

Q The next item is a PAC questionnaire from a gentleman named Al Press, and it identifies him as executive secretary of CALPAC. I would like that marked for identification as Exhibit No. 21 for the Commission dated August 7, 1974.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 21 for Identification.)

BY MR. SPIEGAL:

Q Have you ever seen this document (handing document to witness)?

A (Examining document) I don't remember seeing it.

Q Has FLAMPAC ever attempted, in your knowledge, to put together a description such as that attempted in this memorandum?

A Oh, I'd have to read this through to answer that question.

Q Has FLAMPAC ever attempted to gather information about the practices of political action committees in other states?

A Well, we have talked to other states to get information as to how they increase their

membership or how they go about selecting candidates. Sure, we've tried to improve our abilities through exchange of information.

Q Who pays for that?

A We pay ourselves, the doctors.

Q Would American Medical Political Action Committee ever assist in the compilation of such information? By "assist," I mean pay. You know, put out some of the money of the cost of collecting such data?

A I don't -- I don't understand the question really.

MR. SMITH: It's hard to understand based on the assumption that there's an expenditure made for the collection of data that hasn't been established.

THE WITNESS: I pay a lot of dollars out of my pocket to sit there at meetings and discuss with other doctors at other states about how I can improve my FLAMPAC and my government and my citizenship, but I didn't -- I can't remember being reimbursed by AMPAC.

BY MR. SPIEGAL:

Q Does FLAMPAC ever hold its own conferences

on its own initiative regarding methods of membership and collecting candidates?

A Sure.

Q Have you ever asked AMPAC to contribute moneys toward the cost of such a conference?

A Yes.

Q Do you know of such moneys that are routinely made available for such conferences? I am talking about FLAMPAC now, of course.

A FLAMPAC --

Q FLAMPAC conferences to upgrade information on its organization practices.

MR. SMITH: I've got to object. See, you just slipped into saying that is routinely available from FLAMPAC. He just told you that the people in FLAMPAC frequently put up their own individual money.

A minute ago you were talking about whether AMPAC provided any funds at these joint conferences, and he said yes. Then you slipped back into assuming FLAMPAC spent a lot of money.

You can't jump back and forth quite that way. Are you back to wanting to know what FLAMPAC does?

MR. SPIEGAL: Yes, back to my next question.

We have marked for identification Federal Election Commission Exhibit No. 22, a newsletter.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 22 for Identification.)

BY MR. SPIEGAL:

Q It is entitled CSC Newsletter. Is this an item that you have ever seen, Dr. Von Thron (handing document to witness)?

A (Examining document) I may have, but I don't remember.

Q Do you have any knowledge of whether AMPAC has any other publications directed to Candidate Support Committees?

MR. SMITH: Knowledge derived directly to FLAMPAC.

THE WITNESS: Yes.

BY MR. SPIEGAL:

Q Do they?

A They have all sorts of circulars, brochures to assist in political activity.

Q These are made available upon request?

A Yes.

Q Any particular office of AMPAC that you knew of that has responsibility for putting these things out, these documents?

A Yes. As a FLAMPAC board member?

Q Yes.

A All I know is AMPAC does it.

Q Doctor, I would like to show you a letter that will be marked as Exhibit 23.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 23 for Identification.)

BY MR. SPIEGAL:

Q It's got the name Joseph Von Thron as a signature. Is that your signature?

A No. That's not my signature, sir. I can read that name.

MR. MATHEWS: Let the record reflect that it's indicated in paremtheses thereafter M.D.

BY MR. SPIEGAL:

Q Somebody signed the letter for you?

A It isn't my signature, sir.

Q Did you have a practice of sending out these types of letters at that time? This is October 19th, 1972.

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A No, sir, not to my knowledge. I signed a lot of letters here; didn't I?

Q I was going to get to that. There is another letter attached to that that's dated October 25th, 1972, and each letter is accompanied by a Xerox copy of a check.

As I understand your answer, you are saying that you're not aware of this practice of sending out these letters?

A With my signature on it that I didn't sign. That's what I said. And I also said in previous testimony that when the check went out, it had some explanation with it, if you'll remember back that far. That was at 10:30 probably.

Q Do you know if this type of letter is still in use by FLAMPAC?

A I don't know.

Q Dr. Von Thron, one last document. It is marked "Financial Statement," and I'm marking it for identification Exhibit No. 24.

(The instrument last above referred to was marked as Petitioner's Exhibit No. 24 for Identification.)

BY MR. SPIEGAL:

Q I ask you to take a look at it (handing

document to witness). It's a collection of various figures on income and disbursements. Have you ever seen this particular statement?

A (Examining document) I don't know.

Q Have you ever seen any statements like this?

A Yes.

Q Do you know who prepares them?

A No.

Q Do you know where the records are kept that go into the figures?

A No. I told you that before.

Q Under disbursements there is an item that appears. It reads "National Dues." It's the fourth item from the bottom, and it's in the amount of $40,000.

Do you know whether that refers to moneys that were sent to AMPAC?

A I would say yes.

Q Do you know why the word "dues" was used?

A No.

Q Are there any services that are furnished by AMPAC in exchange for the moneys that are sent to it by the local PAC?

A Well, in the discussion I made mention of things that AMPAC does, but I -- specifically for this I don't know.

MR. SPIEGAL: I have no further questions. Do you have any questions, gentlemen?

CROSS EXAMINATION

BY MR. MATHEWS:

Q Doctor, what time did you leave your office or your home to come up here?

A I left my office at 6:30 last evening.

Q And it is now?

A Five minutes until 1:00, about six minutes to 1:00.

Q How long will it take you to get back to your office?

A Three hours.

MR. MATHEWS: That is all I have.

MR. SMITH: I have no questions. Thank you very much.

THE WITNESS: Wait a minute. I have a statement I would like to make without an interruption from my counsel or from you.

When I first sat down here, your opening statement was you're not interested in me as a

citizen. And that was an affront to me as an American, and I want you to know that's how I feel about it.

Because Mrs. Nelson back in the fourth, fifth, sixth grade told me to take part in my government and politics, and I've done it. Politics is my business.

Pericles said that a man who has no business in politics has no business at all, and that's how the Roman Empire fell.

When a man representing my country says to me he's not interested in me as a citizen, that is demeaning, and I want it in the record. I object to that strongly, because I'm a citizen, and I'm a good citizen.

All you're trying to do is keep me from being a citizen by what's happened here today.

MR. SPIEGAL: I want to thank you for your cooperation.

THE WITNESS: You're welcome.

(Witness excused)

(And thereupon, at 1:00 o'clock p.m., taking of the above deposition was concluded.)

- - -

MR. MATHEWS: Between 1:00 o'clock and 1:05 we produced the second witness at the completion of the deposition of Dr. Von Thron, the witness having been waiting for approximately five hours to testify.

We announced we were going to send out for sandwiches so the depositions could continue without interruption, whereupon counsel for the Federal Election Commission stated that he felt the need to walk around and go outside for 40 minutes and get his own lunch.

The attorneys for the respondent, and the attorneys for AMPAC, who may make his own statement, were ready to proceed. The interruption was caused by the refusal of the attorneys representing the Federal Election Commission to proceed until after they had taken a lunch break.

MR. SMITH: I concur in all of that, and all I would like to add is that I am suggesting that we proceed with Dr. Glotfelty's deposition as far as we can go until the order of sandwiches arrive, and then we can take a considerably shorter break, all of us together,

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to consume these sandwiches without interruption to the digestive tract.

I share that with counsel for the FEC, but I don't see the need for 40 minutes.

Mr. Cobb and I, as I have stated previously, were parties to a verbal conference call with Mr. Spiegal and Oldaker during which thorough notice of the need to proceed constantly and expeditiously because of the cause of the need to get through four people today was recognized, and it was agreed we wouldn't observe business hours, that we would go before, during and after today in the interest of being finished today.

MR. SPIEGAL: It is my understanding that we have agreed to do Dr. Von Thron, of the depositions of Dr. Von Thron and Dr. Clotfelty today and three more depositions tomorrow and to attempt to complete these depositions in the two-day period.

At the conclusion of the deposition of Dr. Von Thron, which I believe took approximately four hours -- and my recall may be off 15 minutes here or there -- I suggested to counsel of AMPAC that the break might be in

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order, and again my recollection may be faulty, but I thought I mentioned we would like to break for lunch. I certainly didn't mention the idea for sandwiches.

At this time the Federal Election Commission would like to take a 40-minute break until about a quarter to 2:00, ten to 2:00 and resume at that point and hope the witness won't be upset with us, but we would like to take this break in the interest of getting some food in our system and everything, a breather.

I apologize for the inconvenience, gentlemen.

(And thereupon, at 1:07 o'clock p.m., the above was concluded.)

- - -

CERTIFICATE

STATE OF FLORIDA)
)
COUNTY OF DUVAL)

I, Juli Coleman, a Notary Public in and for the State of Florida at Large, do hereby certify that pursuant to Notice of Taking Deposition in the above-entitled cause, I sat at 801 Riverside Avenue, Jacksonville, Duval County, Florida, at the time stated hereinabove, and was attended by David R. Spiegel, Esq., and Susan Prepper, attorneys for petitioner; John E. Mathews, Jr., and Floyd L. Matthews, Jr., of the law firm of Mathews, Osborne, Ehrlich, McNatt, Gobelman & Cobb, and John E. Thrasher, Esq., House Counsel, Florida Medical Association, attorneys for respondent; John Lewis Smith, III, Esq., of the law firm of Baker, Hostetler, Frost & Towers, and Donald Wilcox, Esq., attorneys for AMPAC: also present, W. Harold Parham, M.C., Executive Vice President, Florida Medical Association, and Elizabeth Huber; and the witness, DR. JOSEPH C. VON THRON, who was by me first duly cautioned and sworn to testify the whole truth, and carefully examined, thereupon testified as is hereinabove shown, and that the testimony of the said witness was reduced to typewriting under

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my personal supervision.

I further certify that pursuant to stipulation by and between counsel for the respective parties, the reading and signing of the deposition by the witness were waived; that the notice of filing of said deposition was waived.

I further certify that I am neither of counsel nor attorney to either of the parties in said cause nor interested in the event of the said cause.

I further certify that I have retained the said deposition for the purpose of sealing up the same and directing the same to the Court for which it was taken, in my own hand, and sending the same to the Clerk of said Court, by United States Mail, there to remain under seal until the same shall be opened.

WITNESS my hand and official seal in the City of Jacksonville, Duval County, Florida, this ____ day of May, A.D., 1978.

Notary Public, State of Florida at Large. My Commission expires December 10, 1978.

(Pt. 2)

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April 27, 1978

William C. Oldaker, Esquire
Federal Election Commission
1325 K Street N.W.
Washington, D. C. 20463

Re: FEC v. Florida Medical Political Action Committee, et al.

Dear Mr. Oldaker:

This will confirm the conference call held on Thursday, April 27th, between Mr. Spiegel, yourself, Mr. Smith and myself with reference to the discovery depositions ordered by Judge Stafford in his Order of April 2, 1978, pursuant to the Commission's motion to set dates. At the request of Mr. Spiegel, I set aside the week of May 8th for the examination of documents and the taking of depositions noticed in the subpoenas issued by the Commission. I had offered to accommodate the Commission on its subpoenas during the week of April 24th but Mr. Spiegel indicated that the Commission was unable to conduct the discovery at that time. After a number of conferences with Mr. Spiegel, I expanded the time for examination of documents at his request from two days to three days and agreed to bring all of the witnesses to Jacksonville for the depositions rather than having to travel to various parts of the state for the depositions as scheduled in the subpoenas.

Last week Mr. Spiegel for the first time indicated that the Commission had some reservations about taking the depositions on consecutive days and about the length of time needed. I advised him as I advised you that pursuant to his request and pursuant to the Order of the court, I had already scheduled the doctors for the time we agreed upon and was unable to reschedule it at this late date. Accordingly, the documents will be available for inspection commencing at 9:00 a.m., on Monday, May 8, 1978. Dr. Glotfelty and Dr. Von Thron will be available for their deposition on Thursday, May 11th. Drs. Coleman, Thompson and Broadaway will be available for their depositions on Friday, May 12th. Mr. Gilbert and Mr. Palmer are on the

FMA staff and will be available at a convenient time on either of those days.

I advised David that I would have a court reporter available on Wednesday afternoon in the event it is necessary in connection with the documents examination and for Thursday and Friday. I assume the Commission will be responsible for the court reporter's charges.

Yours very truly,

James E. Cobb

JEC/he
cc: John Thrasher, Esquire
John Lewis Smith, III, Esquire

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Legislative Manual 1977

Petitioners Exhibit 1 for
5/11/78 DKE CSR
Retained by Union

THE COUNTY MEDICAL SOCIETY LEGISLATIVE CHAIRMAN

The Legislative Chairman for the county medical society has the responsibility for setting up the mechanism within his local area to develop legislative support for the objectives of his county society and the Florida Medical Association. The primary ingredient for this is a strong "Key Contact Physician" program. If you have a good key contact for each legislator and if you keep him fully informed, then you will be a successful legislative chairman.

The Capital Office of the Florida Medical Association has been established to serve you in carrying out your duties. The office is staffed by Donald S. Fraser, Jr., Director of Legislative Affairs, George S. Palmer, Jr., Office Manager, Nancy Moreau, Legislative Analyst, and Philip Gilbert, Executive Director FLAMPAC. Through the regular mailing of the "Legislative Bulletin", you are kept abreast of the major issues of concern. In addition, a basic explanation and copy of the bill will be furnished for each of the priority legislative objectives. More detailed information will be furnished upon request.

The FMA Board of Governors has adopted the following recommended program for county medical societies:

1. Consult with candidates before the primary and as individual physicians actively support those of integrity who are sympathetic with the medical profession's philosophy.

2. Cultivate the friendship of the legislators on a year-round basis.

3. Submit proposed legislation to the FMA Committee on State Legislation at least one year prior to the session.

4. Invite legislators to a county medical society meeting or special meeting during each year.

5. Contact each legislator and discuss the Association's legislative program with him prior to the legislative session, and inform the FMA Committee on State Legislation if his support may be counted upon.

6. Supply a representative to accompany the FMA staff representative when he visits the legislators in the county.

7. Recruit support for program from allied professions.

8. Respond promptly when called upon for assistance during session.

9. Display appreciation to each legislator who was cooperative.

10. Provide a key contact physician for each legislator and assist with volunteer physicians for the capitol dispensary.

Additional information can be obtained from Mr. Donald S. Fraser, Director of Legislative Affairs, Florida Medical Association, 100 E. College Ave., Tallahassee, Florida 32301.
Phone: (904)224-6496

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FLORIDA MEDICAL ASSOCIATION, INC.
735 Riverside Avenue Phone:
Jacksonville, Florida 32203 (904)356-1571

CAPITAL OFFICE
100 E. College Ave. Phone:
Tallahassee, Florida 32301 (904)224-6496

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- The Key Contact Physician
- Standing Committees and Subcommittees of Florida House of Representatives
- Committees of Florida Senate
- Listing of House Members by District Including Addresses and Telephone Numbers
- Listing of Senate Members by District Including Addresses and Telephone Numbers
- Doctor of the Day

(Legislative Manual 1977)

THE KEY CONTACT PHYSICIAN

Legislators like to be well informed on the issues of the day; they want to base their decisions on complete and objective information.

The role of the key contact physician is to be certain that the individual legislator has been fully informed on the issues that affect medicine and the health of Floridians. The development of a strong physician-to-legislator relationship at the county society level is the most important factor in the success of the legislative program of your medical association.

What can you do to carry out this responsibility most effectively:

1. Study the issues thoroughly so you are prepared when you approach your assigned legislator. The FMA Capital Office should be called upon for additional information when needed.

2. Make the approach in person and allow ample time to discuss the issue. (Lunch is frequently an excellent opportunity.) Often there is a need for furnishing quite a bit of background information before you can discuss the central issues from a common ground.

3. Don't "over-contact" the legislator or push for a definite decision when he is not ready to make one. There will be times when you may feel it better for the Capital Office to follow-up in order to get a definite decision.

4. Be certain that appreciation is expressed by both you and the county society for his assistance.

These simple, but necessary, steps should not only bring about a more enlightened vote by the legislator, but will give you a genuine opportunity to participate effectively in the enactment of laws in the state capitol.

What is your responsibility during campaigns?

1. Be available to advise the legislator on issues in your field of expertise.

2. Offer to assist him in getting support from fellow physicians by:
   (a) Making them aware of his contribution to the FMA legislative program.
   (b) Arranging an opportunity for them to meet the legislator socially either:
      (1) At the county society meeting, or
      (2) At an informal gathering at a physician's home.

This is an important aspect of our overall program, and the full resources of the FMA staff are available to assist you.

Petitioners Exhibit 2 for id
5/11/71 JHC, CSR
Justice Van Graafeiland

ORGANIZATION AND OPERATIONS

FOR THE

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

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A. Introduction

The purpose of this report is to clearly define the parameters and philosophies under which Flampac will operate.

It should be clearly understood that the goals of the Florida Medical Association and the Florida Medical Political Action Committee are one and the same.

It should be made equally clear, however, that they are separate organizations with different needs and are operationally autonomous.

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B. Official Documents

Letter of Agreement

The most recent Letter of Agreement between the Florida Medical Association and Flampac is the letter of April 26, 1975, which replaced the letter of April 1, 1974 (Appendix 1).

The Association has completed its part of the agreement as listed in section one. This being to provide the following:

1. An Executive Director
2. Travel expenses
3. Office space
4. Secretarial services
5. Bookkeeping and membership records

Flampac has completed its terms of the agreement as listed below:

1. Provide the FMA with official documents.
2. Establish a bank account at Florida First National Bank of Jacksonville.
3. Advise the FMA of who is authorized to make expenditures, incur expenses and sign checks.
4. Authorize an annual audit.
5. Agree to defray specific expenses incurred by the FMA on behalf of Flampac.

Services

The FMA has agreed to provide at no cost to Flampac the following services under the April 26, 1975 Letter of Agreement:

1. Salary of Flampac Executive Director and Secretary.
2. Routine travel of the Executive Director.
3. Office space and furnishings.
4. Bookkeeping and membership records to include the regular reports of the computer service.
5. Staff time of the regular employees of FMA when performing services as listed in this section.
6. Routine correspondence including meeting notices and minutes.
7. Billing.
8. Storage of documents.
9. Purchasing.
10. Miscellaneous.

Flampac shall reimburse the FMA on a quarterly basis for the following:

1. Any special personnel used.
2. Office supplies.
3. Postage other than that listed previously.
4. Long distance telephone charges.
5. Other authorized expenses not listed previously.

Bylaws Appendix 2 - Recommended Changes

1. Article III, Section 3 - Change to reflect authorization of the Flampac Executive Director to disburse administrative and operational funds within the budget approved by the Flampac Executive Committee with review and approval of these expenditures by the treasurer on a regular basis.

2. Article III, Section 4 - Add on to reflect categories of membership and dues for each.

Total	AMPAC	FLAMPAC
25	10	15 Regular
40	20	20 Family
100	50	50 Sustaining

3. Article V, Section 2 - On line two before "Doctors" insert "and two". Insert "who is a member of Flampac" after the words "an FMA liaison officer".

4. Article VI, Section 1 - Change that will also make the Woman's Auxiliary representative an ex-officio member of the Executive Committee.

Procedural Manual - Section on Policy

1. Encourage local committees for individual candidates and groups of candidates.

2. That fees for collection of Flampac membership dues either in the form of a percentage return or any other means is not a policy of this Board.

3. Expenses of soliciting membership by a county society will not be paid by this Committee unless it is authorized in advance and requested by the Flampac Board, the Flampac Executive Committee, the Flampac Executive Director, or the membership committee of The Flampac Board.

4. Physicians should be encouraged to seek public office and solicit Flampac support.

Section II - Flampac Officers

Treasurer - No. 4 - Change to read "Shall authorize the Executive Director of Flampac to sign vouchers for administrative expenditures that have been included in the annual budget submitted by the Executive Director and will regularly review these expenditures. "

No. 6 - Change to read "Shall oversee the preparation of..."

Section on Flampac Executive Director-Add after Immediate Past President

1. Shall be responsible for the day-to-day operation of Flampac.
2. Shall submit for Board approval an annual budget.
3. Shall prepare for the treasurer a summary of expenditures on a regular basis.
4. Shall be responsible for keeping the Board and its Executive Committee abreast of Flampac operations.
5. Shall recommend to the Board proposals which will help Flampac reach its goals.
6. Shall assist the candidate selection committee with evaluation of voting districts and candidates.
7. Shall be authorized to sign vouchers for expenditures for administrative purposes.
8. May be authorized by the Executive Committee of Flampac to sign vouchers releasing candidate support funds on behalf of the Executive Committee.
9. Shall act as liaison to the administrative personnel to the FMA, FMAWA, county societies, local candidate support committees, and other groups.
10. Shall assist in planning programs and agendas for various meetings such as board meetings, annual meetings, and educational seminars.
11. Shall be responsible for all tasks as assigned by the Flampac Board or in keeping with the regular duties of an Executive Director.

Woman's Auxiliary Representative--To be added after section on Florida Medical Association Liaison Officer under Duties of Flampac Officers:

1. Shall serve as an ex-officio member of the Executive Committee.
2. Shall maintain liaison and working relationship between the Board of Directors of Flampac and members of the Florida Medical Association Woman's Auxiliary.

C. Budget and Finance

The budgets to follow are based on the membership that Flampac will attain between now and December, 1976. The programs planned and income from the remainder of 1975 are included as part of this budget.

As you will note, a membership of 3,500 is the base figure. As we increase that figure by 1,000 members, we are able to enact more programs and do others more thoroughly. Once we reach a level of 6,500 members, we will achieve funds enough for all programs. Anything over 6,500 may be used for cabinet races, out of state races or any other program that the board suggests. You should note that these figures are based on regular memberships. Any memberships derived from the family memberships will be thought of for budget purposes as 2/3 membership.

You may notice that the increases between budget A and B are mostly in mailing costs and candidate support. This is true until we reach $85,000 in candidate support which is an arbitrary cap. Until reaching $85,000 the general rule is that 75% of revenue is reserved for candidate support.

Between budgets C and D (4,500 members and 5,500 members) the increase is also in postage and candidate support both reaching completion when 5,500 members are attained. This represents the line budget for 1976 needed to achieve our goals.

If Flampac is successful enough to attain a level of 6,500 members, other major programs may be accomplished as shown by the sharp increases in the consultant fees, meeting expenses and seminars. This specifically represents the hiring of an extra staff member for Broward County and top flight professional seminars for local candidate support activities.

D. Membership

The cornerstone upon which the success or failure of Flampac rests is its membership. At this time, Flampac's membership and the financial well-being accomplished by this membership is our long suit, but by no means do we hold a preempt bid.

We should finish 1975 with almost 3,500 members. It will be a top priority that we increase membership both in numbers and dollars. In order to effect all programs, the budget calls for a 2,000 member increase. In order to reach optimum operation we must gain 3,000 members in 1976 or a total of 6,500.

The first step in establishing a thorough membership campaign is to determine our present level and identify the soft spots. The following lists represent Flampac membership as of August 31, 1975:

Alachua	2	Marion	30
Bay	19	Martin	30
Brevard	131	Monroe	8
Broward	397	Nassau	0
Charlotte	4	Okaloosa	42
Capitol	98	Orange	86
Citrus-Hernando	0	Osceola	1
Clay	19	Palm Beach	156
Collier	42	Panhandle	20
Columbia	0	Pasco	14
Dade	870	Pinellas	196
Desoto-Highlands-Glade	9	Polk	60
Duval	106	Putnam	18
Escambia	36	St. Johns	11
Franklin	0	St. Lucie	22
Hillsborough	228	Santa Rosa	4
Indian River	20	Sarasota	103
Lake	20	Seminole	0
Lee-Hendry	94	Suwannee	4
Madison	0	Taylor	0
Manatee	10	Volusia	63
		Walton	0

There are some very obvious soft spots in this county breakdown. The most obvious are: Alachua, Manatee, Monroe, Orange, Osceola, Pasco, Polk, and Seminole.

There are secondary soft spots that should be recognized. Although some are acceptable in numbers, a look at percentages will show that a membership campaign is needed. These counties include: Duval, Escambia, and Charlotte. Though somewhat better, Palm Beach, Pinellas, Lake, Highlands, and Dade counties deserve more attention.

Among the counties to be recognized for their membership success is Brevard, Broward, Lee, Okaloosa, Capitol, Putnam, Suwannee and Martin.

Based on our budget projection for 1976, I have developed the following lists to indicate a quota for each county to reach

our maximum goal of 6,500. These goals are based on a percentage of FMA members in each county. The base figure is 61%, that is, 61% of 10,200, or 6,500.

County	FMA	Present Flampac	Quota	1976 Increase
Alachua	349	2	213	211
Bay	50	19	30	11
Brevard	210	131	131	0
Broward	1070	397	653	257
Charlotte	58	4	34	30
Clay	37	19	22	3
Collier	77	42	47	5
Columbia	18	0	11	11
Dade	2791	870	1702	832
Desoto-Hardee-Glade	19	3	12	9
Duval	672	106	410	304
Escambia	229	36	140	104
Franklin-Gulf	7	3	4	1
Highlands	32	8	20	12
Hillsborough	627	228	382	154
Indian River	67	20	41	21
Lake	74	20	45	25
Lee-Hendry	163	94	100	6
Capitol	170	98	104	5
Madison	4	0	3	3
Manatee	132	10	80	70
Marion	73	30	44	14
Martin	49	30	30	0
Monroe	52	8	32	24
Nassau	16	0	10	10
Okaloosa	65	42	40	2
Orange	634	86	387	301
Osceola	25	1	13	12
Palm Beach	564	156	344	188
Panhandle	51	20	31	11
Pasco-H-C	41	14	25	11
Pinellas	716	196	436	240
Polk	301	60	183	123
Putnam	20	18	12	0
St. Johns	38	11	23	12
St. Lucie	36	22	22	0
Santa Rosa	14	4	9	5
Sarasota	232	103	142	39
Seminole	47	0	29	29
Suwannee	6	4	4	0
Taylor	9	0	6	6
Volusia	201	63	123	60
Walton	7	0	4	4

Obviously, our greatest membership activity will be in those counties with the largest increases necessary. These being:

1. Alachua
2. Broward
3. Dade
4. Duval
5. Escambia
6. Hillsborough
7. Orange
8. Palm Beach
9. Pinellas
10. Polk

Notice that I have not included the Woman's Auxiliary in these totals. This is the category that will provide for family memberships. We presently have less than 100 auxiliary Flampac members. This is 3.5% of the total. Illinois; for instance, has auxiliary membership of 3,877 which represent 48% of the total. The Woman's Auxiliary is the source of membership that for all practical purposes remains untapped and offers our best opportunity for gain.

By what means do I propose to raise 6,500 members? The answer has many facets, but the general categories would be:

1. Direct Mail
2. County Society Visits
3. P.R. Campaign
4. Educational Seminars
5. Special Programs

Direct Mail

Sept. 1975	Woman's Auxiliary
4,000	Last minute solicitations
100	Thank you letters to members
Nov. 1975	Flampac Members
3,500	Thank you letters with urge to rejoin
Dec. 1975	FMA Members
10,200	Annual bills
January 1976	
14,000	Newsletter to all FMA and Auxiliary
February 1976	FMA Members poll
10,000	
March 1976	Flampac non-members
7,000	Supplemental billing
April 1976	All Flampac members
4,500	Newsletters
May 1976	Non-Flampac members
10,000	Crisis letter
July 1976	Flampac members
5,000	Newsletters
September 1976	Woman's Auxiliary
4,500	Supplemental Billings & Thank you
October 1976	Flampac Members
5,500	Poll all Flampac members
November 1976	Flampac members
6,500	Newsletters

December 1976	Flampac members
6,500	Thank you letters
10,200	Annual billings

County Society Visits

These visits will include meetings with county executives and officers, executive committees, full meetings and special membership blitzes lasting approximately one week. Subjects will include billing, active support, processing donations, special recognition plans, Journal articles, auxiliary officers, auxiliary membership programs, and any other program that will help build local membership. These trips will also serve to organize local candidate support operations which will be discussed later in this report.

Professional Relations Campaign

Will be incorporated with the direct mail program and the county visits. Also a series of brochures will be designed for use in booths at annual and other meetings. Buttons, pins, and other forms of recognition are also being designed. The tentative slogan will be "Back the PAC".

Educational Seminars

These will be discussed later in this report. Generally, it is hoped that an increased awareness through these seminars will lend itself to increasing Flampac membership.

Special Programs

This proposed membership plan is an ambious one. One that can be attained, however, with the full and active support by the members of the Flampac Board and the county executives and officers within their districts. Each Board member must realize their quota and work to attain it.

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E. Organization

Staff

Dr. Harold Parham - Executive Vice President, Florida Medical Association

Dr. Parham will be charged with the general supervision of all staff involved with the operation and administration of Flampac. He will also be considered the official custodian of all Flampac records and is authorized to sign Flampac checks when presented with a properly authorized voucher.

Mr. Don Jones - Executive Director, Florida Medical Association

Mr. Jones will oversee the activities of Flampac personnel that fall within the rules of the Florida Medical Association. This will include expenses and salary of personnel and the general operation between Flampac and FMA staff.

Mr. Charles Murfin - Executive Director, Florida Medical Political Action Committee

1. Shall be responsible for the day-to-day operation of Flampac.
2. Shall submit for Board approval an annual budget.
3. Shall prepare for the treasurer a summary of expenditures on a regular basis.
4. Shall be responsible for keeping the Board and its Executive Committee abreast of Flampac operations.
5. Shall recommend to the Board proposals which will help Flampac reach its goals.
6. Shall assist the candidate selection committee with evaluation of voting districts and candidates.
7. Shall be authorized to sign vouchers for expenditures for administrative purposes.
8. May, with written or in some cases telephone instructions from the Executive Committee, be authorized to sign a voucher releasing candidate support funds on behalf of the Executive Committee.
9. Shall act as liaison to the administrative personnel to the FMA, FMAWA, county societies and other groups.
10. Shall assist in performing programs and agendas for various meetings such as board meetings, annual meetings, and educational seminars.
11. Shall be responsible for all tasks as assigned by the Flampac Board or in keeping with the regular duties of an Executive Director.

Mr. John Richardson - Director, Economics Department

Mr. Richardson shall assist Flampac and its personnel in the areas of bookkeeping, purchasing and recordkeeping of all Flampac accounts.

Mr. Donald Fraser - Director, Department of Public Affairs

Mr. Fraser will serve as Capitol Office liaison to the Flampac Board and will further act as consultant to Flampac on legislative affairs.

County Representatives

County Representatives should be appointed from each county. There should be a Woman's Auxiliary representative and a working representative from the county medical executive committee. Their functions would include:

1. Membership i.e. attaining their goal.
2. Communication between Flampac and the CMS.
3. Chairman of the local candidate support committee.
4. Coordinator for educational programs.
5. Coordination with district board member and Flampac Executive Director.

This county coordinator along with the district Flampac Board member will serve as a clearing house for candidate support decision. He will further be responsible for reporting all candidate selection decisions to the county medical society and to report the county medical societies' wishes to the Flampac District Board Members.

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F. Role of Local Committees

Flampac must expand local operations to include a county-by-county support committee, fund raising for individual candidates, key contacts, candidate "kitchen cabinet" members, precinct organization, letter writing campaign and more. Flampac and the physician must be made visible to candidates not only on a statewide basis but in the district where it really counts. Flampac's goal should be to have all local committees in operation by August, 1976.

Local Candidate Support Committees

Flampac recommends that some form of local candidate support committee be formed in conjunction with every county medical society in Florida. This committee should be on-going in nature, recognized by the county medical society and work closely with the district Flampac board members and the county legislative committee.

The exact organization of this committee will be left up to the county society. The Flampac Executive Director will offer his assistance in forming the various committees and will help to tailor the organization to the needs of each county individually. These committees will be responsible for the following:

1. Liaison with the county medical society.
2. Organizing as support committees for various candidates.
3. Function as a local committee capable of providing volunteer workers, advisors, and local fund raising for various candidates.
4. Candidate recruitment.
5. Candidate evaluation.
6. Coordinate special events.

Activities

Under the local CSC many programs, some tried and tested, some untried, and some as yet undiscovered, may be listed. A partial list would include:

1. Professional precinct program
2. Cabinet member physicians
3. Volunteer personnel, physicians, their wives and their children
4. Local fund raising from individuals to individual candidates and for functions such as appreciation dinners.
5. Letters and conversations from physicians to patient
6. Letters and conversation from physician to his precinct
7. Letters and conversation between physicians
8. Letters from physicians' wives to other wives
9. Registration, canvass, and get-out-and-vote drives
10. Many, many other programs to help a candidate or group of candidates

These programs would be run by volunteer workers, physicians, friends, and family. If they are done well, they will be remembered by the candidate long after the money is spent.

Organization

The candidate support committee should be chaired by a physician who is a member of FMA, AMPAC, and FLAMPAC, and who has been designated by his county medical society as the Flampac liaison officer.

Each county Flampac liaison officer in the same congressional district shall serve as a district committee. The president and presiding officer shall be the district Flampac Board activities' representative. They shall meet at will and provide recommendations to the Flampac Board that will be officially entered in Flampac records.

Therefore, the Flampac board member and the county Flampac liaison officer should be responsible for the level of local activity under the local CSC.

LETTER AGREEMENT

BETWEEN

FLORIDA MEDICAL ASSOCIATION, INC. AND

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

WHEREAS, The Florida Medical Association, Inc., a corporation not for profit, herein referred to as the "Association," is authorized by its Charter to promote the science and art of medicine and the betterment of public health, to unite the medical profession of Florida into one compact organization, etc.

WHEREAS, The Association has offered to provide coordination and administrative assistance to the Florida Medical Political Action Committee for educational purposes; and

WHEREAS, The Florida Medical Political Action Committee, an organization approved by the Board of Governors of the Association, herein referred to as "FLAMPAC," desires to accept services from the Association;

NOW THEREFORE, The Association and FLAMPAC mutually agree:

One: The Association shall provide a full-time Executive Director for the Board of Directors to carry out the directives and policies of FLAMPAC under the supervision of the Executive Vice President of the FMA. Routine travel expenses for the Executive Director, office space, secretarial services, bookkeeping and membership records, shall be provided by the FMA.

FLAMPAC staff may be utilized by the FMA within legal limits during the sessions of the Florida legislature and on occasion for Congressional liaison.

The basic intent of this agreement is to provide management and administrative services to the FLAMPAC officers and Board and to assist in the development of active and effective medical political action organizations in all areas of the State of Florida.

These services shall include but not be limited to:

1. Routine correspondence
2. Notices calling meetings
3. Recording, duplication and distribution of minutes as submitted
4. Billing
5. Other - financial statements as required
6. Filing
7. Bookkeeping records
8. Accounts receivable and accounts payable
9. Purchasing
10. Bank Deposits
11. Membership records
12. Roster
13. Miscellaneous

FLAMPAC shall assist the Association in rendering this service by:

A. Providing the Association with a current copy of its Charter and By-laws.

B. Agreeing to have their bank account in the Florida First National Bank of Jacksonville.

C. Advising the Association who is authorized to make withdrawals against the account and who is authorized to sign checks for FLAMPAC.

D. Advising the Association who is authorized to incur expenses for FLAMPAC.

E. Authorizing the expense of a C.P.A. to audit the books annually and as required for reporting of political activity.

F. Agreeing to defray the expense of paper, printing, postage, long distance telephone calls and telegrams involved specifically with the work of FLAMPAC and to reimburse the Association quarterly, or when billed, for this expense.

Two: FLAMPAC shall reimburse the Association in the following manner:

Personnel - FLAMPAC shall reimburse the FMA for the cost of personnel requested by them other than their full time Executive Director and secretary. Such reimbursement shall be prorated at the normal hourly rate of compensation to include fringe benefits as may be applicable to the individual employee.

Miscellaneous - FLAMPAC further agrees to defray the expense of office supplies, printing supplies, postage, long distance telephone costs, telegrams and other authorized expenses which may be incurred on behalf of FLAMPAC.

Three: The Association shall have the privilege of terminating this service for FLAMPAC at any time upon providing one hundred eighty (180) days notice to FLAMPAC.

Four: FLAMPAC has the privilege of not accepting this service from the Association at any time upon providing one hundred eighty (180) days notice to the Association.

Each of the parties has indicated its acceptance hereof by the execution of this agreement through its authorized officers:

Dated in Jacksonville, Florida, this 26 day of ~~April~~, 1975.

FLORIDA MEDICAL ASSOCIATION, INC.

By_____

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

By_____

APPENDIX II

BYLAWS

of the

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE (FLAMPAC)

ARTICLE I

Name and Definition

The name of this Committee is the Florida Medical Political Action Committee hereinafter referred to as the Committee or FLAMPAC. It is a voluntary, non-profit, unincorporated Committee of individual Doctors of Medicine and others and is not affiliated with any political party. The Committee is an independent, autonomous organization and is not a branch or subsidiary of any national or other political action organization.

ARTICLE II

Objectives

The objectives of the Committee are:

(1) To promote and strive for the improvement of government by encouraging and stimulating physicians and others to take a more active and effective part in governmental affairs.

(2) To encourage physicians and others to understand the nature and actions of their government, as to important political issues, and as to the records of officeholders and candidates for elective office at all levels of government.

(3) To assist physicians and others in organizing themselves for more effective political action and in carrying out their civic responsibilities.

(4) To do any and all things necessary or desirable for the attainment of the objectives stated above.

ARTICLE III

Membership, Dues and Contributions

Section 1. Members.

Active membership shall be available to any Doctor of Medicine, his or her spouse, members of his or her immediate family, and other professional groups as authorized by the Board of Directors. The Board of Directors is authorized to establish additional categories of membership. Candidates for membership shall be subject to approval by the Board of Directors and to the payment of the full annual dues.

Section 2. Dues.

The annual and fiscal year of FLAMPAC shall be the calendar year. FLAMPAC annual dues shall be established by the Board of Directors for the period from January 1 through December 31 each calendar year for all classifications of membership. A member whose annual dues have not been paid by April 1 of the current year shall be considered delinquent.

Section 3. Contributions.

Contributions and membership dues to FLAMPAC shall be subject to the approval of the Board of Directors and such funds shall be disbursed only upon recommendation and approval of the Board of Directors and/or the Executive Committee.

ARTICLE IV

Officers

Section 1. The officers of this Committee shall be a President, a Vice President, a Secretary-Treasurer, the Immediate Past President, who shall act as Chairman of the candidate evaluation committee, and an FMA Liaison Officer.

Section 2. These officers shall be elected by the Board of Directors at the time of the annual meeting of FLAMPAC, for a term of one year, and shall serve from the time of their election until the annual meeting following the completion of their terms of office.

Section 3. In the event of resignation or death of an officer or district chairman, the President shall exercise authority in making appointment of an officer or district chairman to serve in the interim period prior to the next meeting of the Board of Governors of the Florida Medical Association at which time recommendations for appointment will be presented for appropriate action.

Section 4. Duties and Functions.

(a) President: The president is the official head of FLAMPAC and shall preside at all meetings of the Executive Committee and the Board of Directors. He shall be an ex-officio member of all committees other than the above mentioned. The President shall present an annual report to the Board of Directors. The President shall appoint all committees as prescribed for in these bylaws and perform such other duties to assure the proper functioning of the Committee.

(b) Secretary-Treasurer: The Secretary-Treasurer shall maintain correct and complete records of the activities of FLAMPAC which shall include minutes of the meetings of the Board and the Executive Committee. He shall be custodian of the funds of FLAMPAC; he shall keep full and accurate accounts of the finances of FLAMPAC and provide an annual CPA audit to the Board of Directors. He shall perform other functions as directed by the Board of Directors. He shall not authorize an indebtedness to the Committee which cumulatively exceeds $5,000.

(c) Other Officers: The duties and functions of the other officers as provided for in these bylaws shall be prescribed by the Board of Directors.

ARTICLE V

Board of Directors

Section 1. Functions.

The Board of Directors shall have general supervision and control over the affairs and funds of the Committee and shall establish and carry out all policies and activities of the Committee. Members of the Board of Directors shall serve without compensation.

Section 2. Composition.

The Board of Directors shall consist of the elected officers, Doctors of Medicine appointed from each of Florida's Congressional Districts to serve as District Chairmen who are members of FLAMPAC and the Florida Medical Association, Inc., a member of the Woman's Auxiliary to the Florida Medical Association, Inc., who is a member of FLAMPAC and an FMA Liaison Officer. Representatives of other professional groups shall be appointed as deemed advisable by the Board of Directors.

Section 3. Nominations and Appointments.

The District Chairmen shall be appointed by the Board of Governors of the Florida Medical Association, Inc., for a term of one year from a list of nominees for each office as recommended by the Executive Committee. The member representative of the Woman's Auxiliary shall be nominated by the Executive Committee and approved by the Board of Governors in the same manner provided for District Chairmen. The Board of Governors shall designate annually one of its members to serve as the Florida Medical Association liaison officer to FLAMPAC.

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ARTICLE VI

Executive Committee

Section 1. There shall be an Executive Committee of the Board of Directors composed of the President, Vice President, Secretary-Treasurer and Immediate Past President. The FMA liaison officer shall serve as an ex-officio member.

Section 2. The Executive Committee shall consider matters referred to it by the Board of Directors and shall report its findings and recommendations to the Board. All actions of the Executive Committee shall be reported to the Board. This Committee shall be responsible for studying the needs and requirements of FLAMPAC and shall engage in long-range planning and shall also serve as a finance committee.

ARTICLE VII

Meetings

Section 1. Annual Meeting.

The annual meeting of the active membership of FLAMPAC shall be held at the time of the Florida Medical Association, Inc., Leadership Conference for County Medical Society Officers.

Section 2. Board of Directors Meetings.

There shall be three meetings of the Board of Directors, one at the time of FLAMPAC's annual meeting, one at the time of the FMA annual meeting and one at the call of the President.

Section 3. Executive Committee Meetings.

The President on his own initiative shall call for a meeting of the Executive Committee which shall not meet less than four times a year.

Section 4. Special Meetings.

Special meetings can be called for by the President or upon the written request of three members of the Board of Directors.

Section 5. A majority of the directors shall constitute a quorum provided a majority of District Chairmen are represented.

ARTICLE VIII

Committees

Section 1. Candidate Evaluation Committee.

There shall be a candidate evaluation committee of the Board of Directors composed of at least two officers and two District Chairmen and the Immediate Past President shall serve as Chairman. The other members shall be appointed by the President subject to the approval of the Executive Committee. The current President shall serve as an ex-officio member of this committee.

Section 2. Standing Committees.

(a) There shall be a committee on membership whose functions shall be productive evaluation of the existing membership status of the organization, with a report to be made at each regular meeting of the Board of Directors.

(b) There shall be a committee on political education whose functions shall be to clearly outline the objectives, purposes and activities of FLAMPAC and promoted among the membership as well as to interested group members.

Section 3. Special Committees.

There shall be additional committees as deemed advisable by the President who shall make the appointments and outline their functions subject to the approval of the Executive Committee.

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ARTICLE IX

Parliamentary Authority

The deliberations of the Committee shall be governed by parliamentary usage as contained in Sturgis' Standard Code of Parliamentary Procedure unless otherwise provided in these bylaws or modified by two-thirds vote of the members present.

ARTICLE X

Amendment of Bylaws

The bylaws may be altered, amended or repealed by two-thirds of the members of the Board of Directors present and voting provided that at least thirty (30) days written notice is given of the intention to alter or amend, further subject to appraisal of legal counsel and the Florida Medical Association, Inc.

Joseph C. Von Thron, M.D.
President

Louis C. Murray, M.D.
Secretary

(Adopted May 5, 1972)

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PROCEDURAL MANUAL

OF THE

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

P. O. Box 2371
Jacksonville, Florida 32203

MAY 1972

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INTRODUCTION

The intent of this manual is to set forth a statement of procedure to implement the objectives as listed in the Bylaws* of the Florida Medical Political Action Committee and to provide the means for their effective implementation. The material presented is an attempt to define areas of responsibility and functions as a basis for the operation of FLAMPAC within sound administrative principles. Modifications of this manual will be made as experience dictates.

* Appendix I (Adopted by the FLAMPAC Board of Directors May 5, 1972.)

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I. ROLE OF FLAMPAC BOARD OF DIRECTORS

Composition - Article V of the Bylaws (Appendix I, page 4)

Membership - (Appendix II)

General Functions - The FLAMPAC Board of Directors is the policy-making body of the organization. With general supervision and control of the affairs and funds of the organization, the Board is charged with the responsibility of initiating and administering all programs.

The Board represents the entire FLAMPAC membership. Only the advancement and welfare of the organization's objectives should determine individual decisions of the Directors.

Specific Functions - Listed below are responsibilities shared by Board members. There are many more too numerous to mention, but the following will serve as a guide. Specifically the Board shall:

1. Plan and administer the educational and political activities of the organization.
2. Review and approve capital and operating budgets.
3. Be responsible for CPA audit of finances.
4. Review and approve membership and fund-raising programs.
5. Review and approve programs for FLAMPAC promotional activity.
6. Elect the officers of FLAMPAC.

II. FLAMPAC OFFICERS

The officers of FLAMPAC shall consist of a President, Vice President, Secretary-Treasurer, Immediate Past President and Florida Medical Association Liaison Officer.

Duties of FLAMPAC Officers:

President -

1. Is the official head of the organization.
2. Is an ex-officio member of all committees.
3. Is the presiding officer at all Board and Executive Committee meetings.
4. Has the responsibility for appointing all chairmen and members of committees (with the exception of the Executive Committee and Candidate Evaluation Committee) subject to the approval of the Executive Committee.

Vice President -

1. Shall assist the President in the performance of his duties.
2. Shall assume all duties of the President in his absence or inability to serve.
3. Shall assume any other duty as may be prescribed by the Board.

Secretary-Treasurer -

1. Shall assume all duties normally performed by the Secretary-Treasurer of an organization.
2. Shall assume other duties as may be prescribed by the Board and Bylaws.
3. Shall be custodian of the organization's funds.
4. Shall disburse all monies in accordance with Board instructions.
5. Shall be responsible for maintenance of accurate accounts and. and presentation of these financial statements at meetings of the Board.
6. Shall prepare, sign and file all reports to governmental authorities required by law or the Board.

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Immediate Past President -

1. Shall serve on the Executive Committee
2. Shall be Chairman of the Candidate Evaluation Committee as provided for in the Bylaws.
3. Shall perform such other duties as designated by the Board.

Florida Medical Association Liaison Officer -

1. Shall serve as an ex-officio member of the Executive Committee.
2. Shall maintain constant liaison and working relationship between the Board of Directors of FLAMPAC and the Board of Governors of the Florida Medical Association.

III. STANDING RULES OF THE BOARD OF DIRECTORS OF THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

1. Election of Officers - Nominations and appointments of members the Board of Directors and standing committees of the Board are made as provided in the Bylaws.
2. Executive Committee - The Executive Committee shall be given full authorization to determine all candidate support after due recommendations from the Candidate Evaluation Committee and for the disbursement of funds.

The Executive Committee is further authorized to make requests of AMPAC for funds and for the disbursement of these funds. The Executive Committee shall coordinate with the Florida Medical Association for staff assistance for its organizational and educational activities. On all other organizational matters, the Executive Committee shall act only in those instances when it is not possible for the full Board to meet. Actions of the Executive Committee shall be recorded and reported at the next meeting of the Board.

Candidate support requests which develop on an urgent basis may

be determined by the President in consultation with the other members of the Executive Committee and shall be recorded in the minutes of the next meeting of the Executive Committee. All records of candidates' support shall be deemed confidential records of the Board of Directors. The records shall be placed and maintained in the safe deposit box for a period of five (5) years.

The Executive Committee shall recognize and utilize whenever possible, all local PAC's sponsored by the county medical societies in Florida.

3. Membership Committee - The Membership Committee shall consist of at least three (3) members of the Board and shall include the Vice President, the Auxiliary Representative on the Board, and at least one (1) other member appointed by the President.

The duties of this committee shall be to develop membership programs for FLAMPAC as a whole and assist county society units to plan and execute membership projects for FLAMPAC.

4. Political Education Committee - The Political Education Committee shall consist of at least three (3) members of the Board of Directors or the District Chairmen appointed by the President.

It shall be the responsibility of this committee to guide and direct every component county medical society of the Florida Medical Association and its auxiliaries in the establishment of a local political action committee and to assist with the coordination of their activities and the development of political action programs.

5. Candidate Evaluation Committee - The Candidate Evaluation Committee shall take advantage of all resources of the American Medical Association, the American Medical Political Action

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Committee, and the Florida Medical Association to stay as fully informed as possible regarding political candidates, current office holders and their records.

Individuals or groups making requests for support of candidates must submit these requests in writing to this committee. The committee, before making recommendations, shall take full advantage, when feasible, of the county PAC organizations and consultation with the appropriate District Chairmen and co-chairmen.

6. Limitations of Committees - All committees, with the exception of the Executive Committee, which acts for the Board of Directors between meetings of the Board, shall be under the direct supervision of the FLAMPAC Board of Directors. All actions taken by these committees shall be subject to Board approval.

IV. BOARD OF DIRECTORS MEETING PROCEDURE

1. Notice of Meetings - Each Board member shall be notified at least fifteen (15) days in advance of each meeting. Such notice will show the time and place of the scheduled meeting.
2. Agenda - A prepared agenda will be sent to each Board member in advance of each meeting. Board members wishing to place items on an agenda must communicate this information to the Chairman twenty (20) days before the meeting. Items received after this time period will be placed on the Chairman's agenda, but they cannot appear on the agenda received by each member prior to the meeting.
3. Business Meeting Procedure - The President will preside at all meetings and will announce a quorum present after the meeting is called to order.

The rules contained in Sturgis' Standard Code of Parliamentary Procedure shall govern the proceedings, in such cases not covered by the Bylaws and Standing Rules adopted by FLAMPAC.

4. Executive Sessions - During Executive Sessions, only FLAMPAC Board members and specifically invited guests will be in attendance. Such sessions by their nature are to handle unusual situations where others should not be present. All candidate selection support decisions shall be made in Executive Session.

V. ADMINISTRATION

(Letter of Agreement Between FMA and FLAMPAC - Appendix III)

VI. POLICIES

1. The President is specifically authorized to perform the duties and functions of any officer who is unable to carry out his duties.
2. Any two (2) officers are authorized to authenticate a voucher for disbursement of checks for candidates' support. The Treasurer is authorized to authenticate the voucher for payment of routine administration costs such as audits, telephones, etc.
3. Either the Treasurer of the Committee or the Executive Vice President of the Florida Medical Association is authorized to sign checks on behalf of the Committee upon receipt of a proper, authenticated voucher.
4. Transmission of candidate support funds shall be delivered to the candidate in a method determined by the Executive Committee but under no circumstances by any person other than by a member of FLAMPAC.

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5. Any district co-chairman serving in the absence of the District Chairman at any meeting of the Board automatically has his proxy for voting purposes.
6. Any active member of FLAMPAC shall be eligible to hold office in this organization. When deemed advisable, the Executive Committee shall authorize a nominating committee to be appointed by the President.
7. No member of FLAMPAC nor its standing committees shall be authorized to obligate the Committee for expenditures of funds without specific authorization of the Executive Committee with the exception of routine administrative costs necessary to conduct business of the Committee.
8. The Executive Committee, directly and through its designees, shall make every attempt to broaden the base of this Committee to include other professionals such as dentists, pharmacists, etc.
9. There shall be total segregation of the funds of this Committee between educational and candidate support. Monies may be loaned from the candidate support fund to the educational fund but under no circumstances may educational funds be utilized for candidate support purposes.
10. Officers of FLAMPAC shall make every effort to consult, whenever possible or feasible, with county medical societies and local PAC committees in the selection of District Chairmen, co-chairmen or other individuals requested to work in an official capacity.

(4-25-72)

APPENDIX IV

Budgets

(A)		(B)
3,500 members		4,500 members
15		15
17500		22500
3500		4500
$52,500.00	Regular memberships	$67,500
500.00	Sustaining memberships	500
35,000.00	Balance 1975	35,000
1,000.00	Other Donations	1,000
$89,000.00	Total Income	$104,000

(C)		(D)
5,500 members		6,500 members
15		15
27500		32500
5500		6500
$82,500	Regular memberships	$97,500
500	Sustaining memberships	500
35,000	Balance 1975	35,000
1,000	Other donations	1,000
$119,000	Total Income	$134,000

Budget A - 3,500 members - Income $89,000

Postage - 618	**($5,675)**	
Supplemental billing		1,300
Thank you letters 75		530
Woman's Auxiliary		585
Crisis letter		1,300
Special mailings		520
General correspondence		650
Newsletters		640
Postage meter		150
		$5,675
Office supplies - 617	**($2,775)**	
labels		1,125
Paper and envelopes		850
General office supplies		800
		$2,775
Mailing service - 507 A	**($600)**	
Handling		$600
Printing and engraving - 619	**($600)**	
Printing		500
Production		100
		$600
Telephone & telegraph 621	**($3,000)**	
Telephone		$3,000
Special - 415	**($1,800)**	
Seminars		$1,000
Joint programs		800
		$1,800
Meeting Expenses 401	**($2,000)**	
Meeting expenses		$2,000

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Budget B - 4,500 members - Income $104,000

Postage - 618 ($6,940)

Supplemental billing	1,300
Thank you letters	650
Woman's Auxiliary	1,170
Crisis letter	1,300
Special mailings	520
General correspondence	650
Newsletters	800
Poll Flampac members (bulk rate)	400
Postage meter	150
	$6,940

Office supplies - 617 ($3,250)

Labels	1,300
Paper and envelopes	950
General office supplies	1,000
	$3,250

Mailing service - 507 A ($1,100)

Handling	$1,100

Printing and engraving - 619 ($710)

Printing	500
Production	210
	$710

Telephone and telegraph - 621 ($3,000)

Telephone	3,000

Special projects - 415 ($2,000)

Seminars	1,000
Joint programs	1,000
	$2,000

Meeting expenses - 401 ($2,000)

Meeting expense	$2,000

3102735

Accounting - 502	($800)	
Audit fees		$800
Mgt. consultants & actuaries - 505	($1,500)	
Staff		$1,500
National candidate support - 450	($32,000)	
		$32,000
State candidate support - 460	($36,000)	
Contributions		$36,000
Contingency - 800	($2,250)	
		$2,250
TOTAL		$89,000

3 1 2 1 2 : 7 3 3 3 8

CONT. BUDGET B

Accounting - 502	($800)	
Audit		$800
Mgt. Consultants and actuaries - 505	($2,900)	
Staff		$2,900
National candidate support - 450	($39,000)	
Congressional & senatorial contributions		$39,000
State candidate support - 460	($39,000)	
State legislative contributions		$39,000
Contingency - 800	($3,300)	$3,300
TOTAL		$104,000

31040027355509

Budget C - 5,500 members - Income $119,000

Postage - 618 ($8,840)	
Poll all Flampac members (bulk rate)	400
Poll all Flampac non members (bulk rate)	800
Supplemental billing	1,300
Thank you letters	710
Woman's Auxiliary twice	1,170
Crisis letter	1,300
Special mailings	520
General correspondence	650
Newsletters	1,840
Postage meter	150
	$8,840
Office supplies - 617 ($6,140)	
Labels	2,640
Paper and envelopes	2,500
General office supplies	1,000
	$6,140
Mailing service - 507 A ($2,060)	
Handling	$2,060
Printing and engraving - 619 ($1,160)	
Printing	860
Production	300
	$1,160
Telephone and telegraph - 621 ($3,000)	
Telephone	3,000
Special projects - 415 ($3,500)	
Seminars	2,500
Joint programs	1,000
	$3,500
Meeting expenses - 401 ($2,000)	
Meeting expenses	2,000
Accounting - 502 ($800)	
Audit	800

3102736

CONT. BUDGET C

Mgt. consultants and actuaries - 305	($2,500)	
staff		2,500
National candidate support - 450	($42,500)	
Congressional and senatorial contributions		42,500
State candidate support - 460	($42,500)	
State legislative contributions		42,500
Contingency - 800	($4,000)	4,000
TOTAL		$119,000

3 1 0 4 2 2.7.3 5 1 1

Budget D - 6,500 members - Income $134,000

Postage - 618 ($8,840)

Poll all Flampac members	400
Poll all Flampac non members	800
Supplemental billing	1,300
Thank you letters	710
Woman's Auxiliary twice	1,170
Crisis letter	1,300
Special mailings	520
General correspondencw	650
Newsletters	1,840
Postage meters	150
	$8,840

Office supplies - 617 -($6,140)

Labels	2,640
Paper and envelopes	2,500
General office supplies	1,000
	$6,140

Mailing service - 507 A ($2,060)

Handling	2,060

Printing and engraving - 619 ($2,160)

Printing	1,860
Production	300
	2,160

Telephone and telegraph - 621 ($3,000)

Telephone	3,000

Special projects - 415 ($11,000)

Seminars	$10,000
Joint programs	1,000
	$11,000

Meeting expenses - 401 -($7,000)

Meeting expenses	7,000

Accounting - 502 ($800)

Audit	800

3104027361 2

National candidate support - 450 - ($42,500)	
Congressional & senatorial contributions	42,500
State candidate support - 460 ($42,500)	
State legislative contributions	42,500
Contingency - 800 ($4,000)	4,000
TOTAL	$134,000

3102722513

3 1 0 1 0 2 7 3 5 1 4

Petitioners Exhibit
5/11/78 JKC, CSR
Witness Von Thron

ALACHUA COUNTY MEDICAL SOCIETY
P. O. Box 14395
Gainesville, FL 32604

STATEMENT

To:

ACMS	
FMA	
FMA Entrance Fee	
AMA (Optional)	
Special Assessments	
_____	
_____	
Total	

Optional Non–Tax–Deductible
Political Donations

FLAMPAC	$ 15.00
AMPAC	$ 10.00
Total	

Please make one check to the Alachua County Medical Society

To: [illegible]
From: Charles Smith
Date: October 6, 1975

Forgive the delay in answering your memo of 9/19/75, but the following reflect the "before-and-after" billing forms we will use.

OK? Right spot is that the only way we can go is UP....right?)

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

...t Office Box 4449 · Chicago, Illinois 60680 · AREA CODE 312 644-1585

Offices located at 535 North Dearb...

Petitioners Exhibit 244
5/11/78 JKC, CSR
Mattson Von Thron

MEMORANDUM

TO: State PAC Chairmen
State PAC Treasurers
State PAC Executives

FROM: William L. Watson Bill Watson

DATE: October 27, 1976

SUBJECT: AMPAC And State PAC Membership Contributions Solicited Jointly.

Many political action committees are already making plans for their membership solicitation programs for 1977.

Since AMPAC and your state political action committee solicit funds jointly, it is imperative that we work together in the preparation of membership solicitations. We share a joint responsibility to make sure that the appropriate notices required by the Federal Election Campaign Act of 1971 and its Amendments plus the proposed FEC regulations appear on the solicitation.

While the FEC regulations have not been approved by the Congress as yet, the Commission does consider them to be firm guidelines which interpret the law to their satisfaction. Further, these regulations may go into effect if the Congress reconvenes in a post election session and remains in session for three days. If the Congress does not reconvene in a post election session, the regulations will probably be introduced early in the next Congress and will, in all likelihood, be adopted in some form in the early months of 1977. In any event, reprinting of billing forms would be quite expensive.

Attached for your information is Opinion of Counsel on this subject dated September 9, 1976. We urge you to incorporate the notices that he suggests into your billing form along with whatever notices are necessary to comply with your state law.

3102227351

We have also enclosed a printing form which will give you an idea of the amount of space the suggested notices require.

Since we share a joint responsibility in seeing that the correct notices appear every time funds are solicited, we think it would be mutually advantageous for all PACs participating in a joint solicitation to agree on the billing form and have your approved copy in our files and our approved copy in your files. Please send us your first draft of the billing form as soon as possible.

We look forward to working with you in this connection to make sure that the proper forms are available when they are needed.

cc: state society executives

31102735516

ERIC A. McCREE, M.D., President
LOUIS G. MURRAY, M.D., President-Elect
[illegible] BANCROFT, M.D., Vice President
CHARLES S. [illegible], M.D., Speaker of House
SANFORD A. MULLINS, M.D., Vice Speaker
ROBERT E. WINDOM, M.D., Secretary
RICHARD S. HODES, M.D., Treasurer
VERNON B. ASTLER, M.D., Immed. Past President

WILLIAM W. THOMPSON, M.D., Judicial
JAMES B. PERRY, M.D., Legislative and Regulatory
JAMES F. RICHARDS, M.D., Medical Economics
J. RUSSELL PORLAW, M.D., Medical Services
JAMES L. BORLAND, M.D., Medical Systems
J. LEE DOCKERY, M.D., Scientific Activities
JOHN C. FLETCHER, M.D., Specialty Medicine
GERALD L. SCHNEBLER, M.D., Editor

Florida Medical Association, Inc.

(904) 356-1571 • BOX 2411 • 733 RIVERSIDE AVENUE • JACKSONVILLE, FLORIDA 32203

W. HAROLD PARHAM, D.H.A., Executive Vice President

RONALD C. JONES, Executive Director

MEMORANDUM

November 2, 1976

TO: Donald C. Jones, Executive Director

FROM: John E. Thrasher, Legal Counsel

SUBJECT: Solicitation of Contributions for AMPAC and FLAMPAC

I have previously discussed with you certain information that the new Federal Elections Law requires when we are engaging in joint membership solicitations for the above two organizations.

One of the statements which I have suggested be placed on an insert for our dues mailing was as follows: "If your practice is incorporated, FLAMPAC and AMPAC voluntary contributions should be written on a personal check." This statement was included primarily because Federal Law does prohibit corporate contributions to all Federal candidates; and it was felt that this would be of some assistance to AMPAC in designating those contributions that were from corporate entities.

There is no specific prohibition in Florida Law against corporate contributions to State candidates. Scotty Fraser has called and suggested that including this sentence in our mailings may discourage certain contributions by corporate entities. Since there is no specific prohibition in Florida against accepting corporate contributions, and the sentence that I had previously suggested was placed in the statement primarily to benefit the AMPAC people, I now feel that we ought to remove that sentence and set up some internal mechanism for identifying those corporate contributions, if any, that are forwarded to AMPAC. Scotty has offered to work with someone who you may designate on your staff to develop a memorandum that would be sent to the local county societies who do direct billings to inform them of the requirements relative to coporate contributions and AMPAC. Please let me know if you have any questions concerning this matter.

7:cpv
cc: Scotty Fraser

3102735517

Petitioners Exhibit #5
5/11/78 JHC, CSL
Witness Von Thron

CANDIDATE EVALUATION

BASIC INFORMATION ON CANDIDATE

District #____: Candidate for ( )Senate; ( )Assembly

Name of Candidate _____ Age ___ Sex ___ Race____

Address_____ Phone _____

Occupation _____ Political Party _____

Family: Name of Spouse _____ Occupation _____

No. of Children & Ages _____

CANDIDATE EVALUATION

Within the District the candidate seems to be viewed as follows by people in the know: (Check Appropriate Boxes)

	Outstanding	High	Moderate	Average	Below Average	Unacceptable
Honesty & Integrity						
Legal, Moral and Ethical Behavior						
Physical Attributes: Pleasant Appearance						
Youthful or Vigorous						
Good Health						
Even Temperament						
Willing to Work Hard on Job						
Speaking Ability						
Leadership Qualities						
Administrative Abilities						
Knowledge of District						
Involvement in Local Organizations						
Reputation Among Community Leaders						

ESTIMATE OF CANDIDATE'S SOURCES OF VOTER SUPPORT

	Strong	Moderate	Weak	None
Doctors in District				
General Public				
Unions				
Professional Organizations (List)				
1.				
2.				
3.				
Ethnic Groups (List)				
1.				
2.				
3.				
Political Party (Name)				
Youth				
Elderly				
Business				
Republican Voters				
Democratic Voters				
Independent Voters				
Other (Name)				

If candidate is an incumbent give number of years in office _____

CANDIDATE'S VULNERABILITY:

Possible factors to consider:

Too Old_____ Too Young_____ Is candidate's race or sex a liability?_____

Family Problems?_____

Low Party Registration in District?_____

Is candidate on less popular side of a local or national issue?_____

_____

3102735519

Vulnerability cont'd

Involvement in scandals?_____

Religion a liability or asset?_____

Ethnic Background a liability or asset?_____

Voting Record?_____

Inexperience?_____

Other: Anything that places candidate at disadvantage vis a vis the opponent._____

_____

_____

CANDIDATE'S PERCEPTIONS OF MEDICINE AND THE MEDICAL PROFESSION.

Is the candidate aware of the major problems facing medicine?

Professional liability?_____

Escalating costs?_____

Certificate of Need problems?_____

Medicaid reimbursement? _____

Governmental constraints on health care delivery?_____

_____

Other:_____

_____

Does the candidate favor private enterprise or governmental solutions to medical and non-medical problems?_____

_____

Does the candidate favor private practice, HMO, or governmental delivery of health care?

_____

_____

Does the candidate believe that medicine needs to be regulated by government? If so, in what way?_____

_____

What is the candidates platform in reference to medicine? To non-medical matters?

_____

3 1 0 1 0 2 7 3 5 2 0

Is the candidate amenable to including medical matters in his or her platform? _____

_____

CAMPAIGN EVALUATION

Executive Committee: List names and occupations

1. _____
2. _____
3. _____
4. _____
5. _____
6. _____
7. _____
8. _____
9. _____
10. _____

_____

_____

Is the committee representative of the cultural, occupational, and ethnic composition of the district? _____ Is the committee functioning? _____

_____ Does it have credibility? _____

_____

Steering Committee (get names and roll of each in campaign)

1. _____
2. _____
3. _____
4. _____
5. _____
6. _____
7. _____
8. _____

9. _____

_____

10. _____

_____

How often does it meet? _____ Is it capable of running an effective campaign? _____

_____ Is it responsive to the issues? _____

CAMPAIGN STAFF

1. Campaign Manager: FT_____; PT_____; Vol._____ How much time?_____

Name_____ Age_____ Sex_____ Race_____

Address_____ Phone_____

Political Experience (List prior and present political activities and positions; in your view has this prepared him well for present responsibilities?) _____

_____

_____

Business Administrative experience _____

Good Office Manager? _____

Good at Personnel Relations? _____

Good Judgement_____ Common Sense_____ Cool when under fire?_____

Other comments _____

_____

2. Finance Chairman: FT_____ PT_____ Vol_____ How much time?_____

Name_____ Age_____ Sex_____ Race_____

Address_____ Phone _____

Occupation _____

Experience in Political Campaigns: _____

_____

Present Finances $_____ Debts $_____

Principal source of funds:

Major Contributions; amount or %_____, Direct Mail; amount or %_____

Finance Chairman, con't

Personal amount or $_____

3. Legal Advisor: FT_____ PT_____ Vol_____ How much time?_____

Name_____ Age_____ Sex_____ Race_____

Experience in political campaigns?_____

_____

4. Publicity Director: FT_____ PT_____ Vol_____ How much time?_____

Name_____ Age_____ Sex_____ Race_____

Address_____ Phone_____

Experience: Professional R.R.?_____ Previous Experence in Political Campaigns?_____

Is present campaign visible in community of TV?_____ Radio?_____

Newspapers?_____ Posters?_____ Billboards?_____

Other_____

What type of media is most effective for publicity in this district?_____

_____

What are the over all plans for publicity throughout the campaign?_____

_____

_____

_____

5. Scheduler Coordinator (scheduler): FT_____ PT_____ Vol_____ Time_____

Name_____ Age_____ Sex_____ Race_____

Address_____ Phone_____

Political Experience:_____

_____

Look at candidates schedule; Is candidate's time well planned?_____

_____; Is candidate spending his/her time with potential supporters; i.e. the undecided vote?_____

6. Research Director: FT_____ PT_____ Vol_____ How much time?_____

Name_____ Age_____ Sex_____ Race_____

Address_____ Phone_____

Experience in political research?_____

_____

_____

Ask to see recent polls concerning (1) potential votes in district_____

_____ (2) issues in district_____

(3) relative standing of candidates _____

Is candidate using this information effectively to guide the campaign?_____

_____

Do polls show candidate "visibility" and support growing?_____

_____

7. Volunteer Director: FT_____ PT_____ Vol_____ How much time?_____

Name_____ Age_____ Sex_____ Race_____

Address_____ Phone_____

Experience in political campaigns:_____

_____

_____

What is program for volunteers?_____

_____

Is it well organized?_____ How many volunteers are availabl

_____Are they enthusiastic?_____

Are they being used effectively?_____

8. Treasurer: FT_____ PT_____ Vol_____ How much time?_____

Name_____ Age_____ Sex_____ Race_____

Address_____ Phone_____

Experience with Election Laws?_____

_____

3102735524

EVALUATION OF CANDIDATE'S VIABILITY

Is this candidate sure to win? _____; to lose? _____ or will the race be close? _____
If close, do you think a contribution from your PAC _____ will materially improve the candidates chances to win? _____

How much do you think is needed? _____

Other comments and recommendations: _____

3 1 0 1 0 2 7 3 5 5 5

Petitioners Exhibit #6 for
5/11/78 JRC, CSR
Witness Von Thron

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida 32203

CONFIDENTIAL

M I N U T E S

Board of Directors
July 24-25, 1976
Innisbrook Resort, Tarpon Springs, Florida

CALL TO ORDER

The meeting was called to order at 9:20 a.m. on July 24, by Secretary Thompson, due to the absence at the beginning of the meeting of Dr. Broadaway and Dr. Glotfelty.

ATTENDANCE

Members Present:
Rufus K. Broadaway, M.D., President; John W. Glotfelty, M.D., Vice President; William Thompson, M.D., Secretary; Francis C. Coleman, M.D., Treasurer; Joseph C. Von Thron, M.D., FMA Liaison; Mrs. Ramona Updegraff, Woman's Auxiliar Representative; Louis C. Murray, M.D.; Robert Windom, M.D. Eugene Peek, M.D.; Fred C. Andrews, M.D.; Taylor Kirby, M. John M. Hamilton, M.D.; Julian H. Groff, M.D.; Donald G. Nikolaus, M.D.; Irving Essrig, M.D.; R.J. Stambaugh, M.D.

Members Absent:
Philip B. Phillips, M.D.; Thomas Edwards, M.D.; Samuel Day M.D.; James White, M.D.; Allyn B. Giffin, M.D.; Karl R. Ro M.D.; G. Brock Magruder, M.D.; H. Quillian Jones, Jr., M.D Fred A. Butler, M.D.; Carl E. Andrews, M.D.; Andre S. Capi M.D.; Henry D. Perry, Jr., M.D.; Arnold A. Kaplan, M.D.; Jack Q. Cleveland, M.D.; Margaret Skinner, M.D.; Franklin Evans, M.D.; Richard H. Fleming, M.D.

Others Present:
Robert N. Webster, M.D.; Donald O. Alford, M.D.; Michael D Ballard, M.D.; John S. Stewart, M.D.; Roger D. Petersen, M Laurie L. Dozier, Jr., M.D.; Charles Metzger, M.D.; Charle Montgomery, M.D.; Dick L. Van Eldik, M.D.; Ernest Wollin, Marvin Burdette, M.D.; Thomas D. Bartley, M.D.; Scotty Fra FMA Director of Legislative Activities; George Palmer, FMA Capital Office; Peter Lauer, AMPAC Representative; Dinna Hipp, Hillsborough County Medical Society; Cathy Lunsford, Hillsborough County Medical Society; Carol Crowley, Palm Beach County Medical Society; Jamie Couch, Palm Beach County Medical Society; Beverly F. Dozier; W.G. Stafford, Broward County Medical Society; John Hanni, Jr.; Paul Newm AMPAC campaign consultant; Kaylee Cutler, FLAMPAC consulta Charles W. Murfin, FLAMPAC Executive Director; Judith A. Klosterman, Recorder.

APPROVAL OF MINUTES

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE BOARD MEETING OF MAY 7, 1976, BE APPROVED AS PUBLISHED.

3102273326

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE EXECUTIV COMMITTEE MEETING OF JUNE 27, 1976, BE APPROVED AS PUBLISHE

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE CANDIDAT SELECTION COMMITTEE MEETING OF MAY 25, 1976, BE APPROVED AS PUBLISHED

TREASURER'S REPORT — MOTION CARRIED UNANIMOUSLY THAT THE TREASURER'S REPORT AND ADDITION THERETO BE APPROVED AS PUBLISHED.

MOTION FOR BASIC CONTRIBUTION — MOTION CARRIED UNANIMOUSLY THAT THE FOLLOWING BASIC CONTRIBUTION GUIDELINES BE FOLLOWED: $500 PLUS AMPAC'S CONSIDERATION FOR THE SENATE; $500 PLUS AMPAC'S CONSIDERATI FOR CONGRESS; $300 FOR THE FLORIDA SENATE: $200 FOR THE FLORIDA HOUSE; $500 FOR KEY M.D. RACES.

MOTION INVOLVING INCREASE OR DECREASE — MOTION CARRIED UNANIMOUSLY THAT A COMMITTEE COMPOSED OF THE EXECUTIVE COMMITTEE PLUS THE DISTRICT BOARD MEMBERS INVOLVED CAN INCREASE OR DECREASE NEEDS FOR CONTRIBUTIONS ACCORDING TO THE INDIVIDUAL CANDIDATE.

MOTION NOT TO CONTRIBUTE — MOTION CARRIED THAT FLAMPAC WILL NOT CONTRIBUTE TO CANDIDAT WITHOUT OPPOSITION OR TO THOSE WHO DO NOT HAVE A CHANCE TO WIN. EXCEPTIONS WOULD BE UP TO THE EXECUTIVE COMMITTEE AND DISTRICT REPRESENTATIVES. (This was the previous policy and was simply reaffirmed.)

REPORT OF PRESIDENT — Dr. Broadaway gave a report stating that FLAMPAC has, as of July, 1976, 4,000 members with 70 sustaining members, while the yearly FLAMPAC membership for 1975 was 3,500 with 7 sustaining members.

Dr. Broadaway spoke about our goals for the remaining year and what we should try to accomplish prior to the election.

REPORT OF EXECUTIVE DIRECTOR — Mr. Murfin gave an outline of the meeting for Sunday, July which will be an informational campaign worker's program an panel discussion.

OLD BUSINESS

MOTION SPECIALTY GROUP PACS — MOTION CARRIED UNANIMOUSLY THAT THE FLORIDA MEDICAL POLITIC ACTION COMMITTEE SERVE AS A CENTRAL DEPOSITORY FOR THE MEDICAL POLITICAL ACTION EFFORT; AND THAT THE FLAMPAC BOARD ESTABLISH A PROCEDURE WHEREBY A SPECIALTY GROUP INTERESTED IN A SPECIFIC CONTRIBUTION TO A CANDIDATE COULD REQUEST ANY MONIES DONATED TO FLAMPAC OVER AND ABOVE THE BASE MEMBERSHIP FOR MEMBERS OF THE PARTICULAR SPECIALTY GROUP BE UTILIZED IN AREAS DEEMED NECESSARY BY THE SPECIALTY GROU

3 1 0 2 7 3 6 2 7

MOTION SPECIALTY GROUP PACS	MOTION CARRIED UNANIMOUSLY THAT THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE BOARD REQUEST THAT SPECIALTY GROUPS BE INVITED TO APPOINT ONE MEMBER OF THE SPECIALTY GROUP TO SERVE AS AN EX OFFICIO MEMBER OF THE FLAMPAC BOARD IN ORDER TO PROVIDE LIAISON BETWEEN THE FLAMPAC BOARD AND THE INDIVIDUAL SPECIALTY GROUP.
MOTION STATISTICAL POLL	MOTION CARRIED THAT FLAMPAC CONDUCT A POLL NOT TO EXCEED AN EXPENDITURE OF FLAMPAC FUNDS OF $3,500; HOWEVER, IF OTHER FUNDS BECOME AVAILABLE, THESE ADDITIONAL FUNDS MAY BE USED FOR SAID POLL.
PUBLICATION IN FMA JOURNAL	It was noted that the Executive Committee of The Journal did not approve the FLAMPAC request for one or more pages per month in The Journal to be used to discuss political topics or for purchased advertising space in The Journal for the same purpose.

NEW BUSINESS

CAMPAIGN BUDGETS	It was noted that the balance in FLAMPAC's national campaign fund is $29,300; the balance in FLAMPAC's state campaign fund is $35,560.
U.S. SENATE POLL	The results from the poll of the FLAMPAC Board of Directors regarding the race for the Senate seat presently held by Senator Lawton Chiles were as follows: Senator Chiles - 7 Senator Sims - 2; Dr. Grady - 9; support all three - 1; support two - 4; uncommitted - 1; postpone decision until a later date - 6.
MOTION FLAMPAC VACANCIES	MOTION CARRIED THAT DONALD O. ALFORD, M.D., BE RECOMMENDED TO FILL THE VACANCY IN DISTRICT 2. MOTION CARRIED THAT JOHN C. KRUSE, M.D., BE RECOMMENDED TO FILL THE VACANT SEAT IN DISTRICT 3 WHICH SAMUEL DAY, M.D., IS VACATING. MOTION CARRIED THAT HAROLD WILLIAMSON, M.D., BE RECOMMENDED TO FILL THE VACANCY IN DISTRICT 7.
FLAMPAC MEETING EXPENSES	MOTION CARRIED THAT FLAMPAC ASK THE FLORIDA MEDICAL ASSOCIATION TO APPROPRIATE FUNDS FOR EXPENSES FOR ONE MAJOR MEETING PER YEAR FOR FLAMPAC COMMITTEE MEMBERS.

3 1 0 2 7 3 5 2 9

PRESS RELEASES ON CONTRIBUTIONS

A discussion was held regarding the pros and cons of press releases on contributions. It was stated that we should be proud of our contributions and that candidates may desire to use our endorsement. However, some physicians may be angry having the extent of our support publicized. Also, some candidates may not wish us to be public in our support. It was agreed that we would leave this up to individual candidates.

FLAMPAC SPECIAL PROGRAMS

The following special FLAMPAC programs were discussed by Charles Murfin: Candidate selection and support committees which request physicians to work on behalf of a specific candidate through a letter requesting this support or throu personal contact; Boosters committee which asks physicians who have donated in the past to donate again; the Dade-Brovard project; the physician precinct program; the cent volunteer operation; special events such as coffees, cockt parties, etc.; and blitz day where an all-out effort of support is focused on one day just prior to election.

MOTION APPROVAL OF RECOMMENDATIONS OF THE CANDIDATE SELECTION COMMITTEE

MOTION CARRIED UNANIMOUSLY THAT THE RECOMMENDATIONS DETERMI AND PRESENTED BY THE PLAMPAC CANDIDATE SELECTION COMMITTEE BE APPROVED AS PRESENTED. (See Appendix 1)
Dr. Glotfelty asked if there were further consideration of candidates that needed to be approved at this time. There was none.

MOTION

MOTION CARRIED UNANIMOUSLY THAT IN RACES WHERE NO DETER-MINATION WAS MADE, FLAMPAC WILL BE GUIDED BY THE RECOMMEND/ OF THE COUNTY SELECTION COMMITTEE UPON APPROVAL BY THE FLA EXECUTIVE COMMITTEE AND THE DISTRICT BOARD MEMBER INVOLVE

SEMINAR

Dr. Glotfelty turned the meeting over for the purpose of a political seminar to Mr. Murfin, Executive Director of FLAMPAC; Mr. Pete Lauer, field representative of AMPAC; an Mr. Paul Newman, political consultant.

ADJOURNMENT

The meeting was adjourned at 12:00 noon, Sunday, July 25.

3 1 1 2 7 3 3 2 9

SATURDAY

JULY 24, 1976

8:30	Coffee and breakfast served	
9:00	Call to order	Rufus K. Broadaway, M.D.
	Reading of the minutes 1. Board Meeting, 5-7-76 2. Executive Committee, 6-27-76 3. Candidate Selection Committee, 5-25-76	W.W. Thompson, M.D.
	Treasurer's Report	Francis Coleman, M.D.
	Report of the Chairman	Rufus K. Broadaway, M.D.
	Report of the Executive Director	Charles W. Murfin
	Old Business 1. Speciality Group PAC's 2. Statistical Poll 3. FLAMPAC Publication in the FMA Journal	
	Coffee Break	
	New Business 1. Campaign Budgets 2. Results of Board Poll on U.S. Senate Race 3. FLAMPAC Board vacancies 4. FLAMPAC meeting expenses 5. Press Releases on Contributions	
12:00	Lunch Break - Lunch served	
1:30 - 2:00	FLAMPAC Programs 1. Candidate Selection and Support Committees 2. Boosters Committee 3. Dade - Broward Project 4. Physician Precinct Program 5. Central Volunteer Operation 6. Special Events - coffees, etc. 7. Blitz Day	Charles W. Murfin
2:00	Recess FLAMPAC Board; Convene Candidate Selection Committee	

3104227350

SATURDAY

JULY 24, 1976

Continued

2:00 - 4:15	Summary of Candidates and Districts and county testimony	Charles Murfin Scotty Fraser John Fotchman

4:30 Reconvene Board Meeting

New Business Continued

6. Consideration of Candidates
   - A. U.S. Senate
   - B. U.S. Congress
     1 - 15
   - C. Florida Senate
     1 - 40 (Odd numbered seats)
   - D. State House
     1 - 120

7. Other New Business

Recess -

SUNDAY

JULY 25, 1976

8:30 Breakfast served

9:00 Reconvene

1. Completion of FLAMPAC business, if any

2. Campaign Worker's Program

Panel Discussion	Mr. Paul Neuman Charles Murfin and others

1:00 Adjourn -

3 1 2 1 0 2 7 3 5 3 1

CIRCULATING COPY

Petitioner Exhibit No. 6
3/11/78 TM
Witness Von Thron

July 28, 1976

Joseph C. Von Thron, M.D.
25 North Orlando Avenue
Cocoa Beach, Florida 32931

Dear Dr. Von Thron:

Enclosed please find two checks each in the amount of $1,000 for Dr. Eorner and Congressman Paul.

When you forward these checks to these candidates, please insist that they forward to us the necessary filing forms and information. These contributions require us to begin the reporting process in Florida, Texas and California. We have no way of knowing the filing requirements in these states unless the candidates forward the information to us.

Respectfully yours,

Charles W. Murfin
Executive Director

CWM:jak

Enclosure

3102702735532

Petitioner's Exhibit # 8/mm
5/11/78 TRC. CTC
Mot Von Thron

Florida Medical Political Action Committee
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S
Meeting of

EXECUTIVE COMMITTEE

Saturday, August 12, 1972
Gold Key Inn
Orlando, Florida

CALL TO ORDER The meeting was called to order by the President, Joseph C. Von Thron, M.D., at 12:00 noon.

ATTENDANCE

Members Present: Joseph C. Von Thron, M.D., President; Edward G. Haskell, M.D., President-Elect; Louis C. Murray, M.D., Secretary; Francis C. Coleman, M.D., Treasurer; James T. Cook, M.D., FMA Liaison

Members Absent: Rufus K. Broadaway, M.D., Vice President

Others Present: Senator C. Welborn Daniel; Mrs. Arnold J. Spanjers, FMA Woman's Auxiliary Representative; Frederick C. Andrews, M.D., Chairman, FLAMPAC District 5; John W. Glotfelty, M.D., Chairman, FLAMPAC District 8; Hiram H. Raulerson, Jr., M.D., Co-chairman, FLAMPAC District 10; Julian H. Groff, M.D., Chairman, FLAMPAC District 13; Jack Q. Cleveland, M.D., Chairman, FLAMPAC District 14; Franklin J. Evans, M.D., Chairman, FLAMPAC District 15; J. Tom Sawye Assistant Director, Division of Field Services, AMA; Donald S. Fraser, Jr., Director, Public Affairs Department, FMA; Mrs. Helen K. Jones, Recording Secretary

OPENING REMARKS Doctor Von Thron informed the group that the primary purpos of this meeting was to evaluate the candidates for electior to the United States Congress and to the State Legislature. He stated that, for this purpose, the Executive Committee was being joined in its meeting by members of the Candidat Evaluation Committee and the District Chairmen of the newly created Congressional Districts.

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Florida Medical Political Action Committee
Executive Committee
August 12, 1972

PRESENTATION BY SENATOR C. WELBORN DANIEL

Doctor Edward G. Haskell introduced Senator C. Welborn Daniel, who discussed with the committee the importance of involvement in state legislative races and how to be most effective in this.

APPROVAL OF FINANCIAL STATEMENT

The Financial Statement for the period January 1, 1972, through August 10, 1972, was presented by the Treasurer, Francis C. Coleman, M.D.

MOTION WAS MADE AND PASSED THAT THE FINANCIAL STATEMENT BE APPROVED AS PRESENTED.

PROFESSIONAL ASSOCIATIONS

Discussion was held regarding the checks sent in by professional associations for their FLAMPAC membership dues. Of particular concern was whether these persons could be shown as members of AMPAC and FLAMPAC.

It was brought out that the receipts from professional associations could not be used for political action in federal elections and, upon the doctors' requests, these receipts could either be refunded to the professional association, used for political education, or used for state legislative races. Mr. Fraser was directed to develop specific policy recommendations on how checks from professional associations should be handled and what their membership status should be.

CONTRIBUTIONS AUTHORIZED VIA TELEPHONE APPROVED

MOTION WAS MADE AND PASSED THAT THE EXECUTIVE COMMITTEE APPROVE CANDIDATE SUPPORT CONTRIBUTIONS THAT HAVE ALREADY BEEN MADE PER AUTHORIZATION RECEIVED BY TELEPHONE.

REPORTS FROM DISTRICTS

Reports were received from each FLAMPAC district concerning the needs for candidate support in the congressional and state legislative races. President Von Thron noted that each of the FLAMPAC District Chairmen and Co-chairmen have reviewed the candidates within their district and have made recommendations to the Executive Committee concerning them. In many instances, he stated that local groups of physicians have banded together to form local PAC organizations.

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EXECUTIVE SESSION

NOTE: The Executive Committee met in Executive Session on the same day to consider the specific candidate support requests and related subjects.

SUPPORT FOR CANDIDATES WITH NO OPPOSITION

There was much discussion with regard to the support FLAMPAC should give to those friends of medicine who have been reelected without opposition.

MOTION WAS MADE AND PASSED THAT FLAMPAC NOT CONSIDER SUPPORT FOR CANDIDATES ELECTED WITH NO OPPOSITION UNLESS A SPECIFIC REQUEST IS RECEIVED FROM THE APPROPRIATE DISTRICT CHAIRMAN WITH SUFFICIENT JUSTIFICATION TO WARRANT DEPARTURE FROM THE POLICY.

SUPPORT FOR CONGRESSMAN PAUL ROGERS

It was brought to the attention of the Executive Committee that incumbent Congressman Paul Rogers anticipates having a very difficult reelection campaign.

MOTION WAS MADE AND PASSED TO REQUEST AMPAC TO SEND A REPRESENTATIVE TO COORDINATE THE DEVELOPMENT OF PHYSICIANS' SUPPORT FOR CONGRESSMAN ROGERS IN DISTRICT 11.

SUPPORT IN DISTRICTS 5, 10, AND 13

It was determined that additional investigation was needed in order to ascertain the candidates eligible for PAC support in Districts 5, 10, and 13.

MOTION WAS MADE AND PASSED THAT DECISIONS CONCERNING CANDIDAT SUPPORT IN CONGRESSIONAL DISTRICTS 5, 10, AND 13 SHOULD BE MADE BY THE PRESIDENT, THE CHAIRMAN OF THE SUB-COMMITTEE ON EVALUATION OF NATIONAL CANDIDATES AND THE RESPECTIVE DISTRICT CHAIRMEN OF THESE DISTRICTS; FOLLOWING WHICH DECISION, THE MEMBERS OF THE EXECUTIVE COMMITTEE WOULD BE INFORMED VIA TELEPHONE TO DETERMINE IF THERE WERE ANY OBJECTIONS TO THE CANDIDATE SO NOMINATED.

MOTION WAS FURTHER MADE AND PASSED THAT AMPAC BE CONTACTED TO DETERMINE IF FUNDS WOULD BE AVAILABLE TO USE FOR POLITICA SURVEY PURPOSES IN CONGRESSIONAL DISTRICTS 5, 10, AND 13.

CONGRESSMAN WILBUR MILLS

It was brought to the attention of the committee that there had been a request for PAC support for Congressman Wilbur Mills. There was much discussion on the subject of FLAMPAC support to out-of-state candidates.

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Florida Medical Political Action Committee
Executive Committee
August 12, 1972

MOTION WAS MADE AND PASSED THAT FLAMPAC NOT ENTER INTO ANY OUT-OF-STATE RACES UNLESS THE CANDIDATE HAS BEEN ENDORSED BY AMPAC, AND FLAMPAC HAS BEEN SPECIFICALLY REQUESTED TO ASSIST IN THE OUT-OF-STATE RACE BY AMPAC.

MOTION WAS FURTHER MADE AND PASSED TO INFORM CONGRESSMAN MILLS THAT FLAMPAC WOULD BE WILLING TO FURNISH TO HIM AN HONORARIUM FOR HIS APPEARANCE AT THE PAC LUNCHEON IN MAY; AND FURTHER THAT THE PRESIDENT OF FLAMPAC BE AUTHORIZED TO RELEASE UP TO $1,000 FOR THIS PURPOSE, PROVIDED CONGRESSMAN MILLS SO REQUESTED.

ADMINISTRATIVE ASSISTANCE TO CAPITAL OFFICE

Doctor Cleveland brought to the attention of the committee that he feels additional administrative support will be necessary in order to carry out increased FLAMPAC activities. He stated that this was a matter for information of the Executive Committee at this time and that he did not wish to pursue it in more detail. He felt that it would be appropriate for discussion at the next Board meeting.

"PHYSICIANS FOR NIXON" CAMPAIGN

Mr. Fraser was directed by the Executive Committee to assist Doctor Capi in his efforts to get a chairman in each of the congressional districts to handle the Nixon reelection campaign.

REIMBURSEMENT TO FMA FOR PAC ADMINISTRATIVE EXPENSES

It was brought to the attention of the Executive Committee that obligations have been incurred by FLAMPAC for postage, duplicating, phone calls, and other related administrative expenses and that transfer of sufficient funds from political action to political education account was needed. This matter was received as information.

PAC NEWSLETTER

Mrs. Spanjers reported to the Executive Committee on behalf of the Political Education Committee concerning their plans for a FLAMPAC newsletter. She stated that an initial draft of a letterhead had been completed and that plans were now moving ahead for the first issue of the newsletter. She stated that it was anticipated that one issue of the newsletter would be mailed prior to the first primary and a second newsletter immediately prior to the general election.

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It was reported that the estimated cost would be approximately $300 per mailing.

ND THAT FUNDS NECESSARY FOR PRODUCTION OF THE NEWSLETTER BE TRANSFERRED FROM THE CONTRIBUTIONS THAT HAVE BEEN MADE FROM PROFESSIONAL ASSOCIATIONS.

ADJOURNMENT There being no further business, the meeting was adjourned at 4:00 p.m.

3102273537

Petitioner's Exhibit #90
5/11/78 ZHC, CSR
Testimony Von Thron

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida · 32202

CONFIDENTIAL

M I N U T E S

FLAMPAC Board of Directors Meeting
Carlton House Resort Hotel
October 17, 1976

CALL TO ORDER

The meeting was called to order at 10:00 a.m. on October 17, by Vice President Glotfelty.

ATTENDANCE

Members Present:
John W. Glotfelty, M.D.; Francis C. Coleman, M.D.; Joseph C. Von Thron, M.D.; Karl R. Rolls, M.D.; Reginald J. Stambaugh, M.D.; Louis C. Murray, M.D.

Members Absent:
Rufus K. Broadaway, M.D.; William Thompson, M.D.; Ramona Updegraff; Philip B. Phillips, M.D.; Taylor H. Kirby, Jr., M.D.; Donald O. Alford, M.D.; Thomas Edwards, M.D.; John C. Kruse, M.D.; Eugene G. Peek, Jr., M.D.; James White, M.D.; Donald G. Nikolaus, M.D.; Frederick C. Andrews, M.D.; John Hamilton, M.D.; Allyn B. Giffin, M.D.; Irving Essrig, M.D.; Harold L. Williamson, M.D.; Robert E. Windom, M.D.; G. Brock Magruder, M.D.; H. Quillian Jones, Jr., M.D.; Fred A. Butler, M.D.; Carl E. Andrews, M.D.; Andre S. Capi, M.D.; Henry D. Perry, Jr., M.D.; Julian H. Groff, M.D.; Arnold A. Kaplan, M.D.; Jack Q. Cleveland, M.D.; Margaret Skinner, M.D.; Franklin J. Evans, M.D.; Richard M. Fleming, M.D.

Others Present:
Mike Lopez, M.D., Palm Beach County Medical Society; Lee Hewington, M.D., Ft. Myers; Scotty Fraser, Director of Legislative Activities; Kaylee Cutler, FLAMPAC Consultant; Judith A. Klosterman, Recorder

APPROVAL OF MINUTES

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE BOARD MEETING OF JULY 24-25, 1976, BE APPROVED AS PUBLISHED.

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE CANDIDATE SELECTION COMMITTEE OF JULY 24 BE APPROVED AS PUBLISHED.

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE CONFERENCE CALL OF AUGUST 17 BE APPROVED AS PUBLISHED.

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE CONFERENCE CALL OF AUGUST 31 BE APPROVED AS PUBLISHED.

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE CONFERENCE CALL OF SEPTEMBER 16 BE APPROVED AS PUBLISHED.

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MOTION TO APPROVE TREASURER'S REPORT	The Treasurer reported that as of September 30, 1976, the balance in the FLAMPAC account was $40,689.23. MOTION CARRIED UNANIMOUSLY THAT THIS FIGURE BE APPROVED.

NEW BUSINESS

MOTION TO SEND OUT PLATFORM NEWSLETTER	Dr. Von Thron discussed a proposed newsletter to be mailed to all FMA members regarding the National Health Insurance issue and the different party platforms regarding the same. MOTION PASSED UNANIMOUSLY THAT THIS NEWSLETTER BE PRINTED AND MAILED TO ALL FMA MEMBERS ON OCTOBER 22.
MOTION TO SEND OUT ENDORSEMENT NEWSLETTER	MOTION PASSED UNANIMOUSLY TO SEND OUT TO ALL FLAMPAC MEMBERS A NEWSLETTER STATING THOSE CANDIDATES WHICH HAVE BEEN ENDORSED BY FLAMPAC. THIS LETTER WILL BE MAILED ON OCTOBER 27 IF POSSIBLE.
MOTION TO HAVE NOVEMBER MEETING	The resignation of Charles W. Murfin as Executive Director was discussed. The Executive Committee UNANIMOUSLY PASSED A MOTION TO HAVE A JOINT COMMITTEE MEETING WITH FMA OFFICERS AND THE FLAMPAC EXECUTIVE COMMITTEE TO DISCUSS THIS VACANCY AT THE EARLIEST TIME POSSIBLE.
REPORT OF FEC CONFERENCE	A report of the Federal Election Commission Law Conference which was held in Chicago on October 2-3 was given by Dr. Coleman who attended this meeting.
DADE COUNTY PROBLEMS	A discussion was held regarding the situation in Dade County. The Dade County Medical Society will no longer have joint FLAMPAC billing. The Executive Committee needs to urge the FMA to do everything possible to help FLAMPAC in this matter. Dr. Murray was asked to make this a special project.
UNREGISTERED VOTER PROBLEM	A discussion was held regarding the problem of unregistered voters. Dr. Murray will be working on this project and will try to get the Women's Auxiliary interested in this project.
MOTION TO APPROVE CONTRIBUTIONS	MOTION CARRIED UNANIMOUSLY TO MAKE THE FOLLOWING CONTRIBUTIONS:

Richard Kelly	AMPAC contribution
C.W. Young	2,500 + AMPAC
Lou Frey	1,000

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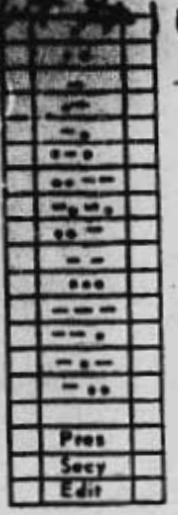
Andy Ireland 1,500
Jim Howard 200
Paul Rogers (letter of support)

Contributions made on behalf of the Florida Society of Ophthomology, Inc. were given approval provided none of the candidates are opposed by FLAMPAC.

ADJOURN The meeting was adjourned at 12:55 p.m.

CIRCULATING COPY

Petitioner's Exhibit No. ___ Ofn
5/11/78 JHC, CCR
witness Von Thron



October 18, 1976

SPECIAL DELIVERY

Mr. Bill Watson
AMPAC
Post Office Box 4449
Chicago, Illinois 60680

Dear Mr. Watson:

At the October 17 Board of Directors meeting, the FLAMPAC Board instructed me to officially request consideration of contributions by AMPAC to the individuals listed below. Because of the time factor involved, if possible please mail the checks directly to the physicians indicated with a copy of your transmittal letter to this office.

$5,000 for Richard Kelly, Congressional District 5. Please mail this check directly to Mr. Kelly's key contact physician, Donald G. Mikolaus, M.D., Kease Hospital, Dunedin, Florida, 33528.

$2,500 for C.W. Bill Young, Congressional District 6. Please mail this check to John Hamilton, M.D., 424 Beach Drive North, St. Petersburg, Florida, 33701.

$1,500 for Bob Johnson, Congressional District 8. Please mail this check to Karl R. Rolls, M.D., 1950 Arlington Street, Sarasota, Florida, 33579.

Thank you for your consideration of these matters.

Cordially yours,

Judith A. Klosterman
Secretary for the FLAMPAC Board

Jak

CC: Rufus K. Broadaway, M.D.
Scotty Fraser
Joseph C. Von Thron, M.D.

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Petitioner's Exhibit #11 for id
5/11/78 TKC, CSR
Mitchell Van Thron





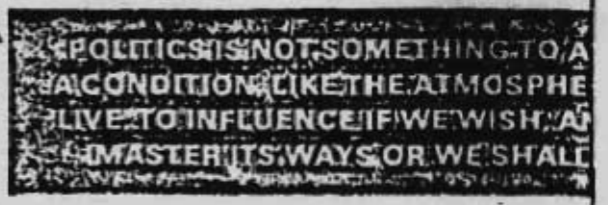
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AMPAC + STATE PAC = Effective Political Action

AMPAC

American Medical Political Action Committee

A copy of our report, filed with the appropriate supervisory officers, is
[illegible] available for purchase from the Superintendent of Docu-
ments, United States Government Printing Office, Washington, D.C.
20401.



This statement was never as true as it is today. Political scandals which have rocked the nation from coast to coast, at every governmental level, and in both parties, are enough to turn away the novice and even demoralize the more seasoned political enthusiast. The cynics are grateful for this gift of a ready-made excuse to dodge their civic responsibilities, and to use the scandals as their ultimate reason for inactivity.

These scandals should not be a reason to avoid political action, but a reason to become involved politically. Now more than ever, we must use the avenues, opportunities, and possibilities unique to our system to leap into the fray, and by our own dynamic action, help to bring forth positive change. Constructive change can occur when problems are viewed positively as challenges, and crises are viewed optimistically as opportunities for creative change.

Politics will not permit a vacuum. If honest patriots fail to fill leadership positions, then not-so-honest opportunists will step in to fill the void.

The alternative to chaos, and to dishonest leadership, is political action.

- *Political action as an individual, and in a group effort.*
- *Political action with your time as well as your pocketbooks.*
- *Political action in the party of your choice.*
- *Political action on behalf of the candidate of your choice.*

A physician, a physician's spouse, or a member of an allied medical profession, has the medical political action movement as a vehicle for his own activity. For legislation is determined not in legislative session, but in the voting booth on election day.

AMPAC and the state PACs spend membership dollars wisely.

AMPAC and the state PACs use proven methods of valuation in deciding whether or not to contribute to candidate. The primary aspects of a campaign which a evaluated before political funds are allocated are: 1) t degree of active and financial support on the part of loc physicians for the candidate; 2) the disposition of the ca didate toward giving medicine's views a fair hearing; 3) t candidate's chances for success; 4) the degree of profe sionalism in the campaign; 5) the need of the candida for additional political funds.

AMPAC doesn't contribute to a candidate in any sta without a written request from the state PAC Chairma Membership dollars are contributed to physician-officer and are spent by physician-officers. Physicians make t decision about the disposition of all political funds. Loc physicians decide which candidate to support. AMP and the state PACs supplement the efforts of local ca didate support committees.

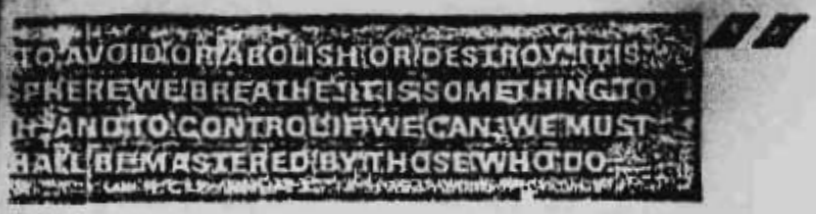
AMPAC does not participate in every congressiona race, nor is its financial participation in one congre sional race unduly large in proportion to the campai budget as a whole. AMPAC and the state PACs devel campaign contribution policies which reflect the volu teer activities on the part of the local medical communit

AMPAC and the state PACs are respected by leaders of both major political parties

Federal and state party officials and public offici know of the success of the medical political action mov ment. Since its inception, AMPAC and the state PA have steadily grown in number of members, as well as political effectiveness. Leaders in both parties work close cooperation with AMPAC and the state PAC They recognize that AMPAC's educational and politi activites have positive benefits for their own organizatio Read what current party leaders have to say about me cal political action on the reverse side of this page. The make sure your first political contribution this year is AMPAC and the state PAC. You owe it to yourse your profession and your country to support the medi political action movement.

For information on how to join your state PAC a AMPAC, please write to AMPAC, 520 North Michig Avenue, Chicago, Illinois 60611.

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The American Medical Political Action Committee, AMPAC, was organized to meet medicine's need for identification in the elective process.

In 1961, AMPAC was created by the American Medical Association to meet the need of providing the medical profession with an opportunity to assume a more active and effective role in electing candidates to public office.

AMPAC is a national, voluntary, non-profit, unincorporated group whose membership consists of physicians, their spouses, and members of allied medical professions. State political action committees are separate, autonomous units which function independently of, but in cooperation with, AMPAC.

AMPAC has two primary objectives. First, it seeks to educate its membership in the political process. Second, it hopes to involve that membership in effective political action.

AMPAC is led by a ten-member Board of Directors, which is appointed for one-year terms by the Board of Trustees of the American Medical Association. As the parent association, the AMA generously supports AMPAC's education activities. The lawful and specific right of the AMA to establish and support such a political action committee was reaffirmed in the Federal Election Campaign Act of 1971.

Membership contributions to AMPAC and the state PACs are usually made at the state level.

Everyone can join AMPAC. Usually the state or county medical society collects the state PAC/AMPAC contribution along with other professionally-related dues. This is called joint billing and most states use some form of this method. In states where no joint billing method is used, the dual contribution is made directly to the state PAC.

Each state PAC sets its own contribution schedule. Active membership in AMPAC is $10; sustaining membership in AMPAC is $50. The state PAC contribution is over and above these figures.

Active membership in AMPAC entitles the member to PAC identification among his peers, and a subscription to AMPAC's newsletter POLITICAL STETHOSCOPE.

Sustaining membership in AMPAC entitles the sustaining member to a prestigious "99 Plus" pin, and a subscription to all of AMPAC's periodical publications.

Membership contributions to AMPAC and the state PACs are used for candidate support.

The district medical candidate support committee is the basic political unit of the medical political action movement.

It is at this level that the physician plays his most important role as political decision-maker.

The candidate support committee is a group of physicians and their spouses in a given congressional or legislative district who have voluntarily and temporarily formed an organization to help elect a candidate. The candidate support committee provides financial support as well as volunteer manpower to elect the best man to office.

Candidate support committees are composed of Democrats, Republicans and any other party affiliates who, as members of the medical candidate support committee, recognize that political principles are more important than party labels. A candidate welcomes this kind of support because it shows bipartisan activity on behalf of his candidacy.

Once the candidate support committee has done all it can in raising funds for the candidate and in providing manpower for his election effort, it may decide to turn to the state political action committee for further support. From its political funds (membership dollars), the state PAC may decide to augment the local effort.

Sometimes the state PAC may feel that the race is important enough to call on AMPAC for further support.

The state PAC Chairman then asks for AMPAC political funds (again, membership dollars).

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STATE PACs and AMPAC NEED YOU



FOR INFORMATION ON HOW TO JOIN YOUR STATE PAC AND AMPAC, WRITE TO: AMPAC, 520 N. MICHIGAN AVENUE, CHICAGO, ILLINOIS 60611

Petitioner's Exhibit No. 12 for
5/11/78 FEC, CSK
Witness Von Thron

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S
Board of Directors
May 7, 1976
Diplomat Hotel, Hollywood-by-the-Sea, Florida

CALL TO ORDER The meeting was called to order at 7:30 a.m., by Chairman Broadaway.

ATTENDANCE Rufus K. Broadaway, M.D., President; John W. Glotfelty, M.D., Vice President; W. W. Thompson, M.D., Secretary; Frank C. Coleman, M.D., Treasurer; Joseph C. Von Thron, M.D., FMA Liaison; Thomas S. Edwards, M.D.; Frederick C. Andrews, M.D.; Karl R. Rolls, M.D.; Robert E. Windom, M.D.; Louis C. Murray, M.D.; Reginald J. Stambaugh, M.D.; Andre S. Capi, M.D.; Mrs. A. G. Updegraff, H. Quillian Jones, Jr., M.D.; Carl Andrews, M

OTHERS PRESENT Charles W. Murfin, Executive Director; Kaylee Cutler, FLAMPAC Consultant; Mary Broughton, Recorder.

MEMBERS ABSENT Edward G. Haskell, Jr., M.D., Immediate Past President; Philip B. Phillips, M.D.; Taylor H. Kirby, Jr., M.D.; Richard Fleming, M.D.; Samuel M. Day, M.D.; Eugene G. Peek, Jr., M.D.; Donald G. Nikolaus, M.D.; John Hamilton, M.D.; Allyn B. Giffin, M.D.; Irving Essrig, M.D.; J. Carlisle Hewitt, M.D.; G. Brock Magruder, M.D.; Fred A. Butler, M.D.; Henry D. Perry, Jr., M.D.; Julian H. Groff, M.D.; Arnold A. Kaplan, M.D.; Jack Q. Cleveland, M.D.' Franklin J. Evans, M.D.; Richard M. Fleming, M.D.

READING OF MINUTES The minutes of the meeting held January 31, 1976 were approved as published.

TREASURER'S REPORT Doctor Coleman offered the Treasurer's report and indicated that although FLAMPAC is doing very well and that membership surpassed the 1975 year-end total, we are still approximately 500 members, or $8,000, short of our budget requirements.

MOTION CARRIED UNANIMOUSLY THAT THE TREASURER'S REPORT BE ACCEPTED AS PRESENTED.

REPORT OF CHAIRMAN Chairman Broadaway reported that he had attended the AMPAC workshop and that FLAMPAC received a second place award for the ratio of membership to potential.

Doctor Broadaway also reported that he is continuing to meet with the FMA Board of Governors and that a good relationship between FLAMPAC and the FMA continues to exist.

REPORT OF EXECUTIVE DIRECTOR

The Executive Director reported that the FLAMPAC mailing schedule as approved by the FLAMPAC Board of Directors on November 15, 1975, was somewhat behind schedule due mainly to the Executive Director's long absences from the FLAMPAC office due to his legislative duties.

Mr. Murfin also reported that special activities were being continued in the FLAMPAC South Florida office and were progressing well.

The Executive Director went on to report that membership was at an all time high and that sustaining membership was up 700%.

REPORT OF MEMBERSHIP COMMITTEE

Doctor Glotfelty reported on the awards that were to be given at the FLAMPAC luncheon. He also reported on the status of each county medical society membership for the 1976 calendar year.

Doctor Glotfelty further reported that he felt all had been done that could be done for membership at this time and that future membership efforts should be concentrated on local efforts and statewide direct mail programs.

REPORT OF CANDIDATE SELECTION COMMITTEE

Doctor Von Thron reported that the Candidate Selection Committee had met to consider contributions for several legislative appreciation dinners and for the congressional campaigns of Congressman Richard Kelly and Congressman Herbert Burke. A $5,000 contribution had been approved for Congressman Kelly with other funds requested from AMPAC and $3,000 had been appropriated for Congressman Burke.

OLD BUSINESS

OUT OF STATE CONTRIBUTIONS

Doctor Von Thron asked that the Committee revisit the idea of making contributions to congressional candidates in other states. After much discussion, the FLAMPAC Board agreed in principle with making very selective contributions to candidates from other states and that the decision for which candidates and amounts of contributions and the timing of contributions to be left up to the regular candidate support channels, i.e., the Candidate Selection Committee.

MOTION CARRIED THAT THE FLAMPAC BOARD AGREE IN PRINCIPLE WITH MAKING CONTRIBUTIONS TO CANDIDATES RUNNING IN OTHER STATES THAT ARE CAREFULLY SELECTED BY THE CANDIDATE SELECTION COMMITTE WITH SPECIAL CONSIDERATION FOR BUDGETARY REQUIREMENTS FOR CAMPAIGNS WITHIN THE STATE OF FLORIDA.

NEW BUSINESS

3102751

SPECIALTY GROUP PAC'S — The FLAMPAC Board then considered the pros and cons to the organization of political action committees by specialty groups. There was no action; however, it was suggested by Doctor Coleman and others that the FLAMPAC Board would be very receptive to the request from specialty groups for special campaign contributions especially as it relates to the amounts donated by members of that specialty group over and above the general $25 FLAMPAC donation.

CANDIDATE COMMITTEE SCHEDULE — The schedule for candidate selection as suggested in the agenda was approved for the 1976 elections.

LEGISLATIVE APPRECIATION DINNERS — MOTION WAS MADE AND PASSED UNANIMOUSLY THAT THE FLAMPAC BOARD APPROVE THE EXPENDITURE OF $200 IN SUPPORT OF THE LEGISLATIVE DINNER FOR CONGRESSMAN FUQUA.

MOTION CARRIED TO REFER TO THE CANDIDATE SELECTION COMMITTEE THAT THE FLAMPAC BOARD REQUEST ADDITIONAL FUNDS FROM AMPAC ON BEHALF OF CONGRESSMAN BURKE.

RESEARCH POLL — Mr. Murfin advised the Board that considering the number and importance of the several legislative and congressional races in Dade and Broward counties that a research poll in these counties would be very helpful. He also indicated that this would cause a severe strain on the FLAMPAC budget. It was suggested that the Executive Director consider organizing a volunteer poll using physicians and their wives in these areas.

BOARD VACANCIES — The Executive Director indicated that several vacancies in the FLAMPAC Board do now exist or will soon exist. He promised to advise each board member by letter of the vacancies and urged each board member to attempt to identify replacements to fill these vacancies.

NEXT MEETING — The Executive Committee meeting was set for June 27, 1976, in conjunction with the AMA meeting in Dallas.

ADJOURN — There being no further business, the meeting was adjourned at 9:05 a.m.

Petitioner's Exhibit #13 for id
3/11/78 SMC CSR

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203

M I N U T E S

Meeting of :

FLAMPAC Executive Committee
December 22, 1975
TELEPHONE CONFERENCE

ATTENDANCE Rufus K. Broadaway, M.D., President, John W. Glotfelty, M.D. Vice President, Francis C. Coleman, M.D., Treasurer, Joseph C. Von Thron, M.D., FMA Liaison, Julian Groff, M.D.

Others Present:
Charles W. Murfin, Executive Director, Diana Hipp, Recorder.

Members Absent:
William W. Thompson, M.D., Secretary, Mrs. Ramona Updegraff, W.A. Representative to FLAMPAC

OPENING REMARKS Dr. Rufus K. Broadaway called the meeting to order at 2:00 p.m.

ITEMS OF DISCUSSION Charles W. Murfin, Executive Director, reported to the committee on the status of:

1- The FLAMPAC Brochure
2- The FLAMPAC Newsletter
3- Mailings to Non-Members

Mr. Murfin requested approval to deposit a portion of FLAMPAC funds into a savings account.

MOTION MOTION CARRIED UNANIMOUSLY TO TRANSFER $40,000.00 INTO A FLAMPAC SAVINGS ACCOUNT AND THAT MR. MURFIN RESEARCH OTHER INVESTMENT AVENUES SUCH AS: CERTIFICATE OF DEPOSIT AND UNITED STATES TREASURY NOTES.

CHANGE OF LOCATION FOR FLAMPAC AMPAC SEMINAR Mr. Murfin informed the Executive Committee that due to various problems with the Carlton House Hotel, the FMA Interim meeting of the House of Delegates and therefore, the FLAMPAC seminar was changed to the Orlando Hyatt House.

MEMBERSHIP INFORMATION PACKET Mr. Murfin informed the Executive Committee of his plans to provide each of the FLAMPAC Board members with a thorough membership information packet to be distributed at the January 31, 1976 FLAMPAC Board of Director's meeting.

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PUBLICITY FOR THE AMPAC-FLAMPAC SEMINAR

The Executive Committee requested that Mr. Murfin step up his efforts to publicize the January 30, 1976 FLAMPAC-AMPAC seminar.

CAMPAIGN CONTRIBUTION REQUEST FOR CONGRESSMAN LEHMAN

A request for a candidate contribution for Congressman William Lehman was presented to the Executive Committee by Dr. Jay Groff.

MOTION

THAT THE EXECUTIVE COMMITTEE OF FLAMPAC NOT APPROPRIATE THE $1,000.00 REQUESTED BY DR. GROFF FOR CONGRESSMAN LEHMAN AT THIS TIME AND THAT THE DECISION BE TABLED FOR FURTHER DISCUSSION AT THE FULL BOARD MEETING, SCHEDULED FOR JANUARY 31, 1976 IN ORLANDO.

MOTION

MOTION CARRIED UNANIMOUSLY THAT MR. MURFIN CONTACT THE AMERICAN MEDICAL POLITICAL ACTION COMMITTEE TO DETERMINE WHETHER OR NOT CONGRESSMAN LEHMAN HAS REQUESTED AMPAC ASSISTANCE AND THAT MR. MURFIN WILL REPORT HIS FINDINGS TO THE FULL BOARD IN JANUARY.

ADJOURNMENT

There being no further business, the meeting was adjourned at 2:23 p.m.

-/dh

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Association 931

Florida Medical Political Action Committee
Financial Statement
January 1, 1975 - December 31, 1975

Cash on Hand, January 1, 1975		
Florida National Bank - Checking Account	$ 551.09	$ 551.09
Income		
Dues Current	$55,889.00	
Dues Back	10.00	
Dues Current - National	37,830.00	
Dues Professional Association	690.00	
Deferred Income - State Dues	865.00	
Deferred Income - National Dues	650.00	
Total Income		$95,934.00
To Be Accounted For		$96,485.09
Disbursements		
Convention - State	$ 2,194.50	
Miscellaneous Expenses	216.07	
Telephone & Telegraph	850.39	
Secretary	53.15	
Meeting Expense	1,500.19	
Contract Services	80.50	
Accounting	260.00	
Office Supplies	270.52	
Postage	1,894.97	
Printing	633.65	
National Dues	35,560.00	
Donations	100.00	
Campaign Contributions	2,465.00	
Total Disbursements		$46,078.94

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Cash on Hand, December 31, 1975

Florida National Bank - Checking Account	$10,381.15	
Florida National Bank - Saving Account	40,000.00	
Checks Returned	25.00	$50,406.15
Total Amount		$96,485.09

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Florida Medical Political Action Committee
Post Office Box 2371
Jacksonville, Florida 32203

Petitioner's Exhibit 5/11/78 JKC, CR 14/six writes Von Thron

M I N U T E S

Meeting of

EXECUTIVE COMMITTEE

Sunday, March 11, 1973
Washington, D.C.

CALL TO ORDER The meeting of the FLAMPAC Executive Committee was called to order by the President, Joseph C. Von Thron, M.D., at 4:00 p.m.

ATTENDANCE Members of Executive Committee Present: Joseph C. Von Thron, M.D., President; Edward G. Haskell, Jr., M.D., President-Elect; Rufus K. Broadaway, M.D., Vice President; Louis C. Murray, M.D., Secretary

Other FLAMPAC Board Members Present: W. W. Thompson, M.D., Chairman, FLAMPAC District 1; Taylor H. Kirby, M.D., Co-Chairman, FLAMPAC District 2; Thomas S. Edwards, M.D., Chairman, FLAMPAC District 3; Eugene G. Peek, M.D., Co-Chairman, FLAMPAC District 4; John W. Glotfelty, M.D., Chairman, FLAMPAC District 8; Karl R. Rolls, M.D., Co-Chairman, FLAMPAC District 8; Jack Q. Cleveland, M.D., Chairman, FLAMPAC District 14; Mrs. Arnold J. Spanjers, Representative, Woman's Auxiliary

Others Present: Sanford A. Mullen, M.D., Chairman, FMA Council on Legislation and Public Agencies; Mr. W. Harold Parham, FMA Executive Vice President; Mr. Donald S. Fraser, Jr., Director, FMA Public Affairs Department

APPROVAL OF MINUTES MOTION WAS MADE AND PASSED THAT THE MINUTES OF THE MEETING OF THE EXECUTIVE COMMITTEE HELD ON OCTOBER 4, 1972, BE APPROVED AS PRESENTED.

WOMAN'S AUXILIARY REPORT Mrs. Arnold J. Spanjers, Representative of the FMA Woman's Auxiliary, stressed the need to develop a category for family memberships. It was noted that this was probably the most feasible means to expand substantially the number of wives who participate in FLAMPAC. Mrs. Spanjers stated that the wives throughout the state were anxious to assist in the establishment of workshops but that additional soft dollars would be necessary if meaningful workshops were to be developed.

MEMBERSHIP Mr. W. Harold Parham, Executive Vice President of the Florida Medical Association, stated that a new billing method (CAPIS) was being used and felt that this would assist FLAMPAC membership. Mr. Parham was asked to monitor the CAPIS billing method as far as its effect on FLAMPAC membership is concerned and report to the FLAMPAC

Florida Medical Political Action Committee
Executive Committee
March 11, 1973

Board at its Annual Meeting. When asked about the FMA's support for FLAMPAC activities, Mr. Parham stressed that the FMA Board of Governors was unanimously behind the activities of FLAMPAC and would assist in every way possible to support the political education activities of FLAMPAC.

FMA President-Elect, Joseph Von Thron, M.D., noted that the answer to the problems facing medicine today lie with a stronger PAC movement. It was stressed that one of the most active programs during the coming year should be the solicitation of sustaining members. Doctor Haskell recommended that a goal of 3200 total members for FLAMPAC should be set for the year 1973.

MEMBERSHIP DRIVE

Doctor Haskell reported to the Executive Committee on the plans that he and Mrs. Spanjers had developed for a membership drive during the coming year. He suggested that a contest would be an effective means to boost FLAMPAC membership.

MOTION WAS MADE AND PASSED THAT A MEMBERSHIP DRIVE BE HELD AND APPROPRIATE AWARDS BE GIVEN TO THE DISTRICT CHAIRMEN AND CO-CHAIRMEN FOR THE DISTRICT THAT HAS THE LARGEST TOTAL INCREASE IN MEMBERS AND THE DISTRICT THAT HAS THE LARGEST PERCENTAGE INCREASE OF PAC MEMBERS DURING 1973.

It was brought to the attention of the Executive Committee that there might be some problem with regard to checks for FLAMPAC membership being held in the FMA Accounting Office for an unreasonable length of time. President Von Thron directed Mr. Donald S. Fraser to look into this matter as soon as possible.

FLAMPAC'S EFFECT ON LEGISLATIVE PROGRAM

Doctor Sanford Mullen, Chairman of the Council on Legislation and Public Agencies, reported to the Executive Committee that preliminary indications are that FLAMPAC support during 1972 campaigns will have an extremely favorable impact on the 1973 FMA legislative program. He thanked the FLAMPAC Executive Committee for their active participation in the state legislative races.

OSTEOPATHIC MEMBERSHIP

It was brought to the attention of the Executive Committee that there might be a potential for FLAMPAC membership from osteopaths in Florida.

MOTION WAS MADE AND PASSED THAT THE FLAMPAC PRESIDENT AND THE FMA EXECUTIVE VICE PRESIDENT EXPLORE THE QUESTION OF OSTEOPATHIC MEMBERSHIPS IN FLAMPAC AND REPORT TO THE BOARD OF GOVERNORS AT ITS ANNUAL MEETING.

TRANSFER OF EDUCATIONAL FUNDS

It was brought to the attention of the Executive Committee that the Political Education account was running at a deficit and that moneys needed to be transferred from political action dollars to meet this deficit. It was noted that there were sufficient moneys in the funds accumulated from professional associations during the past year to satisfy this deficit.

MOTION WAS MADE AND PASSED TO TRANSFER NECESSARY POLITICAL ACTION DOLLARS TO THE EDUCATION ACCOUNT TO SATISFY THE CURRENT DEFICIT IN THAT ACCOUNT.

ADJOURNMENT

There being no further business, the meeting was adjourned at 4:55 p.m.

Petitioner's Exhibit # 15
5/11/78 rec, cpk
witness Von Thron

The Florida Medical Political Action Committee
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S

FLAMPAC Board of Directors

November 15, 1975
Host Airport Inn
Tampa, Fla.

ATTENDANCE

Members Present:
Rufus K. Broadaway, M.D., President, John W. Glotfelty, M.D., Vice President, William W. Thompson, M.D., Secretary, J.C. Hewitt, M.D., Donald Nikolaus, M.D., John Hamilton, M.D., Thomas Edwards, M.D., Ramona Updegraff, W.A. Rep. to FLAMPAC, Karl Rolls, M.D., Henry Perry, Jr., M.D., Reginald Stambaugh, M.D., Carl Andrews, M.D., Andre' Capi, M.D., Fred Andrews, M.D., Fred Butler, M.D., Jack Cleveland, M.D., Louis Murray, M.D., Frank Evans, M.D., Quillian Jones, Jr., M.D.

Members Absent:
Frank C. Coleman, M.D., Treasurer, Joseph C. Von Thron, M.D., FMA Liaison, Edward G. Haskell, Jr., M.D., Immed. Past President, Taylor Kirby, Jr., M.D., Samuel M. Day, M.D., Eugene Peek, M.D., Allyn B. Giffin, M.D., Robert E. Windom, M.D., Richard Fleming, M.D., Brock Magruder, M.D., Arnold Kaplan, M.D., Margaret Skinner, M.D.

Others Present:
Laurie Dozier, M.D., Elizabeth Rolls, W.A., John Richardson, FMA Staff, George Palmer, Jr., FMA Staff, Jan Taylor, FMA Staff, Charles W. Murfin, Executive Director, FLAMPAC, FMA Staff, Diana Hipp, Recorder.

OPENING REMARKS

Dr. Broadaway opened the meeting at 11:47 a.m. by welcoming the Board to Tampa.

APPROVAL OF MINUTES

THE MINUTES OF THE APRIL 25, 1975 MEETING OF THE BOARD OF GOVERNORS AND THE MINUTES OF THE SEPTEMBER 27, 1975 MEETING OF THE FLAMPAC EXECUTIVE COMMITTEE WERE APPROVED AS PUBLISHED.

TREASURER'S REPORT

THE FINANCIAL REPORT WAS APPROVED PENDING CLARIFICATION OF TWO ITEMS UNDER DISBURSEMENTS:

1) TRAVEL BY MEMBERS IN STATE
2) CONTRIBUTIONS

REPORT BY THE CHAIRMAN

Dr. Broadaway in his report, praised the members of the FLAMPAC Board for their work toward making FLAMPAC such a successful organization. Dr. Broadaway went on to praise The Florida Medical Association Board of Governors for their excellent support of FLAMPAC.

REPORT BY THE EXECUTIVE DIRECTOR — The Executive Director discussed several portions of the new Federal Elections Commission regulations and promised that a report on these regulations would be sent to each member of the Board.

REPORT BY MEMBERS ON EACH OF THEIR KEY CONTACTS — A report was given by each member of the Board on his Key Contacts. The Board expressed the recommendation that the individual visits to Key Contacts be continued. They also expressed their wish that The Florida Medical Association and FLAMPAC re-establish their participation in the AMPAC workshops.

OLD BUSINESS

MEMBERSHIP CAMPAIGN — There was general discussion of the need for organizing an active campaign for FLAMPAC membership in Florida. It was generally decided that to strengthen FLAMPAC membership in 1976 would be a top priority.

CANDIDATE EVALUATION ACTIVITIES — The Board considered a plan for formalizing candidate selection activities.

MOTION: MOTION CARRIED THAT THE EXECUTIVE DIRECTOR BE DIRECTED TO ORGANIZE CANDIDATE SELECTION COMMITTEES FOR EACH COUNTY MEDICAL SOCIETY IN FLORIDA: THAT EACH CANDIDATE SELECTION COMMITTEE CONSIST OF:

1) FLAMPAC BOARD MEMBERS
2) KEY CONTACTS
3) WOMAN'S AUXILIARY REPRESENTATIVE
4) COUNTY MEDICAL SOCIETY REPRESENTATIVE
5) LEGISLATIVE CHAIRMAN

AND FURTHERMORE, THAT EACH COMMITTEE INTERVIEW CANDIDATES FOR VARIOUS OFFICES.

It should be noted that the reason for establishing candidate selection committees is to increase local input into candidate selection. It was further recommended that local physicians be informed in advance and invited to participate in meetings of the candidate selection committee.

FLAMPAC-AMPAC SEMINAR — The program for the January 30, 1976 FLAMPAC-AMPAC Seminar to be held at the Carlton House Hotel in Orlando, Florida, was discussed. The Board recommended that the medical leaders throughout the state of Florida be encouraged to attend.

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FLAMPAC WORKSHOPS — The Executive Director proposed that several seminars be held for the purpose of informing the general physician population on political action, legislation and professional liability insurance activities. There were no objections.

NEW BUSINESS

BOARD VACANCY — The Board was informed that Dr. James White had been nominated by The Volusia County Medical Society to fill the vacancy in the Fourth Congressional District. It was pointed out that the committee had been unable to contact Dr. Peek on this matter prior to Board consideration.

MOTION: MOTION CARRIED THAT DR. WHITE BE TENTATIVELY APPROVED, PENDING CONFIRMATION BY DR. PEEK AND THE FLORIDA MEDICAL ASSOCIATION BOARD OF GOVERNORS.

ADDITIONAL BOARD MEMBERS — The Board discussed the advisability of selecting additional alternate Board members.

MOTION: MOTION CARRIED THAT THE EXECUTIVE COMMITTEE BE ASKED TO CONSIDER THE POSSIBILITY OF APPOINTING MORE ALTERNATE FLAMPAC BOARD MEMBERS, ESPECIALLY IN THOSE CONGRESSIONAL DISTRICTS COVERING LARGE GEOGRAPHIC AREAS.

INVESTING FLAMPAC FUNDS — The Board was informed that it was both advisable and legal that FLAMPAC funds be invested in a safe short term interest-bearing account.

MOTION: MOTION CARRIED THAT THE EXECUTIVE COMMITTEE BE DIRECTED AND EMPOWERED TO KEEP A PORTION OF FUNDS IN A SAVINGS ACCOUNT AND SHORT TERM CERTIFICATES.

PURCHASING AMPAC MEMBERSHIPS — The Executive Director recommended that the FLAMPAC Board authorize FLAMPAC to purchase AMPAC memberships in the name of individuals as a substitute for funds that could be designated for state campaign contributions only. There were no objections.

FORMATION OF TASK FORCE — The FLAMPAC Board discussed the need for a state-wide task force to deal specifically with FLAMPAC membership.

MOTION: MOTION CARRIED THAT A STATE-WIDE MEMBERSHIP COMMITTEE BE FORMED, CONSISTING OF THE ALTERNATE BOARD MEMBERS TO THE FLAMPAC BOARD OR AN INDIVIDUAL DESIGNATED BY THE ALTERNATE BOARD MEMBER WITH THE VICE PRESIDENT OF FLAMPAC SERVING AS CHAIRMAN OF THIS COMMITTEE.

LEGISLATIVE APPRECIATION DINNERS

The Executive Director requested policy guidelines from the FLAMPAC Board on FLAMPAC support of Legislative Appreciation Dinners.

MOTION:

MOTION CARRIED THAT FLAMPAC WILL PARTICIPATE IN LEGISLATIVE APPRECIATION DINNERS, PROVIDED THAT PROPER APPROVAL IS OBTAINED FROM THE EXECUTIVE COMMITTEE AND/OR THE FULL BOARD OF DIRECTORS OF FLAMPAC, SUCH PARTICIPATION NOT TO EXCEED $250.00 AND WILL BE APPROVED ONLY IF AT LEAST $250.00 HAS BEEN DONATED BY INDIVIDUAL PHYSICIANS.

MAXIMUM TENURE FOR BOARD MEMBERS

The possibility of establishing a maximum tenure for FLAMPAC Board members was discussed. It was pointed out that although there were advantages to introducing new Board members disadvantages in the form of losing many good effective Board members also existed. The FLAMPAC Board elected to set no policy on this matter at this time.

WOMAN'S AUXILIARY ROLE IN FLAMPAC

Dr. Broadaway introduced Mrs. Ramona Updegraff and congratulated her for becoming a voting member of the Executive Committee. Mrs. Updegraff assured the FLAMPAC Board that the Woman's Auxiliary intends to take a very active role in FLAMPAC operations. Dr. Glotfelty expressed his whole-hearted support for utilizing Woman's Auxiliary services on FLAMPAC's behalf.

DOCTOR'S PRECINCT PLAN

The Executive Director discussed a proposed plan to involve physicians in campaigns at the precinct level. The plan was endorsed by the FLAMPAC Board and the Executive Director was directed to proceed with this plan.

COLLECTION FEES

The Executive Director asked that the FLAMPAC Board reconside existing Board policy which calls for a rebate of 1% of all funds collected on FLAMPAC's behalf by county medical societi

MOTION:

MOTION CARRIED THAT THE EXISTING BOARD POLICY OF REIMBURSING COUNTY MEDICAL SOCIETIES 1% OF THEIR FLAMPAC MEMBERSHIP AS REIMBURSEMENT FOR BILLING EXPENSES BE RESCINDED.

COUNTY EXPENSES-SOLICITING FLAMPAC MEMBERSHIP

The FLAMPAC Board considered the matter of reimbursement to county medical societies for mailings on FLAMPAC's behalf.

MOTION:

MOTION CARRIED THAT EXPENSES INCURRED BY COUNTY MEDICAL SOCIETIES FOR MAILINGS AND OTHER SERVICES ON BEHALF OF FLAMPAC WILL NOT BE PAID BY FLAMPAC UNLESS SUCH MAILING OR SERVICES ARE PREVIOUSLY REQUESTED AND APPROVED BY FLAMPAC.

JOINT BILLING

A general discussion of the advantages of joint billing took place. The Executive Director cited examples of the advantages of joint billing and it was generally decided by the Board that each member would attempt to assure that each county in their area would bill for FLAMPAC membership in connection with their county, state and AMA dues notices.

FLAMPAC MAILINGS TO NON-MEMBERS

The FLAMPAC Board considered restrictions existing in Board policy concerning the mailing of FLAMPAC information to FLAMPAC non-members.

MOTION:

MOTION CARRIED THAT FLAMPAC WILL BE ALLOWED TO MAIL INFORMATION TO COUNTY MEDICAL SOCIETY EXECUTIVES, EDITORS OF ALL MEDICAL JOURNALS AND TO ANY OTHERS DESIGNATED BY THE EXECUTIVE COMMITTEE, REGARDLESS OF THEIR MEMBERSHIP STATUS WITH FLAMPAC.

ALLIED GROUP PARTIC-IPATION IN FLAMPAC

The Executive Director discussed the history and precedent for allied group participation in FLAMPAC.

MOTION:

MOTION CARRIED TO DIRECT THE EXECUTIVE COMMITTEE TO ACTIVELY SEEK SOFT DOLLAR CONTRIBUTIONS FROM ALLIED HEALTH GROUPS SUCH AS: DENTISTS, PHARMACISTS AND PHARMACEUTICAL COMPAINES. THESE DONATIONS SHALL BE TREATED AS SOFT DOLLAR CONTRIBUTIONS. THE EXECUTIVE DIRECTOR WAS ASKED TO ESTABLISH LIAISONS WITH OTHER POLITICAL ACTION COMMITTEE ORGANIZATIONS. SPECIFICALLY, THE EXECUTIVE DIRECTOR SHALL SEEK LIAISON MEMBERS TO ATTEND MEETINGS AND COOPERATE ON CAMPAIGN CONTRIBUTIONS WHERE JOINT INTEREST EXISTS.

COUNTY REPRESEN-TATIVES TO FLAMPAC

The FLAMPAC Board urged that each county medical society appoint a representative to FLAMPAC. The Executive Director was asked to compile a list of these representatives.

TRAVEL EXPENSES FOR BOARD MEMBERS

The FLAMPAC Board expressed the need for continuing the policy that all members attending FLAMPAC meetings do so at their own expense. This is to assure all FLAMPAC members that their dues are used for political education and campaign contribution purposes and not for travel.

COMMITTEE ON NAT'L. LEGISLATION

It was unanimously decided that future meetings of the FLAMPAC Board should be scheduled jointly with the Florida Medical Association Committee on National Legislation.

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TIME AND PLACE OF NEXT MEETING: The FLAMPAC Board unanimously approved the future meeting date of January 31, 1976, to follow an earlier meeting of the Committee on National Legislation, at the Carlton House Hotel in Orlando, Florida.

ADJOURNMENT: Dr. Broadaway adjourned the meeting at 3:03 p.m.

.-/dh

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Petitioner's Exhibit #16
5/4/78 JKT CSR
Metzger Van Ghent

FLAMPAC Board of Directors-Meeting
November 15, 1975

AGENDA

Meeting of
FLAMPAC Board of Directors

November 15, 1975
Tampa, Florida
Tampa Host Inn
11:00 a.m.

1- Call to order.....Rufus K. Broadaway, M.D.

2- Reading of Minutes.....W. W. Thompson, M.D.
   A- FLAMPAC Board Meeting, April 25, 1975
   B- FLAMPAC Executive Committee Meeting, September 27, 1975

3- Financial Report.....Frank C. Coleman, M.D.

4- Report by the Chairman.....Rufus K. Broadaway, M.D.
   A-Florida Medical Association Board of Governors

5- Report by the Executive Director.....Charles W. Murfin
   A-Federal Elections Commission Regulations

6- Report by the Board on each of their Key Contacts

OLD BUSINESS

A- Membership Campaign

B- Candidate Evaluation Activities

C- FLAMPAC-AMPAC Seminar - January 30, 1976

D- FLAMPAC Workshops

NEW BUSINESS

A- Board Vacancies

B- Investing FLAMPAC funds

C- Purchasing AMPAC Memberships

D- General discussion on the role of Board members in FLAMPAC Operations...
   1- Formation of Task Force Committees

E- Discussion of Legislative Appreciation Dinners

F- Discussion of FLAMPAC's role in Legislation

AGENDA- continued ...

G- Maximum tenure for Board members

H- Discussion of Public Relations Campaign

I- Discussion on the Women's Auxiliary role in FLAMPAC.....Ramona Updegraff

J- Discussion of alternative services to candidates
   1- Polls
   2- Staff, etc.

K- Doctor's precinct plan

L- Board Policy on collection fees

M- Board policy on county expenses for soliciting FLAMPAC membership

N- Discussion of Joint Billing

O- Restrictions on FLAMPAC mailings to non-members

P- The role of allied groups in FLAMPAC

Q- County representatives to FLAMPAC

.-/dh

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REPORTS

Florida Medical Political Action Committee
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S

Meeting of

FLAMPAC BOARD OF GOVERNORS

April 25, 1975
Americana Hotel
Bal Harbour, Florida

ATTENDANCE

Rufus K. Broadaway, M.D., President; Edward G. Haskell, Jr. M.D., Immediate Past President; John W. Glotfelty, M.D., Vice President; Frank C. Coleman, M.D., Treasurer; Thomas S. Edwards, M.D.; Samuel M. Day, M.D.; Eugene G. Peek, Jr., M.D.; Frederick C. Andrews, M.D.; Karl R. Rolls, M.D.; G. Brock Magruder, M.D.; H. Q. Jones, Jr., M.D.; Carl E. Andrews, M.D.; R. J. Stambaugh, M.D.; Andre S. Capi, M.D.; Louis C. Murray, M.D.; Jack Q. Cleveland, M.D.; Franklin J. Evans, M.D.; J. Carlisle Hewitt, M.D.

Others Present:
M. Skinner, M.D.; John B. Richardson, Jr., FMA; Donald S. Fraser, Jr., FMA; Cornell G. Rice, Recorder.

OPENING REMARKS

Dr. Broadaway opened the meeting at 7:45 a.m. by welcoming the group to Miami.

APPROVAL OF MINUTES

MOTION CARRIED UNANIMOUSLY TO APPROVE AS PUBLISHED THE MINUTES OF THE LAST MEETING HELD JANUARY 26, 1975.

TREASURER'S REPORT

Dr. Broadaway briefly discussed the financial report for the Political Action Committee through April 16, 1975.

MOTION

MOTION CARRIED UNANIMOUSLY TO APPROVE THE FINANCIAL REPORT AS AMENDED.

It is noted that Samuel M. Day, M.D., had to be dismissed from the meeting at 8:15 a.m. to attend the Past President's Breakfast.

FLAMPAC STAFF

There was discussion on the proposal from the Florida Medical Association for a contract for staff support which had been the subject of a meeting between the FLAMPAC Board of Directors and the officers of the FMA as authorized at the FLAMPAC meeting of January 26, 1975. It was brought to the attention of the Board that under the approved contract, FMA is to employ a full-time executive and secretary to work with FLAMPAC records, membership, handle FLAMPAC meetings, and other activities. The Board was informed that under the agreement worked out with the officers of FMA, that the employment of FLAMPAC staff is to be authorized based upon interviews between the executive vice-president of the FMA and the president of FLAMPAC.

CONTRACT FOR STAFF

MOTION WAS MADE AND PASSED TO APPROVE THE ACTION OF THE EXECUTIVE COMMITTEE WITH REGARD TO ENTERING INTO A CONTRACT WITH THE FLORIDA MEDICAL ASSOCIATION FOR THE PROVISION OF STAFF SUPPORT FOR FLAMPAC ACTIVITIES.

MEMBERSHIP CAMPAIGN

It was pointed out that with the present professional liability insurance crisis the climate should be right for expansion of FLAMPAC membership. It was noted that during this time, it is particularly important to emphasize the sustaining membership campaign.

MOTION WAS MADE AND PASSED TO AUTHORIZE JOHN GLOTFELTY, M.D., AT HIS OWN EXPENSE, TO HAVE PHOTO BUTTONS MADE FOR EACH SUSTAINING MEMBER OF FLAMPAC.

CANDIDATE EVALUATION ACTIVITIES

There was much discussion on the need to begin now to find good candidates for the 1976 elections with particular emphasis on locating qualified physician candidates. President Broadaway reported that he had been contacted by AMPAC, expressing their desire in holding a political action workshop in Florida.

AMPAC SEMINAR

MOTION WAS MADE AND PASSED THAT THE PRESIDENT OF FLAMPAC CONTACT THE AMERICAN MEDICAL POLITICAL ACTION COMMITTEE ASKING THEIR SUPPORT IN SETTING UP A POLITICAL ACTION SEMINAR IN THE STATE OF FLORIDA AT AN APPROPRIATE TIME PRIOR TO THE 1976 ELECTIONS.

AMA/AMPAC WORKSHOP

There was discussion on the FMA/AMPAC workshop and the fact that it was not being held during the current year due to a problem with finances by the American Medical Association. It was the consensus of the Board that the workshop has been of valuable assistance to the political and legislative efforts of Florida medicine.

MOTION WAS MADE AND PASSED THAT AMPAC AND AMA BE CONTACTED, ASKING THEM TO REINSTITUTE THE AMPAC/AMA WORKSHOP WITH THE PROVISION THAT MEMBERS ATTENDING WOULD PAY THEIR OWN EXPENSES.

LEGISLATIVE APPRECIATION DINNER

MOTION WAS MADE AND PASSED THAT FLAMPAC CONTRIBUTE $1,000 TO THE REPUBLICAN LEGISLATIVE APPRECIATION DINNER TO BE HELD THURSDAY, MAY 1, 1975, IN TALLAHASSEE.

CO-CHAIRMAN DISTRICT 14

MOTION WAS MADE AND PASSED THAT MARGARET SKINNER, M.D., BE NAMED CO-CHAIRMAN FOR DISTRICT 14.

ADJOURNMENT

There being no further business, the meeting was adjourned at 8:50 a.m.

3104225957

Florida Medical Association
P.O. Box 2411
Jacksonville, Florida 32203

MINUTES
of
FLAMPAC Executive Committee
September 27, 1975
Four Ambassadors Hotel
Miami, Florida

Call to Order

The meeting was called to order at 3:00 p.m. by the Chairman, Rufus K. Broadaway, M.D.

Attendance

Members Present: Rufus K. Broadaway, M.D., Chairman, Frank C. Coleman, M.D.; John W. Glotfelty, M.D.

Members Absent: Edward G. Haskell Jr., M.D., W. W. Thompson, M.D.; Joseph C. Von Thron, M.D.

Others Present: Charles W. Murfin, FMA staff, FLAMPAC Executive Director.

Opening Remarks

In his opening remarks, Dr. Broadaway praised Dr. Parham and the FMA Board of Governors for the excellent level of cooperation with FLAMPAC. He also expressed his feeling that permanent staffing of FLAMPAC will allow FLAMPAC to function more efficiently and even more successfully in the foreseeable future.

Treasurer's Report

The treasurer's report was approved as given by Dr. Coleman.

The Executive Director was instructed to send a written financial statement to all members of the Executive Committee.

Vacancies on the Board

The Executive Committee was informed that a possible vacancy may occur in both the Executive Committee and in District 2 because Dr. Haskell may be relocating in another state. Dr. Broadaway was requested to correspond with Dr. Haskell to determine if and when this vacancy would occur.

Dr. Sam Renfroe was discussed as a possible nominee for the vacancy in the 4th Congressional District. Although the Executive Committee felt that Dr. Renfroe would be an excellent board member, it was felt that the vacancy should be filled by a physician residing in a different geographical location of the 4th Congressional District. The Executive Committee appointed a search committee of Dr. E. G. Peek and Mr. Charles Murfin to determine possible nominees from other areas of the 4th District.

MOTION THE EXECUTIVE COMMITTEE MOVED TO APPROVE DR. QUILLIAN JONES AS THE BOARD MEMBER FROM THE 10TH CONGRESSIONAL DISTRICT AND DR. FRED BUTLER AS HIS ALTERNATE.

Recommendations of the Chairman The Executive Committee considered several recommendations made by the Chairman, Dr. Broadaway.

MOTION THE EXECUTIVE COMMITTEE MOVED TO INSURE THAT FLAMPAC FUNDS BE KEPT IN A SEPARATE BANK ACCOUNT FROM FMA FUNDS.

A discussion followed concerning the state of funds used for FMA support of FLAMPAC. Dr. Broadaway was requested to discuss with Dr. Parham the possibility of appropriating the supporting funds directly into the FLAMPAC account.

Consideration of the Operational and Organizational Manual of FLAMPAC The Committee considered the various sections of the draft of the Operational and Organizational Manual of FLAMPAC and made the necessary changes in order to present it to the FLAMPAC Board and the FMA Board of Governors for approval.

MOTION THE EXECUTIVE COMMITTEE VOTED TO PRESENT THE OPERATIONAL AND ORGANIZATIONAL MANUAL OF FLAMPAC TO THE FLAMPAC BOARD AND THE FMA BOARD OF GOVERNORS AS AMENDED.

The Executive Committee requested the FLAMPAC Executive Director to make all the required amendments to the Manual and distribute the document to the appropriate people.

Speakers for Special Functions The Executive Director was instructed to work towards obtaining a speaker of national prominence for the January 30 seminar to be held in Orlando. The Executive Committee also instructed the Executive Director to begin to compile a list of possible speakers for the annual FLAMPAC luncheon.

Budget The budget as submitted by the Executive Director for 1976 was approved and is to be sent to the members of the FLAMPAC Board as an Appendix to the Operational and Organizational Manual.

Expenditures The Executive Committee approved a donation of $250.00 to the Kelly Appreciation Dinner to be held September 27 on behalf of Congressman Kelly from the 5th District of Florida.

Investing FLAMPAC Funds The advantages and disadvantages of investing FLAMPAC funds were discussed. The Executive Committee agreed in principle with the investment of FLAMPAC funds. The exact time, amount, and specific investment is to be determined at a later date.

Financial Review	In light of the Executive Committee's decision to authorize the FLAMPAC Executive Director to authorize expenditures, a process for Executive Committee review was discussed.
MOTION	A MOTION WAS MADE THAT THE EXECUTIVE DIRECTOR CLOSE THE BOOKS OF FLAMPAC ON THE LAST DAY OF EACH MONTH AND SEND A WRITTEN FINANCIAL STATEMENT TO EACH MEMBER OF THE EXECUTIVE COMMITTEE AND THAT THE TREASURER ON THESE OCCASIONS WILL REVIEW EACH INDIVIDUAL EXPENDITURE.
Maximum Board Tenure	The advantages of placing a maximum number of years of service of a board member was discussed. The Executive Director was asked to survey several other state PACs and make a recommendation to the FLAMPAC Board at its next meeting.
Time and Place of Next Meeting	The FLAMPAC Executive Committee has suggested that it meet in conjunction with the Committee on National Legislation on November 15 if this is agreeable with both parties.
Adjournment	The meeting was adjourned at 5:45 p.m.

3102733

Association #31

Florida Medical Political Action Committees
Financial Statement
January 1, 1975 - October 31, 1975

Cash on Hand, January 1, 1975		
Florida National Bank - Checking Account	$ 551.09	$ 551.09
Income		
Dues Current	$54,979.00	
Dues Back	10.00	
Dues Professional Assn.	690.00	
Dues Current - National	37,210.00	
Total Income		$92,889.00
To Be Accounted For		$93,440.09
Disbursements		
Convention - State	$ 2,194.50	
Telephone & Telegraph	561.91	
Travel - Members - In-State	125.03	
Secretary	53.15	
Meeting Expense	1,500.19	
Contract Services	80.50	
Accounting	260.00	
Office Supplies	243.74	
Postage	219.36	
Printing	391.13	
National Dues	35,080.00	
Donations	100.00	
Campaign Contributions	1,965.00	
Total Disbursements		$42,774.51
Cash on Hand, October 31, 1975		
Florida National Bank - Checking Account	$50,640.58	
Check Returned	25.00	$50,665.58
Total		$93,440.09

October 22, 1975

NOTE:

In the interest of economy for the taxpayers, I have attempted to be brief. If the testimony enclosed is not adequately detailed, please let me know.

Charles Murfin

.-/dm

October 22, 1975

Rulemaking Section
Office of General Counsel
Federal Election Commission
1325 K Street, N.W.
Washington, D.C. 20463

Dear Sirs:

I would like to comment on several of the provisions of the Federal Election Commission Proposed Rules, as they appear in the Federal Register of September 29, 1975, pages 44698 through 44707 inclusive.

1. Section 100.2 paragraph 3 and Section 100.7 paragraph 3.

The Florida Medical Political Action Committee acts as an agent for the physicians of Florida by collecting donations for the American Medical Political Action Committee. These funds are held in the Florida Medical Political Action Committee account to await transmittal to AMPAC, but are not part of a fund that FLAMPAC is authorized to use for its own behalf.

The Federal Election Commission proposed regulation identifies a transfer of funds from a political committee to another political committee as both a contribution and an expenditure.

The problem arises that although FLAMPAC makes periodic transfers of funds to AMPAC, FLAMPAC is not the donor of these funds. Instead, FLAMPAC is the agent for the real donors, i.e., several individual physicians, because both the individual physicians and FLAMPAC would be considered the donor of the same funds. I fear that a great deal of confusion could be generated unnecessarily by these Sections of the proposed regulations.

It should also be noted that FLAMPAC is not an affiliate of AMPAC. We are separate distinct organizations working in cooperation with one another, but with separate Boards of Directors exercising no control over the operations of any other group.

2. Part 102.2 paragraph C.

FLAMPAC operates only within the state of Florida and is subject to Florida law. Florida statutes require political committees to file periodic reports of contributions and expenditures with the Florida Secretary of State and the Clerks of the various circuit courts.

3 1 0 4 0 2 7 3 5 7 3

Under this proposed regulation of the Federal Election Commission, we would be reporting the same information to several places and will therefore generate a great deal of confusion for anyone wishing to research our contributions and expenditures.

Secondly, I question the authority of the Federal Election Commission to exercise jurisdiction over candidates for a state office, especially when there are state laws dealing with the same question.

3. Section 103.4.

This section will require a great deal of unnecessary expenses for copying. Under present statutes, FLAMPAC reports all of its members and the amount of their donations. It would be very difficult and unnecessary to copy the checks of each member and even more difficult to associate each with a specific bank deposit slip.

4. Section 104.3

FLAMPAC is a statewide organization which requires a great deal of travel by all FLAMPAC staff. Furthermore, because each of the FLAMPAC officers serve on a volunteer basis, it would be an administrative impossibility to assure that each individual donation by our members is deposited within three business days.

In this testimony, I have used the administration of the Florida Medical Political Action Committee as a specific example. It is evident that these proposed regulations would similarly affect other organizations in much the same fashion.

Our recommendations are as follows:

1. That transfers of funds from one committee to another is not necessarily a contribution or an expenditure by that committee. Therefore, Section 100.7 should be amended to reflect the role of a transmitting agent.

2. That since the Federal Election Commission has questionable jurisdiction and because it would be a confusing double reporting process, Section 102.2 paragraph 6, portion reading "or to any public office whatever" be deleted.

3. That the photo copying of the individual contributions represents an unnecessary expense, especially considering the fact that the present reporting process is a satisfactory reflection of contributions and expenditures, Section 103.4 should be eliminated.

4. To require that political committees assure that donations are deposited within three working days is arbitrary and burdensome. The time for deposits is an internal administrative decision by the political committee in question, and has no bearing as to outcome of political activities by a political committee. Therefore, any reference to the time of deposit should be deleted, except possibly in reference to x number of days prior to each election.

Respectfully submitted,

Charles W. Murfin
Executive Director
Florida Medical Political Action Committee

.-/dm

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3104027575

PROGRAM



Orlando Hyatt House, Kissimmee

F R I D A Y
January 30, 1976

AMPAC-FLAMPAC POLITICAL EDUCATION SEMINAR
Orlando Hall
8:30 a.m.

Welcome
Joseph C. Von Thron, M.D., AMPAC Board

FLAMPAC AT WORK
Rufus K. Broadaway, M.D., President of FLAMPAC
AMPAC AT WORK
Mrs. Linda Hudson, AMPAC Staff
EVALUATING A CAMPAIGN
Paul Newman, Professional Campaign Consultant
CANDIDATE SUPPORT AND PAC GO HAND IN HAND
Mrs. John B. Chenault, AMPAC Board
TESTIMONIAL TO INDIVIDUAL INVOLVEMENT
Congressman Louis Frey, Jr., (R) Florida
WHAT WE MUST DO IN 1976
Charles W. Murfin, Executive Director of FLAMPAC

* * * * * *

PAC LUNCHEON
(By Reservation Only)

Boca/Cocoa Room
11:30 a.m.

Guest Speaker
Congressman Robert H. Michel, (R) Illinois

* * * * * *

FIRST HOUSE OF DELEGATES
Orlando Hall
2:00 p.m.

Presiding
Louis C. Murray, M.D., Speaker
Charles J. Kahn, M.D., Vice Speaker

S A T U R D A Y
January 31, 1976
9:00 a.m.

Reference Committee I - Legislation
Boca/Cocoa Room

Reference Committee II - Miscellaneous Business
Ft. Lauderdale Room

* * * * * *

GENERAL SESSION
St. Cloud Hall
2:00 p.m.

Introductory Remarks
Vernon B. Astler, M.D., President

GUEST SPEAKER
Congressman Robert H. Michel
(R) Illinois

PLI Presentation
James W. Walker, M.D., President of PIMCO
PLI Legislative Panel
Jack A. MacCris, M.D., President-Elect, Moderator
James B. Perry, M.D., Chm., FMA Council on Legislation
Senator Kenneth A. Plante, (R) Senate Commerce Committee
Representative J. Hyatt Brown (D)
Medical Liability Insurance Commission
National Medical Scene
Edward R. Annis, M.D., Past President, AMA

* * * * * *

COMPLIMENTARY RECEPTION
6:30 p.m.
Casselberry Hall

S U N D A Y
February 1, 1976

SECOND HOUSE OF DELEGATES

Orlando Hall
9:00 a.m.

Presiding
Louis C. Murray, M.D., Speaker
Charles J. Kahn, M.D., Vice Speaker

* * *

O F F I C E R S

President
Vernon B. Astler, M.D., Boynton Beach

President-Elect
Jack A. MaCris, M.D., St. Petersburg

Vice President
Irving M. Essrig, M.D., Tampa

Speaker of the House
Louis C. Murray, M.D., Orlando

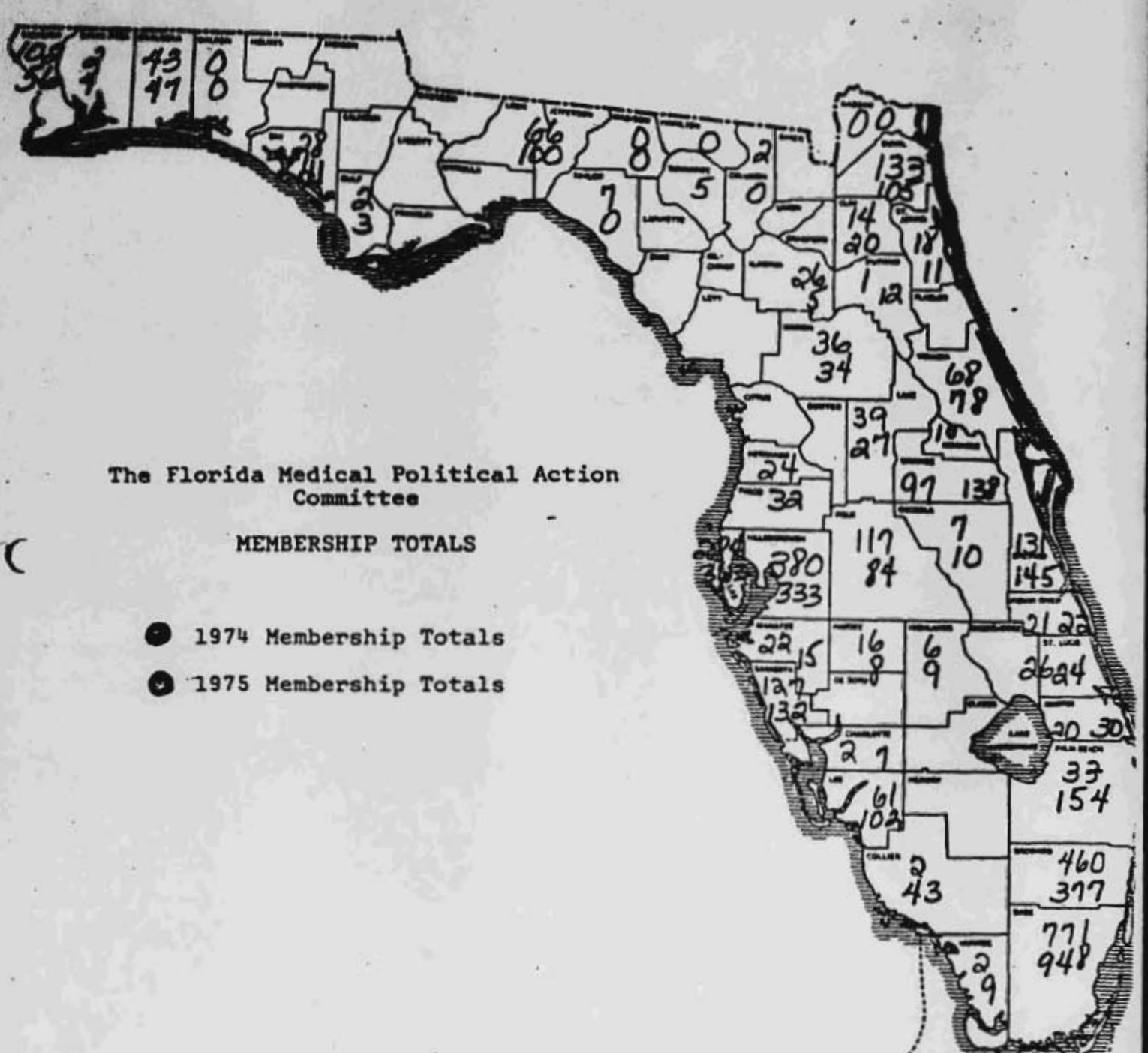
Vice Speaker
Charles J. Kahn, M.D., Pensacola

Secretary
James W. Walker, M.D., Jacksonville

Treasurer
Richard S. Hodes, M.D., Tampa

Immediate Past President
Thad Moseley, M.D., Jacksonville

Executive Vice President
W. Harold Parham, D.H.A., Jacksonville


The Florida Medical Political Action Committee
MEMBERSHIP TOTALS
1974 Membership Totals
1975 Membership Totals

AGENDA

FLAMPAC-AMPAC

POLITICAL EDUCATION SEMINAR

FRIDAY, JANUARY 30, 1976

ORLANDO, FLORIDA

8:30 a.m.	Welcome	Joseph C. Von Thron, M.D.
8:35 a.m.	FLAMPAC at Work	Rufus K. Broadaway, M.D.
8:45 a.m.	AMPAC at Work	AMPAC Board Member
9:00 a.m.	Evaluating a Campaign	Paul Newman
10:00 a.m.	"Candidate Support and PAC Membership Go Hand in Hand"	AMPAC Board Member
10:30 a.m.	Testimonial to Individual Involvement	Congressman Louis Frey, Jr.
11:00 a.m.	What we must do in 1976	Scotty Fraser-Charles Murfi
11:30 a.m.	Luncheon	Congressman Robert H. Miche
1:00 p.m.	Adjourn	

.-/dh

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

Post Office Box 4446 · Chicago, Illinois 60680 · AREA CODE 312 644-1555

Offices located at 535 North Dearborn

October 31, 1975

Mrs. John M. Chenault
1504 Cherokee Lane
Decatur, Alabama 35601

Dear Belle:

Bill Watson and I have discussed your possible appearance at the AMPAC/FLAMPAC Political Education Seminar on Friday, January 30, 1976, at the Carlton House Resort Hotel in Orlando, Florida. Bill feels that your appearance would not be inappropriate because of your 1974 appearance. He asked me to let you know that if your schedule would permit it, he would very much appreciate your representing the AMPAC Board of Directors.

Enclosed is a tentative program for that meeting. Sharing the program with you will be Dr. Von Thron, Dr. Broadaway, myself, Paul Newman, Congressman Lou Frey(Orlando is in his district), Charlie Murfin (FLAMPAC Executive Director), Scotty Fraser (FMA's Resident Tallahassee Lobbyist), and Congressman Robert H. Michel of Illinois.

Charlie has assured me that the majority of FMA and FLAMPAC leadership will be there, as well as auxiliary leadership.

Because of our conversation earlier, I am planning on your being the AMPAC Board Representative unless you contact me otherwise. Thank you so much for your cooperation and I look forward to sharing the program in Florida with your.

Sincerely,

Linda Hudson
Administrative Assistant

LH:hc
cc: Charlie Murfin ✓
Dr. Broadaway

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

November 3, 1975.

Honorable Louis Frey, M.C.
214 Cannon H.O.B.
Washington, D.C. 20515

Dear Congressman Frey:

On behalf of the Florida Medical Political Action Committee, I would like to invite you to participate in a special Political Education Seminar to be held on January 30, 1976, at the Carlton House Hotel in Orlando, Florida.

The intent of the seminar will be to stress the importance of individual involvement in political campaigns by physicians and their wives in the 1976 elections. More specifically, we would like you to discuss the importance of the volunteer worker in a campaign.

We hope that you will accept as honorarium in the amount of $500.00 for your part in the program as well as your travel expenses. This will be provided by the American Medical Political Action Committee who will be jointly sponsoring the seminar.

If further information is required and or to make any necessary arrangements, please contact Mr. Charles W. Murfin, Executive Director of FLAMPAC. He is waiting to offer any assistance that you might require.

A copy of the program is enclosed. Please note that we are also inviting Congressman Robert Michel to appear as our luncheon speaker.

Sincerely Yours,

Rufus K. Broadaway, M.D.
President
FLAMPAC

Enclosure
.-/dh

November 3, 1975

Honorable Robert H. Michel, M.C.
322 8th Street South East
Washington, D.C. 20003

Dear Congressman Michel:

On behalf of the Florida Medical Political Action Committee, I would like to invite you to participate in a special Political Education Seminar on January 30, 1976 at the Carlton House Hotel in Orlando, Florida. We would be pleased to have you serve as our keynote luncheon speaker.

This will be an education workshop sponsored jointly by the Florida Medical Political Action Committee and the American Medical Political Action Committee. For this, I hope that you will accept an honorarium of $500.00 plus travel expenses provided by the American Medical Political Action Committee.

This seminar will be held in conjunction with a special meeting of the Florida Medical Association House of Delegates where the main topic of discussion will be the Professional Liability Insurance crisis. The object of the seminar will be to impress the physician leaders of Florida with the fact that the climate virtually demands the active involvement of physicians in political campaigns in 1976 and that this involvement has been successful in other parts of the country in the past.

If further information is required and or to make any necessary arrangements, please contact Mr. Charles W. Murfin, Executive Director of FLAMPAC. He is waiting to offer any assistance that you might require.

A copy of the program is enclosed. Please note that we are also inviting Congressman Louis Frey to discuss the importance of the volunteer worker in a campaign.

Sincerely Yours,

Rufus K. Broadaway

Rufus K. Broadaway, M.D.
President



October 31, 1975

Mr. Paul Newman
24060 Willow Creek Road
Diamond Bar, California 91765

Dear Paul:

We would appreciate your being a part of the program for a political education seminar jointly sponsored by AMPAC and the Florida Medical Political Action Committee on Friday, January 30, 1976, at the Carlton House Resort Hotel in Orlando, Florida. The tentative program schedule is enclosed. As you can see your presentation would be "Evaluating A Campaign" and would be the same presentation given before the Maryland Medical Political Action Committee Seminar last September. Also note that on the program with you will be Congressman Lou Frey, Jr., whose district the seminar will be held in. In addition, the luncheon speaker will be Congressman Robert H. Michel of Illinois, the Minority Whip of the U. S. House of Representatives. Both Congressmen have tentatively accepted.

Charlie Murfin, FLAMPAC's Executive Director, will be on the program as will be Mrs. John A. Chenault (Belle), who will represent the AMPAC Board of Directors. I will be the staff member attending from AMPAC.

Please call or write and let me know if this will be convenient for your schedule.

Sincerely,

Linda Hudson
Administrative Assistant

LH:hc
cc: Charlie Murfin ✓
Dr. Rufus Broadaway

The Florida Medical Political Action Committee
Educational Workshops

Group Seminars...

1. State Seminar- to be held on January 30, 1976
2. Dade County
3. Broward County
4. Palm Beach County
5. Brevard County
6. Orange County
7. Hillsborough County
8. Pinellas County
9. Polk County
10. Escambia County
11. Capitol County
12. Duval County

* Conducted by: Charles W. Murfin, Scotty Fraser and Gordon Hubbard

Individual Meetings...

1. Volusia County
2. Alachua County
3. Marion County
4. Sarasota County
5. Lee County

* Conducted by: Charles W. Murfin

.-/dh

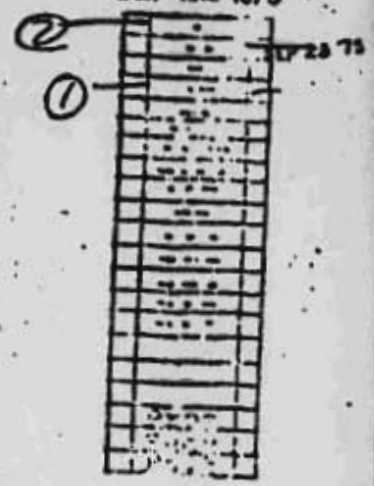
NEW BUS.

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JAMES J. McNAMARA
Attorney
535 North Dearborn Street
Chicago, Illinois 60610
Tel. No. 751-6189

Funds Journal

SEP 22 1975



September 18, 1975

W. Harold Parham, D.H.A.
Executive Vice President
Florida Medical Association, Inc.
Box 2411
735 Riverside Avenue
Jacksonville, Florida 32203

Dear Mr. Parham:

Mr. Bernard D. Hirsh has asked me to reply to your letter of Sept. 17, 1975 re investing PAC funds.

AMPAC invests its hard dollar account in short term, liquid investments such as Treasury Bills. It pays corporate income tax (and files form 1120 by March 15 every year) as required by Rev. Ruls. 74-21, 74-22 and 74-23.

We feel it is perfectly legal and fiscally advisable. Please have your attorney call me if we may assist further.

Very truly yours,

James J. McNamara

JJM:ry

Pls send Copy to
Fla PAC Ex. Comm.
WHP

cc: Mrs. Dorothy W. Glisson

MEMORANDUM

TO: State PAC Chairmen

FROM: W.J."Jack" Lewis, M.D., Chairman, AMPAC

DATE: September 24, 1973

SUBJECT: PAC's and Corporate Contributions

The September, 1973 issue of "The Executive" published by the American Association of Medical Society Executives carries an article entitled "A Little Care" which highlights the problems of contributions to state political action committees and AMPAC from professional corporations. (Copy attached).

This article states that contributions for candidate support made by a corporation are strictly illegal. This is only partially true. Federal law prohibits the use of corporate funds for the support of Federal candidates. Obviously AMPAC cannot accept corporate contributions for its political or hard dollar account.

Some states -- but not all states -- prohibit the use of corporate funds in state and local races. It is important that you be extremely familiar with your own state law to know what is permitted.

AN OUNCE OF PREVENTION

If it is thought that the problem of professional corporations is acute in your state you may want to add the following words to the billing form, whether it is a joint billing or a separate billing: "If you are a professional corporation, it is recommended that state PAC/AMPAC dues be written on a personal check". Some billings use the following phrases: "Send your personal check to: "or "Federal law prohibits acceptance of professional corporation checks" or "For your tax records, it is recommended that state PAC/AMPAC dues be written on a separate check".

SUGGESTED WAYS TO SOLVE THE PROBLEM

If you receive memberships for AMPAC and your state pac on a professional corporation check, and your state law permits corporate contributions to state and local candidates then you may hold these funds in a separate account and use them as political contributions to state candidates.

MORE -

If your state prohibits corporate contributions to state candidates you may want to add these funds to your educational fund. Some state pacs find it necessary to pay for brochures, mailings, or other educational projects from their hard dollar account. These contributions from professional corporations might cover these expenses.

There is one problem that presents itself if either of the above two suggestions are implemented. The individual physician is not a member of AMPAC because AMPAC has not received a hard dollar contribution. Some state pacs make a $10 active membership contribution for each of the physicians who make this type of contribution, from their hard dollar account. Since their hard dollar account is already made up of personal contributions that are not corporate, these funds can be used for AMPAC membership.

WHEN ALL ELSE FAILS

If you have been unsuccessful in preventing receipt of checks from professional corporations and find that you cannot use professional corporation funds for state legislative races or for educational purposes, the amount payable to both the state PAC and AMPAC should be sent back to the contributing corporation with a cover letter asking that this same amount be sent on a personal check. Unfortunately, less than half will respond to this request.

CONCLUSION

To sum up, while it is not legal for corporate contributions to be used in Federal races, there are several alternatives for the use of these funds before the decision is made to return the check to the donor. These alternatives should be carefully considered but if they are not applicable to the situation, the money should be returned.

The content of this memorandum has been approved by AMPAC's Legal Counsel, James McNamara.

WLW:tms

Enclosed

cc: State Medical Association Executives
State PAC Executives

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AMERICAN | MEDICAL | POLITICAL | ACTION | COMMITTEE

Post Office Box 4449 · Chicago, Illinois 60680 · AREA CODE 312 644-1585 Offices located at 515 North Dearborn

OCT 7 1975

Nov. 15

October 3, 1975

Mr. Charles Murfin
Florida Medical Political
Action Committee
P.O. Box 2371
Jacksonville, Florida 32203

Dear Charlie:

In response to your request for a survey of state political action committees activities regarding their maximum tenure of board members, we have researched this subject from the material we have presently in the AMPAC office.

There are 17 states which have maximum tenure for board members. The average maximum tenure among the 17 states is 7 years. Five states have no maximum in their bylaws. There are 28 states for which we have no current constitution and bylaws.

We hope that this information is adequate. If you have need for further information, please do not hesitate to let me know.

Sincerely,

Linda

Linda Hudson
Administrative Assistant

LH:hc

3104273591

VOLUSIA COUNTY MEDICAL SOCIETY, INC.

P. O. BOX 1148
DAYTONA BEACH, FLORIDA

NOV 6 1975

November 4, 1975

Mr. Charles W. Kurfin,
Executive Director
FLAMPAC
P.O. Box 2771
Jacksonville, Florida 32203

Dear Mr. Kurfin:

Since talking with you and sending our letter of October 31, 1975 Dr. Snodgrass has found conflicting duties preclude his nomination for alternate Board member from the 4th Congressional District.

In his stead, Dr. James White has agreed to subaission of his name for this post.

Sincerely,

Mrs. Emma T. Kunna
Executive Secretary

3104927.3592

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ALACHUA COUNTY MEDICAL SOCIETY
P. O. Box 14395
Gainesville, Florida 32604

STATEMENT

o:

CMS ..... _____
MA ..... _____
MA Entrance Fee ..... _____
MA (optional) ..... _____
pecial Assessments
_____ _____
_____ _____
_____ _____

Total _____

Please make one check to the Alachua County Medical Society

Dues are delinquent after February 1st

ALACHUA COUNTY MEDICAL SOCIETY
P. O. Box 14395
Gainesville, FL 32604

STATEMENT

To:

ACMS . . . . . _____
FMA . . . . . _____
FMA Entrance Fee . . . . . _____
AMA (Optional) . . . . . _____
Special Assessments
_____ _____
_____ _____

Total _____

Optional Non–Tax–Deductible
Political Donations
FLAMPAC . . . . . $ 15.00
AMPAC . . . . . $ 10.00
Total _____

Please make one check to the Alachua County Medical Society

DUVAL COUNTY MEDICAL SOCIETY
515 Lomax Street
Jacksonville, Florida 32204
355-6561

For 1975

D.C.M.S. Dues	$ 125.00
Entrance Fee	
F.M.A. Dues	75.00
* Foundation for Medical Care in Duval County Dues	15.00
* A.M.A. Dues	110.00
* Auxiliary Dues	20.00
+* JMEP Library Contribution	25.00
** AMPAC - FLAMPAC (recommended)	25.00
(** Non-tax deductible - P.A. members remit personal check rather than corporation check for this item only).	
Total Amount Paid	

* Recommended

+* The D.C.M.S. Board of Directors suggests a $25.00 contribution to the JMEP Library.

PLEASE MAKE CHECK PAYABLE TO DUVAL COUNTY MEDICAL SOCIETY

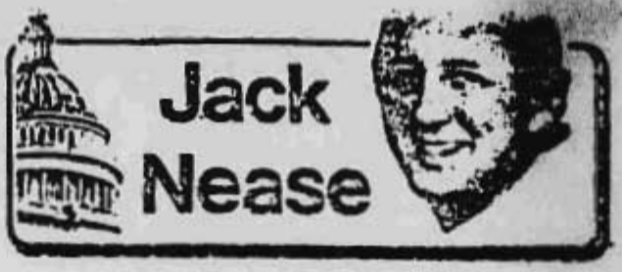
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MEMBERSHIP DUES FOR 1973:

Texas Medical Association	$ 70.00
American Medical Association	110.00
Nueces County Medical Society	120.00
TEX-PAC* (recommended)	30.00
	$330.00
Woman's Auxiliary (May 1973 to May 1974)	15.00
TOTAL	$345.00

*Voluntary - Non-deductible.
(A copy of our report filed with the appropriate supervisory officer, is (or will be) available for purchase from the Superintendent of Documents, U. S. Government Printing Office, Washington, D. C. 20402).

Dentists Set To Fill Candidates' Coffers



WASHINGTON — Looking for money to help finance a political campaign?

Try the Tampa-based Florida Dental Political Action Committee. Records here show the dentists have $52,500 in the bank ready to contribute to candidates they like.

How painless the extraction of political cash from the group might be is open to question. The records reveal that State Sen. Lew Brantley of Jacksonville, a Democrat, is the only Florida politician to receive money directly from the group in the last six months.

THE DENTISTS purchased $300 worth of tickets to two "testimonial" dinners for Brantley, who is chairman of the Florida Senate Rules Committee and scheduled to become Senate president next session.

The Florida dentists sent a much larger sum — $10,379 — to the American Dental Political Action Committee in Washington. The national group will distribute that money to candidates it likes around the country, mostly to members of Congress.

The Florida Dental Political Action Committee, which lists its address as 3321 Swann Avenue, Tampa, is just one of hundreds of politically minded groups with cash on hand just waiting for the next election. New federal campaign laws make it easier to see who has the money and who is going to get it. Only voters can pass on the motivations involved.

The Florida Dental Political Action Committee, which unfortunately sometimes calls itself FLAPPAC, first registered as a political committee in January, 1974. It was established as an offshoot of the Florida Dental Association.

Dr. J. Leon Schwartz was chairman, Dr. Robert B. Hughlett, treasurer, and C. Glenn Wilhite, secretary. All listed Tampa addresses. The group quickly raised $53,260 and has maintained healthy bank balances ever since.

FOUR OTHER Florida groups would appear to be ready sources of political contributions by aspiring candidates, if all of the money isn't sent to Washington first.

The Florida Medical Political Action Committee, with headquarters in Jacksonville, has $48,000 in cash on hand.

It collected $47,000 during the quarter and spent just over $14,000 — about the same amount as it started the period with. The Florida physicians sent $11,045 to the American Medical Political Action Committee in Washington.

Within the state, the Florida medical group contributed $250 to an appreciation dinner for Sen. Richard Kelly, Pasco County Republican. Another $1,250 was paid as a speaking fee and expenses to Sen. Robert Dole, a Kansas Republican.

The Orlando-based Florida Bankers Political Action Committee reported only $4,063 on hand at the end of September. One of its few contributions during the period was $100 to a campaign fund dinner for Kelly.

FLORIDA BANKERS are hurting these days because of big losses on bad loans, but they have the ability to raise a big political fund when needed. For the year ended June 30, the bankers made contributions totaling $34,375 to candidates around the state.

Another group the Florida Agricultural Education Committee, Clewiston, is indiscriminately active throughout the country. In recent months it has made contributions to candidates as diverse as Hubert H. Humphrey, Rep. Stephen Neal of North Carolina, Sen. Lloyd Bentsen of Texas, Terry Sanford of North Carolina and John A. Durkin of New Hampshire.

It has a balance of $5,100, receiving $8,100 during the quarter and spending $2,200.

A seemingly more partisan group is the Political Action Committee of Central Florida, which has listed Winter Park and Orlando post office boxes as addresses.

Most of its contributions have gone to Republicans, and at the end of the quarter it reported a cash balance of only $200.

NEW FEDERAL campaign laws were supposed to consolidate contribution information in one place — the Federal Election Commission — but reports are still scattered about town. The House and Senate maintain separate offices for reports from their members.

And tomorrow the House will vote on a proposal to suspend its rules so the subject can be brought up on the House floor. If that effort is successful, the House will be asked to overrule the Election Commission and require that all House campaign reports come to one of its offices instead of the commission.

•••

This seems to be a bad year for political questionnaires.

In July and August, a subcommittee headed by Sen. Lawton Chiles of Lakeland sent out 80,000 questionnaires asking Floridians about the federal budget. Only 4,000 people responded.

That five per cent response compares with a return of about 15 per cent last summer, when 10,000 questionnaires were sent out by the panel.

More recently Rep. L. A. "Skip" Bafalis, Fort Myers Beach Republican, sent questionnaires to all 322,499 "postal patrons" in his sprawling south Florida district. He got back 27,344 replies — a return of eight per cent.

That's way less than the 12 per cent return Bafalis got last year.

One reason for the difference, a Bafalis aide speculated, was last year the first question asked was: "Do you think President Nixon should: remain in office, resign, (or) be impeached?"

Both the Chiles and Bafalis mailings were paid for by taxpayers.

FLORIDA MEDICAL ASSOCIATION
October 23, 1975

COUNTY MEDICAL SOCIETY LEGISLATIVE CHAIRMEN

Taylor Kirby, M.D.
Alachua County Medical Society
1100 N.W. 8th Ave.
Gainesville, FL 32601

Philip Cotton, M.D.
Bay County Medical Society
634 E. Business 98
Panama City, FL 32401

Joseph C. Von Thron, M.D.
Brevard County Medical Society
25 N. Orlando Ave.
Cocoa Beach, FL 32931

Alvan Balent, M.D.
Broward County Medical Society
2830 E. Oakland Blvd.
Ft. Lauderdale, FL 33306

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Charlotte County Medical Society
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Citrus-Hernando Medical Society
700 W. Desoto Ave.
Brooksville, FL 33512

Laurin G. Smith, III, M.D.
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Collier County Medical Society
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Naples, FL 33940

Frank E. Adel, M.D.
Columbia County Medical Society
P. O. Box 1149
Lake City, FL 32055

Julian H. Groff, M.D.
Dade County Medical Association
100 N.E. 163rd Street
N. Miami Beach, FL 33162

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1550 Riverside Ave.
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Pensacola, FL 32501

Joseph P. Hendrix, M.D.
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Highlands County Medical Society
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Harold L. Williamson, M.D.
Hillsborough County Medical Society
602 S. Howard
Tampa, FL 33606

Paul W. Taylor, Jr., M.D.
Indian River County Medical Society
1849 25th Street
Vero Beach, FL 32960

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Lake County Medical Society
P. O. Box 298
Leesburg, FL 32748

Larry P. Garrett, M.D.
Lee County Medical Society
3543 Stuart Court
Ft. Myers, FL 33901

Donald O. Alford, M.D.
Capital Medical Society
1708 Riggins Rd.
Tallahassee, FL 32303

A. Franklin Harrison, M.D.
Madison County Medical Society
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Madison, FL 32340

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Manatee County Medical Society
4700 Manatee Ave. W.
Bradenton, FL 33505

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Marion County Medical Society
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Ocala, FL 32670

William G. Myers, M.D.
Martin County Medical Society
P. O. Box 625
Hobe Sound, FL 33455

Lloyd Damsey, M.D.
Monroe County Medical Society
2805 Overseas Highway
Marathon, FL 33050

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Nassua County Medical Society
P. O. Box 210
Jacksonville, FL 32201

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Okaloosa County Medical Society
137 Hospital Drive, Drawer MM
Ft. Walton Beach, FL 32548

Louis C. Murray, M.D.
Orange County Medical Society
85 W. Miller, Suite 102
Orlando, FL 32806

John O. Rao, M.D.
Osceola County Medical Society
503 W. Verona Street
Kissimmee, FL 32741

Curtis W. Cannon, M.D.
Palm Beach County Medical Society
2601 N. Flagler Dr.
W. Palm Beach, FL 33407

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P. O. Box 860
Marianna, FL 32446

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Pinellas County Medical Society
424 Beach Drive, N.E.
St. Petersburg, FL 33701

J. Gerard Converse, M.D.
Polk County Medical Society
Rte. 3 - Box 318
W. Lake Hamilton Drive
Winter Haven, FL 33880

Charles E. Barrineau, M.D.
Putnam County Medical Society
325 Poinsettia Ave.
Palatka, FL 32077

Joseph A. Shelley, M.D.
St. Johns County Medical Society
11 Tremerton Street
St. Augustine, FL 32084

Rufus Thames, M.D.
Santa Rosa County Medical Society
1102-A Stewart St.
Milton, FL 32570

Robert E. Windom, M.D.
Sarasota County Medical Society
1750 S. Osprey Ave.
Sarasota, FL 33579

Vann Parker, M.D.
Seminole County Medical Society
209 San Carlos
Sanford, FL 32771

T. Conrad Williams, M.D.
Taylor County Medical Society
311 E. Ash Street
Perry, FL 32347

James G. White
232 Riverbeach
Ormond Beach, Florida 32074

Charles J. Roehm, M.D.
Walton County Medical Society
20 E. Baldwin Street
DeFuniak Springs, FL 32433

FLAMPAC Representatives

COUNTY	PHYSICIAN
Alachua	
Bay	
Brevard	
Broward	A. S. Capi, M.D.
Capital	
Charlotte	
Citrus-Hernando	
Clay	
Collier	
Columbia	
Dade	Rufus K. Broadaway, M.D.
Desoto-Hardee-Glades	
Duval	
Escambia	
Franklin-Gulf	
Highlands	
Hillsborough	J. Carlisle Hewitt, M.D.
Indian River	
Lake	
Lee	
Madison	
Manatee	
Marion	
Martin	
Monroe	
Nassau	
Okaloosa	
Orange	
Osceola	
Palm Beach	
Panhandle	
Pasco	
Pinellas	
Polk	
Putnam	
St. Johns	
St. Lucie-Okeechobee	
Santa Rosa	
Sarasota	
Seminole	
Suwannee-Hamilton-Lafayette	
Taylor	
Volusia	
Walton	

.r/dh

Pettharis Exhibit #17

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S

Conference Call
August 31, 1976

CALL TO ORDER The conference call meeting of the Executive Committee of FLAMPAC was called to order at 10:10 a.m. on August 31, 1976.

ATTENDANCE

MEMBERS PRESENT:
John W. Glotfelty, M.D., Vice President; William Thompson, M.D., Secretary; Francis C. Coleman, M.D., Treasurer; Joseph C. Von Thron, M.D., FMA Liaison; Mrs. Ramona Updegraff, Woman's Auxiliary Representativ

MEMBERS ABSENT:
Rufus K. Broadaway, M.D., President

OTHERS PRESENT:
Charles W. Murfin, Executive Director of FLAMPAC; Scotty Fraser, FMA Director of Legislative Activities; Judith A. Klosterman, Recorder

MOTION TO APPROVE CONTRIBUTIONS MOTION CARRIED UNANIMOUSLY TO MAKE THE FOLLOWING CONTRIBUTIONS TO CANDIDATES:

CONTRIBUTIONS FROM OPHTHALMOLOGY Contributions may be made to the candidates suggested by the ophthalmologists if said candidates have the support of FLAMPAC.

ADJOURNED The conference call was adjourned at 10:23 a.m.

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Petitioner's Exhibit to 5/11/78 TRC CSR 18/9
witness Von Thron

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S

Conference Call
September 16, 1976

CALL TO ORDER The conference call meeting of the Executive Committee of FLAMPAC was called to order by Dr. Francis C. Coleman at 11:00 a.m.

ATTENDANCE

MEMBERS PRESENT:
Francis C. Coleman, M.D., Treasurer; William Thompson, M.D., Secretary; and Joseph C. Von Thron, M.D., FMA Liaison

MEMBERS ABSENT:
Rufus K. Broadaway, M.D., President; John W. Glotfelty, M.D., Vice President; Mrs. Ramona Updegraff, Woman's Auxiliary Representative

OTHERS PRESENT:
Charles W. Murfin, Executive Director;
Judith A. Klosterman, Recorder

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MOTION TO SUPPORT J. HERBERT BURKE	MOTION CARRIED UNANIMOUSLY TO EARMARK $3,000 FOR THE J. HERBERT BURKE CAMPAIGN. As this is a key race and at the present time Representative Burke has no campaign manager, it was decided that this $3,000 be used to hire someone to run Representative Burke's campaign. This motion was made pending the approval of Dr. Parham and Dr. David Lane.
NEXT BOARD MEETING	A FLAMPAC board meeting was scheduled for Sunday, October 17, in Orlando. Members will be notified of this decision in the near future.
MOTION POLITICAL ACTION	A MOTION WAS CARRIED UNANIMOUSLY THAT MR. MURFIN, WHEN NECESSARY, BE REIMBURSED BY FLAMPAC FOR TIME SPENT WORKING ON POLITICAL ACTION.
MOTION TO MAKE ADDITIONAL CONTRIBUTION TO DR. GRADY	MOTION CARRIED UNANIMOUSLY TO MAKE AN ADDITIONAL CAMPAIGN CONTRIBUTION TO DR. JOHN GRADY IN THE AMOUNT OF $5,000. AMPAC is also making an additional $5,000 contribution.
BUDGET	After the contributions made today, the national budget will have approximately $9,500 remaining. The state budget will have approximately $11,000 remaining.
CONTRIBUTIONS FROM OPHTHALMOLOGY	Contributions may be made to the candidates suggested by the ophthalmologists if said candidates have the support of FLAMPAC.
ADJOURNED	The conference call was adjourned at 11:30 a.m.

Pettigrew Exhibit # 196
4/11/78 ORE, ESQ
exit Von Thron

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida 32203

MINUTES

Candidate Selection Committee
July 24, 1976
Innisbrook Resort, Tarpon Springs, Florida

Appendix 1 to Board Meeting of July 24-25, 1976

CALL TO ORDER

The meeting of the Candidate Selection Committee was called to order at 2:00 p.m., July 24, by Dr. Joseph C. Von Thron, chairman of the selection committee.

RECOMMENDATIONS FOR SUPPORT

The folloving is a list of candidates who were approved support:

United States Senate -

Dr. John Grady

United States Congress -

1	Robert L. Sikes
2	Don Fuqua
3	Charles E. Bennett
4	Bill Chappell
5	Richard Kelly
6	C.W. (Bill) Young
7	Sam M. Gibbons
9	Lou Frey
10	Skip Bafalis
11	Paul G. Rogers
12	J. Herbert Burke
14	Herbert J. Hoodwin
15	Dante E. Fascell

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The following were candidates whose consideration for support was postponed until a later date:

United States Congress -

8 Ray Mattox
David Molthrop
William Willner
Bob Johnson
T. David Burns
Joe Z. Lovingood
William A. Hartman
Lex Taylor
Jerome Pratt
Andy Ireland

13 William Lehman
Robert Renick
Dick Watson
E.C. (Mike) Ackerman
Lee Arnold Spiegelman

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The following is a list of candidates not approved for support:

United States Senate -

Walter Sims
Lawton Chiles
Helen S. Hansel

United States Congress -

1	John J. Benton	2	Russell R. Bevis
			Jack Armstrong
4	J. O. Jake Townley	5	Don T. Reynolds
	Tommy Boney		James E. Sursley
6	Gabriel Cazares		Jo Ann Saunders
7	Dusty Owens		Sid Vihlen
9	Joseph A. Rosaer		Miller Newton
	Frank J. Dama	12	John Lomelo, Jr.
10	Bill Sikes		Fred Lippman
	Robert F. Culpepper		Charlie Friedman
	C.W. (Jerry) Bowers		Andrew DeGraffenreidt
14	Claude Pepper		Art Barker
	Evelio S. Estrella		Joseph K. O'Brien
15	Paul R. Cobb		Anne L. Kolb
			Bill Brown

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ADJOURNED The Candidate Selection Committee adjourned its meeting of July 24, 1976, at 4:45 p.m.

Petitioner's Exhibit #29 for
5/11/76 SEC CSR
Written by Dan Thron

The Florida Medical Political Action Committee

Candidate Evaluation Committee
Telephone Conference
April 23, 1976
10:30 a.m.

MEMBERS PRESENT:	Joseph C. Von Thron, M.D., Chairman, Frederick Andrews, M.D., Reginald Stambaugh, M.D., Louis C. Murray, M.D., Andre S. Capi, M.D., Julian Groff, M.D.
MEMBERS ABSENT:	John Hamilton, M.D.
OTHERS PRESENT:	Charles W. Murfin, Executive Director of FLAMPAC, Mary Broughton, Recorder
SUPPORT FOR HERBERT BURKE:	Dr. Capi met with Congressman Burke recently in Washington. Congressman Burke indicated that he needed some early support in order to print some promotional material. Dr. Capi requested $3,000.00 from FLAMPAC to support Congressman Burke's efforts.
MOTION:	That the Florida Medical Political Action Executive Committee approve the expenditure of $3,000.00 for contribution to Mr. Herbert Burke, M.C. Motion passed unanimously.
MOTION:	That we do not, at this time, request matching funds from AMPAC for Cong. Burke Motion passed unanimously.
NOTE:	The possibility of Mr. Burke deciding not to seek re-election in 1976 was discussed. We would hope that if Mr. Burke decides not to run that the $3,000.00 contribution would be returned.
SUPPORT FOR CONGRESSMAN RICHARD KELLY:	Motion that Congressman Kelly be appropriated $5,000.00 for a bid for re-election for U.S. Congress in the 5th Congressional District and that matching funds be requested from AMPAC. Motion passed unanimously. Meeting adjourned at 10:45 a.m.

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California Medical Political Action Committee 731 Market Street San Francisco, California 94103 415/777-3000

Petitioner's Exhibit 21
5/11/78 JKC, CSR
Written On Thereon

August 7, 1974

TO: PAC QUESTIONNAIRE RESPONDENTS

FROM: AL PROSS, EXECUTIVE SECRETARY, CALPAC

SUBJECT: QUESTIONNAIRE SUMMATION

I am pleased to report that thirty-three (33) State PACs responded to our questionnaire. I have tried in writing the attached summary to highlight some of the more distinctive differences in operational procedures between State PACs. (Please excuse the editorializing - but then I suppose the tabulator has that perogative.)

The applicability of the summation to each State PAC will vary but hopefully this material may be useful to you as a PAC Coordinator to convince your Board (and/or Association Director) that your PAC should adopt changes in policy procedures similar to other states.

The information is also helpful in deciding what general topics warrant further discussion or clarification. This will enable us to plan future PAC coordinator meetings on subjects which are relevant.

Thank you again for your cooperation and participation. Please let me know if you have any questions or desire any specific information on any of the questions and answers.

ALP:sm

Enclosure

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PAC STAFF COORDINATOR

SURVEY SUMMARY

1. MEMBERSHIP

The majority of the states which send a bill for state society dues list the PAC as part of the total bill. However, in several states the PAC bill is enclosed separately. Experience has shown that the most productive procedure is to have the PAC dues listed as part of the total bill. Those states which have been successful in adopting this procedure have reflected a higher percentage of PAC members.

2. MEMBERSHIP CATEGORIES

Every responding PAC has a regular M.D., auxiliary and sustaining membership category. Individual M.D. memberships range from a low of $20 to a high of $35. Auxiliary dues range from $15 to $25.

FAMILY MEMBERSHIP

Most PACs have a family membership and many of those who don't are considering establishing such a category. At least one state that has had a family membership category is considering discontinuing it. Overall membership (total number of members) increased in all but one state which has established a family category, while M.D. members did not drop but increased anywhere from 1% to 50%.

It appears safe to make the following general conclusions regarding family membership:

a. The PAC will collect more total dollars

b. The PAC will have more M.D. members

c. The PAC will have more auxiliary or spouse members.

Obviously this is a subject which warrants more discussion in light of its membership and dollar growth potential.

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MEMBERSHIP RECRUITMENT

Most PACs appear to be fairly weak in this category. Obviously it is a reflection on the availability of funds to mount an organized and coordinated campaign. Some of the techniques most popularly used, over and above the annual dues statement, include:

1. Send letters to:
   a. All potential members prior to them receiving their dues bill each year.
   b. Non-rejoiners after the bulk of the memberships are in.
2. Publish advertisements in bulletins or journals.
3. Have a booth at annual session
4. Direct telephone solicitation by M.D.'s.
5. Send personal letters or notes from Board members or PAC supporters to potential members.

MEMBERSHIP BENEFITS

Few (only 2) PACs have a membership pin while approximately half of the responding PACs provide membership cards. Frequency of newsletters varies from none to as many as four a year. Most state PACs do not give annual awards similar to AMPAC for membership support.

PROFESSIONAL CORPORATION MEMBERS

Surprinsingly few PACs make a physician a member of AMPAC (i.e. send in $10) if he pays with a corporation check, despite AMPAC's legal opinion that this can be done. In some states, however, corporation money cannot be accepted under law. Those that can accept this money spend it in one of three ways:

1. To support state candidates (Providing this is legal)
2. To defer administrative/overhead costs, and/or
3. Spend it on educational activities, newsletters, etc.

This is obviously an area which warrants further clarification and discussion.

COMPUTERIZATION

Only two PACs have their membership files computerized. Despite and advantages, there seems to be two reasons for this:

1. The cost factor (but is it really more expensive?), and
2. Whether the state medical association membership is computerized.

CANDIDATE SELECTION

Nearly all PACs support both state and federal candidates. At least one only contributes to federal candidates and another only participates in races for state office, leaving federal support entirely to AMPAC.

The ultimate decision regarding whether a candidate receives a contribution rests with the PAC Board or the appropriate selection committee (state or federal). It is not unusual for the recommendation, however, to eminate from the local level through a Board member, society president or medical executive.

Generally speaking more PAC funds are spent for federal candidates, including AMPAC's contribution, with a slight majority indicating that they do make pre-primary contributions.

Contributions to a candidate in a safe state race range from $50 to as high as $2,000; in a safe federal race from $200 to $5,000. Obviously these figures vary depending upon the PACs financial resources. The overwhelming majority of the respondents indicate that they have no maximum contribution limit.

If a letter is sent by a physicians committee to raise funds for a candidate, most state PACs will write and print it. However, few will pay for the printing or the postage. Apparently these costs are born by the physicians or by the candidate's campaign.

Except for the required filing of reports with the Clerk of the House (or to meet a state's reporting requirements on state contributions), PAC donations are not published except to Board members. However, this informa-

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CANDIDATE SELECTION - Continued

Contributions are always delivered by a physician but not necessarily a PAC Board member. In many states the medical association lobbyist is present also.

Only a few PACs require that a local physician support committee raise funds for a candidate before they will consider matching the amount contributed. Those that follow this procedure like the way it functions as far as stimulating local participation.

No state PACs contribute to city council or school board races. One does get involved in judicial contests and at least one other contributes to ballot propositions and initiatives if they have a direct affect on medicine (i.e., bonds for medical schools; etc.).

PAC EXPENSE

Most medical associations provide and pay for staff. Only three must tap PAC hard dollars for staff time. Usually office rent, telephone, letterhead, printing and postage are paid out of soft dollars. There are some notable exceptions to this procedure however. Those PACs that cannot use corporate contributions in state races tend to use this money for postage, printing, letterhead, etc.

A surprising number of state PACs use hard dollars to cover operating overhead including newsletters and postage. Obviously many state associations have not placed PAC activities on an equal par with other association pursuits.

Only three PACs receive no annual soft dollar support whatsoever with the majority indicating that they receive $5,000 or less from association dues money. Two PACs are in the $10-20,000 annual range, one in the $20-50,000 and one receives more than $50,000 a year. Much more emphasis needs to be placed on making state medical associations realize that PACs deserve adequate soft dollar support and that political action itself is a legitimate medical association activity.

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PAC EXPENSE - Continued

Only two PACS receive soft dollar contributions from other sources (i.e., Blue Shield, drug companies, etc.). This may be a way to bolster a PAC soft dollar budget where the medical association is reluctant or unwilling to provide financially the support which is necessary.

Surprisingly, only four PACs invest their hard dollars to earn interest. The reason for this is not clear in light of the "extra" dollars that are made available through a safe investment.

BOARD MEMBER SELECTION

PAC Board members are usually appointed by the State Medical Association, however, the recommendations are frequently from the county medical society level. A one year appointment with a maximum five to ten year limit is most common. Most are selected based upon legislative district boundaries with several using county lines instead. The Chairman is nearly always elected by the PAC Board rather than selected by the State Association.

LOCAL PACS

It is rare to find local or county medical society PACs. Where they do exist, their dues are less than the state PACs and their money is usually spent on local races (city council, school boards, etc.). Most local PACs bill on their own and usually do not compete with the PAC dues on the general billing statement. This is a topic which may well warrant further discussion at future PAC staff meetings.

PARTY CONTRIBUTIONS

Few PACs make contributions to political party organizations. The bulk of funds seems to go to direct candidate support. A minority of the PACs purchase services for a campaign over and above and/or in lieu of a contribution. Most will provide a campaign with a mailing list of physicians, but a minority provide survey research costs. Most provide staff assistance to the physician support committee but only a few involve themselves directly in the overall campaign.

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BOARD COMPOSITION

The size of the PAC Boards range from a low of 8 to a high of 60. In most states the Association President is a member (sometimes ex-officio). Most PAC Boards have some Auxiliary representation while few have medical executive representation. The smaller Boards usually do not have separate standing committees. The larger Boards seem to have committees on membership and candidate selection.

GENERAL QUESTIONS

Everyone feels meetings of PAC staff coordinators to share information and to learn about campaign tools are valuable. By a 3 to 1 margin it is felt that a once a year meeting is preferable to two.

Those responding seem to be equally divided as to whether the staff meetings should be held around the annual AMPAC Workshop in Washington or as a separate meeting. Perhaps the answer would be to have at least one a year at the March Workshop.

August, 1974

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Establishing a Card File and Beginning the Registration Drive

Rettheimer's Exhibit #22 for ID 5/12/98 JEC, CSR

AMPAC's NEWSLETTER FOR CANDIDATE SUPPORT COMMITTEE CHAIRMEN

matter Von Thron NOV 3 1975

COUNTDOWN: 13 Months to Election Day
November 2, 1976

October 31, 1975-2

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THE CSC BEGINS TO WORK

Once you have recruited your committee members, what is your first task? While it means more work initially, the most efficient method of working with your professional precinct is to establish a card file on every physician household in the congressional district. Include the allied medical professional households also.

If your district is composed of several counties, you can obtain the physician roster easily by obtaining copies of the yellow pages for each community in the district. Perhaps the county medical society would have such a list. If your district is an urban district, where the physician practices medicine in one district, and lives in another, it is a little more difficult to have a perfect list.

MAKE A CARD FILE

Assign several members of your committee to recruit volunteers to transfer your lists to a card file, one physician household per card. Include a space for the name; business and residence address; business and residence phone number; spouse's name; medical speciality; residence precinct number; hospital affiliation; voter registration status; party affiliation; and, space for comments. Some of this information will be easy to obtain; but some will be difficult. Although you are striving toward making a perfect list, don't be discouraged by the overwhelming nature of this task.

- Name, residence and phone numbers can be obtained from the phone book.
- Obtain spouses' names from active members of the Auxiliary.
- Obtain medical speciality from county medical society, directories, or phone book.
- Obtain hospital affiliation from county medical society or hospital registry.
- Precinct number, voter registration status and party affiliation can be obtained from the county clerk's office.

Most local party organizations maintain voter's lists, or have access to voter's lists. Some states don't have party registration. To determine party affiliation, obtain copies of the voter's roster in the last primary. That will indicate who asked for Republican ballots and who asked for Democratic ballots. This is sometimes, though not always, an indication of party affiliation.

This card file is the backbone of your CSC effort. Keep it in a central location so that all members of the committee have easy access to it.

REGISTERING THOSE WHO ARE NOT REGISTERED

One of your prime objectives as a medical CSC is to deliver as many votes for the candidate as possible. Even if you have not yet decided which candidate you support, you can begin right now making sure that every physician, spouse and eligible members of the family are registered to vote. No matter how much they support your candidate; if they are not registered, that support is in vain.

The most efficient means of ascertaining whether or not the physician and spouse are registered is to check the precinct registration lists. If they do not appear on the latest list, they are not registered. Note voter registration status on all cards, and set aside all those non-registered cards.

Set up a volunteer committee to contact all those not registered. This contact is a courtesy contact. In your conversation stress the fact that this is a service to the medical community. Be armed with certain facts about the requirements for registration. Know the location of the voter registration office and its office hours. Check to see if your county voter registration official plans a precinct registration. If such a day is planned, inform your non-registered medical colleagues that they can register in the voting location, a location usually nearer to home than the central voting registration location.

Some counties and states have provisions for deputy registrars. These are persons who can register voters outside of the central location. Find out if your state or county has such a system. If several members of the candidate support committee and the volunteer workers could become deputy registrars, your job could be much easier.

Seeing that every medical family member is registered is a job which can be performed by the medical candidate support committee right now. Waiting until later cuts down on the effectiveness of the medical candidate support committee members at the peak primary and general election campaign periods.

AMPAC's NEWSLETTER FOR CANDIDATE SUPPORT COMMITTEE CHAIRMEN

Key Elements in Planning a Political Campaign

COUNTDOWN: Five Months to Election Day June 18, 1976-6

In any campaign to get someone elected to an office, basic organization is a primary consideration. In your role as a member of a CSC, you must be familiar with the requirements of a good campaign for two reasons -- first, so that your own CSC will function optimally; and secondly, so you can be aware of the degree of effectiveness of the candidate's campaign committee and you will be able to work the committee to your candidate's best advantage. Some of the key elements basic to the planning of a good campaign follow.

What are we going to do?

The first question you must answer is whether you have set a goal and what that goal is -- quite simply, it is that you want to get your candidate elected. You have determined that this person is the right one for the job that is at hand, and feel that your time and energy will not be wasted in the efforts to help him/her. Evaluation of this person, his background, his stand on various issues have shown you that his serving in office would be beneficial to the community and the country.

A theme must be developed that defines the candidacy and the campaign; this theme must be stated clearly, sensitively and succinctly. The why of the campaign should be expressed in one or two, or, at most, three concepts that control all strategies, and in a central theme that infuses all voter contact through all channels.

How much will it cost?

At the beginning of a campaign, set up an ideal budget, then run through it and turn it into a realistic, working budget. This gives you an idea of what kinds of funds you must have, and determines the methods you will need to employ to raise these funds. Decide what kind of campaign must be run -- does it need a lot of flamboyance and attention-getting, or is the candidate already fairly well-known? Is the party going to provide a lot of support, or will you need to build an organization from scratch? Does the candidate already have strong support so that all you need to do is be sure to get the supporters out to vote; or will you have to convin··· people that your candidate is the better one, and woo their votes? Will exper··· e media advertisement be required, like TV, or will letter-writing and face-··· ice contact be the medium? All of these are determined by the next question for y··· consider.

Where do we start?

Recognizing that resources are always limited, it would be too expensive to ever attempt to reach all the voters. Targeting isolates the two most productive groups of voters -- favorables who have a poor record of going to the polls to cast a ballot; and undecideds with an established voting record. Targeting will show where registration is needed, where turn out needs to be increased, and where the persuadable voters are. Targeting provides a quantitative and geographic tool to use in making all decisions -- including how much, when, where and how.

When do we do it?

In order to facilitate the matter of keeping things running smoothly, plan a schedule of what needs to be done and when -- design a flowchart designating such events as poll-taking, voter registration, baby-sitter roundup and how far in advance each task must be arranged. This schedule will prevent too much piling up at one time and will diminish the chance that important election tasks will get overlooked in the rush. It will also enable you to set up volunteer hours so you don't have 50 people during a slack week and only 2 during the last two weeks when the fracas is thickest.

How do we do it?

Determine what the means at hand are -- the availability of volunteers, media, money, candidate (if he is an incumbent, chances are he won't be in the District as much and his presence must be utilized to its best advantage), and other resources. The use of mail and telephone solicitations must be decided, as well as ascertaining other forms of fund and enthusiasm raising. Check the local and federal laws on election campaigns to be sure that what is being planned is within the law.

TIMETABLE ON THE NEW FEDERAL ELECTION LAW

The new Federal Election Law was signed by President Ford on May 11 of this year reestablishing the FEC as a presidentially appointed body. Federal Election Commissioners must be confirmed by the Senate. Regulations about the law must be formulated by the Commissioners. Now that these regulations have been published in the Federal Register (on May 26), the Commission must wait 30 days for comments and testimony from the public. Should the Commission be convinced by the 30 day period of comment and testimony that a regulation should be changed, it will rewrite and submit the typewritten regulations to the Senate and the House for 30 legislative days. The Congress has these 30 days to consider the regulations and reject any of which they disapprove. If either body disapproves of a regulation, the Commission must remove it. With this proposed timetable, the earliest that regulations concerning multicandidate committees could become final would be Labor Day.

Highlights

. Calls for 6 Federal Election Commissioners appointed by the President, plus 2 ex-officio members (Secretary of the Senate and Clerk of the House).
. Restricts the FEC's use of advisory opinions and gives Congress the power to veto discrete sections of commission regulations.
. Restricts political fund-raising by corporate political action committees.
. Tightens controls over independent political expenditures, to prevent any collusion between an individual and a candidate.
. Restricts the Commission's investigatory powers by permitting it only to look into allegations signed and sworn by an individual that are notarized.
. Establishes new contribution limits for individuals - individuals are limited to $25,000 a year to political parties, $5,000 a year to political committees, $1,000 a year to a political committee.

AMPAC's Legal Counsel and staff are following the progress of this law and its regulations and will keep CSC's informed on definite information received in the AMPAC office on compliance. If you are interested in obtaining copies of the law, please write to the Federal Election Commission, 1325 K Street, N.W., Washington, D.C. 20463.

AMPAC's NEWSLETTER FOR CANDIDATE SUPPORT COMMITTEE CHAIRMEN

Door-To-Door Campaigning
Part 1

COUNTDOWN: Two and a Half Months to Election Day

August 20, 1976 - 8

Door-to-door campaigning -- face-to-face contact between a volunteer and a voter -- is the most powerful grassroots political technique.

It's also the most difficult to accomplish -- more time consuming, more difficult to get volunteers to perform and tougher to manage. It demands a structure -- a complete system from start to finish.

This newsletter and the subsequent one describe a step-by-step system for door-to-door campaigning. There are eight steps: Planning, Indexing, Recruiting, Preparing lists, Preparing materials, Assigning, Operating and managing, and Following up.

Step 1: Planning - Think it through at the beginning. Make sure the door-to-door campaign will accomplish what you want to accomplish. There are four basic purposes of door-to-door campaigning:

1 - To deliver the candidate's message -- The door-to-door campaigner is an extension of the candidate - the most direct representative he has. If the campaigner is persuasive, the contact will be strong.
2 - To identify voter preference -- Canvassing can identify how the voter feels about the candidate and about major issues of the campaign.
3 - To recruit volunteers -- The canvasser can recruit volunteers to perform a simple task, such as telephoning 10 friends, writing 25 postcards, displaying a lawn sign, etc.
4 - To get out the vote -- During and just before Election Day, canvassing is an effective way to encourage favorable voters to vote.

Remember to plan. Consult the campaign manager to integrate canvassing with the rest of the campaign. Don't undertake door-to-door campaigning just because the concept is attractive.

Step 2: Precinct Index Priority System - The search for the highest concentration of potential voters for your candidate is a relatively easy process to achieve; however, deciding what characteristics the potential voters have is difficult. Usually, the campaign manager, the research coordinator and other key campaign persons have established what kind of voter is the most likely person, not only to be for the candidate, but vote for the candidate. Most times, a formula has been created which includes past voting behavior,

current issues and candidates. Don't try to rank the precincts yourself. Ask the management of the campaign to provide you with the most important precincts. It is important for you to be aware that establishing priority areas for your candidate can be accomplished and that sometimes the precincts which you would choose to canvass are not really the precincts which hold the most potential votes.

Step 3: Recruiting -- With Planning and Indexing underway, the next step is to recruit enough volunteers, working with the Volunteer Coordinator.

Step 4: Preparing lists - Two kinds of lists can be used in a door-to-door campaign -- voter registration lists or a reverse ("criss-cross") telephone directory. Obviously, door-to-door lists must be "walking lists" -- arranged geographically by street and house number, so the door-to-door campaigners will know who lives where.

Sometimes, voter registration lists are arranged alphabetically instead of geographically. Such lists can be rearranged - converted to street order - by a computer or by hand. The first way is the fastest, but the cost is often prohibitive. If your local registration lists are already computerized, it might be feasible. To rearrange the lists by hand, cut them up according to household, paste them on index cards and then arrange them in street order. This is a laborious clerical task and underlines the need for careful indexing in advance, so you're dealing only with the volume of names you can handle.

If it's impossible to use registration lists, use a reverse telephone directory. This will not indicate which persons are registered, so you'll have to canvass every house. Use the reverse directly only when workable registration lists are impossible to use.

Canvassing without lists is usually unsatisfactory. The canvassers won't know to whom they're speaking, and follow-up is difficult. Use this method only for such activities as general distribution of literature, without a face-to-face, persuasive contact.

Step 5: Preparing materials - The materials make the system work. The most basic item is the Canvasser's Kit. It includes "Instructions", "The voters' list", "An identification badge", "Candidate literature", "A report form" (which can be printed on the Kit envelope), "Q slips" ("Question Slips" for handling unexpected questions), and "Not-At-Home cards".

Materials needed for managing a door-to-door campaign are: "The Door-To-Door Evaluation Form" (which allows the supervisors to evaluate progress and volume), and "The Assignment and Performance Record" (an aid to managing your personnel).

The next issue of CSC will complete discussion of the 8 steps, including a Checklist and Timetable. Samples of the Canvasser's Kit are being made available for your understanding and use.

3 1 0 2 7,3 7 2 2

Samples

INSTRUCTIONS TO DOOR-TO-DOOR CANVASSERS

(Note: Adapt these sample instructions to your situation)

What We're Doing

We're canvassing homes in designated voting precincts to tell voters about (candidate), to give them some campaign literature and to answer their questions about the candidate. When the canvassing is finished, Headquarters will follow up by sending the voters special letters.

How To Do It

This Kit contains everything you'll need:

1. The Voters' List -- These are the households you shou'd visit. Most households have more than one registered voter in them.

Be sure to code each visit by writing the appropriate symbol in the _____ hand margin, coding each household according to your general impressions:

F	Favorable to candidate
UN	Undecided, doesn't know
X	Unfavorable, hostile
NH	Not at home

2. The Volunteer Badge-- Wear your badge, which will instantly identify you as a campaign volunteer.

3. The Candidate Briefing Sheet-- This will tell you about (candidate) and the things he stands for.

4. The Campaign Brochure-- Give each voter one of these.

5. The Q Slip-- When you get a question you can't answer, don't fake it. Just say you're a volunteer, you don't know the answer, but you'll find out and get them an answer. Then fill out a Q Slip, which will be processed at Headquarters.

6. The Not-At-Home Card-- If no one answers the door - or if no registered voter is home -- - leave this card and a campaign brochure.

7. The Report-- When you've finished, please fill out the Report section of the big envelope, put all materials inside, and return it to Headquarters.

What To Say

Remember, you're a personal representative of the candidate. The words you say and the impression you make will have a big effect on the voter's decision.

Here's an outline of the canvassing message. You'll need to go over it a few times to get it down in your own words.

1. Identify yourself --

"Mrs. (voter), my name is _____, and I'm a volunteer for (candidate), who's running for Congress. May I speak with you for just a moment?

2. Talk about the candidate --

"We're helping (candidate) because he's an honest candidate with a good record of helping the consumer. We think he's one of the few politicians we can trust [illegible]."

3. Ask for question --

"We're conducting a people-to-people campaign because (candidate) wants to make sure the people know where he stands on all the issues. Is there a particular issue you're concerned about - or any other question you'd like to ask?

Answer The Question If You Can. If You Can't, Fill Out A Q Slip.

Q SLIP

If anyone you contact asks a question you can't answer or has a special request, tell him you'll pass it along to the candidate or campaign director.

Please Print

THEIR NAME: Mr.
Miss
Mrs.
Ms. _____ Phone: _____
(first) (last)

Street Address _____ City _____ ZIP _____

QUESTION OR REQUEST: _____

_____

_____

YOUR NAME: _____ Date: _____

Called back by: _____ Date: _____ Comments: _____

_____

4. Offer brochure --

"Have you made up your mind about the election, (voter)?" (If yes, determine preference and conclude conversation appropriately. If no, continue).

"I'd like to leave this brochure with you, (voter), to tell you more about (candidate). Please consider voting for him on Election Day - he'll be a great Congressman. Thanks for your time."

Special Guidelines

You'll find almost everyone will be polite and willing to listen. If you contact an unfriendly person, don't argue - just terminate the conversation quickly.

If you have questions or problems, call (chairman) at (phone number).

REMEMBER OUR DEADLINE _____

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CSC

AMPAC's NEWSLETTER FOR CANDIDATE SUPPORT COMMITTEE CHAIRMEN

A SEVEN-STEP PLAN FOR VOTER REGISTRATION

COUNTDOWN: 3 Months to Election Day — July 28, 1976 - 7
November 2, 1976

A basic requirement in any election is to be sure the physicians and their spouses in your area are registered to vote. An effective method of voter registration has been developed by the Florida Medical Political Action Committee. Simple and effective, step-by-step organization covering each aspect of the registration project is the key. Following is an outline of the Seven-Step Plan used by FLAMPAC.

1. Obtain a list of the county medical society members and their home addresses (the home addresses may have to be obtained from other sources).

2. Check this list against the voter registration list. Record voting precinct numbers and party registration, if available, for all registered voters.

3. Draw up two lists:
   a - Registered physicians and their home addresses;
   b - Physicians whose names do not appear on the voter registration list.

4. Identify by precinct the physician household on the list of registered physicians if not available on the registration records.

5. Make up a set of 3 x 5 cards for the registered and non-registered physicians and arrange these cards by precinct. These will be used as a flexible means for keeping track of all the physicians in your county for several purposes.

6. Call or write those names on the list of non-registered physicians and urge them to register, providing them with dates, times, places and requirements for voter registration. Follow up the first contact with a second contact a few days before the date for registering. Periodically, check the voter registration list to see if the non-registered physicians have registered. When they have done so, make up a card for the registered physicians file with name, home address, precinct and party registration, or update the card already on file.

7. Identify physicians by their different political districts; i.e., Congressional, State Senate, State House and any other political level you are interested in. With the index cards, you have a complete political index of the physicians in your county. This index may be used to encourage physicians to write to voters in their precincts in support of a candidate or candidates. Also, a physician could write to voters in his precinct or in his neighboring precincts for campaign funds or volunteers. If a medical candidate support committee is functioning, the CSC can also tell the geographical precincts which could be covered by a physician.

REGISTRATION AND ABSENTEE VOTING

STATE	WHERE TO REGISTER TO VOTE	WHERE TO SECURE ABSENTEE BALLOT	ABSENTEE BALLOT DEADLINE FOR REQUEST[1]	ABSENTEE BALLOT DEADLINE FOR RETURN[2]
ALABAMA	County Board of Registrars	Register of the County Civil Circuit Court	5 days before	Election day
ALASKA	Local Election Board	Lt. Governor—Pouch AA—Juneau 99801	15 days before	Postmarked no later than election day
ARIZONA	County Recorder	County Recorder	Within 30 days before[3]	By 7 P.M. election day
ARKANSAS	County Clerk	County Clerk	1 day before	By 7:30 P.M. election day
CALIFORNIA	County Clerk	County Clerk	7 days before	By 5 P.M. day before election
COLORADO	County Clerk (Denver—Election Commissioner)	County Clerk (Denver—Election Commissioner)	Friday before	By 5 P.M. election day
CONNECTICUT	Town Clerk or Registrar of Voters	Town Clerk	Maximum 40 days before	By 6 P.M. day before election
DELAWARE	County Department of Elections	County Department of Elections	12 noon day before	By 12 noon day before election
FLORIDA	County Supervisor of Registration	County Supervisor of Elections	5 P.M. day before	By 7 P.M. election day
GEORGIA	County Board of Registrars	County Board of Registrars	5 days before	By 7 P.M. election day
HAWAII	County Clerk (Honolulu—City Clerk)	County Clerk (Honolulu—City Clerk)	No earlier 60 days, nor later 7th day before election	By 6 P.M. election day
IDAHO	County Clerk	County Clerk	By 5 P.M. day before	By 5 P.M. election day
ILLINOIS	County Clerk	County Clerk (Chicago Election District—Board of Election Commissioners)	5 days before	In time to be delivered to local precincts by 6 P.M. election day
INDIANA	County Clerk of Circuit Court	County Election Board or County Clerk, Circuit Court	Saturday before election	By 6 P.M. election day
IOWA	City or Town Clerk or Commissioner of Registration	County Auditor or Commissioner of Registration	Within [illegible] days before	In time to be delivered to local precincts by 8 P.M. election day
KANSAS	City Clerk (in Johnson, Sedgwick, Shawnee and Wyandotte Counties with Election Commissioners)	City Clerk or County Election Commissioner	Thursday before election	By noon day before election
KENTUCKY	County Clerk (Louisville—Board of Registration Commissioners)	County Court Clerk	21 days before election	By 6 P.M. election day
LOUISIANA	Registrar of Parish	Clerk of Parish Court (New Orleans—Civil Sheriff of Parish)	7th day before election	In time to be delivered to precinct before polls open
MAINE	Registrar of Voters in Towns; Board of Registration in Cities	Town or City Clerk	Prior to election day	By 3 P.M. election day
MARYLAND	Board of Supervisors of Elections—County	Board of Supervisors of Elections—County	Prior to 7 days before	By 5 P.M. election day
MASSACHUSETTS	Town or City Clerk	City or Town Clerk	By noon day before election	By noon of day before election
MICHIGAN	City or Township Clerk	City or Township Clerk	2 P.M. Saturday before	By 8 P.M. close on day
MINNESOTA	City Clerk or County Commissioner of Registration	City Clerk or County Commissioner of Registration	1 day before election	Before polls close election day
MISSISSIPPI	Circuit Clerk (County Registrar)	County or City Registrar	Within 60 days before Primary, 30 days before general election	In time to be delivered to precinct before polls close
MISSOURI	County Clerk (Kansas City—St. Louis City and County Board of Election Commissioners)	County Clerk or Board of Election Commissioners	4th day before	By 4 P.M. day before election
MONTANA	County Clerk and Recorder	County Clerk and Recorder	Noon of day before	By 8 P.M. of election day
NEBRASKA	County Clerk (Douglas, Lancaster, and Sarpy Counties—Election Commissioner)	County Clerk (Douglas, Lancaster, and Sarpy Counties—Election Commissioner)	2nd day before	By 10 A.M. of second day after election
NEVADA	County Clerk	County Clerk	By 5 P.M. of Tuesday prior to election	Before polls close election day
NEW HAMPSHIRE	Board of Supervisors of Check-List of Town or City	Town or City Clerk	Anytime prior to election	In time to be delivered to local officials before polls close election day
NEW JERSEY	County Clerk	County Clerk	Prior to 7 days before	By 8 P.M. election day
NEW MEXICO	County Clerk	County Clerk or Secy. of State	Prior to 10 days before	By 12 noon of day before election
NEW YORK	Board of Elections in County Seat	Board of Elections of County or Borough	By 7 days prior to election	By noon of day before election
NORTH CAROLINA	County Chairman of Board of Elections or Local Registrar	Chairman of County Board of Elections	6 P.M. Wednesday before	By 5 P.M. of Wednesday before election
NORTH DAKOTA	(Registration Unnecessary)	County Auditor	Within 30 days before	In time to be delivered to precinct before polls close election day
OHIO	County Election Board	County Election Board	By 4 P.M., 5th day before	By close of polls election day
OKLAHOMA	County Election Board or Deputy Registrar	County Election Board	5 P.M. of Friday before	By 5 P.M. of Friday before election
OREGON	County Clerk (Portland—Registrar of Elections)	County Clerk (Multnomah County—Department of Records and Elections)	5 P.M. of election day	By 8 P.M. of election day
PENNSYLVANIA	County Board of Elections (Philadelphia—Registration Division)	County Board of Elections	5 P.M. of Tuesday before	By 5 P.M. of Friday before election
RHODE ISLAND	Local Board of Canvassers and Registration	Local Board of Canvassers or Secy. of State	Completed form must be received by Board by 21st day before election	By 5 P.M. election day
SOUTH CAROLINA	County Registration Board	County Board of Registration	Prior to 30 days before	Before polls close election day
SOUTH DAKOTA	County Auditor	County Auditor	At least 25 days before	By 7 P.M. election day
TENNESSEE	County Election Commission	County Election Commission	8 days prior to election	By 10 A.M. election day
TEXAS	County Tax Assessor—Collector	County Clerk	6th day before	By 1 P.M. election day
UTAH	County Clerk	County Clerk	Within 30 days before; earlier if overseas	By close of polls on election day
VERMONT	Town or City Clerk	Town or City Clerk or Secy. of State	Prior to 4th day before	In time to be delivered to election officials before polls close
VIRGINIA	General Registrar of County or City	County or City Electoral Board	At least 5 days before	In time to be counted in precinct before polls close.
WASHINGTON	County Auditor or City Clerk	County Auditor	1 day prior to election	No later than 10 days after Primary and 15 days after General election.
WEST VIRGINIA	County Clerk	Clerk of Circuit Court or County Clerk	4th day prior to election	In time to be delivered to local polls by 7:30 P.M. election day
WISCONSIN	City, Town or Village Clerk (Milwaukee—Board of Election Commissioners)	Town or City Clerk (Milwaukee—Board of Election Commissioners)	3rd day prior to election	In time to be delivered to local precinct by 8 P.M. election day
WYOMING	County Clerk	County Clerk	15 days prior to election	In time to be delivered to precinct officials when polls open
DIST. OF COL.	Board of D.C. Elections	Board of D.C. Elections	7 days prior to election	By close of polls on election day

[1] To reach election officials before election.
[2] For return to election officials for inclusion in election tabulations.
[3] Within 30 days preceding the Saturday before [illegible]

Door-to-Door Campaigning
Part 2

AMPAC's NEWSLETTER FOR CANDIDATE SUPPORT COMMITTEE CHAIRMEN

COUNTDOWN: Two Months to Election Day September 9, 1976 - 9

The system and the organization required for effective door-to-door campaigning are essential. For this reason, care must be taken that you have taken into account as many details as is possible, in an orderly, step-by-step procedure.

Step 6: Assigning - Make assignments in a training session, a must for door-to-door campaigning. Go over each item in the Kit and allow plenty of time for questions. Remember, volunteers balk at door-to-door campaigning; they'll invent plenty of excuses for dropping out. The training session should seek to allay those fears, and the best way to do that is to show them, by going through the kit, how systematic the project is.

Some canvassers will want to work alone; others will need a partner. Two-person teams obviously reduce the coverage, but some volunteers simply won't work without the psychological comfort of someone with them. You'll probably end up with a combination of one-person and two-person teams.

Larger teams can also be used. For example, a five-person team can go to a designated area, divide up the streets and still work the houses one-on-one.

Step 7: Operating and Managing -- The first management step is to make sure the volunteers show up for work. Make reminder calls just before the training session. Try to replace drop-outs. You can't do too much to remind volunteers of their commitment and to spur them on.

As volunteers agree to work, and before the canvassing program begins, send a thank-you letter from the candidate. This serves to psychologically reinforce the volunteer's obligation.

Step 8: Following Up - All voters contacted by the canvass should receive a follow-up. The best follow-up is by mail, with the mailing piece geared to the voter's response. For example, all favorables should receive a letter encouraging them to vote. Undecideds should receive a persuasive letter. Unfavorables, of course, should be dropped.

Follow-up can also be handled by telephone. Urge favorables to vote. Ask undecideds if they need additional information, which will let them know that the campaign is interested in their opinions.

We've discussed the eight steps in door-to-door campaigning. Let's review them in terms of a checklist and timetable of activities.

CHECKLIST AND TIMETABLE

Things to Do	Materials	Days Before Election Day
Plan canvass	...	60
Vote Analysis	Establish priority precincts using past voting statistics	50
Recruit volunteers	Physician lists	45
Prepare walking lists	Registration lists Reverse phone directory	45
Prepare materials	Canvasser's Kit Management tools	40
Assign volunteers	Training Session agenda	35
Operate and Manage	Management tools	30
Follow-up	Mailing piece Phone message	15

3 1 0 1 3 7 3 9

Alternatives to Door-to-Door Canvassing

1 - "Heavy traffic" canvassing -- in which volunteers go to shopping centers and other busy areas. This won't deliver a substantive message, but it will get campaign literature distributed and demonstrate you have a working, energetic campaign.

2 - Neighborhood captains -- volunteers recruited in target neighborhoods who will visit their neighbors and distribute literature. They can be recruited by telephone, door-to-door canvassing or by enlisting physician volunteers to work in their home neighborhoods.

NOT-AT-HOME CARD

(Note: Adapt these sample instructions for your own use)

SORRY I MISSED YOU!

I stopped by to talk with you about (Candidate), who's running for Congress. Please consider his qualifications -- he'll be a great Congressman. He'd like to answer any questions you might have. Feel free to call (code name*) at (HQ phone number).

*Use a code name (i.e., "Michael Andrews") so incoming calls of this type can be instantly recognized. "Michael", of course, won't be there, but anyone can take the call.

CANVASSER'S REPORT

(Note: The Report can be printed on the outside of the Kit envelope)

TO: Door-To-Door Project Chairman

I visited my assigned houses in Ward _____, Precinct _____.

The responses were:	Number
Favorables	_____
Undecideds	_____
Unfavorables	_____
Not-At-Home	_____

Generally, the response of the voters was:

___Excellent ___Pretty Good ___Only Fair ___Poor

REMARKS: Please put down your candid analysis of what the voters said, their most common responses, and what you think the campaign should be doing _____

_____

_____

_____

Was this project worth it? Yes ____ No ____

Name _____ Home Phone _____

Address _____ Office Phone _____

City _____ ZIP _____

DOOR-TO-DOOR EVALUATION

Day of Week _____

Date _____

	Today	Cumulative
1. Houses Visited		
2. Favorables		
%		
3. Undecideds		
%		
4. Unfavorables		
%		
5. Not-At-Home		
%		

ASSIGNMENT AND PERFORMANCE RECORD

Assignment _____ Date Assigned _____

In Charge _____ Deadline _____

	Volunteers	Date Completed	Remarks
1.			
2.			
3.			
4.			
5.			
6.			
7.			
8.			
9.			
10.			
11.			
12.			
13.			
14.			
15.			
16.			
17.			
18.			
19.			
20.			

3104027337330

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203

Petitioner's Exhibit #23 for 5/11/78 JKC cert written Von Thron

October 19, 1972

Eugene G. Peek Jr., M.D.
Box 969
Ocala, Florida 32670

Dear Doctor Peek:

Enclosed is a check in the amount of $1,250for support of Congressman Bill Chappell as requested. This assistance is given by FLAMPAC with the understanding that local physicians have agreed to provide at least an equal amount.

While financial support is important, please remember that the active involvement of individual physicians and their wives is the key to the candidate's success.

Endorse the attached check, give it to the candidate and have the contribution recorded in your name, not in FLAMPAC's name.

Please note at the bottom of this letter the date the check was delivered and any comments of interest regarding the candidate or PAC support.

Thanking you for your interest and involvement, I remain

Sincerely,

Joseph C. Von Thron, M.D.
President, FLAMPAC

DATE CHECK DELIVERED: 26 Oct 72

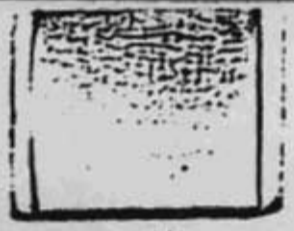
COMMENTS: Very Successful

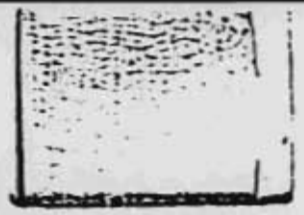
P. O. BOX 969
OCALA, FLORIDA 32670

EUGENE G. PEEK, JR., M.D.
P. O. BOX 969
OCALA, FLORIDA 32670

---/hj
Attach.

3104027337





#211(CAMPAIGN CONT) FOR SUPPORT OF CONG BILL CHAPPELL	OCT 16'72	1,250.00+	1,250.00•

FLORIDA MEDICAL POLITICAL
ACTION COMMITTEE
P. O. BOX 2371 - 32203
Acct. No. 17-0311-0

APPROVED

PLEASE DETACH THIS STATEMENT BEFORE DEPOSIT

81040273732

POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203

Carl E. Andrews, MD
7[illegible] N. Olive Avenue
W[illegible]t Palm Beach, Florida 33401

Dear Doctor Andrews:

Enclosed is a check in the amount of $ 5,000 for support of Paul G. Rogers as requested. This assistance is given by FLAMPAC with the understanding that local physicians have agreed to provide at least and equal amount.

Pres
Secy
Edit

While financial support is important, please remember that the active involvement of individual physicians and their wives is the key to the candidate's success.

Endorse the attached check, give it to the candidate and have the contribution recorded in your name, not in FLAMPAC's name.

Please note at the bottom of this letter the date the check was delivered and any comments of interest regarding the candidate or PAC support.

Thanking you for your interest and involvement, I remain

Sincerely,

Joseph C. Von Thron, M.D.
President, FLAMPAC

DATE CHECK DELIVERED:

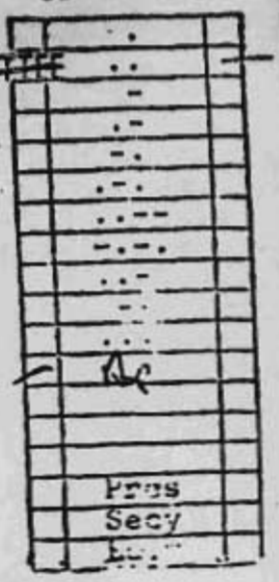
COMMENTS:

Paid to Bell
8/24/72
Dinner meeting
Pre Session #10 + Health
filing council. Vote Pow.

..--/hj
Attach.

3 1 2 1 2 2 7 3 3 3

OCT 31 1972



THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203

October 25, 1972

Allyn B. Giffin, M.D.
1001 37th Street, N.
St. Petersburg, Florida 33713

Dear Doctor Giffin:

Enclosed is a check in the amount of $1,000for support of Jack Insco as requested. This assistance is given by FLAMPAC with the understanding that local physicians have agreed to provide at least an equal amount.

While financial support is important, please remember that the active involvement of individual physicians and their wives is the key to the candidate's success.

Endorse the attached check, give it to the candidate and have the contribution recorded in your name, not in FLAMPAC's name.

Please note at the bottom of this letter the date the check was delivered and any comments of interest regarding the candidate or PAC support.

Thanking you for your interest and involvement, I remain

Sincerely,

Joseph C. Von Thron, M.D.
Joseph C. Von Thron, M.D.
President, FLAMPAC

DATE CHECK DELIVERED: 10/27/72

COMMENTS: Jack was pleased with this help, even though it was belated. After 2 primaries he is low on funds.

9.B.Q

I sent him a personal check on 10/22/72 - delivered 10/27/72 & will deposit this in my

...--/hj
Attach.

3104027.37734

Scotty; 9/8/72

what do you want done with all these letters that are being returned?

Dave

8101273733

To FLORIDA NATIONAL BANK
JACKSONVILLE, FLORIDA

FLORIDA MEDICAL POLITICAL
ACTION COMMITTEE
P. O. BOX 2371 – 32203
Acct. No.

No. 106

TO THE ORDER OF	DATE	AMOUNT
CARL E. ANDREWS, M.D.	AUG 15'72	$ 5,000.00*

NON-NEGOTIABLE

#211(CAMPAIGN CONT)FOR
CONG. PAUL ROGERS

5,000.00+ 5,000.00

FLORIDA MEDICAL POLITICAL
ACTION COMMITTEE
P. O. BOX 2371 – 32203
Acct. No.

PLEASE DETACH THIS STATEMENT BEFORE DEPOSIT

81102735

To FLORIDA NATIONAL BANK
JACKSONVILLE, FLORIDA

FLORIDA MEDICAL POLITICAL
ACTION COMMITTEE
P. O. BOX 2371 - 32203
Acct. No.

No. 109

TO THE ORDER OF		DATE		AMOUNT
	WILLIAM W. THOMPSON, M.D.	AUG 15'72	$	175.00*

NON-NEGOTIABLE

#211(CAMPAIGN CONT)FOR SUPPORT OF JERRY MELVIN — AUG 15'72 — 175.00+ — 175.00

✓

FLORIDA MEDICAL POLITICAL
ACTION COMMITTEE
P. O. BOX 2371 - 32203
Acct. No.

APPROVED

PLEASE DETACH THIS STATEMENT BEFORE DEPOSIT



3 1 0 1 0 2 7 3 7 3 7

To FLORIDA NATIONAL BANK
JACKSONVILLE, FLORIDA

63-5
630

FLORIDA MEDICAL POLITICAL
ACTION COMMITTEE
P. O. BOX 2371 – 32203
Acct. No.

No. 101

TO THE ORDER OF	DATE	AMOUNT
☆ JOHN L. GRADY, M.D.	AUG 15'72	$ 400.00 ☆

NON-NEGOTIABLE

#211(CAMPAIGN CONT)FOR JOHN L. GRADY, M.D. AUG 15'72 400.00+ 400.00

⑈081902⑈ 7373⑈

FLORIDA MEDICAL POLITICAL
ACTION COMMITTEE
P. O. BOX 2371 – 32203
Acct. No.

APPROVED

PLEASE DETACH THIS STATEMENT BEFORE DEPOSIT

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203

October 25, 1972

Pres
Secy
Edit

Richard M. Fleming, M.D.
1688 Meridian Avenue
Miami Beach, Florida 33139

Dear Doctor Fleming:

Enclosed is a check in the amount of $500 for support of Dante Fascal as requested. This assistance is given by FLAMPAC with the understanding that local physicians have agreed to provide at least an equal amount.

While financial support is important, please remember that the active involvement of individual physicians and their wives is the key to the candidate's success.

Endorse the attached check, give it to the candidate and have the contribution recorded in your name, not in FLAMPAC's name.

Please note at the bottom of this letter the date the check was delivered and any comments of interest regarding the candidate or PAC support.

Thanking you for your interest and involvement, I remain

Sincerely,

Joseph C. Von Thron, M.D.
Joseph C. Von Thron, M.D.
President, FLAMPAC

DATE CHECK DELIVERED: 10-27-

COMMENTS: Met Congressman Fascell. Had coffee with him & wife before talk. Gave all a "full" picture of the situation. Looked a good turn out & the rally did sound [illegible]

---/hj
Attach.

3 1 0 1 0 2 7 3 3 9

PAUL G. ROGERS
[illegible]
[illegible]

[illegible]
P.O. Box [illegible]
[illegible]

[illegible]
[illegible]

Congress of the United States

House of Representatives

Washington, D.C. 20515

December 7, 1972

Florida Medical Political
Action Committee
P. O. Box 2371
Jacksonville, Florida

Dear Friends:

Now that the election is over, I would like to personally thank you for your very kind help.

It was through your generosity that I was able to wage a successful campaign. I am sincerely grateful for your friendship and support.

Many thanks and best wishes for the Holiday Season.

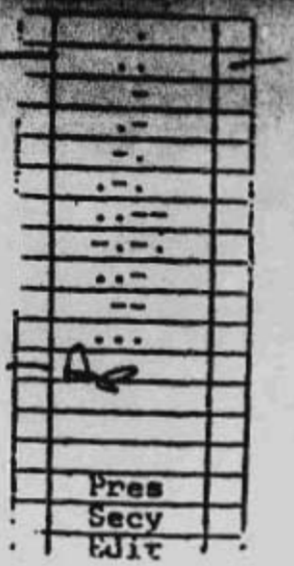
Sincerely yours,

PAUL G. ROGERS, M.C.

PGR:dm

THIS STATIONERY PRINTED ON PAPER MADE WITH RECYCLED FIBERS

William Lehman
2269 N.E. 163rd STREET
MIAMI, FLORIDA 33160



November 24, 1972

FLORIDA MEDICAL POLITICAL
ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida 32203

Gentlemen:

Thank you so very much for your contribution to my campaign for Congress. I greatly appreciate your interest and support.

Thanks again and very best wishes.

Sincerely yours,

William Lehman

WILLIAM LEHMAN
Congressman-elect
13th District of Florida

WL/ec

3 1 0 1 0 2 7 3 7 1 1

Rettheimer's Exhibit
5/11/78 JEC, #24 for ID
written Von Thun

Florida Medical Political Action Committee
Financial Statement
January 1, 1976 - December 31, 1976

Cash on Hand, January 1, 1976		
Florida National Bank - Checking Account	$10,381.15	
Florida National Bank - Savings Account	40,082.19	$50,463.
Income		
Dues Current	$66,410.00	
Dues Current - National	42,685.00	
Interest Income	813.95	
Dues Professional Association	2,315.00	
Interest Income - CD - 5.5 Percent	1,017.12	
Political Education Fund	1,500.00	
Deferred Income - State Dues	2,115.00	
Deferred Income - National Dues	1,410.00	
Meeting Receipts	2,131.22	
Total		$120,397.
To Be Accounted For		$170,860.
Disbursements		
Special Projects	$ 1,392.82	
Miscellaneous Expenses	2,558.28	
Telephone & Telegraph	4,127.80	
Part-time Help	250.23	
Meeting Expense - Miscellaneous	3,077.03	
Contract Services	8,201.19	
Accounting	1,340.00	
Office Supplies	2,553.62	
Postage	3,560.96	
Printing	3,985.35	
National Dues	40,015.00	
Campaign Contributions	87,525.54	
Meeting Expense - Guest Speakers	1,286.00	
Meeting Expense - Meals	3,405.22	
Total Disbursements		$163,279

3102737112

Cash on Hand, December 31, 1976

Florida National Bank - Checking Account	$ 5,008.33	
Florida National Bank - Savings Account	2,573.26	
Certificates of Deposit - 6.0 Percent	(25,000.00)	
Certificates of Deposit	25,000.00	$ 7,581.63
Total		$170,860.63

3 1 0 4 2 2 7 3 7 4 3

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203

Ex. # 478

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	.-.	
	..--	
	-.-.	
	..-	
	.	
	..	
	Pres	
	Secy	
	Edit	

Carl E. Andrews, MD
705 N. Olive Avenue
West Palm Beach, Florida 33401

Dear Doctor Andrews:

Enclosed is a check in the amount of $ 5,000 for support of Paul G. Rogers as requested. This assistance is given by FLAMPAC with the understanding that local physicians have agreed to provide at least and equal amount.

While financial support is important, please remember that the active involvement of individual physicians and their wives is the key to the candidate's success.

Endorse the attached check, give it to the candidate and <u>have the contribution recorded in your name</u>, not in FLAMPAC's name.

Please note at the bottom of this letter the date the check was delivered and any comments of interest regarding the candidate or PAC support.

Thanking you for your interest and involvement, I remain

Sincerely,

Joseph C. Von Thron, M.D.
President, FLAMPAC

DATE CHECK DELIVERED:

COMMENTS:

Paid to Ball
8/24/72
Dinner meeting
Pro Abortion #HR6 + Health
felony commit. ? Veto Power.

..--/hj
Attach.

9102737414

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203

October 19, 1972

Eugene G. Peek Jr., M.D.
Box 969
Ocala, Florida 32670

Dear Doctor Peek:

Enclosed is a check in the amount of $1,250for support of Congressman Bill Chappell as requested. This assistance is given by FLAMPAC with the understanding that local physicians have agreed to provide at least an equal amount.

While financial support is important, please remember that the active involvement of individual physicians and their wives is the key to the candidate's success.

Endorse the attached check, give it to the candidate and have the contribution recorded in your name, not in FLAMPAC's name.

Please note at the bottom of this letter the date the check was delivered and any comments of interest regarding the candidate or PAC support.

Thanking you for your interest and involvement, I remain

Sincerely,

Joseph C. Von Thron, M.D.
President, FLAMPAC

DATE CHECK DELIVERED: 26 oct 72

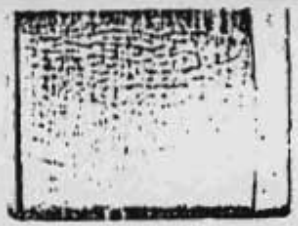
COMMENTS: Very grateful

P. O. BOX 969
OCALA, FLORIDA 32670

EUGENE G. PEEK, JR., M.D.
P. O. BOX 969
OCALA, FLORIDA 32670

..--/hj
Attach.





#211(CAMPAIGN CONT) FOR SUPPORT OF CONG BILL CHAPPELL	OCT 16'72	1,250.00+	1,250.00•

FLORIDA MEDICAL POLITICAL
ACTION COMMITTEE
P. O. BOX 2371 - 32203
Acct. No.

APPROVED

PLEASE DETACH THIS STATEMENT BEFORE DEPOSIT

8104027376

Ex. 473 OCT 31 1972

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203

October 25, 1972

Allyn B. Giffin, M.D.
1001 37th Street, N.
St. Petersburg, Florida 33713

Pres
Secy
Treas

Dear Doctor Giffin:

Enclosed is a check in the amount of $1,000 for support of Jack Insco as requested. This assistance is given by FLAMPAC with the understanding that local physicians have agreed to provide at least an equal amount.

While financial support is important, please remember that the active involvement of individual physicians and their wives is the key to the candidate's success.

Endorse the attached check, give it to the candidate and have the contribution recorded in your name, not in FLAMPAC's name.

Please note at the bottom of this letter the date the check was delivered and any comments of interest regarding the candidate or PAC support.

Thanking you for your interest and involvement, I remain

Sincerely,

Joseph C. Von Thron, M.D.
Joseph C. Von Thron, M.D.
President, FLAMPAC

DATE CHECK DELIVERED: 10/27/72

COMMENTS: Jack was pleased with this help, even though it was belated. After 2 primaries he is low on funds.

Q.B.Q.

...--/hj
Attach.

I sent him a personal check on 10/26/72 - delivered 10/27/72 & will deposit this in my personal account

8122773

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203

October 25, 1972

Pres
Secy
Edit

Richard M. Fleming, M.D.
1688 Meridian Avenue
Miami Beach, Florida 33139

Dear Doctor Fleming:

Enclosed is a check in the amount of $500 for support of Dante Fascal as requested. This assistance is given by FLAMPAC with the understanding that local physicians have agreed to provide at least an equal amount.

While financial support is important, please remember that the active involvement of individual physicians and their wives is the key to the candidate's success.

Endorse the attached check, give it to the candidate and have the contribution recorded in your name, not in FLAMPAC's name.

Please note at the bottom of this letter the date the check was delivered and any comments of interest regarding the candidate or PAC support.

Thanking you for your interest and involvement, I remain

Sincerely,

Joseph C. Von Thron, M.D.
Joseph C. Von Thron, M.D.
President, FLAMPAC

DATE CHECK DELIVERED: 10-27-

COMMENTS: Wrote Congressman Fascell. Hall called him & encouraging his return call. Behind all is "Bill" dispute ...--/hj Attach. the city. We had a good time out at his rally last night 10-27

8102737419

CIRCULATING COPY

August 3, 1976

Mr. Bill Watson
AMPAC
Post Office Box 4449
Chicago, Illinois 60680

Dear Mr. Watson:

At its board meeting of July 24 the FLAMPAC board of directors considered financial contributions for several candidates for congress. The list of those considered is attached. The FLAMPAC board has instructed me to officially request consideration of contributions by AMPAC to the same individuals. I will be more than happy at any time to provide AMPAC with an assessment of each of these congressional districts as well as those Florida districts not listed.

In addition, we would ask that AMPAC consider a contribution to Dr. John Grady, physician candidate to the United States Senate from Florida.

Lastly, the FLAMPAC board deems it absolutely necessary that a poll be conducted in south Florida that will give us information on several congressional districts and the race for the United States Senate. We do formally request financial assistance in conducting this poll in the amount of $5,000. I will be glad to speak with you at length about the necessity for this poll at your convenience. You should know that this poll will not be for use by any candidate and therefore is not a contribution to any candidate.

Thank you very much for your consideration of these items.

Cordially yours,

Charles W. Murfin
Executive Director

.-/jak
Encl.

Pres
Secy
Edit

CIRCULATING COPY



District	Candidate	
Senate	Dr. John Grady	R
Congress		
1	Robert L. F. Sikes	D
2	Don Fuqua	D
4	Bill Chappell	D
6	C. W. (Bill) Young	R
7	Sam M. Gibbons	D
14	Herbert J. Hoodwin	R
15	Dante B. Fascell	D
12	J. Herbert Burke	R

31100273730

CONFIDENTIAL

The Florida Medical Political Action Committee

Candidate Evaluation Committee
Telephone Conference
April 23, 1976
10:30 a.m.

MEMBERS PRESENT:	Joseph C. Von Thron, M.D., Chairman, Frederick Andrews, M.D., Reginald Stambaugh, M.D., Louis C. Murray, M.D., Andre S. Capi, M.D., Julian Groff, M.D.
MEMBERS ABSENT:	John Hamilton, M.D.
OTHERS PRESENT:	Charles W. Murfin, Executive Director of FLAMPAC, Mary Broughton, Recorder
SUPPORT FOR HERBERT BURKE:	Dr. Capi met with Congressman Burke recently in Washington. Congressman Burke indicated that he needed some early support in order to print some promotional material. Dr. Capi requested $3,000.00 from FLAMPAC to support Congressman Burke's efforts.
MOTION:	That the Florida Medical Political Action Executive Committee approve the expenditure of $3,000.00 for contribution to Mr. Herbert Burke, M.C. Motion passed unanimously.
MOTION:	That we do not, at this time, request matching funds from AMPAC for Cong. Burke. Motion passed unanimously.
NOTE:	The possibility of Mr. Burke deciding not to seek re-election in 1976 was discussed. We would hope that if Mr. Burke decides not to run that the $3,000.00 contribution would be returned.
SUPPORT FOR CONGRESSMAN RICHARD KELLY:	Motion that Congressman Kelly be appropriated $5,000.00 for a bid for re-election for U.S. Congress in the 5th Congressional District and that matching funds be requested from AMPAC. Motion passed unanimously. Meeting adjourned at 10:45 a.m.

81027337 51

Ex. 477 p1

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S
Board of Directors
May 7, 1976
Diplomat Hotel, Hollywood-by-the-Sea, Florida

CALL TO ORDER — The meeting was called to order at 7:30 a.m., by Chairman Broadaway.

ATTENDANCE — Rufus K. Broadaway, M.D., President; John W. Glotfelty, M.D., Vice President; W. W. Thompson, M.D., Secretary; Frank C. Coleman, M.D., Treasurer; Joseph C. Von Thron, M.D., FMA Liaison; Thomas S. Edwards, M.D.; Frederick C. Andrews, M.D.; Karl R. Rolls, M.D.; Robert E. Windom, M.D.; Louis C. Murray, M.D.; Reginald J. Stambaugh, M.D.; Andre S. Capi, M.D.; Mrs. A. G. Updegraff, H. Quillian Jones, Jr., M.D.; Carl Andrews, M.D

OTHERS PRESENT — Charles W. Murfin, Executive Director; Kaylee Cutler, FLAMPAC Consultant; Mary Broughton, Recorder.

MEMBERS ABSENT — Edward G. Haskell, Jr., M.D., Immediate Past President; Philip B. Phillips, M.D.; Taylor H. Kirby, Jr., M.D.; Richard Fleming, M.D.; Samuel M. Day, M.D.; Eugene G. Peek, Jr., M.D.; Donald G. Nikolaus, M.D.; John Hamilton, M.D.; Allyn B. Giffin, M.D.; Irving Essrig, M.D.; J. Carlisle Hewitt, M.D.; G. Brock Magruder, M.D.; Fred A. Butler, M.D.; Henry D. Perry, Jr., M.D.; Julian H. Groff, M.D.; Arnold A. Kaplan, M.D.; Jack Q. Cleveland, M.D.' Franklin J. Evans, M.D.; Richard M. Fleming, M.D.

READING OF MINUTES — The minutes of the meeting held January 31, 1976 were approved as published.

TREASURER'S REPORT — Doctor Coleman offered the Treasurer's report and indicated that although FLAMPAC is doing very well and that membership surpassed the 1975 year-end total, we are still approximately 500 members, or $8,000, short of our budget requirements.

MOTION CARRIED UNANIMOUSLY THAT THE TREASURER'S REPORT BE ACCEPTED AS PRESENTED.

REPORT OF CHAIRMAN — Chairman Broadaway reported that he had attended the AMPAC workshop and that FLAMPAC received a second place award for the ratio of membership to potential.

Doctor Broadaway also reported that he is continuing to meet with the FMA Board of Governors and that a good relationship between FLAMPAC and the FMA continues to exist.

REPORT OF EXECUTIVE DIRECTOR

The Executive Director reported that the FLAMPAC mailing schedule as approved by the FLAMPAC Board of Directors on November 15, 1975, was somewhat behind schedule due mainly to the Executive Director's long absences from the FLAMPAC office due to his legislative duties.

Mr. Murfin also reported that special activities were being continued in the FLAMPAC South Florida office and were progressing well.

The Executive Director went on to report that membership was at an all time high and that sustaining membership was up 700%.

REPORT OF MEMBERSHIP COMMITTEE

Doctor Glotfelty reported on the awards that were to be given at the FLAMPAC luncheon. He also reported on the status of each county medical society membership for the 1976 calendar year.

Doctor Glotfelty further reported that he felt all had been done that could be done for membership at this time and that future membership efforts should be concentrated on local efforts and statewide direct mail programs.

REPORT OF CANDIDATE SELECTION COMMITTEE

Doctor Von Thron reported that the Candidate Selection Committee had met to consider contributions for several legislative appreciation dinners and for the congressional campaigns of Congressman Richard Kelly and Congressman Herbert Burke. A $5,000 contribution had been approved for Congressman Kelly with other funds requested from AMPAC and $3,000 had been appropriated for Congressman Burke.

OLD BUSINESS

OUT OF STATE CONTRIBUTIONS

Doctor Von Thron asked that the Committee revisit the idea of making contributions to congressional candidates in other states. After much discussion, the FLAMPAC Board agreed in principle with making very selective contributions to candidates from other states and that the decision for which candidates and amounts of contributions and the timing of contributions to be left up to the regular candidate support channels, i.e., the Candidate Selection Committee.

MOTION CARRIED THAT THE FLAMPAC BOARD AGREE IN PRINCIPLE WITH MAKING CONTRIBUTIONS TO CANDIDATES RUNNING IN OTHER STATES THAT ARE CAREFULLY SELECTED BY THE CANDIDATE SELECTION COMMITTE WITH SPECIAL CONSIDERATION FOR BUDGETARY REQUIREMENTS FOR CAMPAIGNS WITHIN THE STATE OF FLORIDA.

NEW BUSINESS

SPECIALTY GROUP PAC'S — The FLAMPAC Board then considered the pros and cons to the organization of political action committees by specialty groups. There was no action; however, it was suggested by Doctor Coleman and others that the FLAMPAC Board would be very receptive to the request from specialty groups for special campaign contributions especially as it relates to the amounts donated by members of that specialty group over and above the general $25 FLAMPAC donation.

CANDIDATE COMMITTEE SCHEDULE — The schedule for candidate selection as suggested in the agenda was approved for the 1976 elections.

LEGISLATIVE APPRECIATION DINNERS — MOTION WAS MADE AND PASSED UNANIMOUSLY THAT THE FLAMPAC BOARD APPROVE THE EXPENDITURE OF $200 IN SUPPORT OF THE LEGISLATIVE DINNER FOR CONGRESSMAN FUQUA.

MOTION CARRIED TO REFER TO THE CANDIDATE SELECTION COMMITTEE THAT THE FLAMPAC BOARD REQUEST ADDITIONAL FUNDS FROM AMPAC ON BEHALF OF CONGRESSMAN BURKE.

RESEARCH POLL — Mr. Murfin advised the Board that considering the number and importance of the several legislative and congressional races in Dade and Broward counties that a research poll in these counties would be very helpful. He also indicated that this would cause a severe strain on the FLAMPAC budget. It was suggested that the Executive Director consider organizing a volunteer poll using physicians and their wives in these areas.

BOARD VACANCIES — The Executive Director indicated that several vacancies in the FLAMPAC Board do now exist or will soon exist. He promised to advise each board member by letter of the vacancies and urged each board member to attempt to identify replacements to fill these vacancies.

NEXT MEETING — The Executive Committee meeting was set for June 27, 1976, in conjunction with the AMA meeting in Dallas.

ADJOURN — There being no further business, the meeting was adjourned at 9:05 a.m.

AGENDA FOR THE FLAMPAC
BOARD MEETING

May 7, 1976
Diplomat Hotel

1. Call to order.
2. Reading of Minutes.
3. Treasurer's Report.
4. Report of the Chairman.
   A. Ampac workshop
   B. FMA Board Meeting
   C.
5. Report of the Executive Director.
   A. Cummunications schedule
   B. Special activities
   C. Budget
   D. Membership information
6. Report of the Membership Committee.
   A. Doctor Glotfelty's report on the awards
   B. 1976 status by county.
   C. Future activities
7. Report of the Candidate Selection Committee
   A. Doctor Von Thron's report on two candidate selection committee and two conference calls meetings

8. Old Business.

   A. Out of state contributions.

   B.

9. New Business.

   A. Speciality group Pacs.

   B. Schedule for candidate selection.

      1. April 30 - Instructions sent to counties.
      2. May 21 - Finalized Candidate Selection Committee
      3. June 10 - Initial Recommendation out to County
      4. June 25 - Recommendations for early contributions
      5. June 26 or 27 - Board or Executive - Evaluation Committee
      6. July 6-20 - Candidate Filing
      7. July 24 - Candidate Selection Retreat - Primary Decisions
      8. September 7 - First Primary
      9. September 19 - Board Meeting
      10. September 28 - Second Primary
      11. October 23 or 24 - Final Appropriations
      12. November 5 - General Election

   C. Legislative Appreciation Dinners.

      1. Senator Hair
      2. Representative Kutun
      3. Congressman Fuqua
      4. Representative Melvin
      5. Representative Hagan
      6. Minority Dinner

9104273736

9. New Business continued

D. Research Poll

E. Board Vacancies

F.

3102737

Ex. # 478 1

Florida Medical Political Action Committee
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S

Meeting of

EXECUTIVE COMMITTEE

Wednesday, October 4, 1972
Holiday Inn
Gainesville, Florida

CALL TO ORDER

The meeting was called to order by the President, Joseph C. Von Thron, M.D., at 7:00 p.m.

ATTENDANCE

Members Present: Joseph C. Von Thron, M.D., President; Edward G. Haskell, Jr., M.D., President-Elect; Louis C. Murray, M.D., Secretary; Francis C. Coleman, M.D., Treasurer

Others Present: Thomas S. Edwards, M.D., Chairman, Candidate Evaluation Committee; J. Tom Sawyer, AMPAC Staff; Donald S. Fraser, Jr., FLAMPAC Staff; Helen Jones, Recording Secretary

OPENING REMARKS

President Von Thron stated that the purpose of this meeting was primarily to discuss with the Chairman of the Candidate Evaluation Committee the recommendations that committee had developed with regard to candidate support in the general election, particularly in the new congressional districts.

FINANCIAL SUMMARY

A financial summary was given which indicated that there was cash on hand in the FLAMPAC account, available for distribution in general election campaigns, of $16,732.13 President Von Thron stressed the importance of allocating a maximum amount of these dollars to congressional races before consideration of any additional requests for state legislative races.

NOMINATING COMMITTEE

President Von Thron appointed a nominating committee to nominate the new Vice President and Secretary-Treasurer of FLAMPAC. The two men to serve on this committee are Doctor Louis C. Murray and Doctor Jack Q. Cleveland. Doctor Franklin J. Evans was appointed to serve as the alternate to Doctor Cleveland, pending Doctor Cleveland's attendance at the meeting of the Board of Governors.

EXECUTIVE SESSION

The Executive Committee met in Executive Session on the same day to consider the specific candidate support requests and related subjects.

81 10 27 38

Florida Medical Political Action Committee
Executive Committee
October 4, 1972

FIFTH CONGRESSIONAL DISTRICT

There was a great deal of discussion on candidate support in the fifth congressional district. It was recommended by the Candidate Support Committee that William Gunter should be given PAC support. Statistics that were sent down by AMPAC, however, indicated that the district had a strong chance of going to the Republican candidate. It was the consensus of the Executive Committee that William Gunter would be the candidate of choice in this race; however, additional inquiry should be made to determine his chances of success.

ANALYSIS OF DISTRICT 5

MOTION WAS MADE AND PASSED TO APPROVE AN EXPENDITURE OF FROM $200 TO $300 (IF NECESSARY) TO OBTAIN A COUNTY-BY-COUNTY ANALYSIS OF THE REGISTRATION AND VOTING PATTERNS OF CONGRESSIONAL DISTRICT 5, AND FURTHER, THAT IF SUCH STATISTICS INDICATED THAT WILLIAM GUNTER APPEARED TO HAVE A REASONABLE CHANCE FOR SUCCESS IN THIS RACE, THAT THE PRESIDENT, WITH THE CONCURRENCE OF THE DISTRICT 5 PAC CHAIRMAN, HAS THE AUTHORITY TO REQUEST FUNDS FROM AMPAC TO MATCH FLAMPAC SUPPORT.

PAC ENDORSEMENT OF CANDIDATES

Discussion was held on the subject of FLAMPAC endorsement of candidates for either Congress or the State Legislature. It was agreed that every effort should be made to inform the physicians in a congressional or legislative district of those candidates that FLAMPAC felt were deserving of support; however, it was determined that official endorsement by FLAMPAC or an officer of FLAMPAC on FLAMPAC stationery was not the appropriate method by which to accomplish this.

President Von Thron noted that, in a couple of instances, FLAMPAC endorsement of candidates had been transmitted to the physicians in a particular district by the use of FLAMPAC stationery. He asked staff to work with each of the district chairman to be sure that this practice is not followed in other campaigns and stated that the matter might be appropriately discussed in more detail at the annual meeting in January.

PAC ENDORSEMENT

MOTION WAS MADE AND PASSED THAT FLAMPAC NOT AUTHORIZE ENDORSEMENT OF POLITICAL CANDIDATES ON FLAMPAC STATIONERY OR LETTERHEAD BY ANY PAC MEMBERS OR DISTRICT CHAIRMEN.

3102737

STATE LEGISLATIVE RACES

The question was brought up as to whether more funds should be appropriated for contributions to state legislative races in light of the fact that the board had originally budgeted $20,000 for such contributions and that the $20,000 limit had been reached.

The general consensus of the group was that additional contributions, beyond the $20,000 budgeted, were called for due to several specific reasons:

1. Due to the fact that many conservative friends of medicine have been unsuccessful in their attempts for reelection, efforts should be doubled to get a majority of conservatives elected to work with the House and Senate leadership for the benefit of medicine.

2. More PAC funds have been collected than were anticipated at the January meeting when the $20,000 limit for state races was set; the board had no way of knowing at that time how great the response to the FLAMPAC movement was going to be.

3. As there is approximately $4,000 remaining in the FLAMPAC budget and as all the congressional races have been more than adequately taken care of, the remaining monies should be used in the state races in order to assist the state legislative program of the FMA.

8102737560

ADJOURNMENT

There being no further business, the meeting was adjourned at 8:30 p.m.

CONFIDENTIAL

Florida Medical Political Action Committee
Post Office Box 2371
Jacksonville, Florida 32203

MINUTES

Meeting of

EXECUTIVE SESSION
OF THE
EXECUTIVE COMMITTEE
OF
FLAMPAC
AND
CANDIDATE EVALUATION COMMITTEE

Wednesday, October 4, 1972
Holiday Inn
Gainesville, Florida

3 1 0 1 0 2 7 3 7 5 1

PURPOSE OF EXECUTIVE SESSION	As related in the minutes of October 4 of the FLAMPAC Executive Committee, an Executive Session was held for the purposes of discussing candidate support in the congressional districts and in the state legislative races. The following decisions were made:
CONGRESSIONAL DISTRICT 4	Allocate $2,500 FLAMPAC support and request a matching amount from AMPAC for the support of Congressman Bill Chappell.
CONGRESSIONAL DISTRICT 5	Set aside $2,500 from FLAMPAC, with an equal amount from AMPAC, to be used for William Gunter if the staff survey indicates that he has a reasonable chance to win.
CONGRESSIONAL DISTRICT 10	Contribute $2,500 in FLAMPAC funds and request a matching amount from AMPAC for "Skip" Bafalis.
CONGRESSIONAL DISTRICT 13	Contribute $1,500 from FLAMPAC and request a matching amount from AMPAC for William Lehman. It was determined that concurrence in this action should be secured from District Chairman, Julian Groff, or, in his absence, from the FLAMPAC Vice President, Rufus Broadaway.
CONGRESSIONAL DISTRICT 15	The amount of $500 to go toward the purchase of tickets for Dade County physicians to attend a party and show benefit program for Dante Fascell. This recommendation was unanimously requested by PAC district chairmen from Dade County.

CONFIDENTIAL

Florida Medical Political Action Committee
Executive Session
October 4, 1972

STATE SENATE

STATE HOUSE OF REPRESENTATIVES

ADJOURNMENT

There being no further business, the Executive Session of the Executive Committee was adjourned.

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Approved over phone by Von Hron on ~~Hon~~ 1/19/73

3104027337333

Copy to Don Jones sent 1/18/73

Florida Medical Political Action Committee
Post Office Box 2371
Jacksonville, Florida 32203

Ex. #44 P1

M I N U T E S

MEETING OF

FLAMPAC EXECUTIVE COMMITTEE

October 20, 1974
Sheraton Jet-Port Inn
Orlando, Florida

ATTENDANCE Rufus K. Broadaway, M.D., Vice President; Louis C. Murray, M.D., Secretary; Francis C. Coleman, M.D., Treasurer; William H. Harrison, Jr., M.D., Chairman, Dis. 4; G. Brock Magruder, M.D., CO-Chairman, Dis. 9; John M. Hamilton, M.D., Chairman, Dis. 6; Frederick C. Andrews, M.D., Chairman, Dis. 5; John W. Glotfelty, I Chairman, Dis. 8; Donald S. Fraser, Jr., staff.

WELCOME The meeting was opened at 1:00 p.m. by Vice President Broadaway who welcomed the group to the meeting and stated that the primary purpose would be to make a decision on the United States Senate race. In addition, he informed the Board that decisions must also be made on the Congressional and State Legislative races. The minutes of the Board meeting of October 3rd were read.

APPROVAL OF MINUTES MOTION WAS MADE AND PASSED TO APPROVE THE MINUTES OF THE FLAMPAC BOARD MEETING OF OCTOBER THIRD AS READ.

A review of contributions approved at the October 3rd meeting was accomplished.

MOTION WAS MADE AND PASSED TO REAFFIRM APPROVAL FOR CONTRIBUTIONS APPROVED AT THE BOARD MEETING OF OCTOBER THIRD. (APPENDIX I)

CONTRIBUTIONS APPROVED BY EXECUTIVE COMMITTEE TELEPHONE CONFERENCE A report was given on contributions approved by the Executive Committee since the last meeting of the Board in telephone conference.

BILL CHAPPELL $500,

CONGRESSMAN GIBBONS The Board was informed that Congressman Gibbons had returned his FLAMPAC contribution because he had no opposition in the election. The Board was made aware of Congressman Gibbons' assistance to medicine in recent hearings on national health insurance before the House Ways and Means Committee. It was further noted that the Hillsborough physicians have developed

an excellent rapport with Congressman Gibbons and that he is anxious to work closely with medicine.

FINANCIAL REPORT

Treasurer Frank Coleman, M.D. reported on the financial picture, particularly funds available for expenditure during the remaining days of the 1974 election. (Breakdown attached as Appendix II). It was noted that $4,529.68 is available for campaign races at this time with additional funds possibly being available from reserves set up for state Senate and Congressional races.

FLAMPAC STAFF

The Board discussed the need for additional FLAMPAC staff. It was noted that the FMA Board has approved moving ahead with staff assistance to FLAMPAC, pending availability of funds. Vice President Broadaway was asked to write a letter to the FMA Board of Governors indicating FLAMPAC's interest in additional staff and requesting that a meeting be set up to discuss details of this program. It was suggested that the persons representing the FLAMPAC Board to meet with FMA officials should be Vice President Rufus Broadaway, Treasurer Frank Coleman, and Secretary Louis Murray.

UNITED STATES SENATE RACE

There was a great deal of discussion about the U.S. Senate race. It was noted that recent poles indicate that the democratic candidate Richard Stone has approximately an 8% lead, but with 40% of the voters undecided as of this time. It was brought to the attention of the Board that Richard Stone has been quoted in a newspaper article as not desiring the official support of FLAMPAC or AMPAC. (Attached as Appendix III). It was suggested that in view of the lack of interest in FLAMPAC support by Richard Stone that the Board had the options of takingno position on the Senate race; contributing to Jack Eckerd or John Grady, or contributing to Dr. Grady and Mr. Eckerd. During the discussion it was noted that it was most important that the decision of the Board be based on the interest of the entire FLAMPAC membership and the need to maintain good rapport with the membership and not solely on the basis of the winning and losing candidates. There was a great deal of discussion about the individual candidates and most Board members indicated that PAC members, with some exceptions, were not in support of Richard STone, and that the majority of members were for either Jack Eckerd or John Grady, M.D.

U.S. SENATE CONTRIBUTIONS

MOTION WAS MADE AND PASSED THAT FLAMPAC PARTICIPATION IN THE UNITED STATES SENATE RACE FOR 1974 BE AS FOLLOWS:

1. FLAMPAC CONTRIBUTE $3,000 TO THE CAMPAIGN OF JACK ECKERD AND REQUEST A MATCHING AMOUNT FROM AMPAC.
2. FLAMPAC CONTRIBUTE $1,000 TO THE CAMPAIGN OF JOHN GRADY, M.D. AND REQUEST A LIKE MATCHING AMOUNT FROM AMPAC.
3. IN VIEW OF THE LACK OF INTEREST IN RECEIVING OFFICIAL FLAMPAC SUPPORT THAT INDIVIDUAL PHYSICIANS BE ENCOURAGED TO DEVELOP COMMITTEES FOR RICHARD STONE.

CONGRESSIONAL CANDIDATES

It was brought to the attention of the Board that $2,500 is being held in reserve for the support of congressional candidates.

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P3

It was noted that none of the candidates except Bill Young have indicated a real need for the additional funding.

MOTION WAS MADE AND PASSED TO AUTHORIZE VICE PRESIDENT BROADAWAY TO RELEASE ADDITIONAL MONEY AS REQUESTED FOR CONGRESSIONAL RACES BY KEY CONTACTS WITH THE DEADLINE FOR RECEIVING REQUESTS OF OCTOBER 25, 1974.

MOTION WAS FURTHER MADE AND PASSED TO CONTRIBUTE AN ADDITIONAL $500 FROM FLAMPAC TO THE CAMPAIGN OF C.W. "BILL" YOUNG.

LEGISLATIVE CANDIDATES

The Board discussed the need for additional contributions to legislative condidates. It was noted that until an accurate picture is developed on the need of congressional candidates, that there are not substantial amounts of additional money that can be put into state legislative races.

ELECTION OF OFFICERS AND BOARD MEMBERS FOR 1975.

There was discussion on the best procedure to follow in developing nomination for 1975 FLAMPAC officers and Board members. It was noted that in the by-laws there is no provision for Board members automatically carrying over from year to year and that they should properly stand for election as do all FLAMPAC officers. It was suggested that in the recommendation of the Nominating Committee that nomination for Board members be included along with those for officers.

MOTION WAS MADE AND PASSED THAT THE FLAMPAC NOMINATING COMMITTEE FOR OFFICERS AND BOARD MEMBERS FOR 1975 BE AS FOLLOWS: JOSEPH C. VON THRON, CHAIRMAN: MEMBERS, JACK CLEVELAND, TOM EDWARDS, W.W. THOMPSON, DON NIKOLAUS.
MOTION WAS FURTHER MADE AND PASSED THAT A LETTER BE WRITTEN BY THE CHAIRMAN OF THE NOMINATING COMMITTEE TO EACH MEMBER OF THE FLAMPAC BOARD ASKING IF THEY WISH TO STAND FOR REELECTION.

SECRETARY OF STATES RACE

It was noted that a request has been received from physicians in Hillsboroough county for the support of James Sebesta for Secretary of State.

MOTION WAS MADE AND PASSED THAT NO FLAMPAC CONTRIBUTIONS BE GIVEN FOR THE SECRETARY OF STATES RACE OR OTHER CONTESTS FOR POSTS ON THE EXECUTIVE BRANCH.

P4

MEETING EXPENSES

There was discussion on reimbursement of FLAMPAC Board members for expenses to attend Board meetings.

MOTION WAS MADE AND PASSED THAT THE SUBJECT OF EXPENSES FOR FLAMPAC BOARD MEMBERS BE DISCUSSED AT THE ANNUAL MEETING AND THAT SPECIFIC RECOMMENDATIONS ON THIS SUBJECT BE AVAILABLE FOR THE BOARD AT THAT TIME.

MEMBERSHIP

The Board discussed the membership picture and it was noted that FLAMPAC membership has reached an all time high with 3,159 members currently being members of FLAMPAC. This is contrasted with a membership in 1973 of 3,070. It was pointed out that this membership high has been achieved in spite of an increase in FLAMPAC dues from $10 to $15.

ADFOURNMENT

There being no further business, the meeting was adjourned at 3:00 p.m.

3102737

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S
Conference Call
August 17, 1976

CALL TO ORDER The conference call meeting of the Executive Committee of FLAMPAC was called to order at 4:30 p.m. on August 17, 1976

ATTENDANCE

Members Present:
John W. Glotfelty, M.D., Vice President; William Thompson, M.D.; Francis C. Coleman, M.D., Treasurer; Mrs. Ramona Updegraff, Woman's Auxiliary Representative

Members Absent:
Rufus K. Broadaway, M.D., President; Joseph C. Von Thron, M.D., FMA Liaison

Others Present:
Charles W. Murfin, Executive Director; Scotty Fraser, Director of Legislative Activities; Judith A. Klosterman, Recorder

MOTION TO APPROVE CONTRIBUTIONS MOTION CARRIED UNANIMOUSLY TO MAKE THE FOLLOWING CONTRIBUTIONS TO CANDIDATES FOR THEIR RESPECTIVE RACES:

U.S. Senate		Dr. John Grady	$ 5,000 plus
	AMPAC consideration		
U.S. Congress	# 2	Don Fuqua	2,000 plus
	AMPAC consideration		
U.S. Congress	# 4	Bill Chappell	2,000 plus
	AMPAC consideration		

ADJOURNED The meeting was adjourned at 5:15 p.m.

Ex. #48

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S
Board of Directors
May 25, 1976
Telephone Conference Call

CALL TO ORDER	The meeting was called to order at 2:00 p.m. by Dr. Joseph Von Thron.
ATTENDANCE	A quorum was present.
MOTION CONGRESSMAN FREY	MOTION TO RECOMMEND SUPPORT OF $1,000 FOR CONGRESSMAN LOU FREY AND THAT DR. MURRAY INVESTIGATE WITH CONGRESSMAN FREY HIS NEED FOR THE FUNDS AND THAT THE APPROPRIATION BE MADE BASED UPON DR. MURRAY'S FINDINGS. Note: Contribution subsequently sent.
MOTION CONGRESSMAN LEHMAN	MOTION TO RECOMMEND $1,000 IN SUPPORT OF CONGRESSMAN BILL LEHMAN WAS POSTPONED TO THE BOARD MEETING ON JULY 24.
MOTION CONGRESSMAN BURKE	MOTION TO APPROPRIATE $2,000 CAMPAIGN CONTRIBUTION FOR CONGRESSMAN HERBERT BURKE WAS APPROVED WITH AMENDMENT ASKING THAT AMPAC FUNDS ALSO BE REQUESTED.
MOTION DR. DAVE HORNER	MOTION TO REQUEST EXPENDITURE OF $1,000 FOR DR. DAVE HORNER, CONGRESSIONAL CANDIDATE OF CALIFORNIA WAS DISCUSSED. MOTION PASSED PENDING LEGAL OPINION FROM AMPAC's LEGAL DEPARTMENT AND SPECIAL CONSIDERATION TO BUDGETARY PRIORITIES WITH FLAMPAC COMMITMENTS WITHIN FLORIDA.

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MOTION DR. PAUL	MOTION TO REQUEST SUPPORT OF CONGRESSMAN DR. PAUL OF TEXAS IN THE AMOUNT OF $1,000. MOTION WAS PASSED TO RECOMMEND A $1,000 CONTRIBUTION WITH SPECIAL BUDGETARY CONSIDERATION TO BE GIVEN TO FLAMPAC COMMITMENTS WITEIN THE STATE OF FLORIDA.
MOTION SENATE POLL	MOTION TO DIRECT THE EXECUTIVE DIRECTOR TO POLL THE FLAMPAC BOARD TO DETERMINE THE BOARD'S POSITION ON SUPPORT IN THE UNITED STATES SENATE RACE.
ADJOURN	There being no further business, the meeting was adjourned at 2:20 p.m.

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.-/jak

Florida Medical Political Action Committee
Post Office Box 2371
Jacksonville, Florida 32203

EY #492 D1

M I N U T E S

MEETING OF

FLAMPAC BOARD OF DIRECTORS

October 3, 1974
Miami International Hotel
Miami, Florida

OPENING REMARKS The meeting was convened at 3:00 p.m. by Vice President Rufus K. Broadaway, M.D., in the absence of President Edward G. Haskell, Jr., M.D. Dr. Broadaway opened the meeting by stating that the purpose was to evaluate the general election contest, particularly, the race for U.S. Senate and the contest for U.S. House. He introduced to the Board FLAMPAC staff that has been retained on a part time basis, Jim Guier, Broward County and Margot Williams, Dade County. It was noted that both part time staff members have been extremely helpful in getting individual physicians in the respective counties motivated and active in the current campaigns.

ATTENDANCE Rufus K. Broadaway, M.D., Vice President; Louis C. Murray, M.D. Secretary, Francis C. Coleman, M.D., Treasurer; Fred Andrews, M.D., liaison, FMA Board and Chairman District 5, Jack Cleveland, M.D., Chairman, District 14; Andre Capi, M.D., Chairman, District 12; William H. Harrison, M.D., Chairman District 4; Julian Groff, Chairman District 13; Howard T. Willson, M.D., Chairman District 11; Franklin J. Evans, M.D. Chairman District 15; Tom Sawyer, AMA field representative; Mike Lopez, Executive Vice President, Palm Beach Medical Society; Jim Guier, PAC staff, Broward County, Margot Williams, PAC staff, Dade County, Donald S. Fraser, Jr., FMA staff.

DUTIES OF PRESIDENT There was discussion by the Board as to the best procedure to use in assigning duties and responsibilities for running PAC activities in the absence of President Haskell from the state on a temporary leave of absence. After much discussion it was suggested that while President Haskell is absent from the state that Vice President Broadaway should assume responsibility for approval of those responsibilities normally assigned to the President.

MOTION WAS MADE AND PASSED THAT IN THE ABSENCE FROM THE STATE OF FLORIDA OF FLAMPAC PRESIDENT EDWARD G. HASKELL, M.D. THAT RUFUS K. BROADAWAY, M.D., VICE PRESIDENT ASSUME THE DUTIES OF THE PRESIDENT DURING THIS PERIOD OF TIME.

Vice President Broadaway instructed FLAMPAC Secretary Louis Murray, M.D. to communicate with Dr Haskell to determine the exact extent of his absence and his anticipated availability for FLAMPAC activity during the coming months.

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PRIMARY ELECTION

A report was given to the Board concerning success in the first and second primary elections. It was noted that FLAMPAC contributed to 45 winning candidates and to 12 losing candidates. In addition, FLAMPAC made other contributions to 14 candidates who ended up with no opposition. It was noted that the most significant losses were in the candidates supported for Congress in the 5th Congressional district, Republican primary, and in the Democratic run-off primary for the U.S. Senate.

U.S. SENATE RACE

There was a great deal of discussion by the Board concerning the U.S. Senate race and which candidate should receive FLAMPAC support. In addition to the Republican and Democratic candidates it was noted that the American party candidate is a physician from Palm Beach county, John Grady, M.D. There was discussion on the question as to whether FLAMPAC should endorse John Grady since he is a physician and not support either the Democratic or Republican candidate: It was pointed out to the Board that there are many physicians who are close friends of the Republican candidate, Jack Eckerd and that at the current time Tallahassee physicians are engaged in discussions with the Democratic candidate, Richard STone. A request for support of Jack Eckerd was received from Jere W. Annis, M.D., Lakeland, and Board member, George Evans, M.D. of Tallahassee asked the Board to defer any decision on the race until such time as he had had a chance to complete his discussion with Democratic candidate Stone.

MOTION WAS MADE AND PASSED THAT FLAMPAC NOT CURRENTLY ENDORSE A CANDIDATE FOR THE U.S. SENATE AND THAT FLAMPAC SHOULD ENCOURAGE PHYSICIAN COMMITTEES TO BE DEVELOPED FOR EACH OF THE CANDIDATES, AND FURTHER THAT ANOTHER MEETING OF THE BOARD BE HELD WITHIN THE NEXT COUPLE OF WEEKS SO THAT A FINAL DECISION ON THE U.S. SENATE RACE MIGHT BE MADE.

Vice President Broadaway after polling the members of the Board stated that there would be a FLAMPAC Board meeting on October 20 in Orlando to make final determination on the U.S. Senate and other general election races.

U.S. CONGRESS

MOTION WAS MADE AND PASSED THAT A $500 CONTRIBUTION BE MADE TO THE FOLLOWING CANDIDATES FROM FLAMPAC AND THAT AMPAC BE REQUESTED TO CONTRIBUTE $1,000 TO EACH OF THEM, AND FURTHER THAT AN ADDITIONAL $500 OF FLAMPAC FUNDS BE HELD ASIDE TO BE USED IN THE ENUMERATED CONGRESSIONAL RACES SHOULD THE NEED ARISE AND SHOULD FLAMPAC FUNDS NOT BE NEEDED FOR THE U.S. SENATE RACE. (4) BILL CHAPPELL; (5) RICHARD KELLY; (6) BILL YOUNG (8) JAMES HALEY (9) LOU FREY (10) L.A. SKIP BAFALIS (12) HERBERT BURKE:

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[redacted] LEGISLATIVE RACES

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MOTION WAS MADE AND PASSED THAT ADDITIONAL STATE LEGISLATIVE CONTRIBUTIONS SHOULD BE MADE ON A BASIS OF PRIORITY FOR THOSE CANDIDATES WHO CAN BE THE MOST HELP TO MEDICINE IN THE STATE LEGISLATURE AND TO THOSE WHO HAVE NOT YET RECEIVED PAC SUPPORT IN PRIMARY ELECTIONS.

There being no further business the meeting was adjourned at 4:55 p.m.

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
Post Office Box 2471
Jacksonville, Florida 32203

CONFIDENTIAL

M I N U T E S

FLAMPAC Board of Directors Meeting
Carlton House Resort Hotel
October 17, 1976

CALL TO ORDER

The meeting was called to order at 10:00 a.m. on October 17, by Vice President Glotfelty.

ATTENDANCE

Members Present:
John W. Glotfelty, M.D.; Francis C. Coleman, M.D.; Joseph C. Von Thron, M.D.; Karl R. Rolls, M.D.; Reginald J. Stambaugh, M.D.; Louis C. Murray, M.D.

Members Absent:
Rufus K. Broadaway, M.D.; William Thompson, M.D.; Ramona Updegraff; Philip B. Phillips, M.D.; Taylor H. Kirby, Jr., M.D.; Donald O. Alford, M.D.; Thomas Edwards, M.D.; John C. Kruse, M.D.; Eugene G. Peek, Jr., M.D.; James White, M.D.; Donald G. Nikolaus, M.D.; Frederick C. Andrews, M.D.; John Hamilton, M.D.; Allyn B. Giffin, M.D.; Irving Essrig, M.D.; Harold L. Williamson, M.D.; Robert E. Windom, M.D.; G. Brock Magruder, M.D.; H. Quillian Jones, Jr., M.D.; Fred A. Butler, M.D.; Carl E. Andrews, M.D.; Andre S. Capi, M.D.; Henry D. Perry, Jr., M.D.; Julian H. Groff, M.D.; Arnold A. Kaplan, M.D.; Jack Q. Cleveland, M.D.; Margaret Skinner, M.D.; Franklin J. Evans, M.D.; Richard M. Fleming, M.D.

Others Present:
Mike Lopez, M.D., Palm Beach County Medical Society; Lee Hovington, M.D., Ft. Myers; Scotty Fraser, Director of Legislative Activities; Kaylee Cutler, FLAMPAC Consultant; Judith A. Klosterman, Recorder

APPROVAL OF MINUTES

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE BOARD MEETING OF JULY 24-25, 1976, BE APPROVED AS PUBLISHED.

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE CANDIDATE SELECTION COMMITTEE OF JULY 24 BE APPROVED AS PUBLISHED.

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE CONFERENCE CALL OF AUGUST 17 BE APPROVED AS PUBLISHED.

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE CONFERENCE CALL OF AUGUST 31 BE APPROVED AS PUBLISHED.

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE CONFERENCE CALL OF SEPTEMBER 16 BE APPROVED AS PUBLISHED.

81027374

MOTION TO APPROVE TREASURER'S REPORT

The Treasurer reported that as of September 30, 1976, the balance in the FLAMPAC account was $40,689.23. MOTION CARRIED UNANIMOUSLY THAT THIS FIGURE BE APPROVED.

NEW BUSINESS

MOTION TO SEND OUT PLATFORM NEWSLETTER

Dr. Von Thron discussed a proposed newsletter to be mailed to all FMA members regarding the National Health Insurance issue and the different party platforms regarding the same. MOTION PASSED UNANIMOUSLY THAT THIS NEWSLETTER BE PRINTED AND MAILED TO ALL FMA MEMBERS ON OCTOBER 22.

MOTION TO SEND OUT ENDORSEMENT NEWSLETTER

MOTION PASSED UNANIMOUSLY TO SEND OUT TO ALL FLAMPAC MEMBERS A NEWSLETTER STATING THOSE CANDIDATES WHICH HAVE BEEN ENDORSED BY FLAMPAC. THIS LETTER WILL BE MAILED ON OCTOBER 27 IF POSSIBLE.

MOTION TO HAVE NOVEMBER MEETING

The resignation of Charles W. Murfin as Executive Director was discussed. The Executive Committee UNANIMOUSLY PASSED A MOTION TO HAVE A JOINT COMMITTEE MEETING WITH FMA OFFICERS AND THE FLAMPAC EXECUTIVE COMMITTEE TO DISCUSS THIS VACANCY AT THE EARLIEST TIME POSSIBLE.

REPORT OF FEC CONFERENCE

A report of the Federal Election Commission Law Conference which was held in Chicago on October 2-3 was given by Dr. Coleman who attended this meeting.

DADE COUNTY PROBLEMS

A discussion was held regarding the situation in Dade County. The Dade County Medical Society will no longer have joint FLAMPAC billing. The Executive Committee needs to urge the FMA to do everything possible to help FLAMPAC in this matter. Dr. Murray was asked to make this a special project.

UNREGISTERED VOTER PROBLEM

A discussion was held regarding the problem of unregistered voters. Dr. Murray will be working on this project and will try to get the Women's Auxiliary interested in this project.

MOTION TO APPROVE CONTRIBUTIONS

MOTION CARRIED UNANIMOUSLY TO MAKE THE FOLLOWING CONTRIBUTIONS:

Democratic House Dinner	$1,500
Richard Kelly	AMPAC contribution
C.W. Young	2,500 + AMPAC
Lou Frey	1,000

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Rob Johnson 1,500 + AMPAC

Paul Rogers (letter of support)

Contributions made on behalf of the Florida Society of Ophthomology, Inc. were given approval provided none of the candidates are opposed by FLAMPAC.

ADJOURN The meeting was adjourned at 12:55 p.m.

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AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

520 North Michigan Avenue, Chicago, Illinois 60611, AREA CODE 312 644-15

CB-474

APR 10 1972

April 4, 1972

Francis C. Coleman, M.D.
Treasurer
FLAMPAC
Post Office Box 4555
Tampa, Florida 33607

Dear Dr. Coleman:

At the request of the Florida Medical Political Action Committee which was called in to us by David Coyner, the AMPAC Congressional Review Committee reviewed and approved an expenditure of $2,500.00 payable to Congressman Paul Rogers.

A check in this amount payable to the Florida Medical Political Action Committee is enclosed.

Because the request was received and processed prior to April 7th, 1972 when the new Federal Election Campaign Act of 1971 goes into effect, AMPAC will not report these funds.

If your check is created for Congressman Rogers and he receives it before that time, he will not have to report receiving these funds, nor will the Florida Medical Political Action Committee have to report the expenditure of these funds. If this expenditure occurs after April 7th, both FLAMPAC and the Congressman will have to report the expenditure.

Pres
Secy
Edit

Sincerely,

Mrs. Lee Ann Elliott
Associate Director

LAE:tms

cc: Joseph Von Thron, M.D.
President

David Coyner
FLAMPAC

Tom Sawyer

8102273777

81040275778

Ex. # 488

AMERICAN | MEDICAL | POLITICAL | ACTION | COMMITTEE

520 North Michigan Avenue, Chicago, Illinois 60611, AREA CODE 312 644-1585

JUN 1 1973

May 29, 1973

Edward G. Haskell, Jr., M.D.
President
Florida Medical Political
Action Committee
Post Office Box 2371
Jacksonville, Florida 32203

Hold for instructions

Ck 5,000.00

Pres
Secy
Edit

Dear Doctor Haskell:

At its most recent meeting by conference call, the AMPAC Congressional Review Committee reviewed your request for $5,000 to be used to support Senator Ed Gurney in his 1974 senatorial campaign. The Committee approved this request and a check in the amount of $5,000 payable to the Florida Medical Political Action Committee is enclosed.

Also enclosed are forms to amend your Statement of Organization to show support for Senator Gurney in 1974.

AMPAC will amend its Statement of Organization to show similar support within ten days.

Sincerely,

Lee Ann Elliott

Mrs. Lee Ann Elliott
Associate Executive Director

LAE:tms

Enclosed

cc: Tom Sawyer
Scotty Fraser

8 1 0 4 0 2 7 3 7 7 9

DON:

I HAVE DEPOSITED THIS CHECK. SEE FORMS ATTACHED. EVEN IF I KNEW HOW TO FILL OUT, I JUST COULD NOT AT THIS TIME. THANKS.

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE
520 N. MICHIGAN AVENUE
CHICAGO, ILLINOIS 60611

DETACH AND RETAIN THIS STATEMENT
THE ATTACHED CHECK IS IN PAYMENT OF ITEMS DESCRIBED BELOW
IF NOT CORRECT PLEASE NOTIFY US PROMPTLY. NO RECEIPT REQUIRED

DATE	DESCRIPTION	AMOUNT	DISTRIBUTIONS	
			ACCT. NO.	AMOUNT
5-29-73	Political Action for Senator Ed Gurney (R)	$5,000.00	#524	$5000.00

EMPLOYEE _____

PERIOD ENDING	TOTAL EARNINGS	DEDUCTIONS								TOTAL DEDUCTIONS	NET PAY
		SOCIAL SECURITY TAX	WITHHOLDING U. S. INC. TAX								

V-8

American National Bank and Trust Company of Chicago

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE
520 N. MICHIGAN AVENUE
CHICAGO, ILLINOIS 60611

3155

2-77
710

Florida Medical Political
Action Committee
P. O. Box 2371
Jacksonville, Florida 32203

5-29-73 $5,000.00
AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

NOT NEGOTIABLE

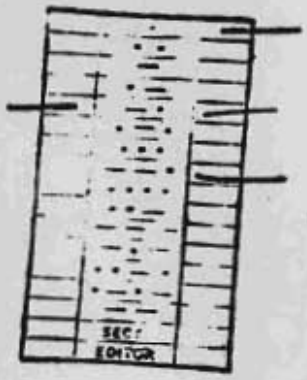
AMERICAN MEDICAL POLITICAL ACTION COMMITTEE
520 N. MICHIGAN AVENUE
CHICAGO, ILLINOIS 60611

5-29-73	Political Action for Senator Ed Gurney (R)	WE HEREBY ACKNOWLEDGE RECEIPT OF THE ABOVE AMOUNT FOR THE PURPOSE INDICATED	$5,000.00 #524	$5000.00

PLEASE SIGN AND RETURN. WE ARE REQUIRED BY LAW TO OBTAIN A RECEIPT OR INVOICE

bcc: W. Harold Parham

Ex. #486



February 14, 1966

Jack Q. Cleveland, M. D.
Chairman, FLAMPAC
336 Alhambra Circle
Coral Gables, Florida

Dear Doctor Cleveland:

As a wise political sage once said, "It's later than it's even been before." This is certainly true as we continue planning and implementing programs for 1966 election activities - but continue we must.

To assist the AMPAC Board in planning, it is vital that we have a preliminary estimate of the political situation in your state as you view the circumstances at this moment. Later evaluation will also be most helpful and necessary to the proper programing of AMPAC activities.

We understand some of the problems you will face with your analysis in view of the rapidly changing nature of politics in the early stages of a campaign year. However, your response to the following questions would be extremely valuable at this time.

1. What is the general political situation in your state as you view the Congressional campaigns, and any other races which might have a bearing on the results?

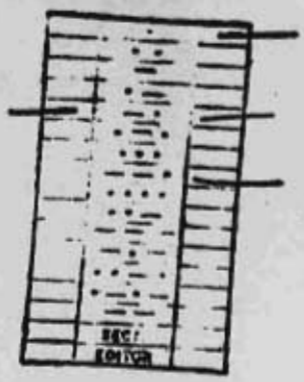
2. What are the key Congressional elections in your state?

3. What is the political situation at this moment in each of these key districts? What candidates have filed or are expected to file? What candidates look the strongest?

4. Is there a primary battle as well as a general election campaign to deal with in these key districts?

bcc: W. Harold Parham

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1. What is the general political situation in your state as you view the Congressional campaigns, and any other races which might have a bearing on the results?

2. What are the key Congressional elections in your state?

3. What is the political situation at this moment in each of these key districts? What candidates have filed or are expected to file? What candidates look the strongest?

4. Is there a primary battle as well as a general election campaign to deal with in these key districts?

5. What do you look for in the next few weeks and months which could affect the political climate in each of these districts?

6. To what extent is your State PAC committee planning to involve itself financially or otherwise in these Congressional campaigns? Has a district campaign support committee been organized? What do you estimate the combined contribution (State PAC - local support committee) will be in each of these districts?

7. What is your best estimate of what you will request from AMPAC to supplement candidate support in certain of these key Congressional races?

You will note that a copy of this communication is being sent to both Joe Miller and Ed Smith, your AMPAC Field Representative. Ed has been instructed to offer whatever assistance he can in the preparation of this project, and I am certain that he will contact you shortly on this subject.

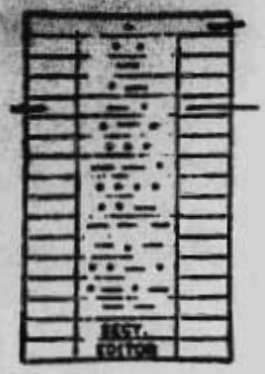
Your assistance in this important project will greatly aid us in being able to contribute a maximum effort in this critical year. I'll look forward to hearing from you.

Sincerely,

Frank C. Coleman, M. D.
Chairman, AMPAC Board of Directors

FCC/mdc
cc: Joe D. Miller
Ed Smith

81102737 32



EDWIN F. SMITH, Field Representative
Southeastern Region Field Office
1447 Peachtree Street, N. E.
Atlanta, Georgia 30309
(404) 876-8882

February 16, 1966

Dr. Jack Cleveland, Chairman
FLAMPAC
336 Alhambra Circle
Coral Gables, Florida

Dear Dr. Cleveland:

I have just received a copy of Dr. Coleman's letter to you and will be most anxious to help you in drafting a reply. I know you will also want to include Al James in helping put together a report answering Dr. Coleman's questions.

With this thought in mind, I am enclosing a return postal so that you might let me know when it would be convenient for us to get together, and I can be sure to be there.

The qualifying dates for the primaries are almost upon us, and I am sure the Candidate Review Committee of the AMPAC Board is most anxious to determine the committment of the States in order to make its plans accordingly.

With kindest regards and looking forward to hearing from you,

Cordially,

Edwin F. Smith

encl.
cc: Mr. Alvin James

8102737993

The Florida Medical Political Action Committee
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S

JOINT MEETING OF FLAMPAC EXECUTIVE COMMITTEE

and

CANDIDATE EVALUATION COMMITTEE

Saturday, August 17, 1974
Sheraton Jet Port Inn
Orlando, Florida

OPENING REMARKS

President Haskell opened the meeting at 12:30 p.m. and stated that the purpose of the meeting was to make a determination of candidate support in the democratic and republican primary elections. It Was noted that there needed to be another meeting of the Committees immediately following the primary election.

ATTENDANCE

Members Present: Edward G. Haskell, Jr., M.D., President; Louis C. Murray, M.D.; William H. Harrison, M.D.; Mr. Mike Lopez; Mrs. Ruth Ball; William Ainsworth, M.D.; Mr. Edward J. Edwards; H. Quillian Jones, Jr., M.D.; D.I. Macdonald, M.D. R. A. Meyer, M.D.; Taylor Kirby, M.D.; Fred Andrews, M.D.; Donald Nikolaus, M.D.; Mr. William E. Colletti; Joseph F. Newhall, M.D.; Mr. Tom Sawyer; Mr. Donald S. Fraser, Jr.; Mrs. Gail E. Ricks.

STATE TREASURERS RACE

SECRETARY OF STATES' RACE

p2

UNITED STATES SENATE

There was a great deal of discussion on the United States Senate race and it was the opinion that there were several candidates in the race who would be excellent friends of medicine if elected. In view of the fact that there were several good candidates in the first primary election, it was suggested that no support be given until the second primary.

MOTION WAS MADE AND PASSED THAT THE EXECUTIVE COMMITTEE BE GIVEN THE AUTHORITY TO MAKE A DECISION ON WHETHER TO CONTRIBUTE TO A CANDIDATE IN THE RUN-OFF ELECTION FOR THE DEMOCRATIC NOMINATION TO THE UNITED STATES SENATE.

MOTION WAS MADE, BUT FAILED ADOPTION, TO CONTRIBUTE $500 TO BILL GUNTER, CANDIDATE FOR THE UNITED STATES SENATE IN THE FIRST PRIMARY.

CONGRESSIONAL CAMPAIGNS

It was reported that as a result of phone approval, contributions were made before the end of qualifying to the following congressional candidates.
Robert L.F. Sikes, Don Fuqua, Charles E. Bennett, William V. Chappell, C.W. Bill Young, James A. Haley, Louis Frey, Jr., L.A. (Skip) Bafalis, J. Herbert Burke, Lewis Earle, DDS.
Discussion was held on need for additional support for congressional candidates.

MOTION WAS MADE AND PASSED TO REQUEST AMPAC MATCH MONEY FOR THE FOLLOWING CANDIDATES FOR CONGRESS WHO HAVE PRIMARY OPPOSITION, IF THE CANDIDATE REQUESTS SUCH FUNDS: DON FUQUA, CHARLES BENNETT, JAMES HALEY, J. HERBERT BURKE.

MOTION WAS MADE AND PASSED TO REQUEST AMPAC MATCHING FOR THE FOLLOWING CANDIDATES FOR CONGRESS WHO HAVE NO PRIMARY OPPOSITION, IF THE CANDIDATE NEEDS THE ADDITIONAL FUNDING: BILL CHAPPELL, C.W. "BILL" YOUNG, LOU FREY, SKIP BAFALIS.

MOTION WAS MADE AND PASSED TO GIVE FLAMPAC SUPPORT TO, AND REQUEST AMPAC SUPPORT FOR, THE FOLLOWING CANDIDATES WHO HAVE GENERAL ELECTION OPPOSITION, IF THE CANDIDATES NEED ADDITIONAL SUPPORT: BILL CHAPPEL, BILL YOUNG, JIM HALEY, LOU FREY, SKIP BAFALIS, HERBERT BURKE.

MOTION WAS MADE AND PASSED TO CONTRIBUTE $500 FROM FLAMPAC TO WILLIAM LEHMAN, CANDIDATE FOR CONGRESS FROM DISTRICT 13 AND TO REQUEST AMPAC MATCHING.

MOTION WAS MADE AND PASSED TO CONTRIBUTE $500 FROM FLAMPAC TO DANTE FASCELL, CANDIDATE FOR CONGRESS FROM DISTRICT 15 AND REQUEST AMPAC MATCHING.

There was a great deal of discussion on the question of FLAMPAC support for Paul Rogers, candidate for Congress for District 11. It was reported to the Committee that Palm Beach physicians had a meeting recently and were unanimous in their recommendation that FLAMPAC should not support Congressman Rogers during the primary election. It was noted that should the Congressman contact Palm Beach physicians and clarify his stand on certain national health issues that this recommendation might be modified.

MOTION WAS MADE AND PASSED TO DEFER FLAMPAC SUPPORT FOR CONGRESSMAN ROGERS UNTIL SUCH TIME AS A MODIFICATION IN THE RECOMMENDATION OF FLAMPAC BOARD MEMBERS FROM PALM BEACH COUNTY IS RECEIVED, WHICH RECOMMENDATION WAS NOT TO PROVIDE PAC SUPPORT AT THIS TIME.

MOTION WAS FURTHER MADE TO REFLECT IN THE MINUTES THAT THE ADOPTION OF THE MOTION WITH REGARD TO SUPPORT FOR CONGRESSMAN ROGERS PASSED UNANIMOUSLY.

It was brought to the Committee's attention that Clark Miller, M.D., Candidate for Congress in District 8, has requested FLAMPAC support. It was noted that the district PAC Chairman and local physicians had recommended FLAMPAC continue support for James Haley, incumbent in this race.

MOTION WAS MADE AND PASSED TO DEFER THE REQUEST FROM A. CLARK MILLER, M.D. FOR FLAMPAC SUPPORT.

The Committee discussed fund raising dinners that will be held by the Democratic candidates for the House and Democratic candidates for the Senate during the month of October.

MOTION WAS MADE AND PASSED TO APPROVE FLAMPAC SUPPORT TO THE SENATE AND HOUSE DEMOCRATIC FUND RAISING DINNERS IN THE AMOUNT OF $1,000 PER DINNER.

It was pointed out to the Committee that at the May Board meeting the President was asked to explore the possibility of hiring FLAMPAC staff for work during the months of August, September and October. President Haskell reported that initial contact had been made and that as of this date no one has been located for Dade county, but there was a qualified person who could be retained on a part time basis in Broward county.

MOTION WAS MADE AND PASSED TO AUTHORIZE THE PRESIDENT OF FLAMPAC TO MAKE DECISION FOR NECESSARY STAFF SUPPORT FOR DADE AND BROWARD COUNTIES.

8 1 1 0 2 7 3 7 8 5

p4

It was noted that because the Treasurer of FLAMPAC is located in Tampa that there is a several day delay sometimes in getting the weekly reports into the state election office.

MOTION WAS MADE AND PASSED THAT W. HAROLD PARHAM BE APPOINTED AS DEPUTY TREASURER FOR FLAMPAC, PRIMARILY FOR THE PURPOSE OF AUTHENTICATING THE WEEKLY REPORTS REQUIRED BY THE STATE ELECTIONS DIVISION.

STATE LEGISLATIVE RACES

The Committee spent considerable time going over candidates for state legislative offices and received reports from each FLAMPAC District.

MOTION WAS MADE AND PASSED TO AUTHORIZE FLAMPAC SUPPORT FOR THE FOLLOWING CANDIDATES IN THE PRIMARY ELECTION: Robert L.F. Sikes, Don Fuqua, Charles E. Bennett, William V. Chappell, C.W. Bill Young, James A. Haley, Louis Frey, Jr. [illegible] (Skip) Bafalis, J. Herbert Burke. Lewis Earle. DDS.

8104270737

MOTION WAS FURTHER MADE THAT SUPPORT FOR ANY ADDITIONAL LEGISLATIVE CANDIDATES FOR THE PRIMARY ELECTION BE AUTHORIZED UPON THE APPROVAL OF THE PRESIDENT OF FLAMPAC, THE CHAIRMAN OF THE CANDIDATE EVALUATION COMMITTEE, AND THE FLAMPAC DISTRICT BOARD MEMBERS.

There being no further business the meeting was adjourned at 4:05 p.m.

ACTION OF THE AMPAC CONGRESSIONAL REVIEW COMMITTEE

By Conference Call

Tuesday, June 1, 1976

PARTICIPANTS: Rex Kenyon, M.D., Chairman
W.J. "Jack" Lewis, M.D.
William Cooper, M.D.
Edgar T. Beddingfield, M.D. (not available at time of call)
James MacLaggan, M.D.

William L. Watson
Mrs. Lee Ann Elliott
Mike Riley

FLORIDA

In the 12th congressional district, the Committee approved an oral request for $3,000 to be used to support J. Herbert Burke (R) in the 1976 primary.

Record approved,

Rex Kenyon, M.D., Chairman

W.J."Jack" Lewis, M.D.

Edgar T. Beddingfield, M.D.

James C. MacLaggan, M.D.

William Cooper, M.D.

8112273739

Ex. # 489

ACTION OF THE AMPAC CONGRESSIONAL REVIEW COMMITTEE

BY CONFERENCE CALL

DATE: Monday, April 3, 1972 AT 1:30 P.M.

PARTICIPANTS:

W.J. Lewis, M.D., Chairman
Joe Nelson, M.D.
Rex Kenyon, M.D.
Hoyt Gardner, M.D., Ex-Officio

William L. Watson
Mrs. Lee Ann Elliott
Harry Hinton

ALABAMA

In the 7th Congressional District the Committee considered a request for $2,000.00 to be used to support Congressman Tom Bevill. Because of the filing situation the Committee asked staff to request a re-reading of the political situation in this district.

CALIFORNIA

In the 38th Congressional District, which is vacant, the Committee considered and approved an expenditure of $3,500.00 to be used to support Reuben S. Ayala. There is some thought that this money might be used for a survey.

FLORIDA

In the 9th Congressional District, the Committee considered an oral request from FLAMPAC transmitted to the Committee by Mr. David Coyner. The Committee approved an expenditure of $2,500.00 to be used to support Congressman Paul Rogers.

The Committee also received oral requests for the 5th and 8th Congressional Districts, but deferred these requests until a written request could be received.

ILLINOIS

In the 3rd Congressional District, the Committee considered and approved an expenditure of $5,000.00 to be used to support Mr. Robert Hanrahan.

In the 10th Congressional District, the Committee considered and approved an expenditure of $5,000.00 to be used to support Mr. Sam Young.

more -

In the 17th Congressional District, the Committee considered and approved an expenditure of $5,000.00 to be used to support Mr. O'Brien.

In the 21st Congressional District, the Committee considered and approved an expenditure to be used to support Mr. Ed Madigan.

IOWA

In the 1st Congressional District, the Committee considered and approved an expenditure of $5,000.00 to be used to support Congressman Schwengel.

KENTUCKY

The Committee considered and approved an expenditure of $5,000.00 to be used to support former Governor Louie Nunn in the Senate race.

LOUISIANA

The Committee considered and approved an expenditure of $5,000.00 to be used to support Congressman Boggs.

MARYLAND

In the 1st Congressional District, the Committee considered and approved an expenditure of $1,000.00 to be used to support Congressman William Mills.

In the 5th Congressional District, the Committee considered and approved an expenditure of $1,000.00 to be used to support Congressman Larry Hogan.

In the 4th Congressional District, the Committee considered and approved an expenditure of $2,500.00 to be used to support Mrs. Marjorie Holt.

NORTH DAKOTA

The Committee considered and approved an expenditure of $5,000.00 to be used to support Congressman Mark Andrews in the At-Large House race.

PENNSYLVANIA *

In the 9th Congressional District, the Committee considered and approved an expenditure of $750.00 to be used to support Mr. Hawbaker.

more -

WEST VIRGINIA

The Committee considered and approved an expenditure of $1,000.00 to be used to support Doctor Hawey Wells in his race in the 4th Congressional District.

Record approved,

W.J. Lewis, M.D.

Joe Nelson, M.D.

Rex Kenyon, M.D.

Hoyt D. Gardner, M.D. Ex-Officio

* Pennsylvania -- Following the conference call and delivery of the money, staff was notified by telephone that physicians in the 9th Congressional District were having second thoughts and the money would not be delivered at this time.

LAE:tms

8121273721

CIRCULATING COPY



August 24 ~~1976~~

Mr. Bill Watson
AMPAC
Post Office Box 4449
Chicago, Illinois 60680

Dear Mr. Watson:

Per my telephone conversation with your office yesterday, I have listed below all campaign considerations requested of AMPAC by FLAMPAC to date. Due to my secretary's misunderstanding, several requests were duplicated. I am very sorry for this confusion. The following are the correct requests:

		8-3-76	8-20-76	Total
U.S. Senate				
	Dr. John Grady	5,000.		$5,000.00
Congress				
1	Robert L. F. Sikes	500.		500.00
2	Don Fuqua	500.	2,500.	3,000.00
4	Bill Chappell	500.	2,500.	3,000.00
6	C.W. Bill Young	500.		500.00
7	Sam M. Gibbons	500.		500.00
	(Please do not send the above requested $500 to Sam M. Gibbons. He has declined our contribution.)			
14	Herbert J. Hoodwin	500.		500.00
15	Dante B. Fascell	500.		500.00

Contributions have already been made to Congressman Kelly ($5,000), Congressman Burke ($3,000, $2,000) and Lou Frey (500).

If you have any further questions regarding the above contributions, please do not hesitate to call.

Cordially yours,

Charles W. Murfin
Executive Director

--/jak

8117177?2

CIRCULATING COPY

August 31, 1976

SPECIAL DELIVERY

Congressman C.W. Bill Young Headquarters
7230 Central Avenue
St. Petersburg, Florida 33710

Gentlemen:

Enclosed please find a campaign contribution in the amount of $500 sent by the American Medical Political Action Committee at our request.

We are sorry that due to the time factor involved this check could not be personally delivered.

Cordially yours,

Charles W. Murfin
Executive Director

--/jak

Encl.
CC: John Hamilton, M.D.

8112273793

FOLLOW-UP COPY

1 2 3 4 5 6 7 8 9 10 11 12

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31

October 18, 1976

SPECIAL DELIVERY

Mr. Bill Watson
AMPAC
Post Office Box 4449
Chicago, Illinois 60680

Dear Mr. Watson:

At the October 17 Board of Directors meeting, the FLAMPAC Board instructed me to officially request consideration of contributions by AMPAC to the individuals listed below. Because of the time factor involved, if possible please mail the checks directly to the physicians indicated with a copy of your transmittal letter to this office.

$5,000 for Richard Kelly, Congressional District 5. Please mail this check directly to Mr. Kelly's key contact physician, Donald G. Nikolaus, M.D., Mease Hospital, Dunedin, Florida, 33528.

$2,500 for C.W. Bill Young, Congressional District 6. Please mail this check to John Hamilton, M.D., 424 Beach Drive North, St. Petersburg, Florida, 33701.

$1,500 for Bob Johnson, Congressional District 8. Please mail this check to Karl R. Rolls, M.D., 1950 Arlington Street, Sarasota, Florida, 33579.

Thank you for your consideration of these matters.

Cordially yours,

Judith A. Klosterman
Secretary for the FLAMPAC Board

jak

CC: Rufus K. Broadaway, M.D.
Scotty Fraser
Joseph C. Von Thron, M.D.

8102737294

805633

IN THE UNITED STATES DISTRICT COURT
FOR THE NORTHERN DISTRICT OF FLORIDA
TALLAHASSEE DIVISION

FEDERAL ELECTION COMMISSION, Petitioner,	)	
vs.	)	TCA 78-0702
FLORIDA MEDICAL POLITICAL ACTION COMMITTEE (FLAMPAC), et al., Respondents.	)	

DEPOSITION OF GEORGE S. PALMER, JR.

Taken in the above-styled matter, pursuant to Notice, at the Tallahassee Courthouse, Room 100, Tallahassee, Florida, before JERRY L. ROTRUCK, CM, Court Reporter, on the 11th day of August, 1978, at 2:00 P.M.

Reported by:

JERRY L. ROTRUCK, CM

Court Reporter

FEDERAL COURT REPORTING
224-0722 • 224-0728

APPEARANCES

SUSAN PROPPER, Attorney at Law, Federal Election Commission, 1325 K Street N.W., Washington, D.C. 20463; appeared on behalf of the Petitioner.

WILLIAM H. SCHWEITZER, Attorney at Law, of the law firm Baker, Hostetler, Frost & Towers, 818 Connecticut Avenue, N.W., Washington, D.C. 20007; appeared on behalf of Dr. Von Thron in his capacity as an official of AMPAC.

JOHN THRASHER, Attorney at Law, Post Office Box 40198, Jacksonville, Florida 32202; appeared on behalf of FLAMPAC.

JAMES E. COBB, Attorney at Law, of the law firm Mathews, Osborne, Ehrlich, McNatt, Gobelman & Cobb, 15th Floor American Heritage Life Building, Jacksonville, Florida 32202; appeared on behalf of FLAMPAC and the Witness Gilbert.

8104227965

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DEPOSITION

Whereupon,

GEORGE S. PALMER, JR.

was called as a witness, having been first duly sworn to speak the truth, the whole truth, and nothing but the truth, was examined, and testified as follows:

EXAMINATION

BY MS. PROPPER:

Q. Would you please state your name and address for the record.

A. George S. Palmer, Jr., 423 Beard Street, Tallahassee, Florida.

Q. Are you a medical doctor, Mr. Palmer?

A. No.

Q. Are you a member of the Florida Medical Political Action Committee, otherwise known as FLAMPAC?

A. A member?

Q. Yes.

A. No.

Q. Are you a member of the American Medical Political Action Committee?

A. No.

Q. Have you ever been employed by the American Medical Association?

A. No.

Q Have you ever been employed by the Florida Medical Association?

A Yes.

Q When did you first -- When were you first employed by them?

A January 1973.

Q What was the first position that you held with the Florida Medical Association?

A Manager of the capital office.

Q Did you continue to hold that position throughout the time of your employment with them, or did you subsequently have another position?

A I assumed another position in addition to the one that I just mentioned.

Q And that was what?

A Executive Director of FLAMPAC.

Q During the time that you were manager of the capital office, did you have any responsibility for FLAMPAC?

A No.

Q Before becoming Executive Director?

A No.

Q Have you ever been employed by the American Medical Political Action Committee?

A No.

Q When did you become Executive Director of FLAMPAC?

A October 1977.

Q As Executive Director of FLAMPAC who did you report to?

A The board of directors.

Q Did you have any contact with Mr. Harold Parham?

A Dr. Harold Parham?

Q Yes.

A Yes, Mrs. Propper. Is that as Executive Director of FLAMPAC?

Q Yes.

A Yes, yes.

Q Were you reporting to Dr. Parham on the various activities of FLAMPAC?

A Yes.

Q Were you receiving instructions from him at any time?

A No.

Q What were -- Are you currently Executive Director of FLAMPAC?

A Yes.

Q What are your responsibilities as Executive Director?

A. Administrative.

Q. You oversee the operations of of PAC?

A. The administrative operations.

Q. Would you then have responsibility for the dues collection process?

A. Would you clarify the dues collection process?

Q. The manner in which membership contributions are solicited, collected.

A. Solicitation, yes; collection, no.

Q. Who handles the collection e..d?

A. A staff member in Jacksonville.

Q. Do you know who that is?

A. Yes, I do.

Q. Who is it?

A. Wanda McDermott.

Q. What is her position?

A. Pardon me. Sharon Luciw, correction.

Q. Could you spell that, the last name?

A. L-u-c-i-w.

Q. What is her position?

A. I am not sure of her title.

Q. Is she an FMA employee?

A. Yes.

Q. Are you familiar with the manner in which FLAMPAC dues are collected?

A. Yes.

Q. Are you familiar with the process by which FLAMPAC makes decisions to support candidates for federal office?

A. Yes.

Q. Have you been involved in that process since you have been Executive Director?

A. Involved?

Q. Have you attended the meetings at which decisions to support candidates were made?

A. Yes.

Q. Have you been at meetings at which a decision was made to request that AMPAC make a contribution to a candidate for federal office?

A. That a request -- Would you explain that again, please?

Q. Have you attended meetings at which a decision was made to request that AMPAC make a contribution to a candidate for federal office in Florida?

A. I recollect no, attending no meeting where a request was made to that nature.

Q. Do you know whether FLAMPAC made such a request to AMPAC?

A. A request again?

Q. A request for, a request that AMPAC make a

contribution to a candidate for federal office.

A. No.

Q. Or a suggestion that AMPAC make such a contribution?

A. No.

Q. To your knowledge has AMPAC contributed to any federal candidates in Florida since you have become Executive Director?

A. Yes.

Q. How were you notified that AMPAC was making such a contribution?

A. By telephone. Pardon me. I answered too quickly, rephrase the question, please.

Q. How were you notified that AMPAC was making such a contribution?

A. I was notified that they had made a contribution.

Q. By telephone?

A. Yes.

Q. Who telephoned you?

A. The individual?

Q. Yes.

A. He did not telephone me.

Q. Well, who did you call?

A. With whom did I speak?

Q. Yes.

A. Pete Lauer.

Q. Who is Pete Lauer?

A. He is political education coordinator for AMPAC.

Q. Did FLAMPAC play any role in this contribution by AMPAC?

A. Clarify, play a role, please.

Q. Did FLAMPAC communicate with AMPAC concerning this candidate prior to the time when AMPAC decided to and in fact did make this contribution?

A. Yes.

Q. What was the nature of the communication?

A. Purely informative of actions taken by the FLAMPAC board.

Q. You notified AMPAC that FLAMPAC had contributed to this candidate?

A. That is correct.

Q. Was any suggestion made that AMPAC also contribute to the candidate?

A. By me?

Q. By FLAMPAC?

A. I know of no request.

Q. Suggestion? That was the question.

A. No.

Q. Were you the person who communicated with

AMPAC concerning FLAMPAC's contribution to the candidate?

A. To Mr. Lauer, yes.

Q. And that also was by telephone?

A. Yes.

Q. Was there any written confirmation to that communication?

A. I don't recall any.

Q. Has this occurred on more than one occasion?

A. Yes.

Q. Approximately how many times would you say?

A. I recall two occasions.

Q. Has FLAMPAC notified AMPAC of all contributions it has made to federal candidates during the time since you have been Executive Director?

A. Yes.

Q. And in each of those instances has AMPAC also made a contribution?

MR. SCHWEITZER:

Wait a second. Clarify that question, please. What do you mean, in each of those instances AMPAC made a contribution?

BY MS. PROPPER:

Q. To your knowledge for each candidate FLAMPAC has contributed to, has AMPAC also made a contribution to a candidate for federal ---

MR. SCHWEITZER:

This is a different question.

MS. PROPPER:

That was the intent of my question.

THE WITNESS:

I don't know.

BY MS. PROPPER:

Q Do you ever receive -- Have you received any written confirmation from Mr. Lauer of the contributions made by AMPAC?

A No.

MS. PROPPER:

Just one minute.

(Whereupon, a discussion was had off the record.)

(Whereupon, a document entitled "FLAMPAC Organization and Operational Manual" was marked Exhibit 1 to the deposition.)

BY MS. PROPPER:

Q I am handing you a document which has been marked as Exhibit Number 1. The front page indicates FLAMPAC Organization and Operational Manual, adopted in 1975. If you will turn to the second page, the page that is marked page 2. There is a reference to a letter of agreement. Is there currently a letter of agreement between

MR. SCHWEITZER:

This is a different question.

MS. PROPPER:

That was the intent of my question.

THE WITNESS:

I don't know.

BY MS. PROPPER:

Q Do you ever receive -- Have you received any written confirmation from Mr. Lauer of the contributions made by AMPAC?

A No.

MS. PROPPER:

Just one minute.

(Whereupon, a discussion was had off the record.)

(Whereupon, a document entitled "FLAMPAC Organization and Operational Manual" was marked Exhibit 1 to the deposition.)

BY MS. PROPPER:

Q I am handing you a document which has been marked as Exhibit Number 1. The front page indicates FLAMPAC Organization and Operational Manual, adopted in 1975. If you will turn to the second page, the page that is marked page 2. There is a reference to a letter of agreement. Is there currently a letter of agreement between

the Florida Medical Association and FLAMPAC?

A. I don't know.

Q Was there such a letter of agreement for the year 1977?

A I don't know.

Q Does the Florida Medical Association defray certain expenses of FLAMPAC?

A Yes. Well, I would like to change my answer. I would say no.

Q No, the Florida Medical Association does not pay any of FLAMPAC's expenses?

MR. THRASHER:

What do you mean by FLAMPAC's expenses? I think that will help him answer the question.

MS. PROPPER:

FLAMPAC expenses means expenses incurred by staff expenses.

MR. THRASHER:

Like what?

MS. PROPPER:

Staff expenses, office expenses.

THE WITNESS:

No.

BY MS. PROPPER:

Q You are indicating no?

A. No.

Q. FLAMPAC pays all of its own expenses?

A. No. I am an employee of the Florida Medical Association.

Q. Yes.

A. They pay my expenses.

Q. I see. Do they pay for the office space used by FLAMPAC?

A. They pay for my office space.

Q. There are a list of services on this page. Are these items that Florida Medical Association is currently paying on behalf of FLAMPAC?

MR. SCHWEITZER:

Well, let me just say this. One, this document is 1975. Is your question that on page 2 of the document, Exhibit 1 to Mr. Palmer's deposition, whether or not under a list of services that all of those expenses are paid by the Florida Medical Association?

MS. PROPPER:

Yes.

THE WITNESS:

No.

BY MS. PROPPER:

Q. Could you tell me what is different?

A. Routine correspondence including meeting

notices and minutes.

Q That is now performed by FLAMPAC?

MR. SCHWEITZER:

No, paid for by FLAMPAC.

MS. PROPPER:

Paid for, pardon me.

MR. SCHWEITZER:

Is that right, George?

THE WITNESS:

I am a little bit unsure because I don't know whether correspondence means the actual act of corresponding or using FLAMPAC's stationery and postage.

MR. SCHWEITZER:

What do you mean, Susan? It is your questioning.

BY MS. PROPPER:

Q Well, I suppose the question becomes who pays for FLAMPAC stationery?

A. FLAMPAC.

Q And FLAMPAC pays its own postage?

A. That is correct.

Q Apart from that, these services are paid for by Florida Medical Association funds?

A. To the best of my knowledge, yes.

Q That would include billing?

A. Would you explain what you mean by billing?

Q. Solicitations on behalf of FLAMPAC for membership contributions.

A. In that regard, no.

Q. Who pays for those costs?

A. FLAMPAC.

Q. Does FLAMPAC bill directly, bill its members directly or its prospective members?

MR. THRASHER:

What do you mean by bill directly? What do you mean by that?

BY MS. PROPPER:

Q. It is a self-evident phrase. It means do they send a bill from FLAMPAC to those persons whom it wishes to solicit as members?

A. They have.

Q. In all cases?

A. I don't know.

Q. Are you familiar with the term joint billing?

A. Yes, I am.

Q. Could you tell me what that means?

A. That is an inclusion of a political action committee membership solicitation in a regular medical association billing statement.

Q. Is that practice followed in Florida?

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A. What do you mean, that practice followed?

Q. Does Florida have joint billing? Does the Florida Medical Association or the county medical societies include FLAMPAC?

MR. SCHWEITZER:

Why don't you start, Susan, that is two questions.

BY MS. PROPPER:

Q. Does the Florida Medical Association send out billing statements?

A. Yes, they do send out billing statements.

Q. On those billing statements do they include membership, membership dues from FLAMPAC and for AMPAC?

A. Yes.

Q. Do the county medical societies send out billing statements?

A. Some do.

Q. And do those billing statements also contain the provision for membership dues to FLAMPAC and AMPAC?

A. I don't know.

Q. When the Florida Medical Association sends out these billing statements which include FLAMPAC and AMPAC, does FLAMPAC pay any of the costs of sending that billing out?

A. I don't know.

Q. Does AMPAC pay any of the costs of sending that out?

A. No.

Q Does the Florida Medical Association include in these billing statements dues for the American Medical Association?

A. Yes.

Q Does the AMA pay any of the costs of sending these billings out?

A. I don't know.

Q Who would know whether FLAMPAC was paying any of the costs of FMA's billing statements?

A. I would assume the FMA controller.

Q Who is ---

MR. SCHWEITZER:

Wait a minute. Do you know?

THE WITNESS:

No, I don't.

BY MS. PROPPER:

Q Who is the FMA controller?

A. Mr. Ron Cameron, R-o-n C-a-m-e-r-o-n.

Q Getting back to the expenses paid by the Florida Medical Association, do you know whether there is any written agreement that the Florida Medical Association will pay for your salary, for example?

JERRY ROTRUCK
PAUL NAYBORN
EUGENIA LAWRENCE
LINDA ADAMS
BETH GANNER

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A. No, I don't.

Q. Appended to this document is a document entitled, "Procedural Manual of the Florida Medical Political Action Committee." If you would, turn to that. It is dated May 1972.

On page 4, under "President," paragraph 4, it states that the president "has the responsibility for appointing all chairmen and members of committees (with the exception of the Executive Committee and Candidate Evaluation Committee) . . ." Are you familiar with the Candidate Evaluation Committee?

A. Yes, I am.

Q. Is there currently a Candidate Evaluation Committee which is part of FLAMPAC?

A. There is a Candidate Evaluation Committee.

Q. How are the members of the Candidate Evaluation Committee chosen?

A. It is the Executive Committee.

Q. They are one and the same?

A. Yes.

Q. And the Executive Committee is chosen how?

A. By the board.

Q. Does the Executive Committee consist of the officers?

A. Yes.

Q. On the board?

A. Yes.

Q. Is there anyone on the Executive Committee who is not an officer?

A. No, there isn't.

Q. Does the Executive Committee make all candidate support decisions for FLAMPAC?

A. No.

Q. What other body of FLAMPAC would make candidate support decisions?

A. The FLAMPAC board of directors.

Q. Do the decisions of the Executive Committee have to be ratified by the board of directors?

A. Yes.

Q. On page 6, paragraph number 5, "Candidate Evaluation Committee," it states, "The Candidate Evaluation Committee shall take advantage of all resources of the American Medical Association, the American Medical Political Action Committee, and the Florida Medical Association to stay as fully informed as possible regarding political candidates, current office holders and their records."

Does the Candidate Evaluation Committee or the Executive Committee utilize the resources of these three organizations in making its candidate selection decisions?

MR. THRASHER:

What do you mean by resources?

MR. SCHWEITZER:

What do you mean by three organizations?

MS. PROPPER:

The American Medical Association, the American Medical Political Action Committee, and the Florida Medical Association.

MR. SCHWEITZER:

Excuse me one second. Just again, you are just building up the expense for us if you are going to go through and read each document that you have identified into the record. I don't think that that is necessary.

MS. PROPPER:

I am reading it in order to ask him a question about what it states.

MR. SCHWEITZER:

You don't have to read it. Just ask him the question. Direct his attention to the area and ask him the question.

BY MS. PROPPER:

Q Does the Executive Committee or the Candidate Evaluation Committee utilize the resources of the American Medical Association, the American Medical Political Action Committee, and the Florida Medical Association?

MR. THRASHER:

What do you mean by resources? He has a right to know what you mean by resources before he answers the question.

MS. PROPPER:

The term resources is one I am getting ---

MR. THRASHER:

You have not asked him if he is familiar with the document.

MR. SCHWEITZER:

Even if he is familiar with it, it is not something that pertains to today.

BY MS. PROPPER:

Q Does the Executive Committee seek information from any of these three organizations?

MR. SCHWEITZER:

What three organizations?

MS. PROPPER:

I think we have been through that, Mr. Schweitzer. I have named the three organizations.

MR. SCHWEITZER:

You are asking a different question, Ms. Propper. Ask him the three organizations.

BY MS. PROPPER:

Q Does the Candidate Evaluation Committee or

the Executive Committee seek information concerning ca
dates for federal office or federal office holders fron
either the American Medical Association, the American
Medical Political Action Committee, or the Florida Medic
Association?

A. No.

Q. Have you ever had the opportunity to seek information on federal candidates or federal office holder from any of these three organizations that I have just mentioned?

A. Yes.

Q. On what occasions? Strike that.

From which of these organizations have you sought information?

A. American Medical Political Action Committee.

Q. And who did you contact at the American Medical Political Action Committee?

A. Mr. Peter Lauer.

Q. What sort of information did you seek from Mr. Lauer?

A. If he had a congressional data sheet on various candidates.

Q. Have you had the opportunity to make requests of Mr. Lauer for information on federal candidates or federal office holders more than, on more than one occasion?

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A. Yes.

Q. Approximately how many times have you contacted Mr. Lauer in that regard?

A. Five times.

Q. Did you seek that information at the request of the Executive Committee?

A. No.

Q. Did Mr. Lauer supply the information?

A. In what instance?

Q. In all of the instances.

A. I told you about one instance trying to secure a data sheet. No, he did not supply that.

Q. On the other times that you contacted him, did he ever supply the information that you were seeking?

A. Yes.

Q. With regard to the other requests that you made of Mr. Lauer, what sort of information were you seeking on those occasions?

A. Information about a specific candidate.

Q. And did he provide that information?

A. Yes.

MR. SCHWEITZER:

He answered that question.

(Whereupon, a document entitled, "Florida Medical Political Action Committee Projected

Budget for 1978" was marked Exhibit 2 to the deposition.)

BY MS. PROPPER:

Q I am handing you what has been marked as Exhibit 2. Did you prepare this budget?

A Yes.

Q Was it accepted by the board?

A Yes.

Q At the bottom of the first page there is a reference to mass mailings. Could you tell me what that refers to?

A Mailing that goes out to more than one person.

Q Is this a solicitation mailing?

A It could be.

Q Or, it includes other things besides solicitations?

A Yes, it does.

Q What other things would it include?

A A newsletter.

Q Does FLAMPAC have a newsletter that is sent out regularly?

A No.

Q After the billing statements are sent out by the Florida Medical Association and the county medical

societies, does FLAMPAC then send out letters to those people who didn't join?

MR. THRASHER:

Didn't join what?

MS. PROPPER:

Didn't join FLAMPAC.

THE WITNESS:

I don't know.

BY MS. PROPPER:

Q Do you not have -- I thought you had stated earlier that you had responsibility for solicitation of membership?

A. I do.

Q You don't recall any occasions, however, on which a solicitation letter was sent out?

MR. SCHWEITZER:

That is a different question.

THE WITNESS:

Yes, I do.

BY MS. PROPPER:

Q You do?

A. Yes.

Q Was this a letter that was drafted by yourself?

A. A letter that was drafted by myself?

Q Well, how many such letters were sent out

since you have been ---

A. I don't know.

Q. Would it be ten or would it be ---

A. I still don't know.

Q. Well, when I ask you how many, I don't mean the number that were sent out. I mean on now many occasions were such letters sent out? Were they went out monthly? Were they sent out quarterly?

A. Again, I don't know.

Q. To whom were they directed?

A. Mrs. Propper, again, I don't know.

Q. Did the letters include reference to AMPAC as well as FLAMPAC?

A. I don't know.

Q. Have you ever seen such letters?

A. I have drafted such letters.

(Whereupon, a document entitled, "Minutes, FLAMPAC Board of Directors, January 31, 1976," was marked Exhibit 3 to the deposition.)

BY MS. PROPPER:

Q. I am handing you a document which has been marked as Exhibit 3, entitled, "Minutes, FLAMPAC Board of Directors, January 31, 1976." Were you in attendance at this meeting?

MR. SCHWEITZER:

What was the date of the minutes?

MS. PROPPER:

January 31, 1976.

THE WITNESS:

Yes, I was.

BY MS. PROPPER:

Q On the second page there is a note in the margin, Report by the Executive Director, and there is a discussion of a meeting in San Diego, California, of state PAC executives. Have you ever attended such a meeting?

A No, I haven't.

Q Has such a meeting of state PAC executives been held since you have become Executive Director?

A I don't know.

Q Do you recall the discussion of this meeting?

A No, I don't.

Q At the end of these minutes there is a memorandum dated February 6, 1976, from Mr. Charles Murfin to Harold Parham. Did you send such memoranda to Mr. Parham?

A No.

Q Your communications with him are verbal?

MR. SCHWEITZER:

What is your question?

BY MS. PROPPER:

Q My question is, do you make a monthly report to Dr. Parham?

A I make a monthly staff report to Dr. Parham.

Q Is this a written report?

A Yes, it is.

Q What sort of information does it contain?

A Activities and accomplishments, problems encountered and suggestions and recommendations.

Q Do you keep copies of these reports in your file?

A Yes, I do.

Q Before we go on, why don't you just return to Exhibit 1 for a moment and I will ask you whether you had seen this document before.

A I don't recall.

Q You have not?

A One moment, please.

Q Okay.

A I have seen this document, yes, ma'am, Ms. Propper.

Q Have you had occasion to refer to it?

A Yes, I have.

Q On what occasions?

A To determine the layout of a county-by-county

breakdown of FLAMPAC membership figures.

Q Have you ever utilized -- I am sorry. Did I just cut you off?

A No.

Q Have you ever utilized the procedural manual which appears at the end?

A I don't recall.

(Whereupon, a document entitled, "A Manual for Members of Boards of Directors of State Political Action Committees," was marked Exhibit 4 to the deposition.)

BY MS. PROPPER:

Q I am handing you what has now been marked as Exhibit Number 4, a rather lengthy document. On the first page it states, "A Manual for Members of Boards of Directors of State Political Action Committees, Prepared by the American Medical Political Action Committee, 1972." Have you seen this document?

A (Shakes head in the negative) One moment, please. Yes, I have.

Q You have? Have you read it?

A Not the entire document, no.

Q Have you had occasion to refer to it?

A Yes.

Q On what occasion?

A. I read portions of the document to become familiar with my duties as Executive Director of FLAMPAC.

Q. Do you recall which portions you read, if you could just give me an idea of the sections?

A. I recall reading but not necessarily all of Section I, Section V, Section VII, Section VIII, Section IX.

Q. On page I-5 there is a statement, "AMPAC does not support any candidate for office, except at the specific request of the state PAC." To your knowledge is that an accurate statement?

A. No.

Q. Are you aware of any occasion on which AMPAC has supported a candidate in Florida absent a request from the Florida Medical Political Action Committee?

A. I know of no request being made to AMPAC for support.

Q. Absent -- Well, then, do you know of any occasion on which AMPAC has supported a candidate for federal office within the state of Florida on which FLAMPAC did not communicate to AMPAC the existence of a contribution to that candidate by FLAMPAC, such as that, those we discussed earlier?

A. No.

Q. Have you had occasion to refer to this document since the time you first read it to familiarize yourself

with the workings of FLAMPAC?

A. No.

Q. Are you familiar with the term, "Candidate Support Committees"?

A. Yes.

Q. Would you tell me what a candidate support committee is?

A. Candidate support committee is physicians and/or spouses that support a candidate for a particular office.

Q. Rather than candidates in general or more than one candidate?

A. A candidate of their choice.

Q. Are there candidate support committees in Florida?

A. Yes.

Q. Are they part of the FLAMPAC organization?

A. No.

Q. Do they receive any sort of aid or advice from FLAMPAC?

A. Would you please clarify "aid and advice"?

Q. In connection with aid, do they receive any brochures or advice on the techniques of candidate support?

A. Yes.

Q. Is that advice provided by yourself?

A What do you mean, provided by myself?

Q Are you the person to whom such requests would be made?

A Yes.

Q And what sort of help do you provide?

A I stress in political education the importance and necessity of candidate support committees being formed.

Q And do you help them to form these committees, then, those who were interested?

A By, through political education, yes.

Q Does AMPAC also offer any help to these candidate support committees?

MR. SCHWEITZER:

Objection. If he knows. He is not an employee of AMPAC.

BY MS. PROPPER:

Q To your knowledge does AMPAC help out these candidate support committees?

A In what regard, help them out?

Q Well, you gave the example of political education.

A Yes.

Q Have you ever communicated a request to AMPAC asking that AMPAC help one of these candidate support committees in Florida?

A. Again, what do you mean by help?

Q. Offer them advice on candidate support techniques.

A. Yes.

Q. And who did you direct that request to?

A. Mr. Lauer.

Q. What sort of help did Mr. Lauer provide?

A. Political information or education information.

Q. Was this in the nature of brochures, or did he provide any brochures or handbooks?

A. Written material?

Q. Yes.

A. Yes.

Q. Did he also come down and talk to these people?

A. Yes.

Q. What sort of written material did he provide?

A. He provided a summary of candidate organization resource and evaluation information.

Q. Is that it?

A. He provided a suggested format for candidate consideration, evaluation. That is all that comes to mind.

(Whereupon, a copy of a letter from Peter B. Lauer to George Palmer, Jr., dated October 3, 1977, was marked Exhibit 5 to the deposition.)

BY MS. PROPPER:

Q When Mr. Lauer came down to talk to these candidate support committees, did FLAMPAC pay his expenses to come down?

A All of his expenses?

Q Did FLAMPAC pay for any of his expenses?

A I think so.

Q But not all?

A I don't think so.

Q Did AMPAC pay that portion that FLAMPAC didn't pay?

A I don't know.

Q Did FLAMPAC pay for any portion of the brochures or other materials that Mr. Lauer brought for these candidate support committees?

A No.

Q Were those provided by AMPAC?

A Mr. Lauer brought them down.

Q Exhibit 5 is a letter dated October 3, 1977. Could you identify this letter for me, please?

MR. SCHWEITZER:

Who wrote it and who received it and what the date is.

THE WITNESS:

This is a letter from Peter B. Lauer to

George Palmer, Jr., myself.

MR. SCHWEITZER:

That is enough. You identified it.

BY MS. PROPPER:

Q There is a reference to a listing of all new board members with addresses for all of them and phone numbers for Executive Committee members. Did you forward that information to Mr. Lauer?

A Yes.

Q To your knowledge is such information sent to AMPAC each time there are new board members or new Executive Committee members?

A The state of Florida?

Q Yes.

A Yes.

(Whereupon, a letter from Francis C. Coleman, M.D., to David R. Spiegel, dated November 16, 1976, with attachments, was marked Exhibit 6 to the deposition.)

BY MS. PROPPER:

Q I am handing you what has been marked as Exhibit 6, which is a letter dated November 16, 1976, to David R. Spiegel, signed by Francis C. Coleman. Exhibit D of this letter is a list of Executive Committee members.

Could you tell me who the current members of

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the Executive Committee are?

MR. SCHWEITZER:

It has nothing to do with that, George. Answer the question.

THE WITNESS:

Would you ask your question again, please?

BY MS. PROPPER:

Q Let me rephrase it.

Are all of those persons listed here currently members of the Executive Committee?

A Which people.

Q Those who are listed here under the Executive Committee.

A No.

Q Could you tell me who the current members of the Executive Committee are?

A That are on this list?

Q And those who aren't as well.

A Present members of the FLAMPAC Executive Committee are William W. Thompson, M.D.; Francis C. Coleman, M.D. Those are the only two members of the Executive Committee contained in Exhibit D that are presently Executive Committee members of FLAMPAC.

Q Who are the other members?

A Of the current Executive Committee of FLAMPAC?

Q Yes.

A John Hamilton, M.D.; Reginald Stanbaugh, S-t-a-n-b-a-u-g-h, M.D. That is it.

Q There are currently four people on the Executive Committee?

A Yes.

Q Exhibit E is entitled, "Transfer of Funds from FLAMPAC to AMPAC Received from Joint Fund Raising." Would you read this paragraph on this page and tell me if that is an accurate reflection of the current practice?

A I can't comment on the -- Did you say accuracy?

Q Is this in fact the procedure that is followed currently?

A I don't know.

Q Are you involved with the transfer of funds from FLAMPAC to AMPAC?

A No, I am not.

Q Who would have knowledge of the manner in which those funds are transferred?

A Mr. Ron Cameron.

Q Mr. Cameron is an FMA employee?

A Yes, he is.

Q Do all monies received as membership contributions to FLAMPAC and AMPAC go through FMA?

A Could you again rephrase, through FMA?

MR. SCHWEITZER:

All membership monies received for FLAMPAC and AMPAC, was that your question?

MS. PROPPER:

Intended for FLAMPAC and AMPAC.

THE WITNESS:

No.

BY MS. PROPPER:

Q. Are those funds sent directly to FLAMPAC?

A. Yes.

Q. And in those instances in which the funds are sent directly to FLAMPAC, how is money -- are you familiar with the manner in which that portion which is intended for AMPAC is forwarded to AMPAC?

A. That is a different question.

Q. I understand. Are you familiar with the manner in which those funds are transferred?

A. No.

Q. Are those funds again sent to Mr. Cameron?

A. The funds received directly to FLAMPAC?

Q. Yes.

A. No.

Q. Who would handle those, the transfer of those funds?

A. I forward any membership check with a memo

to Miss Luciw.

MS. PROPPER:

Could we take a very quick break?

(Whereupon, a brief recess was taken.)

(Whereupon, a copy of 1978 dues statements was marked Exhibit 7 to the deposition.)

BY MS. PROPPER:

Q. I hand you what has been marked as Exhibit 7. Have you ever seen this document before?

A. No.

Q. Are you familiar with the dues statements sent out by, I suppose this is the Broward County Medical Association?

A. No.

Q. Is Broward County one of the counties which currently solicits contributions on behalf of FLAMPAC and AMPAC?

A. I don't know.

Q. Are there any counties which do not solicit on behalf of FLAMPAC and AMPAC?

A. That don't joint bill?

Q. Yes.

A. Dade County.

Q. And what is the practice with regard to Dade County?

A. I don't know.

Q. Does FLAMPAC solicit members in Dade County?

A. Yes.

Q. Do you know whether FLAMPAC sends out a bill directly to those persons from Dade County?

A. Yes.

Q. I am not sure if I asked you this before, Mr. Palmer. When we were talking about the costs of billing, do you know whether the American Medical Association pays for any of the costs of joint billing?

A. No.

Q. You don't know or they do not pay?

A. I don't know.

(Whereupon, a copy of 1977 dues statement to Rufus K. Broadaway, M.D., from FLAMPAC was marked Exhibit 8 to the deposition.)

BY MS. PROPPER:

Q. I am handing you what has been marked as Exhibit 8. Is this the form that was sent out by FLAMPAC to Dade County?

A. I don't know.

Q. As direct billing? Were you involved in the direct billing process?

A. No.

Q. Have you ever seen that form before?

A. No.

(Whereupon, a memorandum dated October 20, 1977, was marked Exhibit 9 to the deposition.)

BY MS. PROPPER:

Q. Exhibit 9 is a memorandum dated October 20, 1977. Did you receive this memorandum?

A. This memo?

Q. Yes.

A. I don't know.

Q. Could you identify it for me?

A. This memo?

Q. Yes.

A. October 20th, 1977.

Q. Would you just state who it is directed to and who it is from and what it concerns?

A. This is directed to state PAC executives from Bill Watson.

Q. Are you familiar with Bill Watson?

A. Yes, I am.

Q. Could you tell me who he is?

A. He is the Executive Director of AMPAC.

Q. Are membership printouts such as this sent to FLAMPAC on a monthly basis?

A. Such as what printout?

Q. It states here, "AMPAC Membership Print-Out."

MR. SCHWEITZER:

It has not been identified. He said he hasn't seen the document. How can he say?

MS. PROPPER:

I am asking him whether he has seen other ones.

MR. SCHWEITZER:

No. You are asking him something referring to this. If you are going to ask him about membership printouts, ask him that. He can't refer to the document because he hasn't seen it.

BY MS. PROPPER:

Q Since the time that you have been Executive Director of FLAMPAC, have you received such AMPAC membership printouts?

A Yes.

Q Do you receive them on a monthly basis?

A Yes.

Q Does FLAMPAC also send a membership printout to AMPAC?

A I don't know.

Q Have you ever had occasion to use this membership, these membership printouts that you have received?

A No.

Q Do you forward the printouts when you receive

them to someone else on the FLAMPAC-FMA staff?

A. No, I don't.

(Whereupon, a letter dated March 11, 1977, from Rex E. Kenyon, M.D., to John W. Glotfelty, M.D., was marked Exhibit 10 to the deposition.)

BY MS. PROPPER:

Q. I am handing you a letter marked as Exhibit 10 dated March 11, 1977. Are you familiar with leadership recognition awards given out by AMPAC?

A. Yes.

Q. Could you tell me what that is?

A. The AMPAC leadership recognition award is presented to state political action committees that attain a certain degree of membership for a particular area.

Q. These are then given out annually?

A. I know of two awards being made in two successive years.

Q. Does AMPAC also give out other sorts of awards to state PAC's?

A. Yes.

Q. What other awards does AMPAC ---

A. Specific achievements within certain categories.

Q. Of membership?

A Yes.

Q There is also a reference to mailing labels in the second paragraph here. Has FLAMPAC received mailing labels from AMPAC?

A I don't know.

Q Have you received any other kinds of materials from AMPAC in connection with membership solicitation?

A Yes.

Q What have you received?

A Requirements for joint billing.

Q This is what, a memoranda, memorandum from AMPAC concerning ---

A No.

Q I don't know what you mean by requirements for joint billing.

A That is exactly what the document, the way it is titled.

Q And who sent that document to you?

A Mr. Lauer.

Q Was it sent at your request?

A No.

Q What other materials have you received from AMPAC, if any, in connection with membership campaigns?

A Results of a public opinion poll regarding attitudes toward physicians joining political action committees.

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Q Is that a survey that was conducted by AMPAC?

A Conducted by AMPAC?

Q Or conducted at AMPAC's request.

A Yes.

Q Are you aware of similar surveys, other such surveys that were either funded by AMPAC or performed by AMPAC?

A No.

Q Have you ever sought information from AMPAC concerning membership solicitation?

A Yes.

Q And who did you direct that request to?

A Mr. Lauer.

Q What sort of information did you request?

A The best billing mechanism to increase FLAMPAC membership.

Q Was this just one request that you made?

A Do you mean was that specific request made more than once?

Q Did you make more than one request to Mr. Lauer concerning membership information?

A I don't know.

Q Did Mr. Lauer send you information about it?

A No, he didn't.

Q You described a document that you said was entitled, "Requirements for Joint Billing." Could you describe what kind of a document this was?

A It was on standard, letter-size paper entitled, "Requirements for Joint Billing," and the requirements were listed below.

Q Was it a brochure?

A Single sheet.

Q Was it something that was made up specifically for FLAMPAC or ---

A I don't know.

Q Was it printed, do you know?

A Typed. Pardon me. It was a copy of what appeared to be typed material.

Q Do you know who prepared it?

A No, I don't.

(Whereupon, a copy of a brochure entitled, "State PAC's and AMPAC Need You," was marked Exhibit 11 to the deposition.)

BY MS. PROPPER:

Q I am handing you what has been marked as Exhibit Number 11. Have you ever seen this document before? It is actually a brochure.

A Yes.

Q Was this sent to FLAMPAC by AMPAC?

A. I don't know.

Q. It was there when you got there?

A. Yes.

Q. Is this brochure used in FLAMPAC membership solicitation campaigns?

A. Could you clarify that question?

Q. Is this brochure used to solicit members on behalf of FLAMPAC and AMPAC?

A. No.

Q. Have you used any brochures put out by AMPAC in your membership solicitation?

A. No, I haven't.

Q. Does FLAMPAC have a brochure that it sends out?

A. No.

Q. Does FLAMPAC have any brochures that it uses in direct personal solicitation of members?

A. That it uses?

Q. Yes.

A. No.

Q. Have you ever requested that AMPAC send any brochures which might be used in, which were directed at membership solicitation?

A. Repeat the question, please.

Q. Have you ever requested that AMPAC send you copies of brochures that were directed at membership

solicitation?

A. To my knowledge, no.

(Whereupon, a copy each of the cover of 1972 AMA Congressional Directory and of the 1976 AMA Congressional Directory were marked Exhibits 12A and 12B, respectively, to the deposition.)

BY MS. PROPPER:

Q. I am handing you what has been marked as Exhibits 12A and 12B, copies of covers of two AMA brochures. Have you ever seen either of these brochures?

A. Yes.

Q. Has the AMA sent out a Congressional Directory for 1978?

A. I don't know.

Q. Have you requested any information on federal candidates or federal office-holders from the American Medical Association?

A. No.

Q. Has the AMA ever sent such information to FLAMPAC unsolicited, such as, for example, these brochures?

A. I am a little confused with the question. You referred to information on present office-holders?

Q. Yes.

A. What do you mean by information?

Q. Well, I would consider this Congressional

Directory information. I would also consider matters concerning voting records information.

MR. SCHWEITZER:

Well, what is your question?

BY MS. PROPPER:

Q Has the AMA ever forwarded such information on federal office-holders to FLAMPAC?

A No. To my knowledge, no.

(Whereupon, a document entitled, "Minutes, FLAMPAC Board of Directors, November 15, 1975," was marked Exhibit 13 to the deposition.)

BY MS. PROPPER:

Q Exhibit Number 13 is entitled, "Minutes, FLAMPAC Board of Directors. November 15, 1975." Were you present at this meeting?

A Yes.

Q On the second page there is a reference to key contacts. Could you tell me what key contacts are?

A Key contacts refer to a physician and his relationship with a legislator.

Q Are they representatives of FLAMPAC?

A I don't know.

Q Did the key contacts play any role in the candidate selection process that FLAMPAC had in its selection process?

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support checks on behalf of FLAMPAC?

A. Some, yes.

Q. Are key contacts asked to deliver candidate support checks on behalf of AMPAC?

A. In some cases, yes.

Q. Are they asked to do so by AMPAC?

MR. SCHWEITZER:

Objection. He is not an employee of AMPAC. Ask somebody from AMPAC.

BY MS. PROPPER:

Q. Are they asked to do so by FLAMPAC?

A. I am not an employee of AMPAC.

Q. By FLAMPAC, I said.

A. Restate the question, please, Ms. Propper.

Q. Are the key contacts asked to deliver AMPAC candidate support checks by FLAMPAC?

A. In some cases, yes.

Q. Does FLAMPAC forward the names of those persons who are key contacts in Florida to AMPAC when they concern federal candidates?

A. Yes.

Q. There is a reference further down on this page to candidate selection committees. Does FLAMPAC currently have candidate selection committees in the county medical societies?

MR. COBB:

Let me clarify something. Are you talking about the key contacts as it is used in that document, or are you talking about key contacts as he has defined it?

MS. PROPPER:

Well, I presume that they are one and the same.

MR. COBB:

I would not indulge in such a presumption. You asked him what key contact was. He told you in his opinion what it was. I don't know whether it has anything to do with that or not.

MS. PROPPER:

As he defined it then.

BY MS. PROPPER:

Q As you have defined key contacts, do these gentlemen or ladies perform any role in the FLAMPAC candidate selection process?

A. Some might.

Q Do they make recommendations that a particular candidate be supported?

A. If they perform in that capacity.

Q In what capacity?

A. In the candidate selection process.

Q Are key contacts asked to deliver candidate

A. No.

Q. Or on the county level?

A. No.

Q. Was there an effort to set up such candidate selection committees?

A. Yes.

Q. On the third page there is a recommendation that the FLAMPAC board authorize FLAMPAC to purchase AMPAC memberships in the name of individuals as a substitute for funds that could be designated for state campaign contributions only. Do you recall that discussion?

A. No, I don't.

Q. On the fourth page there is a motion concerning legislative appreciation dinners. Does FLAMPAC participate in legislative appreciation dinners on behalf of federal candidates?

MR. COBB:

You are talking about now during the period of time he has been Executive Director?

MS. PROPPER:

Yes.

MR. COBB:

Of FLAMPAC.

THE WITNESS:

By "participate," what do you mean?

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BY MS. PROPPER:

Q Do they purchase tickets on behalf of appreciation dinners on behalf of federal candidates?

A Yes.

Q Is there a FLAMPAC policy that such participation that will be approved only if at least $250 has been donated by individual physicians?

A I don't know.

Q Is there a policy that FLAMPAC will participate in such legislative appreciation dinners only if local physicians or individual physicians contribute some amount?

A I don't know.

Q Further down on that page there is a reference to a rebate of one percent of funds collected on FLAMPAC's behalf by county medical societies. Does FLAMPAC rebate currently one percent of monies collected by the county medical societies?

A I don't know.

Q Do you know whether that has ever been a practice during the time that you were Executive Director of FLAMPAC?

A To my knowledge, no.

Q Are you aware of any policy against making such rebates?

A FLAMPAC policy?

Q Yes.

A No.

Q That such rebates not be made?

A I know of no policy.

Q On page 5 there is a discussion of joint billing. Do you recall this discussion?

A No.

Q Do you know when the practice of joint billing was begun?

A No, I don't.

Q But it has been the practice since you have been Executive Director?

A Joint billing is taking place, right.

(Whereupon, a document entitled, "Discussion and Motion Needed at FLAMPAC Board Meeting," regarding P.A. Checks, was marked Exhibit 14 to the deposition.)

BY MS. PROPPER:

Q I am handing you a document which has been marked as Exhibit Number 14. Have you ever seen this document?

A No.

Q Are you familiar with the manner in which corporate checks are handled by FLAMPAC?

A Yes.

Q Could you describe the manner in which they are handled?

A It is my understanding that currently corporate checks or P.A. checks, if received in Jacksonville, are returned.

Q Does FLAMPAC have more than one checking account?

A I don't know.

Q Do you know whether these checks are in fact returned?

A I don't know.

Q Do you know whether FLAMPAC annually sends a lump-sum check on behalf of those doctors who have sent in corporate checks?

A No, I don't.

(Whereupon, a document entitled, "Minutes, Board of Directors, July 24-25, 1976," was marked Exhibit 15 to the deposition.)

BY MS. PROPPER:

Q Do you know whether FLAMPAC forwards funds to AMPAC on behalf of all those doctors contributing to FLAMPAC?

A According to the previously stated understood policy, not all checks will be forwarded to AMPAC.

MR. THRASHER:

That is not -- I don't believe you understood the question.

MR. SCHWEITZER:

I don't understand it, either.

BY MS. PROPPER:

Q. The question was for all of those doctors who make a contribution to FLAMPAC through this billing process or however, are monies also forwarded to AMPAC for AMPAC membership of those doctors?

MR. SCHWEITZER:

Do you mean like a matching payment? Do you mean if they make a payment to FLAMPAC?

BY MS. PROPPER:

Q. Not a matching payment, but does every doctor who joins FLAMPAC become a member of AMPAC?

A. No.

Q. Can you tell in what instances a doctor would not become a member of AMPAC?

A. Upon request.

Q. And how is that request made?

A. Either by telephone, correspondence, attachment to the statement, or to the transmittal.

Q. Do you know approximately what percentage of FLAMPAC members are not AMPAC members?

A No, I don't.

Q Are you aware of -- that any FLAMPAC members are not AMPAC members?

A No.

Q I am handing you what has been marked as Exhibit 15. It is entitled, "Minutes of the Board of Directors, July 24th through 25th, 1976." Were you present at this meeting?

A Yes, I was.

Q Were representatives of AMPAC present at this meeting?

A Yes.

Q Could you tell me which representatives of AMPAC were present?

A Pete Lauer, AMPAC Political Education Coordinator was in attendance.

Q Could you tell me who Paul Newman is?

A As referred to in this document?

Q Yes.

MR. COBB:

If you know.

THE WITNESS:

Do I know who he is or what he does?

BY MS. PROPPER:

Q Do you know who he is?

A Yes, I know who he is.

Q Who is he?

A He is a gentleman that was in attendance at the FLAMPAC board meeting of July 24-25 at Innisbrook, Tarpon Springs, Florida.

Q Does he have any relationship to AMPAC?

A I don't know.

MR. SCHWEITZER:

Objection. He is not qualified to answer that question. He is not an employee of AMPAC.

MR. THRASHER:

I think the record ought to be clear that Mr. Palmer wasn't at this meeting as the Executive Director of FLAMPAC, either.

MS. PROPPER:

I understand that.

MR. THRASHER:

Okay.

BY MS. PROPPER:

Q Yes. Was Mr. Lauer present at this meeting at FLAMPAC's request?

A I don't know.

Q On the second page there is a reference to basic contribution guidelines, and there is a statement, ". . . $500 plus AMPAC's consideration for the Senate . . ."

Could you tell me what AMPAC's consideration has reference to?

A. I don't know.

MR. SCHWEITZER:

Objection just for the record.

BY MS. PROPPER:

Q. Have you ever heard that phrase?

A. Just then.

Q. Before then? Or since has that phrase been used to your knowledge?

A. Would you please restate what phrase?

Q. "AMPAC's consideration."

A. Have I ever heard that phrase? Yes, I have heard that phrase.

Q. Could you tell me what you have heard it in reference to?

A. I don't recall.

Q. Has it been used at FLAMPAC board meetings?

A. Yes.

Q. Has it been used in connection with the supportive candidates for federal office?

A. I don't know.

Q. Has it also been used at FLAMPAC Executive Committee meetings?

A. I don't know.

Q On page 4, next to the heading, "FLAMPAC Special Programs," there is a reference to the Dade-Broward project. Do you know what that is in reference to?

A No.

Q The final item on that page there is a reference to a political seminar. Were you in attendance at that seminar?

A Yes.

Q Do you recall what Mr. Lauer's role in the seminar was?

MR. SCHWEITZER:

Objection. He attended the seminar -- What is the date of the seminar, George?

THE WITNESS:

The meeting was adjourned at twelve noon Sunday, July 25th.

MR. SCHWEITZER:

That is outside the scope of time limit. He was Executive Director of FLAMPAC in which you want to question him about.

MR. THRASHER:

You have limited your subpoena by right here, what you are going to ask him in his capacity as Executive Director.

BY MS. PROPPER:

Q Do you recall any other occasions during the time that you were Executive Director at which Mr. Lauer conducted or had a role in a political education seminar for FLAMPAC?

A Yes, I do.

Q On how many occasions has Mr. Lauer been in Florida under those circumstances?

A Three times.

Q Were these seminars conducted in connection with FLAMPAC board meetings?

A No.

Q Were they independent workshops?

A Yes.

Q Were these workshops jointly sponsored by FLAMPAC and AMPAC?

A Sponsored, jointly sponsored?

Q Yes.

A What do you mean by that?

Q Were the expenses shared by both FLAMPAC and AMPAC?

A I don't know.

Q Were you involved in the organization of these workshops?

A No.

Q Who was involved in their preparation?
A The previous executive director.
Q When were these workshops conducted?
A October 1977, November 1977, April 1978.
Q Were other representatives of AMPAC besides Mr. Lauer present at any of these three workshops?
A Yes.
Q Who else was there?
A Miss Linda Hudson.
Q And what is her title, if you know?
A I don't know.
Q Are they the only two AMPAC employees that were present?
A Yes.
Q Did any AMPAC board members attend?
A Yes.
Q Did FLAMPAC pay the expenses of these people to come to these workshops?
A No.
Q Did FLAMPAC request that AMPAC participate in these workshops?
A Which workshops?
Q Well, we are talking about three. Did FLAMPAC request that AMPAC participate in all three of them?
A I don't know.

(Whereupon, a follow-up copy of a letter dated October 18, 1976, to Bill Watson from Judith A. Klosterman was marked Exhibit 16 to the deposition.)

BY MS. PROPPER:

Q I am handing you what has been marked as Exhibit Number 16. It is a letter dated October 18, 1976, to Mr. Bill Watson from Judith A. Klosterman, K-l-o-s-t-e-r-m-a-n. Have you ever seen this letter?

A I don't recall.

Q Have you ever had occasion to request that AMPAC consider contributions to certain candidates?

A Could you restate that question, please?

Q Have you ever had occasion to request that AMPAC consider making contributions to federal candidates in the state of Florida on behalf of the FLAMPAC board?

MR. THRASHER:

The question is redundant. You asked him that three times in the first part of the deposition.

MS. PROPPER:

Well, I am hoping a letter such as this ---

MR. THRASHER:

Certainly he can answer. You asked him three times already and he said no three times, and so I guess he can say no for the fourth time.

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BY MS. PROPPER:

Q Is your answer no?

A No, I have not made a request.

Q On those occasions when you have indicated to Mr. Lauer that FLAMPAC has made a request, has made a contribution to a federal candidate, have you indicated to AMPAC the amount of the contribution?

A No. Pardon me. The FLAMPAC contribution?

Q Yes.

A Yes.

Q On all occasions?

A Yes.

Q On those occasions when AMPAC has made a contribution to a federal candidate from Florida, has the check been sent to FLAMPAC?

A I don't know.

Q From AMPAC?

MR. COBB:

Say that again.

BY MS. PROPPER:

Q When AMPAC has made a contribution to a candidate for federal office from Florida, have they sent the check to FLAMPAC?

A I still don't know what you mean.

Q The check intended for the candidate.

MR. THRASHER:

Why don't you be specific and say which candidate and what period of time you are talking about, and, you know, rather than him having to guess at it.

MS. PROPPER:

I am asking a general practice. I don't know what candidates AMPAC has contributed to, but he stated ---

MR. SCHWEITZER:

Of course you do. You have his report. You have the reports.

MS. PROPPER:

I don't have them with me.

MR. THRASHER:

He doesn't either.

MR. SCHWEITZER:

Federal Election Commission, whom you represent, knows who AMPAC has contributed to because they have the reports.

MS. PROPPER:

That is not the point of my question. The point of my question is whether these checks are sent to FLAMPAC.

MR. SCHWEITZER:

Which checks?

MS. PROPPER:

The checks for candidate support by AMPAC.

MR. SCHWEITZER:

When?

MS. PROPPER:

Since he has been Executive Director of FLAMPAC.

THE WITNESS:

I am still confused with the question, Ms. Propper.

BY MS. PROPPER:

Q. Let me put it this way. Has AMPAC ever sent a check intended as a contribution to a candidate for federal office from Florida to FLAMPAC in order that FLAMPAC deliver it to the candidate?

A. I am still confused with the question.

Q. Well, perhaps you can explain what you don't understand, because ---

A. I don't understand what you mean by to FLAMPAC.

Q. Have they sent it to the FLAMPAC offices? Have they sent it to yourself, of ---

A. They have never sent it to me.

Q. Have they sent it to the FLAMPAC offices?

MR. SCHWEITZER:

Objection. How would he know that necessarily? AMPAC is the ---

MS. PROPPER:

If he knows.

MR. SCHWEITZER:

--- is the group that is sending the check. He is not an employee of AMPAC. He said they have not sent it to him.

MS. PROPPER:

But he might still have knowledge of such a check coming in even if it wasn't directed to him.

BY MS. PROPPER:

Q Do you have any knowledge of FLAMPAC receiving ---

A No AMPAC contribution to a candidate for federal office in the state of Florida has come to my office.

Q Okay. That is what I wanted to know. Have you or any other member of FLAMPAC ---

A Pardon me, Ms. Propper. There was one instance when a check was delivered to my office for a federal candidate from the state of Florida to be delivered to a physician in the city, the city of Tallahassee, where my offices are.

Q On what occasion was that? To whom was the check, for which candidate was the check intended?

A For Congressman Don Fuqua.

Q Who was the physician who was to deliver this check?

A Laurie L. Dozier, Jr., M.D.

Q Is Dr. Dozier a key contact for Congressman Fuqua?

A Yes.

Q Did AMPAC send a cover letter with that check?

A I don't recall.

Q Was there an indication of who the physician was who was supposed to deliver this check?

MR. SCHWEITZER:

Objection. You have not established whether or not he has even -- he said there wasn't a cover letter.

MS. PROPPER:

I am asking whether they indicated they wanted Dr. Dozier to deliver the check.

MR. SCHWEITZER:

He said he hasn't seen the cover letter.

MS. PROPPER:

Well, he didn't have to indicate it in the cover letter.

MR. SCHWEITZER:

Why don't you ask him whether or not he

knows, how he knows.

MR. THOMAS:

I thought that is what she asked.

MS. PROPPER:

That is what I thought I was asking, too.

MR. SCHWEITZER:

Why don't you restate the question, then.

BY MS. PROPPER:

Q Do you know whether AMPAC indicated whether they, that they wanted Dr. Dozier to deliver this check?

A Say that one more time, please, Ms. Propper.

Q Do you know whether AMPAC indicated that they wanted Dr. Dozier to deliver this check to Congressman Fuqua?

A They did not indicate.

Q This was then a FLAMPAC decision that Dr. Dozier deliver this check, is that correct?

MR. SCHWEITZER:

Objection. How could he know whether it is or is not a FLAMPAC decision? And I would ask counsel to instruct him not to answer. He has no idea as to what FLAMPAC decided to do concerning that.

MS. PROPPER:

I don't think we have established that at all.

MR. SCHWEITZER:

Well, he is not going to answer that question.

MS. PROPPER:

Mr. Schweitzer ---

MR. SCHWEITZER:

He is not an employee of AMPAC.

MS. PROPPER:

Mr. Schweitzer, you are the counsel to Mr. Palmer.

MR. COBB:

Ask the question and let's get on with this. We are going to be here all day.

MR. THRASHER:

Ridiculous, it really is.

MR. COBB:

If you can answer the question, answer the question. If you can't, tell her you can't answer. I don't know whether you can or not.

THE WITNESS:

I can't answer it.

BY MS. PROPPER:

Q Are you saying that you don't know?

A Restate the question, Ms. Propper.

Q Was it a FLAMPAC decision -- did you -- let's start off this way. Did you decide that Dr. Dozier

should deliver this check to Congressman Fuqua?

A. I requested.

Q. Okay. When a FLAMPAC check is delivered, do you transmit the check to a member of FLAMPAC for delivery?

MR. THRASHER:

Are you asking him does he personally take the check and give it to FLAMPAC, is that what you are asking?

BY MS. PROPPER:

Q. Let me rephrase the question. How are FLAMPAC checks delivered to candidates?

A. By mail. When the approval for expenditure has been granted by the board, the FLAMPAC board, a requisition is completed in my office. It is forwarded to the Jacksonville office. A check is processed, and accompanied by a cover letter to a person designated on the requisition form.

Q. And then this person delivers the check personally on behalf of FLAMPAC?

A. I don't know.

(Whereupon, a letter dated November 21, 1977, from Connie to George Palmer was marked Exhibit 17 to the deposition.)

BY MS. PROPPER:

Q. I am handing you what has been marked as

Exhibit 17. It is a letter dated November 21, 1977. Would you identify this letter, please?

A. This is a letter from Mrs. Richard B. Moore to Mr. George Palmer.

Q. To yourself?

A. Right.

Q. In the second paragraph there is a reference to Austin. Do you see where I am referring to?

A. I see the reference to Austin, yes.

Q. Could you tell me what that is in reference to? Is this a workshop that was being conducted in Austin?

A. I don't recall.

Q. In the third paragraph there is a reference to Paul Newman, also to Linda and Pete. Is this Linda Hudson and Pete Lauer?

A. Linda and Pete as referred to in this November 21, 1977, letter from Mrs. Moore are Linda Hudson and Pete Lauer.

Q. Did Mr. Newman attend the annual meeting of FLAMPAC?

A. When?

Q. There is a reference here to the annual meeting.

A. He did not attend the 1978 annual meeting.

Q. Did Mrs. Hudson and Mr. Lauer attend that

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meeting?

A. No.

Q. Was a workshop held at this meeting?

A. No.

(Whereupon, a letter dated September 30, 1977, from William L. Watson to John W. Glotfelty, M.D., was marked Exhibit 18 to the deposition.)

BY MS. PROPPER:

Q. I am handing you what has been marked as Exhibit 18. It is a letter dated September 30, 1977. It refers to a seminar entitled, "CORE." Did you attend that seminar?

A. Yes.

Q. Who sponsored that seminar?

A. I received an invitation from AMPAC to attend.

Q. Did AMPAC pay your expenses to attend that meeting?

A. What do you mean by pay my expenses?

Q. Did they pay your hotel bill?

A. My hotel bill, yes.

Q. Was there a registration fee for this seminar?

A. I don't recall.

Q. Did they pay for your plane flight?

A No.

Q Did other representatives of FLAMPAC attend this meeting?

A Other FLAMPAC members did attend this workshop.

Q And did AMPAC also pay for their hotel reservations?

A I don't know.

Q Would you tell me what the focus of the seminar was?

A Candidate, Organization and Resource Evaluation.

Q Was it conducted by AMPAC staff?

A Yes.

Q Have you attended any other such seminars that were run by AMPAC?

A I have attended another seminar with AMPAC staff participating.

Q And when was that?

A The early part of this year.

Q Did AMPAC pay any part of your expenses to attend that meeting?

A No.

Q Did AMPAC pay -- Did I interrupt you? Were you about to say something?

A Go ahead and finish.

Q Did AMPAC pay any FLAMPAC representative's

expenses?

A. We were invited to dinner by an AMPAC representative, and he paid for the dinner expense.

Q. But they didn't pay for your hotel reservations at that time?

A. The hotel stay?

Q. Excuse me.

A. The hotel stay? The accommodations?

Q. Yes.

A. No.

Q. Or your travel expenses?

A. No.

Q. What was the focus of that seminar?

A. The Federal Election Law.

(Whereupon, a letter dated November 1, 1977, from Linda Hudson to George Palmer, Jr., was marked Exhibit 19 to the deposition.)

BY MS. PROPPER:

Q. I am handing you what has been marked as Exhibit Number 19. It is a letter dated November 1, 1977. Could you identify this letter?

A. This is a letter from Linda Hudson, Assistant to the Director, on AMPAC stationery addressed to Mr. George Palmer, Jr., myself.

Q. Is this letter in reference to the second

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seminar that we were just discussing, given earlier this year?

A. No.

Q. This is a different seminar?

A. Yes.

Q. Could you tell me which seminar this was?

A. This is the AMA National Leadership Conference.

Q. Did you attend this meeting?

A. No.

Q. Did any representative from FLAMPAC attend this meeting?

A. Restate that question, please.

Q. Did any representative of FLAMPAC attend this meeting?

A. I am confused with "representative of FLAMPAC."

Q. That would include a FLAMPAC board member as well as a FLAMPAC staff person.

A. I am still confused, Ms. Propper, because I don't think anybody went representing FLAMPAC. However, if a Florida physician did attend and he is a member of FLAMPAC, it is probably coincidental.

Q. You are saying that they attended as a member of AMPAC?

A. I don't know.

Q. There is a sheet here which appears to be

travel reservations for yourself. That was cancelled, is that correct?

A The travel was not cancelled. I traveled.

Q You didn't go to the meeting?

A No, I did not go to the meeting.

MS. PROPPER:

I see. Okay. I have no further questions.

MR. SCHWEITZER:

Nor do we.

(Whereupon, the deposition was concluded.)

8 1 2 2 7 3 9 7 4

CERTIFICATE

STATE OF FLORIDA)
COUNTY OF LEON)

I, JERRY L. ROTRUCK, Court Reporter at Tallahassee, Florida, do hereby certify as follows:

THAT I correctly reported in shorthand the foregoing deposition of GEORGE S. PALMER, JR., at the time and place stated in the caption hereof;

THAT I later reduced my shorthand notes to typewriting, or under my supervision, and that the foregoing pages 1 through 79, both inclusive, contain a full, true, and correct transcript of the deposition on said occasion;

THAT I am neither of kin nor of counsel to any parties involved in this matter nor in any manner interested in the result thereof;

THIS 17th day of August, 1978.

JERRY L. ROTRUCK, CM
Court Reporter and Notary Public
State of Florida at Large

My commission expires 11/20/81.

JERRY ROTRUCK
PAUL RAYBORN
EUGENIA LAWRENCE
LINDA ADAMS
BETH GARNER

FEDERAL
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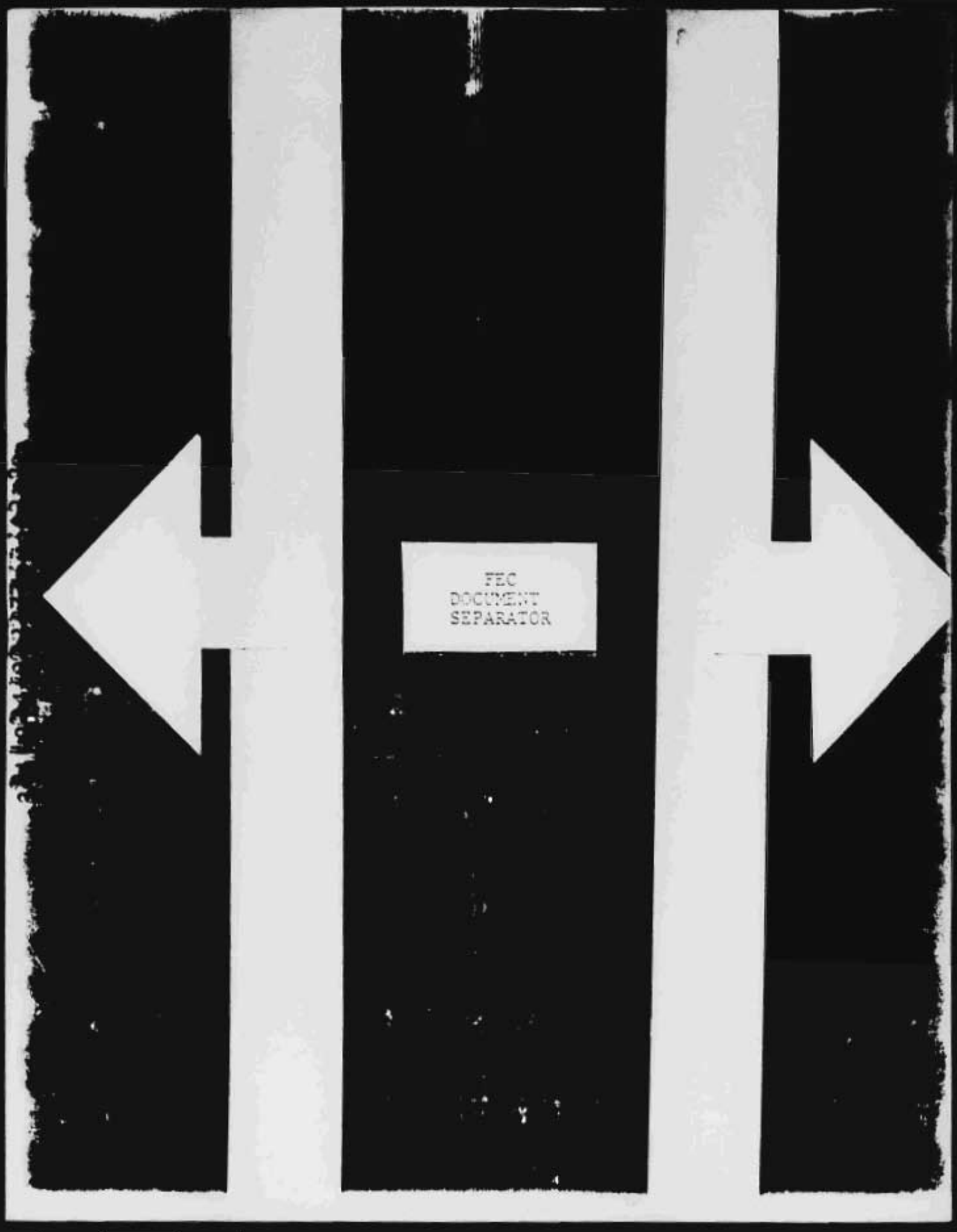

FEC
DOCUMENT
SEPARATOR

Exhibit 1 Ex #493 Part 2

FLAMPAC
Organization and Operational Manual

Adopted - 1975

Charles W. Murfin

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ORGANIZATION AND OPERATIONS

FOR THE

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

A. Introduction

The purpose of this report is to clearly define the parameters and philosophies under which Flampac will operate.

It should be clearly understood that the goals of the Florida Medical Association and the Florida Medical Political Action Committee are one and the same.

It should be made equally clear, however, that they are separate organizations with different needs and are operationally autonomous.

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B. Official Documents

Letter of Agreement

The most recent Letter of Agreement between the Florida Medical Association and Flampac is the letter of April 26, 1975, which replaced the letter of April 1, 1974 (Appendix 1).

The Association has completed its part of the agreement as listed in section one. This being to provide the following:

1. An Executive Director
2. Travel expenses
3. Office space
4. Secretarial services
5. Bookkeeping and membership records

Flampac has completed its terms of the agreement as listed below:

1. Provide the FMA with official documents.
2. Establish a bank account at Florida First National Bank of Jacksonville.
3. Advise the FMA of who is authorized to make expenditures, incur expenses and sign checks.
4. Authorize an annual audit.
5. Agree to defray specific expenses incurred by the FMA on behalf of Flampac.

Services

The FMA has agreed to provide at no cost to Flampac the following services under the April 26, 1975 Letter of Agreement:

1. Salary of Flampac Executive Director and Secretary.
2. Routine travel of the Executive Director.
3. Office space and furnishings.
4. Bookkeeping and membership records to include the regular reports of the computer service.
5. Staff time of the regular employees of FMA when performing services as listed in this section.
6. Routine correspondence including meeting notices and minutes.
7. Billing.
8. Storage of documents.
9. Purchasing.
10. Miscellaneous.

Flampac shall reimburse the FMA on a quarterly basis for the following:

1. Any special personnel used.
2. Office supplies.
3. Postage other than that listed previously.
4. Long distance telephone charges.
5. Other authorized expenses not listed previously.

Bylaws Appendix 2 - Recommended Changes

1. **Article III, Section 3 - Change to reflect authorization of the Flampac Executive Director to disburse administrative and operational funds within the budget approved by the Flampac Executive Committee with review and approval of these expenditures by the treasurer on a regular basis.**

2. **Article III, Section 4 - Add on to reflect categories of membership and dues for each.**

Total	AMPAC	FLAMPAC
25	10	15 Regular
40	20	20 Family
100	50	50 Sustaining

3. **Article V, Section 2 - On line two before "Doctors" insert "and two". Insert "who is a member of Flampac" after the words "an FMA liaison officer".**

4. **Article VI, Section 1 - Change that will also make the Woman's Auxiliary representative an ex-officio member of the Executive Committee.**

Procedural Manual - Section on Policy

1. Encourage local committees for individual candidates and groups of candidates.

2. That fees for collection of Flampac membership dues either in the form of a percentage return or any other means is not a policy of this Board.

3. Expenses of soliciting membership by a county society will not be paid by this Committee unless it is authorized in advance and requested by the Flampac Board, the Flampac Executive Committee, the Flampac Executive Director, or the membership committee of The Flampac Board.

4. Physicians should be encouraged to seek public office and solicit Flampac support.

Section II - Flampac Officers

Treasurer - No. 4 - Change to read "Shall authorize the Executive Director of Flampac to sign vouchers for administrative expenditures that have been included in the annual budget submitted by the Executive Director and will regularly review these expenditures. "

No. 6 - Change to read "Shall oversee the preparation of..."

Section on Flampac Executive Director-Add after Immediate Past President

1. Shall be responsible for the day-to-day operation of Flampac.
2. Shall submit for Board approval an annual budget.
3. Shall prepare for the treasurer a summary of expenditures on a regular basis.
4. Shall be responsible for keeping the Board and its Executive Committee abreast of Flampac operations.
5. Shall recommend to the Board proposals which will help Flampac reach its goals.
6. Shall assist the candidate selection committee with evaluation of voting districts and candidates.
7. Shall be authorized to sign vouchers for expenditures for administrative purposes.
8. May be authorized by the Executive Committee of Flampac to sign vouchers releasing candidate support funds on behalf of the Executive Committee.
9. Shall act as liaison to the administrative personnel to the FMA, FMAWA, county societies, local candidate support committees, and other groups.
10. Shall assist in planning programs and agendas for various meetings such as board meetings, annual meetings, and educational seminars.
11. Shall be responsible for all tasks as assigned by the Flampac Board or in keeping with the regular duties of an Executive Director.

Woman's Auxiliary Representative--To be added after section on Florida Medical Association Liaison Officer under Duties of Flampac Officers:

1. Shall serve as an ex-officio member of the Executive Committee.
2. Shall maintain liaison and working relationship between the Board of Directors of Flampac and members of the Florida Medical Association Woman's Auxiliary.

C. Budget and Finance

The budgets to follow are based on the membership that Flampac will attain between now and December, 1976. The programs planned and income from the remainder of 1975 are included as part of this budget.

As you will note, a membership of 3,500 is the base figure. As we increase that figure by 1,000 members, we are able to enact more programs and do others more thoroughly. Once we reach a level of 6,500 members, we will achieve funds enough for all programs. Anything over 6,500 may be used for cabinet races, out of state races or any other program that the board suggests. You should note that these figures are based on regular memberships. Any memberships derived from the family memberships will be thought of for budget purposes as 2/3 membership.

You may notice that the increases between budget A and B are mostly in mailing costs and candidate support. This is true until we reach $85,000 in candidate support which is an arbitrary cap. Until reaching $85,000 the general rule is that 75% of revenue is reserved for candidate support.

Between budgets C and D (4,500 members and 5,500 members) the increase is also in postage and candidate support both reaching completion when 5,500 members are attained. This represents the line budget for 1976 needed to achieve our goals.

If Flampac is successful enough to attain a level of 6,500 members, other major programs may be accomplished as shown by the sharp increases in the consultant fees, meeting expenses and seminars. This specifically represents the hiring of an extra staff member for Broward County and top flight professional seminars for local candidate support activities.

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D. Membership

The cornerstone upon which the success or failure of Flampac rests is its membership. At this time, Flampac's membership and the financial well-being accomplished by this membership is our long suit, but by no means do we hold a preempt bid.

We should finish 1975 with almost 3,500 members. It will be a top priority that we increase membership both in numbers and dollars. In order to effect all programs, the budget calls for a 2,000 member increase. In order to reach optimum operation we must gain 3,000 members in 1976 or a total of 6,500.

The first step in establishing a thorough membership campaign is to determine our present level and identify the soft spots. The following lists represent Flampac membership as of August 31, 1975:

Alachua	2	Marion	30
Bay	19	Martin	30
Brevard	131	Monroe	8
Broward	397	Nassau	0
Charlotte	4	Okaloosa	42
Capitol	98	Orange	86
Citrus-Hernando	0	Osceola	1
Clay	19	Palm Beach	156
Collier	42	Panhandle	20
Columbia	0	Pasco	14
Dade	870	Pinellas	196
Desoto-Highlands-Glade	9	Polk	60
Duval	106	Putnam	18
Escambia	36	St. Johns	11
Franklin	0	St. Lucie	22
Hillsborough	228	Santa Rosa	4
Indian River	20	Sarasota	103
Lake	20	Seminole	0
Lee-Hendry	94	Suwannee	4
Madison	0	Taylor	0
Manatee	10	Volusia	63
		Walton	0

There are some very obvious soft spots in this county breakdown. The most obvious are: Alachua, Manatee, Monroe, Orange, Osceola, Pasco, Polk, and Seminole.

There are secondary soft spots that should be recognized. Although some are acceptable in numbers, a look at percentages will show that a membership campaign is needed. These counties include: Duval, Escambia, and Charlotte. Though somewhat better, Palm Beach, Pinellas, Lake, Highlands, and Dade counties deserve more attention.

Among the counties to be recognized for their membership success is Brevard, Broward, Lee, Okaloosa, Capitol, Putnam, Suwannee and Martin.

Based on our budget projection for 1976, I have developed the following lists to indicate a quota for each county to reach

our maximum goal of 6,500. These goals are based on a percentage of FMA members in each county. The base figure is 61%, that is, 61% of 10,200, or 6,500.

County	FMA	Present Flampac	Quota	1976 Increase
Alachua	349	2	213	211
Bay	50	19	30	11
Brevard	210	131	131	0
Broward	1070	397	653	257
Charlotte	58	4	34	30
Clay	37	19	22	3
Collier	77	42	47	5
Columbia	18	0	11	11
Dade	2791	870	1702	832
Desoto-Hardee-Glade	19	3	12	9
Duval	672	106	410	304
Escambia	229	36	140	104
Franklin-Gulf	7	3	4	1
Highlands	32	8	20	12
Hillsborough	627	228	382	154
Indian River	67	20	41	21
Lake	74	20	45	25
Lee-Hendry	163	94	100	6
Capitol	170	98	104	6
Madison	4	0	3	3
Manatee	132	10	80	70
Marion	73	30	44	14
Martin	49	30	30	0
Monroe	52	8	32	24
Nassau	16	0	10	10
Okaloosa	65	42	40	2
Orange	634	86	387	301
Osceola	25	1	13	12
Palm Beach	564	156	344	188
Panhandle	51	20	31	11
Pasco-H-C	41	14	25	11
Pinellas	716	196	436	240
Polk	301	60	183	123
Putnam	20	18	12	0
St. Johns	38	11	23	12
St. Lucie	36	22	22	0
Santa Rosa	14	4	9	5
Sarasota	232	103	142	39
Seminole	47	0	29	29
Suwannee	6	4	4	0
Taylor	9	0	6	6
Volusia	201	63	123	60
Walton	7	0	4	4

Obviously, our greatest membership activity will be in those counties with the largest increases necessary. These being:

1. Alachua
2. Broward
3. Dade
4. Duval
5. Escambia
6. Hillsborough
7. Orange
8. Palm Beach
9. Pinellas
10. Polk

Notice that I have not included the Woman's Auxiliary in these totals. This is the category that will provide for family memberships. We presently have less than 100 auxiliary Flampac members. This is 3.5% of the total. Illinois, for instance, has auxiliary membership of 3,877 which represent 48% of the total. The Woman's Auxiliary is the source of membership that for all practical purposes remains untapped and offers our best opportunity for gain.

By what means do I propose to raise 6,500 members? The answer has many facets, but the general categories would be:

1. Direct Mail
2. County Society Visits
3. P.R. Campaign
4. Educational Seminars
5. Special Programs

Direct Mail

Sept. 1975	Woman's Auxiliary
4,000	Last minute solicitations
100	Thank you letters to members
Nov. 1975	Flampac Members
3,500	Thank you letters with urge to rejoin
Dec. 1975	FMA Members
10,200	Annual bills
January 1976	
14,000	Newsletter to all FMA and Auxiliary
February 1976	FMA Members poll
10,000	
March 1976	Flampac non-members
7,000	Supplemental billing
April 1976	All Flampac members
4,500	Newsletters
May 1976	Non-Flampac members
10,000	Crisis letter
July 1976	Flampac members
5,000	Newsletters
September 1976	Woman's Auxiliary
4,500	Supplemental Billings & Thank you
October 1976	Flampac Members
5,500	Poll all Flampac members
November 1976	Flampac members
6,500	Newsletters

December 1976	Flampac members
6,500	Thank you letters
10,200	Annual billings

County Society Visits

These visits will include meetings with county executives and officers, executive committees, full meetings and special membership blitzes lasting approximately one week. Subjects will include billing, active support, processing donations, special recognition plans, Journal articles, auxiliary officers, auxiliary membership programs, and any other program that will help build local membership. These trips will also serve to organize local candidate support operations which will be discussed later in this report.

Professional Relations Campaign

Will be incorporated with the direct mail program and the county visits. Also a series of brochures will be designed for use in booths at annual and other meetings. Buttons, pins, and other forms of recognition are also being designed. The tentative slogan will be "Back the PAC".

Educational Seminars

These will be discussed later in this report. Generally, it is hoped that an increased awareness through these seminars will lend itself to increasing Flampac membership.

Special Programs

This proposed membership plan is an ambious one. One that can be attained, however, with the full and active support by the members of the Flampac Board and the county executives and officers within their districts. Each Board member must realize their quota and work to attain it.

E. Organization

Staff

Dr. Harold Parham - Executive Vice President, Florida Medical Association

Dr. Parham will be charged with the general supervision of all staff involved with the operation and administration of Flampac. He will also be considered the official custodian of all Flampac records and is authorized to sign Flampac checks when presented with a properly authorized voucher.

Mr. Don Jones - Executive Director, Florida Medical Association

Mr. Jones will oversee the activities of Flampac personnel that fall within the rules of the Florida Medical Association. This will include expenses and salary of personnel and the general operation between Flampac and FMA staff.

Mr. Charles Murfin - Executive Director, Florida Medical Political Action Committee

1. Shall be responsible for the day-to-day operation of Flampac.
2. Shall submit for Board approval an annual budget.
3. Shall prepare for the treasurer a summary of expenditures on a regular basis.
4. Shall be responsible for keeping the Board and its Executive Committee abreast of Flampac operations.
5. Shall recommend to the Board proposals which will help Flampac reach its goals.
6. Shall assist the candidate selection committee with evaluation of voting districts and candidates.
7. Shall be authorized to sign vouchers for expenditures for administrative purposes.
8. May, with written or in some cases telephone instructions from the Executive Committee, be authorized to sign a voucher releasing candidate support funds on behalf of the Executive Committee.
9. Shall act as liaison to the administrative personnel to the FMA, FMAWA, county societies and other groups.
10. Shall assist in performing programs and agendas for various meetings such as board meetings, annual meetings, and educational seminars.
11. Shall be responsible for all tasks as assigned by the Flampac Board or in keeping with the regular duties of an Executive Director.

Mr. John Richardson - Director, Economics Department

Mr. Richardson shall assist Flampac and its personnel in the areas of bookkeeping, purchasing and recordkeeping of all Flampac accounts.

Mr. Donald Fraser - Director, Department of Public Affairs

Mr. Fraser will serve as Capitol Office liaison to the Flampac Board and will further act as consultant to Flampac on legislative affairs.

County Representatives

County Representatives should be appointed from each county. There should be a Woman's Auxiliary representative and a working representative from the county medical executive committee. Their functions would include:

1. Membership i.e. attaining their goal.
2. Communication between Flampac and the CMS.
3. Chairman of the local candidate support committee.
4. Coordinator for educational programs.
5. Coordination with district board member and Flampac Executive Director.

This county coordinator along with the district Flampac Board member will serve as a clearing house for candidate support decision. He will further be responsible for reporting all candidate selection decisions to the county medical society and to report the county medical societies' wishes to the Flampac District Board Members.

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F. Role of Local Committees

Flampac must expand local operations to include a county-by-county support committee, fund raising for individual candidates, key contacts, candidate "kitchen cabinet" members, precinct organization, letter writing campaign and more. Flampac and the physician must be made visible to candidates not only on a statewide basis but in the district where it really counts. Flampac's goal should be to have all local committees in operation by August, 1976.

Local Candidate Support Committees

Flampac recommends that some form of local candidate support committee be formed in conjunction with every county medical society in Florida. This committee should be on-going in nature, recognized by the county medical society and work closely with the district Flampac board members and the county legislative committee.

The exact organization of this committee will be left up to the county society. The Flampac Executive Director will offer his assistance in forming the various committees and will help to tailor the organization to the needs of each county individually. These committees will be responsible for the following:

1. Liaison with the county medical society.
2. Organizing as support committees for various candidates.
3. Function as a local committee capable of providing volunteer workers, advisors, and local fund raising for various candidates.
4. Candidate recruitment.
5. Candidate evaluation.
6. Coordinate special events.

Activities

Under the local CSC many programs, some tried and tested, some untried, and some as yet undiscovered, may be listed. A partial list would include:

1. Professional precinct program
2. Cabinet member physicians
3. Volunteer personnel, physicians, their wives and their children
4. Local fund raising from individuals to individual candidates and for functions such as appreciation dinners.
5. Letters and conversations from physicians to patient
6. Letters and conversation from physician to his precinct
7. Letters and conversation between physicians
8. Letters from physicians' wives to other wives
9. Registration, canvass, and get-out-and-vote drives
10. Many, many other programs to help a candidate or group of candidates

These programs would be run by volunteer workers, physicians, friends, and family. If they are done well, they will be remembered by the candidate long after the money is spent.

Organization

The candidate support committee should be chaired by a physician who is a member of FMA, AMPAC, and FLAMPAC, and who has been designated by his county medical society as the Flampac liaison officer.

Each county Flampac liaison officer in the same congressional district shall serve as a district committee. The president and presiding officer shall be the district Flampac Board activities' representative. They shall meet at will and provide recommendations to the Flampac Board that will be officially entered in Flampac records.

Therefore, the Flampac board member and the county Flampac liaison officer should be responsible for the level of local activity under the local CSC.

Appendix I

LETTER AGREEMENT

BETWEEN

FLORIDA MEDICAL ASSOCIATION, INC. AND

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

WHEREAS, The Florida Medical Association, Inc., a corporation not for profit, herein referred to as the "Association," is authorized by its Charter to promote the science and art of medicine and the betterment of public health, to unite the medical profession of Florida into one compact organization, etc.

WHEREAS, The Association has offered to provide coordination and administrative assistance to the Florida Medical Political Action Committee for educational purposes; and

WHEREAS, The Florida Medical Political Action Committee, an organization approved by the Board of Governors of the Association, herein referred to as "FLAMPAC," desires to accept services from the Association;

NOW THEREFORE, The Association and FLAMPAC mutually agree:

One: The Association shall provide a full-time Executive Director for the Board of Directors to carry out the directives and policies of FLAMPAC under the supervision of the Executive Vice President of the FMA. Routine travel expenses for the Executive Director, office space, secretarial services, bookkeeping and membership records, shall be provided by the FMA.

FLAMPAC staff may be utilized by the FMA within legal limits during the sessions of the Florida legislature and on occasion for Congressional liaison.

The basic intent of this agreement is to provide management and administrative services to the FLAMPAC officers and Board and to assist in the development of active and effective medical political action organizations in all areas of the State of Florida.

These services shall include but not be limited to:

1. Routine correspondence
2. Notices calling meetings
3. Recording, duplication and distribution of minutes as submitted
4. Billing
5. Other - financial statements as required
6. Filing
7. Bookkeeping records
8. Accounts receivable and accounts payable
9. Purchasing
10. Bank Deposits
11. Membership records
12. Roster
13. Miscellaneous

FLAMPAC shall assist the Association in rendering this service by:

A. Providing the Association with a current copy of its Charter and By-laws.

B. Agreeing to have their bank account in the Florida First National Bank of Jacksonville.

C. Advising the Association who is authorized to make withdrawals against the account and who is authorized to sign checks for FLAMPAC.

D. Advising the Association who is authorized to incur expenses for FLAMPAC.

E. Authorizing the expense of a C.P.A. to audit the books annually and as required for reporting of political activity.

F. Agreeing to defray the expense of paper, printing, postage, long distance telephone calls and telegrams involved specifically with the work of FLAMPAC and to reimburse the Association quarterly, or when billed, for this expense.

Two: FLAMPAC shall reimburse the Association in the following manner:

Personnel - FLAMPAC shall reimburse the FMA for the cost of personnel requested by them other than their full time Executive Director and secretary. Such reimbursement shall be prorated at the normal hourly rate of compensation to include fringe benefits as may be applicable to the individual employee.

Miscellaneous - FLAMPAC further agrees to defray the expense of office supplies, printing supplies, postage, long distance telephone costs, telegrams and other authorized expenses which may be incurred on behalf of FLAMPAC.

Three: The Association shall have the privilege of terminating this service for FLAMPAC at any time upon providing one hundred eighty (180) days notice to FLAMPAC.

Four: FLAMPAC has the privilege of not accepting this service from the Association at any time upon providing one hundred eighty (180) days notice to the Association.

Each of the parties has indicated its acceptance hereof by the execution of this agreement through its authorized officers:

Dated in Jacksonville, Florida, this 26 day of ~~April~~, 1975.

FLORIDA MEDICAL ASSOCIATION, INC.

By_____

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

By_____

APPENDIX II

BYLAWS

of the

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE (FLAMPAC)

ARTICLE I

Name and Definition

The name of this Committee is the Florida Medical Political Action Committee hereinafter referred to as the Committee or FLAMPAC. It is a voluntary, non-profit, unincorporated Committee of individual Doctors of Medicine and others and is not affiliated with any political party. The Committee is an independent, autonomous organization and is not a branch or subsidiary of any national or other political action organization.

ARTICLE II

Objectives

The objectives of the Committee are:

(1) To promote and strive for the improvement of government by encouraging and stimulating physicians and others to take a more active and effective part in governmental affairs.

(2) To encourage physicians and others to understand the nature and actions of their government, as to important political issues, and as to the records of officeholders and candidates for elective office at all levels of government.

(3) To assist physicians and others in organizing themselves for more effective political action and in carrying out their civic responsibilities.

(4) To do any and all things necessary or desirable for the attainment of the objectives stated above.

ARTICLE III

Membership, Dues and Contributions

Section 1. Members.

Active membership shall be available to any Doctor of Medicine, his or her spouse, members of his or her immediate family, and other professional groups as authorized by the Board of Directors. The Board of Directors is authorized to establish additional categories of membership. Candidates for membership shall be subject to approval by the Board of Directors and to the payment of the full annual dues.

Section 2. Dues.

The annual and fiscal year of FLAMPAC shall be the calendar year. FLAMPAC annual dues shall be established by the Board of Directors for the period from January 1 through December 31 each calendar year for all classifications of membership. A member whose annual dues have not been paid by April 1 of the current year shall be considered delinquent.

Section 3. Contributions.

Contributions and membership dues to FLAMPAC shall be subject to the approval of the Board of Directors and such funds shall be disbursed only upon recommendation and approval of the Board of Directors and/or the Executive Committee.

ARTICLE IV

Officers

Section 1. The officers of this Committee shall be a President, a Vice President, a Secretary-Treasurer, the Immediate Past President, who shall act as Chairman of the candidate evaluation committee, and an FMA Liaison Officer.

Section 2. These officers shall be elected by the Board of Directors at the time of the annual meeting of FLAMPAC, for a term of one year, and shall serve from the time of their election until the annual meeting following the completion of their terms of office.

Section 3. In the event of resignation or death of an officer or district chairman, the President shall exercise authority in making appointment of an officer or district chairman to serve in the interim period prior to the next meeting of the Board of Governors of the Florida Medical Association at which time recommendations for appointment will be presented for appropriate action.

Section 4. Duties and Functions.

(a) President: The president is the official head of FLAMPAC and shall preside at all meetings of the Executive Committee and the Board of Directors. He shall be an ex-officio member of all committees other than the above mentioned. The President shall present an annual report to the Board of Directors. The President shall appoint all committees as prescribed for in these bylaws and perform such other duties to assure the proper functioning of the Committee.

(b) Secretary-Treasurer: The Secretary-Treasurer shall maintain correct and complete records of the activities of FLAMPAC which shall include minutes of the meetings of the Board and the Executive Committee. He shall be custodian of the funds of FLAMPAC; he shall keep full and accurate accounts of the finances of FLAMPAC and provide an annual CPA audit to the Board of Directors. He shall perform other functions as directed by the Board of Directors. He shall not authorize an indebtedness to the Committee which cumulatively exceeds $5,000.

(c) Other Officers: The duties and functions of the other officers as provided for in these bylaws shall be prescribed by the Board of Directors.

ARTICLE V

Board of Directors

Section 1. Functions.

The Board of Directors shall have general supervision and control over the affairs and funds of the Committee and shall establish and carry out all policies and activities of the Committee. Members of the Board of Directors shall serve without compensation.

Section 2. Composition.

The Board of Directors shall consist of the elected officers, Doctors of Medicine appointed from each of Florida's Congressional Districts to serve as District Chairmen who are members of FLAMPAC and the Florida Medical Association, Inc., a member of the Woman's Auxiliary to the Florida Medical Association, Inc., who is a member of FLAMPAC and an FMA Liaison Officer. Representatives of other professional groups shall be appointed as deemed advisable by the Board of Directors.

Section 3. Nominations and Appointments.

The District Chairmen shall be appointed by the Board of Governors of the Florida Medical Association, Inc., for a term of one year from a list of nominees for each office as recommended by the Executive Committee. The member representative of the Woman's Auxiliary shall be nominated by the Executive Committee and approved by the Board of Governors in the same manner provided for District Chairmen. The Board of Governors shall designate annually one of its members to serve as the Florida Medical Association liaison officer to FLAMPAC.

ARTICLE VI

Executive Committee

Section 1. There shall be an Executive Committee of the Board of Directors composed of the President, Vice President, Secretary-Treasurer and Immediate Past President. The FMA liaison officer shall serve as an ex-officio member.

Section 2. The Executive Committee shall consider matters referred to it by the Board of Directors and shall report its findings and recommendations to the Board. All actions of the Executive Committee shall be reported to the Board. This Committee shall be responsible for studying the needs and requirements of FLAMPAC and shall engage in long-range planning and shall also serve as a finance committee.

ARTICLE VII

Meetings

Section 1. Annual Meeting.

The annual meeting of the active membership of FLAMPAC shall be held at the time of the Florida Medical Association, Inc., Leadership Conference for County Medical Society Officers.

Section 2. Board of Directors Meetings.

There shall be three meetings of the Board of Directors, one at the time of FLAMPAC's annual meeting, one at the time of the FMA annual meeting and one at the call of the President.

Section 3. Executive Committee Meetings.

The President on his own initiative shall call for a meeting of the Executive Committee which shall not meet less than four times a year.

Section 4. Special Meetings.

Special meetings can be called for by the President or upon the written request of three members of the Board of Directors.

Section 5. A majority of the directors shall constitute a quorum provided a majority of District Chairmen are represented.

ARTICLE VIII

Committees

Section 1. Candidate Evaluation Committee.

There shall be a candidate evaluation committee of the Board of Directors composed of at least two officers and two District Chairmen and the Immediate Past President shall serve as Chairman. The other members shall be appointed by the President subject to the approval of the Executive Committee. The current President shall serve as an ex-officio member of this committee.

Section 2. Standing Committees.

(a) There shall be a committee on membership whose functions shall be productive evaluation of the existing membership status of the organization, with a report to be made at each regular meeting of the Board of Directors.

(b) There shall be a committee on political education whose functions shall be to clearly outline the objectives, purposes and activities of FLAMPAC and promoted among the membership as well as to interested group members.

Section 3. Special Committees.

There shall be additional committees as deemed advisable by the President who shall make the appointments and outline their functions subject to the approval of the Executive Committee.

ARTICLE IX

Parliamentary Authority

The deliberations of the Committee shall be governed by parliamentary usage as contained in Sturgis' Standard Code of Parliamentary Procedure unless otherwise provided in these bylaws or modified by two-thirds vote of the members present.

ARTICLE X

Amendment of Bylaws

The bylaws may be altered, amended or repealed by two-thirds of the members of the Board of Directors present and voting provided that at least thirty (30) days written notice is given of the intention to alter or amend, further subject to appraisal of legal counsel and the Florida Medical Association, Inc.

Joseph C. Von Thron, M.D.
President

Louis C. Murray, M.D.
Secretary

(Adopted May 5, 1972)

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Appendix 3

PROCEDURAL MANUAL

OF THE

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

P. O. Box 2371
Jacksonville, Florida 32203

MAY 1972

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INTRODUCTION

The intent of this manual is to set forth a statement of procedure to implement the objectives as listed in the Bylaws* of the Florida Medical Political Action Committee and to provide the means for their effective implementation. The material presented is an attempt to define areas of responsibility and functions as a basis for the operation of FLAMPAC within sound administrative principles. Modifications of this manual will be made as experience dictates.

* Appendix I (Adopted by the FLAMPAC Board of Directors May 5, 1972.)

I. ROLE OF FLAMPAC BOARD OF DIRECTORS

Composition - Article V of the Bylaws (Appendix I, page 4)

Membership - (Appendix II)

General Functions - The FLAMPAC Board of Directors is the policy-making body of the organization. With general supervision and control of the affairs and funds of the organization, the Board is charged with the responsibility of initiating and administering all programs.

The Board represents the entire FLAMPAC membership. Only the advancement and welfare of the organization's objectives should determine individual decisions of the Directors.

Specific Functions - Listed below are responsibilities shared by Board members. There are many more too numerous to mention, but the following will serve as a guide. Specifically the Board shall:

1. Plan and administer the educational and political activities of the organization.
2. Review and approve capital and operating budgets.
3. Be responsible for CPA audit of finances.
4. Review and approve membership and fund-raising programs.
5. Review and approve programs for FLAMPAC promotional activity.
6. Elect the officers of FLAMPAC.

II. FLAMPAC OFFICERS

The officers of FLAMPAC shall consist of a President, Vice President, Secretary-Treasurer, Immediate Past President and Florida Medical Association Liaison Officer.

Duties of FLAMPAC Officers:

President -

1. Is the official head of the organization.
2. Is an ex-officio member of all committees.
3. Is the presiding officer at all Board and Executive Committee meetings.
4. Has the responsibility for appointing all chairmen and members of committees (with the exception of the Executive Committee and Candidate Evaluation Committee) subject to the approval of the Executive Committee.

Vice President -

1. Shall assist the President in the performance of his duties.
2. Shall assume all duties of the President in his absence or inability to serve.
3. Shall assume any other duty as may be prescribed by the Board.

Secretary-Treasurer -

1. Shall assume all duties normally performed by the Secretary-Treasurer of an organization.
2. Shall assume other duties as may be prescribed by the Board and Bylaws.
3. Shall be custodian of the organization's funds.
4. Shall disburse all monies in accordance with Board instructions.
5. Shall be responsible for maintenance of accurate accounts and and presentation of these financial statements at meetings of the Board.
6. Shall prepare, sign and file all reports to governmental authorities required by law or the Board.

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Immediate Past President -

1. Shall serve on the Executive Committee
2. Shall be Chairman of the Candidate Evaluation Committee as provided for in the Bylaws.
3. Shall perform such other duties as designated by the Board.

Florida Medical Association Liaison Officer -

1. Shall serve as an ex-officio member of the Executive Committee.
2. Shall maintain constant liaison and working relationship between the Board of Directors of FLAMPAC and the Board of Governors of the Florida Medical Association.

III. STANDING RULES OF THE BOARD OF DIRECTORS OF THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

1. Election of Officers - Nominations and appointments of members the Board of Directors and standing committees of the Board are made as provided in the Bylaws.
2. Executive Committee - The Executive Committee shall be given full authorization to determine all candidate support after due recommendations from the Candidate Evaluation Committee and for the disbursement of funds.

The Executive Committee is further authorized to make requests of AMPAC for funds and for the disbursement of these funds.

The Executive Committee shall coordinate with the Florida Medical Association for staff assistance for its organizational and educational activities. On all other organizational matters, the Executive Committee shall act only in those instances when it is not possible for the full Board to meet. Actions of the Executive Committee shall be recorded and reported at the next meeting of the Board.

Candidate support requests which develop on an urgent basis may

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be determined by the President in consultation with the other members of the Executive Committee and shall be recorded in the minutes of the next meeting of the Executive Committee. All records of candidates' support shall be deemed confidential records of the Board of Directors. The records shall be placed and maintained in the safe deposit box for a period of five (5) years.

The Executive Committee shall recognize and utilize whenever possible, all local PAC's sponsored by the county medical societies in Florida.

3. Membership Committee - The Membership Committee shall consist of at least three (3) members of the Board and shall include the Vice President, the Auxiliary Representative on the Board, and at least one (1) other member appointed by the President.

The duties of this committee shall be to develop membership programs for FLAMPAC as a whole and assist county society units to plan and execute membership projects for FLAMPAC.

4. Political Education Committee - The Political Education Committee shall consist of at least three (3) members of the Board of Directors or the District Chairmen appointed by the President.

It shall be the responsibility of this committee to guide and direct every component county medical society of the Florida Medical Association and its auxiliaries in the establishment of a local political action committee and to assist with the coordination of their activities and the development of political action programs.

5. Candidate Evaluation Committee - The Candidate Evaluation Committee shall take advantage of all resources of the American Medical Association, the American Medical Political Action

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Committee, and the Florida Medical Association to stay as fully informed as possible regarding political candidates, current office holders and their records.

Individuals or groups making requests for support of candidates must submit these requests in writing to this committee. The committee, before making recommendations, shall take full advantage, when feasible, of the county PAC organizations and consultation with the appropriate District Chairmen and co-chairmen.

6. Limitations of Committees - All committees, with the exception of the Executive Committee, which acts for the Board of Directors between meetings of the Board, shall be under the direct supervision of the FLAMPAC Board of Directors. All actions taken by these committees shall be subject to Board approval.

IV. BOARD OF DIRECTORS MEETING PROCEDURE

1. Notice of Meetings - Each Board member shall be notified at least fifteen (15) days in advance of each meeting. Such notice will show the time and place of the scheduled meeting.
2. Agenda - A prepared agenda will be sent to each Board member in advance of each meeting. Board members wishing to place items on an agenda must communicate this information to the Chairman twenty (20) days before the meeting. Items received after this time period will be placed on the Chairman's agenda, but they cannot appear on the agenda received by each member prior to the meeting.
3. Business Meeting Procedure - The President will preside at all meetings and will announce a quorum present after the meeting is called to order.

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The rules contained in Sturgis' Standard Code of Parliamentary Procedure shall govern the proceedings, in such cases not covered by the Bylaws and Standing Rules adopted by FLAMPAC.

4. Executive Sessions - During Executive Sessions, only FLAMPAC Board members and specifically invited guests will be in attendance. Such sessions by their nature are to handle unusual situations where others should not be present. All candidate selection support decisions shall be made in Executive Session.

V. ADMINISTRATION

(Letter of Agreement Between FMA and FLAMPAC - Appendix III)

VI. POLICIES

1. The President is specifically authorized to perform the duties and functions of any officer who is unable to carry out his duties.
2. Any two (2) officers are authorized to authenticate a voucher for disbursement of checks for candidates' support. The Treasurer is authorized to authenticate the voucher for payment of routine administration costs such as audits, telephones, etc.
3. Either the Treasurer of the Committee or the Executive Vice President of the Florida Medical Association is authorized to sign checks on behalf of the Committee upon receipt of a proper, authenticated voucher.
4. Transmission of candidate support funds shall be delivered to the candidate in a method determined by the Executive Committee but under no circumstances by any person other than by a member of FLAMPAC.

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5. Any district co-chairman serving in the absence of the District Chairman at any meeting of the Board automatically has his proxy for voting purposes.
6. Any active member of FLAMPAC shall be eligible to hold office in this organization. When deemed advisable, the Executive Committee shall authorize a nominating committee to be appointed by the President.
7. No member of FLAMPAC nor its standing committees shall be authorized to obligate the Committee for expenditures of funds without specific authorization of the Executive Committee with the exception of routine administrative costs necessary to conduct business of the Committee.
8. The Executive Committee, directly and through its designees, shall make every attempt to broaden the base of this Committee to include other professionals such as dentists, pharmacists, etc.
9. There shall be total segregation of the funds of this Committee between educational and candidate support. Monies may be loaned from the candidate support fund to the educational fund but under no circumstances may educational funds be utilized for candidate support purposes.
10. Officers of FLAMPAC shall make every effort to consult, whenever possible or feasible, with county medical societies and local PAC committees in the selection of District Chairmen, co-chairmen or other individuals requested to work in an official capacity.

(4-25-72)

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APPENDIX IV

Budgets

(A)			(B)
3,500 members			4,500 members
15			15
17500			22500
3500			4500
$52,500.00	. . . .	Regular memberships	$67,500
500.00	. . . .	Sustaining memberships	500
35,000.00	. . . .	Balance 1975	35,000
1,000.00	. . . .	Other Donations	1,000
$89,000.00	. . . .	Total Income	$104,000

(C)			(D)
5,500 members			6,500 members
15			15
27500			32500
5500			6500
$82,500	. . . . .	Regular memberships	$97,500
500	. . . . .	Sustaining memberships	500
35,000	. . . . .	Balance 1975	35,000
1,000	. . . . .	Other donations	1,000
$119,000	. . . . .	Total Income	$134,000

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Budget A - 3,500 members - Income $89,000

Postage - 618 ($5,675)

Supplemental billing	1,300
Thank you letters 75	530
Woman's Auxiliary	585
Crisis letter	1,300
Special mailings	520
General correspondence	650
Newsletters	640
Postage meter	150
	$5,675

Office supplies - 617 ($2,775)

labels	1,125
Paper and envelopes	850
General office supplies	800
	$2,775

Mailing service - 507 A ($600)

Handling	$600

Printing and engraving - 619 ($600)

Printing	500
Production	100
	$600

Telephone & telegraph 621 ($3,000)

Telephone	$3,000

Special - 415 ($1,800)

Seminars	$1,000
Joint programs	800
	$1,800

Meeting Expenses 401 ($2,000)

Meeting expenses	$2,000

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Budget B - 4,500 members - Income $104,000

Postage - 618 ($6,940)

Supplemental billing	1,300
Thank you letters	650
Woman's Auxiliary	1,170
Crisis letter	1,300
Special mailings	520
General correspondence	650
Newsletters	800
Poll Flampac members (bulk rate)	400
Postage meter	150
	$6,940

Office supplies - 617 ($3,250)

Labels	1,300
Paper and envelopes	950
General office supplies	1,000
	$3,250

Mailing service - 507 A ($1,100)

Handling	$1,100

Printing and engraving - 619 ($710)

Printing	500
Production	210
	$710

Telephone and telegraph - 621 ($3,000)

Telephone	3,000

Special projects - 415 ($2,000)

Seminars	1,000
Joint programs	1,000
	$2,000

Meeting expenses - 401 ($2,000)

Meeting expense	$2,000

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Accounting - 502	($800)	
Audit fees		$800
Mgt. consultants & actuaries - 505	($1,500)	
Staff		$1,500
National candidate support - 450	($32,000)	
		$32,000
State candidate support - 460	($36,000)	
Contributions		$36,000
Contingency - 800	($2,250)	
		$2,250
TOTAL		$89,000

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CONT. BUDGET B

Accounting - 502	($800)	
Audit		$800
Mgt. Consultants and actuaries - 505	($2,900)	
Staff		$2,900
National candidate support - 450	($39,000)	
Congressional & senatorial contributions		$39,000
State candidate support - 460	($39,000)	
State legislative contributions		$39,000
Contingency - 800	($3,300)	$3,300
TOTAL		$104,000

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Budget C - 5,500 members - Income $119,000

Postage - 618 ($8,840)

Poll all Flampac members (bulk rate)	400
Poll all Flampac non members (bulk rate)	800
Supplemental billing	1,300
Thank you letters	710
Woman's Auxiliary twice	1,170
Crisis letter	1,300
Special mailings	520
General correspondence	650
Newsletters	1,840
Postage meter	150
	$8,840

Office supplies - 617 ($6,140)

Labels	2,640
Paper and envelopes	2,500
General office supplies	1,000
	$6,140

Mailing service - 507 A ($2,060)

Handling	$2,060

Printing and engraving - 619 ($1,160)

Printing	860
Production	300
	$1,160

Telephone and telegraph - 621 ($3,000)

Telephone	3,000

Special projects - 415 ($3,500)

Seminars	2,500
Joint programs	1,000
	$3,500

Meeting expenses - 401 ($2,000)

Meeting expenses	2,000

Accounting - 502 ($800)

Audit	800

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CONT. BUDGET C

Mgt. consultants and actuaries - 305	($2,500)	
staff		2,500
National candidate support - 450	($42,500)	
Congressional and senatorial contributions		42,500
State candidate support - 460	($42,500)	
State legislative contributions		42,500
Contingency - 800	($4,000)	4,000
TOTAL		$119,000

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Budget D - 6,500 members - Income $134,000

Postage - 618 ($8,840)

Poll all Flampac members	400
Poll all Flampac non members	800
Supplemental billing	1,300
Thank you letters	710
Woman's Auxiliary twice	1,170
Crisis letter	1,300
Special mailings	520
General correspondencw	650
Newsletters	1,840
Postage meters	150
	$8,840

Office supplies - 617 -($6,140)

Labels	2,640
Paper and envelopes	2,500
General office supplies	1,000
	$6,140

Mailing service - 507 A ($2,060)

Handling	2,060

Printing and engraving - 619 ($2,160)

Printing	1,860
Production	300
	2,160

Telephone and telegraph - 621 ($3,000)

Telephone	3,000

Special projects - 415 ($11,000)

Seminars	$10,000
Joint programs	1,000
	$11,000

Meeting expenses - 401 -($7,000)

Meeting expenses	7,000

Accounting - 502 ($800)

Audit	800

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National candidate support - 450 - ($42,500)		
Congressional & senatorial contributions		42,500
State candidate support - 460	($42,500)	
State legislative contributions		42,500
Contingency - 800	($4,000)	4,000
	TOTAL	$134,000

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FEC
DOCUMENT
SEPARATOR

Exhibit 2

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

Projected Budget for 1978

Income

Funds Carried Over from 1977	$ 7,681.59
Estimated Regular Membership (4,600 X $15.00)	69,000.00
Estimated Sustaining Membership (46 X $50.00)	5,000.00
Estimated Miscellaneous Income	1,000.00
Total	$82,681.59

Budget Items

	Amount Spent in 1977	Proposed Amounts in 19
Personnel		
Executive Salary and Fringe Benefits	Provided by FMA	Provided by FMA
Executive Travel and Expenses	Provided by FMA	Provided by FMA
Secretarial Salary and Fringe Benefits	Provided by FMA	Provided by FMA
Executive Office Space and Equipment	Provided by FMA	Provided by FMA
Bookkeeping and Membership Records	Provided by FMA	Provided by FMA
Office Supplies		
Tablets, paper, general office supplies	$1,259.84	$2,500.00
Contract Services		
Consultant Fees, travel expenses, telephone, other	-0-	2,000.00
Printing		
Letterhead, envelopes, mass mailings, pamphlets	1,666.58	2,500.00

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	Amount Spent in 1977	Proposed Amounts in 197
Postage	$2,287.30	$3,130.00
Telephone and Telegraph	550.36	4,000.00
Special Projects		
Voter Registration Drive, Review of Campaign Contribution Lists, Precinct Studies, Specialty Society Membership	-0-	2,000.00
Meeting and Seminar Expenses		
Guest Speakers, Meals, Workshops	5,655.33	7,500.00
Promotional Materials and Miscellaneous Expenses		
Political Surveys, Special Membership Lists, Contingency	-0-	2,500.00
Federal Income Tax	773.29	900.00
Accounting		
Audit Fee, FEC Reports	1,225.00	1,500.00
Candidate Support		
Campaign Contributions Testimonial and Appreciation Dinners	4,585.00	54,151.95
TOTAL OPERATING BUDGET PROPOSED FOR 1978		$82,681.59

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Exhibit 3

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203

M I N U T E S

FLAMPAC Board of Directors

January 31, 1976
Orlando Hyatt House
Kissimmee, Fla.

8 1 0 1 2 7 3 9 2 3

ATTENDANCE

Members Present:
Rufus K. Broadaway, M.D., President, John W. Glotfelty, M.D., Vice President, William W. Thompson, M.D., Secretary, Francis C. Coleman, M.D., Treasurer, Joseph C. Von Thron, M.D., FMA Liaison, Mrs. Ramona Updegraff, Woman's Auxiliary Representati Thomas Edwards, M.D., Samuel M. Day, M.D., Eugene G. Peek, Jr., M.D., James G. White, M.D., Donald G. Nikolaus, M.D., John Hamilton, M.D., Frederick C. Andrews, M.D., Karl R. Rolls, M.D. Robert E. Windom, M.D., H. Quillian Jones, Jr., M.D., Reginald J. Stambaugh, M.D., Carl E. Andrews, M.D., Andre S. Capi, M.D., Julian H. Groff, M.D., Jack Q. Cleveland, M.D., Margaret Skinner, M.D., Franklin J. Evans, M.D., Louis Murray, M.D., Brock Magruder, M.D.

Members Absent:
Edward Haskell, M.D., Immediate Past President, Philip Phillips M.D., Taylor Kirby, M.D., Allyn Giffin, M.D., Irving Essrig, M.D., Carlisle Hewitt, M.D., Fred A. Butler, M.D., Henry Perry, M.D., Arnold Kaplan, M.D., Richard Fleming, M.D.

Others Present:
Ambrose Updegraff, M.D., Thomas Busard, M.D., Michael Lopez, Executive Director of Palm Beach County Medical Society, Scotty Fraser, FMA Staff, George Palmer, FMA Staff, Charles W. Murfin, Executive Director of FLAMPAC, Diana Hipp, Recorder.

OPENING REMARKS

Dr. Broadaway called the meeting of the FLAMPAC Board of Directors to order at 8:00 a.m.

APPROVAL OF MINUTES

Minutes of the November 15, 1975 Board of Directors meeting were accepted with the following corrections: Members Present: Julian Groff, M.D., Irving Essrig, M.D. Members Absent: Philip Phillips. Minutes of the FLAMPAC Executive Committee were accepted as published.

TREASURER'S REPORT

Dr. Coleman reported that the Florida Medical Political Action Committee in 1975, had a total income of $95,934.00 and a total disbursements of $46,078.94. Dr. Coleman also reported that FLAMPAC had collected approximately $9,000.00 in the first mont of 1976.

Dr. Coleman reported that a savings account had been opened on FLAMPAC's behalf in the amount of $40,000.00 and that the present balance in the FLAMPAC checking account was in excess of $10,000.00. A more accurate accounting of the FLAMPAC checking account would be forthcoming from the FMA computer service within the next five days.

REPORT BY THE CHAIRMAN

Dr. Broadaway reported on the continuing cooperation between the FMA and the Florida Medical Political Action Committee. He then reported to the Board the changes affected by the FMA Board of Directors in the FLAMPAC Board.

REPORT BY THE EXECUTIVE DIRECTOR

Mr. Murfin reported the general state of other PACs across the country and the meeting he attended in San Diego, Californ of state PAC Executives. Mr. Murfin then made a priliminary report on the statistical findings as they affect Florida's (15) fifteen Congressional Districts.

REPORT OF MEMBERSHIP COMMITTEE

Dr. John Glotfelty distributed membership information packets to all Board members to help them in their membership efforts. He urged that each Board member and alternate Board member continue to emphasize PAC membership in their districts. Seve membership ideas were then discussed by the Board, but no offic action was taken.

SPECIAL BUSINESS.....

ELECTION OF OFFICERS

The FLAMPAC Board then elected officers.

MOTION:

THAT ALL PRESENT OFFICERS REMAIN IN THEIR PRESENT POSITIONS FOR ANOTHER TERM. MOTION CARRIED UNANIMOUSLY.

OLD BUSINESS.....

REGIONAL SEMINARS

Mr. Murfin offered for information that Regional Seminars in several areas were scheduled between February 15, 1976 through March 15, 1976. The participants in these seminars would include: Mr. Murfin and representatives from the Tallahassee office, the FMA PLI Trust and the FMA legal counsel.

AMPAC WORKSHOP — Dr. Broadaway asked for a show of hands of all Board members planning to attend the AMPAC workshop in Washington, D.C.

MOTION: MOVED THAT SINCE THE FLAMPAC BOARD MEMBERS WOULD BE ATTENDING THE AMPAC WORKSHOP AT THEIR OWN EXPENSE, THAT A REQUEST TO THE FMA BOARD BE MADE THAT THE FMA PAY THE $75.00 REGISTRATION FEE FOR THE FLAMPAC BOARD MEMBERS ATTENDING.

DISTRICT CO-CHAIRMAN — Discussion was held on the matter of seeking co-chairman to serve on the FLAMPAC Board.

MOTION: MOVED THAT FLAMPAC ACTIVELY SEEK CO-CHAIRMAN IN ALL FLAMPAC BOARD DISTRICTS. PASSED UNANIMOUSLY.

NEW BUSINESS....

APPOINTMENTS — Dr. Rufus Broadaway then offered the following appointment

A. "FLAMPAC REPORTS" editor - Dr. Thomas Edwards

B. Candidate Evaluation Committee - 8 members

GUESTS — Dr. Stambaugh introduced Mr. Mike Lopez, Executive Director of Palm Beach County Medical Society. Mr. Lopez asked permission to address the FLAMPAC Board. Permission was granted by Dr. Broadaway. Mr. Lopez requested that FLAMPAC send regular reports of FMA membership and non-members to each county medical society and that FLAMPAC should support the efforts of local PAC organizations.

CANDIDATE SUPPORT — Dr. Von Thron opened discussion on out-of-state contributions.

MOTION: THAT FLAMPAC POLICY BE MADE TO ALLOW FLAMPAC TO MAKE CANDIDATE CONTRIBUTIONS IN OTHER STATES. THE MOTION WAS REFERRED TO THE EXECUTIVE COMMITTEE FOR FURTHER STUDY.

ADJOURNMENT — There being no further business, the meeting was adjourned at 9:07 a.m. due to the convening of the FMA reference committees at 9:00 a.m.

.-/dh

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Florida Medical Association, Inc.
BOX 2411
JACKSONVILLE, FLORIDA 32203
(904) 356-1571

MEMORANDUM

To Harold Parham, D.H.A.
Executive Vice President

Date February 6, 1976

From Charles W. Murfin
FLAMPAC

Subject: Summary of PAC Actions.....

A. Seminar had 220 participants

B. Board Meeting on Saturday, January 31

1. Re-elected officers

2. FMA Registration fee for AMPAC workshop

3. Appoint Multiple alternate Board Members

4. Appointments by President

a. Dr. Edwards as editor of FLAMPAC Newsletter

b. Candidate Evaluation Committee

5. Endorsed regional seminar plans

6. Membership lists regularly

C. Executive Committee Saturday, January 31

1. Appropriations..

a. $500 for pilot seminar

b. $6000 for staff assistant

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c. $250 Dempsey Barron Appreciation Night
d. $5000 David Lane Appreciation Night

2. Accounting changes

3. Speaker for May meeting

4. Investigate journal newsletter

5. No action on Out-of-state Contributions

6. Next Meeting - April 10, 1976 in Washington D.C.

.-/dh

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Exhibit #34

Exhibit 4

A MANUAL
For Members of
Boards of Directors of
State Political Action Committees

Prepared by
The American Medical Political Action Committee
Chicago, Illinois 60611
1972

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FOREWARD

This manual was compiled for the members of the Boards of Directors of the political action committees of the 50 states, the District of Columbia and the Virgin Islands.

This manual is meant to be a guide to the successful formation, organization and implementation of a state political action committee.

AMPAC hopes that the suggestions contained in these pages will offer solutions to some of the problems which state PACs have and will face. However, it is not intended that every state PAC will benefit from every suggestion offered. It must be remembered that just as the 50 states differ in a variety of ways, so it follows that the 50 state PACs must reflect these state differences.

Although state political action committees work in close cooperation with the American Medical Political Action Committee, these state PACs are not subsidiaries of AMPAC. They are separate, autonomous and independent organizations.

This manual does not seek to make each and every state political action committee identical in operation and administration. The intent of this manual is to provide guidelines which experience has proved to be successful operational procedures.

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SECTION I

DEFINITION

What is a state political action committee?

A state political action committee is a voluntary, non-profit, unincorporated committee of individual physicians and others. The committee is an independent and autonomous organization and has no branches or subsidiary committees. It is not affiliated with any political party. It operates in one state.

The state political action committee is also referred to as a "state PAC".

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Who should belong to a state political action committee?

Physicians and their wives, of course. Many others may want to join such as state, county, or specialty society medical executives. Some state PACs also recruit dentists, osteopaths, nurses, medical technicians, veterinarians and medical assistants.

AMPAC accepts those persons who have been accepted by the state PAC.

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What is the function of a state political action committee?

The function of a state PAC is to promote and strive for the improvement of government by encouraging and stimulating all physicians and others to take a more active and effective part in the political process.

Its function is also to encourage all physicians and others to concern themselves with the nature and actions of their government, to understand the importance of the elective process, and to inform themselves on the records of office holders and candidates.

It should assist physicians and others in organizing themselves for:

1) effective political action

2) responsible civic participation

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What is the relationship of a state political action committee to the state medical association?

The state political action committee is a separate and autonomous organization from the state medical association.

It should be organized with the approval of the state medical association to do the things that the law prevents the medical association from doing because the medical association is a corporation. The medical association may also encourage the state political action committee to conduct projects which the medical association is permitted to conduct, but which can be handled more expeditiously by the state political action committee.

Most state medical associations pass resolutions approving the formation of the state political action committee, and invite the state PAC to make regular reports to the profession during the annual and clinical meetings of the medical association and to meetings of its Board or Council.

It is preferable that the Board of Directors of the state PAC be chosen by the Board of Trustees or the Council of the state medical association. The appointment of medical leaders to the state PAC Board shows approval of the movement by the state medical association and thereby encourages membership and participation.

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What is the relationship between a state political action committee and AMPAC?

There is no formal or informal relationship between the state political action committee and AMPAC. Each state political action committee is independent and autonomous. Likewise, AMPAC has no branches or subsidiaries.

Membership in state political action committees and membership in AMPAC are two separate memberships even though state PACs collect AMPAC memberships and forward them to AMPAC.

AMPAC recognizes the expertise of state PACs and leans heavily on their judgment when deciding whom to support. AMPAC does not support any candidate for office, except at the specific request of the state [illegible]

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SECTION II

ORGANIZATION

Who runs a state political action committee?

The Board of Directors has general supervision and control over the affairs and funds of the committee and should establish and carry out all policies and activities of the committee. The members serve without compensation.

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How should the Board of Directors be selected?

It is preferable that the Board of Directors of the state PAC be chosen by the Board of Trustees or the Council of the state medical association. While not all state PAC Boards are chosen in this manner, this is the preferable and the most efficient way.

When state PAC Board members are chosen by the state medical association council, there is likely to be a keener understanding of the problems and goals of each of the groups. The appointment of medical leaders to the state PAC Board shows approval of the movement by the state medical association and thereby encourages membership and participation. This "seal of approval" is very valuable to the progress of state political action committees.

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How big should the Board of Directors be?

Big enough to do the job. Small enough to work efficiently. The actual size depends on a number of factors and these factors should be weighed carefully.

Geographic areas of the state should be represented on the Board. It must be bi-partisan. It should include members of the Woman's Auxiliary. All points of view should be represented on the Board in approximate proportion to the varying views of physicians in the state.

Many state PACs have one representative from each congressional district plus several members at large. This does not work well in states with very few congressional districts or states with large numbers of congressional districts. It does work for a vast number of states, however.

As a general rule the number on the Board should range from 10 to 25.

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How long should a state political action committee Board member serve?

A state PAC Board member should be appointed annually.

PAC Board members who serve actively and effectively should be reappointed for several terms. Unless unusual circumstances exist, no Board member should serve for more than ten years.

The members of the Board should be rotated from time to time so that new and fresh ideas come to the Board and at the same time continuity and experience is maintained on the Board.

Board members who do not attend PAC Board meetings or do not participate and support the PAC programs through membership solicitation and other assignments should not be reappointed.

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What are the responsibilities of state political action committee Board members?

Every PAC Board member should be a member of AMPAC and the state PAC. Support for the political action movement is greatly enhanced when every state PAC Board member becomes a sustaining member. All AMPAC Board members become sustaining members every year.

In addition to their own membership obligations, state PAC Board members should recruit PAC contributions at every available opportunity. Although it is recommended that state PAC Boards have a membership and sustaining membership committee, the success of these committees depends on every PAC Board member.

Each PAC Board member is asked to attend all PAC Board meetings and functions; and to participate vigorously in all activities sponsored by the state PAC.

It is also the responsibility of every PAC Board member to be informed on the political situation in his state and congressional district. Not only should PAC Board members be informed themselves, but they should be able to advise other members of the profession intelligently and objectively.

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How often should a state political action committee Board of Directors meet?

A state political action committee Board of Directors should meet from four to eight times a year.

The annual meeting of the state PAC Board is usually held in January to elect officers, appoint committees, and establish goals and programs for the year.

Other meetings are held to plan political education workshops, PAC luncheons or dinners and other PAC sponsored functions. They also meet to review membership and plan political strategy.

State PAC Boards meet during the annual and clinical meetings of the state medical association since members of the state [illegible]

few attend one when Bd. ?

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Should a state political action committee be incorporated?

No! Corporations are specifically and clearly prohibited from political action.

The political action movement was begun because state medical associations are prohibited from political action, since they are corporations.

State medical associations and other corporations can engage in political education but they cannot support candidates or contribute to the election of candidates for federal office.

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How are state political action committees staffed?

State PACs can be staffed either by employees of the PAC or by volunteers.

It is obvious that more will be accomplished when state PACs are staffed by employees who work at the job every day. There is no question that full time staff relieves the officers of the Board from some of the time-consuming duties which they would have to perform if staff were not available. Staff also provides continuity to the PAC in the state.

State PACs that do not have employed staff must rely on volunteers to do the routine work of the PAC. Sometimes members of the Board, members of the medical association staff, or wives or employees of the Board members volunteer for staff functions.

Under current federal election laws, corporations such as state medical associations are expressly allowed to "establish, administer, and solicit contributions to a separate, segregated fund to be used for political purposes"(such as PACs).

State associations should consult their legal counsel for an opinion as to whether they might provide in-house staff assistance at the state association level for the bookkeeping and other administrative functions of the PAC as necessitated by the federal elections laws. we do

What is the role of physicians' wives in the political action movement?

Women may be full members of state political action committees and of AMPAC. They should be a part of the decision making process.

Women serve on PAC Boards in almost every state. In many cases, these women serve as liaison members between the political action movement and the Woman's Auxiliary of the state medical association.

Women have organizational skills and creative talents which are in demand by candidate support committees, and state political action committees. In most cases, a committee is successful in direct proportion to the activity of women in the effort.

Physicians' wives are well equipped for political activity. In addition to being active in the Woman's Auxiliary, physicians' wives are involved in many civic activities. Political activity demands of physicians' wives the same type of skill which makes them successful in their work in the community. They also have a built-in potential volunteer force from the contacts they have made in other organizations.

Political activism through the PAC movement gives physicians' wives an opportunity to fulfill their own needs as responsible citizens, while participating in the political needs of the community.

Women can be depended upon to do a variety of jobs in the political action movement. In addition to serving on the state PAC Board, women PAC members can coordinate membership drives (especially in the Auxiliary); direct volunteer activity in candidate support committees; engineer social functions to raise political dollars and to promote PAC activity; and perform many other valuable tasks in order to broaden the base of support for the medical political action movement.

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SECTION III

OFFICERS

What officers should be elected on a state political action committee Board of Directors?

State PAC Boards of Directors must elect a Chairman and Secretary-Treasurer at the very minimum. Some state PACs also elect a Vice Chairman or Chairman-elect.

The officers of the state PAC plus other members of the Board should serve on the Executive Committee. Three to five members is recommended as the optimum size of the Executive Committee.

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What are the duties of the state political action committee Chairman?

The Chairman of the state political action committee is the spokesman for the state PAC. As the chief executive officer, he should preside at the meetings of the Board of Directors of the state PAC and appoint all chairmen and committee members subject to the approval of the Board of Directors.

In addition to these functions, the Chairman should travel his state on behalf of the state PAC. Speaking ability is a valuable talent in this job.

The Chairman should be innovative and should plan stimulating and interesting programs as part of PAC functions.

He should have administrative and supervisory talents so that he can keep the committees of the Board working effectively and constructively. Diplomatic attributes are also valuable talents.

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What are the duties of the Secretary/Treasurer?

The Secretary/Treasurer is often the same person in state political action committees. In some states, however, the duties of the Secretary and the duties of the Treasurer are performed by two persons.

The Secretary should perform the customary duties of a Committee Secretary, but it is essential that the Secretary sees to it that an accurate copy of the minutes of state PAC Board meetings are kept on file. The Secretary should also see that the correspondence of the Board is handled promptly.

The Treasurer is custodian of the funds of the committee. He is responsible for collecting all membership contributions and other funds of the committee. He must maintain accurate records of the names and addresses of the members and should forward these names and addresses to AMPAC, along with the AMPAC membership contributions as they are collected.

The Treasurer has the responsibility to see to it that the educational account and the political accounts of the state PAC are kept separate at all times. He should be alert to the fact that corporate funds cannot be used for political purposes and should never deposit corporate money in the political fund.

The Treasurer should keep full and accurate accounts and should present financial statements to the Board.

He should write all the checks on behalf of the state PAC in accordance with the instructions of the Board of Directors. He should also prepare, sign and file all reports to governmental authorities required by law or directed to be filed by the Board of Directors.

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Certain reports and statements must be filed with the person the Federal Elections Campaign Act of 1971 (Pl 92-225) calls the "supervisory officer". The supervisory officer in races involving the U.S. House of Representatives would be the Clerk of the House; the supervisory officer in races involving the U.S. Senate would be the Secretary of the Senate; the supervisory officer in races involving the President or Vice-President of the United States would be the Comptroller.

The Secretary/Treasurer must file a statement of organization with the supervisory officer at least ten days after the PAC is organized on the forms provided by the supervisory officer. The Secretary/Treasurer is responsible for reporting any changes in this original statement to the supervisory officer.

The Secretary/Treasurer is required to file reports of contributions and expenditures with the supervisory officer by March 10, June 10, September 10, and fifteen and five days preceding the election (primaries and general elections included) and on January 31.

The Secretary/Treasurer must see that the following legend appears on all solicitations of funds by the PAC; "A copy of our report, filed with the appropriate supervisory officer is (or will be) available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D.C. 20402."

The Secretary/Treasurer must keep all records which the supervisory officer requires political committees to keep.

A copy of an analysis of the Federal Elections Campaign Act appears as an appendix in this manual and should be carefully studied by every Secretary/Treasurer of a political committee.

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How long should officers of a state political action committee serve?

The terms of office for state PAC officers should be limited to two terms of one year each. Preferably, the first term should begin in January of an odd-numbered year and continue through December of an even-numbered year. The reason for this, of course, is so the officers will be able to serve over a complete campaign period.

The number of terms an officer should serve depends on many factors. State PACs are reluctant to not re-elect effective officers who have done their jobs well It must be remembered, however, that holding a PAC office is very time consuming and places a real professional and financial burden on the officer. Further, the state PAC will be strengthened when new leadership is developed and new ideas are brought to the Board.

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SECTION IV

COMMITTEES

What committees should a state political action committee have?

There is no set number of committees which a state PAC should have. Committees should be established to accomplish the priority projects of the state PAC, of course.

Membership is the responsibility of every member of the state PAC Board but a membership committee is still desirable. This committee should keep careful track of the membership status of the medical leadership in the state and make extra efforts to see that these leaders are members in good standing every year. This Committee should also follow and keep records by county or medical society so that recruiting efforts can be directed toward those counties with the greatest potential. They may also plan for and staff exhibits at medical association meetings.

In addition to the membership committee, many states also have a sustaining membership committee, which recruits sustaining members from the previous year's sustaining rolls, as well as encouraging active members to become sustaining members.

The political education committee or communications committee of the state PAC should plan and execute the educational program of the state PAC. Part of this program may include a workshop or seminar for members and a periodic newsletter.

The finance committee has the responsibility of preparing a budget for the educational activities of the state PAC and may need to raise funds for the support of the PAC from corporate sources, including the medical association.

The candidate selection committee should follow all the political races in the state of interest to the state PAC. Their research will determine to a large extent which candidates should be supported.

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How often should committees of the Board meet?

With few exceptions, committees of the Board should meet more frequently than the Board meets as a whole.

Each committee should establish goals for the year and develop a program of activity to accomplish these goals.

Each committee of the Board should give a progress report to the Board at every meeting.

The more effective the committees of the Board are in their work, the more will be accomplished by the Board as a whole.

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SECTION V

EDUCATIONAL FUNDS

What is the "educational fund" of a state political action committee?

The educational fund of a state political action committee is the fund from which operating expenses are paid along with political education and membership solicitation programs.

The educational funds are often contributed by corporations such as the state medical association and others, and should be carefully handled to make sure that none of these funds are used for purposes which could possibly be construed as political.

It is suggested that the educational fund be kept in a separate bank from the political fund so that there can be no confusion of accounts in making deposits or withdrawals.

If there is ever any doubt as to whether an expenditure is political or educational, the expenditure should be made from the political account.

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Can a medical association and other corporations contribute to a state political action committee?

Yes. Medical associations and other corporations can contribute to the educational aspects of the state PAC. These funds can be used for membership promotion pamphlets, workshops, newsletters, staff and other organizational and educational activities. Every precaution should be taken to assure that these funds are kept separate from political funds and that they are used exclusively for educational purposes.

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What is meant by "hard" and "soft" dollars?

Hard dollars refer to political dollars or the membership contributions which should be used solely for political purposes. Membership is the only source for the political account; and these dollars should be jealously guarded since they are always in short supply for candidate-supporting activities.

Soft dollars are corporate funds which can be used for political education purposes but which can never be used for political action purposes.

Soft dollars and hard dollars should be kept separately --- even in separate accounts in different banks. Confusion of these accounts is a federal offense and great care should be taken to see that these funds are expended in accordance with both the spirit and the letter of the law.

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SECTION VI

POLITICAL FUNDS

How much should a state political action committee's membership contributions be?

State PAC membership contributions should be set at a level to encourage membership and at the same time build a political fund that will be adequate to finance the political goals and objectives of the state PAC. An active membership in AMPAC is at least $10 and is collected by the state PAC.

Most state PACs have set their active membership contribution at $15 and others have set $10. A few others have set $20 and $25 as membership contributions.

A state PAC membership schedule should always provide for larger contributions through sustaining membership. Sustaining membership can be more successfully solicited if state PAC Board members are sustaining members. This display of confidence by PAC leadership will encourage other members of the profession to give just as generously of their time and money.

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What should membership contributions be used for?

Membership contributions should be jealously guarded for use during a political campaign. These individual membership contributions are the only funds available to support candidates.

These political funds are always in short supply and should be conserved for direct contributions to candidates. They should not be used for political education purposes unless absolutely necessary.

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Why should a state political action committee have a sustaining membership category?

Many physicians are sophisticated enough to know that a campaign for the election to any office is expensive. These physicians truly care about the election outcome and are willing to support the effort.

One of the functions of a state political action committee is to support candidates and the larger the political fund the more effective this effort can be. It is just as easy to collect $100 as it is to collect $25 or $35 and this membership classification permits physicians to make a larger contribution.

Physicians who contribute at least $50 to their state PAC and $50 to AMPAC are considered sustaining members of both political committees. Those who become sustaining members of their state PAC and contribute over $100 to AMPAC are recorded on AMPAC's record of honor and their names are included in AMPAC's report to the Clerk of the House of Representatives and the Secretary of the Senate. (See Page XX).

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What is "joint billing"?

Joint billing is an opportunity for all physicians to join the state PAC and AMPAC at the same time that they join their professional associations. Both of these amounts are put on the same bill with county, state and national medical association dues and sent to physicians at the usual billing time in the state.

Even though joint billing is used, it is still necessary for the membership committee of the state PAC to follow up, and personally solicit those members that do not join.

It is also necessary for the state PAC to give physicians' wives an opportunity to join. Special mailings and follow up programs should include physicians wives.

Joint billings constitute a "solicitation of funds" under the election laws. Therefore, they must bear on the front of the billing the following legend:

"A copy of our report, filed with the appropriate supervisory officer is (or will be) available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D.C. 20402."

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Why do state political action committees collect AMPAC membership contributions?

From the very outset of the formation of political action committees, it was felt that physicians should consider dual membership in their state PAC and in AMPAC. The eyeball-to-eyeball approach is an effective method of promoting membership and is more effective than national mailings.

Most state PACs feel that they prefer to contact physicians on behalf of the movement and do not want AMPAC to contact physicians directly in this regard. The differing time schedule in the various states would make national solicitations arrive at inopportune times in some states.

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When should membership contributions be remitted to AMPAC?

Membership contributions should be remitted to AMPAC just as soon as they are received, even if this means every week during several months out of the year.

When memberships are coming in slowly, memberships should be remitted at least once a month. They should never be held for a period longer than one month.

When AMPAC receives the membership, it is processed for the computer system and is submitted weekly until the month closes on the 22nd day of the month. The computer process takes about two weeks and the membership reports are run after this processing.

Only after the membership report has been run and balanced are membership cards and pins sent to members as an acknowledgement of AMPAC membership. If memberships are delayed at the state level, an undue amount of time elapses before the member receives his card, pin, Political Stethoscope, and other educational mailings.

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Are contributions to state political action committees and/or AMPAC eligible for favorable tax treatment?

No. Contributions to state PACs and AMPAC are not eligible for favorable tax treatment; contributions to candidate support committees are eligible for the favorable tax treatment.

According to the Revenue Act of 1971 (PL 92-178) (see Appendix) enacted December 10, 1971, eligible contributions are those given to a committee "organized and operated exclusively for the purpose of influencing the nomination or election" of an announced candidate.

Contributions will not qualify for deduction or credit if made to political action committees which engage in general political, educational, or legislative activities. A campaign committee may be run in conjunction with such a political action committee (ie. a candidate support committee), but contributions to the campaign committee will be eligible only if received directly from individual taxpayers and not from the political action committee. Contributions made by individual taxpayers to a political action committee will not be eligible even if such contributions are later contributed by the political action committee to a campaign committee.

Eligible contributions are explained in detail in this manual in the chapter on candidate support committees.

The fact that state PAC and AMPAC membership contributions are not eligible for favorable tax treatment should not inhibit membership in these two professional political committees. Membership creates the double identification of both individual and professional involvement which strengthens the PAC movement.

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and makes it possible for physicians to make maximum use of these voluntary contributions.

Most sophisticated physicians and their wives will surpass the $100 maximum eligible for favorable tax treatment in their contributions to candidate support committees, state and local candidates, and for regular party membership and activities; thus, their PAC membership would not be eligible, in any case.

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What is the best fiscal year for a state political action committee?

The best fiscal year for a state PAC is the calendar year. The Federal Election Campaign Act of 1971 requires cumulative reports to be filed by AMPAC and state PACs four times a year for off election years and six or eight times a year for an election year.

In addition, AMPAC computes membership awards for state PACs on a calendar year basis.

AMPAC can count as members only those memberships received during a calendar year. Membership records are sent to state PACs every month which show the cumulative membership since January 1 of the year.

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SECTION VII

POLITICAL EDUCATION

What is the first function of the political education program of the state political action committee?

The first function of the political education program of the state PAC is to acquaint each physician and his family with the purposes and functions of the state political action committee.

Almost every political action committee has a promotional brochure which is used for this educational purpose.

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How can the state political action committee be promoted?

The ways a state PAC can be promoted are endless and are limited only by the imagination and energies of the state PAC Board. Some of the successful ways that have been used thus far are:

1) Messages included in the President's Page of the state or county medical journal

2) Messages from the state PAC chairmen included in the medical journals

3) Regular reports of the state PAC before the House of Delegates of the state medical association

4) Membership identification programs at medical meetings

5) Newsletters to the profession at large informing them of political situations of interest

6) Exhibits at medical association meetings by the PAC including an opportunity to join

7) Luncheons and dinners sponsored at the time of medical meetings

8) Regular and interesting reports to Auxiliary groups

9) Workshops which are devoted to political education subjects.

10) Articles in state Auxiliary newsletters

What are state political action committee membership identification programs?

State PAC membership identification programs have been used most successfully in many states to promote membership in state PACs and AMPAC. They are held in connection with state medical association or county medical society meetings.

A ribbon or sticker is put on the name identification badge to identify those who are members of the state PAC. This shows the meeting participants that the leadership of the medical association and others are supporting the PAC. It also shows which participants are not yet members so that they can be solicited by members of the state PAC Board.

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What materials are available for political education programs?

Many public affairs programs throughout the nation have produced excellent films, slide-sound presentations, and brochures which would be valuable additions to political education programs.

Many types of materials on diverse subjects have been produced for AMPAC and are available at no charge from AMPAC. The political education committee of a state PAC should carefully screen these materials for their programs and become familiar with them so that they can recommend the most appropriate film for a group sponsoring a program.

A "Catalog of AMPAC Materials" is available from the AMPAC office.

Members of the AMPAC Board and staff will be glad to help with the development of a political education program. Members of the Board and staff are also available as speakers at these functions.

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Are workshops effective educational forums for state political action committees?

All state political action committees which have sponsored workshops report good results.

Some workshops are held for an hour or two in connection with some other large medical meeting in the state.

Others last as long as three days and are well attended even though there is no other medical meeting held in conjunction with them.

Workshops should stress political education. Their main goals should be toward making each member more politically astute and toward making the political action committee stronger and more effective. If the program fails to stress such items as these, it has missed its mark.

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SECTION VIII

POLITICAL ACTION

What candidates should a state political action committee support?

State political action committees should support friendly candidates who are in need or jeopardy.

First consideration should be given to the candidates for the U.S. House of Representatives. One piece of federal legislation can be more helpful -- or harmful -- to the profession at large than one measure passed by a state legislature. Further, the contributions that can be raised by candidate support committees, state PACs and AMPAC can make a greater impact on House races than in more expensive races.

Second priority should be given to races for the United States Senate. Again, federal legislation is the most helpful or most damaging to the greatest number and it is essential to have medicine's friends in the Senate. Senate races are run more infrequently and yet often have a great impact on the House races.

Many state political action committees support candidates for the state legislature. The more successful PACs do get involved in state races after they have done the best they can in races for federal office.

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How should candidates be selected?

The candidate selection committee of the state PAC usually recommends to the state PAC Board those candidates that should receive support. It is more efficient for a small committee of the Board to review each race and make recommendations than for the full Board to discuss candidates.

The candidate selection committee must be absolutely political and leave all their wishful thinking and philosophical hang-ups at home.

In most cases the candidate selection committee must make a choice between two candidates and not a great number of candidates with a wide spectrum of philosophies. Sometimes it is better to support a candidate that votes with you half of the time than to stay out of a race where the winning candidate would vote against you all of the time.

Philosophy of the candidate is just one factor that should be considered. The candidate's chances of winning are very important. This can be estimated by a look at the campaign organization, budget, voting statistics and other guides. Whether or not the candidate has a full time, paid, professional campaign manager or a campaign consultant is an important factor. Also important is whether or not the campaign has included research in the budget.

A candidate that spends for fingernail files, plastic rain coats, and other campaign frills is seldom spending his campaign budget wisely.

The attitude of important opinion makers in the community and in the political parties is often important.

The one factor that should not be taken into consideration in deciding upon candidates is the party label.

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Conducting interviews and mailing questionnaires to candidates alienates candidates who do not receive support by the PAC and seriously troubles those candidates who do receive support. Every candidate has a track-record somewhere, such as a state legislative record, that is a better guide to his philosophy than a series of Yes and No questions.

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What should state political action committees expect of candidates they support?

Physicians should expect a full and respectful hearing from the candidates they support on legislative issues which involve the medical profession and the health of the nation.

To support a candidate for office in no way means that the candidate will vote the way physicians want in every case.

Sophisticated political action committees know that the legislation in Congress at campaign time seldom reaches the next Congress in the same form, if at all. Asking a candidate to express himself on a specific issue before the current Congress is of little value. It is much more important to determine the candidate's general philosophy and his application of this philosophy to current problems.

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Should a state political action committee become involved in a primary?

There is no yes or no answer to this question.

In some states winning the primary is tantamount to election. To avoid participation in such a primary would mean the state PAC would not be making a real and lasting contribution to the race.

In a few other states, the filing date and the primary dates are so late that waiting until after the primary avoids where the real decisions are made.

As a general rule, however, most state PACs do not become involved in primaries. Very few get involved for any reason before the filing date. There is no reason to become involved in a primary unless there is a real philosophical difference between the candidates. Neither is there a real need to become involved in primaries that involve incumbent office-holders.

If a PAC does become involved in a primary, it is required to make additional contributions and expenditures reports to the Supervisory officer on the fifteenth and fifth day preceding the primary. (The federal election laws regard primaries as elections for reporting purposes.)

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Should a state political action committee become involved in state legislative races?

Yes, if they have already done the best they can for candidates for the U.S. House of Representatives and for the Senate of the United States.

While there are often state legislative problems which are very difficult for physicians in some states, there is no doubt that neglect of federal races could quickly produce legislation in the Congress that would be extremely harmful to physicians in every state.

In the long run and on balance, federal legislation is more helpful -- or harmful -- to a greater number, and for a longer period of time than state legislation in almost every state.

State PACs that feel the necessity of becoming involved in state legislative races should set themselves goals high enough to construct a budget which will allow them to participate fully in congressional races and still have enough political funds to participate in state legislative races. Occasionally, state legislators do move up and run for Congress.

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How much should be contributed to a candidate by a state political action committee?

The amount contributed to a candidate from a state PAC depends on two main factors:

1) the need of the candidate

2) the amount available for allocation from the political fund.

Obviously, a state PAC with low membership cannot do as good a job as a state political action committee that has a high membership.

Some candidates for office just want to be loved and are more than content when a candidate support committee is established on their behalf.

Many politically astute incumbent friends in the Congress have told state PACs that they do not need contributions and would hope that they would send their contributions into target districts so that other candidates could win who would vote with the incumbent.

Some candidates will not win without large amounts of help from many groups, including the state PAC.

As a general rule, a state PAC should contribute between one and ten percent of a campaign budget. The need to contribute more is usually an indication that the candidate does not have broad-based support and may not win. Extenuating circumstances do prevail occasionally, however.

State PACs are encouraged to rifle-shot their contributions where real need exists rather than to get involved in "blessing contests" with token contributions.

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How should money be delivered to candidates?

Political funds from AMPAC, the state political action committee or the candidate support committee should be presented to the candidate or his campaign manager at a small meeting with a few members of the candidate support committee. There should be a series of these meetings with these two persons throughout the campaign to report to the campaign the progress made by the candidate support committee.

Candidates often appear and speak at meetings and leave after an exchange of views. The campaign manager will sometimes remain for a short time to discuss specifics of the campaign and will gladly accept the contribution on the candidate's behalf.

Contributions should always be made in check form. A cancelled check is necessary to comply with the tax deduction laws.

Checks should never be mailed, but should be delivered in person to maximize identification of the medical profession as stated earlier. The purpose of the contribution is to ensure for the PAC a receptive hearing by the candidate and is never intended to influence his vote on a particular issue.

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Should a state political action committee support both candidates in the same race?

PAC effectiveness is decreased if the PAC makes a financial contribution to opposing candidates. Some state PACs feel that they have hedged a bet when they take this action. Presumably, there may be circumstances where this might seem to be the wisest action.

Remember that this "double support" will not stay a secret. Both candidates will know what has happened. This may reflect on the political sophistication of the PAC and could possibly alienate both candidates.

There are often occasions where candidate support committees are organized for both candidates in the same race. It is, in fact, an ideal situation when physicians find both candidates acceptable. There is usually little need for the PAC to become involved financially in this ideal case.

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How can money for a candidate be requested from AMPAC?

A candidate support committee which feels that its candidate needs supplemental help in a financial way should immediately contact the state political action committee, making a full disclosure of the political situation in the district and the activities of physicians and their wives on behalf of the candidate. Included in this report should be an estimate of a specific dollar amount of the additional funds that are needed and can reasonably be expected.

In most cases, the state political action committee will be able to respond to the request, at least in large measure, and it is not necessary to get supplemental help from AMPAC.

If the state political action committee feels that the race needs AMPAC assistance, then the state PAC chairman contacts AMPAC.

The AMPAC Congressional Review Committee responds only to requests from state PAC chairmen. One of the main criteria for AMPAC support is the amount of help that is being given to the candidate by the physicians and their wives in the district and by the state PAC.

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SECTION IX

CANDIDATE SUPPORT COMMITTEES

What is a candidate support committee?

A candidate support committee is the basic unit of the political action movement.

It is a voluntary, bi-partisan group of members of the healing arts professions and their wives and friends, who band together temporarily to elect a candidate to Congress.

It should be integrated into the candidate's campaign and work under the direction and with the permission of the campaign manager.

A committee is more successful if it is organized under the leadership of the state political action committee. Its chairman and organizers should be members of the medical community and should be both respected and well liked.

This committee must obtain written permission from the candidate in order to raise funds and actively support the candidate's campaign.

Any political committee would have to include the following notice on the face or front page of all literature and advertisements soliciting funds:

"A copy of our report, filed with the appropriate supervisory officer is (or will be) available for purchase from the Superintendent of Documents, U.S. Government Printing Office, Washington, D.C. 20402."

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What are the functions of the candidate support committee?

The main functions of the candidate support committee are to raise funds and encourage workers and votes for the candidate. It can be the source of an untapped reservoir of volunteer help of all types.

The establishment of a candidate support committee permits Democrats, Republicans and Independents to work together under a bi-partisan banner for the election of a candidate admired by the medical profession.

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When should the activities of a candidate support committee begin?

The activities of a candidate support committee should begin just as soon as the PAC decides whom it will support, and as soon as the campaign manager sees a need for such a committee.

In most cases, candidate support committees get down to business immediately after the primary. In those districts where the primary is tantamount to election, candidate support committees begin their activities after the filing dates.

In most cases, activities of candidate support committees should begin about six to eight months before the election and should continue throughout the campaign.

As soon as the candidate support committee is organized, it must file a "statement of organization" with the proper supervisory officer in Washington, D.C. and a copy should go to the Secretary of State.

Political committees must file reports of expenditures and contributions by March 10, June 10, September 10, and on the fifteenth and fifth days preceding the election (including primaries and general elections) and January 31st.

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What is the single biggest mistake a candidate support committee can make?

The single biggest mistake a candidate support committee can make is to promise something -- financial support or volunteer activity -- to a candidate or his campaign manager and fail to produce.

The second biggest mistake is to not deliver promised activity at the time that it was promised.

A candidate support committee should never promise what it cannot deliver. It is most important to set realistic goals and then surpass them to everyone's pleasure.

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Are contributions to candidate support committees eligible for favorable tax treatment?

Yes. Contributions to candidate support committees are eligible for favorable tax treatment; contributions to state PACs and AMPAC are not eligible.

According to the Revenue Act of 1971 (PL92-178) (see Appendix), enacted December 10, 1971, an individual taxpayer, filing a joint return, who donates to the candidate support committee is allowed to take a tax credit (reduce his liability) equal to one-half of his total contributions up to a maximum of $25 ($12.50 on a separate return). As an alternative, an individual taxpayer filing a joint return who donates to the candidate support committee is allowed to take a tax deduction (reduces his taxable income) for his total contributions up to a maximum of $100 ($50 on a separate return.

Contributions may be made any time during the calendar year (after 1971) as long as the candidate being supported by the committee has announced his candidacy by the end of the year.

A candidate support committee should keep accurate and adequate records of the amounts of contributions which are and are not eligible for the deduction or the credit. As a general rule, a candidate support committee which receives a contribution from an individual of $100 or less should account for it as an eligible contribution; any portion of any contribution to a candidate support committee from an individual which exceeds $100 will be accounted for by the candidate support committee as ineligible. It is not necessary to maintain separate bank accounts for eligible and ineligible funds.

For proper verification, the candidate support committee should use the special receipt, authorized by the IRS.

Continued

The candidate support committee must file IRS Form 4909 with the IRS before the end of the calendar year in which the contribution was made.

Candidates or campaign committees should be careful to refrain from misleading donors by stating categorically that the contributions to them will give rise to a credit or a deduction. Prior contributions to other candidates or committees may have exhausted the credit or deduction which a contributor may claim.

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SECTION X

LEGAL AND RELATED MATTERS

Should a state political action committee retain legal counsel?

Definitely yes.

The Board should rely on legal counsel to make sure that the activities of the state PAC are in strict accord with both the spirit and the letter of the law.

Some states have no laws at all relating to state political action committees while others have laws which are very directive and which require reports at specific times of the year.

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Are state political action committees required to file reports with the Federal Government?

Yes. The state PAC must file reports with the Clerk of the House of Representatives concerning contributions made to candidates for the House. Likewise, reports must be filed with the Secretary of the Senate concerning support of Senate candidates. Copies of both of these reports must be filed with the Secretary of State of the individual state.

Rules and regulations concerning these reports are published by both supervisory officers and forms to be submitted are furnished.

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Should the financial records of the state political action committee be audited?

It is very important that they should and that a clear and concise statement on the stewardship of the funds be obtained from the outside auditor that is retained.

Confidence in the state PAC will be enhanced if such an audit is made on a yearly basis.

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What records must be maintained by a state political action committee?

What records a state political action committee must keep are prescribed by the Federal Election Campaign Act which became effective on April 7, 1972.

In addition to these federal requirements, some states have laws which require additional records.

Legal counsel should advise the state political action committee of the laws that apply to the committee.

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SECTION XI

MISCELLANEOUS

Should state political action committee Board members be active members of the party of their choice?

Of course. It is helpful to the state PAC and to the profession at large when physicians and their wives are active party workers.

It must be understood, however, that when such activists sit on the state PAC Board of Directors that they do not represent their party but must make decisions from a professional point of view. The more active a person is and the more he knows about political realities, the easier it is for him to make wise political decisions leaving party labels out of the considerations.

A strong state PAC has activists of both parties on the Board.

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What should the press policy of the state political action committee be?

Remember who your audience is -- physicians and their families and the members of the Congress.

It is usually best to leave publicity concerning candidate support to the campaign manager who has his announcements timed into the campaign so that they add substantially to the campaign. Disclosures other than those required by the federal election laws which have not been cleared with the campaign manager may seriously throw off the timing of the campaign.

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FEC
DOCUMENT
SEPARATOR

Political Action Committee
Chicago Illinois 60680
312 644 1895
535 North Dearborn Street

Exhibit 5

October 3, 1977

George Palmer, Jr.
Florida Medical Association
100 E. College St.
Tallahassee, FL 32301

Dear George:

Just a brief note to thank you for your hospitality on our recent visit to Orlando. Needless to say, Saturday night will be one that I will not forget for a long time.

I understand that there have been some new appointments to the FLAMPAC Board and at your earliest convenience, please send us a listing of all your new Board members with addresses for all of them and phone numbers for your Executive Committee members. Also, Linda and I were very impressed with Representative Evans during the Sunday breakfast and panel discussion. Please find out if she would be available to travel within the Southeast at different times on behalf of AMPAC. We would like to have her on some of our programs to discuss the same material that she presented in Orlando. Of course, any honorarium and expenses will be picked up by AMPAC.

Marilyn Evans
305-254-2121
called 11/29

Thanks again George for everything and look forward to seeing you in Atlanta on November 12th.

Warmest personal regards,

Peter B. Lauer
Political Education Coordinator

PBL/js

Roz E Kenyon MD
Chairman
Oklahoma City Oklahoma
Michael P Lewis MD
Secretary
Pittsburgh Pennsylvania
William L Watson
Executive Director and
Treasurer
Mrs. Lee Ann Elliott
Associate Executive Director and

Edgar T Beddingfield Jr MD
Wilson North Carolina
Mrs. John M Chenault
Decatur Alabama
William H Cooper MD
Washington DC
W J Lewis MD
Dayton Ohio

James C MacLaggan MD
San Diego California
John M Smith Jr MD
San Antonio Texas
Joseph C Yon Three MD
Cocoa Beach Florida
George T Wilkins MD
Grants City Illinois

A copy of our report is filed with the
Federal Election Commission and
is available for purchase from the Federal
Election Commission Washington DC

Exhibit 6 MUR 253

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

K. Andrews

RUFUS K. BROADAWAY, M.D., President
JOHN W. CLOTFELTY, M.D., Vice President
WILLIAM W. THOMPSON, M.D., Secretary
FRANK C. COLEMAN, M.D., Treasurer

'76 NOV 18 P 1

POST OFFICE BOX 2371
JACKSONVILLE, FLORIDA 32203
(904) 356-1571

November 16, 1976

David R. Spiegel
Office of the General Counsel
Federal Election Commission
1325 K Street, N.W.
Washington, D.C. 20463

763748

RE: MUR 253(76)

Dear Mr. Spiegel:

This is in response to the notice from the Federal Election Commission, dated October 27, 1976, wherein the Florida Medical Political Action Committee is alleged to have violated 2 U.S.C. §433(b)(2) and §441 a (a)(2)(A) of the Federal Election Campaign Act. Having reviewed the complaint filed by the Common Cause and the notice of the Commission citing alleged violations of the Federal Election Campaign Act, it appears that the issue raised by the Common Cause Complaint is as follows:

> Whether or not the Florida Medical PAC is established, financed, maintained or controlled by AMPAC, pursuant to 2 U.S.C. §441 a (a)(5).

It is therefore our intention to specifically respond to this issue. However, prior to our specific response, we wish to make the following comments relative to the sufficiency of complaint as a matter of law.

SUFFICIENCY OF COMPLAINT

Absent having an adequate factual and legal basis, as recognized in the Commission rules, in which to base a possible violation, the Commission would be unable to make a so-called "reason to believe" determination. Reading the Common Cause Complaint in its most favorable light, it does not state any factual basis in which the Commission could determine FLAMPAC has violated the Federal Election Act. A literal reading of the complaint on its face shows there are only mere conclusions contained in the complaint, unsupported by facts, in which the Commission has apparently found "reason to believe" there has been a violation. While it is recognized that this is a preliminary determination by the Commission in its administrative process, minimum due process concepts and the Commission's own proposed rules

require that any complaint state with some specificity the factual basis which the Commission must make its preliminary determination. The very basic elements of substantive due process would seem to argue strongly that this complaint does not contain any facts that would allow the Commission to even make a preliminary determination that a violation has occurred. Since the Commission seems to be conducting this investigation pursuant to its rules and regulations (although these have not been officially adopted), we would respectfully request General Counsel's report and relevant materials required to be presented to the Commission on which the Commission shall determine the act has been violated in this matter, be reconsidered by the Commission. If the Commission declines to take this requested action, it is respectfully requested that the General Counsel's report be made available to respondent FLAMPAC.

The Florida Medical PAC has not been established, financed, maintained or controlled by AMPAC.

Initially, it should be recognized that the FLAMPAC Bylaws attached hereto and incorporated by reference as Exhibit A, provide in Article I in part as follows:

> "The Committee is in independent, autonomous organization and not a branch or subsidiary of any national or other political organization."

It is conceded that this statement, in and of itself, would not be sufficient support for our contention that FLAMPAC is not established, financed, maintained or controlled by AMPAC; however, it does show clearly it is the intent of FLAMPAC to be an autonomous, independent organization. Absent there being evidence, other than the baseless allegations in the complaint, to support the view that FLAMPAC is not an independent, autonomous organization, then the intent and literal meaning of the Bylaws must be accorded great weight. Moreover, the material requested by the Commission, included and incorporated herein as Exhibits A through E, support in fact and in operation, the autonomous nature of FLAMPAC. Examples ascertained from these Exhibits which support our position are numerous.

Exhibits A and D demonstrate that all decisions concerning contributions and expenditures and general policy are made by and through the duly authorized Board of Directors and/or Executive Committee of FLAMPAC, all of whom are Florida physicians.

Exhibit E demonstrates FLAMPAC receives all funding and financing from voluntary contributions from physician members.

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Exhibit A, the Bylaws, clearly demonstrate that FLAMPAC was created and established by Doctors of Medicine in the State of Florida.

The elements in the Federal Election Law which must be established in order for the contribution of FLAMPAC and AMPAC to be considered made by a single multicandidate committee simply do not exist in fact or in actual operation of FLAMPAC. FLAMPAC, as is demonstrated by its Bylaws and other materials enclosed, is locally established, controlled and financed. Nothing has been shown in the complaint to indicate that FLAMPAC is anything other than an independent entity, formed, controlled and run by Florida physicians.

Based on the information provided in this response, and the lack of sufficiency of the complaint filed by Common Cause against FLAMPAC, we feel no additional action should be taken in this matter, and the complaint should be dismissed and a finding rendered by the Commission that no violation by FLAMPAC has been established.

It is respectfully requested that all responses by other respondents in this matter be provided to FLAMPAC, and that FLAMPAC, at the appropriate time, be granted the opportunity, if necessary, to make oral arguments on behalf of its position to the Commission. It is further requested that FLAMPAC be informed by the Commission whether or not it is being alleged that FLAMPAC has knowingly and willfully violated this act.

Respectfully submitted,

Francis C. Coleman M.D.

Francis C. Coleman, M.D.
Treasurer

7:cpv
Enclosures

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EXHIBIT A APPENDIX II

BYLAWS

of the

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE (FLAMPAC)

ARTICLE I

Name and Definition

The name of this Committee is The Florida Medical Political Action Committee hereinafter referred to as the Committee or FLAMPAC. It is a voluntary, non-profit, unincorporated Committee of individual Doctors of Medicine and others and is not affiliated with any political party. The Committee is an independent, autonomous organization and not a branch or subsidiary of any national or other political action organization.

ARTICLE II

Objectives

The objectives of the Committee are:

(1) To promote and strive for the improvement of government by encouraging and stimulating physicians and others to take a more active and effective part in governmental affairs.

(2) To encourage physicians and others to understand the nature and actions of their government, as to important political issues, and as to the records of officeholders and candidates for elective office at all levels of government.

(3) To assist physicians and others in organizing themselves for more effective political action and in carrying out their civic responsibilities.

(4) To do any and all things necessary or desirable for the attainment of the objectives stated above.

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ARTICLE III

Membership, Dues and Contributions

Section 1. Members

Active membership shall be available to any Doctor of Medicine, his or her spouse, members of his or her immediate family, and other professional groups as authorized by the Board of Directors. The Board of Directors is authorized to establish additional categories of membership. Candidates for membership shall be subject to approval by the Board of Directors and to the payment of the full annual dues.

Section 2. Dues

The annual and fiscal year of FLAMPAC shall be the calendar year. FLAMPAC annual dues shall be established by the Board of Directors for the period from January 1 through December 31 each calendar year for all classifications of membership. A member whose annual dues have not been paid by April 1 of the current year shall be considered delinquent.

Section 3. Contributions

Contributions and membership dues to FLAMPAC shall be subject to the approval of the Board of Directors and such funds shall be disbursed only upon recommendation and approval of the Board of Directors and/or the Executive Committee who upon that time, will authorize either the Treasurer of the Executive Director to disburse the funds.

Section 4. Established Dues

The following are the dues for FLAMPAC and AMPAC:

FLAMPAC	AMPAC	TOTAL
15 Regular	10	25
20 Family	20	40
50 Sustaining	50	100

ARTICLE IV

Officers

Section 1. The officers of this Committee shall be: a President, a Vice President, a Secretary, a Treasurer, the Immediate Past President, who shall act as Chairman of the Candidate evaluation committee, and an FMA Liaison Officer.

Section 2. These officers shall be elected by the Board of Directors at the time of the annual meeting of FLAMPAC, for a term of one year, and shall serve from the time of their election until the annual meeting following the completion of their terms of office.

Section 3. In the event of resignation or death of an officer or district chairman, the President shall exercise authority in making appointment of an officer or district chairman to serve in the interim period prior to the next meeting of the Board of Governors of The Florida Medical Association at which time recommendations for appointment will be presented for appropriate action.

Section 4. Duties and Functions

(a) President: The president is the official head of FLAMPAC and shall preside at all meetings of the Executive Committee and the Board of Directors. He shall be an ex-officio member of all committees other than the above mentioned. The President shall present an annual report to the Board of Directors. The President shall appoint all committees as prescribed for in these bylaws and perform such other duties to assure the proper functioning of the Committee.

(b) Secretary: The Secretary shall maintain correct and complete records of the activities of FLAMPAC which shall include minutes of the meetings of the Board and the Executive Committee.

(c) Treasurer: The Treasurer shall be custodian of the funds of FLAMPAC; he shall keep full and accurate accounts of the finances of FLAMPAC and provide an annual CPA audit to the Board of Directors. He shall perform other functions as directed by the Board of Directors. He shall not authorize an indebtedness to the Committee which cumulatively exceeds $5,000.00.

(d) Other Officers: The duties and functions of the other officers as provided for in these bylaws shall be prescribed by the Board of Directors.

ARTICLE V

Board of Directors

Section 1. Functions

The Board of Directors shall have general supervision and control over the affairs and funds of the Committee and shall establish and carry out all policies and activities of the Committee. Members of the Board of Directors shall serve without compensation.

Section 2. Composition

The Board of Directors shall consist of the elected officers, Doctors of Medicine appointed from each of Florida's Congressional Districts to serve as District Chairmen who are members of FLAMPAC and The Florida Medical Association, Inc., a member of the Woman's Auxiliary to The Florida Medical Association, Inc., who is a member of FLAMPAC and an FMA Liaison Officer. Representatives of other professional groups shall be appointed as deemed advisable by the Board of Directors.

Section 3. Nominations and Appointments

The District Chairmen shall be appointed by the Board of Governors of The Florida Medical Association, Inc., for a term of one year from a list of nominees for each office as recommended by the

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Executive Committee. The member representative of the Woman's Auxiliary shall be nominated by the Executive Committee and approved by the Board of Governors in the same manner provided for District Chairmen. The Board of Governors shall designate annually one of its members to serve as The Florida Medical Association liaison officer to FLAMPAC.

ARTICLE VI

Executive Committee

Section 1. There shall be an Executive Committee of the Board of Directors composed of the President, Vice President, Secretary, Treasurer, Immediate Past President, the FMA Liaison officer and Woman's Auxiliary Representative.

Section 2. The Executive Committee shall consider matters referred to it by the Board of Directors and shall report its findings and recommendations to the Board. All actions of the Executive Committee shall be reported to the Board. This Committee shall be responsible for studying the needs and requirements of FLAMPAC and shall engage in long-range planning and shall also serve as a finance committee.

ARTICLE VII

Meetings

Section 1. Annual Meeting

The annual meeting of the active membership of FLAMPAC shall be held at the time of The Florida Medical Association, Inc., Leadership Conference for County Medical Society Officers.

Section 2. Board of Directors Meetings

There shall be three meetings of the Board of Directors, one at the time of FLAMPAC's annual meeting, one at the time of the FMA annual meeting and one at the call of the President.

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tion 3. Executive Committee Meetings

: President on his own initiative shall call for a meeting of
e Executive Committee which shall not meet less than four times
year.

ection 4. Special Meetings

pecial meetings can be called for by the President or upon the written request of three members of the Board of Directors.

Section 5. A majority of the directors shall constitute a quorum provided a majority of District Chairmen are represented.

ARTICLE VIII

Committees

Section 1. Candidate Evaluation Committee

There shall be a candidate evaluation committee of the Board of Directors composed of at least two officers and two District Chairmen and the Immediate Past President shall serve as Chairman. The other members shall be appointed by the President subject to the approval of the Executive Committee. The current President shall serve as an ex-officio member of this committee.

Section 2. Standing Committees

(a) There shall be a committee on membership whose functions shall be productive evaluation of the existing membership status of the organization, with a report to be made at each regular meeting of the Board of Directors.

(b) There shall be a committee on political education whose functions shall be to clearly outline the objectives, purposes and activities of FLAMPAC and promoted among the membership as well as to interested group members.

Section 3. Special Committees

There shall be additional committees as deemed advisable by the President who shall make the appointments and outline their functions subject to the approval of the Executive Committee.

ARTICLE IX

Parliamentary Authority

The deliberations of the Committee shall be governed by parliamentary usage as contained in Sturgis' Standard Code of Parliamentary Procedure unless otherwise provided in these bylaws or modified by two-thirds vote of the members present.

ARTICLE X

Amendment of Bylaws

The bylaws may be altered, amended or repealed by two-thirds of the members of the Board of Directors present and voting provided that at least thirty (30) days written notice is given of the intention to alter or amend, further subject to appraisal of legal counsel and The Florida Medical Association, Inc.

Joseph C. Von Thron, M.D.
President

Louis C. Murray, M.D.
Secretary

(Adopted May 5, 1972)

EXHIBIT B

FLAMPAC OFFICERS AND EMPLOYEES

Officers

Rufus K. Broadaway, M.D.	President
John W. Glotfelty, M.D.	Vice President
William W. Thompson, M.D.	Secretary
Francis C. Coleman, M.D.	Treasurer

Employees

None

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EXHIBIT C

SOLICITATION MATERIAL USED SINCE JANUARY 1, 1976

Please Mail To

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
POST OFFICE BOX 2371
JACKSONVILLE, FLA. 32203

Make Checks Payable to FLAMPAC

'ONE IN THE PAST?

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Florida Medi-
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HOW DO I JOIN FLAMPAC?

You may join FLAMPAC simply by mailing your check for either an individual membership or a sustaining membership with the attached card.

INDIVIDUAL MEMBERSHIP	$25.00
FAMILY MEMBERSHIP	$40.00
SUSTAINING MEMBERSHIP	$100.00

This includes your FLAMPAC and AMPAC contributions.

WHAT SHOULD I DO IN ADDITION TO MY FLAMPAC MEMBERSHIP?

A network of Candidate Support Committees are forming in each county in Florida. Please consider becoming part of this committee. For further information, contact your county medical society.

"The penalty for wise men who refuse to become involved in the affairs of government is to live under the government of unwise men."

BURKE

BACK the PAC

A copy of our report, filed with the appropriate supervisory officer will be available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D. C., 20402.

EXHIBIT D

FLAMPAC'S PROCESS FOR CONTRIBUTIONS AND EXPENDITURES

The Board of Directors of FLAMPAC has general supervision and control over the affairs and funds of the Committee.

The Board of Directors of FLAMPAC are made up of the Executive Committee and District Representatives. Those individuals are listed below:

Executive Committee

Rufus K. Broadaway, M.D.
John W. Glotfelty, M.D.
William W. Thompson, M.D.
Francis C. Colemen, M.D.
Joseph C. Von Thron, M.D.
Ramona Updegraff

District Representatives

William W. Thompson, M.D.
Philip B. Phillips, M.D.
Taylor H. Kirby, Jr., M.D.
Donald O. Alford, M.D.
Thomas Edwards, M.D.
John C. Kruse, M.D.
Eugene G. Peek, Jr. M.D.
James White, M.D.
Donald G. Nikolaus, M.D.
Frederick C. Andrews
John Hamilton, M.D.
Allyn B. Giffin, M.D.
Irving Essrig, M.D.
Harold L. Williamson, M.D.
Karl R. Rolls, M.D.
Robert E. Windom, M.D.
Louis C. Murray, M.D.
G. Brock Magruder, M.D.
H. Quillian Jones, Jr., M.D.
Fred A. Butler, M.D.
Reginald J. Stambaugh, M.D.
Carl E. Andrews, M.D.
Andre S. Capi, M.D.
Henry D. Perry, Jr., M.D.
Julian H. Groff, M.D.
Arnold A. Kaplan, M.D.
Jack Q. Cleveland, M.D.
Margarent Skinner, M.D.
Franklin J. Evans, M.D.
Richard M. Fleming, M.D.

Funds may only be disbursed upon recommendation and approval of the Board of Directors and/or Executive Committee who, upon that

8112?7-1219

time will authorize either the Treasurer or Executive Director to disburse the funds. See Article III, Section 3, Bylaws, FLAMPAC.

8132427119

EXHIBIT E

TRANSFER OF FUNDS FROM FLAMPAC TO AMPAC

RECEIVED FROM JOINT FUND RAISING

FLAMPAC receives funds and AMPAC contributions as a result in part from joint solicitation mailings that are included in a Florida Medical Association Annual Dues statement to all members. (See sample statement attached). Money returned as an AMPAC contribution is designated in an accounting ledger entry. The amount and names of contributors are submitted to a financial computer service on a monthly basis. Quarterly, a copy of the computer printout is sent to AMPAC with a check for funds collected as of that date. Mr. Donald C. Jones, Executive Director for the Florida Medical Association, is responsible for these functions. There are no "arrangements" for allocating costs of each fund raising event between FLAMPAC and AMPAC.

Exhibit 7

Voluntary FLAMPAC and AMPAC contributions are not limited to the suggested amount. Neither the AMA nor the FMA will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice).

M.E. NO.

COUNTY CLASS*N
A A A
AMA FMA CTY

1978
DUES
STATEMENT

- ☐ *AMA 250.00
- ☐ FMA 175.00
- ☐ *FLAMPAC/AMPAC 25.00
- ☐ COUNTY SOC 125.00
- ☐ **CTY ASSN#1 25.00
- ☐

TOTAL AMT DUE 600.00

DUES ARE DUE AND PAYABLE
AS OF JAN. 1,1978

AMOUNT ENCLOSED _____

MAKE CHECK PAYABLE TO AND MAIL TO:

BROWARD COUNTY MEDICAL ASSN
2200 S ANDREWS AVE
FT LAUDERDALE, FL 33316

TO:

*Voluntary (See Back of Yellow Copy)

ORIGINAL - PLEASE RETURN WITH BLUE COPY AND YOUR REMITTANCE

M.E. NO.

COUNTY CLASS*N
E E E
AMA FMA CTY

1978
DUES
STATEMENT

- ☐ *AMA
- ☐ FMA 50.00
- ☐ *FLAMPAC/AMPAC 25.00
- ☐ COUNTY SOC
- ☐
- ☐

TOTAL AMT DUE 75.00

DUES ARE DUE AND PAYABLE
AS OF JAN. 1,1978

AMOUNT ENCLOSED _____

MAKE CHECK PAYABLE TO AND MAIL TO:

BROWARD COUNTY MEDICAL ASSN
2200 S ANDREWS AVE
FT LAUDERDALE, FL 33316

TO:

*Voluntary (See Back of Yellow Copy)

ORIGINAL - PLEASE RETURN WITH BLUE COPY AND YOUR REMITTANCE

DUES STATEMENT

- ☐ REGULAR MEMBERSHIP $25.00
- ☐ SUSTAINING MEMBERSHIP $100.00
- ☐ FAMILY MEMBERSHIP $40.00
  (INCLUDES REGULAR MEMBERSHIP FOR PHYSICIAN AND SPOUSE)

AMOUNT ENCLOSED_____

MAKE CHECK PAYABLE TO AND MAIL TO:

FLORIDA MEDICAL POLITICAL
ACTION COMMITTEE
P. O. BOX 2371
JACKSONVILLE, FLORIDA 32203

(904) 356-1571 EXT. 37

ORIGINAL - PLEASE RETURN WITH YOUR REMITTANCE

TO:
RUFUS K. BROADAWAY, M.D.
1500 N.W. 12 AVE.
MIAMI, FL. 33136

M.E. NO. 0654/6

DUES STATEMENT

AMOUNT ENCLOSED_____

MAKE CHECK PAYABLE TO AND MAIL TO:

(904) 356-1571 EXT. 37

ORIGINAL - PLEASE RETURN WITH YOUR REMITTANCE

TO:

Exhibit 8

Exhibit 7

AMPAC

MEMORANDUM

TO: State PAC Executives

FROM: Bill Watson Bill

DATE: October 20, 1977

SUBJECT: AMPAC Membership Print-Out -- September

Enclosed you will find a copy of the AMPAC membership print-out for your respective state PAC. This report lists those members processed from August 22, 1977 through September 23, 1977.

If you have any questions about membership or discrepancies on your state list, please call or write me.

WLW:hc
Encl.

81102740023

Ros E Kenyon MD
Chairman
Oklahoma City Oklahoma
Richard P Lewis MD
Secretary
Pittsburgh Pennsylvania

William L Watson
Executive Director and
Treasurer
Mrs. Lee Ann Elliott
Associate Executive Director and
Assistant Treasurer

Edgar T Beddingfield Jr MD
Wilson North Carolina
Mrs. John M Chenault
Decatur Alabama
William H Cooper MD
Washington DC
W J Lewis MD
Dayton Ohio

James C MacLeggan MD
San Diego California
John M Smith Jr MD
San Antonio Texas
Joseph C Von Thron MD
Cocoa Beach Florida
George T Wilkins MD
Granite City Illinois

A copy of our report is filed with the
Federal Election Commission and
is available for purchase from the Federal
Election Commission Washington DC

AMPAC

STATE OF FLORIDA

MONTHLY REPORT

PERIOD ENDING 10/14/77

NAME	LOCAL ADDRESS	CITY - STATE & ZIP	REF.NO.	SEX	BCH	MBR	OCC	CURRENT	YTD

~~C1~~ C2
C63, D6

Exhibit 10

March 11, 1977

John W. Glotfelty, M.D.
1247 Lakeland Hills Blvd.
Lakeland, Florida 33801

Dear Dr. Glotfelty:

Your state could receive a special leadership recognition award by recruiting the following as 1977 sustaining members: You; the President and President-elect of your state medical society; AMA Delegates and Alternate Delegates. These awards will be presented by me in June at the opening of the House of Delegates at the Annual meeting in San Francisco. Please see that these important leaders make their sustaining contribution as early as possible in order for your state to receive this prestigious recognition.

In planning your 1977 membership campaign, please remember that AMPAC provides mailing labels through AMPAC's May membership month of 1976 members who have not yet rejoined in 1977. You will be receiving these labels in June. This is provided to you so that you may send follow-up membership solicitations to last year's contributors who have not yet contributed in 1977. Of course, the labels will reflect what has been received in the AMPAC office and not necessarily what has been received by the state PAC.

Thank you for your cooperation and your enthusiasm. I look forward to working with you in the coming year.

Sincerely,

Rex E. Kenyon, M.D.
Chairman
AMPAC Board of Directors

cc: State PAC Executive

81027103

Exhibit 11

STATE PACs and AMPAC NEED YOU



AMPAC + STATE PAC =

AMPAC

"POLITICS IS NOT SOMETHING TO AVOID OR ABOLISH OR DESTROY. IT IS A CONDITION, LIKE THE ATMOSPHERE WE BREATHE. IT IS SOMETHING TO LIVE; TO INFLUENCE IF WE WISH, AND TO CONTROL IF WE CAN. WE MUST MASTER ITS WAYS OR WE SHALL BE MASTERED BY THOSE WHO DO."

This statement was never as true as it is today. Political scandals which have rocked the nation from coast to coast, at every governmental level, and in both parties, are enough to turn away the novice and even demoralize the more seasoned political enthusiast. The cynics are grateful for this gift of a ready-made excuse to dodge their civic responsibilities, and to use the scandals as their ultimate reason for inactivity.

These scandals should not be a reason to avoid political action, but a reason to become involved politically. Now more than ever, we must use the avenues, opportunities, and possibilities unique to our system to leap into the fray, and by our own dynamic action, help to bring forth positive change. Constructive change can occur when problems are viewed positively as challenges, and crises are viewed optimistically as opportunities for creative change.

Politics will not permit a vacuum. If honest patriots fail to fill leadership positions, then not-so-honest opportunists will step in to fill the void.

The alternative to chaos, and to dishonest leadership, is political action.

- *Political action as an individual, and in a group effort.*
- *Political action with your time as well as your pocketbook.*
- *Political action in the party of your choice.*
- *Political action on behalf of the candidate of your choice.*

A physician, a physician's spouse, or a member of an allied medical profession has the medical political action movement as a vehicle for his own activity. For legislation is determined not in legislative session, but in the voting booth on election day.

The American Medical Political Action Committee, AMPAC, was organized to meet medicine's need for identification in the elective process.

In 1961, AMPAC was created by the American Medical Association to meet the need of providing the medical profession with an opportunity to assume a more active and effective role in electing candidates to public office.

AMPAC is a national, voluntary, non-profit, unincorporated group whose membership consists of physicians, their spouses, and members of allied medical professions. State political action committees are separate, autonomous units which function independently of, but in cooperation with, AMPAC.

AMPAC has two primary objectives. First, it seeks to educate its membership in the political process. Second, it hopes to involve that membership in effective political action.

AMPAC is led by a ten-member Board of Directors, which is appointed for one-year terms by the Board of Trustees of the American Medical Association. As the parent association, the AMA generously supports AMPAC's education activities. The lawful and specific right of the AMA to establish and support such a political action committee was reaffirmed in the Federal Election Campaign Act of 1971, and the 1974 Amendments to that Act.

Membership contributions to AMPAC and the state PACs are usually made at the state level.

Everyone can join AMPAC. Usually the state or county medical society collects the state PAC/AMPAC contribution along with other professionally-related dues. This is called joint billing and most states use some form of this method. In states where no joint billing method is used, the dual contribution is made directly to the state PAC.

The state PAC Chairman then asks for AMPAC political funds (again, membership dollars).

Each state PAC sets its own contribution schedule. Active membership in AMPAC is $10; sustaining membership in AMPAC is $50. The state PAC contribution is over and above these figures.

Active membership in AMPAC entitles the member to PAC identification among his peers, and a subscription to AMPAC's newsletter POLITICAL STETHOSCOPE.

Sustaining membership in AMPAC entitles the sustaining member to a prestigious "99 Plus" pin, and a subscription to all of AMPAC's periodical publications.

Membership contributions to AMPAC and the state PACs are used for candidate support.

The district medical candidate support committee is the basic political unit of the medical political action movement.

It is at this level that the physician plays his most important role as political decision-maker.

The candidate support committee is a group of physicians and their spouses in a given congressional or legislative district who have voluntarily and temporarily formed an organization to help elect a candidate. The candidate support committee provides financial support as well as volunteer manpower to elect the best man to office.

Candidate support committees are composed of Democrats, Republicans and any other party affiliates who, as members of the medical candidate support committee, recognize that political principles are more important than party labels. A candidate welcomes this kind of support because it shows bipartisan activity on behalf of his candidacy.

Once the candidate support committee has done all it can in raising funds for the candidate and in providing manpower for his election effort, it may decide to turn to the state political action committee for further support. From its political funds (membership dollars), the state PAC may decide to augment the local effort.

Sometimes the state PAC may feel that the race is important enough to call on AMPAC for further support.

AMPAC and the state PACs spend membership dollars wisely.

AMPAC and the state PACs use proven methods of evaluation in deciding whether or not to contribute to a candidate. The primary aspects of a campaign which are evaluated before political funds are allocated are: 1) the degree of active and financial support on the part of local physicians for the candidate; 2) the disposition of the candidate toward giving medicine's views a fair hearing; 3) the candidate's chances for success; 4) the degree of professionalism in the campaign; 5) the need of the candidate for additional political funds.

AMPAC doesn't contribute to a candidate in any state without a request from the state PAC. Membership dollars are contributed to physician-officers, and are spent by physician-officers. Physicians make the decision about the disposition of all political funds. Local physicians decide which candidate to support. AMPAC and the state PACs supplement the efforts of local candidate support committees.

AMPAC does not participate in every congressional race, nor is its financial participation in one congressional race unduly large in proportion to the campaign budget as a whole. AMPAC and the state PACs develop campaign contribution policies which reflect the volunteer activities on the part of the local medical community.

AMPAC and the state PACs are respected by leaders of both major political parties.

Federal and state party officials and public officials know of the success of the medical political action movement. Since its inception, AMPAC and the state PACs have steadily grown in number of members, as well as in political effectiveness. Leaders in both parties work in close cooperation with AMPAC and the state PACs. They recognize that AMPAC's educational and political activites have positive benefits for their own organizations. Read what current party leaders have to say about medical political action on the reverse side of this page. Then, make sure your first political contribution this year is to AMPAC and the state PAC. You owe it to yourself, your profession and your country to support the medical political action movement.

For information on how to join your state PAC and AMPAC, please write to AMPAC, Post Office Box 4449, Chicago, Illinois 60680.

What the Party Leaders Think about PAC

Robert S. Strauss, Chairman, Democratic National Committee

"The Democratic Party strongly endorses the concept of political action by physicians across America, and encourages physicians, their husbands and wives, to become actively involved in returning America back to the people."





Mary Louise Smith, Chairman Republican National Committee

"Programs such as those developed by AMPAC which seek to involve more people in the American political process are vital to the future of this nation. Our very way of life depends upon citizen participation. As the wife of a physician, the work of AMPAC is particularly significant to me. I have followed with interest your successes in the past and urge even more active involvement by men and women of the medical community through AMPAC in the future.

Senator Theodore F. Stevens Chairman, Republican Senatorial Campaign Committee

"The American Medical Political Action Committee is to be highly commended for its leading role in actively encouraging individual members to support the cause of good government. The National Republican Senatorial Committee heartily endorses this concept and congratulates AMPAC on its past achievement. May your outstanding service long continue."





Senator J. Bennett Johnston Chairman, Democratic Senatorial Campaign Committee

"Some of the most difficult choices facing our country today relate to our ongoing efforts to guarantee quality health care to all who need it. In formulating national health policies, the input of physicians and other health professionals is crucial. I applaud the role of AMPAC in furthering this dialogue."

Congressman Wayne L. Hays, Chairman, Democratic National Congressional Committee

"The American Medical Political Action Committee is one of the leaders in encouraging political participation among its membership. I encourage you to contribute to help your voice be heard and to support the efforts of your organization."





Congressman Guy Vander Jagt, Chairman, National Republican Congressional Committee

"Physicians have a right and indeed a professional duty to be concerned about the political health of our Nation. AMPAC provides the means for directing that concern into the elections process."

Exhibit 12 A

DIVISION OF PUBLIC AFFAIRS

CONGRESSIONAL DIRECTORY

AMERICAN MEDICAL ASSOCIATION

1972-SECOND SESSION-92ND CONGRES



Exhibit 12B

CONGRESSIONAL DIRECTORY

AMERICAN MEDICAL ASSOCIATION

1976–SECOND SESSION–94TH CONGRES

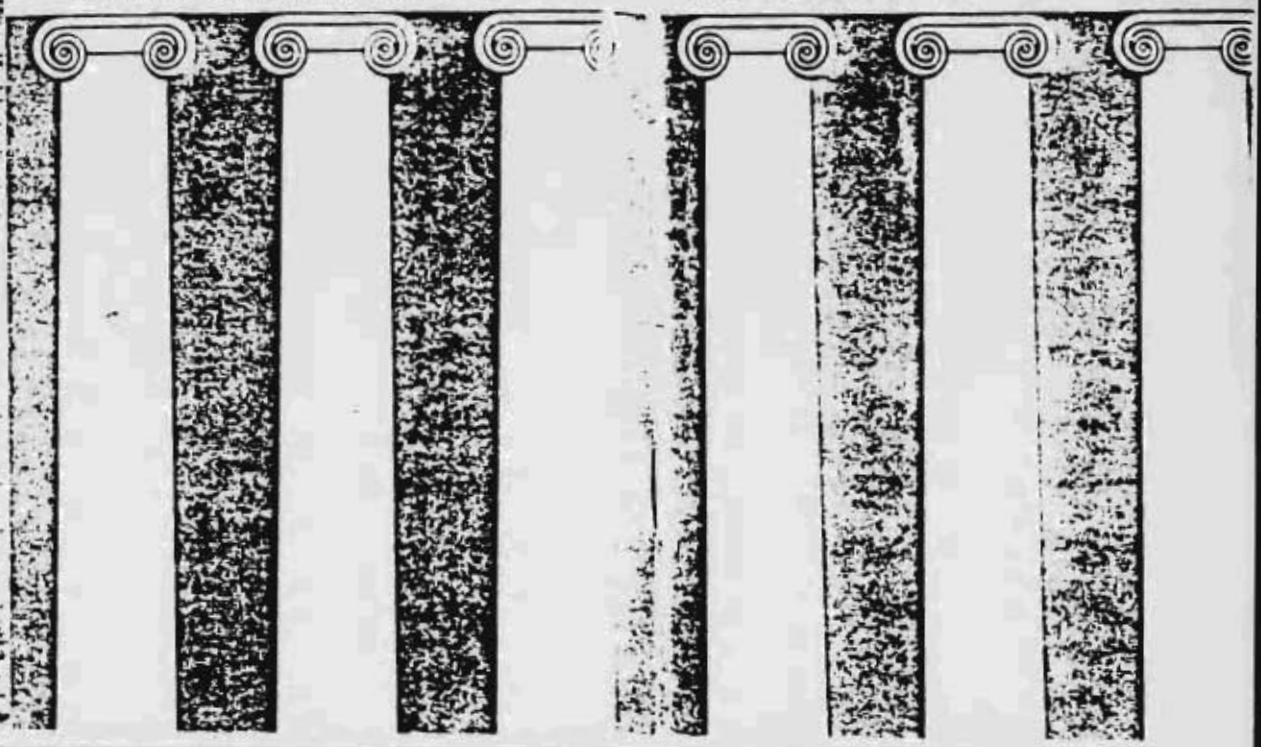


Exhibit B.

The Florida Medical Political Action Committee
Post Office Box 2371
Jacksonville, Florida 32203

M I N U T E S

FLAMPAC Board of Directors

November 15, 1975
Host Airport Inn
Tampa, Fla.

ATTENDANCE

Members Present:
Rufus K. Broadaway, M.D., President, John W. Glotfelty, M.D., Vice President, William W. Thompson, M.D., Secretary, J.C. Hewitt, M.D., Donald Nikolaus, M.D., John Hamilton, M.D., Thomas Edwards, M.D., Ramona Updegraff, W.A. Rep. to FLAMPAC, Karl Rolls, M.D., Henry Perry, Jr., M.D., Reginald Stambaugh, M.D., Carl Andrews, M.D., Andre' Capi, M.D., Fred Andrews, M.D., Fred Butler, M.D., Jack Cleveland, M.D., Louis Murray, M.D., Frank Evans, M.D., Quillian Jones, Jr., M.D.

Members Absent:
Frank C. Coleman, M.D., Treasurer, Joseph C. Von Thron, M.D., FMA Liaison, Edward G. Haskell, Jr., M.D., Immed. Past President, Taylor Kirby, Jr., M.D., Samuel M. Day, M.D., Eugene Peek, M.D., Allyn B. Giffin, M.D., Robert E. Windom, M.D., Richard Fleming, M.D., Brock Magruder, M.D., Arnold Kaplan, M.D., Margaret Skinner, M.D.

Others Present:
Laurie Dozier, M.D., Elizabeth Rolls, W.A., John Richardson, FMA Staff, George Palmer, Jr., FMA Staff, Jan Taylor, FMA Staff, Charles W. Murfin, Executive Director, FLAMPAC, FMA Staff, Diana Hipp, Recorder.

OPENING REMARKS

Dr. Broadaway opened the meeting at 11:47 a.m. by welcoming the Board to Tampa.

APPROVAL OF MINUTES

THE MINUTES OF THE APRIL 25, 1975 MEETING OF THE BOARD OF GOVERNORS AND THE MINUTES OF THE SEPTEMBER 27, 1975 MEETING OF THE FLAMPAC EXECUTIVE COMMITTEE WERE APPROVED AS PUBLISHED.

TREASURER'S REPORT

THE FINANCIAL REPORT WAS APPROVED PENDING CLARIFICATION OF TWO ITEMS UNDER DISBURSEMENTS:

1) TRAVEL BY MEMBERS IN STATE
2) CONTRIBUTIONS

REPORT BY THE CHAIRMAN

Dr. Broadaway in his report, praised the members of the FLAMPAC Board for their work toward making FLAMPAC such a successful organization. Dr. Broadaway went on to praise The Florida Medical Association Board of Governors for their excellent support of FLAMPAC.

REPORT BY THE EXECUTIVE DIRECTOR

The Executive Director discussed several portions of the new Federal Elections Commission regulations and promised that a report on these regulations would be sent to each member of the Board.

REPORT BY MEMBERS ON EACH OF THEIR KEY CONTACTS

A report was given by each member of the Board on his Key Contacts. The Board expressed the recommendation that the individual visits to Key Contacts be continued. They also expressed their wish that The Florida Medical Association and FLAMPAC re-establish their participation in the AMPAC workshops.

OLD BUSINESS

MEMBERSHIP CAMPAIGN

There was general discussion of the need for organizing an active campaign for FLAMPAC membership in Florida. It was generally decided that to strengthen FLAMPAC membership in 1976 would be a top priority.

CANDIDATE EVALUATION ACTIVITIES

The Board considered a plan for formalizing candidate selection activities.

MOTION:

MOTION CARRIED THAT THE EXECUTIVE DIRECTOR BE DIRECTED TO ORGANIZE CANDIDATE SELECTION COMMITTEES FOR EACH COUNTY MEDICAL SOCIETY IN FLORIDA: THAT EACH CANDIDATE SELECTION COMMITTEE CONSIST OF:

1) FLAMPAC BOARD MEMBERS
2) KEY CONTACTS
3) WOMAN'S AUXILIARY REPRESENTATIVE
4) COUNTY MEDICAL SOCIETY REPRESENTATIVE
5) LEGISLATIVE CHAIRMAN

AND FURTHERMORE, THAT EACH COMMITTEE INTERVIEW CANDIDATES FOR VARIOUS OFFICES.

It should be noted that the reason for establishing candidate selection committees is to increase local input into candidate selection. It was further recommended that local physicians be informed in advance and invited to participate in meetings of the candidate selection committee.

FLAMPAC-AMPAC SEMINAR

The program for the January 30, 1976 FLAMPAC-AMPAC Seminar to be held at the Carlton House Hotel in Orlando, Florida, was discussed. The Board recommended that the medical leaders throughout the state of Florida be encouraged to attend.

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FLAMPAC WORKSHOPS The Executive Director proposed that several seminars be held for the purpose of informing the general physician population on political action, legislation and professional liability insurance activities. There were no objections.

NEW BUSINESS

BOARD VACANCY The Board was informed that Dr. James White had been nominated by The Volusia County Medical Society to fill the vacancy in the Fourth Congressional District. It was pointed out that the committee had been unable to contact Dr. Peek on this matter prior to Board consideration.

MOTION: MOTION CARRIED THAT DR. WHITE BE TENTATIVELY APPROVED, PENDING CONFIRMATION BY DR. PEEK AND THE FLORIDA MEDICAL ASSOCIATION BOARD OF GOVERNORS.

ADDITIONAL BOARD MEMBERS The Board discussed the advisability of selecting additional alternate Board members.

MOTION: MOTION CARRIED THAT THE EXECUTIVE COMMITTEE BE ASKED TO CONSIDER THE POSSIBILITY OF APPOINTING MORE ALTERNATE FLAMPAC BOARD MEMBERS, ESPECIALLY IN THOSE CONGRESSIONAL DISTRICTS COVERING LARGE GEOGRAPHIC AREAS.

INVESTING FLAMPAC FUNDS The Board was informed that it was both advisable and legal that FLAMPAC funds be invested in a safe short term interest-bearing account.

MOTION: MOTION CARRIED THAT THE EXECUTIVE COMMITTEE BE DIRECTED AND EMPOWERED TO KEEP A PORTION OF FUNDS IN A SAVINGS ACCOUNT AND SHORT TERM CERTIFICATES.

PURCHASING AMPAC MEMBERSHIPS The Executive Director recommended that the FLAMPAC Board authorize FLAMPAC to purchase AMPAC memberships in the name of individuals as a substitute for funds that could be designated for state campaign contributions only. There were no objections.

FORMATION OF TASK FORCE The FLAMPAC Board discussed the need for a state-wide task force to deal specifically with FLAMPAC membership.

MOTION: MOTION CARRIED THAT A STATE-WIDE MEMBERSHIP COMMITTEE BE FORMED, CONSISTING OF THE ALTERNATE BOARD MEMBERS TO THE FLAMPAC BOARD OR AN INDIVIDUAL DESIGNATED BY THE ALTERNATE BOARD MEMBER WITH THE VICE PRESIDENT OF FLAMPAC SERVING AS CHAIRMAN OF THIS COMMITTEE.

LEGISLATIVE APPRECIATION DINNERS

The Executive Director requested policy guidelines from the FLAMPAC Board on FLAMPAC support of Legislative Appreciation Dinners.

MOTION:

MOTION CARRIED THAT FLAMPAC WILL PARTICIPATE IN LEGISLATIVE APPRECIATION DINNERS, PROVIDED THAT PROPER APPROVAL IS OBTAINED FROM THE EXECUTIVE COMMITTEE AND/OR THE FULL BOARD OF DIRECTORS OF FLAMPAC, SUCH PARTICIPATION NOT TO EXCEED $250.00 AND WILL BE APPROVED ONLY IF AT LEAST $250.00 HAS BEEN DONATED BY INDIVIDUAL PHYSICIANS.

MAXIMUM TENURE FOR BOARD MEMBERS

The possibility of establishing a maximum tenure for FLAMPAC Board members was discussed. It was pointed out that although there were advantages to introducing new Board members disadvantages in the form of losing many good effective Board members also existed. The FLAMPAC Board elected to set no policy on this matter at this time.

WOMAN'S AUXILIARY ROLE IN FLAMPAC

Dr. Broadaway introduced Mrs. Ramona Updegraff and congratulated her for becoming a voting member of the Executive Committee. Mrs. Updegraff assured the FLAMPAC Board that the Woman's Auxiliary intends to take a very active role in FLAMPAC operations. Dr. Glotfelty expressed his whole-hearted support for utilizing Woman's Auxiliary services on FLAMPAC's behalf.

DOCTOR'S PRECINCT PLAN

The Executive Director discussed a proposed plan to involve physicians in campaigns at the precinct level. The plan was endorsed by the FLAMPAC Board and the Executive Director was directed to proceed with this plan.

COLLECTION FEES

The Executive Director asked that the FLAMPAC Board reconsider existing Board policy which calls for a rebate of 1% of all funds collected on FLAMPAC's behalf by county medical societie

MOTION:

MOTION CARRIED THAT THE EXISTING BOARD POLICY OF REIMBURSING COUNTY MEDICAL SOCIETIES 1% OF THEIR FLAMPAC MEMBERSHIP AS REIMBURSEMENT FOR BILLING EXPENSES BE RESCINDED.

COUNTY EXPENSES-SOLICITING FLAMPAC MEMBERSHIP

The FLAMPAC Board considered the matter of reimbursement to county medical societies for mailings on FLAMPAC's behalf.

MOTION:

MOTION CARRIED THAT EXPENSES INCURRED BY COUNTY MEDICAL SOCIETIES FOR MAILINGS AND OTHER SERVICES ON BEHALF OF FLAMPAC WILL NOT BE PAID BY FLAMPAC UNLESS SUCH MAILING OR SERVICES ARE PREVIOUSLY REQUESTED AND APPROVED BY FLAMPAC.

JOINT BILLING

A general discussion of the advantages of joint billing took place. The Executive Director cited examples of the advantages of joint billing and it was generally decided by the Board that each member would attempt to assure that each county in their area would bill for FLAMPAC membership in connection with their county, state and AMA dues notices.

FLAMPAC MAILINGS TO NON-MEMBERS

The FLAMPAC Board considered restrictions existing in Board policy concerning the mailing of FLAMPAC information to FLAMPAC non-members.

MOTION:

MOTION CARRIED THAT FLAMPAC WILL BE ALLOWED TO MAIL INFORMATION TO COUNTY MEDICAL SOCIETY EXECUTIVES, EDITORS OF ALL MEDICAL JOURNALS AND TO ANY OTHERS DESIGNATED BY THE EXECUTIVE COMMITTEE, REGARDLESS OF THEIR MEMBERSHIP STATUS WITH FLAMPAC.

ALLIED GROUP PARTIC-IPATION IN FLAMPAC

The Executive Director discussed the history and precedent for allied group participation in FLAMPAC.

MOTION:

MOTION CARRIED TO DIRECT THE EXECUTIVE COMMITTEE TO ACTIVELY SEEK SOFT DOLLAR CONTRIBUTIONS FROM ALLIED HEALTH GROUPS SUCH AS: DENTISTS, PHARMACISTS AND PHARMACEUTICAL COMPAINES. THESE DONATIONS SHALL BE TREATED AS SOFT DOLLAR CONTRIBUTIONS. THE EXECUTIVE DIRECTOR WAS ASKED TO ESTABLISH LIAISONS WITH OTHER POLITICAL ACTION COMMITTEE ORGANIZATIONS. SPECIFICALLY, THE EXECUTIVE DIRECTOR SHALL SEEK LIAISON MEMBERS TO ATTEND MEETINGS AND COOPERATE ON CAMPAIGN CONTRIBUTIONS WHERE JOINT INTEREST EXISTS.

COUNTY REPRESEN-TATIVES TO FLAMPAC

The FLAMPAC Board urged that each county medical society appoint a representative to FLAMPAC. The Executive Director was asked to compile a list of these representatives.

TRAVEL EXPENSES FOR BOARD MEMBERS

The FLAMPAC Board expressed the need for continuing the policy that all members attending FLAMPAC meetings do so at their own expense. This is to assure all FLAMPAC members that their dues are used for political education and campaign contribution purposes and not for travel.

COMMITTEE ON NAT'L. LEGISLATION

It was unanimously decided that future meetings of the FLAMPAC Board should be scheduled jointly with the Florida Medical Association Committee on National Legislation.

8112274336

TIME AND PLACE OF NEXT MEETING The FLAMPAC Board unanimously approved the future meeting date of January 31, 1976, to follow an earlier meeting of the Committee on National Legislation, at the Carlton House Hotel in Orlando, Florida.

ADJOURNMENT Dr. Broadaway adjourned the meeting at 3:03 p.m.

./dh

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FEC
DOCUMENT
SEPARATOR

ITEM ON THE AGENDA IS BEFORE THE BOARD: Exhibit 14

Corporate (P.A.) checks can be used in nonfederal campaigns or for political education. In the past we have been putting P.A. checks into the political education fund (these men who joined FLAMPAC with a P.A. check have not been shown as members of FLAMPAC).

AMPAC legal authorities suggest that three things might be done with P.A. checks:

1. Write the P.A. back and ask the doctor(s) to send their own personal checks for FLAMPAC membership rather than the P.A. check (This alternative loses many potential FLAMPAC members as they often will not follow-up with a personal check.);

2. Take the P.A. checks and notify the doctor(s) that it has been received and his check will be used for FLAMPAC educational purposes only;

***3. OR Take the P.A. check and notify the doctor(s) that it has been received and his check will be used for FLAMPAC educational purposes or for state legislative candidates only.

As P.A.'s cannot become members of AMPAC per se, MOTION IS MADE THAT THE THIRD ALTERNATIVE LISTED ABOVE BECOME THE FLAMPAC PROCEDURE AS FOLLOWS:

TAKE THE P.A. CHECK AND NOTIFY THE DOCTOR(S) THAT IT HAS BEEN RECEIVED AND HIS CHECK WILL BE USED FOR STATE LEGISLATIVE CANDIDATES (MONIES CAN BE TRANSFERRED OUT OF THE POLITICAL ACTION ACCOUNT INTO THE POLITICAL EDUCATION ACCOUNT WHEN NEEDED; THE REVERSAL IS NOT TRUE.)

ONCE A YEAR FLAMPAC WILL SEND A LUMP SUM CHECK (IN THE AMOUNT OF $10.00 PER P.A. DOCTOR WHO JOINED UNDER A P.A. CHECK) TO AMPAC AS THE AMPAC MEMBERSHIP FEE FOR EACH P.A. MEMBER.

BY UTILIZING THIS METHOD, P.A. CHECKS CAN BE USED FOR EITHER POLITIC ACTION OR POLITICAL EDUCATION; P.A. MEMBERS WILL BE LISTED AS MEMBERS ON THE FLAMPAC ROSTER; P.A. MEMBERS WILL BE LISTED AS MEMBERS ON THE AMPAC ROSTER.

MOTION REGARDING THE ABOVE PROCEDURE SHOULD BE RECOMMENDED TO THE FLAMPA BOARD PROVIDED THE MOTION (AS FAR AS LEGALITY IN FLORIDA) IS CLEARED BY THE FMA LEGAL COUNSEL. (AMA LEGAL COUNSEL HAS ALREADY CLEARED IT.)

a1c27139

Exhibit 15.

THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE
Post Office Box 2371
Jacksonville, Florida 32203

CONFIDENTIAL

M I N U T E S

Board of Directors
July 24-25, 1976
Innisbrook Resort, Tarpon Springs, Florida

CALL TO ORDER — The meeting was called to order at 9:20 a.m. on July 24, by Secretary Thompson, due to the absence at the beginning of the meeting of Dr. Broadaway and Dr. Glotfelty.

ATTENDANCE — Members Present:
Rufus K. Broadaway, M.D., President; John W. Glotfelty, M.D., Vice President; William Thompson, M.D., Secretary; Francis C. Coleman, M.D., Treasurer; Joseph C. Von Thron, M.D., FMA Liaison; Mrs. Ramona Updegraff, Woman's Auxiliary Representative; Louis C. Murray, M.D.; Robert Windom, M.D.; Eugene Peek, M.D.; Fred C. Andrews, M.D.; Taylor Kirby, M.D.; John M. Hamilton, M.D.; Julian H. Groff, M.D.; Donald G. Nikolaus, M.D.; Irving Essrig, M.D.; R.J. Stambaugh, M.D.

Members Absent:
Philip B. Phillips, M.D.; Thomas Edwards, M.D.; Samuel Day, M.D.; James White, M.D.; Allyn B. Giffin, M.D.; Karl R. Rc M.D.; G. Brock Magruder, M.D.; H. Quillian Jones, Jr., M.I Fred A. Butler, M.D.; Carl E. Andrews, M.D.; Andre S. Capi M.D.; Henry D. Perry, Jr., M.D.; Arnold A. Kaplan, M.D.; Jack Q. Cleveland, M.D.; Margaret Skinner, M.D.; Franklin Evans, M.D.; Richard M. Fleming, M.D.

Others Present:
Robert N. Webster, M.D.; Donald O. Alford, M.D.; Michael I Ballard, M.D.; John S. Stewart, M.D.; Roger D. Petersen, M Laurie L. Dozier, Jr., M.D.; Charles Metzger, M.D.; Charle Montgomery, M.D.; Dick L. Van Eldik, M.D.; Ernest Wollin, Marvin Burdette, M.D.; Thomas D. Bartley, M.D.; Scotty Fr FMA Director of Legislative Activities; George Palmer, FM Capital Office; Peter Lauer, AMPAC Representative; Diana Hipp, Hillsborough County Medical Society; Cathy Lunsford Hillsborough County Medical Society; Carol Crowley, Palm Beach County Medical Society; Jamie Couch, Palm Beach County Medical Society; Beverly F. Dozier; W.G. Stafford, Broward County Medical Society; John Hanni, Jr.; Paul New AMPAC campaign consultant; Kaylee Cutler, FLAMPAC consult Charles W. Murfin, FLAMPAC Executive Director; Judith A. Klosterman, Recorder.

APPROVAL OF MINUTES — MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE BOARD MEETING OF MAY 7, 1976, BE APPROVED AS PUBLISHED.

8112270210

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE EXECUTIV COMMITTEE MEETING OF JUNE 27, 1976, BE APPROVED AS PUBLISHE

MOTION CARRIED UNANIMOUSLY THAT THE MINUTES OF THE CANDIDAT SELECTION COMMITTEE MEETING OF MAY 25, 1976, BE APPROVED AS PUBLISHED

TREASURER'S REPORT

MOTION CARRIED UNANIMOUSLY THAT THE TREASURER'S REPORT AND ADDITION THERETO BE APPROVED AS PUBLISHED.

MOTION FOR BASIC CONTRIBUTION

MOTION CARRIED UNANIMOUSLY THAT THE FOLLOWING BASIC CONTRIBUTION GUIDELINES BE FOLLOWED: $500 PLUS AMPAC'S CONSIDERATION FOR THE SENATE; $500 PLUS AMPAC'S CONSIDERATI FOR CONGRESS; $300 FOR THE FLORIDA SENATE; $200 FOR THE FLORIDA HOUSE; $500 FOR KEY M.D. RACES.

MOTION INVOLVING INCREASE OR DECREASE

MOTION CARRIED UNANIMOUSLY THAT A COMMITTEE COMPOSED OF THE EXECUTIVE COMMITTEE PLUS THE DISTRICT BOARD MEMBERS INVOLVED CAN INCREASE OR DECREASE NEEDS FOR CONTRIBUTIONS ACCORDING TO THE INDIVIDUAL CANDIDATE.

MOTION NOT TO CONTRIBUTE

MOTION CARRIED THAT FLAMPAC WILL NOT CONTRIBUTE TO CANDIDAT WITHOUT OPPOSITION OR TO THOSE WHO DO NOT HAVE A CHANCE TO WIN. EXCEPTIONS WOULD BE UP TO THE EXECUTIVE COMMITTEE AND DISTRICT REPRESENTATIVES. (This was the previous policy and was simply reaffirmed.)

REPORT OF PRESIDENT

Dr. Broadaway gave a report stating that FLAMPAC has, as of July, 1976, 4,000 members with 70 sustaining members, while the yearly FLAMPAC membership for 1975 was 3,500 with 7 sustaining members.

Dr. Broadaway spoke about our goals for the remaining year and what we should try to accomplish prior to the election.

REPORT OF EXECUTIVE DIRECTOR

Mr. Murfin gave an outline of the meeting for Sunday, July which will be an informational campaign worker's program and panel discussion.

OLD BUSINESS

MOTION SPECIALTY GROUP PACS

MOTION CARRIED UNANIMOUSLY THAT THE FLORIDA MEDICAL POLITIC ACTION COMMITTEE SERVE AS A CENTRAL DEPOSITORY FOR THE MEDICAL POLITICAL ACTION EFFORT; AND THAT THE FLAMPAC BOARD ESTABLISH A PROCEDURE WHEREBY A SPECIALTY GROUP INTERESTED IN A SPECIFIC CONTRIBUTION TO A CANDIDATE COULD REQUEST ANY MONIES DONATED TO FLAMPAC OVER AND ABOVE THE BASE MEMBERSHIP FOR MEMBERS OF THE PARTICULAR SPECIALTY GROUP BE UTILIZED IN AREAS DEEMED NECESSARY BY THE SPECIALTY GROUI

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MOTION SPECIALTY GROUP PACS	MOTION CARRIED UNANIMOUSLY THAT THE FLORIDA MEDICAL POLITICAL ACTION COMMITTEE BOARD REQUEST THAT SPECIALTY GROUPS BE INVITED TO APPOINT ONE MEMBER OF THE SPECIALTY GROUP TO SERVE AS AN EX OFFICIO MEMBER OF THE FLAMPAC BOARD IN ORDER TO PROVIDE LIAISON BETWEEN THE FLAMPAC BOARD AND THE INDIVIDUAL SPECIALTY GROUP.
MOTION STATISTICAL POLL	MOTION CARRIED THAT FLAMPAC CONDUCT A POLL NOT TO EXCEED AN EXPENDITURE OF FLAMPAC FUNDS OF $3,500; HOWEVER, IF OTHER FUNDS BECOME AVAILABLE, THESE ADDITIONAL FUNDS MAY BE USED FOR SAID POLL.
PUBLICATION IN FMA JOURNAL	It was noted that the Executive Committee of The Journal did not approve the FLAMPAC request for one or more pages per month in The Journal to be used to discuss political topics or for purchased advertising space in The Journal for the same purpose.
NEW BUSINESS	
CAMPAIGN BUDGETS	It was noted that the balance in FLAMPAC's national campaign fund is $29,300; the balance in FLAMPAC's state campaign fund is $35,560.
U.S. SENATE POLL	The results from the poll of the FLAMPAC Board of Directors regarding the race for the Senate seat presently held by Senator Lawton Chiles were as follows: Senator Chiles - 7; Senator Sims - 2; Dr. Grady - 9; support all three - 1; support two - 4; uncommitted - 1; postpone decision until a later date - 6.
MOTION FLAMPAC VACANCIES	MOTION CARRIED THAT DONALD O. ALFORD, M.D., BE RECOMMENDED TO FILL THE VACANCY IN DISTRICT 2. MOTION CARRIED THAT JOHN C. KRUSE, M.D., BE RECOMMENDED TO FILL THE VACANT SEAT IN DISTRICT 3 WHICH SAMUEL DAY, M.D., IS VACATING. MOTION CARRIED THAT HAROLD WILLIAMSON, M.D., BE RECOMMENDED TO FILL THE VACANCY IN DISTRICT 7.
FLAMPAC MEETING EXPENSES	MOTION CARRIED THAT FLAMPAC ASK THE FLORIDA MEDICAL ASSOCIATION TO APPROPRIATE FUNDS FOR EXPENSES FOR ONE MAJOR MEETING PER YEAR FOR FLAMPAC COMMITTEE MEMBERS.

PRESS RELEASES ON CONTRIBUTIONS

A discussion was held regarding the pros and cons of press releases on contributions. It was stated that we should be proud of our contributions and that candidates may desire to use our endorsement. However, some physicians may be angry having the extent of our support publicized. Also, some candidates may not wish us to be public in our support It was agreed that we would leave this up to individual candidates.

FLAMPAC SPECIAL PROGRAMS

The following special FLAMPAC programs were discussed by Charles Murfin: Candidate selection and support committees which request physicians to work on behalf of a specific candidate through a letter requesting this support or throu personal contact; Boosters committee which asks physicians who have donated in the past to donate again; the Dade-Broward project; the physician precinct program; the cent volunteer operation; special events such as coffees, cockt parties, etc.; and blitz day where an all-out effort of support is focused on one day just prior to election.

MOTION APPROVAL OF RECOMMENDATIONS OF THE CANDIDATE SELECTION COMMITTEE

MOTION CARRIED UNANIMOUSLY THAT THE RECOMMENDATIONS DETERMI AND PRESENTED BY THE FLAMPAC CANDIDATE SELECTION COMMITTEE BE APPROVED AS PRESENTED. (See Appendix 1)
Dr. Glotfelty asked if there were further consideration of candidates that needed to be approved at this time. There was none.

MOTION

MOTION CARRIED UNANIMOUSLY THAT IN RACES WHERE NO DETER-MINATION WAS MADE, FLAMPAC WILL BE GUIDED BY THE RECOMMENDA OF THE COUNTY SELECTION COMMITTEE UPON APPROVAL BY THE FLAM EXECUTIVE COMMITTEE AND THE DISTRICT BOARD MEMBER INVOLVED.

SEMINAR

Dr. Glotfelty turned the meeting over for the purpose of a political seminar to Mr. Murfin, Executive Director of FLAMPAC; Mr. Pete Lauer, field representative of AMPAC; and Mr. Paul Newman, political consultant.

ADJOURNMENT

The meeting was adjourned at 12:00 noon, Sunday, July 25.

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Exhibit 16

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October 18, 1976

SPECIAL DELIVERY

Mr. Bill Watson
AMPAC
Post Office Box 4449
Chicago, Illinois 60680

Dear Mr. Watson:

At the October 17 Board of Directors meeting, the FLAMPAC Board instructed me to officially request consideration of contributions by AMPAC to the individuals listed below. Because of the time factor involved, if possible please mail the checks directly to the physicians indicated with a copy of your transmittal letter to this office.

$5,000 for Richard Kelly, Congressional District 5. Please mail this check directly to Mr. Kelly's key contact physician, Donald G. Nikolaus, M.D., Mease Hospital, Dunedin, Florida, 33528.

$2,500 for C.W. Bill Young, Congressional District 6. Please mail this check to John Hamilton, M.D., 424 Beach Drive North, St. Petersburg, Florida, 33701.

$1,500 for Bob Johnson, Congressional District 8. Please mail this check to Karl R. Rolls, M.D., 1950 Arlington Street, Sarasota, Florida, 33579.

Thank you for your consideration of these matters.

Cordially yours,

Judith A. Klosterman
Secretary for the FLAMPAC Board

jak

CC: Rufus K. Broadaway, M.D.
Scotty Fraser
Joseph C. Von Thron, M.D.

8104270014

Florida Medical Association Auxiliary, Inc. October 17

President
Mrs. Richard B. Moore
121 Pine Trail
West Palm Beach, Florida 33405

President-Elect
Mrs. Thomas B. Thames
1706 Pepperidge Drive
Orlando, Florida 32806

November 21, 1977

Connie Wade

Mr. George Palmer,
Executive Director
FLAMPAC
100 College Avenue
Tallahassee, Fl 32301

Dear George:

Although I have thanked you personally, I would like to thank you on behalf of those few doctor's wives who attended the Seminar this past week end. I am very much aware of the tremendous effort put forth by you and John Thrasher, Phil Gilbert, and your staff in Tallahassee, and I want you to know that I so very much appreciate what you have done and are doing for doctors and their wives in thi s state. To say I was embarrassed at the turn out would be, perhaps, the understatement of the year! I guess we talked that one out at the Palm Beach County Annual meeting so I will just say again - thanks George, and I am sorry that the wives did not show up. It was a well planned and well executed meeting. I will write Linda and Pete a letter and thank them for coming down too.

Enclosed letter (copy) is self explanatory - we have already discussed it eye ball to eye ball and you know how much I would love to go out to Austin - I really would like to get so smart that I could join the team and help teach county auxilians how to work in a campaign effectively. I might learn a LOT in Austin, right? I guess I will have to miss it though; however, if something changes, I may hop a plane and go on out. I am getting my county visitations set up now and I do have two around that date - so, that settled it I suppose.

George, we really do have to make some decisions about the February meeting in order for me to finalize my plans for the annual meeting and a part of my program Rex Kenyon has agreed to come to Florida during the annual meeting and I will have him speak at some point - also, of course, Linda and Pete offered to help out in any way - and if it would fit in with our plans (and their contract with Paul Newman) they might bring him with them. They have him under contract for a certain number of days per year and if we fall in that category, we will not have to pay for him. If we need to meet someplace to discuss this, perhaps we could both go to Jacksonville where we would be with Don and Harold and settle the whole thing, as well as other things I need to do in the Jacksonville area. Let me know what you think, in the meantime, enjoy your sweet wife and those three precious children (and their Star Wars bubble gum). Thank you for coming down and for going to that horrible dinner meeting of the PBC Medical Society!

Love to you and Phil

Call Dr. Glover - Exhibit 18

J. G: will attend

Pres-Elect Dade Co M.S.

✓ Carol Elmquist - will attend

September 30, 1977

John W. Glotfelty, M.D.
Chairman, FLAMPAC
1247 Lakeland Hills Blvd.
Lakeland, Florida 33801

Dear Dr. Glotfelty:

AMPAC invites you, Mr. George Palmer, Jr. and two other AMPAC members from Florida to a pilot training seminar on Saturday, November 12, 1977, at the Hyatt Regency Hotel in Atlanta, Georgia. The seminar is entitled CORE (Candidate, Organization and Resource Evaluation). Its purpose is to train medical family members in skills needed to be effective volunteers in campaigns.

It would be very helpful to us if you would recommend two additional AMPAC members from your state whom you feel should be invited to attend this seminar. These persons should be persons who can reasonably be expected to utilize the educational training skills taught at the seminar in some political campaign in 1978. The specific races in which those you recommend may be involved are immaterial. We plan to send follow up questionnaires to seminar participants to ask for their evaluation of the skills taught in the seminar in an actual campaign situation.

I have enclosed a form for your recommendations. We would like your recommendations as soon as possible so that we can finalize and send out the invitations, hotel reservation cards, and other details on the seminar.

The seminar will begin at 9 a.m. on Saturday, November 12. An early bird reception will be held at 8 p.m. on Friday night for those who arrive the night before.

8112270015

AMPAC will provide for one night's lodging at the Hyatt Regency for the four representatives from your state, preferably for Friday evening. We certainly hope your busy schedule will permit you to attend.

Sincerely,

William L. Watson
Executive Director

cc: George Palmer, Jr.

8102270117

CANDIDATE, ORGANIZATION AND RESOURCE EVALUATION (CORE)
Pilot Program

When?

Saturday, November 12, 1977, 9 a.m. til 3:45 p.m., including a working lunch. Reception on Friday, November 11 from 8 til 10 p.m.

Where?

Hyatt Regency Hotel, Atlanta Georgia

Who?

Four AMPAC members from the states of Florida, Georgia, North and South Carolina, Alabama, Mississippi, Louisiana, Tennessee, Kentucky and others.

Faculty will include AMPAC Board and staff members and Paul Newman, professional campaign consultant.

What?

This is a pilot program developed by AMPAC to fill the need of medical political action leaders who are motivated to be leaders in campaigns, but who may not be trained in campaign skills. The curriculum will include an overall view of campaigns based on a campaign timetable. Participants will also learn how to fill key roles in a campaign such as volunteer manager and scheduler. In addition, skills will be taught in the areas of research, targeting, press relations and telephone banks. One half of the program will be devoted to group projects for medical family members such as voter registration, absentee ballot and get out the vote drives and fundraising.

Why?

Medical family members must be prepared to give volunteer hours in addition to campaign contributions. This program is designed to increase the effectiveness of physicians and their spouses in political campaigns.

AMPAC, Post Office Box 4449, Chicago, Illinois 60680

81127718

PILOT CORE PROGRAM

Saturday, November 12, 1977
Hyatt Regency Hotel, Atlanta, Georgia
9 a.m. til 3:45 p.m.

1. John W. Glotfelty, M.D.
Name

1247 Lakeland Hills Blvd.
Street Address

Lakeland, Florida 33801 (NOTE: No hotel reservations needed
City, State and Zip code

2. George S. Palmer, Jr.
Name

100 East College Avenue
Street address

Tallahassee, Florida 32801
City, state and zip code

3. Frank C. Coleman, M.D.
Name

4807 Armenia Avenue
Street address

Tampa, Florida 33603
City, state and zip code

4. Mrs. John G. Elmquist (Carol)
Name

319 Ontario Place
Street Address

West Palm Beach, Florida 33409
City, state and zip code

Florida
State

AMPAC, Post Office Box 4449, Chicago, Illinois 60680

8102270219

Political Action Committee Chicago Illinois 60580 312 644 1585 535 North Dearborn Street

Exhibit 19
Palmer

November 1, 1977

Mr. George Palmer, Jr.
Florida Medical Association
100 East College Street
Tallahassee, Florida 32301

Dear George:

Thank you again for your hospitality in Orlando. I can assure you that AMPAC's portion of the program will be even better in Ft. Lauderdale.

You will recall that I mentioned to you AMPAC's portion of the AMA National Leadership Conference to be held January 26 through the 29th at the Marriott Motor Hotel in Chicago, Illinois.

We feel that those sessions sponsored by AMPAC will be essential for any State PAC Exec in 1978. The first one to be given on Thursday, January 25th, from 1:00 p.m. til 4:00 p.m. (at a cost of $25.00) is entitled Focus On The States. Academic and professional experts will discuss congressional redistricting and reapportionment and their importance for election outcomes following the 1980 census. How districting plans are drawn, how political strategies affect the redistricting process, and how concerned physicians and medical family members can understand and influence districting decisions will be presented. The outcomes of the 1978 and 1980 elections will definitely affect the redistricting process. For this reason, we offered this session now so that execs and medical family members will know the importance of becoming involved in state legislative and gubernatorial races in 1978 and 80.

continued -

Ros E Konpon MD
Chairman
Oklahoma City Oklahoma
Michael P Lewis MD
Secretary
Pittsburgh Pennsylvania
William L Watson
Executive Director and

Edgar T Beddingfield Jr MD
Wilson North Carolina
Mrs. John M Chenault
Decatur Alabama
William H Cooper MD
Washington DC
W J Lewis MD
Dayton Ohio

James C MacLaggan MD
San Diego California
John M Smith Jr MD
San Antonio Texas
Joseph C Von Thron MD
Cocoa Beach Florida
George T Wilkes MD

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission Washington DC

The second AMPAC portion will be given on Friday, January 26th and is entitled Opinion Makers In Politics: 1978. This will be a one hour session on how medical family members can be the key to success in political campaigns. What roles they can fill as individuals and in a group will be presented by experts in professional campaign management and medical political action.

George, if at all possible we hope you can attend for Florida is a key state since it will probably gain two congressional districts after the 1980 census.

Sincerely,

Linda

Linda Hudson
Assistant to the Director

LH:hc

81102715

FILE COPY

1965

Donald G. Cameron, Director
Finance Section

January 6, 1975

George S. [illegible], Jr.
Manager, Caribbean Office

AMA Leadership Conference Registration Fee

Don Jones has requested my attendance at the entire 1975 AMA Leadership Conference in Chicago, Illinois, January 26-28, 1975. I previously requested payment of $25.00 for the registration fee for the AMPAC Seminar entitled, "Focus on the States" (see copy of check attached). I will need an additional $100.00 to cover the fee for the Leadership Conference (see copy of letter attached).

12-91/40

Attachments (2)

81-0127 R000200020022-2

Delta # 144
Dept to PB 813.
Arr. Chicago 11:c

GEORGE S. PALMER, JR.
ITINERARY
JANUARY 26, 27 & 28, 1978

JANUARY 26 (Thursday)

To attend the AMA Leadership Conferenc and AMPAC Seminar entitled..."Focus on the States".

Tallahassee to Chicago, Illinois

EASTERN #630

7:42 am Depart Tallahassee
8:35 am Arrive Atlanta

EASTERN #240

9:35 am Depart Atlanta
10:20 am Arrive Chicago

JANUARY 28 (Saturday)

To attend the AMPAC Seminar entitled... "Opinion Makers in Politics 1978".

Chicago, Illinois to Tallahassee

EASTERN #245

4:30 pm Depart Chicago
7:17 pm Arrive Atlanta

EASTERN #327

8:15 pm Depart Atlanta
9:07 pm Arrive Tallahassee

LODGING: HOLIDAY INN
5440 North River Road
Rosemont (Chicago), Illinois

(Across from Airport, also right by Hyatt Regency)

Telephone: 312/671-6350

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FLORIDA MEDICAL ASSOCIATION

STAFF TRAVEL AND ABSENCE REQUEST

Date: January 12, 1978

From: George S. Palmer, Jr.

To: Executive Vice President

Subject: Amended Travel Request

- I T I N E R A R Y -

Date	Lodging and City	Purpose
1/26-27-28	Chicago, Illinois Holiday Inn	To attend the AMA Leadership Conference and AMPAC Seminar entitled, "Focus on the States". To attend the AMPAC Seminar entitled, 'Opinic Makers in Politic 1978".

(TRAVEL VIA AIRLINES.)

12-91/49

75MF-82

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October 3, 1977

George Palmer, Jr.
Florida Medical Association
100 E. College St.
Tallahassee, FL 32301

Dear George:

Just a brief note to thank you for your hospitality on our recent visit to Orlando. Needless to say, Saturday night will be one that I will not forget for a long time.

I understand that there have been some new appointments to the FLAMPAC Board and at your earliest convenience, please send us a listing of all your new Board members with addresses for all of them and phone numbers for your Executive Committee members. Also, Linda and I were very impressed with Representative Evans during the Sunday breakfast and panel discussion. Please find out if she would be available to travel within the Southeast at different times on behalf of AMPAC. We would like to have her on some of our programs to discuss the same material that she presented in Orlando. Of course, any honorarium and expenses will be picked up by ~~FLA~~AMPAC.

Thanks again George for everything and look forward to seeing you in Atlanta on November 12th.

Warmest personal regards,

Peter B. Lauer
Political Education Coordinator

PBL/js

Marilyn Evans
305-254-2121
called 11/29

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Ros E Kenyon MD
Chairman
Oklahoma City Oklahoma
Michael P Lewis MD
Secretary
Pittsburgh Pennsylvania
William L Watson
Executive Director and
Treasurer
Mrs. Lee Ann Elliott
Associate Executive Director and
Assistant Treasurer

Edgar T Beddingfield Jr MD
Wilson North Carolina
Mrs. John M Chenault
Decatur Alabama
William H Cooper MD
Washington DC
W J Lewis MD
Dayton Ohio

James C MacLaggan MD
San Diego California
John M Smith Jr MD
San Antonio Texas
Joseph C Von Thron MD
Cocoa Beach Florida
George T Wilkins MD
Granite City Illinois

A copy of our report is filed with the
Federal Election Commission and
is available for purchase from the Federal
Election Commission Washington DC

Ex # 494

FLORIDA MEDICAL POLITICAL
ACTION COMMITTEE (FLAMPAC)
P. O. Box 5794
Jacksonville, Florida

Minutes

Robert Meyer Motor Inn
Orlando
January 29, 1966

Call to Order: At the call of the Chairman, Jack Q. Cleveland, M.D., the meeting was convened at 11:00 a.m., in the French Room of the Robert Meyer Motor Inn, Orlando, Florida, January 29, 1966.

Attendance: Members Present: Jack Q. Cleveland, M.D., Chairman, Thomas S. Edwards, M.D., Secretary-Treasurer, Charles R. Sias, M.D., Vice-Chairman, Richard A. Worsham, M.D., William G. Aten, M.D., William H. Harrison Jr., M.D., John M. Butcher, M.D., Louis C. Murray, M.D., Chauncey M. Stone, Jr., M.D., David W. Martin, M.D., Carl N. Reilly,M.D., James T. Cook, M.D., Francis C. Coleman, M. D., Allyn B. Giffin, M.D., and Sanford A. Mullen, M.D.

Members Absent: George W. Morse, M.D., Reuben B. Chrisman, M.D., Raymond J. Fitzpatrick, M.D., Francis T. Holland, M.D., Richard S. Hodes, M.D., Howard L. Reese,M.D., William C. Roberts, M.D., Robert F. Hook, M.D., C. Robert DeArmas, M.D., Joseph A. Shelley, M.D., Benjamin F. Knotts Jr., M.D.

Others Present: Edward G. Haskell, Jr., M.D., Joseph C. Von Thron, M.D., Miles W. Thomley, M.D., Ernest B. Howard, M.D., George S. Palmer, M.D., Floyd K. Hurt, M.D., Dan C. Ogle, M.D., Michael Blais, M.D., Ray E. Murphy, Jr., M.D. Messrs. David Pyle, William Nugent, Whalen Strobhar, Edwin Smith, Harry T. Gray, W. Harold Parham, A. D. James, W. David Coyner, Mrs. Mary K. Murray, Mrs. Ona Aten, and Miss Unavee M. Roberts, recording secretary.

Opening Remarks Following the opening remarks by the Chairman, Jack Q. Cleveland, M.D., Doctor Thomas S. Edwards, Secretary-Treasurer, read a summary of the minutes of the last meeting. He then presented a report regarding FLAMPAC membership and finances.

8102740056

Reading of the Minutes of the last Meeting

The minutes of the last meeting were read by the Secretary-Treasurer, Doctor Thomas S. Edwards. Doctor Harrell was commended for his past service over the years. Motion was made to send letters of thanks to Congressmen Fuqua and Bennett for their assistance regarding the medicare program in Congress. Prior to adjournment, Doctor Coleman commended the outgoing officers for their excellent service and efforts put forth for the betterment of FLAMPAC in 1966. After brief presentation, the minutes were approved as read.

Secretary-Treasurer's Report

In presenting the Treasurer's report, Doctor Edwards pointed out that 84 payments will be made to AMPAC. The political action account is $2,858.21 The political education account is $1,911.72. He further commented that at present only one bill is outstanding which is a bill from the Palm Beach County Medical Society for sending out statements. The Treasurer's report was approved as read.

Additional comment was made that several of the county medical societies have approved billing for membership dues and it is expected that the amount of dues collected will result in a substantial increase in FLAMPAC funds.

Mr. Edwin Smith, AMPAC field representative, commented briefly as to the activities of other states and to what was being accomplished in the areas of membership, political education, and billing of PAC dues through state and county medical societies.

Billing of Dues Through County Medical Societies

The Chairman referred to the actions of the Board of Governors of FMA and the two memorandums that had been directed to the presidents and secretaries of county medical societies with reference to billing of joint AMPAC-FLAMPAC dues through the county medical societies. He referred to a memorandum of July 7, 1965 with reference to the action of the House of Delegates approving the request of FLAMPAC regarding billing of dues at the time county medical societies bill for FMA and AMA dues. He also referred to the subsequent memorandum dated December 7, 1965, with an attached written statement by Mr. Harry T. Gray, the Association's Legal Counsel, to the effect that billing could be processed through county medical societies without jeopardy to their tax status, provided however, that such collection process clearly indicate that dues are for voluntary membership and are not tax deductible. The referred to memorandums, with attachments, are enclosed as Appendix I.

Remarks by Mr. Harry T. Gray

Mr. Gray was asked to comment as to the permissible legal aspects of FLAMPAC activities and proposed billing through county medical societies. In disucssing politi-

cal activities in general, Mr. Gray summarized an opinion by the Attorney General with reference to the Tampa Chamber of Commerce sponsoring an occasion for a Democratic Caucus meeting. In referring to this opinion, he commented as to the lack of and vagueness of existing legal opinions, judicial rulings, etc., as to what constitutes political purposes and activities.

In advising that billing of dues by county medical societies can be done, he emphasized that collection for voluntary dues should not be over emphasized and that county societies should be reimbursed a reasonable amount for the cost of printing, postage and handling of such collections.

Reimbursement of 1%

The Chairman inquired as to whether or not the recommended reimbursement formula of 1% for collection of FLAMPAC dues should be adopted. As there were no dissenting comments, it was suggested that the county societies follow the recommended reimbursement formula of 1% for dues collections in order to avoid prejudicing their tax exempt status.

Comments by Edward G. Haskell Jr., M.D.

Doctor Haskell commented as to the importance of having medicine become more interested and active in politics at all levels. He mentioned the activities of organized labor, Naturopaths, and other cultists groups and their direct relations with state legislators. He emphasized that it was important that FLAMPAC membership activities should be directed by the district chairmen as it is their responsibility to promote physicians' interest

in politics in order to further develop the relations of physicians with state and national legislators. He mentioned that the success of such relations would be directly reflected by the degree of success obtained during each session of the state legislature and Congress.

MOTION Billing of Dues

IT WAS MOVED AND CARRIED THAT ALL DISTRICT CHAIRMEN BE INFORMED OF THE APPROVED PROCEDURE FOR BILLING OF FLAMPAC DUES THROUGH COUNTY MEDICAL SOCIETIES AND THAT THEY BE RESPONSIBLE FOR ENCOURAGING SOCIETIES IN THEIR DISTRICTS TO PROCEED WITH BILLING OF MEMBERSHIP IN THE RECOMMENDED MANNER; AND THAT THIS INFORMATION BE INCORPORATED IN THE AGENDA OF THE CONFERENCE OF PRESIDENTS AND SECRETARIES.

Doctor Frank Coleman, Chairman of AMPAC, was recognized and asked to comment as to the activities of the national organization. Doctor Coleman related that AMPAC had increased its field staff in order to provide the much needed assistance to the state PAC organizations. He also mentioned that currently 30 states have already instituted a method of automatic billing for PAC dues through state and county medical associations and societies and it was most encouraging that FLAMPAC was in the process of implementing such procedure. He mentioned the success of increased membership and dues solicitation obtained by the Pennsylvania and Ohio state PAC organizations.

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Doctor Joseph C. Von Thron commented that currently the main problem is at the state level and that activities should be directed toward financial and voter support of state legislative candidates and especially those who have been helpful and interested in medical legislative matters. He reviewed a list of state legislators that have been most helpful and suggested that as a starting point, local FLAMPAC support should be directed toward re-electing them to office. He commented that it was most encouraging to know that three physicians have indicated their candidacy for office in the coming 1967 state legislature. He suggested that all doctors in Florida should be made aware that the three physicians are to run for office and that financial and voter support should be made available locally and through a state wide coordinating committee.

Doctor George S. Palmer commented that medicine, working through the state and local levels of FLAMPAC should take advantage of the present opportunity and go to every community and get involved in candidate support. He further mentioned that this was necessary in order to continue success during the legislative sessions. He mentioned specifically the necessity of implementation of Title XIX which program will be written and implemented by actions by the state legislators.

Discussion was had as to use of outside personnel to serve as advisors regarding such matters as to which candidates should be selected for support and as to effective

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ways of assisting in their campaign efforts.

MOTION

IT WAS MOVED AND CARRIED THAT THE CHAIRMAN AND THE DIRECTORS OF FLAMPAC BE AUTHORIZED TO EMPLOY/PERSONNEL staff and advisory TO ASSIST IN MATTERS REGARDING CANDIDATE SELECTION AND POLITICAL ADVICE IN GENERAL.

Each person present was asked to comment briefly as to the current political situations in their respective districts. In their summary discussions, several of the district chairmen and those persons representing a district chairman indicated need for staff assistance and advice as to the extent of activities they should become engaged in as regards candidates for state and national offices. It was suggested that, as a possible starting point, the district chairmen should be advised as to those persons included in the list as previously discussed by Doctor Von Thron. (List of state legislators and physician candidates Appendix II).

MOTION Physician Candidates

IT WAS MOVED AND CARRIED THAT FLAMPAC OFFICIALLY ENDORSE AND SUPPORT THE THREE PHYSICIAN CANDIDATES AND IN DOING SO OFFER EVERY POSSIBLE FINANCIAL AND VOTER ASSISTANCE TO THEM.

Question was presented with reference to clarification of FLAMPAC policy regarding activities at both state legislative and congressional levels. Following discussion of the matter, IT WAS MOVED AND CARRIED THAT FLAMPAC CONTINUE TO ENDORSE AND SUPPORT CANDIDATES AT ALL LEVELS; THAT ENDORSEMENT IS TO BE ASKED FOR BY LOCAL CANDIDATE SUPPORT COMMITTEES, LOCAL FLAMPAC COMMITTEES, FMA COMMITTEES AND EVALUATED BY THE FLAMPAC BOARD IN RELATION TO ALL FACTORS.

MOTION Candidate Endorsement and support

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MEMORANDUMS REGARDING JOINT BILLING OF AMPAC-FLAMPAC DUES THROUGH COUNTY MEDICAL SOCIETIES.

(APPENDIX I)

Florida Medical Association, Inc.

POST OFFICE BOX 2411 • TELEPHONE 356-1371 • 733 RIVERSIDE AVENUE • JACKSONVILLE, FLORIDA 32203

W. HAROLD FARNAM, EXECUTIVE DIRECTOR

December 7, 1965

MEMORANDUM

TO: Presidents and Secretaries, Component County Medical Societies

FROM: Floyd K. Hurt, M.D., Secretary-Treasurer

SUBJECT: Suggested Medical Society Billing of Joint AMPAC-FLAMPAC Dues

At a recent meeting in Chicago of State Medical Societies which meeting was attended by representative of attorneys for our Association, the matter of inclusion of a voluntary contribution (non-tax deductible) for a political action committee such as FLAMPAC on the statement of a county or state medical society for annual dues was discussed. Experience over the past several years in other states such as Pennsylvania has shown that the response from physicians more than doubled when this method of billing is used, rather than the inclusion of a separate statement of FLAMPAC dues in the same envelope. It was stated that approximately 30 states will be using a recommended form such as is enclosed or a similar one for 1966, either at the state or county level or both. We enclose the suggested form which you will observe includes in the total to be remitted, the AMPAC and FLAMPAC contributions.

In our opinion, no ruling by the United States Treasury or any provision of a Federal or Florida law directly prohibits the adoption of this method of billing in Florida, provided, the exact amount of money billed and received for FLAMPAC is forwarded to the FLAMPAC Secretary-Treasurer with a bill to FLAMPAC for a proportionate part of the Society's or Association's costs of printing, postage and handling of the collection. A reimbursement formula of 1% of FLAMPAC dues collected, which is the formula being used in Ohio, is a simpler alternate method for billing FLAMPAC for such a service in seeking to avoid prejudicing your tax-exempt status.

Another alternative form for reimbursement is to offer the exact cost of a Society's or the Association's cost as a contribution to a political education fund of FLAMPAC. Of course, accurate records of such a contribution should be shown on the Society's or the Association's records.

./--.

P.S. This directive supercedes prior information and has the approval of the attorney for the Association.

COUNCIL CHAIRMEN

JESSE W. CASTLEBERRY, M.D. ALLIED PROFESSIONS AND VOCATIONS
JOHN J. CHELEDEN, M.D. JUDICIAL COUNCIL
JOSEPH C. VON THRON, M.D. LEGISLATION AND PUBLIC AGENCIES
JACK A. MACRI, M.D. MEDICAL ECONOMICS
HUGH A. CARITHERS, M.D. MEDICAL EDUCATION AND HOSPITALS
IRVING E. HALL, JR., M.D. MEDICAL SERVICES
RICHARD C. DEVIS, M.D. REDISTRICTING
DUNCAN T. McEWAN, M.D. SPECIAL ACTIVITIES
EDWARD W. CULLIPHER, M.D. SPECIALTY MEDICINE
MASON ROMAINE III, M.D. VOLUNTARY HEALTH AGENCIES

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LAW OFFICES

MARKS, GRAY, YATES, CONROY & GIBBS

SAM R. MARKS
HARRY T. GRAY
FRANCIS P. CONROY
BELDRIDGE L. GIBBS
FRANCIS D. BULL
LEON M. ALEXANDER
GEORGE STELLJES, JR.
ROBERT A. LASETER, JR.
JAMES E. RINAMAN, JR.
H. FRANKLIN PERRITT, JR.
JOHN T. THERELL
BRUCE S. BULLOCK

P. C. HILLYER

AREA CODE 904
TELEPHONE ELGIN 5-8621
CABLE ADDRESS "MARKS"
FIRST BANK & TRUST BUILDING
221 EAST FORSYTH STREET
POST OFFICE BOX 447
JACKSONVILLE, FLORIDA
32201

November 29, 1965

Mr. Harold Parham
Florida Medical Association
P. O. Box 2411
Jacksonville, Florida

Dear Mr. Parham:

Enclosed find copy of letter from Edwin F. Smith as well as the enclosures, suggested form of letter to County Medical Societies and suggested form of billing. We have taken no official action on this suggestion yet, except to phone you to inquire the attitude of the Florida Medical Association. In our opinion, having attended the AMPAC meeting in Chicago, the information there divulged by attorneys and representatives of organizations in Pennsylvania and other states, the Treasury, has not criticized the suggested procedure: Bills by County Societies for both AMPAC and FLAMPAC contributions. You will recall a suggestion came from the Duval County Medical Society that we express an opinion on procedures because of information it had from its tax accountants or possibly from an Internal Revenue Agent.

Although we do not wish to suggest anything that would imperil the exemptions of the State Association or any County Society, we conclude that in the light of the procedures now in practice in other States, a County Society may use the suggested type of billing until some direct criticism is made by the United States Government through its Revenue Agents or otherwise.

If the procedure is criticized, it then should be promptly discontinued; and if component societies as well as your Association should handle any voluntary contributions in the manner suggested at the Chicago meeting - then separate accounting and a charge for administrative expenses should be used. We have re-written the

letter suggested by AMPAC for your use should the Society through its appropriate officers approve. As the billing of dues is no doubt in progress or soon will be, you should give such prompt consideration to our suggestions as you think are needed. Telephone if you need further information. If you wish to revise the letter, do not hesitate to suggest changes.

Very sincerely yours,

MARKS, GRAY, YATES, CONROY & GIBBS

Harry T. Gray

HTG/nc

cc: Edwin F. Smith, Esq.
Field Representative
AMPAC

8102710355

SLIDE 1

Suggested medical society billing to include joint AMPAC-State PAC dues.

ANNUAL DUES FOR 1965 JANUARY 1, 1965

American Medical Association	45.00
The Utopia Medical Society	75.00
AMPAC and UTPAC	20.00*
Main County Medical Society	20.00
	$160.00

MAKE CHECK PAYABLE TO THE MEDICAL SOCIETY

Walter Williams, M.D.
1234 Main Street
Townville, Utopia

*PAYMENT OF THESE VOLUNTARY MEMBERSHIP DUES SUPPORTS MEDICAL POLITICAL ACTION AND THEREFORE IS NOT DEDUCTIBLE ON FEDERAL INCOME TAX RETURN.

81027357

FRANKLIN J. DAVIS, M.D.
SPEAKER OF HOUSE

SAMUEL M. DAY, M.D.
IMMEDIATE PAST PRESIDENT

Florida Medical Association, Inc.

POST OFFICE BOX 2411 • TELEPHONE 356-1571 • 733 RIVERSIDE AVENUE • JACKSONVILLE, FLORIDA 32203

W. HAROLD PARHAM, EXECUTIVE DIRECTOR

July 7, 1965

MEMORANDUM

TO: Secretary-Treasurers, Component County Medical Societies

FROM: Floyd K. Hurt, M.D., Secretary-Treasurer

SUBJECT: FLAMPAC Billings

The House of Delegates at its meeting in April 1965 approved the request of the Florida Medical Political Action Committee to be allowed to bill for FLAMPAC dues at the time the county medical societies bill for FMA and AMA dues.

These dues must be voluntary and being they are for medical political action they are not tax deductible and must be kept separated from medical society dues.

Your county medical society must charge a reasonable reimbursable fee for collecting these dues so as not to jeopardize the tax status of your county medical society.

FLAMPAC dues are $10 per year and AMPAC dues are $10 per year. It will be greatly appreciated if your county medical society will bill for these dues and transmit them to the Secretary-Treasurer, FLAMPAC, P. O. Box 5794, Jacksonville, Florida.

If details regarding FLAMPAC or AMPAC are desired, please let us know.

COUNCIL CHAIRMEN

JESSE W. CASTLEBERRY, M.D.
ALLIED PROFESSIONS AND VOCATIONS

JOHN J. CHELDIN, M.D.
JUDICIAL COUNCIL

JOSEPH C. VON THRON, M.D.
LEGISLATION AND PUBLIC AGENCIES

JACK A. MACRIS, M.D.
MEDICAL ECONOMICS

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MEDICAL EDUCATION AND HOSPITALS

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MEDICAL SERVICES

RICHARD C. DEYER, M.D.
SCIENTIFIC

DUNCAN T. McLEAN, M.D.
SPECIAL ACTIVITIES

EDWARD W. CULLIMORE, M.D.
SPECIALTY MEDICINE

MASON ROMAINE III, M.D.
VOLUNTARY HEALTH AGENCIES

8102270559

LIST OF STATE LEGISLATORS AND PHYSICIAN CANDIDATES

(APPENDIX II)

Representative Ray Mattox -- Polk County

Has served as Chairman of the House Public Welfare Committee for the past two sessions and has introduced and been most helpful in passage of legislation authorizing the Medical Assistance for the Aged program and legislative authorization for implementation of Medicare in the State of Florida. He also serves as a member of the Hospital Services for the Indigent Advisory Council of which Doctor H. Phillip Hampton is Chairman.

Representative Tom Greene -- Duval County

Has served as a member on the House Public Health Committee and has been most helpful regarding legislation of interest to the medical profession. He has announced plans to run for one of the new Senate seats.

Representative Tom McPherson -- Broward County

Has been most helpful in fighting cultists sponsored legislation.

Representative Tom Kearns -- Broward County

Has been most helpful regarding legislation sponsored by the FMA. He has announced plans to run for one of the new Senate seats.

Representative Claude Wingate -- Nassau County

Has been most helpful regarding legislation of interest to medicine and public health in general.

Other representatives who have been helpful regarding legislation of interest to medicine are as follows:

Phil Ashler, Gordon Wells, George Stone -- Escambia
Mrs. Maxine E. Baker -- Dade
Ralph C. Tyre -- Columbia
John W. Hasson -- Sarasota
Lawton M. Chiles, Jr. -- Polk
Wilbur Boyd -- Manatee

Incumbent Senators who have been helpful regarding legislation of interest to medicine:

L. P. (Pete) Gibson
Reubin Askew
Welborn Daniel
Robert Haverfield
Mrs. Beth Johnson

Mallory E. Horne

Ex-Speaker of the House. Has announced plans to run for the Senate seat from Leon County.

PHYSICIAN CANDIDATES: David J. Lehman, Jr., M.D. (Broward)
Walter W. Sackett, Jr., M.D. (Dade)
Richard S. Hodes, M.D. (Hillsborough)

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DOCUMENT
SEPARATOR

Ex. # 495

FLAMPAC BOARD OF DIRECTORS MEETING
January 30, 1972
Robert Meyer Motor Inn, Orlando

INTRODUCTION

The meeting was called to order by the president, Joseph A. VonThron, M.D., at 11:45 a.m. He thanked all district representatives for accepting these assignments. The next meeting of the board will be held on May 5, 1972, in connection with the Annual Meeting of the FMA.

ATTENDANCE

Members Present: Joseph C. VonThron, M.D., President; Edward G. Haskell, M.D.; Rufus K. Broadaway, M.D.; Louis C. Murray, M.D.; Francis C. Coleman, M.D.; James T. Cook, M.D.; George H. Evans, M.D.; Thomas S. Edwards, M.D.; James C. Hewitt, M.D.; Harold L. Williamson, M.D.; John Glotfelty, M.D.; Allyn B. Giffin, M.D.; Harold O. Yount, M.D.; Andre S. Capi, M.D.; Jack Q. Cleveland, M.D.; Vincent P. Corso, M.D.; Franklin J. Evans, M.D.; Melvin Levinson, M.D.; Donald G. Nikolaus, M.D.; Mrs. Arnold J. Spanjers.

Members Absent: W. W. Thompson, M.D.; Reed Bell, M.D.; Taylor H. Kirby, Jr., M.D.; Samuel M. Day, M.D.; William H. Harrison, M.D.; Eugene G. Peek, Jr., M.D.; Robert T. Hoover, M.D.; Karl R. Rolls, M.D.; Howard K. Peacock, M.D.; Diran M. Seropian, M.D.

Others: Floyd K. Hurt, M.D., President FMA; W. Harold Parham, Executive Vice-President FMA; William E. Coletti, Executive Director Pinellas County Medical Society; Donald S. Fraser, Jr., FMA staff; W. David Coyner, FMA staff; Tom Sawyer, AMA Ass't Director Div. of Field Services; Mrs. Mary Tai White, recording secretary.

REMARKS BY PRESIDENT ELECT

Edward G. Haskell, M.D. was introduced by the president. He pointed out that the growth of the organization was very encouraging, especially 600 members from Dade County He said the biggest problem is communication - suggested the structure of the organization must go to county medic societies and that certain areas should be defined. Perhaps guidelines should be rewritten so that everybody knows the direction in which we are headed.

Participation of wives was emphasized, and it was suggested instead of leaving dues at $20 why not make our PAC dues $40, automatically including wives and increasing participation.

Dr. Haskell emphasized the importance of helping some of the candidates in the state races - stated that we must put money in key places.

The promise is for great things in the future.

ROSTER — A complete roster of FLAMPAC officers and district representatives was distributed. (Appendix I)

TREASURER'S REPORT — Francis C. Coleman, M.D., Treasurer, explained the financial statement of the organization, which had been distributed to members present. Cash on Hand as of 12-31-71 was $16,915.62 and many commented that this was the most money that had seen in the treasury. Financial Statement Appendix II.

CONTRIBUTIONS — Scotty Fraser reported that FLAMPAC had contributed $9,025 for 55 legislative candidates - 43 of these were successful. There was an additional $12,000 in contributions, not through FLAMPAC, making the total more than $21,000 contributed by Florida physicians.

REPORTS FROM DISTRICTS — District representatives, or their alternates, reported on the present situations in their specific areas, with the following summaries:

(a) Favor getting involved in state races where candidate is approved.
(b) Let membership know what you are doing - put on record how a legislator feels about issues, especially those involving medicine.
(c) It was stressed that we must have matching funds available in order to take advantage of the AMPAC funds.

First District - Sikes - No problem

Second District - Fuqua - no opposition

Third District - Bennett - Pretty well unbeatable. Duv local PAC Committee have people they want elected, hold buffets, cookouts, etc. In good shape.

Fourth District - Chappell - No Problem

Fifth District - Frye - No problem. Is very anxious t know how medicine feels about certain issues. Everythi going well.

Sixth District - Gibbons - No doubt will be unopposed b anyone with any strength. With redistricting there may be another Congressman from the Hillsborough area. Gib has some bad feelings about medicine - this problem goe back many years. 40% of county medical society belongs to PAC. Recommends an educational campaign.

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Seventh District - Haley - No problem. Reported Congressman had received funds. County billed directly for AMPAC-FLAMPAC dues this year. Instance of FLAMPAC's non support of a doctor candidate related - cause of criticism of some members of CMS. AMPAC has had several cases - policy is to look at man and support him if he is a good candidate and has a chance to win. The fact he has an MD degree is not the determining facto

Eighth District - Young - Rapport excellent. Has heard of no other candidate to run against him in this district

Ninth District - Rogers - No problem. Certainly interested in keeping him in there. On local level many problems. Some men in Tallahassee are big problems, but we will have to rely on Scotty's opinion. Suggested as a means of defeating some of our enemies pouring money into the opposition. Emphasized more education as far as FLAMPAC is concerned. Stressed personal involvement, asked if FLAMPAC could spare money to set up programs so that candidates whom we want to support can be sponsored in personal activity. Suggested FLAMPAC pay for public support.

Tenth District - Burke - No problems. Reported bill placed in same envelope this year to CMS, but not included on same bill. He asked "How can we go after sustaining members?" Expressed opinion we should be able to get some who can afford to spend more for PAC. It was reported that PAC may become tax deductible, and if it is, this would be an incentive for contributions.

Eleventh District - Pepper - Good liason between Mr. Pepper and representative - correspondence abundant. Pretty much unbeatable. In Dade County there are a lot of young liberals who do not go along with medicine. This was cited as a problem.

Twelfth District - Fascell - Dade county far more libera than the rest of the state. Fascell very personable. Stressed importance of informed membership. Two meeting held during year to make members feel much more a part o FLAMPAC.

Women's Auxiliary - Reported of 3,000 potential, only 30 women were members of organization last year. Stresse the following: (1) More education concerning PAC (2) Pri brochure (3) Booth at annual meeting for recruiting members. Reported over $400 membership dues collected durir Presidents-Secretaries Conference. Announced that representative would be attending AMPAC workshop in Washi ton in March.

JOURNAL ARTICLE — It was suggested that an article be printed in the Journal - perhaps an excerpt of President's address on January 30, 1972 during Presidents-Secretaries Conference in Orlando.

MOTION — MOTION CARRIED UNANIMOUSLY THAT THE PRESIDENT BE AUTHORIZED TO APPOINT A COMMITTEE TO CONSIDER EDUCATIONAL MATERIALS NEEDED AND MAKE RECOMMENDATIONS.

AMPAC REPORT — Local candidate support committees were recommended. It was suggested that in soliciting support of a candidate FLAMPAC should be able to give a definite answer as to how much money can be made available to him. This is very important.

Organization of campaigns was discussed. It was stressed that if we are aware of a good candidate materials are available from AMPAC for organizing a campaign. Advised representatives to get in touch with Tom Sawyer or Dave Coyner for this information.

CHECK SIGNING — In order to expedite the flow of contributions, it was suggested that a change be made in the check writing procedure whereby checks must be co-signed by the Treasurer and President, who are located in different cities. After some discussion it was agreed that the President should present this matter to the Executive Committee for a solution.

EXEC. VICE-PRES REMARKS — Mr. W. Harold Parham was introduced. He discussed the receipt of FLAMPAC AND AMPAC dues from professional associations and reported the action of the Executive Committee on this matter. Portion of minutes concerning this attached. (Appendix III)

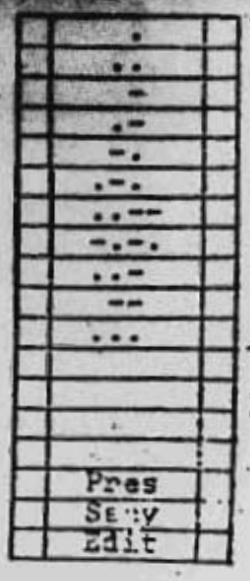
He stated that county societies must be given this information, including the legal opinion.

There was a brief discussion of Senate Bill 382 which provides for income tax deductions for contributions made to political campaigns. Contributions in excess of $100 must be reported.

AMPAC WORKSHOP — Meeting to be held at Washington Hilton March 10,11,12, 1972. An early bird reception was announced for Friday night, the 10th, at the John F. Kennedy Center for the Performing Arts.

DISTRICT REAPPORTIONMENT — Mr. Fraser discussed district reapportionment very briefly, pointing out the possible changes. Nothing definite could be reported on the changes at this time. Mention was made of problems which might arise out of this.

ADJOURNMENT — Meeting was adjourned at 2:15 p.m.



MEMORANDUM
March 13, 1972
(683)

TO: W. David Coyner

FROM: Donald S. Fraser, Jr.

RE: FLAMPAC Minutes

In reviewing the minutes of the FLAMPAC Board of Directors' meeting on January 30, I do not find any mention of a motion that was made by Doctor Haskell that support be continued for state as well as national races. Perhaps this could be corrected at the next meeting of the Board.

..—/.-..

CC: Edward G. Haskell, Jr., M.D.

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EXIBITS #150-#168 MUR#253

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Ex. #150

CONFIDENTIAL

BEFORE THE FEDERAL ELECTION COMMISSION

IN THE MATTER OF:)
) MURs 253, et al.
THE AMERICAN MEDICAL POLITICAL)
ACTION COMMITTEE, et al.,)
)

DEPOSITION of LINDA W. HUDSON, taken by the Federal Election Commission, pursuant to subpoena, before Ruth Anne James, a Certified Shorthand Reporter and Notary Public of the State of Illinois, at 219 South Dearborn Street, Room 2502, Chicago, Illinois 60604, on Friday, March 23, 1979, commencing at 12:25 p.m.

PRESENT:

MR. DAVID S. BRANCH
MR. SCOTT THOMAS
Office of General Counsel
Federal Election Commission
1325 K Street
Washington, D.C. 20463

appeared on behalf of the Federal Election Commission;

MR. JOHN LEWIS SMITH III and
MR. WILLIAM H. SCHWEITZER
(Baker, Hostetler, Frost & Towers)
813 Connecticut Avenue N.W.,
Washington, D.C. 20006

appeared on behalf of the American Medical Political Action Committee and the Deponent.

ALSO PRESENT:

MR. DONALD P. WILCOX
American Medical Political Action Committee
535 North Dearborn Street
Chicago, Illinois 60610

I N D E X

W I T N E S S

	Direct
Linda W. Hudson	2

- - -

E X H I B I T S

	Identified
Hudson Deposition Exhibit 1	30
" " " 2	33
" " " 3	40
" " " 4	45
" " " 5	48
" " " 6	65
" " " 7	72
" " " 8	74
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" " " 18	108
" " " 19	111
" " " 20	115

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LINDA W. HUDSON,

called as a witness by the Federal Election Commission, having been by me, the said Ruth Anne James as Notary Public aforesaid first duly sworn, was examined upon oral interrogatories and she did thereupon depose and testify as follows:

DIRECT EXAMINATION

BY MR. BRANCH:

Q Could you state your name and address for the record, please.

A My home address?

Q Yes.

A Linda Hudson. 134 North Washington, Park Ridge, Illinois 60068.

Q Ms. or Mrs. Hudson, do you have a preference?

A Mrs.

Q I am going to ask you a series of questions. If any question that I ask you is unclear to you or you do not understand it, it confuses you, please let me know before you answer the question. We are interested in the best knowledge that you can give us in answering the question, and wish to know that you understand it before you attempt to answer it.

By whom are you employed, Mrs. Hudson?

A The American Medical Political Action Committee.

Q Is the American Medical Political Action Committee frequently referred to as AMPAC?

A You are asking me if it is frequently referred to as AMPAC?

Q Yes.

A Yes, by me.

Q For the purposes of the record here and also for shortening the questions, I will refer to it as AMPAC, and I wanted to make sure you understand that reference.

How long have you been employed by AMPAC?

A Since 1969.

Q What is your current job title?

A Assistant Director.

Q Is that Assistant to the Executive Director of AMPAC?

A The title is Assistant Director.

Q How long have you held that title?

A Approximately six months.

Q What was your title prior to this title?

A Assistant to the Director.

Q Have you held any other titles in the time that

you have been employed by AMPAC?

A Administrative Assistant, Secretary.

Q Well, to make sure I have those in sequence, let's go back to the time that you were employed.

What position were you employed as?

A Secretary.

Q How long were you in that position?

A Approximately two years.

Q What was the next title after Secretary that you had?

A Administrative Assistant.

Q Did you become an administrative assistant, then, approximately in 1971?

A Yes, approximately.

Q How long were you an administrative assistant?

A About three and a half years, I believe.

Q What title did you have after that?

A Assistant to the Director.

Q Is that the title you held until approximately six months ago?

A Correct.

Q Did each of these changes in titles have a change in duties?

A Yes.

Q Let's take the position you have now; can you describe what your duties in that position are?

A I staff the Communications Committee and the Membership Committee, and do any other staff functions that the Executive Director assigns to me.

Q During the time period that you had the title Assistant to the Director, did you have any different duties than those you have now?

A At that time I staffed both those committees; but, with the title of Assistant Director, the Executive Director indicated that that would be the educational functions of AMPAC, which are really in effect the Membership Committee and the Communications Committee.

Q I'm sorry, I did not understand.

When your title changed six months ago, the director indicated that?

A Yes.

Q For clarification, let me just ask: Did you take on new duties when your job changed six months ago?

A It was basically the same kind of duties; it was just with the understanding that the educational functions of AMPAC were within my prerogative.

Q I see. When you were an administrative assistant, what were your duties in that position?

A I wrote most of the AMPAC publications and did most of the communications work. I cannot remember whether I had the communications committee at that time or not, but I did most of the communications work for AMPAC.

Q Did you staff the membership committee at that time?

A No.

Q You began staffing the membership committee when you became the assistant to the director?

A I believe it coincided, yes.

Q Now, let me go back to employment prior to AMPAC: Were you employed by anybody before you worked for AMPAC?

A Yes.

Q Would you tell us your employer, most recent employer that you had prior to working for AMPAC?

A The Coastal Plains Regional Commission.

Q What is the Coastal Plains Regional Commission?

A Well, from what I can remember it was a sub-agency of the Commerce Department of the Federal Government.

Q What position did you have there?

A I do not remember the title.

Q What were your duties?

MR. SMITH: Objection. Totally, absolutely irrelevant. Let's don't get in the habit.

MR. BRANCH: Well, your objection is a relevancy objection?

MR. SMITH: Yes. It is so absolutely and totally remote.

MR. BRANCH: Well, I disagree that it is remote.

MR. SMITH: Well, if you can show me some relevancy as to what her duties with the Coastal Plains Regional Commission were, I certainly have no objection to her answering it.

My objection is more at this time to remind ourselves -- it has been a month since we were last together -- that this is not to learn about the life and times of Linda Hudson, but to ask questions about the Election Commission's specific investigation.

MR. BRANCH: The question is a background question aimed at her employment most recent to AMPAC, and I am simply trying to find out what it is she did for that agency.

MR. SMITH: Well, she has told you who she

worked for. Do you have some reason to believe that is relevant, what she did?

MR. BRANCH: It depends upon what she did, I would say. At this point I have absolutely no idea.

MR. SMITH: Go ahead and answer it, Linda, to the extent that you can recollect.

BY THE WITNESS:

A You mean what were my day-to-day duties at the Coastal Plains Regional Commission; is that what you mean?

BY MR. BRANCH:

Q Yes.

A I did some typing. I really can't remember, I guess I was a secretary; I do not know.

Q Returning to your AMPAC employment, in your position, your current position, do you have responsibility for supervising any other staff at AMPAC?

A Yes.

Q Who do you supervise?

A Ruth San Phillipo, Maria Urbacheski; I do not know how to spell that name. That is it.

Q What positions do they hold?

A They are clerical workers.

Q Who is your supervisor?

A The executive director.

Q That is Mr. Watson?

A Bill Watson.

Q Let me ask you what the membership committee is.

A You mean, who is --

Q Who is on it, yes.

A It is composed of several AMPAC board members.

Q They are members of the board of directors of AMPAC?

A AMPAC board of directors, correct.

Q What are the functions of the membership committee?

A The membership committee tries to promote contributions to AMPAC and state PACs. Well, that's it.

Q When you refer to state PACs, does that mean state medical PACs?

A State Medical Political Action Committees.

Q I would like to use the term "PAC" for political action committee; certainly that is understood by you, is it not?

A Yes.

Q What do you do to staff this committee?

A You mean what are my day-to-day responsibilities?

Q Yes.

A I oversee the membership processing, the contributions to AMPAC from physicians and their spouses; the membership committee, when it meets, I am the staff member present.

Q Do your responsibilities include producing any brochures or informational material in regard to AMPAC membership?

A Yes.

Q What kinds of materials do you produce?

A Any materials that are reproduced and distributed with a wide distribution that would talk about AMPAC and would solicit and recruit contributors to AMPAC.

Q Who is eligible to be a member of AMPAC?

A Anybody who wants to can contribute to AMPAC, as long as they are not precluded by the law; for instance, if they are aliens or whatever.

Q You referred earlier to physicians and their spouses; does AMPAC have any membership records which indicate whether or not a member is a physician or not?

A Yes.

Q Do you have records which indicate whether or not

a member is a spouse of a physician or not?

A Yes.

Q Using the year 1978, was any analysis or calculation done from those records to determine how many of the members of AMPAC were physicians?

A Yes.

Q Can you tell us how many of the members of AMPAC were physicians?

A No. I can tell you a percentage, but I cannot tell you a number.

Q Would you express it in a percentage, then?

A 30 percent, approximately, were physicians' spouses.

Q Can you give us a percent of the members in 1978 who were physicians?

A Approximately 69 percent would be physicians.

Q If my arithmetic --

A That is 99 percent.

Q If my arithmetic is correct, that leaves approximately 1 percent in 1978 were neither a physician or spouse of a physician; does that sound correct?

A That is correct.

Q Now, let's go back to 1977: Can you give a similar estimate for 1977?

A No.

Q Beginning with physicians?

A No, I do not remember. I would be even afraid to hazard a guess.

Q Were records kept which would indicate those figures for 1977?

A Yes.

Q Do you know if AMPAC did any calculation to determine those figures for 1977?

A Yes.

Q I ask the same question in regard to 1976: Were records which would indicate whether members were physicians or not kept for 1976?

MR. SMITH: Excuse me just a second.

Would you first, please, Mr. Branch, inform me, since my regular concern that has been so frequently stated as necessary, whether there is an investigation and indeed therefore presumably a finding by the Commission of reason to believe or, at the very least, some complaint either generated sua sponte by your office, Mr. Oldecker's

office or by the Commission or by a complainant regarding the validity of AMPAC as a membership organization or the propriety or legality of its membership eligibility requirements in the context of the federal laws and regulations regarding the election process? Since that seems to be what this line of questions investigates, I would like to know whether indeed that is a subject of investigation, and if so, why we have not been provided a notification of the existence of such a finding.

MR. BRANCH: The investigation concerns the MURs that you have received notice of and concerns no other MURs. I know of none which fit exactly the wording that you are giving.

MR. SMITH: Could you explain to me the relevancy, then, of the eligibility requirements of AMPAC, the composition of AMPAC membership with regard to physicians and spouses in the context of an alleged affiliation for purposes of reporting or common contributional violations with state medical political action committees?

MR. BRANCH: It seems to be a simple matter that the composition of the membership of the organization may be relevant to what relationships it has with other

organizations. I do not see any substantial relevancy issue, frankly.

MR. SMITH: The composition with regard to whether they are physicians or whether they are not?

MR. BRANCH: Well, we have actually asked who they all are, and now we have broken it down to all the possible groups, simply trying to understand who belongs to the organizations.

BY MR. BRANCH:

Q The question we have is in regard to '76. The question is whether or not records were kept for 1976 membership which would indicate whether or not members were physicians, spouses, or any other category.

A You are asking me?

Q Yes.

A Yes.

Q Again, could you estimate those figures?

A For 1976?

Q For 1976, yes.

A No, I do not remember.

Q Has there been any change in the way that your membership records have been kept in the time that you have

been staffing the membership committee?

A What do you mean by -- what specifically do you mean by "change"?

Q Well, you have indicated that the records will show whether or not a member is a physician, is that correct, the current records?

A As I understand it, by law we are required to keep an occupation.

Q And that occupation, then, shows up on a record in regard to each member; is that correct?

A Yes.

Q What kind of record is it; is it a card, a computer tape, what?

A The kind of record that is produced by AMPAC?

Q Yes.

A A computer printout.

Q Now, my question was meant to ask about current records and how it is kept right now. Is that what you were answering, that it is kept by computer printout now?

A That is correct.

Q Has it been kept in that manner throughout the time you have serviced the membership committee?

A Yes.

Q You referred to the work of the membership committee as promoting membership in AMPAC and state medical PACs. How does the committee do that?

A Well, in a variety of ways.

Q Can you give us a list of those ways?

A I have publications; we print an AMPAC fact sheet; our AMPAC board members speak at various gatherings, telling what AMPAC does and what AMPAC is. Those are examples.

Q Is the membership committee responsible for solicitation of contributions to AMPAC?

A You mean do they have the day-to-day responsibility of solicitation?

Q Do they have the over-all policy implementation and responsibility?

A The membership committee has the responsibility for promoting membership in AMPAC and the state PACs.

Q Who does have, if anyone, the day-to-day responsibility for soliciting contributions to AMPAC?

A The entire staff knows that contributions to AMPAC are one of our prime goals.

Q Do you have any responsibilties in this area?

A Yes.

Q What are they?

A Well, I try to develop ways of solicitation for contributions and also oversee the membership processing.

Q In what ways does AMPAC solicit contributions?

A We jointly solicit with state medical political action committees and we have joint solicitations by letter and by brochure.

Q Are there any other methods?

A AMPAC board members solicit on a person-to-person basis.

Q Would that also be a joint solicitation?

A Yes.

Q When you say "joint solicitation," would that be jointly for AMPAC and a state medical PAC?

A Yes.

Q Does AMPAC do any joint solicitation with any PACs that are not state medical PACs?

Do you want me to repeat it?

A Yes.

Q The question is: Does AMPAC do any joint solicitation with a political action committee, a PAC, which is

not a state medical PAC?

A AMPAC jointly solicits with state PACs.

Q State medical pacs?

A Yes, state medical PACs.

Q I understand it to be that AMPAC does not solicit with any PAC that is not a state medical PAC.

MR. SMITH: As far as Mrs. Hudson knows, that is what she meant to indicate.

BY THE WITNESS:

A As far as I know.

BY MR. BRANCH:

Q I understand that it is as far as you know.

A Yes, right.

Q All of those questions were in the present tense. Let me ask you, do you have any knowledge of any time that AMPAC has solicited jointly wth a PAC other than a state medical PAC?

A No, not as far as I know.

MR. SMITH: Just so the record is clear -- I have asked all these questions earlier -- but, has there been any complaint or finding of reason to believe, in connection with the conduct by AMPAC of well-known activity of

joint fund-raising with state medical political action committees since I last asked you at Mr. Norton's deposition?

MR. BRANCH: There have been no complaints, MURs, etc., other than the ones that you have received notice of.

MR. SMITH: In the intervening period we have heard, although I was not personally present, the ex-general counsel of the Federal Election Commission speaking for the record at a public forum indicate that that is what you are investigating. I take it you are not the source of that information?

MR. BRANCH: I do not know what you are referring to.

MR. SMITH: I am talking about Mr. Murphy's talk in San Francisco.

MR. BRANCH: I honestly have no knowledge of that talk and have never met Mr. Murphy and know nothing about what he said.

MR. SMITH: If he knows something, you do not know it, in other words.

MR. BRANCH: If Mr. Murphy knows something, I don't know it. And he obviously is no longer with the agency.

MR. SMITH: I just wanted to be sure of that.

MR. BRANCH: Well, I should qualify that: As far as I know, he is no longer with the agency.

There are many things about the agency that I discover by reading the newspaper.

MR. SMITH: It came as some surprise to us to find out that that was the subject of this investigation.

BY MR. BRANCH:

Q You referred, now, in a list of ways in which contributions are solicited, to jointly soliciting with state medical PACs; can you be more specific on how that is done?

A You mean the method in which the solicitations are done?

Q Yes.

A Well, there are a number of ways.

Q Can you state them?

A Joint solicitations are made on medical society bills dues statements; joint solicitations are made by direct letter, and in person.

Q When you say direct letter, what are you referring to?

A A letter from the AMPAC chairman to physicians and their spouses.

Q So "direct" refers to direct from an AMPAC source?

A Yes.

Q Does AMPAC ever receive contributions directly at its office?

A You mean from an individual?

Q Individual physician or person.

A You mean written on a person's check?

Q Yes.

A Yes.

Q Is there any practice for processing those, standard practice for processing those contributions?

A Yes.

Q What is it?

A They are processed similarly to the way all contributions are processed.

Q And how are contributions processed, then?

A Well, the check is deposited in the bank and a list is kept, and the name and address is sent to the computer.

Q Are there any further steps in the processing?

A Yes. We acknowledge and thank the contributor.

Q When you receive a contribution directly from a contributor, do you have any practice of referring the contributor to his state PAC for membership?

A Yes.

Q By that, I mean state medical PAC?

A Right.

Q What is the practice?

A When we acknowledge the contibution and thank the person for the contribution, we copy the state PAC.

Q A copy of the letter to the contributor?

A Yes.

Q Has that been the practice throughout the time you have been staffing the membership committee?

A As far as I can remember, yes.

Q Does AMPAC have any practice of crediting a portion of the contribution to the state PAC, state medical PAC?

A Yes.

Q What is that practice?

A In order to be a member of AMPAC, you must contribute at least $10. If the contribution is over $10,

we make a decision as to whether that contributor -- we do some investigation, and if that contributor is also contributing to the state PAC, we share that contribution with the state PAC.

Q What kind of investigation do you do?

A From time to time we survey the state PACs and determine what contribution the contributor makes to the state PAC and to AMPAC, and that portion over and above is shared with the state PAC.

Q When you survey the state PAC, what information do you get?

A What the ordinary or the solicited contribution is to the state PAC.

Q What the suggested contribution for that state PAC is --

A Right.

Q -- do I understand you correctly?

A Yes.

Q The state medical PACs have varying suggested contributions, as I understand it.

A That is correct.

Q The AMPAC membership is $10?

A That is an active membership in AMPAC.

Q Active membership; again, a suggested contribution?

A Yes. There is another category of membership.

Q What is that other category?

A Sustaining membership.

Q And the amount for a sustaining membership is how much?

A To AMPAC, is $50.

Q Now, in the regular fee, if you receive a contribution in excess of $10, how do you determine whether or not to credit the state?

A I refer to the survey, and if the physician is contributing $25, for example, and the suggested contribution to his state PAC is $15, then $15 is credited to the state PAC.

Q So in other words, if the excess over the AMPAC contribution is sufficient to cover the suggested amount for the state, you credit the state?

A Yes.

Q Do you have a similar practice in regard to sustaining memberships?

A Yes, a similar practice.

Q Has that practice been in effect over the time you have been responsible for staffing the membership committee?

A To the extent of my memory, yes.

Q Do you have AMPAC members who are not members of a state PAC, state medical PAC?

A Are there members in AMPAC who are not members in the state PAC?

Q Yes.

A I wouldn't have any way of -- excuse me -- I wouldn't have any way of knowing that.

Q Let me go back. You wouldn't have any way of knowing; in other words, do you have any records which would indicate whether or not an AMPAC member is a member of a state medical PAC?

A No.

MR. SMITH: Just for the record, that would not give her the information with which to answer that earlier objectionable question that I didn't have time to object to. If you want to ask this line of questions, it seems to me that you have got to establish that Mrs. Hudson knows who are the members of each and every state medical political action committee and who among the universe is

not.

MR. BRANCH: Well, the question was whether or not they had records that indicated membership in the state PAC, and she answered, no, they did not.

MR. SMITH: The fact that some AMPAC members would be members of a state PAC would not facilitate her answering you on your universal question.

MR. BRANCH: The fact that some AMPAC members would be a member of a state PAC --

MR. SMITH: Would have no impact on the question of the totality that you asked.

MR. BRANCH: Oh, I agree.

Well, we really do not have an objection to a question right now; is that correct?

MR. SMITH: Well, we have an objection to pursuing the line, if you are trying to back in to that original question.

MR. BRANCH: Well, I will ask another question and you can say what you feel is fitting.

MR. SMITH: Okay.

BY MR. BRANCH:

Q The question is: Do you know of any instance,

do you have any knowledge of any instance in which a member of AMPAC has not belonged to a state medical PAC?

A In 1979?

Q Let's take 1978.

MR. SMITH: Again, I object to the question. That's like when did you stop beating your wife. We have established that she does not know whether they are or they are not. What is the foundation for the proposition that she would seek out a single instance of someone who is not.

MR. BRANCH: I am asking her if she has such knowledge. She has indicated she has no way to provide that on a general basis, she has no records.

BY MR. BRANCH:

Q I am asking her nevertheless, do you, Mrs. Hudson, have any knowledge of any instances in which an AMPAC member has not belonged to a state medical PAC?

A In 1978 I was a member of AMPAC, but not a member of any state PAC.

Q You cite your own example. Do you know of any other example?

A No, not for sure.

Q Let me ask the same question for 1977: Do you

know of any examples, other than yourself, in 1977?

A Again, who are members of AMPAC who were not members of the state PAC?

Q Yes.

A No.

Q And for 1976?

A No.

Q Do you know of any examples in the time that you have been responsible for membership, staffing the membership committee?

A Of a contributor who was contributing to AMPAC but not to the state PAC? No, I wouldn't have any way of knowing that.

MR. SMITH: I think it is critically important that we establish that, and I object to that whole line of questions. It implies some significant information which, ipso facto, cannot be, because she says she does not check.

MR. BRANCH: I think you can argue what the value of it is --

MR. SMITH: Well, but I don't think trickery in questions is permissible, and when someone tells you that she has no way of knowing something, and then you ask a

series of questions; even though you don't have any way of knowing it, it's a fact that you do not know it in this year, this year, and this year, I think you are putting a meaning on the answers that is clearly not --

MR. BRANCH: Well, there is no trickery intended. I took Mrs. Hudson's first answer to be that there is no regular record and no way for her regularly to know on an over-all basis who belongs to a state PAC or not. I understand that; I think that should show up.

MR. SMITH: Well, given that as a foundation --

MR. BRANCH: I have been following with, does she, in her experience with membership, know of any instances, if she has any such information regarding any individual come to her mind, and she has answered that she knows of her own case, but otherwise she doesn't know of any.

I don't know how much can be made of that, one way or another, maybe not much.

MR. SMITH: I have made my point, and she has established twice that she has no vehicle for checking that.

BY MR. BRANCH:

Q Let me ask one more question related to that:

Can you think of any instance when you have been responsible for membership in which a contributor has been requested to join only AMPAC and not a state medical PAC?

A No.

MR. SMITH: You are not going to ask her the corollary question?

MR. BRANCH: What is the corollary question?

MR. SMITH: Go ahead, I'm sorry.

MR. BRANCH: Let me show you what I will have marked as Exhibit 1.

(The document was thereupon marked Hudson Deposition Exhibit 1 for identification, 3/23/79, RAJ.)

BY MR. BRANCH:

Q I ask, first of all, whether or not you recognize this letter, a copy of this letter?

A Yes.

Q Did you send this letter?

A Yes.

Q Who is Mr. Stuart Shadbolt?

MR. SMITH: If you know; not because this letter says who he is.

BY MR. BRANCH:

Q Do you know now, without regard to what it says right there?

MR. SMITH: The tentativeness of your first two responses indicates to me, rightly or wrongly, that you are allowing this letter to stand for something. Don't. The letter is the letter; what your recollection is is all Mr. Branch is entitled to ask about. Do not rely on the letter to provide verbal information.

BY THE WITNESS:

A So what was the question?

BY MR. BRANCH:

Q The question is: Who is Mr. Stuart Shadbolt?

A Stu Shadbolt was the state PAC exec in North Carolina.

Q You say "was"; he no longer works in that position?

A Not to my knowledge.

Q The letter in the first paragraph refers to Mr. Harley Dirks; do you know who Mr. Dirks is?

A I do not know him personally.

Q Do you know who he is or do you know who he works for?

A Well, the letter says he works for the AMA's Washington office.

MR. SMITH: That's a pretty good dramatization of what I have been repeatedly trying to avoid. It is not your fault, it is a very natural thing.

Let the record reflect that documents speak for themselves; information beyond the document has to be independent.

BY MR. BRANCH:

Q Do you recall getting a request from Mr. Dirks concerning information on recruiting PAC membership?

A No, I do not.

Q Do you recall sending any materials to Mr. Shadbolt in regard to recruiting membership?

A No, I do not remember.

Q Do you, not in regard to this material but, what kinds of material do you have if any to send to state PACs in regard to recruiting membership?

A The AMPAC fact sheet, AMPAC brochures, past issues of publications of AMPAC, publications which talked about AMPAC membership. Those are examples.

Q Let me show you an additional document which we will mark as Exhibit 2.

(The document was thereupon marked Hudson Deposition Exhibit 2 for identification, 3/23/79, RAJ.)

MR. SMITH: Are you finished with 1?

MR. BRANCH: For the time being, yes.

Let me just note for the record that that was copied from this brochure, which is green.

MR. SMITH: And which was provided to the FEC by whom, when?

MR. BRANCH: By AMPAC, and as I understand it, the first round of production.

MR. SMITH: It is hard to keep the four or five rounds straight, isn't it.

MR. BRANCH: There have been indications in the past that the color is significant; therefore, I show you and I will assert that it was Xeroxed from this, the green one. I will not give up my green copy.

BY MR. BRANCH:

Q Have you had time to review it? I will give you a question if it helps in your review.

You referred to brochures which were sent out to help in the recruitment of membership; I ask if this

is one of the brochures you have ever sent out?

Have you looked at it?

A I have not read every word.

Q I understand that.

Do you recognize this brochure?

A The green and white one, yes.

Q Is it an AMPAC brochure?

A Yes.

Q Do you know how it was used by AMPAC?

A You mean in every instance how it was used, or --

Q Well, not every instance of use, but in general what use was made of it by AMPAC?

A It was used to provide, in promotion and in -- in promotion of AMPAC.

Q Do you know when it was used by AMPAC?

A I couldn't give you a date; I couldn't give you specific dates.

Q Do you know if it was used in 1976?

A I do not know; I do not remember either way, whether it was or it was not used in 1976.

Q Do you have any idea, not when it began or ended, but for how long a period of time it was used; was it used

for several months, a year, two years?

A No. I really do not.

Q Is this brochure in use now?

A Nb, not to my knowledge.

Q Do you have any recollection of the last time that you know it was used?

A No.

Q Does AMPAC use any similar brochure to this now?

A You mean does it look like this, does AMPAC use something that looks like this now?

Q In format, yes; not in content.

A No.

Q When you referred to brochures which were sent out to state medical PACS for membership promotion, was this one of those brochures?

A In the past.

Q Do you have any brochures that you send out today?

A Yes.

Q Are they in any way revisions of this brochure?

A No.

Q Do you have any knowledge as to who wrote this particular brochure, the one that you have in front of you?

A I think that I did.

Q Have you written other brochures that have been sent out in regard to membership recruitment?

A Yes.

Q When you say that you think that you did, can you recall writing this particular brochure?

A You mean if I actually remember sitting down at the typewriter and typing it out? No, I do not actually recall that. But I think that it was prepared by me.

Q What I am interested in is why it is that you think that.

A Why it is that I think that?

Q Yes.

A Well, I recognize the quote.

Q Which quote are you referring to?

A "Politics is not something to avoid or abolish or destroy. It is a condition, like the atmosphere we breathe. It is something to live, to influence if we wish, and to control if we can. We must master its ways or we shall be mastered by those who do."

Q Has anyone else on the AMPAC staff written

a membership brochure?

A What kind of time frame are you talking about?

Q In the time that you have been responsible for staffing the membership committee.

A Not that I remember.

Q Now, I have been, in general, using the term "brochures." Can you estimate how many brochures you have written in regard to membership promotion?

A As an estimate?

Q Yes.

A Can I say something for clarification?

Q Certainly.

A The membership committee and the communications committee are very close, so that when you asked me in terms of the membership committee, to me that --

Q Let me ask a different question and see if it will help with that.

What I am trying to get is some sense of whether we are talking about hundreds of brochures or two or three. How many brochures, in your responsibility for communications or membership, have you written?

A Okay, that is clearer for me.

Q Yes.

A Probably ten.

Q And you say these are somewhat indistinguishable in function. Does that mean that many of those brochures are used for purposes you would identify as communications or membership?

A Yes.

Q Did AMPAC distribute this brochure to persons outside of AMPAC?

A You mean to other than staff members or board members or to -- you mean outside of AMPAC by meaning the staff or the board?

Q Outside of the board and staff of AMPAC, yes.

A Yes.

Q To whom did AMPAC distribute it?

A I really would not have any way of knowing. I would say a variety of people or variety of groups.

Q Let me ask those ways that you do know about: Were you responsible in any way for distributing it to groups of people?

A Yes.

Q Who did you distribute it to?

A I can give you examples; I cannot tell you everybody.

Q Examples would be fine.

A State Medical Political Action Committee; if an individual, a student at a college, were to write in and ask about information about AMPAC, that might be something I would include in a letter back to them.

Q In other words, if someone wanted to know what is AMPAC, how does it operate, this might be something you might use?

A Yes; probably not alone, but that would be one of the things that I would include.

Q If you got such a request today, do you have any brochures to use in answer to it?

A Yes.

Q Can you give us a specific name of a brochure that you use now?

A We call it the Fact Sheet, the AMPAC Fact Sheet.

Q You have referred earlier to the Fact Sheet. This is in a pamphlet or brochure form?

A It is an 8 by 14 page that is folded over so that it fits into a No. 10 envelope; using the term "brochure"

is a loose term for that.

Q Do you have any others that you can give us by name that you are currently distributing?

A You mean in terms of giving information about AMPAC?

Q Yes.

A Occasionally I use an edition of "Political Stethoscope" or "The AMPAC Sustainer" that has a lot of information about AMPAC in that particular issue.

Q Let me show you a different document. Set that one aside for a second.

MR. BRANCH: Mark this as No. 3.

(The document was thereupon marked Hudson Deposition Exhibit 3 for identification, 3/23/79, RAJ.)

MR. SCHWEITZER: Let's go off the record for a second.

(There was a discussion off the record, after which the taking of the deposition was resumed as follows:)

MR. BRANCH: Back on the record.

BY MR. BRANCH:

Q Now I will give you what is marked as Exhibit 3.

MR. SCHWEITZER: For identification.

MR. BRANCH: For identification.

BY MR. BRANCH:

Q Do you recognize this memorandum?

A Yes.

Q Did you send it to Mr. Rader?

A It says it is from me.

MR. SCHWEITZER: That's not what he asked you.

BY MR. BRANCH:

Q The question is: Do you recall today sending it to Mr. Rader?

A Yes.

Q The memorandum, in the first paragraph, refers to "membership transmittal suggestions for all PACs." Do you have any recollection of what that refers to?

A Yes.

Q Can you tell us what it refers to?

A It was some housekeeping suggestions for making the work, the processing end of the joint fund-raising, to make it more efficient.

Q Can you remember specifically what the suggestions were?

A I cannot remember all of them, but one of them was that we would like the list in alphabetical order.

Q Who is Mr. Rader?

MR. SCHWEITZER: Excuse me, Linda.

Where did this document come from?

MR. BRANCH: AMPAC production.

MR. SCHWEITZER: When, which one?

MR. THOMAS: Second subpoena.

MR. SCHWEITZER: Go ahead. Would you ask the question again, please.

BY MR. BRANCH:

Q The question is: Who is Mr. Rader, Dave Rader?

A Dave Rader at that time was the state PAC exec.

Q Of what state?

A Ohio.

Q Was this memorandum sent to other state medical PACs?

A Yes.

Q Do you know what state medical PACs it was sent to?

MR. SCHWEITZER: I think there is some confusion, when you say was this memorandum sent to other state PACs.

Your answer to that is --

BY THE WITNESS:

A A memorandum to Dave Rader was not sent to other state medical PACs.

BY MR. BRANCH:

Q Was this memorandum addressed to other state PACs and sent to them?

A Yes.

Q Would that have been all state medical PACs that participate in joint fund-raising with AMPAC?

A Yes.

Q In the third paragraph it refers to a set of pressure-sensitive labels. Do you know what that refers to?

A Well, the memorandum says, states 1978 AMPAC members.

MR. SCHWEITZER: No, that is not what he asked you, Linda. This speaks for itself.

He is asking you, do you have any independent recollection of what pressure sensitive labels he means?

BY THE WITNESS:

A Yes.

BY MR. BRANCH:

Q What are the pressure sensitive labels referred to?

A The AMPAC members from Ohio.

Q They are the names of the AMPAC members from Ohio?

A Yes.

Q Did AMPAC send out pressure-sensitive labels to state medical PACs?

A Yes, they have from time to time.

Q What are these labels to be used for?

A Joint solicitation.

Q How are they to be used?

A In any way the state wants to mail, to solicit jointly for AMPAC and the state PAC.

Q In other words, they are mailing labels?

A Yes, they are mailing labels.

Q And they have the names, then, on them of the AMPAC members from that state from the previous year; is that correct?

A Yes.

Q You said "from time to time." When has AMPAC sent these labels out?

A At various times.

Q When is the earliest time you can recall?

A I do not remember when the earliest time was; I can remember doing it in 1977.

Q The memorandum refers to 1978; do you recall if they were sent out in 1978?

A I couldn't say for sure.

Q You can recall they were sent out in 1977; is that correct?

A Yes.

Q Do you recall if they were sent out in 1976?

A No. I mean, I do not recall either way, whether it was or it was not.

Q Do you recall sending them out in any other year?

A No, not for sure.

Q Do you have any knowledge of whether or not the state medical PACs that you have sent the labels to have used them?

A No.

Q Let me show you what I will have marked as Exhibit No. 4.

(The document was thereupon marked Hudson Deposition Exhibit 4 for identification, 3/23/79, RAJ.)

MR. SMITH: She has read it.

BY MR. BRANCH:

Q Okay. Do you recognize this letter?

A Yes.

Q Did you send it to Ms. Vicki Gordy?

A Yes.

Q In the first paragraph it refers to, "copies of the bills which you included."

Do you recall what those bills were?

A No, not -- no.

Q Your letter indicates that you had reviewed bills for compliance with guidelines put out by AMPAC. Do you receive samples of joint fund-raising bills from the state medical PACs?

A Yes.

Q As part of your responsibilities?

A Yes.

Q Is this one area of your responsibility, to receive these?

A They stay in my office; everybody on the staff collects them from time to time.

Q Are you responsible for reviewing these bills when they are received?

A Yes.

Q When you review them, what do you review them for?

A The requirements that are -- our legal counsel has worked with us on the requirements that must be on solicitations for PAC contributions, and I review them to see if the requirements are met.

Q And if you determine that they are not met, do you correspond with the state medical PACs?

A Yes.

Q The attachment to this letter, which is the third page, refers to "Requirements for joint fund-raising." Is that a sheet which you have sent to other state medical PACs?

A Yes, or one like it.

Q This one has a date, February 1978 in the bottom right-hand corner. Is this particular sheet still sent to state medical PACs?

A One like it is, yes.

Q Not necessarily this specific sheet?

A No.

Q How long has it been one of your responsibilities to review these bills?

A I do not know. I could not give you an exact

time.

Q Have you done it since you have staffed the membership committee?

A No.

Q It is a responsibility which was begun sometime after you began staffing the membership committee?

A Yes, and I do not remember when.

Q This particular letter is in 1978. Do you recall reviewing bills of any other state medical PAC in 1978?

A Yes. Do you want me to give you a specific example? No, I could not give you a specific example, but, yes.

Q Do you recall reviewing such bills in 1977?

A I think so. I think I did it in 1977.

Q 1976?

A I think I did it along with another staff member in 1976.

Q Who was that other staff member?

A Lee Ann Elliott.

Q Let me show you what I will have marked now as Exhibit 5.

(The document was thereupon marked Hudson Deposition Exhibit 5 for identification, 3/23/79, RAJ.)

MR. SMITH: Could you tell us where exactly Exhibit 4 came from?

MR. BRANCH: AMPAC document production.

MR. THOMAS: The second.

MR. BRANCH: We believe it is the second production.

BY MR. BRANCH:

Q Do you recognize this letter?

A I do not remember writing this letter.

Q Do you have any recollection of addressing this letter or sending it to Miss Lynn Pearson?

A No, I do not.

Q As an aside, let me note that this is also AMPAC production as to the source of this particular letter.

MR. SMITH: Okay.

BY MR. BRANCH:

Q Independent of this particular letter, do you recall any conversation with a Miss Lynn Pearson in regard to --

A No, I do not.

Q I should have finished the question, but it is not your fault.

Do you know who Miss Lynn Pearson is?

A I must have talked to her on the phone, but I do not remember her, no.

Q Can you recall receiving a check in the amount of $3,560 from Miss Lynn Pearson?

A No.

Q You have no recollection of that?

A No.

Q Let me ask you a different question: Are you familiar at all with how the American Medical Association is organized?

A I do not understand your question. You mean how it makes a policy or how it --

Q How is it structurally organized?

A The staff?

Q Yes.

Let me isolate it to the staff, yes: Are you familiar with the organizational structure of the staff?

A I have an organizational chart in my office, but I could not quote you chapter and verse on it.

Q Are you familiar at all with a division called

the Public Affairs Division?

A Now?

Q Now, yes.

A I do not believe there is a division of public affairs now.

Q Do you have any knowledge if there was a division of public affairs in the past?

A Yes.

Q In your AMPAC work, did you work with staff from that division at any time in the past?

A In what way?

Q In regard to the carrying out of any of your AMPAC work.

A I do not recall a specific instance.

Q Let me refer specifically to work in regard to membership promotion and contribution solicitation: Did you have any contacts with AMA staff in carrying out your responsibilities in those areas?

A Not that I remember.

Q Do you know who on the AMA staff, if anyone, is responsible for AMA membership solicitation?

A Now?

Q Now.

A Yes.

Q Who is that?

A You mean the top person in the AMA membership department?

Q Yes.

A I believe his name is Jim Korsy.

Q Do you have any contact with Mr. Korsy in carrying out your AMPAC responsibilities?

A No.

Q Do you work with any of the AMA staff under Mr. Korsy in regard to carrying out your AMPAC duties?

A No.

Q Do you know a Mr. Richard Layton, L-a-y-t-o-n?

A Yes, Dick Layton.

Q Does he work for the American Medical Association?

A Now?

Q Now.

A His office is in that building, but -- he works for something called Amoco or Amoco.

Q Did he work for the American Medical Association, to your knowledge, at any time in the past?

A Yes.

Q Do you know when he worked for the American Medical Association?

A You mean the dates he started and the date that he quit, or that --

Q I wouldn't expect you to know specific dates; do you know approximately when; do you yourself have any knowledge of that?

A No, I could not give you that information.

Q Did you work with Mr. Layton at all in carrying out your AMPAC responsibilities?

A No, not that I recall.

MR. SMITH: Despite my being in such a benign mood, I am trusting that there is going to be a proffer of something at some point, increasingly remote in time --

MR. BRANCH: I will ask my next question, just to see how it strikes you.

BY MR. BRANCH:

Q Does AMPAC have a budget?

A Does AMPAC have a budget?

Q Yes.

A Yes.

Q What periods does it have, does it have budget

years or --

A I do not work directly with the AMPAC budget, so I would not be able to answer that.

Q You do not know what kinds of fiscal periods the budget has?

A I do not have personal knowledge.

Q Do you have any knowledge as to how much is budgeted in the AMPAC budget for membership promotion?

A I have seen a budget, but I could not tell you a figure.

Q Do you have any idea how much is budgeted; and let me put this in terms of the most recent budget for contribution solicitation.

A Ask that again, please?

Q Do you have any knowledge of how much is budgeted in the AMPAC budget in the most recent period for contribution solicitations?

A No, I do not.

Q Does AMPAC give any awards in connection with membership solicitation?

A Yes.

Q What awards does AMPAC give?

A Various awards for excellence in membership recruitment.

Q Who are the awards given to?

A State PACs, state medical PACs.

Q What do the awards consist of?

A You mean what do they look like, what do the awards look like?

Q Well, what do they consist of; are they money awards?

A They are plaques.

Q Is there anything in addition to a plaque that is presented as part of the award?

A No.

Q Is there more than one kind of award that is given?

A Yes.

Q Could you identify the awards by name?

A I do not know if I can remember all of them, but one of them is sustaining membership.

Q Yes?

A Do you want me to continue?

Q Yes, please.

A One of them is increase over prior year; women membership; all events. That is all I can remember right now.

Q Is there also an award called the leadership award?

A Leadership recognition award.

Q Now, all of these awards are given to state medical PACs; is that correct?

A The leadership recognition award is a different kind of award.

Q Who is that given to?

A It is presented to an AMPAC member from a state that meets certain -- that has recruited certain members as sustaining members of AMPAC.

Q That is given to a member for recruiting efforts?

A Yes.

Q Is that award given to a state medical PAC at all, or is it solely given to members?

A It is given to a person, an AMPAC member from that state.

Q Is that award based on that person's recruitment?

A Not necessarily.

Q What is the award based on?

A It is based on the members of the -- certain members of that -- certain physicians from that state who have become sustaining members of AMPAC in that calendar year.

Q It is based on the numbers of sustaining memberships?

A No, not on the numbers; on certain people from that state becoming sustaining members in that calendar year.

Q By certain people, does that mean leadership people?

A Yes, for lack of a better term, leadership people.

Q Let's be specific: What people is it based on?

A The AMA delegates to the -- the AMA's house of delegates, AMA alternate delegates, the state president and state president-elect, and the state PAC chairman.

Q When you refer to the AMA delegates, you are referring to the delegates from the state medical association of the state in question; is that right?

A They are delegates to the AMA house of delegates from that state.

Q When you refer to the president, that refers to the president of the state medical association?

MR. SMITH: She has just told you who the recipients are, they are the states --

MR. BRANCH: Well, let's clarify. We seem to have some confusion --

MR. SMITH: You are not suggesting it in the question, please, that is what I am raising.

BY MR. BRANCH:

Q The award consists of a plaque; is that correct?

A Yes, that is correct.

Q Is there an inscription on the plaque as to who it is being presented to?

A You mean a person?

Q I am asking: When you present one of these awards, will it say on it, "This award is presented to" someone?

A I cannot remember what the copy says, but there is a picture of the state on the award.

Q Do the awards ever say, "This award is presented to the state medical PAC"?

A I am trying to visualize what one looks like. It has TEXPAC on it, for instance, or the state PAC name on it.

Q Does it also have the names of individuals who

are in that state?

A No.

Q So the award will say it is presented, for example, to TEXPAC, if we are talking about Texas?

A I do not know if it says "Presented to TEXPAC," but it does have "TEXPAC" on it.

Q Now, you referred to three other awards; the next one was increase over prior year. Who are those awards presented to?

A Those awards are presented in states where AMPAC has definitely increased its membership over the prior year.

Q Is it based, then, on an increase of AMPAC membership over the prior year?

A Yes.

Q Again, are those awards presented to state medical PACs?

A You mean the physical presentation of the award? The physical presentation of the award is done in a variety of ways.

Q Who do you consider the recipient of the award?

A When we deal with the state, the state determines who receives the award.

Q By that, you mean what individual will receive the award?

A Yes, yes.

Q Again, is there a plaque involved with this award?

A What was the award?

Q It is the increase over prior year.

A Yes.

Q Will that plaque have the name of the representative state medical PAC on it?

A Yes.

Q Will it have the name of individual members of that state medical PAC?

A No.

Q Will it have the names of AMPAC members in that state?

A No.

Q You referred to the women's membership award; again, is that a plaque that is presented?

A Yes.

Q How is it determined when that award will be given?

A When that award will be given?

Q Yes.

A Working with the state PAC exec and determining a time and the place for presentation.

Q And what is that award based on?

A Women's award?

Q Yes.

A The highest number of women in a state who are AMPAC members; physicians' spouses for the most part.

Q Do the plaques in regard to the women's membership award read in similar fashion as to the increase over prior year and sustaining membership awards?

A Yes.

Q Are they presented in similar fashion?

A Yes.

Q Is the same true for the all-events award?

A Yes.

Q How is it determined who receives an all-events award?

A It is a formula of taking the other membership categories and determining outstanding acheivement in AMPAC membership and other membership categories, taking all of those together. It is a complicated formula.

Q When you refer to other membership categories,

what are you referring to?

A The other membership award categories, the other membership awards that you were asking me about.

Q Now, the five awards that you have referred to, have those been presented throughout the time that you have been staffing the membership committee?

A All except the sustaining membership award; I am not exactly sure when that was developed, introduced.

Q Was that developed sometime after you began staffing the membership committee?

A I am not sure; I am not sure.

MR. BRANCH: I would like to take a break for about five minutes.

(There was a short recess, after which the taking of the deposition was resumed as follows:)

MR. BRANCH: Back on the record.

BY MR. BRANCH:

Q Mrs. Hudson, you referred to one of your responsibilities as staffing the communications committee. What is the communications committee?

A The communications committee is the committee of

the AMPAC board made up of AMPAC board members.

Q What does it do?

A It helps develop and devises and suggests to staff ways of carrying out AMPAC communications.

Q Does it have any political education function?

A What do you mean by "political education"?

Q Well, let me backtrack. As I understand, earlier you referred to your joint duties now as being characterized as covering political education.

A I think I just said educational responsibilities.

Q Educational responsibilities, not political education?

A Yes.

Q Let me ask: Does the communications committee have any educational function?

A Yes.

Q What is that?

A Within our publications we try to educate the recipients in what is happening politically as far as political campaign techniques and methods, as far as anything in the campaign or political area that we thing that they ought to know for their political effectiveness.

Q I would like to show you what I will have marked now as Exhibit 6.

(The document was thereupon marked Hudson Deposition Exhibit 6 for identification, 3/23/79, RAJ.)

MR. SMITH: Where did the document come from and who made the markings?

MR. BRANCH: I made the markings, and I will exchange copies.

Would you mark this one, please.

(The original marking of Hudson Deposition Exhibit 6 was thereupon withdrawn and a second copy of the same document was marked Hudson Deposition Exhibit 6 for identification, 3/23/79, RAJ.)

MR. BRANCH: It is the same document minus the black marks.

Are you still asking for the record where this document came from?

MR. SMITH: Please.

MR. BRANCH: It came from AMPAC in AMPAC document production.

BY MR. BRANCH:

Q Can you identify this document?

A Me?

Q Yes.

A What do you mean can I identify it? How do you want me to identify it?

Q Do you recognize it?

A Yes.

Q Did you write it?

A Yes.

Q Can you tell us what it is?

A "A PAC Communications Primer."

Q What was it used for?

A It was used at a seminar -- well, it wasn't called a seminar, it was called a -- it was a gathering of people, and it was used for how to be a good PAC communicator.

Q On the cover sheet it refers to a "Multicandidate Committee Conference." Is that the seminar or meeting that you were referring to?

A Yes.

Q Was that meeting held on October 3, 1976?

A Yes.

Q Do you recall who attended that meeting?

A No.

Q Were there representatives of state medical PACs at that meeting?

A I cannot recall a specific person; and it was in connection with a meeting held the day before which there were state medical PAC people there, so --

Q When you say "a meeting," --

A I cannot recall any specific person there.

Q The meeting held the day before, are you referring to the Federal Election Law Conference?

A Yes.

Q You are saying you do not recall the identity of specific people at the Multicandidate Committee Conference the following day?

A Right.

Q What was the purpose of this meeting?

A I do not remember the purpose of the over-all meeting. I remember this, but I do not remember -- I do not remember -- I do not remember the purpose of the over-all meeting.

Q Did you write this specifically for that

meeting?

A Yes.

Q Did anyone instruct you to prepare this for that meeting?

A I work for the executive director, and I work at his instruction, and I staff the communications committee; to that extent that is the best answer I can give you to that question.

Q Do you recall why you prepared this for that meeting?

A I do not understand what you mean.

Q Well, did anyone request that you prepare this pamphlet?

A As I recall, I was asked because I staff the communications commttee to give a presentation on how to be a good PAC communicator, and that is why I prepared this particular document.

Q As part of carrying out that request, you decided to prepare this document?

A Right.

Q Was this document handed out to participants at that meeting?

A I do not think so; I am not sure whether it was or was not. I used it as a basis for my remarks at that meeting, but I do not remember whether it was a hand-out at that meeting.

Q Was this document written for state medical PACs?

A I would not characterize -- I wrote it, how to be a good PAC communicator, but I do not recall having that specific purpose in mind.

Q On the second page of it, the top sentence of it is, "Political Action Committee Communications."

A Yes.

Q If you go down to what is the second paragraph, "PAC communications are best implemented," and then you go to the fourth sentence of that paragraph, it begins, "Leadership includes PAC Board members." Do you see the sentence?

A Yes.

Q "Leadership includes PAC Board members; president, president-elect, county presidents, house of delegates members; auxiliary leaders; and, sustaining members."

To what does "President" refer in that sentence?

A Reading the sentence, the president refers to the president of the state medical society.

Q And the president-elect would be, likewise, the president-elect of the state medical society?

A Yes.

Q County presidents, to what does that refer?

A The president of the county medical society.

Q And the house of delegates, to what does that refer?

A I do not know, because it does not have any designation before it.

Q Auxiliary leaders, to what does that refer?

A The physicians' spouses who are leaders in the auxiliary.

Q The next sentence has, "General membership includes PAC members, medical society members, and auxiliary members."

Now, my question was: Was this primer written for use by state medical PACs as opposed to other PACs?

A Again, I do not recall having that specifically in mind.

Q Do you recall whether or not this was distributed at any time subsequent to the Multicandidate Committee Conference?

MR. SMITH: She does not recall it being distributed then.

MR. BRANCH: I did not intend my question to imply that it was.

MR. SMITH: To my simple mind, it does; so could we clarify what you mean?

MR. BRANCH: I understand her to have stated that she cannot recall whether it was distributed at the conference, and I am asking whether it was distributed at any time subsequent to that.

MR. SMITH: You want just distribution, or do you want use as well?

BY MR. BRANCH:

Q The question now is distribution.

A You mean was it used after, or has it been distributed to anybody else outside of my own person that I know of?

Q Yes.

A Not that I know of.

Q Have you used it subsequent to that meeting?

A Personally?

Q Yes.

A No. I forgot that it existed.

Q Let me show you what I will have marked as Exhibit 7.

(The document was thereupon marked Deposition Exhibit 7 for identification, 3/23/79, RAJ.)

BY MR. BRANCH:

Q I will ask you to examine this document.

Mrs. Hudson, do you recall whether or not a political education seminar was held in Orlando, Florida on January 30, 1976?

A Yes.

Q Did you attend that conference?

A Yes.

Q Is this document an accurate agenda of that conference?

A I do not remember if everything happened on the times and --

Q You do not recall whether or not it is exactly what was on there?

A Right, I do not.

Q Did you have any responsibility for preparation and planning for that conference?

A It was a joint planning responsibility, AMPAC and FLAMPAC.

Q Did you yourself have any responsibility for that planning?

A Yes.

Q What did you do?

A I worked with the state PAC exec at that time in determining the kinds of subjects which should be discussed.

Q Did you have any part in arranging speakers for that seminar?

A Yes.

Q What did you do?

A Well, I myself was a speaker; Mrs. Chenault, who is a member of our board, was a speaker, and I must have requested her attendance.

Q The agenda refers at the bottom to the Congressman Robert Michel.

A Yes.

Q Do you recall whether you had any part in

arranging to have him speak?

A No, I do not recall.

Q Do you recall whether or not you suggested that he speak?

A No.

Q Do you have any knowledge as to whether or not AMPAC paid any of the costs of this particular seminar?

A I do not remember whether we did or we did not.

Q Let me show you what we will mark as Exhibit 8.

(The document was thereupon marked Hudson Deposition Exhibit 8, for identification, 3/23/79, RAJ.)

BY MR. BRANCH:

Q Do you recall sending this letter?

A No.

Q Having read the letter, do you have any recollection whether or not AMPAC paid the costs of Congressman Michel for attending the FLAMPAC/AMPAC conference?

A No.

Q Do you have any recollection whether AMPAC paid any costs of any other speakers at the FLAMPAC/AMPAC conference?

A Mine.

Q How about Mrs. Chenault?

A I do not -- I would not have any personal knowledge of that, because the okaying of bills and the whole budget and bookkeeping procedure does not go through me.

Q Well, referring to the exhibit which is in front of you, sent to Mr. Michel, the next to the last sentence of the first paragraph says, "Your name has been placed on the master account and will be billed to AMPAC directly."

Who handles such bills at AMPAC?

A Bill Watson has the power to approve bills.

Q Do you have to get Mr. Watson's authorization to write to someone that their bills will be paid by AMPAC?

A You mean as a matter of practice?

Q Yes.

A Yes.

Q Can you recall getting Mr. Watson's authorization to write Congressman Michel that his bills would be paid by AMPAC?

A No.

MR. SMITH: David, that's three times. I understand about refreshing recollection, but you have a document that says something, for what it is worth. She

just does not remember, yes or no, but to ask her again would be argumentative.

BY MR. BRANCH:

Q Let me go back to the agenda. It refers to a speaker named Paul Newman. Do you know who Mr. Newman is?

A Yes.

Q Who is he?

A Paul Newman is a political campaign consultant.

Q Do you have any recollection whether you recommended that Mr. Newman speak or participate in this seminar?

A No.

Q Do you have any recollection whether or not AMPAC paid Mr. Newman's expenses?

A No. I would not have any way of knowing whether they did or they did not.

Q Let me show you what we will mark for identification as Exhibit 9.

(The document was thereupon marked Hudson Deposition Exhibit 9 for identification, 3/23/79, RAJ.)

MR. SMITH: She is ready.

MR. BRANCH: Let me note for the record this document also came from AMPAC, as did the previous exhibit.

BY MR. BRANCH;

Q Do you recognize this letter?

A You mean do I recall writing it? No.

Q Do you recall sending it?

A No.

Q Do you recall any circumstances in regard to the sending of it?

A What do you mean by that?

Q Do you have any recollection of any conversation with Mr. Newman in regard to speaking at the FLAMPAC/AMPAC convention?

A No.

Q Do you, in your responsibilities at AMPAC, arrange to have speakers speak at seminars?

A You mean in general?

Q In general.

A Yes, along with other staff members.

Q Have you ever arranged to have a speaker speak at a seminar sponsored by AMPAC and a state medical PAC?

A Yes.

Q Have you ever written such a speaker that his or her bills would be paid by AMPAC?

A I cannot remember a specific example.

Q Do you recall the substance of your remarks at this particular seminar; by "this particular seminar," I mean the FLAMPAC/AMPAC seminar.

A No -- I mean --

MR. SMITH: Not without looking at the document. The document speaks for itself, is what she means.

Let the record reflect the witness was looking for the document to again read it, which is what I have been trying to establish for the FEC is not the purpose of document use.

MR. BRANCH: Let me show you what I will mark as Exhibit 10.

(The document was thereupon marked Hudson Deposition Exhibit 10, for identification, 3/23/79, RAJ.)

MR. BRANCH: Again, this is a document which was produced by AMPAC.

MR. SMITH: In the interest of time --

MR. BRANCH: Again, I do not believe it is

necessary to read the whole thing; I am interested in identification of it, and if you believe a subsequent question requires further examination, you may have the time.

BY THE WITNESS:

A No, I mean --

BY MR. BRANCH:

Q Well, let me ask a question, Mrs. Hudson.

Do you recognize this document?

A Yes.

Q Can you tell us what it is?

A It is a speech.

Q Do you have any idea who wrote it?

A I wrote it with input from other staff members.

Q You wrote it and showed it to other staff members?

A Yes, and received input before I wrote it from other staff members.

Q Do you have any recollection whether or not you delivered it to the FLAMPAC/AMPAC seminar?

A No.

Q Is it your practice to prepare such remarks before you go to speak at a seminar?

A My personal practice?

Q Yes.

A Yes. At that time it was. I have since gotten better.

Q At that time, then, was it your practice to read the remarks you prepared, or to what extent would you deviate from the text?

A At that time I would have highlighted remarks and not read it word for word.

Q What is your present practice?

A I use note cards.

Q Not as detailed a speech, in other words?

A Correct.

Q Do you have any recollection whether anyone at AMPAC prepared remarks for any of the other speakers at this FLAMPAC/AMPAC seminar?

A Anybody else at AMPAC?

Q Any of the other speakers.

A Say the question again.

Q Do you have any recollection whether anyone at AMPAC prepared remarks for any of the other speakers at the FLAMPAC/AMPAC seminar?

A No.

Q Has AMPAC carried on seminars with any other state medical PACs?

A There have been other jointly sponsored seminars, yes.

Q Similar to the FLAMPAC/AMPAC seminar that we have been discussing?

A You mean similar in speech content or faculty or how?

Q In the manner in which they were sponsored.

You are asking me a fair question. Let me break it down: When you say that they have been jointly sponsored, have they been jointly sponsored in the same manner that the FLAMPAC/AMPAC seminar was?

A There are various ways of jointly sponsoring an event. For instance, we might provide speakers, AMPAC board members as speakers, and that would be a jointly sponsored event.

AMPAC might financially contribute to the cost of the luncheon; that might be a way. But there were various degrees of participation.

Q Can you give us any estimate of the frequency

with which AMPAC has sponsored seminars with state PACs?

Let me give you some time frame: FLAMPAC/ AMPAC was held in 1976. Using the time period of 1976, could you make any estimate of how many such jointly sponsored seminars there may have been?

MR. SMITH: During calendar '76?

BY MR. BRANCH:

Q Calendar '76.

A No, I cannot.

Q I will try and give you some shorter time periods. Would you be able to estimate whether it was as frequent as once a month?

A In 1976?

Q In 1976.

A I really would not want to hazard a guess, because all those years run together to me.

Q Can you make any guess for 1977?

A No.

Q Or 1978?

A No.

Q The years run together generally, in other words?

A Yes.

Q Let me show you what we will have marked as Exhibit No. 11, which appears to be a list for a different year. Again, this is a document produced by AMPAC.

(The document was thereupon marked Hudson Deposition Exhibit 11 for identification, 3/23/79, RAJ.)

MR. SMITH: Albeit representing something in the year 1977 or, for that matter, maybe '78.

MR. BRANCH: It would appear to be '78.

MR. SMITH: It is hard to interpolate.

MR. BRANCH: I would like to try and establish that if possible.

MR. SMITH: I just wanted to clarify it is not in the time period you were just asking about.

MR. BRANCH: Actually, I asked all three years and got "Noes."

MR. SMITH: Yes, but you focused on '76.

BY MR. BRANCH:

Q Mrs. Hudson, this document is dated at the top October 21, 1977. Do you know if this is a list of scheduled seminars for 1978?

A No, I do not know.

Q Do you recognize this list at all?

A Yes.

Q Beginning with the February 5th in Hawaii, do you know if an AMPAC political education seminar was held in Hawaii in February of 1978?

A That's what I do not know, what year, what February that is.

Q You are uncertain as to the year?

A (Witness indicating.)

Q Looking on the second page, the second item down refers to Florida and has "Speakers Linda Hudson, Pete Lauer."

Can you recall attending any conference in Florida at any time?

A Yes, the Orlando meeting we were just talking about.

Q This appears to refer to an Orlando meeting at the Carlton House. Can you recall what year you attended that meeting?

A Which one are you talking about, now, the Orlando meeting?

Q Let me make sure I understand your response.

Can you recall attending a political education seminar in Orlando at any time?

A Yes.

Q Can you recall when that was?

A Without looking at the document, I would not know which year it was.

Q Can you recall attending a Southeast Pilot CORE meeting in Atlanta, Georgia?

A There was a Pilot CORE meeting in Atlanta, Georgia. I do not remember it being referred to as a Southeastern Regional.

Q You can recall an Atlanta CORE program, but not by the name "Southeast," is that correct?

A You said Southeastern Regional. I remember a Pilot CORE meeting sponsored by AMPAC in Atlanta, Georgia.

Q And you are uncertain as to the year that that was held?

A Right.

Q What does CORE stand for in that CORE meeting?

A Candidate Organization and Resource Evaluation.

Q Did you refer to that as a pilot program?

A Yes.

Q What was the purpose of the program?

A The purpose of the program was to teach the participants how to evaluate a candidate in a campaign.

Q Who sponsored that program?

A AMPAC.

Q Who were the participants?

A By name?

Q No. Where did they come from?

A AMPAC members from certain states.

Q States in the region around Atlanta?

A I cannot recall which states they were.

Q Do you recall how many participants there were, AMPAC members from those states who were participants?

A No. You mean the number of people that attended the meeting?

Q Yes.

A No.

Q From those states.

Do you recall whether or not state chairmen of the medical PACs in those states attended that meeting?

A I recall one state PAC chairman being there, but I do not recall that as a practice for every state, or a --

Q Do you recall whether or not AMPAC specifically invited the chairmen of state medical PACs to attend that meeting?

A No.

Q Let me show you what we will mark for identification as Exhibit 12.

(The document was thereupon marked Hudson Deposition Exhibit 12 for identification, 3/23/79, RAJ.)

BY MR. BRANCH:

Q Mrs. Hudson, do you recognize this memorandum?

A Yes.

Q Do you remember sending it to Mr. Watson?

A Now I remember it, yes.

Q In the paragraph marked "Promotion," the second sentence, it says, "It would be my suggestion to send a letter to every state PAC chairman, state PAC exec, and invite them to attend."

Now, having read this document, do you recall having made that suggestion?

A No.

Q Having read this document, do you recall whether

or not every state PAC chairman was invited by AMPAC to attend?

A No.

Q Let me show you what I will have marked for identification as Exhibit 13.

(The document was thereupon marked Hudson Deposition Exhibit 13, for identification, 3/23/79, RAJ.)

BY MR. BRANCH:

Q Mrs. Hudson, do you recall receiving this memorandum from Mr. Watson?

A No.

Q Would you look at the paragraph marked "Attendance." It says, "Every state PAC chairman and state PAC exec will be strongly urged to attend from the states listed above."

A Yes.

Q Having read that, does that give you any recollection whether or not the state PAC chairmen were invited from state medical PACs?

A No. What I recall is that we wanted politically active physicians from the states involved.

Q Do you have any recollection on how you

identified who those politically active physicians would be?

A No.

Q Do you have any recollection as to whether notices were sent to AMPAC members in those states in regard to this seminar program?

A No.

Q Do you have any recollection of any notification in way of AMPAC members in those states that this program would be held?

A I believe that it was in "Political Stethoscope," but I cannot be absolutely positive.

Q Do you have any recollection whether or not an open invitation was put in "Political Stethoscope" for AMPAC members to attend this conference?

A No.

Q Let me show you what I will have marked as Exhibit 14.

(The document was thereupon marked Hudson Deposition Exhibit 14 for identification, 3/23/79, RAJ.)

BY MR. BRANCH:

Q Mrs. Hudson, do you recognize this letter?

A Yes.

Q Do you recall whether or not it was sent to John Dees?

A I cannot remember physically putting it in the mail; it says it is addressed to Mr. John Dees.

Q I am asking independent of what it says. Do you have any recollection of whether or not a letter was sent to Mr. John Dees --

A No.

Q -- inviting him to attend the seminar?

A No. The letter is from Bill Watson.

Q When you said that you recognized the letter, what did you mean?

A Well, I keep the CORE books, the books, in my office and refer to them from time to time, and I have seen that letter.

Q Do you have any knowledge of whether similar letters were addressed to any other chairmen of state PACs, medical PACs?

A No.

Q You can recall seeing this particular letter in the CORE books; is that what you have stated?

A Well, the document refreshed my memory.

Q And now, having looked at it and having your memory refreshed, you can recall seeing this document in the CORE books?

A Yes.

Q Can you recall seeing any other such documents addressed to any other state chairmen of state medical PACs?

A Not a specific state PAC chairman, no.

Q Having had your memory refreshed by this document, do you have any recollection whether or not mailings were sent to state chairmen of state medical PACs in regard to this seminar?

A I do not know that personally.

Q You do not have any recollection?

A No.

Q Referring to the Atlanta Pilot CORE program, do you have any knowledge whether or not AMPAC paid the expenses of any representatives from state medical PACs to attend that program?

A I think we paid for the hotel bill, but I am not absolutely positive.

Q The hotel bill of whom?

A Of the participants from the various states involved.

Q Do you have any recollection of how many participants AMPAC paid for from each state involved?

A Four sticks in my mind, but again I do not get involved with the paying of bills so I do not know exactly how many bills or which bills were paid.

Q Do you have any recollection whether or not attendance was limited at this seminar? Again, I am referring to the Atlanta Pilot program.

A Limited in what way?

Q Restricted in number.

A I can remember in general we wanted to keep the number under 50.

Q When you say under 50, does that refer to staff and participants?

A Total attendance at the meeting of people other than the faculty members would be 50, under 50.

Q Who were the faculty members at the meeting?

A I do not know that I can remember all of them. Do you want me to name the ones that I can remember?

Q Yes.

A Myself, Lee Ann Elliot, Pete Lauer, Paul Newman. That's all I can remember for sure.

Q You referred to this CORE program as a pilot CORE. Were any similar programs held in other regions of the country?

A Subsequent to this CORE meeting there were other meetings that were held that were called CORE meetings in other parts of the country.

Q Can you recall where those were held?

A I do not know that I can remember every single one of them, but I could give you what I remember.

Q What do you remember?

A Philadelphia, Chicago, Denver. That's all I remember.

Q For each of those, were those held for a number of states in a region?

A I do not recall specifically. I do not recall.

Q Well, when you referred to Philadelphia CORE program, do you recall whether or not that was held for participants from states other than Pennsylvania?

A Yes.

Q Was it held for participants from a number of other states?

A Correct.

Q Would the same be true for the CORE program in Chicago?

A Right. I do not remember which states were where, but, yes.

Q But there were several states in each of those?

A Yes.

Q Each of those was held subsequent to the Atlanta CORE program; is that correct?

A Yes.

Q Was the format at those programs similar to the Atlanta program?

A Yes.

Q Was the faculty the same, or did it change?

A It varied a little, and faculty members addressed different subjects at different meetings, and some faculty members were not present at some meetings and they were at other meetings.

Q Did you attend each of these?

A Yes.

Q Do you now have any idea when there CORE meetings were held? Let's take, for example, the first, the Philadelphia meeting.

A When?

Q Yes.

A No. A specific date, no.

Q A year?

A No.

Q Has there been any CORE program held in the last year?

A 1979? 1978?

Q The last 12 months, yes.

Let me make that easier: Were there any CORE programs held in 1978?

A There was a program in Mississippi in which we used the CORE materials, and I cannot remember if we called it a CORE, and if that was in 1978.

Q Is this still a type of program that is used by AMPAC, CORE programs?

A We have not in 1979, and so far none are scheduled.

Q Has there been any decision to discontinue use

of CORE programs?

A No.

Q There simply have not been any more scheduled?

A That is right.

(There was a discussion off the record, after which the taking of the deposition was resumed as follows:)

BY MR. BRANCH:

Q Mrs. Hudson, does the term "Annual Leadership Conference" mean anything to you?

A There is an American Medical Association meeting called the Annual Leadership Conference.

Q Have you attended any of those leadership conferences?

A Yes.

Q Has AMPAC had any role in any of these conferences?

A AMPAC has been invited to participate in leadership conferences in a limited way.

Q What has AMPAC done?

A Well, it varies for the different leadership conferences.

Q Is this a conference held once a year?

A Yes.

Q How many of those conferences can you recall attending?

A Three.

Q What years were those that you attended?

A 1979, 1978, 1977.

Q Did AMPAC have any part that it presented in each of those years?

A Yes. To 1979, AMPAC presented an optional seminar before the actual annual leadership conference started, and then had a, what they call a break-out session.

Q What was the subject of that seminar?

A Which one, the optional?

Q The optional seminar.

A I think it was called "Your Two-Year PAC Program" in 1979.

Q What was that about?

MR. SMITH: Is this in the context of alleged violations in 1976?

Had Mrs. Hudson's deposition been taken when it was scheduled, had we not had our little snow break, this conference would not have existed. And while I under-

stand Judge McMillen takes a different view, either from mine or from yours --

MR. BRANCH: I think under the circumstances, Mr. Smith, you have a valid point. I understand your point, and it's by raising it that I realize how recent this one is.

BY MR. BRANCH:

Q Let me go back to '78: What did AMPAC do in '78?

MR. SMITH: Even that one is objectionable to me, but I will compromise.

Really, had her deposition been taken when it should have been --

MR. BRANCH: That is the point that persuades me.

I gather neither one of us is conceding any point about the scope of this investigation.

MR. SMITH: No, I do not take that as binding on anyone.

BY MR. BRANCH:

Q Let's go to 1978: Did AMPAC have any participation in 1978 in the leadership conference?

A Yes. It was again a break-out session, and I do not remember the title.

The faculty was Dr. Kinion, who was our chairman at that time, and I cannot remember -- there was another person on the program; I cannot remember who it was.

Q Again AMPAC sponsored a seminar and a break-out session as you describe it; is that correct?

A It was AMA's national leadership conference at which they invited us to participate.

Q I understand. Do you recall whether or not AMPAC was invited to participate in the 1977 AMA leadership conference?

A Yes. But what that participation is, I do not remember.

Q In regard to the 1977 conference, do you have any recollection of who participated in the AMPAC seminar?

A Bill Watson, Dr. George Wilkins, Dr. Jack Lewis.

Q Do you have any recollection whether or not AMPAC urged members of the state medical PACs to attend that seminar?

A No, not for that year specifically.

Q Let me show you what we will have marked as Exhibit 15.

(The document was thereupon marked Hudson Deposition Exhibit 15, for identification, 3/23/79, RAJ.)

BY MR. BRANCH:

Q Having looked at this memorandum, do you have any recollection now whether or not AMPAC urged state medical PAC members to attend the seminar?

A Well, the seminar that you are referring to happened in 1977, and from this date, the leadership conference that this is discussing, is 1978.

Q You are correct. Let me go back to '78.

You had testified that AMPAC did make a presentation in '78?

A Yes, but there are two -- there is a session within the main body of the AMA, the national leadership conference that is part of the leadership conference, and then there is a day before when different groups can have their, what we call optional seminars.

Q Is it on that day that AMPAC made its presentation of an optional seminar?

A AMPAC participated in two places.

Q In two places. Both on the date of the leadership

conference and on the optional day?

A Yes, correct.

Q Now we are talking about '78: What did AMPAC do on the optional day?

A There was a discussion of congressional reapportionment and redistricting.

Q That was sponsored by AMPAC?

A Yes.

Q Can you recall whether or not AMPAC urged state medical PAC chairmen to attend that session?

A I do not recall that actually happening, no.

Q Can you recall whether AMPAC urged anyone to attend that session?

A I can remember doing it personally in conversations with people.

Q Can you recall any written communications from AMPAC urging people to attend that session?

A No.

Q Now, I would like to refer back to what was Exhibit 15. As you correctly noted before, it appears this memo refers to the '78 leadership conference.

Do you recall serding this memorandum to

Mr. Watson and Mrs. Elliot?

A Yes.

Q Having read the document, can you recall suggesting or urging that at least one member from the PAC board and one PAC staffer attend the session?

A No. I mean, I do not remember that language.

Q You do not have a recollection. Do you have any recollection whether any such invitation or urging was sent to PAC staffers or PAC board members?

A No.

Q Let me show you what we will have marked as Exhibit 16.

(The document was thereupon marked Hudson Deposition Exhibit 16, for identification, 3/23/79, RAJ.)

BY MR. BRANCH:

Q Do you recognize this letter?

A No.

Q Having looked --

A It is over Bill Watson's signature.

Q Yes. Do you recall ever having seen it before?

A No.

Q Now, you referred to two days that were held in regard to the leadership conference, one is the day before and the other is the conference itself.

What did AMPAC do at the conference itself in 1978?

A I do not remember.

Q Your recollection is that AMPAC participated in some way but you do not recall what?

A Right. Traditionally we are asked to participate in a break-out session, so that would be probably the vehicle but I do not remember the title of the break-out session or --

Q Can you explain to me what you mean by a "break-out session"?

A Well, what the AMA means by "break-out session," is, instead of the large group meeting as a whole, they break into smaller groups for different subjects.

Q And those sessions are held on the leadership conference day? I am simply trying to distinguish it from the day before.

A Yes, within the official time of the leadership conference. It is really two days and a half.

Q Did AMPAC also participate during the time of the actual leadership conference in 1977?

A Is that the question?

Q Yes.

A Yes, that was -- yes.

Q Just before that I was referring to 1978.

A Oh, okay, all right. You are talking now about 1977.

Q I just jumped back a year to 1977.

A Yes.

Q Can you recall what AMPAC's participation was?

A No.

Q So again you can recall there was participation but you are having trouble remembering just what it was?

A Right.

Q Was there a session held the day before the leadership conference again in 1977?

A I do not recall if there was or there was not.

Q Do you have any recollection of AMPAC participation in leadership conferences prior to 1977?

A No, I do not.

Q Did you attend any leadership conferences prior

to 1977?

A I attended the first one, I believe, a long time ago, but, I cannot even be absolutely sure of that.

Q When you say a long time ago --

A Like seven years ago maybe.

Q At that time did you have any responsibility for staffing the membership committee?

A No.

Q Let me show you now what I will have marked as Exhibit 17.

(The document was thereupon marked Hudson Deposition Exhibit 17, for identification, 3/23/79, RAJ.)

BY MR. BRANCH:

Q Mrs. Hudson, do you recognize this document?

A Yes.

Q Do you know who wrote this document?

A Without examining the rest of it, I mean, it is represented by what is on the front of the page.

Q The cover page --

MR. SCHWEITZER: He is asking you if you know who wrote it; you had better examine it, then.

MR. BRANCH: Yes, you should do what is necessary to determine whether or not you know.

BY MR. BRANCH:

Q The question is, do you know who wrote it?

A Yes. Yes, I wrote it.

Q Did you attend the meeting of the Delaware Medical Society Auxiliary in January 1978?

A Yes.

Q Did you give a speech there?

A Yes.

Q What is the auxiliary. Can you tell us what the Delaware Auxiliary is of the Delaware Medical Society?

A It is the spouses of the physicians in Delaware who have their own organization.

Q Of the --

A Of the medical spouses.

Q -- of the medical society members?

A Yes.

Q For my own clarification, are there such things as auxiliaries of state medical PACs in any states?

A Not to my knowledge.

Q The term "auxiliary," your understanding in

Delaware refers to auxiliary of the society or association?

A That is correct.

Q Have you spoken before members or auxiliary members of any other medical society or association?

A I have spoken where there have been auxiliary members present, but I do not recall speaking before other auxiliaries; I could have, I just do not remember.

Q Have you spoken before meetings of state association, medical associations or societies?

A Yes.

Q Can you give any estimate of how many times you may have done that?

A At the most, three times in a calendar year, I would guess.

Q Have you spoken at meetings of state medical PACs?

A In the joint AMPAC/State PAC seminars, yes.

Q Let me ask a question: Other than in a joint AMPAC/State PAC seminar, have you spoken at any meetings of state medical PACs?

A You mean an official board meeting of the state PAC?

Q Official board meeting would be one kind of meeting,

yes.

A No, I do not believe so.

Q Let me show you an additional document which we will have marked No. 18.

(The document was thereupon marked Hudson Deposition Exhibit 18 for identification, 3/23/79, RAJ.)

BY MR. BRANCH:

Q This document which we have marked for identification as No. 18 refers to a speaker's book. Do you know what a speaker's book is at AMPAC?

A Yes. It is an in-house file kept in a black binder of details concerning any speakers who are speaking at seminars that would be considered an AMPAC speaker, for instance, an AMPAC board member or an AMPAC staff member.

Q Is there a staff member responsible for keeping the book?

A It is physically kept at a staff member's desk, and the details are usually given to me, at which point I give it to the secretary and ask her to file it in the book.

Q When you say it is kept at a staff member's desk,

who is that?

A The secretary's desk.

Q That is one of your secretaries?

A It is the secretary I share with Bill Watson.

Q You say the usual practice is to give you the information and then you direct to have it put into the book; is that correct?

A That is correct.

Q The last page of this document, which you have in front of you, has what appears to be a sample page. This was, for the record, produced to us by AMPAC.

Is that a sample page of the speaker's book to which you are referring?

A It is kind of light.

Q Well, I realize you have trouble reading the substance of what it is, but is that --

A I recognize my secretary's handwriting.

Q I am simply trying to link it up with what you have described. Is that a page from the book that you are describing?

A Yes.

Q Two pages in front of that there is a blank form

called a Speaker Request. Are you familiar with that form?

A Yes.

Q Can you tell us what it is?

A It was an in-house document designed to help staff members when they were going to make speeches or when they had obtained a board member to make a speech, to help them give us all the details so that we could keep it in the speakers' book, simply a housekeeping document.

Q AMPAC staff members were requested to fill this form out when they received a speaker's request?

A Right, or when they arranged for anyone else to speak.

Q You spoke of it as was; is this form not in use now?

A As far as I know it still is.

You do not have to fill out this form. Other things written on a piece of paper will do. This was simply a facilitating form.

Q In regard to the speakers' book, is that kept now; is that being kept now?

A As far as I know, yes.

Q Has that been kept throughout the time that you

have worked at AMPAC?

A I would not know at the time that I was a secretary; I would not know that. But after the time that I was an administrative assistant, or after the time that I staffed the communications committee, I worked with the speakers' book and we did keep one at that time.

Q Let me show you what we will mark as Exhibit 19.

(The document was thereupon marked Hudson Deposition Exhibit 19 for identification, 3/23/79, RAJ.)

MR. SMITH: Where did this come from?

MR. BRANCH: This is production by KAMPAC, which is Kansas Medical Political Action Committee.

BY MR. BRANCH:

Q I asked you earlier whether or not you could recall attending any board of directors' meetings of any state.

A You did not say attending; you said speak.

Q You are correct, I said could you recall having spoken to --

A Spoken, yes.

Q -- any board of directors' meetings of any state

medical PACs.

Having read this document, in particular referring to the paragraph that begins, "Linda Hudson then reported on activities of AMPAC. She gave a brief report on the Supreme Court..."

Can you remember attending this particular meeting of KAMPAC?

A I attended a meeting in Kansas with Mike Konicek.

Q Do you recall whether or not that meeting was in February of 1976?

A I could not say for sure, and this is the first time I have ever seen this.

Q Having read this, do you have --

A I haven't read the whole thing; do you want me to read it?

Q Well, maybe it is better if you do not.

Do you have any recollection now of what you spoke about at the meeting of KAMPAC that you attended?

A No. No, I do not, and I do not remember considering myself a speaker.

Q So the point you are making is that you do not consider that having been a speaker at the meeting?

A No, right, correct.

Q In your work, have you attended other board of directors' meetings of state medical PACs?

A Yes.

Q Can you recall how many?

A No, I cannot recall how many. I can recall a specific one in Indiana.

Q Can you recall when that was?

A No. No, I cannot recall when it was.

Q Have you attended any other board meetings other than the KAMPAC one we have referred to and the one you just described in Indiana?

A I took pictures in an Illinois one, one time, but that is all. I was just there as a photographer in connection with "Political Stethoscope."

Q Can you recall any others, or is that --

A That is all I remember.

Q Does your responsibility in staffing the communications committee extend to responsibilities for the"Political Stethoscope"?

A Yes.

Q What is the "Political Stethoscope"?

A "Political Stethoscope" is a newsletter which

is mailed to contributors to AMPAC.

Q Is it mailed to all people who contribute to AMPAC?

A Yes.

Q Is it mailed to anyone else?

A Upon special request.

Q Is it mailed to state medical associations?

A No.

Q Is it mailed to state medical PACs as organizations?

A No, not as a matter of course; if that is requested.

Q If it is requested, but only on request, then?

A Right.

Q Are there any other publications that AMPAC regularly mails out?

A The "AMPAC Sustainer."

Q And who does that go to?

A There are a number of different people on the mailing list: State PAC chairmen, state PAC execs, state PAC board members, AMPAC sustainers. Do you want me to keep going?

Q Well, there are more, in other words?

A Yes.

Q What are the rest of those?

A AMA delegates, AMA alternate delegates, state society presidents and presidents-elect, auxiliary leaders, and then anybody else that requests it.

Q Are there any other publications than the two you have just described?

A That are published regularly?

Q Yes.

A No.

MR. BRANCH: Let me mark for identification Exhibit No. 20.

(The document was thereupon marked Hudson Deposition Exhibit 20 for identification, 3/23/79, RAJ.)

BY MR. BRANCH:

Q Let me ask you first, in the interest of time, to look at the first page; and if it is necessary to look further, you can have the time to do that.

My question is: Have you seen this document before? Do whatever review is necessary to determine that.

A I do not recall in -- I mean, I am perusing this quickly. I do not recall this speech. Some of the language is familiar, but I do not recall this particular speech.

Q Do you have any recollection of you or anyone else at AMPAC furnishing remarks for Dr. Lewis on any occasion, without regard to the document?

A No, I do not.

Q Do you, in your responsibilities, write speeches for AMPAC board members, suggested remarks, let's call them --

A Yes.

Q -- to be delivered at different places?

A Yes, but every executive staff member does that, also.

Q This is a function shared by all executive staff members?

A That is correct.

MR. BRANCH: I have no further questions.

MR. SMITH: We would like to put on the record -- I guess we want to do what we did last time.

MR. BRANCH: Do you want me to put on the record what we have asked the reporter to do with the copies,

and you can respond to that?

MR. SMITH: Fine.

MR. BRANCH: I think Mr. Schweitzer indicated earlier that you wished to have Mrs. Hudson review the text and sign it.

MR. SMITH: Right.

MR. BRANCH: We would like to follow, and we have already instructed the reporter to follow the practice used in earlier depositions of sending, as I understand it, the original to you for review, to Mrs. Hudson for review, and simultaneously sending copies to the lawyers, which includes us, and have asked her, upon receipt of the original with whatever changes may be deemed necessary or suggestions by Mrs. Hudson, to then file that corrected original with the Commission.

MR. SMITH: All right. Well, we continue to object to the copy going to the general counsel's office in advance of the witness having an opportunity to review it and raise suggested changes, but as long as we have an opportunity to read in advance of signature, we understand the procedure.

AND FURTHER DEPONENT SAITH NOT.

I have read the foregoing transcript of my deposition consisting of pages 1 to 117, inclusive, and the same is a true, correct and complete transcript of my said deposition as it now appears, so given at the time and place aforesaid.

Linda W. Hudson

Linda W. Hudson

Subscribed and sworn to
before me this 18 day
of April A.D. 1979.

Notary Public

My commission expires:
June 16 1979

CONFIDENTIAL

BEFORE THE FEDERAL ELECTION COMMISSION

IN THE MATTER OF:	)	
	)	
THE AMERICA MEDICAL POLITICAL ACTION COMMITTEE, et al.,	)	MURs 253, et al.
	)	
	)	

CERTIFICATE OF NOTARY PUBLIC
AND SHORTHAND REPORTER

I, Ruth Anne James, a duly commissioned, qualified and acting Notary Public within and for the County of DuPage and State of Illinois, do hereby certify that prior to the commencement of her deposition the witness LINDA W. HUDSON was by me first duly cautioned and sworn to testify the truth, the whole truth and nothing but the truth in the cause aforesaid;

That the deposition of the said LINDA W. HUDSON was taken before me at 219 South Dearborn Street, Room 2502, Chicago, Illinois, on Friday, March 23, 1979 commencing at the hour of 12:25 p.m., and was concluded on the same day at 3:40 p.m.; and

That the testimony contained in the said deposition then and there given by the said witness was taken down by me in shorthand in the presence of the said witness and thereafter by me and under my

direct personal supervision transcribed into typewriting.

I FURTHER CERTIFY that I am a Certified Shorthand Reporter of the State of Illinois, and that the foregoing transcript of the said deposition is a true, correct and complete transcript of the said shorthand notes so made as aforesaid, and is a true, correct and complete report of the whole of the testimony so given by said witness as aforesaid, together with such other matters and things as counsel for the parties present at the taking of the deposition desired to have appear of record.

I FURTHER CERTIFY that Mr. David S. Branch and Mr. Scott Thomas appeared on behalf of the Federal Election Commission; that Mr. John Lewis Smith III and Mr. William H. Schweitzer appeared on behalf of the American Medical Political Action Committee and the Deponent; and that there was also present Mr. Donald P. Wilcox.

I FURTHER CERTIFY that after the said deposition was transcribed into typewriting, it was submitted to the said witness, who did thereupon read, sign and again subscribe and make oath to the same, as more fully hereinbefore set forth.

NCL 10155

Exhibit 1 for Identification
Witness - L. Hudson
Reporter - RUTH ANNE JAMES
Date 3-23-79

June 24, 1977

Mr. Stuart Shadbolt
MEDPAC
P.O. Box 25834
Raleigh, North Carolina 27611

Dear Stu:

Harley Dirks of the AMA's Washington office has passed on to me a request from you regarding information on recruiting PAC membership.

Enclosed are several speeches along with other material which should give you the basis of your remarks in speaking to county groups of physicians and their spouses regarding PAC membership.

We hope this is the information you needed. If we can supply you with further information please do not hesitate to contact this office.

Sincerely,

Linda Hudson
Assistant to the Director

LH:hc
Encl.

cc: Harley Dirks

a1161194



This statement was never as true as it is today. Political scandals which have rocked the nation from coast to coast, at every governmental level, and in both parties, are enough to turn away the novice and even demoralize the more seasoned political enthusiast. The cynics are grateful for this gift of a ready-made excuse to dodge their civic responsibilities, and to use the scandals as their ultimate reason for inactivity.

These scandals should not be a reason to avoid political action, but a reason to become involved politically. Now more than ever, we must use the avenues, opportunities, and possibilities unique to our system to leap into the fray, and by our own dynamic action, help to bring forth positive change. Constructive change can occur when problems are viewed positively as challenges, and crises are viewed optimistically as opportunities for creative change.

Politics will not permit a vacuum. If honest patriots fail to fill leadership positions, then not-so-honest opportunists will step in to fill the void.

The alternative to chaos, and to dishonest leadership, is political action.

- *Political action as an individual, and in a group effort.*
- *Political action with your time as well as your pocketbooks.*
- *Political action in the party of your choice.*
- *Political action on behalf of the candidate of your choice.*

A physician, a physician's spouse, or a member of an allied medical profession, has the medical political action movement as a vehicle for his own activity. For legislation is determined not in legislative session, but in the voting booth on election day.

The American Medical Political Action Committee, AMPAC, was organized to meet medicine's need for identification in the elective process.

In 1961, AMPAC was created by the American Medical Association to meet the need of providing the medical profession with an opportunity to assume a more active and effective role in electing candidates to public office.

AMPAC is a national, voluntary, non-profit, unincorporated group whose membership consists of physicians, their spouses, and members of allied medical professions. State political action committees are separate, autonomous units which function independently of, but in cooperation with, AMPAC.

AMPAC has two primary objectives. First, it seeks to educate its membership in the political process. Second, it hopes to involve that membership in effective political action.

AMPAC is led by a ten-member Board of Directors, which is appointed for one-year terms by the Board of Trustees of the American Medical Association. As the parent association, the AMA generously supports AMPAC's education activities. The lawful and specific right of the AMA to establish and support such a political action committee was reaffirmed in the Federal Election Campaign Act of 1971, and the 1974 Amendments to that Act.

Membership contributions to AMPAC and the state PACs are usually made at the state level.

Everyone can join AMPAC. Usually the state or county medical society collects the state PAC/AMPAC contribution along with other professionally-related dues. This is called joint billing and most states use some form of this method. In states where no joint billing method is used, the dual contribution is made directly to the state PAC.

The state PAC Chairman then asks for AMPAC political funds (again, membership dollars).

Each state PAC sets its own contribution schedule. Active membership in AMPAC is $10; sustaining membership in AMPAC is $50. The state PAC contribution is over and above these figures.

Active membership in AMPAC entitles the member to PAC identification among his peers, and a subscription to AMPAC's newsletter POLITICAL STETHOSCOPE.

Sustaining membership in AMPAC entitles the sustaining member to a prestigious "99 Plus" pin, and a subscription to all of AMPAC's periodical publications.

Membership contributions to AMPAC and the state PACs are used for candidate support.

The district medical candidate support committee is the basic political unit of the medical political action movement.

It is at this level that the physician plays his most important role as political decision-maker.

The candidate support committee is a group of physicians and their spouses in a given congressional or legislative district who have voluntarily and temporarily formed an organization to help elect a candidate. The candidate support committee provides financial support as well as volunteer manpower to elect the best man to office.

Candidate support committees are composed of Democrats, Republicans and any other party affiliates who, as members of the medical candidate support committee, recognize that political principles are more important than party labels. A candidate welcomes this kind of support because it shows bipartisan activity on behalf of his candidacy.

Once the candidate support committee has done all it can in raising funds for the candidate and in providing manpower for his election effort, it may decide to turn to the state political action committee for further support. From its political funds (membership dollars), the state PAC may decide to augment the local effort.

Sometimes the state PAC may feel that the race is important enough to call on AMPAC for further support.

AMPAC and the state PACs spend membership dollars wisely.

AMPAC and the state PACs use proven methods of evaluation in deciding whether or not to contribute to a candidate. The primary aspects of a campaign which are evaluated before political funds are allocated are: 1) the degree of active and financial support on the part of local physicians for the candidate; 2) the disposition of the candidate toward giving medicine's views a fair hearing; 3) the candidate's chances for success; 4) the degree of professionalism in the campaign; 5) the need of the candidate for additional political funds.

AMPAC doesn't contribute to a candidate in any state without a request from the state PAC. Membership dollars are contributed to physician-officers, and are spent by physician-officers. Physicians make the decision about the disposition of all political funds. Local physicians decide which candidate to support. AMPAC and the state PACs supplement the efforts of local candidate support committees.

AMPAC does not participate in every congressional race, nor is its financial participation in one congressional race unduly large in proportion to the campaign budget as a whole. AMPAC and the state PACs develop campaign contribution policies which reflect the volunteer activities on the part of the local medical community.

AMPAC and the state PACs are respected by leaders of both major political parties.

Federal and state party officials and public officials know of the success of the medical political action movement. Since its inception, AMPAC and the state PACs have steadily grown in number of members, as well as in political effectiveness. Leaders in both parties work in close cooperation with AMPAC and the state PACs. They recognize that AMPAC's educational and political activities have positive benefits for their own organizations. Read what current party leaders have to say about medical political action on the reverse side of this page. Then, make sure your first political contribution this year is to AMPAC and the state PAC. You owe it to yourself, your profession and your country to support the medical political action movement.

For information on how to join your state PAC and AMPAC, please write to AMPAC, Post Office Box 4449, Chicago, Illinois 60680.

What the Party Leaders Think about PAC

Robert S. Strauss, Chairman, Democratic National Committee

"The Democratic Party strongly endorses the concept of political action by physicians across America, and encourages physicians, their husbands and wives, to become actively involved in returning America back to the people."



Mary Louise Smith, Chairman Republican National Committee

"Programs such as those developed by AMPAC which seek to involve more people in the American political process are vital to the future of this nation. Our very way of life depends upon citizen participation. As the wife of a physician, the work of AMPAC is particularly significant to me. I have followed with interest your successes in the past and urge even more active involvement by men and women of the medical community through AMPAC in the future."

Senator Theodore F. Stevens Chairman, Republican Senatorial Campaign Committee

"The American Medical Political Action Committee is to be highly commended for its leading role in actively encouraging individual members to support the cause of good government. The National Republican Senatorial Committee heartily endorses this concept and congratulates AMPAC on its past achievement. May your outstanding service long continue."



Senator J. Bennett Johnston Chairman, Democratic Senatorial Campaign Committee

"Some of the most difficult choices facing our country today relate to our ongoing efforts to guarantee quality health care to all who need it. In formulating national health policies, the input of physicians and other health professionals is crucial. I applaud the role of AMPAC in furthering this dialogue."

Congressman Wayne L. Hays, Chairman, Democratic National Congressional Committee

"The American Medical Political Action Committee is one of the leaders in encouraging political participation among its membership. I encourage you to contribute to help your voice be heard and to support the efforts of your organization."



Congressman Guy Vander Jagt, Chairman, National Republican Congressional Committee

"Physicians have a right and indeed a professional duty to be concerned about the political health of our Nation. AMPAC provides the means for directing that concern into the elections process."

Exhibit 3 for Ident.
Witness - L. Hudson
Reporter - RUTH ANNE JAMES
Date 3-23-79

TO: Dave Rader

FROM: Linda Hudson, Assistant to the Director, AMPAC

DATE: December 20, 1977

SUBJECT: Membership

Enclosed please find membership transmittal suggestions for all PAC participating in joint fund raising activities with AMPAC. Please note that these are suggestions, not absolute requirements. We are trying to process our joint membership more efficiently and to give our joint members better service.

It would be very much appreciated if you could send me a copy of the joint contribution solicitation with AMPAC. We need the copy of every bill for our files.

AMPAC is providing you with a set of pressure-sensitive labels of all your state's 1978 AMPAC members for your use in solicitation. We will be sending them to you February 1, 1978.

Thank you for your cooperation in the past. I look forward to working with you in the future. Please don't hesitate to call 312-644-1585 if you have questions.

Enclosure

Chicago Illinois 60680 312 644 1585 Stockholm Sweden/Boden Sweden

Exhibit 4 for Ident.
Witness - L. Hudson
Reporter - RUTH ANNE JAMES
Date 3-23-79

February 21, 1978

Ms. Vicki Gordy
LAMPAC
1700 Josephine Street
New Orleans, Louisiana 70113

Dear Vicki:

Thank you for your letter of February 17th and the copies of the bills which you included. keeping with our joint fundraising responsit I reviewed the billing which you included.

ORLEANS PARISH

It does show that the contribution is volunt but it does not include any of the other req ments. Attached is a list of the requireme suggested language which meets those requir

LAFAYETTE PARISH

It does show clearly that the amount solicit includes both AMPAC and LAMPAC membership co tributions; it does include the language whic must appear on the face or front page (a copy our reports etc.); it does include that the con tribution is voluntary and that checks should be written on personal checks rather than corporate checks. However, it does not state political purpose of the contribution. It does not inform the person of his right to refuse to contribute nor does it say that the amount solicited is merely a guideline. It does not inform the con tributor that contributions are subject to the limitations of Sections 110.1, 110.2 and 110.

continued -

...es E Kenyon MD
...rman
Oklahoma City Oklahoma
Michael P Lewis MD
Secretary
Pittsburgh Pennsylvania
William L Watson
Executive Director and
Treasurer
Mrs. Lee Ann Elliott
Assoc ate Executive Director and
Assistant Treasurer

Mrs. John M Chenault
Dallas Texas
Don Val Langston MD
Phoenix Arizona
W J Lewis MD
Dallas Texas
James C MacLaggan MD
San Diego California

Fred C Rainey MD
Fayetteville Arkansas
John M Smith Jr MD
San Antonio Texas
Joseph C Van Thiel MD
Corpus Christi Texas
George T Wilkins MD
Grande City Texas

A copy of our ... Federal Election Commission ... is available to ... Election Com...

AMPAC

EAST BATON ROUGE

This joint solicitation meets none of the requirements.

CALCASIEU

This solicitation meets none of the

RAPIDES

While the bill shows clearly that the amount solicited includes both AMPAC and LAMPAC, and while it does include the language on the face of front as well as show the contribution as voluntary, it does not meet any of the other requirements.

SHREVEPORT

The bill shows clearly that the amount solicited includes both AMPAC and LAMPAC contributions but does not meet any of the other requirements.

Vicki, I realize that the various parishes are responsible for these bills. Perhaps you would like copies of the attached joint fundraising requirements sheet to send to these parishes in preparation for printing 1979 bills.

Sincerely,

Linda Hudson
Asssistant to the Director

LH:hc

REQUIREMENTS FOR JOINT FUND RAISING

The solicitation must show clearly that the amount solicited includes both AMPAC and State PAC membership contributions.

It must include the legend on the face or front.

It must sufficiently show the contribution is voluntary.

It must show the solicitation is political.

It must inform the person of his right to refuse to contribute.

It must indicate that the amount solicited is merely a guideline and that the individual is free to more or less than the guidelines suggested.

It must inform the contributor that contribut... are subject to the limitations of Section 110.1, 110.2 and 110.

OPTIONAL

It should inform the contributor to write a ... not a corporate check.

EXAMPLE THAT MEETS JOINT FUND RAISING REQUIRE...

This legend must appear on the face or front

Copies of ___PAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C.

(Fill in the appropriate acronym for your state PAC)

This language may appear anywhere on the solic...

If your practice is incorporated, ___PAC and AM... voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not li... to the suggested amount. Neither the AMA nor the _____ society will favor or disadvantage anyo... based upon the amounts of or failure to make P... contributions.

(Fill in the acronym and the state society init...

Februa... 1978

Exhibit 5 for Ident.
Witness - L. Hudson,
Reporter - RUTH ANNE JAMES
Date 3-23-79

January 4, 1977

Miss Lynn Pearson
P.O. Box 7033
Station C
Atlanta, Georgia

Dear Lynn:

Enclosed is your check in the amount of $3,560.00, dated December 28, 1976, payable to the American Medical Political Action Committee. As we discussed on the phone, we would very much appreciate one check covering the professional corporations or professional associations and another check covering regular political membership dues.

Thank you very much for your cooperation in this matter. We look forward to working with you in 1977.

Sincerely,

Linda Hudson
Assistant to the Director

LH:lm
Encl.
cc: J. Daniel Patterson, M.D.
Dennis G. Watkins, M.D.

Exhibit 6 for Ident.
Witness · L. Hudson
Reporter · RUTH ANNE JAMES
Date 3-23-79

A PAC COMMUNICATIONS PRIMER

by Linda Hudson

October 3, 1976

Hyatt Regency O'Hare

Multicandidate Committee Conference

Political action committee communications can and should be used for a variety of purposes.

1. Retain Members - keep same members giving year after year
2. Recruit New Members - reach the potential giver and convince him to join
3. Keep Members Updated - provide current information to membership
4. Build enthusaism - keep members and potential members interested in your organization.

PAC communications are best implemented on a multi-publication approach. Make a list of your contributors and potential contributors. These should include 1) PAC Board members; 2) medical society leadership; 3) current PAC members; 4) current medical society members; 5) Auxiliary leadership; 6) Auxiliary members; 7) PAC sustaining members. These lists can be divided into two types, leadership and membership, and can be served by two publications. Leadership includes PAC Board members; President, President-Elect, County Presidents, House of Delegates members; Auxiliary leaders; and, Sustaining Members. General membership includes PAC members; medical society members; and auxiliary members.

Decide which of these subgroups you want to receive communication from your regularly and which on a specialized basis. PAC leadership and medical society leadership should hear from PAC regularly. PAC members should hear from the PAC when they join, and thereafter on a regular basis, if possible. Target communications should go to medical society members and auxiliary members. Target communications should also go to last year's PAC members who have not rejoined in the current year.

Leadership Communications

Make it important, brief, and enthusaistic. Always make a leadership communication count. Physicians get more mail than any other professional group. Physician leaders are beseiged by the printed word. Help them by making your written communications easy to read and digest.

Membership Communications

Make it interesting, informative, lively, slightly directive and motivational. Include pictures, graphics, short articles, fillers, humor, quizzes and other newspaper type features which attracts the reader's attention.

Communicating Outside The PAC

Use existing medical society publications to communicate with members and potential members. 1) Place advertisements in state and county medical society journals and newsletters; 2) Get the President of your state society to use his President's Page to boost the PAC (don' t forget to supply him with the information or offer to write it for him); 3) provide the editors with news items about PAC activities; 4) supply editors with information about political happenings and dates in the state (voter registration information, primary and election dates, etc.). Don't forget about Auxiliary publications --- supply them with the same information.

Communications Schedule

Plan a communications schedule a year in advance. Make it coincide with important PAC , medical society and auxiliary dates. Include: PAC Board meetings (especially the election of officers); PAC functions such as breakfasts, luncheons, banquests, cocktail parties, and seminars and Workshops; State medical society meetings, especially annual, mid-year, clinical, Board of Trustees, House of Delegates, et: Major county medical society meetings; any other state and county medical meetings.

Include on your communications schedule such dates as when combined and joint billing is mailed, when the PAC plans special target mailings and brochure distribution. Don't forget to include on the schedule important political dates such as filing, primary, primary runoff, general election dates; voter registration dates; major state party political meetings and conventions; and any other important political dates. Plan your publications around all of these important dates, so that your publications reflect current PAC priorities.

Plan to use some form of questionnaire once a year. This provides feedback from your readers and gives you an indication of readership quantity and quality. Don't poll members regarding who they support in any political race, unless you plan to abide by their choice in your candidate selection decisions.

Write down the goals of the PAC and the goals of your publications . Keep these in mind in planning your communications schedule.

Inside Communications Sources

News sources for PAC publications are all around you. Look for them in:

PAC Chairman's address to the state House of Delegges or before the Board of Trustees.

Any speech given by a PAC Board member.

Any PAC boost from state, county or auxiliary leaders.

Policies established by your PAC Board; happenings at Board meetings;

Guest speakers at PAC meetings and functions

Outside Communications Sources

Newspapers, especially the Wall Street Journal, the Christian Science Monitor and the major dailies in your state.

Magazines, especially U.S. News and World Report, Nation's Business, Newsweek.

Association publications such as American Society of Association Executives, Chamber of Commerce of the United States, your state chamber, and some business associations in your state. Make sure that every publication which is sent to your medical society office is routed to you.

AMPAC publications

Congressional Quarterly, Inc. (if you can't afford a subscription, delegate someone to visit your public library once a week to scan for news items).

National Journal - excellent source on current news about government agencies, but not as good as CQ on politics. Good research material.

Evans-Novak - straight political newsletter enlargement on their columns. Contains good information, but watch their constant undermining of Republicans and their relentless boasting of predicting first what happened. When their predictions are wrong, they feel compelled to tell you it wasn't their fault.

American Political Report - provides excellent in-depth articles about subtle political changes in America. Kevin Phillips, the author, is a bitter conservative whose constant promotion of a third party is tiresome.

Publications from national and state parties.

Special state Capitol publications

State Government bulletins, especially those that provide election information.

Photographic Sources

You're lucky if you can use your state society's photographer. If you can't get him or her to take photographs for you, at least see if you can have access to his photo morgue.

Use a hobby photographer on your PAC Board or in the Auxiliary

Collect photos from published sources. Sometimes you can use a photograph to illustrate an article, when you don't have one that directly pertains to the article.

Ask a medical society staffer to learn photography and then use him or her as the PAC photographer. This should be an incentive for some staffer to travel and to get ahead in the organization.

Learn how to take photographs yourself. If you're there, and you can take even a passable picture, then you have improved your publications without it taking a great deal of time and effort.

Collect political photographs. Have a staffer call offices and headquarters for these. Then, set up a morgue, so that you can use the pictures over and over again.

Communications As A Low Priority

While communication is never a low priority when thought of in terms of membership recruitment and retention, it is a low priority when thought of as publications. Although this may not be desirable, it is a fact of life.

The PAC staffer never has time to do his job right. Publications probably receive the least amount of attention. How can a PAC staffer produce good publications without spending a great deal of time he doesn't have.

Train someone else to do it on the medical society staff. The ideal person is your assistant or secretary. If you don't know enough about publications yourself, send him to school.

Recruit a PAC Board member or Auxiliary person to be responsible for the publications. Obviously, it must be someone in your area.

Recruit a friend to do this as a voluntary activity or as a part time paid job, if you can afford it. There are many young mothers, for instance, who don't want to work full time, who may have communications experience in their backgroung, and who would love to have this kind of outside interest. Also, much of the work

can be done at home.

Whoever is responsible for the publications, give them an opportunity for training. Encourage them to take courses at a community college, or adult education college in such areas as graphic arts, photography, editorial layout, layout and design and do-it-yourself editing. Don't let them take creative writing as training for writing the PAC newsletter. Creative writing is fine for mystery stories but not good for the specific, non-fiction purpose of a pac newsletter.

Promotional Material

Every PAC should have a basic promotional and/or informational brochure for use a membership recruitment and basic information.

A PAC brochure should be simple, snappy, colorful, and informative.

If you can, invest in a professional ad or copy agency. For sure invest in professional graphics. What may look and sound clever to you, may not sell. Direct mail experts and advertising agencies know what sells.

Sell good government and not necessarily specific improvements for the profession.

Don't play fast and loose with the federal law. And don't use words like loopholes, conservative, liberal and other buzz words which have such varying connotations that they inflame or confuse the reader.

Try to change the brochure once every two years for the new crop of people you want to reach. However, when you do change it, make sure it has wide distribution. It keeps your members up to date, while recrutiing new members.

Be sure to include a pitch for sustaining as well as active membership.

Be sure to include a pitch to Auxiliary members.

20 Writing Rules For Non-Writers

1. Prefer the plain word to the fancy
2. Prefer the familiar word to the unfamiliar
3. Prefer the Saxon word to the Roman
4. Prefer nouns and verbs to adjective and adverbs
5. Prefer picture nouns and action verbs
6. Never use a long word when a short one will do as well
7. Master the simple declarative sentence
8. Prefer the simple sentence to the complicated
9. Vary your sentence length
10. Put the words you want to emphasize at the beginning or end of your sentence
11. Use the active voice
12. Put statements in a positive form
13. Use short paragraphs
14. Cut needless words, sentences and paragraphs
15. Use plain conversational language; write like you talk.
16. Avoid imitation; write in your natural style.

17. Write clearly

18. Avoid gobbledygook

19. Write to be understood, not to impress

20. Revise and rewrite. Improvement is always possible.

The Perfect Publication

-Page One a showcase of news and information based strictly upon i
ficance to the lives of its readers always with a direct bearing on and/or u
to the readers' ability to lead better lives.

-High relevance to the audiences being served.

-Sense of community with such compelling content that the total au
convinced life is better for reading the publication.

-Enterprise editing that reflects what has happened with accuracy and
and anticipates what is happening with maturity and judgment.

-Investigative reporting that ferrets out the information.

Interpretation and depth

Writing that has style and meaning and brilliance when the subject w
but can shift to tight, bright, concise reports when facts demand.

Headlines that inform, intrigue, and maybe inspire but always put gr
emphasis on being precise than being pretty.

Editorials that are aggressive, independent, committed, but not so co
predictable that we bore the reader.

Design that attracts and assists the reader.

Accuracy above all, in everything, in reporting detail, in editing judgement, in writing style, in headlines, in design, in every single step taken between the source or the happening and the reader.

Exhibit 1 for Ident.
Witness · L. Hudson
Reporter · RUTH ANNE JAMES
Date 3-23-79

AGENDA

FLAMPAC/AMPAC

POLITICAL EDUCATION SEMINAR

FRIDAY, JANUARY 30, 1976

ORLANDO, FLORIDA

CARLTON HOUSE RESORT HOTEL

8:30 a.m.	Welcome.....	Joseph C. Von Thron,M.D.
8:35 a.m.	FLAMPAC at Work.....	Rufus K. Broadaway,M.D.
8:45 a.m.	AMPAC at Work.....	Linda Hudson
9:00 a.m.	Evaluating a Campaign.....	Paul Newman
10:00 a.m.	"Candidate Support and PAC Membership Go Hand in Hand".....	Mrs.John M.Chenault
10:30 a.m.	Testimonial to Individual Involvement.....	Congressman Louis Frey, Jr.
11:00 a.m.	What we must do in 1976.....	Scotty Fraser-Charles Murfin
11:30 a.m.	Luncheon.....	Congressman Robert H. Michel
1:00 p.m.	Adjourn	

Exhibit 8 for Ident.
Witness · L. Hudson
Reporter · RUTH ANNE JAMES
Date FEB 3-23-79

January 15, 1976

Honorable Robert H. Michel
2112 Rayburn House Office Bldg.
Washington, D. C. 20515

Dear Congressman Michel:

The American Medical Political Action Committee is very pleased that you have agreed to be the guest speaker at the luncheon in connection with the FLAMPAC/AMPAC Political Education Seminar on Friday, January 30, 1976. Please be advised that the meeting and luncheon is now scheduled for the Orlando Hyatt House, 6375 Space Coast Parkway, Kissimmee, Florida (Interstate 4 and Highway 192, East). If you fly into the Orlando Airport, either of these two addresses will be sufficient. The telephone number of the Orlando Hyatt House is area code 305-846-4100. Your name has been placed on the master account and will be billed to AMPAC directly. Any expenses which you incur in addition to your room charge should be submitted to AMPAC for reimbursement.

Most members of the seminar faculty plan to arrive on Thursday evening, January 29. Reservations have been made in the hotel dining room in my name for 7:00 p.m. for any faculty members who will arrive by that time and wish to join us for dinner. If possible, would you advise me in advance if you plan to join us for dinner Thursday evening.

For your information the seminar begins at 8:30 a.m. and will be held in the Orlando Hall. The luncheon begins at 11:30 a.m. and will be held in the Boca Coca Room. Adjournment after the luncheon will be some time between 1:00 and 1:30 p.m. The Florida Medical Association's meetings begin at 2:00 p.m.

Thank you again . We look forward to seeing you in Florida.

Sincerely,

Linda Hudson
Assistant to the Director

LH:hc

cc: Charlie Wardin

Exhibit 9 Per Hunt.
Witness .
Reporter . RUTH ANNE JAMES
Date 3-23-79

January 15, 1976

Mr. Paul Newman
24060 Willow Creek Road
Diamond Bar, California 91765

Dear Paul:

This is to advise you that the location for the January 30, FLMPAC/NPAC Political Education Seminar has been changed from the Carlton House to the Orlando Hyatt House, 6375 Space Coast Parkway, Kissimmee, Florida (Interstate 4 and Highway 192, East). If you fly in to the Orlando Airport, either of these two addresses will be sufficient. The telephone number of the Orlando Hyatt House is 305-846-6100. Your room has been placed on the master account and will be billed to FLMPAC directly. Any expenses which you incur in addition to your room charge should be submitted to FLMPAC for reimbursement.

Most members of the seminar faculty plan to arrive on Thursday evening, January 29. Reservations have been made in the hotel dining room for 7:00 p.m. for any faculty members who will arrive on time. If possible will you advise me in advance of you plan to join us for dinner on Thursday.

For your information, the seminar which begins at 8:30 a.m. will be held in Orlando Hall, and the luncheon will be held in the Coco Coco Room. Adjournment for the luncheon will be some time between 1:00 and 1:30 p.m. The Florida Medical Association's meetings begin at 2:00 p.m. Looking forward to seeing you in Florida.

Sincerely,

Linda Hudson
Assistant to the Director

Lh:mc
cc: Charlie Durbin

Exhibit 8 for Ident.
Witness - L. Hudson
Reporter - RUTH ANNE JAMES
Date FEB 3-23-79

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Exhibit 10 for Ident.
Witness - L. Hudson
Reporter - RUTH ANNE JAMES
Date 5-23-79

AMPAC AT WORK

SUGGESTED REMARKS FOR

LINDA HUDSON

AMPAC/FLAMPAC POLITICAL EDUCATION SEMINAR

FRIDAY, JANUARY 30, 1976

ORLANDO HYATT HOUSE

ORLANDO, FLORIDA

TODAY I BRING YOU GOOD NEWS FROM AMPAC.

OUR MEMBERSHIP IN 1975 REACHED ITS HIGHEST FIGURE EVER. IN 1975 AMPAC HAD MORE SUSTAINING MEMBER THAN EVER BEFORE. IN 1975 MORE WOMEN JOINED AMPAC THAN EVER BEFORE. IN 1975 AMPAC RECEIVED MORE POLITICAL DOLLARS THAN EVER BEFORE.

WHAT DOES THIS MEAN FOR 1976? IT MEANS THAT GOING IN TO THE ELECTIONS OF 1976, WE HAVE MORE POTENTIAL FOR AFFECTING THE OUTCOME OF THOSE ELECTIONS THAN EVERY BEFORE. BUT ONLY HALF THE JOB IS DONE. YOUR TIME AS WELL AS YOUR CONTRIBUTIONS TO STATE LEGISLATIVE AND CONGRESSIONAL CANDIDATES ARE NEEDED IN THIS CRUCIAL ELECTION YEAR.

LETS TAKE A LOOK AT WHAT'S HAPPENING POLITICALLY IN 1976. I DON'T HAVE TO TELL YOU THAT THERE IS A PRESIDENTIAL ELECTION GOING ON. THE INCUMBENT REPUBLICAN PRESIDENT FACES A CHALLENGE FROM THE POPULAR EX-GOVERNOR OF CALIFORNIA ON THE ONE HAND; AND ON THE OTHER HAND SO MANY DEMOCRATIC SENATORS ARE VIEING FOR THE NOMINATION THAT THE MOST EXCLUSIVE CLUB IN THE WORLD NOW LOOKS LIKE THE PRESIDENTIAL PRIMARY BALLOT IN NEW HAMPSHIRE AND FLORIDA.

THE PRESIDENCY IS IMPORTANT AND I HOPE THAT YOU WILL BE ABLE TO PARTICIPATE IN THIS CRUCIAL NATIONAL DECISION. HOWEVER, PLEASE REMEMBER THAT AS PHYSICIANS, AND AS MEMBERS OF THE MEDICAL COMMUNITY, YOUR MOST IMPORTANT POLITICAL PRIORITIES HAVE BEEN AND WILL BE IN THE CONGRESS OF THE

UNITED STATES. IT IS THE WORK OF THE CONGRESS THAT AFFECTS YOUR WORK EVERY DAY: IT IS U. S. SENATORS AND U. S. HOUSE MEMBERS WHO WRITE NATIONAL LEGISLATION LIKE PSRO, HMO AND ALL THE OTHER GOVERNMENT PROGRAMS WHICH ARE CAUSING PHYSICIANS NO SMALL AMOUNT OF HEADACHES.

YOUR SECOND POLITICAL PRIORITY LIES ON THE STATE LEGISLATIVE LEVEL. IF YOU MUST CHOOSE THAT ONE CRISIS WHICH MUST BE SOLVED BEFORE ANY OTHER, IT IS THE PROFESSIONAL LIABILITY CRISIS. AND RIGHT NOW, THAT CRISIS FACES EVERY STATE LEGISLATURE IN THE COUNTRY. SPEND YOUR TIME AND MONEY FIRST IN CONGRESSIONAL RACES, SECOND IN STATE LEGISLATIVE RACES AND THIRD BY ALL MEANS PARTICIPATE IN THE PRESIDENTIAL NOMINATION AND ELECTION.

THERE ARE 33 UNITED STATES SENATE RACES IN 1976. NATIONALLY, 22 DEMOCRATS AND 10 REPUBLICANS FACE RE-ELECTION. THUS FAR SEVEN INCUMBENT UNITED STATES SENATORS HAVE ANNOUNCED THAT THEY WILL NOT SEEK RE-ELECTION.

435 U. S. HOUSE MEMBERS ARE UP IN 1976. PRESENTLY THE HOUSE HOLDS 290 DEMOCRATS AND 145 REPUBLICANS. IN 1974, YOU WILL REMEMBER THAT 44 MEMBERS OF THE HOUSE DID NOT SEEK RE-ELECTION. ALREADY THE NUMBER OF THOSE NOT SEEKING RE-ELECTION IN 1976 HAS REACHED 32. OF THOSE 32, 14 REPUBLICANS ARE RETIRING AND 16 DEMOCRATS. OF THOSE 32, MANY ARE SEEKING THE UNITED STATES SENATE SEAT IN THEIR STATE.

WHAT DO YOU NEED TO DO IN FLORIDA TO MAXIMIZE THE EFFECTIVENESS OF FLAMPAC AND AMPAC. WE SUGGEST THESE PRIORITIES.

ONE: RE-ELECT FRIENDLY INCUMBENTS. DIVIDE YOUR FRIENDLY INCUMBENTS INTO TWO CATEGORIES, THOSE WHO ARE SAFE AND THOSE WHO ARE IN TROUBLE. HELP THE FRIENDLY INCUMBENTS WHO ARE IN TROUBLE FIRST BEFORE YOU HELP THOSE WHOSE DISTRICTS ARE FAIRLY SAFE.

TWO: CAPTURE OPEN SEATS. AN OPEN SEAT IS WHERE THE INCUMBENT IS NOT RUNNING FOR RE-ELECTION. AN OPEN SEAT IS CONSIDERED AN OPPORTUNITY RACE BECAUSE THE OPPORTUNITY TO WIN IN THAT RACE IS GREATER THAN IN RACES WHERE THERE IS AN INCUMBENT. IT IS A WELL KNOWN FACT THAT INCUMBENTS USUALLY BEAT CHALLENGERS. THEREFORE, IF THERE IS NO INCUMBENT IN THE RACE, THE TWO CHALLENGERS ARE MORE EVENLY MATCHED FOR THE RACE. FIND GOOD CANDIDATES TO RUN IN OPEN RACES AND WORK HARD TO GET THOSE CANDIDATES ELECTED. THIS IS YOUR BEST OPPORTUNITY TO ADD TO YOUR FRIENDS IN THE CONGRESS AND STATE LEGISLATURE.

THREE: DEFEAT UNFRIENDLY INCUMBENTS: DIVIDE THE UNFRIENDLY INCUMBENT INTO TWO CATEGORIES - THOSE WHO CAN BE BEATEN AND THOSE WHO CAN'T. FORGET ABOUT THE UNFRIENDLY INCUMBENT WHO CANNOT BE DEFEATED. IF YOU CONCENTRATE YOUR EFFORTS IN A HOPELESS RACE, YOU HAVE NOT ONLY WASTED YOUR TIME AND YOUR MONEY, BUT YOU HAVE CREATED NEW ANTAGONISM WITH THE ALREADY UNFRIENDLY

INCUMBENT. CONCENTRATE YOUR EFFORTS ON THE UNFRIENDLY INCUMBENT WHO IS IN TROUBLE.

FOUR: RE-ELECT FRIENDLY FRESHMEN INCUMBENTS AND DEFEAT UNFRIENDLY FRESHMAN INCUMBENTS. ELECTION STATISTICS CONFIRM THAT THE HARDEST RACE TO WIN IS YOUR FIRST; THE SECOND HARDEST RACE TO WIN IS YOUR SECOND. LOOK OVER YOUR LIST AND FIND THOSE U. S. HOUSE MEMBERS AND STATE HOUSE MEMBERS WHOM YOU ELECTED IN 1974. HELP THOSE FRIENDLY FRESHMEN, AND WORK HARD TO DEFEAT THOSE UNFRIENDLY FRESHMEN ON THAT LIST.

YOU WILL RECALL THAT A HIGH NUMBER OF FRESHMEN CONGRESSMAN WERE ELECTED IN THE 1974 ELECTIONS. NEARLY 20% OF THE ENTIRE HOUSE OF REPRESENTATIVES CONSISTS OF FIRST-TERMERS. COPE, THE AFL-CIO'S POLITICAL ACTION ARM, IS CONCENTRATING THEIR EFFORTS ON THESE FRESHMEN. COPE WON BIG IN 1974 AS FAR AS THESE FIRST-TIMERS ARE CONCERNED. LABOR WILL BE DEVOTING THE MAJORITY OF THEIR TIME AND MONEY SEEING THAT THEIR FRIENDS IN THIS FRESHMEN CLASS ARE REELECTED TO THE CONGRESS. THEY WILL SPEND JUST AS MUCH TIME AND EFFORT SEEING THAT ANTI-LABOR FRESHMEN ARE DEFEATED. NINE TIMES OUT OF TEN, A FOE OF LABOR IS A FRIEND OF MEDICINE. YOU MUST CONCENTRATE YOUR EFFORTS IN THOSE CONGRESSIONAL AND STATE LEGISLATIVE DISTRICTS WHERE LABOR IS TRYING TO DEFEAT THE CANDIDATE YOU SUPPORT.

WHO ARE GOING TO BE THE WINNERS IN 1976?

WINNERS IN 1976

ONE - ON THE INCUMBENT SIDE, THE CANDIDATE WHO HAS MAINTAINED CLOSE CONTACT WITH HIS CONSTITUENTS DURING HIS TERM OF OFFICE IS MORE LIKELY TO BE RE-ELECTED THAN HIS CHALLENGER. IT IS VERY IMPORTANT FOR YOU TO REALIZE THAT THE INCUMBENT'S VOTING RECORD IS BECOMING AN INCREASINGLY UNIMPORTANT FACTOR IN TERMS OF HIS CAMPAIGN FOR RE-ELECTION. VOTERS PERCEIVE THE INCUMBENT TO BE A GOOD MAN IF HE IS PERSONABLE AND IF HE SEEMS TO CARE ABOUT THEM. HE MAY HAVE A VOTING RECORD WITH WHICH THEY DO NOT AGREE, BUT THEY CONSIDER THAT UNIMPORTANT COMPARED TO HIS PERSONALITY AND HIS CLOSE CONTACT WITH THEM.

TWO - AN INCUMBENT WHO APPEARS YOUNG AND VIGOROUS HAS A BETTER CHANCE OF WINNING THAN HIS CHALLENGER. HOWEVER, AN INCUMBENT WHO APPEARS TOO SENIOR AND LACK-LUSTER IS SURE TO BE BEATEN BY A CHALLENGER WHO IS YOUNG AND VIGOROUS.

THREE - THE CANDIDATE - INCUMBENT OR CHALLENGER - WHO RECRUITS A LARGE NUMBER OF VOLUNTEERS HAS A BETTER CHANCE OF WINNING THAN ONE WHOSE TOTAL CAMPAIGN ORGAN-IZATION IS BASED UPON PAID WORKERS.

FOUR - A CANDIDATE - INCUMBENT OR CHALLENGER - WHOSE STRATEGY IS WELL-PLANNED AND WHOSE IMPLEMENTATION OF THAT STRATEGY IS CARRIED OUT IN THE MOST EFFICIENT

MANNER IS SURE TO BE A WINNING CANDIDATE OVER ONE WHO HAS NO STRATEGY OR EFFICIENCY IN HIS ORGANIZATION.

FIVE - BECAUSE OF THE RESTRICTIONS UPON CAMPAIGN SPENDING AND CONTRIBUTIONS, THE CANDIDATE WHO SPENDS HIS MONEY WISELY WILL BE THE WINNING CANDIDATE. HE WILL BUILD A LARGE AND ENTHUSIASTIC VOLUNTEER ORGANIZATION. HE WILL NEED OPINION MAKERS IN THE COMMUNITY TO PROMOTE HIS CANDIDACY. THIS IS WHERE YOU CAN HELP.

WHAT YOU CAN DO

CANDIDATES ARE GOING TO NEED PHYSICIANS AND THEIR SPOUSES TO VOLUNTEER THEIR TIME IN 1976. BUT CANDIDATES REALIZE THAT PHYSICIANS ARE BUSY PEOPLE. PHYSICIANS FIND IT DIFFICULT TO SCHEDULE SPARE TIME DUE TO EMERGENCIES. BUT THEY CAN USE THE DOZENS OF OPPORTUNITIES WHICH PRESENT THEMSELVES DAILY TO PROMOTE THEIR CANDIDATE.

MOST PEOPLE VOTE FOR A CANDIDATE BECAUSE SOMEONE THEY RESPECT HAS ASKED THEM TO. YOU CAN WORK FOR YOUR CANDIDATE ANY TIME, ANYWHERE, WITHOUT ALTERING YOUR DAILY ROUTINE, BY ASKING THE PEOPLE YOU SEE - THE POSTMAN, THE GARAGE ATTENDANT, THE ELEVATOR OPERATOR, THE RECEPTIONIST AT THE HOSPITAL, THE NURSE IN THE WARD, YOUR COLLEAGUES, YOUR CLUB MEMBERS, YOUR SOCIAL ACQUAINTENANCES - THESE ARE SOME OF THE PEOPLE YOU ENCOUNTER ON A TYPICAL DAY.

ONCE YOU DECIDE THE CANDIDATE YOU WANT TO SEE ELECTED, SPEND SOME TIME TRYING TO DECIDE WHY YOU ARE FOR THAT CANDIDATE. THEN, IN YOUR DAILY CONTACTS WITH PEOPLE, TRY TO CONVINCE THOSE PEOPLE THAT YOUR CANDIDATE IS THE BEST MAN FOR THE JOB. THIS IS CALLED OPINION-MAKING. THERE IS A CHAIN REACTION TO OPINION MAKING, BECAUSE THE PEOPLE YOU TALK TO WILL TALK TO OTHERS AND THOSE OTHERS WILL TALK TO MORE AND PRETTY SOON YOU HAVE CONVINCED FAR MORE VOTERS THAN YOU HAVE PERSONALLY TALKED TO.

ANOTHER WAY IN WHICH PHYSICIANS CAN HELP THE CANDIDATE OF YOUR CHOICE IS THROUGH THEIR STATE POLITICAL ACTION COMMITTEE.

WHEN YOU CONTRIBUTE TO FLAMPAC AND AMPAC, WHERE DOES YOUR CONTRIBUTION GO? AMPAC SPENDS YOUR CONTRIBUTION TO HELP CANDIDATES GET ELECTED TO THE U. S. HOUSE AND THE U. S. SENATE. FLAMPAC SPENDS YOUR CONTRIBUTION TO HELP CANDIDATES GET ELECTED TO THE U. S. SENATE, THE U. S. HOUSE AND YOUR STATE LEGISLATURE.

CONTRIBUTING TO THE PAC IS NOT ENOUGH. YOU MUST PROTECT YOUR INVESTMENT BY GETTING ACTIVELY INVOLVED FOR YOUR CANDIDATE. YOUR PAC CONTRIBUTION, PLUS YOUR VOLUNTEER MAN HOURS, CAN PRODUCE FOR YOUR CANDIDATE A MUCH LARGER CONTRIBUTION BY TAKING ADVANTAGE OF THE FEDERATED GIVING OF AMPAC AND FLAMPAC. IF YOU CONTRIBUTE TO YOUR CANDIDATE, AND WORK FOR HIM BY RAISING

FUNDS AND RECRUITING VOTERS. YOU CAN CALL ON YOUR STATE PAC FOR ADDITIONAL FUNDS. THE FEDERAL LAW ALLOWS YOUR STATE PAC TO GIVE $5,000 TO YOUR CANDIDATE IN HIS PRIMARY, AND $5,000 TO HIM IN HIS GENERAL ELECTION. IF YOU CONVINCE YOUR STATE PAC OF HIS ELECTABILITY, AND THE STATE PAC FEELS HE NEEDS MORE FUNDS, THE STATE PAC CAN CALL UPON AMPAC. AMPAC IS LEGALLY ALLOWED BY LAW TO CONTRIBUTE $5,000 IN HIS PRIMARY AND $5,000 IN HIS GENERAL ELECTION CAMPAIGN. THEREFORE YOUR CONTRIBUTION PLUS YOUR HARD WORK HAS JUST MADE IT POSSIBLE FOR YOUR CANDIDATE TO RECEIVE NOT ONLY INDIVIDUAL CONTRIBUTIONS FROM YOUR MEDICAL COLLEAGUES IN THE CONGRESSIONAL DISTRICT, BUT AN ADDITIONAL $20,000 FOR HIS RE-ELECTION CAMPAIGN. THE PROSPECT OF SUCH A LARGE CONTRIBUTION IN THESE TIMES OF TIGHT MONEY AND CAMPAIGN SPENDING LIMITATIONS IS AN ATTENTION GETTER INDEED!

SPEAKING OF POLITICAL GIVING - HOW DOES IT CONNECT WITH LEGISLATION? IF YOU THINK AMPAC AND FLAMPAC SUPPORT CANDIDATES TO INSURE THAT THE CANDIDATE WILL VOTE FOR MEDICINE ON EVERY ISSUE YOU ARE MISTAKEN AND NAIVE. SUPPORTING A CANDIDATE MEANS THAT YOU KNOW HE FEELS THE SAME WAY ABOUT GOVERNMENT THAT YOU DO. IT DOES NOT MEAN THAT YOU ARE BUYING HIS VOTE. IT MEANS YOU THINK HE IS THE BEST MAN FOR THE JOB; IT DOES NOT MEAN THAT YOU WILL BE ABLE TO BUY HIS VOTE ON ANY GIVEN ISSUE. IT MEANS THAT WHEN THE CANDIDATE WINS, HE

REMEMBERS YOU AND TURNS TO YOU FOR YOUR IDEAS AND ADVICE ON HEALTH LEGISLATION. IT MEANS THAT YOU CAN MAKE AN APPOINTMENT TO SEE HIM OR HIS LEGISLATIVE AIDE AND DISCUSS HEALTH ISSUES. IT MEANS SIMPLY THAT THE CANDIDATE KNOWS YOU AND IS WILLING TO GIVE YOU A CHANCE TO PRESENT YOUR VIEWS.

THE PARTY LEADERSHIP IN THE HOUSE OF REPRESENTATIVES AND IN THE UNITED STATES SENATE KNOW AMPAC AND THE STATE PAC AS GENEROUS GIVERS. THEY KNOW THAT PHYSICIANS ARE POTENTIAL POLITICAL ACTIVISTS AND THAT THE LEADERSHIP OF MEDICINE IS QUICK TO RESPOND TO THE LEADERSHIP IN THE CONGRESS. THIS KIND OF REPUTATION WAS ACQUIRED THROUGH FEDERATED GIVING, IN ADDITION TO THE INDIVIDUAL CONTRIBUTIONS OF PHYSICIANS IN CONGRESSIONAL CAMPAIGNS.

THE GOAL OF MEDICAL POLITICAL ACTION IS TO IMPROVE THE QUALITY OF LEGISLATION BY IMPROVING THE QUALITY OF LEGISLATORS. IT TAKES A WELL INFORMED LOBBYING EFFORT ON THE PART OF THE MEDICAL ASSOCIATION PLUS A WISELY ADMINISTERED POLITICAL ACTION FUND TO PRODUCE LEGISLATIVE RESULTS. IT IS THE LOBBYIST'S JOB TO TRY TO CONVINCE THE ELECTED OFFICIAL OF THE PURITY OF HIS VIEWS; IT IS THE POLITICAL ACTIVIST'S JOB TO ELECT A MAN WHO IS FAIR MINDED AND WILL LISTEN TO ALL SIDES OF AN ISSUE.

IT IS YOUR RESPONSIBILITY TO SEE THAT YOU HAVE THE BEST STATE POLITICAL ACTION COMMITTEE POSSIBLE. HERE IS WHAT YOU MUST DO TO BUILD THIS STRONG ORGANIZATION.

A GOOD STATE PAC LEADER IS ACTIVE IN HIS LOCAL POLITICAL PARTY. HE STAYS INFORMED ON NATIONAL AND STATE POLITICAL DEVELOPMENTS. HE IS EFFECTIVE BECAUSE HE HAS HIS OWN POLITICAL BASE. HE IS THE MAN IN THE KNOW IN HIS COMMUNITY.

A GOOD STATE PAC LEADER INVOLVES MANY OF HIS MEDICAL COLLEAGUES IN PAC-SUPPORTED ACTIVITIES AS POSSIBLE. HE RECRUITS THEM FOR MEDICAL SUPPORT ACTIVITIES. HE TRAINS THEM, GIVES THEM MEANINGFUL RESPONSIBILITIES AND ALLOWS THEM TO WORK THEIR WAY UP THE RANKS OF PAC LEADERSHIP. HE MAKES NEW AND STRONG LEADERS OUT OF HIS RECRUITS. HE KNOWS THAT FRESH LEADERSHIP MEANS THE PERSPECTIVE OF HIS TOTAL STATE PAC BOARD IS MORE ACCURATE IN REFLECTING THE PHYSICIAN POPULATION OF THE STATE.

A GOOD STATE PAC LEADER KNOWS THE IMPORTANCE OF THE MEMBERS OF THE AUXILIARY IN THE TOTAL PAC PICTURE. THE LATE SENATOR EVERETT DIRKSON OF ILLINOIS WAS ONCE ASKED WHERE WOMEN FIT INTO A POLITICAL CAMPAIGN. HIS REPLY WAS: "SHE DOESN'T FIT IN, SHE DOMINATES IT". IT IS TRUE THAT 9 OF EVERY 10 VOLUNTEERS IN POLITICAL CAMPAIGNS ARE WOMEN. WOMEN MAKE GOOD VOLUNTEERS AND MAKE GOOD VOLUNTEER RECRUITERS. THEY KNOW OTHERS WHO ARE AVAILABLE TO WORK AND WHO WILL DO THE BEST JOBS. THEY KNOW THE DEPENDABLE WORKERS AND THE CAPABLE WORKERS. WOMEN ARE TENACIOUS, REALISTIC, FLEXIBLE, AND WOMEN PERSEVERE. A GOOD STATE PAC LEADER RECOGNIZES THE POTENTIAL LEADERSHIP OF THE

AUXILIARY MEMBERS AND RECRUITS THEM TO WORK ALONG SIDE YOU IN BUILDING YOUR STATE POLITICAL ACTION COMMITTEE.

A GOOD PAC LEADER CONTRIBUTES GENEROUSLY TO FLAMPAC AND AMPAC BY BECOMING A SUSTAINING MEMBER. A SUSTAINING MEMBER GIVES $50.00 TO FLAMPAC AND $50.00 TO AMPAC. THAT'S LESS PER YEAR THAN CHIROPRACTORS, UNION MEMBERS, BUSINESSMEN, AND MOST OTHER POLITICAL ACTION COMMITTEE DUES.

BEING A GOOD PAC LEADER MEANS CONVINCING MEDICAL ASSOCIATION LEADERSHIP TO CONTRIBUTE GENEROUSLY TO THE PAC. WHEN MEDICAL LEADERSHIP SUPPORTS THE PAC, THEN THE PAC BECOMES THE PLACE TO BE.

ONE OF THE BEST ASSETS A PAC LEADER CAN HAVE IS TO BE ABLE TO BE OBJECTIVE. HE TRIES TO SEE THINGS AS THEY REALLY ARE IN THE STATE AND IN THE COUNTRY. HE LOOKS AT POLITICS WITHOUT EMOTIONAL THINKING. HE TRIES TO SEE THE BIG PICTURE AND THE LONG RANGE GOALS, AND SPENDS PAC MONEY AND TIME WISELY.

AS PAC LEADERS, AS PHYSICIANS, AS CITIZENS, YOU HAVE AN OBLIGATION TO WORK FOR THE CANDIDATE OF YOUR CHOICE IN 1976. THERE IS A CRITICAL NEED FOR YOUR DOLLARS AND YOUR VOLUNTEER HOURS. I AM NOT GOING TO TELL YOU WHAT WILL HAPPEN IF YOU DON'T. THAT IS THE MESSAGE YOU WILL HEAR FROM CONGRESSMAN FREY AND CONGRESSMAN MICHEL. I WILL ONLY SAY IN CLOSING THAT IF YOU DO NOT CONTRIBUTE, AND IF YOU DO NOT BACK UP YOUR CONTRIBUTION WITH VOLUNTEER HOURS,

YOU HAVE ONLY YOURSELVES TO BLAME FOR THE CRITICAL LEGISLATIVE DILEMMA OUR COUNTRY WILL FACE IN 1977 AND BEYOND. THANK YOU.

Witness · [illegible] 10/21/77
Reporter · RUTH ANNE JAMES
Date 3-23-79

SCHEDULE OF AMPAC POLITICAL EDUCATION SEMINARS

February 5	Hawaii Sheraton Waikiki Hotel, Honolulu Speakers: Honorable Daniel I. Inouye, U. S. Senator from Hawaii, Paul Newman, James C. MacLaggan, M.D., Lee Ann Elliott
February 11	Oregon Salishan Resort, Portland Speakers: Michael P. Levis, M.D., Paul M. Newman, Peter B. Lauer, Honorable Robert W. Packwood, U. S. Senator
March 3	Louisiana Hilton Hotel, Baton Rouge Speakers: W. Jack Lewis, M.D., Honorable Philip Crane, Member of Congress, Mike Konicek
March 5	Virginia Conference Center, Colonial Williamsburg, Williamsburg Speakers: Edgar T. Bellingfield, M.D., Roy Pfautch, Thomas Norton
April 2	New Jersey Coachman Inn and Restaurant, Clark Speakers: George T. Wilkins, M.D., Rev. John M. Chevalit, Thomas Norton, Paul Newman
April 20	Kentucky Ramada Inn/Blue Grass Convention Center, Louisville Speakers: George T. Wilkins, M.D., Doug Bailey, Thomas Norton, W. Jack Lewis, M.D.
April 25	Illinois Holiday Inn Mart Plaza, Chicago Speakers: Rex Kenyon, M.D., George T. Wilkins, M.D., Doug Bailey
June 4	Michigan Hilton Hotel, East Lansing Speakers: Doug Bailey, Ken Kenyon, M.D., Michael P. Levis, M.D., Thomas Norton
June 11	New Jersey Holiday Inn, New Brunswick Speakers: George T. Wilkins, M.D., Thomas Norton, Hon. Harold C. Hollenbeck
	Speakers: George T. Wilkins, M.D., Roy Pfautch, Peter Lauer, Linda Hudson

Sept. 30 — Utah
Regional: Nevada, Idaho, Montana, Wyoming
New Mexico, Arizona.
Hotel Utah, Salt Lake City
Speakers: Senator Orrin Hatch, Paul Newman,
Thomas Norton

Oct. 29-30 — Florida
Orlando, Carlton House
Speakers: Linda Hudson, Pete Lauer

Nov. 4-5 — North Central States Regional Political
Education Seminar, Minneapolis
Radisson South Hotel
Speakers: Paul Newman, George T. Wilkins, M.D.,
Cong. George O'Brien, Mike Konicek,
Pete Lauer

Nov. 12 — Southeastern Regional Pilot CORE
Atlanta, Georgia
Hyatt Regency Hotel
Speakers: Rex Kenyon, M.D., Mrs. John Chenault,
Paul Newman, William Watson, Lee Ann
Elliott, Linda Hudson, Pete Lauer,
Mike Konicek, Tom Norton

Nov. 19-20 — Florida
Ft. Lauderdale Hilton
Speakers: Linda Hudson, Pete Lauer

Dec. 10 — Texas
Austin
Speakers: Rex Kenyon, M.D., Paul Newman, Linda
Hudson, Pete Lauer, Mike Konicek,
Tom Norton

8 13 00 11 13 18

MATERIALS

I suggest that materials be offered to coincide with each one of the program topics. However, I suggest that each faculty member prepare his own remarks from the materials which will be supplied. This will not work in the case of Paul Newman. However we will supply him with what will be distributed under his topic.

I have pulled together sources from which these materials can be prepared. You will recall that the political education coordinators and I earlier developed materials for some of these topics and I suggest that we draw heavily on those. In addition, since that time we have received additional materials upon which we can draw. For instance the telephone boiler room operation could be handled totally by the Mary Ellen Miller copyrighted booklet on that subject. I am sure that we could get permission from the Republican National Committee to use this material at our seminars and to purchase it from the RNC.

I have several specific ideas for meeting format which I will not go into now. However, if I am not going to do the hotel work, I would like to discuss the requirement with whoever is going to do the hotel work before they make the arrangements.

I would appreciate your thoughts on the suggested program and the promotion, materials, and other items just as soon as possible so that this pilot project will be a success.

LH:hc

MEMORANDUM

Exhibit 13 for Ident.
Witness · L Hudson
Reporter · RUTH ANNE JAMES
Date 4-23-79

TO: Linda Hudson, Lee Ann Elliott, Pete Lauer, Mike Konicek, Tom Norton

FROM: Bill Watson Bill

DATE: August 25, 1977

SUBJECT: Pilot CORE Program, Saturday, November 12, 1977, Atlanta, Georgia

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Attached please find the tentative program for the Pilot Core Program on Saturday, November 12th.

For your information and planning, the following details have been finalized, short of Board approval on some items.

LOCATION

The seminar will be held at the Hyatt Regency in Atlanta, Georgia. Participants will be invited from the southeastern states of Florida, Georgia, North and South Carolina, Alabama, Mississippi, Louisiana, Tennessee and Kentucky.

ATTENDANCE

Every State PAC Chairman and State PAC Exec will be strongly urged to attend from the states listed above. In addition the Chairman and the Exec will be asked to name two additional persons from their states who will definitely be active in some political campaign in 1978. Naturally, AMPAC is not interested in what campaign but only in the fact that they will be able to use skills that they learnat the seminar.

Hopefully attendance would be four persons from every state, with a maximum attendance of 36 persons from the region, in addition to any AMPAC Board members who will attend plus AMPAC's staff persons and other interested parties around the country who are already aware of the date and would like to attend in Atlanta.

continued -

This is a Pilot CORE Seminar. If it works, we hope to promote these in states and some regions next year so that others will have future opportunities to attend.

FACULTY

We will use AMPAC staff members for faculty and any interested AMPAC Board members. The three Board members from the region will be given an opportunity to be on the program. The only outside professional will be Paul Newman.

FINANCING

AMPAC will pay one night accommodation at the Hyatt Regency (room charge only) and will of course pay for the Saturday luncheon. Other expenses incurred by the participants will not be reimbursed.

SCHEDULE

We have tentatively arranged for a suite and a reception on Friday evening November 11th from 8:00 to 10:00 p.m. This is for participants to gather and meet each other prior to the all day session on Saturday. This means that staff and faculty will have to arrive on Friday early enough to have dinner and be in the suite ready to greet people no later than 7:00 p.m.

Attached is a tentative schedule for the actual meeting on Saturday.

Attendees will be advised that flights can be made any time after 5:30 on Saturday evening or Sunday. However AMPAC will only pay for one nights accommodations at the hotel.

A block of rooms has been reserved in AMPAC's name and will be prepaid as we come closer to the date. Hotel cards have been ordered from the hotel.

PROMOTION

A personal letter, along with a seminar schedule and a form for participants names, will be sent to each PAC Chairman with a carbon of the letter and the materials to PAC Staff. The State Society Exec will also be copied. This letter will be ready to go immediately after the Board meeting when some of the details of the meeting are approved by the Board.

continued -

When we receive the names from the states of participants we will send a letter to each participant with a hotel card and the seminar agenda.

In the promotional letter we will make it clear that participants should arrive on Friday evening or early enough Saturday morning to attend the seminar from beginning (9:00 a.m.) to end (3:45 p.m.). It is very important that participants not miss any part of the seminar.

MATERIALS

Materials will be prepared to go with each of the seminar presentations. Much of what we will use will be drawn from the earlier materials prepared by the Political Education Coordinators and Linda Hudson earlier this year.

In addition to materials will be an evaluation sheet of the seminar. We will also plan to ask the participants to re-evaluate the seminar next year after the 1978 campaigns to see if the seminar helped them be more effective in a campaign.

WLM:bc
Encl.

Exhibit 14 for Ident.
Witness
Reporter · RUTH ANNE JAMES
Date 3-23-79

September 30, 1977

John T. Dees, M.D.
Chairman, MEDPAC
P. O. Box 215
Burgaw, North Carolina 28425

Dear Dr. Dees:

AMPAC invites you, Mr. Stuart Shadbolt and two other AMPAC members from North Carolina to a pilot training seminar on Saturday, November 12, 1977, at the Hyatt Regency Hotel in Atlanta, Georgia. The seminar is entitled CORE (Candidate, Organization and Resource Evaluation). Its purpose is to train medical family members in skills needed to be effective volunteers in campaigns.

It would be very helpful to us if you would recommend two additional AMPAC members from your state whom you feel should be invited to attend this seminar. These persons should be persons who can reasonably be expected to utilize the educational training skills taught at the seminar in some political campaign in 1978. The specific races in which those you recommend may be involved are immaterial. We plan to send follow up questionnaires to seminar participants to ask for their evaluation of the skills taught in the seminar in an actual campaign situation.

I have enclosed a form for your recommendations. We would like your recommendations as soon as possible so that we can finalize and send out the invitations, hotel reservation cards, and other details on the seminar.

The seminar will begin at 9 a.m. on Saturday, November 12. An early bird reception will be held at 8 p.m. on Friday night for those who arrive the night before.

AMPAC will provide for one night's lodging at the Hyatt Regency for the four representatives from your state, preferably for Friday evening. We certainly hope your busy schedule will permit you to attend.

Sincerely,

William L. Watson
Executive Director

cc: Mr. Stuart Shadbolt

M E M O R A N D U M

Exhibit 15 for Ident.
Witness · L. Hudson
Reporter · RUTH ANNE JAMES
Date 3-25-79

TO: Bill Watson, Lee Ann Elliott

FROM: Linda Hudson

DATE: November 10, 1977

SUBJECT: Leadership Conference

It would be my suggestion to promote AMPAC's portion of the Leadership Conference through our own people. To my way of thinking, we can legitimately urge that at least one person from the PAC Board and one PAC Staffer (or medical society exec) attend the session on Congressional Reapportionment.

Perhaps we could write a Chairman to Chairman letter and a Bill Watson to Exec letter urging this for each state.

In addition, we could ask that the Political Education Coordinators follow up in their phone calls and personal visits to the states.

If you agree, could you let me know as soon as possible and we will get a mailing out on this right away.

Agree!
We should have a letter from
PEK + from me to state exec
encouraging attendance at the meeting.

LH:lc

Exhibit 16 for Ident.
Witness · L Hudson
Reporter · RUTH ANNE JAMES
Date 3-23-79

November 29, 1977

Mr. Royal O. Cooper
Executive Secretary
MMPAC
P. O. Box 2357
Jefferson City, Missouri 65101

Dear Royal:

AMPAC would like to urge you to attend two very important segments of the 1978 American Medical Association Leadership Conference at the Marriott Motor Hotel in Chicago. On Thursday, January 26, 1978 from 1:00 p.m. to 4:00 p.m., AMPAC will sponsor a lecture/seminar presentation on Reapportionment, Districting and Election Outcome entitled "Focus on the States". The fee for "Focus on the States" is $25.00.

On Friday, AMPAC will sponsor a seminar entitled "Opinion Making in Politics: 1978" which will teach medical family members how they can be the key to success in a political campaign. The fee for this seminar is included in the Leadership Conference total fee of $100.00.

"Focus on the States" can help you directly influence the make up of congressional districts in your state in the 1980's. According to projected statistics, the following states will gain congressional seats in the 80's: Texas, 4; Florida, 2; Tennessee, 1; Oregon, 1; Arizona, 1; Utah, 1. The following states will lose: New York, 2; Pennsylvania, 1; Illinois, 1; Ohio, 1 Michigan, 1; South Dakota, 1. This seminar could be very beneficial to the medical family members as well as medical staff members of these twelve states. In addition, probably 20 to 30 more states, while they will not gain or lose congressional districts, will still redraw their lines after the census. Following the last (1970) census, 40 states revised their congressional district boundaries in 1971 and 1972.

(continued)

Apportionment and redistricting has always been the job of state government. That is why those governors elected, along with the state legislatures elected in 1978 and 1980 will shape the future of congressional districts for the 80's.

We urge every State PAC Chairman and PAC Exec or medical society exec to take advantage of this early opport nity to learn all you can about how to influence the make of your congressional districts in the 1980's. State PAC C as well as PAC staff and medical society execs in all states and in the larger counties should receive the promotional mat ings from the American Medical Association on the Leadership Conference with information on how to attend.

We hope you will be in attendance at the Leadership Conference and can take advantage of these two important AMPAC Seminars. We feel it would be important for your effectiveness in the future.

Sincerely,

William L. Watson
Executive Director

M E M O R A N D U M

Exhibit 15 for Ident.
Witness - L. Hudson
Reporter - RUTH ANNE JAMES
Date 3-23-79

TO: Bill Watson, Lee Ann Elliott

FROM: Linda Hudson

DATE: November 10, 1977

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Perhaps we could write a Chairman to Chairman letter and a Bill Watson to Exec letter urging this for each state.

In addition, we could ask that the Political Education Coordinators follow up in their phone calls and personal visits to the states.

If you agree, could you let me know as soon as possible and we will get a mailing out on this right away.

Agree!
We should have a letter from
PEK & - from me to state exec
encouraging attendance at the meeting -

LH:lc

Exhibit 17 for Ident.
Witness · L. Hudson
Reporter · RUTH ANNE JAMES
Date 3-23-79

SUGGESTED REMARKS FOR

LINDA HUDSON

DELAWARE AUXILIARY

JANUARY 17, 1978

DELAWARE MEDICAL SOCIETY

I am Linda Hudson from the American Medical Political Action Committee's office in Chicago. Since 1971, it has been my assignment to write and produce AMPAC publications and educational programs. In addition, it is also my responsibility to track AMPAC membership to make sure that we do everything possible to service our members and add to our membership roster.

One of the best reasons for joining AMPAC is the fact that doctors in Delaware can help elect a member of Congress in almost any state in the Union, whether it be Alaska, Hawaii, California, Maine or Florida. AMPAC gives the physician and his spouse a more efficient way to spend political dollars. For example, money given to candidates in Delaware by AMPAC in 1975, 1976 totaled about $10,000. Membership dollars transmitted from DELPAC to AMPAC for that same period was slightly over $2,500. Therefore because of DELPAC's participation in AMPAC's joint fund raising activities, candidates supported by physicians in Delaware received $7,500 benefit and a good candidate was elected. It was physicians and doctors in other states who gave enough money to AMPAC to enable AMPAC to spend this kind of money in Delaware. Physicians and their wives might have been able to raise this $10,000 from among themselves within the state. However by a relatively painless and simple process money was raised from physicians all over the United States to be able to put in to a political campaign here in the state that doctors in Delaware supported and to give a substantial and noteworthy contribution.

At AMPAC we call this federated giving. The same is true within the state of Delaware. You have three councils and your DELPAC membership comes from physicians and spouses all over the state.

Money contributed by doctors in Dover goes to help candidates perhaps in Rehoboth Beach or doctors who contribute in Sussex County might be helping elect a good candidate in New Castle County.

Having AMPAC and DELPAC as your vehicle for political giving gives you a better way to spend your political money since your not limited to the community in which you live and work.

AMPAC sets its contribution levels at $10.00 and $50.00. The $10.00 member is called an active member and the $50.00 member is a sustainer. Our membership roles have increased every year since 1967 and in the past five years, our sustaining membership figures have more than tripled.

There are many reasons for this. One of the reasons is that the AMA leadership as well as the leadership in the states have given the PAC movement a strong endorsement. All the lobbying activity which the American Medical Association and the State Medical Societies have been doing was only one-half of the circle. It took the political action movement to complete the circle and to insure the fact that physicians and their spouses had input into government.

Leaders in the states should become sustaining members. This means that the President and President-elect of the state medical society, the Delegates and the Alternate Delegates to the AMA, the State PAC Chairman, the Auxiliary President and President-elect and Legislative Chairman as well as the members who serve on the DELPAC Board and the physicians who serve on the medical society' committees should all be sustaining members of AMPAC and DELPAC. One of the main reasons is that it is not an exorbitant amount, $100.00 a year which is an amount that many of us lose in the space of a months

time, you are considered a generous giver to medical political action. In return you receive the prestigious gold 99+ pin and all of AMPAC publications.

But the big reward is that your PAC treasury grows five times as much as if it would if you only gave your $10.00 a year. With that extra money it means that you can be more effective in more races. In many states, the congressional races are lessening in importance and the state legislarive races are increasing. However in the past many states have not raised enough money to be effective in both congress and the state legislature. At AMPAC we spend money only in U. S. Senate and House races. Therefore, it behoves any state PAC to increase its sustaining membership roster as well as its active membership roster in order to give it more political dollars to spend in elections.

In case you think that this sounds like a fat cat operation, you might be interested in knowing that the average contribution for 1977 for an AMPAC members was $11.24. One State PAC did a study on what other political action groups in the state raised in comparison to their treasury. The Chiropractors had raised in one calendar year $11,000 more than the physicians, the banks had raised $10,000 more, the teachers had raised $30,000 more the trial lawyers had raised $4,000 more, raised $21,000 more and the United Rubber Workers of that state raised $12,000 more. The relationship of these figures is true in most states so that allegations that physicians are fat cat givers are just not true.

What can medical family members do besides contributed generously to AMPAC and the State PAC?

The way to make your contribution to the PAC count is to work hard in your congressional or state legislative district for the candidate of your choice. The best volunteer work that you as medical family members can do is really not consider volunteer work at all, but leadership roles in the campaign. For instance, lending your name to the fund raising committee for the candidate shows the medical community that you, one of their colleagues, is supporting this candidate. This along should bring in some contributions from the medical community. In addition your hard work on that committee could make the medical community one of the biggest contributing "blocks" in the local professional community.

In addition, since medical family members are used to leadership roles in charity campaigns and other kinds of civic activities, medical family members should lend their talents as leaders to the campaign. The kinds of roles best filled by medical family members are campaign manager, finance chairman, volunteer coordinator, precinct organization director, research director, coffee hostess coordinator, and a million other roles within the campaign.

One of the most important things that the medical community could do for a candidate in addition to fund raising is to host social gatherings, either cocktail parties or coffees, invite other members of the medical community as well as other influential neighbors to meet the candidate. From these kinds of social activities, the candidate can recruit volunteers as well as contributors.

Although AMPAC's traditional role has been to encourage medical family members to become active in congressional races, most states now wish to become active in state legislative races as well as congressional. In order for you to do this effectively, you must

combine an aggressive leglislative program with a strong political effort.

What do you receive when you back a candidate financially and with your hard work? One of the things that you don't receive is a promise to vote your way every time. Remember you support a candidate because of the way he is now and the kind of person that he is and that you believe him to be. You do not support him because he promises to vote your way in the future.

One of the best explanations I have every heard given about why you should support candidates for election was this: Many times a key person in the legislature will sponsor an important bill for medical society or will vote for a certain piece of legislation when it is not popular in his or her own district. These people are putting their political future on the line for good health legislation. These kind of people deserve your support when they come up for election since they have reduced their chances for election by supporting you in your hour of need. It is important to remember those legislatures at campaign time who have been particularly strong and effective for good health legislation. They are going to need your support more than ever since they have possibly placed their political career in jeopardy by their votes or sponsorship of your bills.

In these modern times of strict campaign financing legislation, it is not enough for AMPAC and the State PACs to merely support candidates with their dollars.

A large political treasury can do only so much. Candidates cannot win on money alone. But what candidates can best use is the combination of your money and your hours.

[illegible] must we should all keep in mind in the 1978 [illegible] congressional reapportionment and congressional [illegible] following the 80 census. While there is no [illegible] congressional delegation, there could very [illegible] for your state legislative districts. This is [illegible] since it determines in effect who will represent you [illegible] years. That is why at AMPAC we encourage [illegible] members to be particularly careful about candidates [illegible] in 1978 and 1980 on the state legislative and gubernatorial [illegible] since these people will decide where your new districts will be drawn after the 1980 census.

In summary, I suggest a few specific courses of action which you might take to make AMPAC more effective.

1. Keep your membership [illegible]. In 1976 AMPAC had [illegible] members, but dropped to three in 1977. In order for our political [illegible] to be [illegible] enough for you to be effective [illegible] federal and state legislative levels, we urge you to [illegible] the leadership of your medical society and your auxiliary [illegible] all of your AMPAC basic members as 1978 sustaining members. [illegible] give the Federal Annual Leadership Awards at the AMA Annual [illegible] in St. Louis. These awards go to [illegible] and states whose [illegible] Presidents-elect, Delegates and Alternate Delegates and State [illegible] have become sustaining members.

2. It is my understanding that Dr. [illegible], President of the [illegible] Medical Society, supported [illegible] the [illegible] of the Injury leaders [illegible] in AMPAC [illegible] to over 100 in [illegible]. I must [illegible] urge Dr. Egar to appoint an AMPAC Military Liaison for the

if you don't already have one. That a medical committee be formed for whichever candidate which the medical community supports in the congressional race as well as a committee in the U. S. Senate race. In addition we would suggest that you study the state legislative races. Target first those races of incumbents who are your friends who are in trouble and need help. Help these people first then look for challengers to incumbents who are your enemies. If those challengers have a chance of beating the incumbent, target them for help next. With those two important categories of candidates out of the way, help any others who are important to you and may need your help for whatever reason.

Remember, your financial assistance and your volunteer time is best spent helping those candidates who are not sure winners or not sure losers but whose chances of winning would be significantly improved if you devoted some of your time and money to the race.

There are many success stories of medical family members and their involvement in politics. Most of those success stories center around the spouse of a physician who got interested in a race or races and made herself invaluable to the campaign. This kind of activity gives the whole medical profession a good political rapport with office holders. If your physician spouses are too busy with their medical profession, and this is certainly a consideration, we at AMPAC suggest that you take it upon yourself to represent the medical family in the political arena.

There are many things that your busy husband can do like put candidate literature in his waiting room and have letters sent out over his name recruiting volunteers and phones for his candidates. Use your physician husband for whatever political time and money he

can give. Then give your time as much as you can to your candidate or to the medical slate of candidates. If you are involved in other activities such as the Auxiliary and civic and charity organizations, it is understandable that you have little time to devote to politics. However, the old adage "recruit a busy person to do your job and the job will be well done" is true. The busiest people do the best jobs.

There are many many specific projects which the medical family community can do in the political arena. I will be happy to answer any questions regarding specific projects or regarding [illegible].

Exhibit 18 for Ident.
Witness - L. Hudson
Reporter - RUTH ANNE JAMES
Date 3-23-79

MEMORANDUM

TO: All Staff Members

FROM: Bill Watson

DATE: May 2, 1978

SUBJECT: Speakers Book

It is extremely important that the AMPAC Speakers Book be completely up to date at all times. The Speakers Book is used for information in every area of AMPAC work.

The attached sheet is a form which might be helpful in keeping the AMPAC Speakers Book current. This applies to any AMPAC Staff member, AMPAC Board member or outside consultant speaking for AMPAC. This form plus any correspondence dealing with the speech, is desirable to have in the Speakers Book.

We appreciate your cooperation in this matter. Please give the form to Linda Hudson when completed for any speaker.

WLW:hc
Encl.

SPEAKER REQUEST

DATE: _____ TIME: _____

Organization _____

Contact: _____ _____
Name Phone No.

_____
Address

_____
City, State, Zip

Location of Speech: _____
Name

_____
Address

_____
City, State, Zip

Topic: _____

AMPAC Staff Contact: _____

Speaker _____

[illegible]	SPEAKER	ORGANIZATION MAKING REQUEST

[illegible]	REMARKS	ORGANIZATION MAKING REQUEST
17		

09

Exhibit 19 Per Wolff
Witness · L. Hudson
Reporter · RUTH ANNE JAMES
Date 3-23-79

MINUTES

KaMPAC

February 15, 1976

The Board of Directors of KaMPAC convened at the Downtown Topeka Ramada Inn, February 15, 1976, at 12:00 noon. Those present were:

William Aldis, M.D.
Ernest Carreau, M.D.
Jack Cooper, M.D.
Antonio Huaman, M.D.
Marvin Snowbarger, M.D.
Roger Warren, M.D.
Mrs. G.L. Mowry
Mrs. E.G. Neighbor
Mrs. Evan Williams
Mrs. John Remple
Gary Caruthers

The following guests were also present:

Linda Hudson, AMPAC
Mike Konicek, AMPAC
Mrs. William Aldis
Joel Mangold, Preceptee from K.U.

Mrs. Mowry called the meeting to order and reported that Doctor Taylor would be unable to make the meeting due to some hospital problems in Salina. Mrs. Mowry then asked for introductions of members and guests.

Linda Hudson then reported on activities of AMPAC. She gave a brief report on the Supreme Court ruling on the federal election law. In effect the ruling eliminates a spending limit for candidates, but retains the contribution limit for individuals. The disclosure provisions are still in effect, and reports will continue to be required. She will send a copy of the Supreme Court ruling and an analysis to Mr. Caruthers for distribution to Board members.

This year AMPAC has been very active in sponsoring political education seminars around the states. AMPAC provides speakers and pays for one meal function. The seminar usually last from one-half to one full day. The most common time for the meeting is 10:00 a.m. to 3:00 p.m. If KaMPAC would like to co-sponsor such a seminar, they should get their request in immediately.

This year AMPAC has employed three political education coordinators who will serve as field representatives to provide technical assistance and help to the various state PAC's.

Mrs. Mowry asked if AMPAC continued to provide surveys for candidates in congressional districts. Mrs. Hudson reported that these surveys are no longer being done unless specifically requested by the candidates, the reason being that the expenses for the surveys must come from the campaign dollars, and the amount expended for the survey must go towards the candidate's contribution limit.

Mrs. Hudson reported that she had a request from the lobbyist in the Washington office to attend a fund raiser for Garner Schriver. If KaMPAC would approve this, AMPAC would contribute $100 to send the lobbyist to the fund raiser. The $100 would be counted toward the $5,000 contribution limit. The Board gave its approval.

Mrs. Hudson reported on a membership certificate for all $10 regular members. The certificate commemorates the four physician members who signed the Declaration of Independence. She also reported on a 32-page Bicentennial commemoration booklet which will be sent to all AMPAC members for 1976.

Discussion then turned to selection of alternate directors. Doctor Huaman moved that each director appoint one alternate and that one or two alternates at large be selected for each district. Doctor Carreau seconded the motion. This would have the effect of approving the list as written. On voice vote, the motion passed. Mr. Caruthers was asked to write all the alternate directors indicating that they would be welcome to participate in all the meetings, and would have a vote at the time their respective director was not present.

Mr. Caruthers referred to the legal opinion concerning the investment of campaign funds and its effect on the tax status of the Kansas Medical Society. According to the legal opinion, there would be no effect on KMS's tax status, but KaMPAC would be required to pay interest on the funds at the corporate rate.

Doctor Carreau moved that we invest the funds in a Certificate of Deposit for a three-month period. Doctor Aldis seconded the motion. The motion was approved by voice vote.

Mr. Caruthers then reviewed the functions of the subcommittees. The Membership and Finance Committee would be responsible for seeking ways to increase membership, to look into the possibility of doing a dues mailing to all members of the Kansas Medical Society, and any other activities that the subcommittee may decide upon. The State Meeting Committee would be responsible for activities at the Annual Meeting in May, as far as the booth, registration, and other things are concerned. The State and Federal Election Committees would be responsible for monitoring the voting records of potential candidates and making recommendations as to whom KaMPAC should support. Mrs. Mowry suggested that the subcommittees get together for a short meeting after this meeting was adjourned. Mrs. Mowry reported that Doctor Taylor would like to meet with some members of the Board Sunday, February 22, at 9:30 a. Several members indicated that they could attend.

Discussion then turned to the AMA-AMPAC Public Affairs Workshop. After some discussion, it was decided that each approved member would make their own reservations and pay their registration fee, and to bill KaMPAC following the meeting. Mrs. Mowry reported a request from Mrs. Yoder, President of the Woman's Auxiliary, asking whether KaMPAC could send the Woman's Auxiliary Legislative Chairman to the Workshop. Mrs. Remple is the Legislative Chairman and a member of our Board. Doctor Huaman moved that KaMPAC send Mrs. Remple and pay her registration and airfare. This was seconded by Mrs. Williams, and the Board approved on voice vote.

Mrs. Mowry asked whether the Board would be interested in a congressional delegation visit following the workshop. She would like to invite the congressmen and their wives to dinner Saturday evening. The cost of the dinners would be pro-rated among those attending. There being no objections from the Committee, Mrs. Mowry indicated that she would make the necessary arrangements.

Mrs. Mowry asked if the members were interested in scheduling a common visit with Senators on Tuesday. The Committee indicated their interest, and Mrs. Mowry will make the necessary arrangements.

Mrs. Hudson indicated that there would be a briefing by the Washington office on Monday afternoon. This would update the various state PAC's on federal legislation. Mrs. Hudson indicated that we should schedule this briefing to be sure that we can attend. Mrs. Mowry indicated she would do so.

Doctor Huaman gave a brief Treasurer's Report, listing the expenses as follows: $105 for the printing of the letter recently mailed out; $560 for reimbursement of Kansas Medical Society for Mr. Caruthers' trip to San Diego, postage for the letter, and advertisements in the Journal. The approximate balance in the Educational Fund is $4,200, and the approximate balance in the Campaign Support Fund is approximatel $7,000.

Doctor Warren asked when the next meeting would be. Mrs. Mowry stated that we should leave this up to Doctor Taylor's preference. A notice will be sent. There being no further business, the meeting was adjourned at 2:05 p.m.

Respectfully submitted,

Gary Caruthers

Gary Caruthers
Executive Assistant

GC:re

Exhibit 20 for Ident.
Witness · L. Hinson
Reporter · RUTH ANNE JAMES
Date 3-25-79

SUGGESTED REMARKS FOR

W. JACK LEWIS, M.D.

PAST CHAIRMAN OF THE AMPAC

BOARD OF DIRECTORS

FOR THE SESSION POLITICAL LEADERSHIP

AND THE MEDICAL SOCIETY

FRIDAY, JANUARY 21, 1977

MARRIOTT HOTEL, CHICAGO, ILLINOIS

THANK YOU JIM.

POLITICAL ACTION IS IMPORTANT FOR ANY INDIVIDUAL OR GROUP MAINLY BECAUSE THE WAY TO CAUSE GOOD LEGISLATION TO BE PASSED IS TO ELECT GOOD LEGISLATORS.

OUR LAWS SHOULD REFLECT THE FREEDOMS WHICH OUR FOUNDING FATHERS SET DOWN IN THE CONSTITUTION AND THE BILL OF RIGHTS. GOOD LAWS COME FROM GOOD LAW MAKERS.

THE SECOND REASON FOR MEDICAL POLITICAL ACTION, AND REALLY A SUPPORTIVE REASON OF THE FIRST, IS THAT IT PROVIDES A SYSTEM FOR FEDERATED GIVING. FEDERATED GIVING MEANS SIMPLY THAT THE PAC MOVEMENT ALLOWS PHYSICIANS IN FLORIDA TO HELP PHYSICIANS IN MINNESOTA ELECT A GOOD CONGRESSMAN. IT PERMITS PHYSICIANS IN INDIANA TO HELP ELECT A GOOD CONGRESSMAN IN CALIFORNIA.

IN A STATE PAC, FEDERATED GIVING MEANS THAT PHYSICIANS IN ONE COUNTY CAN HELP ELECT AN HONEST LEGISLATOR IN ANOTHER AREA OF THE STATE. IN AMPAC, WE OCCASIONALLY HEAR THE COMPLAINT THAT A PHYSICIAN RECEIVES SUPPORT IN HIS OWN AREA FOR THE FUNDS CONTRIBUTED TO THE PAC FROM THAT AREA. THE COMPLAINT IS A NAIVE ONE. IT DOESN'T TAKE INTO ACCOUNT THE FACT THAT 435 MEMBERS OF THE HOUSE OF REPRESENTATIVES AND 100 SENATORS IN THE UNITED STATES SENATE ALL HAVE AN EQUAL VOTE. THUS A SENATOR FROM RHODE ISLAND IS JUST AS IMPORTANT AS A SENATOR FROM ILLINOIS AND A CONGRESSMAN FROM NEVADA IS EQUALLY IMPORTANT TO A CONGRESSMAN FROM CALIFORNIA. FEDERATED GIVING ALLOWS MEDICINE TO PARTICIPATE EFFECTIVELY THROUGHOUT THE UNITED STATES AT THE CONGRESSIONAL AND STATE LEGISLATIVE LEVELS.

A THIRD REASON WHY THE PAC MOVEMENT IS IMPORTANT IS CONTINUITY - IT GOES ON YEAR IN, YEAR OUT, WHETHER IT'S AN ELECTION YEAR OR NOT. MEDICAL POLITICAL ACTION IS AND SHOULD BE AN ONGOING PROGRAM OF EVERY STATE MEDICAL SOCIETY.

THE FEDERAL ELECTION CAMPAIGN ACT OF 1971 AND ITS 1974 AND 1976 AMENDMENTS PROVIDES THAT CORPORATIONS AND ASSOCIATIONS CAN ESTABLISH POLITICAL ACTION COMMITTEES WHICH CAN RAISE POLITICAL FUNDS FROM THE ASSOCIATION'S MEMBERS TO SUPPORT CANDIDATES FOR OFFICE. NOT ONLY CAN AN ASSOCIATION ESTABLISH A POLITICAL ACTION COMMITTEE, IT CAN SUPPORT ITS EDUCATIONAL FUNCTIONS AND ALL FUNCTIONS NOT CONSIDERED TO BE DIRECT POLITICAL CONTRIBUTIONS WITH ASSOCIATION OR CORPORATION DOLLARS. IN OTHER WORDS, YOUR STATE MEDICAL SOCIETY CAN FURNISH THE FUNDS TO HIRE STAFF, PUBLISH NEWSLETTERS, SEND MAILINGS, MAINTAIN MEMBERSHIP RECORDS AND PERFORM A VARIETY OF POLITICAL EDUCATION ACTIVITIES. STAFF MEMBERS CAN BE HOUSED IN MEDICAL SOCIETY OFFICES; MEMBERSHIP RECORDS CAN BE KEPT BY MEDICAL SOCIETY PERSONNEL; MEMBERSHIP RECORDS CAN BE KEPT ON MEDICAL SOCIETY COMPUTERS; ALMOST ANY FUNCTION OF A POLITICAL ACTION COMMITTEE WHICH CANNOT BE CONSIDERED A DIRECT POLITICAL CONTRIBUTION TO A FEDERAL CANDIDATE CAN BE PAID FOR BY FUNDS FURNISHED BY THE SOCIETY.

AMPAC HAS TWO BANK ACCOUNTS. ONE IS CALLED ITS EDUCATIONAL OR SOFT DOLLAR ACCOUNT. EDUCATIONAL GRANTS FROM THE AMERICAN MEDICAL ASSOCIATION ARE DEPOSITED IN THAT ACCOUNT AND PAY FOR ALL AMPAC'S EDUCATIONAL AND ADMINISTRATIVE ACTIVITIES. THE OTHER ACCOUNT IS CALLED ITS POLITICAL FUND - OR HARD DOLLAR ACCOUNT - AND FROM THAT ACCOUNT AMPAC CONTRIBUTES TO CANDIDATES FOR CONGRESS

ALL OVER THE UNITED STATES. MEMBERSHIP CONTRIBUTIONS FROM PHYSICIANS AND THEIR SPOUSES GO INTO THE POLITICAL FUND.

AMPAC HAS PRIORITIES IN DETERMINING WHAT CANDIDATE TO SUPPORT. THE FIRST PRIORITY IS TO SUPPORT THOSE CANDIDATES THAT ARE ITS FRIENDS. IT IS MORE IMPORTANT FOR A FRIENDLY INCUMBENT TO CONTINUE IN THE CONGRESS THAN IT IS TO REPLACE A MEMBER OF CONGRESS WHO DOES NOT SHARE YOUR POINT OF VIEW. PERSONS ALREADY IN THE CONGRESS HAVE SOME SENIORITY AND EXPERIENCE AND ARE MORE IMPORTANT IN THE LEGISLATIVE PROCESS THAN A FRESHMAN CONGRESSMAN. NOT ONLY THAT, THEY ENJOY ALL THE BENEFITS OF INCUMBENCY AND ARE HARD TO BEAT.

THE NEXT MOST IMPORTANT GROUP TO SUPPORT ARE FRIENDLY CHALLENGERS IN OPEN ELECTIONS. OPEN SEATS ARE WHAT POLITICIANS CALL OPPORTUNITY RACES. NO INCUMBENT IS RUNNING. OPEN DISTRICTS USUALLY PRESENT A SPECIAL OPPORTUNITY TO MAKE EITHER A PHILOSOPHICAL OR A PARTY CHANGE. THESE RACES USUALLY TURN OUT TO BE MORE EXPENSIVE THAN THOSE WHERE THE INCUMBENT IS RUNNING. PAC MONEY IS ESPECIALLY CRITICAL IN OPPORTUNITY RACES.

THE NEXT MOST IMPORTANT GROUP TO SUPPORT ARE THE PERSONS CHALLENGING FRESHMEN INCUMBENTS WHO DO NOT SHARE YOUR VIEWS. IT IS EASIER TO DEFEAT A FRESHMAN THAN IT IS A LONG TERM CONGRESSMAN. LIKEWISE, IF MANY OF THE PERSONS WHO SHARE YOUR VIEWS ARE FRESHMEN, THEY ARE MORE VULNERABLE IN THE SECOND ELECTION THAN ARE LONG TERM INCUMBENTS AND SHOULD BE HELPED.

HOW DOES THE PAC MAKE CANDIDATE SUPPORT DECISIONS AND HOW DO YOU THE MEDICAL SOCIETY LEADER KNOW IF YOU SUPPORT THOSE

DECISIONS? AMPAC CONSIDERS ONE OF THE MOST IMPORTANT FACTORS IN A GIVEN CONGRESSIONAL RACE TO BE LOCAL PHYSICIAN SUPPORT.

THERE ARE OTHER IMPORTANT FACTORS CONSIDERED BY AMPAC IN CANDIDATE SUPPORT DECISIONS. I HOPE THAT YOU WILL MAKE A NOTE OF THEM BECAUSE THEY ARE IMPORTANT NOT ONLY BECAUSE OF WHAT IS PRESENT BUT WHAT IS ABSENT.

IMPORTANT FACTORS TO BE CONSIDERED IN EVALUATING A CANDIDATE'S CAMPAIGN ARE: CAN HE WIN? DOES HE HAVE INTEGRITY? DOES HE HAVE A COMPETENT AND PROFESSIONAL CAMPAIGN MANAGER? DOES HE HAVE ADEQUATE FINANCING, OR DOES HE HAVE THE POTENTIAL FOR SUCH FINANCING? DOES HE HAVE THE SUPPORT OF HIS PARTY AND CAN HE DRAW SUPPORT FROM MAJOR POWER CENTERS IN THE DISTRICT? DOES HIS CAMPAIGN ORGANIZATION REFLECT ENTHUSIASM? DOES HIS ADVERTISING REFLECT THE OVERALL STRATEGY OF THE CAMPAIGN AND IS RECEIVING GOOD FREE PUBLICITY? DOES HE HAVE LARGE NUMBERS OF VOLUNTEERS AND ARE THEY DOING THEIR JOB?

THOSE ARE SOME OF THE FACTORS WHICH GO INTO MAKING CANDIDATE SUPPORT DECISIONS. NOTICE WHAT IS NOT THERE. PARTY LABEL - FOR ONE. PHILOSOPHY - FOR ANOTHER. LEGISLATIVE RECORD - FOR ANOTHER. VOTING RECORD ON MEDICAL ISSUES - FOR ANOTHER. OH YES, I SEE YOUR HORRIFIED FACES. BUT REMEMBER THE BASIC CRITERIA: LOCAL PHYSICIAN SUPPORT. AMPAC DEPENDS UPON THE PHYSICIAN AT THE LOCAL LEVEL TO MAKE THOSE KINDS OF DECISIONS. IT IS YOU, THE LOCAL PHYSICIAN AND THE MEDICAL LEADER, WHO SHOULD ASCERTAIN WHETHER THE LEGISLATIVE PERFORMANCE; THE VOTING RECORD; THE PARTY LABEL; AND THE PHILOSOPHICAL VIEWS ARE ACCEPTABLE.

AMPAC MAKES CANDIDATE SUPPORT DECISIONS BASED ON THE CANDIDATE'S ABILITY TO WIN AND BASED ON PROVEN AND OBJECTIVE POLITICAL CRITERIA. EVERY CAMPAIGN IS DIFFERENT. EVERY CAMPAIGN IS DIFFERENT. EVERY CAMPAIGN MUST BE RESEARCHED THOROUGHLY, SOMETHING WHICH THE AMPAC BOARD DOES CONTINUOUSLY. EVALUATIONS MUST BE MADE ON THE BASIS OF THE CURRENT POLITICAL SITUATION IN THAT CONGRESSIONAL DISTRICT. LOSERS DO NOT LEGISLATE. IF YOU FIND AMPAC BACKING A CANDIDATE WHO HAS NO CHANCE OF WINNING - AND OCCASIONALLY WE DO THAT - IT IS USUALLY BECAUSE WE ARE BUILDING A CHALLENGE FOR THE FUTURE.

ANOTHER REASON FOR MEDICAL POLITICAL ACTION IS SIMPLY THAT POLITICAL ACTION COMMITTEES CAN BE MORE EFFECTIVE THAN INDIVIDUALS. HERE IS WHERE THE LATEST FEDERAL LAW GIVES PACS A MORE EFFECTIVE ROLE IN CAMPAIGNS. INDIVIDUALS ARE LIMITED TO CONTRIBUTING $1,000 TO A CANDIDATE PER ELECTION. PACS CAN CONTRIBUTE $5,000 PER ELECTION. IN THIS LAST CAMPAIGN AMPAC WAS BESEIGED BY REQUESTS FOR CONTRIBUTIONS FROM CANDIDATES OF ALL PHILOSOPHICAL PERSUASION AND PARTY LABEL. WE RECEIVED MORE REQUESTS FOR FUNDS FROM MORE DIFFERENT GROUPS AND CANDIDATES THAN IN ANY OTHER PREVIOUS ELECTION. THIS DEMONSTRATES THE POTENTIAL OF THE PAC MOVEMENT TO BE INFLUENTIAL IN CONGRESSIONAL ELECTIONS.

BEFORE I TURN THE PROGRAM OVER TO GEORGE, I WOULD LIKE TO GIVE YOU ONE LAST IMPORTANT REASON FOR YOUR LEADERSHIP IN SUPPORTING PAC ACTIVITY. I AM SURE THAT WE ARE ALL TIRED OF FENDING OFF ATTACKS ON OUR PROFESSION. QUITE FRANKLY, OTHER PROFESSIONS ARE IN THE SAME BOAT AND YOU WILL BE HEARING MORE ABOUT THAT ON SUNDAY

MORNING IN THE SESSION ENTITLED ASSAULT ON PROFESSIONALISM. WHETHER WE LIKE IT OR NOT, PERHAPS WE HAVE ONLY JUST BEGUN TO FIGHT A LONG BATTLE FOR THE DIGNITY AND FREEDOM OF OUR PROFESSION.

THE OLD ADAGE, "ETERNAL VIGILANCE IS THE PRICE OF FREEDOM" IS AS TRUE TODAY AS WHEN IT WAS SAID OVER 200 YEARS AGO. THEREFORE MEDICAL POLITICAL ACTION IS ABSOLUTELY NECESSARY JUST TO KEEP THE FEDERAL GOVERNMENT FROM TAKING OVER COMPLETELY. AND IF MANY OF YOU FEEL THAT THE RESULTS OF 1976 ELECTIONS WERE NOT TO YOUR LIKING, I CAN ASSURE YOU THAT HAD AMPAC AND THE STATE PACS NOT PARTICIPATED TO THE EXTENT THAT THEY DID IN THE 1976 ELECTION, THE CONGRESS OF THE UNITED STATES WOULD HOLD MANY MORE ANTI-MEDICINE REPRESENTATIVES AND SENATORS.

NOW, MAY I PRESENT DR. GEORGE WILKINS, PRESIDENT-ELECT OF THE ILLINOIS STATE MEDICAL SOCIETY, PAST CHAIRMAN OF THE ILLINOIS MEDICAL POLITICAL ACTION COMMITTEE AND ALTERNATE DELEGATE TO THE AMA HOUSE OF DELEGATES.

Proceedings
Nov. 1964

Ex. # 151

Resolved, That techniques be formulated to provide alert recognition of risks by the medical and pharmaceutical professions, and, on the other hand, to avoid undue alarm on the part of the public at large.

REPORT OF REFERENCE COMMITTEE ON MISCELLANEOUS BUSINESS: The following report was presented by Dr. H. Kenneth Scatliff, *Chairman*. On recommendation of the Reference Committee, the House voted to take no action on resolution no. 9.

Your reference committee reviewed progress to date in implementing the recommendations of resolution no. 9. Your reference committee has been informed that the objectives of this resolution are being achieved by the Council on Drugs as rapidly and effectively as available time and personnel will permit. A suitable program to provide proper protection for the public with appropriate leadership from the profession has been formulated and is being carried out.

No. 10. Reception, Documentation and Tabulation by the American Medical Association of Data Concerning Racial Discrimination Against Physicians

Introduced by Max H. Parrott, MD, for the Oregon Delegation

WHEREAS, Discrimination against doctors on account of race and color has been the subject of numbers of resolutions introduced on the floor of the House of Delegates of the American Medical Association; and

WHEREAS, Previous committee hearings bearing upon such resolutions have featured extended charges and counter-charges, accusations and denials, many of which have not been fully documented by appropriate means, and

WHEREAS, There is ample reason to believe that the subject of discrimination will continue to be a major topic for consideration of the House of Delegates of the American Medical Association; therefore be it

Resolved, That there is a demonstrated need for greater accuracy in assessing the scope and degree of racial discrimination in medicine, and be it further

Resolved, That the House of Delegates of the American Medical Association be asked to provide a mechanism for the continuing reception, documentation and tabulation of data concerning racial discrimination against doctors and that such data be placed at the disposal of the House of Delegates and its various committees as circumstances may dictate.

REPORT OF REFERENCE COMMITTEE ON INSURANCE AND MEDICAL SERVICE: The following report was read by Dr. Norman H. Gardner, *Chairman*. On recommendation of the Reference Committee, the House voted to reaffirm policy of June, 1964, and not to adopt resolution no. 10.

Your reference committee wishes to point out that AMA has adopted a clear policy opposing racial discrimination. Much progress has been made in eliminating racial restrictions in medical society and hospital staff membership, but your reference committee recognizes that continuing efforts must be made to alleviate the situation. In this connection, your reference committee is aware that the AMA has a liaison committee to the National Medical Association and that this liaison committee has established a suitable mechanism for collecting information concerning racial discrimination against physicians.

Your reference committee requests the House to reaffirm AMA policy expressed in the report on the AMA and [illegible] Relations (*Proceedings*, 113th Annual Session, June, 1964, pp. 00-00) which says:

> Where racial discrimination in medical society membership and hospital staff appointments still persists, the situation calls for continued persuasion, guidance, and leadership to encourage state medical associations, county medical societies and hospital staffs to improve and implement the policy of the Association.

No. 11. Commending State Medical Associations Which Include Voluntary Contribution Statements to Political Action Committees with Annual Dues Billings and Urging All State Medical Associations to Approve the Practice

Introduced by Max H. Parrott, MD, for the Oregon Delegation

[illegible]

WHEREAS, Physicians, their wives and friends have taken a new interest in politics as citizens largely due to the effective programs sponsored by the aforementioned organizations; and

WHEREAS, Membership in AMPAC and state political action committees is open to physicians, their wives and friends, and such persons are entitled to a ready opportunity to join; and

WHEREAS, The Pennsylvania Medical Society has permitted such a ready opportunity by authorizing the inclusion of a voluntary nondeductible contribution to political action on the Society's annual dues billing statement; and

WHEREAS, A number of other state medical associations have approved similar arrangements; and

WHEREAS, The number of voluntary memberships in AMPAC and state political action committees is considerably higher in states where such voluntary billing procedures have been adopted, especially in Pennsylvania; therefore be it

Resolved, That the House of Delegates of the American Medical Association does hereby commend those states that have established voluntary billing procedures; and be it further

Resolved, That this House of Delegates strongly urge all state medical associations to approve similar plans to assure the continued growth and success of AMPAC and state political action committees, and further that such action be taken as a tribute to the dedicated physicians who have given so much of their time to personal solicitation programs during the first three years of the political action movement.

REPORT OF REFERENCE COMMITTEE ON LEGISLATION AND PUBLIC RELATIONS: The following report was read by Dr. Wilbur G. Rogers, *Chairman*. The House voted to adopt the substitute resolution recommended by the Reference Committee.

Resolution no. 11 asks the House of Delegates to urge state medical associations to approve a plan which would permit voluntary nondeductible contribution for political action to be included in their dues billing. Witnesses reported that the practice had resulted in increased membership in AMPAC and in state political action committees. Others pointed out some problems encountered when considering the establishment of such a plan. It is the opinion of your reference committee that the intent of this resolution should be endorsed by the House of Delegates. However, it is recognized that in some states such a procedure may not be feasible. Therefore, we recommend to the House of Delegates the adoption of the following substitute resolution:

WHEREAS, The American Medical Association endorsed the establishment of an independent, voluntary, nonprofit and bipartisan committee to promote political education and political action known as the American Medical Political Action Committee (AMPAC); and

WHEREAS, Physicians in all 50 states of the United States and the District of Columbia have formed independent, nonprofit, bipartisan, voluntary and self-operated political action committees; and

WHEREAS, Physicians, their wives and friends have taken a new interest in politics as citizens largely due to the effective program sponsored by the aforementioned organizations; and

WHEREAS, Membership in AMPAC and state political action committees is open to physicians, their wives and friends, and such persons are entitled to a ready opportunity to join; and

WHEREAS, The Pennsylvania Medical Society has permitted such a ready opportunity by authorizing the inclusion of a voluntary nondeductible contribution to political action on the Society's annual dues billing statement; and

WHEREAS, A number of other state medical associations have approved similar arrangements, and

WHEREAS, The number of voluntary memberships in AMPAC and state political action committees is considerably higher in states where such voluntary billing procedures have been adopted, especially in Pennsylvania, therefore be it

Resolved, That the House of Delegates of the American Medical Association does hereby commend those states that have established voluntary billing procedures; and be it further

Resolved, That this House of Delegates urge all state and component medical associations to approve, where feasible, the inclusion of a voluntary nondeductible contribution to independent political action committees on the Society's annual dues billing statement.

No. 12. Straight Internships vs. Rotating Internships

Introduced by J. Thomas Giannini, MD, for the Kentucky Delegation

WHEREAS, Many hospitals, especially those associated with teaching institutions, have in recent years instituted in increasing numbers straight internships; and

WHEREAS, Such straight internships fail to give the graduate opportunity for the practice of medicine and surgery; and

WHEREAS, Such straight internships apply to the graduate [illegible] practice; therefore be it

Resolved, That the AMA House of Delegates [illegible] discontinuance of straight internships exclusively

Ex #152

No. 47 was considered together with nos. 5, 8, 14, 18, 29, 42, 44, and 56.
See pages 81-86.

Nos. 48 and 70 were considered together by the Reference Committee on Miscellaneous Business.

No. 48. Annual Dues Billing for State Medical Associations

Introduced by the Illinois and Tennessee Delegations

WHEREAS, The American Medical Association endorsed the establishment of an independent, voluntary, nonprofit and bipartisan organization to promote political education and political action known as the American Medical Political Action Committee (AMPAC); and

WHEREAS, Physicians in all 50 states of the United States and the District of Columbia have formed independent nonprofit, bipartisan, voluntary and unincorporated political action committees; and

WHEREAS, The Illinois Medical Society has provided a ready opportunity for membership in AMPAC and IMPAC (Illinois Medical Political Action Committee) by authorizing the inclusion of a voluntary nondeductible contribution to political action on the Society's annual dues billing statement; and

WHEREAS, This same procedure has been adopted in other states and has been endorsed by the House of Delegates of the American Medical Association; therefore be it

Resolved, That the House of Delegates of the American Medical Association again commend those states that have established voluntary billing procedures; and be it further

Resolved, That the House of Delegates once more urge all state and component medical associations to approve, where feasible, the inclusion of a voluntary, nondeductible contribution to independent political action committees on the society's annual billing statement.

No. 70. Commending the Concept of Voluntary Contribution to Political Action Committees Through Annual Dues Billings and Urging All State and County Medical Associations to Approve This Arrangement

Introduced by the Pennsylvania Delegation

WHEREAS, AMPAC has been organized to enable the medical profession and its allies to function as an effective force in the fields of political education and activity; and

WHEREAS, The Pennsylvania Medical Political Action Committee (PaMPAC) has attained a high degree of success because the Pennsylvania Medical Society has authorized and endorsed the inclusion of a voluntary, nondeductible contribution to political education and action on the Society's annual billing statement (automatic billing); and

WHEREAS, Many other state medical associations have recently approved similar arrangements; and

WHEREAS, A ready opportunity to affiliate with AMPAC state political action committees is highly desirable; and

WHEREAS, Voluntary automatic billing procedures provide this ready opportunity; therefore be it

Resolved, That the House of Delegates of the American Medical Association hereby commend those state medical societies which have approved voluntary automatic billing procedures; and be it further

Resolved, That this House of Delegates reaffirm its previous position to urge all state and county medical societies to carefully consider the merits of automatic billing so that the political action committees may effectively pursue their goals and assure the continued growth and success of this movement which is so vital to the medical profession in this country.

REPORT OF REFERENCE COMMITTEE ON MISCELLANEOUS BUSINESS: The following report was presented by Dr. Blair J. Henningsgaard, *Chairman*. The House adopted the substitute resolution submitted by the Reference Committee.

Because resolution nos. 48 and 70 were similar in content and intent they were considered together by the reference committee. These resolutions urge the House of Delegates to reaffirm its commendation of

those state medical societies which have approved automatic billing procedures to include voluntary nondeductible contributions for political education and action in the society's annual billing statement. They also recommend that the House of Delegates urge all state and county medical societies to carefully consider the merits of such automatic billing procedures. Your reference committee feels that consideration of such a plan by state and local medical societies, wherever feasible, is desirable. Consequently, the following substitute resolution has been prepared which embodies the principles expressed in resolutions nos. 48 and 70:

WHEREAS, AMPAC has been organized to enable the medical profession, and its allies to function as an effective force in the fields of political education and action; and

WHEREAS, The Pennsylvania, Illinois, and Tennessee Medical Political Action Committees have attained a high degree of success because these societies have authorized and endorsed the inclusion of a voluntary, nondeductible contribution for political education and action on these societies' annual billing statements (automatic billing); and

WHEREAS, Other state medical societies are in the process of or have recently approved similar arrangements; and

WHEREAS, A ready opportunity to affiliate with state medical political action committees is highly desirable; and

WHEREAS, Voluntary automatic billing procedures provide this ready opportunity; therefore be it

Resolved, That the House of Delegates of the American Medical Association hereby commend those state medical societies which have approved voluntary automatic billing procedures; and be it further

Resolved, That this House of Delegates reaffirm its previous position and urge all state and county medical societies to approve, where feasible, the inclusion of a voluntary, nondeductible contribution to independent political action committees in the society's annual billing statement.

No. 49. Realignment of Physician Policy Re Third Parties

Introduced by the Indiana Delegation

WHEREAS, The physicians of this nation have advocated for generations constructive programs for the betterment of the public health; and

WHEREAS, Physicians have been responsible for the enactment of most of the laws in the interest of health; and

WHEREAS, The longevity of our people has increased under present day medical care; and

WHEREAS, Physicians have, over the years, contributed their services either without charge to those in need when money was not available to pay for their services or at greatly reduced fees to provide the highest quality care for veterans; those on Old Age Assistance; and all other tax financed programs; and

WHEREAS, In spite of the aforementioned charitable activities of physicians to relieve the needs of the sick on a gratuitous or semigratuitous basis and in spite of the pre-eminence of the nation's health care under our present fee for service system; and

WHEREAS, There are those who now choose to impose a system of government dictated medical care, which the physicians have pointed out is dangerous from an economic and quality standpoint; and

WHEREAS, The government now proposes to pay for the care of all over 65 regardless of need, under an increased tax program, eliminating the classification of needy cases but instead proposes to treat the needy and self-sufficient aging as equals; therefore be it

Resolved, That the physicians of this nation adopt the same position for payment of their services as other purveyors of goods and services under federally supported programs; and be it further

Resolved, That physicians inform all third parties that effective January 1, 1966, physicians will participate only on the basis they receive their usual and customary fee for like services as paid for by the private paying patients.

8 1 0 4 0 2 7 4 2 7 4

1677 DUES STATEMENT

THE MEDICAL ASSOCIATION OF THE STATE OF ALABAMA

19 South Jackson Street
P. O. Box 1900-C
Montgomery, Alabama 36104

Confidential

[redacted]

--PLEASE DETACH AND RETURN--

FOR:

County Medical Society	$ 90.00
Medical Association of the State of Alabama	125.00
*ALAPAC (Optional)	50.00
American Medical Association	250.00
TOTAL	$515.00

An ALAPAC contribution represents a political contribution and is now tax deductible or may be taken as a direct tax credit.

* A copy of ALAPAC's report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D. C.

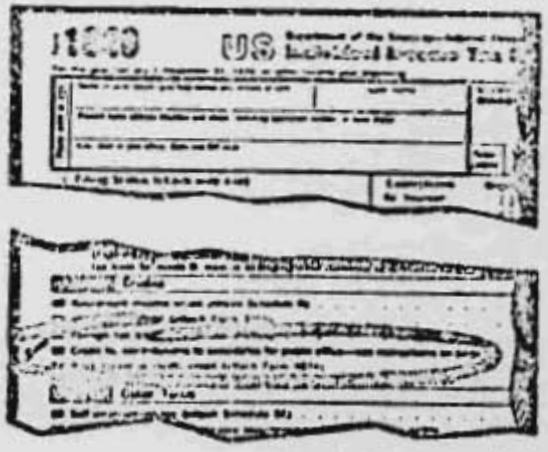
RECEIVED DATE:	JAN 10 1978
APPROVAL BY:	
DATE APPROVED:	
AMOUNT APPROVED:	
CHARGE CODE:	
DATE PAID:	
CHECK NUMBER:	
EXTENSION BY:	

S. # 153

8 1 0 4 0 2 3 4 2 7 5

Riverside
Bill

ALAPAC DUES ARE NOW TAX DEDUCTIBLE!



Early in 1975 President Ford signed into law a Tax Reform Bill which doubled the amount of political contributions which can be deducted on your federal income tax return.

Any *individual filing a separate return* has the following options:

1. Take a direct tax credit of an amount equal to one-half of total annual political contributions up to $25 or,
2. Take a regular deduction of total annual political contributions up to $100.

A *couple filing a joint return* has the following options:

1. Take a direct tax credit of an amount equal to one-half total annual political contributions up to $50 or,
2. Take a regular deduction of total annual political contributions up to $200.

You may choose whichever one of these methods that is most advantageous to you!

Your ALAPAC contribution constitutes a political contribution and is deductible or may be taken as a direct tax credit on Line 52 of your federal income tax return. The amount suggested is merely a guideline and you will not be favored or disadvantaged based upon the amount of or failure to make an ALAPAC contribution. Contributions are subject to the limitations of FEC Reg. 110.

Ala

August 17, 1977

Mr. Richard C. Whitaker
Exec. Director/Treasurer, ALAPAC
P.O. Box 6006
Montgomery, AL 36106

Dear Dickie:

The 1977 contribution year is fast drawing to a close. As we prepare for the 1978 year I would like to remind you of the federal requirement for the proper disclosure an all PAC solicitation materials. This includes billing statements, PAC stationary and brochures.

I have enclosed a copy of approved disclosure statements. Any of the three illustrated are correct but we recommend the first paragraph so there can be no question of purpose. As you can see, a 30% reduction will allow the full statement to be included without a great loss of space. An example of how this is handled can be found on the bottom right hand corner of this letter and on the reverse side.

I might also remind you that the AMPAC portion of the contribution is not tax deductable.

Please feel free to contact me if you have questions regarding any of these areas.

Sincerely,

Peter B. Lauer
Political Education Coordinator

PBL/js

Encl:

8102274275

March 8, 1978

Mrs. Martha McDermaid
Co-Treasurer
Alaska Medical Political
Action Committee
1135 West 8th Street
Anchorage, Alaska 99501

Dear Martha:

In keeping with our joint fund raising responsibilities, we have reviewed the statement of the Alaska State Medical Association which includes AMPAC and ALPAC contributions.

While the statement meets some of the requirements for joint fund raising solicitation it does not meet all.

It does show clearly that the amount solicited includes both AMPAC and ALPAC contributions. It does include the language of the face or front page ("A copy of ALPAC and AMPAC reports, etc."). It does show that the solicitation is voluntary by use of the word "optional".

It does not show that the solicitation is political. It does not inform the person of his right to refuse to contribute nor does it indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines. It does not inform the contributor that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5. It does not say that if the practice is incorporated, the check should be written on a personal account.

continued -

Enclosed is a page which shows the requirements for joint fund raising which you may want to use before the next printing of the medical society dues statement.

Sincerely,

Linda Hudson
Assistant to the Director

LH:lm
Encl.

8122074279

State Alaska '78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?		✓
4. Does the solicitation sufficiently show the contribution is voluntary? Use word "optional"	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?		✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?		✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?		✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?		✓

8104042779

******SAMPLE******

Medical Societies
DUES STATEMENT

1977
YEAR

Name

IF ADDRESS IS INCORRECT PLEASE CORRECT

Associate Membership ☐ Active Membership ☒

☒	Local Medical Society ..... Anchorage	$ 60.00
☒	Alaska State Medical Association	$ 250.00
☒	American Medical Association	$ 250.00
☒	American and Alaska Political Action Committee's (Non-deductible Contribution) (optional)	$ 25.00
☐	Other	$
	TOTAL	$ 585.00

COPIES OF AMPAC & AKPAC FINANCIAL REPORTS ARE FILED WITH THE FEDERAL ELECTION COMMISSION & ARE AVAILABLE FOR PURCHASE FROM THE FEDERAL ELECTION COMMISSION-WASHINGTON D.C. FEDERAL REGULATIONS REQUIRE THIS NOTICE.

MAKE CHECKS PAYABLE TO LOCAL MEDICAL SOCIETY AND REMIT TO

Alaska State Medical Association
1135 W. 8th Avenue Suite 6
Anchorage, Ak. 99501

Please Return Yellow Copy to Local Society with Remittance

8102027429

ALPAC ALASKA MEDICAL POLITICAL ACTION COMMITTEE
N. 8th AVE., ANCHORAGE, ALASKA 99501
907-277-6891

MAR 20 1978

March 15, 1978

Ms. Linda Hudson
Assistant to the Director
American Medical Political
Action Committee
P. O. Box 4449
Chicago, Illinois 60680

Dear Linda,

This is in response to your letter of March 8, 1978 regarding requirements for joint fund raising solicitations of ALPAC and AMPAC.

Apparently, we either failed to attach the separate ALPAC billing that accompanies all Alaska State Medical Association billings or it was stapled behind it and was overlooked. In any case we have attached another set for your review. You will note that it does indeed meet all requirements for joint fund raising solicitations of the PAC's.

If we can furnish further information, please let us know.

Sincerely,

Martha

(Mrs.) Martha MacDermaid
Co-Treasurer

MLM:ldh

Enclosures

cc: Dr. Coles
Dr. McGuire

Medical Societies
DUES STATEMENT

_____
YEAR

IF ADDRESS IS INCORRECT PLEASE CORRECT

Associate Membership ☐ Active Membership ☐

☐ Local Medical Society ..... $_____

☐ Alaska State Medical Association ..... $_____

☐ American Medical Association ..... $_____

* ☐ American and Alaska Political Action Committee's (Non-deductible Contribution)* (SEE SEPARATE ENCLOSED STATEMENT) ..... $_____

☐ Other ..... $_____

TOTAL ..... $_____

MAKE CHECKS PAYABLE TO LOCAL MEDICAL SOCIETY AND REMIT TO

Return Yellow Copy to Local Society with Remittance

8102274293

ALASKA MEDICAL POLITICAL ACTION COMMITTEE
DUES STATEMENT

YEAR _____

IF ADDRESS IS INCORRECT PLEASE CORRECT

American and Alaska Political Action Committee's Dues
(Non–deductable Contribution) $25.00

If your practice is incorporated, ALPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the ASMA will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of ALPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D. C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice).

If your practice is not incorporated, you may include your contribution on the same check with your other association dues.

If applicable, make checks payable to **ALPAC** and remit to:

Alaska Medical Political Action Committee (ALPAC)
1135 West 8th Avenue Suite 6
Anchorage, Alaska 99501

Please Return Yellow Copy of Statement With Remittance

8 1 2 2 7 1 2 9 1

ALASKA MEDICAL POLITICAL ACTION COMMITTEE
DUES STATEMENT

YEAR _____

IF ADDRESS IS INCORRECT PLEASE CORRECT

American and Alaska Political Action Committee's Dues
(Non–deductable Contribution) $25.00

If your practice is incorporated, ALPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the ASMA will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of ALPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D. C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5 (Federal regulations require this notice).

If your practice is not incorporated, you may include your contribution on the same check with your other association dues.

If applicable, make checks payable to ALPAC and remit to:

Alaska Medical Political Action Committee (ALPAC)
1135 West 8th Avenue Suite 6
Anchorage, Alaska 99501

Please Return Yellow Copy of Statement With Remittance

8 1 0 4 0 2 7 1 2 3 5

State Alaska 78

Checklist - Requirements for joint fund raising solicitations.

		Yes	No
1.	Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2.	Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) report(s) are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3.	Does the solicitation sufficiently include the political purpose of the fund?	✓	
4.	Does the solicitation sufficiently show the contribution is voluntary?	✓	
5.	Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6.	Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7.	Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8.	Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

8121235

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

Post Office Box 4449 · Chicago, Illinois 60680 · AREA CODE 312 644-1585

Offices located at 535 North Dearborn

January 31, 1977

Ms. Leah Richmond
P.O. Box 1208
Fort Smith, Arkansas 72901

Dear Lea:

Thank you very much for sending us copies of the joint billing of ARK-PAC and AMPAC. Since we share a joint responsibility to make sure that the solicitations adhere strictly to the law and the Proposed Regulations, it was suggested to us by counsel that we should review these billings.

We have reviewed the bill that you sent to us on seven criteria required by either the law or the Proposed Regulations. I am happy to report that the ARK-PAC bill meets every criteria required. We thank you for the cooperation.

Sincerely,

Lee Ann

Mrs. Lee Ann Elliott
Associate Executive Director

LAE:ts

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

State Arkansas

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) report are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?		
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?		

8120710233

Ark Pac

Arkansas Medical Political Action Committee

P.O. Box 1208, Fort Smith, Arkansas 72902

December 1976

1977 Membership - Voluntary Political Contribution

Arkansas Medical Political Action Committee
American Medical Political Action Committee

Suggested contribution, regular membership:

Family (physician and spouse)--------	$ 35.00
Single----------	$ 25.00

Sustaining Membership:

Individual----------	$ 99.00

John K. Laws

If your practice is incorporated, AAPAC and AAPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Arkansas Medical Society will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of AAPAC and AAPAC reports are filed with the Federal Election Commission and are available for purchase from Comptroller, Election Commission, Washington, D. C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 115.5. (Federal regulations require this notice).

Pike in Membership
Billing
Form
Status

Ark Pac

Arkansas Medical Political Action Committee

P.O. Box 1208, Fort Smith, Arkansas 72902

December 1976

1977 Membership - Voluntary Political Contribution

Arkansas Medical Political Action Committee
American Medical Political Action Committee

Suggested contribution, regular membership:

Family (physician and spouse)--------	$ 35.00
Single----------	$ 25.00

Sustaining Membership:

Individual----------	$ 99.00

John K. Laws

If your practice is incorporated, ARPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Arkansas Medical Society will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of ARPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D. C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice).

8102207 4220

Ark Pac

Arkansas Medical Political Action Committee

P.O. Box 1208, Fort Smith, Arkansas 72902

December 1976

1977 Membership - Voluntary Political Contribution

Arkansas Medical Political Action Committee
American Medical Political Action Committee

Suggested contribution, regular membership:

Family (physician and spouse)--------	$ 35.00
Single----------	$ 25.00

Sustaining Membership:

Individual----------	$ 99.00

John K. Lauck

If your practice is incorporated, ARKPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Arkansas Medical Society will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of ARKPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D. C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice).

8102271222

ARK PAC

Arkansas Medical Political Action Committee

P.O. Box 1208, Fort Smith, Arkansas 72902

INFORMATION COPY December 1977

1978 Membership - Voluntary Political Contribution

Arkansas Medical Political Action Committee
American Medical Political Action Committee

Suggested contribution, regular membership:

Family (physician and spouse)--------	$ 35.00
Single----------	$ 25.00

Sustaining Membership:

Individual----------	$ 99.00

* Your check to Arkansas, AMPAC and AMAC voluntary political contributions should be written on a PERSONAL check. Our solicitation is not limited to the suggested amount. Neither the AMA nor the Arkansas Medical Society will favor or disadvantage a member because of his failure to make his contribution. Copies of ARKPAC and AMAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D. C. Contributions are subject to the limitations of the regulations, including 110.1, 110.2 and 110.5. (Federal regulations require this notice).

Ark-PAC

Arkansas Medical Political Action Committee

A non-partisan, non-profit organization dedicated to preserving historic American freedom

Post Office Box 1208, Fort Smith, Arkansas 72902

Board Members

INFORMATION COPY

January 4, 1978

Dear Doctor:

Here we are again asking you for money. Not a lot, but we need it. ArkPAC needs it, hopefully to continue to influence legislation directly affecting your medical practice.

Some of you may wonder what ArkPAC is and what does it do with its funds. First, you should know that ArkPAC's only source of candidate-support money is voluntary contributions obtained from physicians and their spouses.

Our goal when asking you to contribute is to build a political treasury for maximum effectiveness in the 1978 elections. All funds received by the committee are either contributed directly to candidates we feel are friendly to medicine or utilized in ArkPAC political education activities. Most of this money is used in direct campaign support.

The coming year will be critical in Arkansas politics. It is entirely possible we will have three new congressmen, one new senator and one new governor, as well as many new persons in lesser offices when the smoke clears after the next election.

We ask you to help us by sending your personal check to support ArkPAC's activities. We ask you to help medicine by personally becoming involved in your local and regional elections and supporting with your own contributions candidates of your choice.

We ask your support in wisely using the funds you give us for political purposes. Listed below are the ArkPAC Board Members. Feel free to contact me or the board members in your area regarding the committee's activities.

Won't you join us in the upcoming year?

Yours sincerely,

W. P. Phillips, M. D.
Chairman

Board Members:

Dr. J. Larry Lawson, Paragould
Dr. G. Thomas Jansen, Little Rock
Dr. Boyce W. West, Clarksville
Dr. Noel Ferguson, Harrison
Dr. A. E. Andrews, Texarkana
Dr. William C. Owen, Jr., Little Rock
Dr. Ken Lilly, Fort Smith
Mrs. Carl Wilson, Fort Smith
Mrs. Kemal Kutait, Fort Smith
Dr. Raymond Biondo, North Little Rock
Dr. Jerry Mann, Arkadelphia
Dr. Donald Duncan, Texarkana
Mrs. Charles P. Wilhite, Russellville

81042027423 3

California Medical Political Action Committee 731 Market Street San Francisco, California 94103 415/777-2000

JAN - 3 1978

December 28, 1977

Linda Hudson
Assistant to the Director
American Medical Political
Action Committee
P.O. Box 4449
Chicago Illinois 60680

Dear Linda:

Enclosed are two sample billings for CALPAC. The 1978 Dues Statement was sent to all County Medical Societies by CMA. The Societies could then use them for their membership solicitation or devise a more parochial billing statement to fit their own needs. It is my understanding that most Societies chose the latter.

The CALPAC card was made here and offered to every Society in any quantity they wished for solicitation purposes. So far we have provided 4000 of them.

Hope this information is helpful. Have a good new year.

Sincerely,

Jean Keeshin
Project Coordinator
CALPAC

ENCLOSURES

8 1 0 2 2 7 4 2 2 4

CALPAC

Fact: Government influence upon the private practice of medicine is the singular most important issue facing us today.

Fact: In 1978 there will be 148 political races in California at the state and federal levels. These election results will determine the way our government's do or do not respond to medicine's concerns.

Goal: CALPAC's goal is to be successful in getting the views of organized medicine incorporated into public policy. To do this we must make the most of our financial resources and personal contacts with candidates for elective office.

Conclusion: Without your individual contributions, without your collective support, our influence with the government and the outcome of the 148 political races will be predictable and CALPAC's strategy won't be worth the paper it is written on.

Request: Please, contribute to CALPAC 'til it feels good. ($15 will do just that; $60 for a FAMILY PAC membership will make you giggle with delight; $99.99 will make you feel absolutely ecstatic!)

CALPAC and AMPAC are voluntary political organizations. Failure to contribute will not prejudice a member with CMA or AMA. Contributions are not limited to the suggested amounts. Copies of CALPAC and AMPAC reports may be purchased from the Federal Elections Commission, Washington, DC. Contributions are subject to limits set by Federal law.

8 1 0 4 0 2 7 4 2 9 5

8124227 1295

DETACH AND RETURN WITH YOUR REMITTANCE

1977 DUES STATEMENT

ALL ITEMS PAYABLE JANUARY 1, 1977

Please make check payable to the County Medical Society

Component Medical Society	$ _____
California Medical Association	165.00
American Medical Association (Voluntary - Recommended)	250.00
CALPAC-AMPAC (Recommended)*	35.00
_____	_____
_____	_____
_____	_____
TOTAL $	

The Bylaws of the California Medical Association state that dues must be paid to the County Society and CMA in order to be an active member of either organization.

*CALPAC and AMPAC are voluntary political organizations. Failure to contribute will not prejudice a member with CMA or AMA. Contributions are not limited to the suggested amounts. Copies of CALPAC and AMPAC reports are on file with and may be obtained from the Federal Elections Commission, Washington, DC. Contributions are subject to limits set by Federal law.

State CALPAC (Coal...

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) report are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?		

8112707

DETACH AND RETURN WITH YOUR REMITTANCE

1977 DUES STATEMENT

ALL ITEMS PAYABLE JANUARY 1, 1977

Please make check payable to the County Medical Society

Component Medical Society	$_____
California Medical Association	165.00
American Medical Association (Voluntary - Recommended)	250.00
CALPAC-AMPAC (Recommended)*	35.00
_____	_____
_____	_____
_____	_____
TOTAL $	

The Bylaws of the California Medical Association state that dues must be paid to the County Society and CMA in order to be an active member of either organization.

*CALPAC and AMPAC are voluntary political organizations. Failure to contribute will not prejudice a member with CMA or AMA. Contributions are not limited to the suggested amounts. Copies of CALPAC and AMPAC reports are on file with and available for purchase from the Federal Elections Commission, Washington, DC. Contributions are subject to limits set by Federal law.

MAR 11 1977

COMPAC

Colorado Medical Political Action Committee

March 7, 1977

AMPAC
Box 4449
Chicago, IL 60680

Gentlemen:

I have typed below the wording of the COMPAC section of the CMS' double billing notice which went out last October! The reason for the long delay is that they didn't have a copy of the billing in the office and had to "find" one.

"COMPAC is a voluntary political contribution. If you are in a professional corporation, COMPAC dues should be paid by separate personal check. $50 for husband and wife; $25 for physician only. Copies of COMPAC and AMPAC reports are filed with the Federal Election Committee and are available for purchase from the Federal Election Committee, Washington, D.C."

Sincerely,

Carol Sides

Carol Sides (Mrs. L. J.)
Assistant Secretary

8102271229

August 17, 1977

Mrs. Leroy Sides
Secretary, COMPAC
2550 S. Fairfax Pl.
Denver, CO 80222

Dear Carol:

The 1977 contribution year is fast drawing to a close. As we prepare for the 1978 year I would like to remind you of the federal requirement for the proper disclosure an all PAC solicitation materials. This includes billing statements, PAC stationary and brochures.

I have enclosed a copy of approved disclosure statements. Any of the three illustrated are correct but we recommend the first paragraph so there can be no question of purpose. As you can see, a 30% reduction will allow the full statement to be included without a great loss of space. An example of how this is handled can be found on the bottom right hand corner of this letter and on the reverse side.

I might also remind you that the AMPAC portion of the contribution is not tax deductable.

Please feel free to contact me if you have questions regarding any of these areas.

Sincerely,

Peter B. Lauer
Political Education Coordinator

PBL/js

Enc:

8102274300

8 1 0 1 0 2 7 1 3 0 1

The Connecticut State Medical Soc., 160 St. Ronan St., New Haven, Conn. (Dues Statement)

(1) CONNECTICUT STATE MEDICAL SOCIETY DUES, 1977	$150.00
FAIRFIELD COUNTY MEDICAL ASSOCIATION DUES, 1977	100.00
TOTAL COUNTY AND STATE	$250.00
(2) AMA DUES, 1977	250.00
TOTAL COUNTY, STATE AND AMA	$500.00
(3) Voluntary AMA-ERF Contribution	15.00
(4) Voluntary COMPAC-AMPAC Membership	25.00
TOTAL ALL ITEMS	$540.00

MEMBER'S COPY

The Connecticut State Medical Soc. 160 St. Ronan St., New Haven, Conn. (Dues Statement)

(1) CONNECTICUT STATE MEDICAL SOCIETY DUES, 1977	$100.00
FAIRFIELD COUNTY MEDICAL ASSOCIATION DUES, 1977	100.00
TOTAL COUNTY AND STATE	$200.00
(2) AMA DUES, 1977	250.00
TOTAL COUNTY, STATE AND AMA	$450.00
(3) Voluntary AMA-ERF Contribution	15.00
(4) Voluntary COMPAC-AMPAC Membership	25.00
TOTAL ALL ITEMS	$490.00

MEMBER'S COPY

(see explanatory notes below)

(1) An Active CSMS member is delinquent if county and state dues are not paid by August 1, 1977.

(2) To promote "unified membership," billing for 1977 AMA dues is made to all CSMS Active Members, whether AMA members in 1976 or not. Unified membership is recommended. Deadline for AMA dues payment: April 1, 1977. Dues include JAMA subscription and the American Medical News.

(3) AMA-ERF Contribution: AMA-Education & Research Foundation. Please indicate medical school preference or contribution will go to the AMA-ERF general fund.

(4) COMPAC-AMPAC: Medical political action committees endorsed by CSMS and AMA. Membership is encouraged.

Please make check payable to Connecticut State Medical Society and indicate items covered:

County and State Dues ____ AMA Dues ____ AMA-ERF ____ COMPAC ____

8 1 0 4 0 2 7 4 3 0 2

March 8, 1978

Mr. Frank Sweeney
COMPAC
160 St. Ronan Street
New Haven, Connecticut 06511

Dear Frank:

We have reviewed a copy of the Connecticut State Medical Society's statement which includes COMPAC and AMPAC contributions.

In keeping with our joint fund raising responsibilities, we would like to point out to you that the billing meets some of the requirements for joint fund raising but not all. The requirements it meets include: It shows clearly that the amount solicited includes both AMPAC and COMPAC membership; it does show that the solicitation is political and voluntary.

It does not include the following: The language which should appear on the face or front page ("A copy of our reports etc."); the solicitation does not sufficiently inform the person of his right to refuse to contribute; the solicitation does not indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines; the solicitation doesnot inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5; and it does not say that if the practice is incorporated, the checks should be written on personal accounts.

continued -

8 1 0 1 0 2 0 7 4 3 0 3

Enclosed is a page giving requirements for joint fund raising which you may want to use when you next print your statements.

Sincerely,

Linda Hudson
Assistant to the Director

LH:hc
Encl.

8 1 2 1 2 2 3 4 3 2 4

State Connecticut 78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?		✓
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?		✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?		✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?		✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and make voluntary political contributions should be written on a personal check" or the equivalent?		✓

8 1 2 1 2 7 4 3 0 5

SUSSEX COUNTY MEDICAL SOCIETY

1925 Lovering Avenue

WILMINGTON, DELAWARE 19806

DECEMBER 1976

Sussex County Medical Society		$ 10.00
Medical Society of Delaware (Includes $10.00 subscription to the Delaware Medical Journal)		$195.00
*DELPAC	Family Membership	$ 30.00
Dues Ending December 31st, 1977		$235.00
American Medical Association		$250.00
TOTAL		$485.00

* A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

81121274325

KENT COUNTY MEDICAL SOCIETY

1925 Lovering Avenue

WILMINGTON, DELAWARE 19806

DECEMBER 1976

Kent County Medical Society	$ 20.00
Medical Society of Delaware (Includes $10.00 subscription to the Delaware Medical Journal)	$195.00
*DELPAC .....Family Membership	$ 30.00
Dues Ending December 31st, 1977	$245.00
American Medical Association	$250.00
TOTAL	$495.00

*A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

NEW CASTLE COUNTY MEDICAL SOCIETY

LOVERING AVENUE AT UNION STREET

WILMINGTON, DELAWARE 19806

January 1, 1978

New Castle County Medical Society	$ 95.00
Medical Society of Delaware	$205.00
(Includes $10.00 subscription to the Delaware Medical Journal)	
Dues Ending December 31, 1978	$300.00
American Medical Association	$250.00

Please draw check to the order of the New Castle County Medical Society.
Unless otherwise requested, the returned check will be considered sufficient receipt.

8 1 1 0 2 7 1 3 2 9

DELPAC

Delaware Political Action Committee
1925 Lovering Avenue
Wilmington, Delaware 19806

1978 Family Membership	$ 30.00
1978 Sustaining Membership	$100.00

PLEASE MAKE CHECK PAYABLE TO DELPAC

DO NOT USE A CHECK FROM YOUR CORPORATION.
DELPAC DUES ARE NOT TAX DEDUCTIBLE.

Unless otherwise requested, the returned check will be considered sufficient receipt.

*If your employer is incorporated, DELPAC and AMPAC solicitory political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Medical Society of Delaware will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of DELPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Communications are subject to the limitations of FEC Regulations, Sections 114.1, 114.2 and 114.3. (Federal regulations require this notice.)

81102743329

SUSSEX COUNTY MEDICAL SOCIETY

1925 Lovering Avenue
WILMINGTON, DELAWARE 19806

Sussex County Medical Society	$ 10.00
Medical Society of Delaware (Includes $10.00 subscription to the Delaware Medical Journal)	$ 205.00
*DELPAC ..... Family Membership	$ 30.00
Dues Ending December 31st, 1978	$ 245.00
American Medical Association	$ 250.00
TOTAL	$ 495.00

*If your practice is incorporated, DELPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Medical Society of Delaware will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of DELPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal corporations disregard this notice.)

8 1 2 1 0 2 7 4 3 1 3

February 20, 1978

Mrs. Anne Shane Bader
Delaware Medical Political
Action Committee
1925 Lovering Avenue
Wilmington, Delaware 19806

Dear Anne:

In reviewing the copies of the dues billing used for solicitation of members for DMLPAC and AMPAC, we would suggest that in every instance where you use DMLPAC you also include the word AMPAC since both membership to DMLPAC and AMPAC is solicited.

Enclosed is a copy of your bills with the suggested changes marked.

We feel we must point this out since we share a joint responsibility for membership solicitation.

Looking forward to seeing you again soon.

Sincerely,

Linda Hudson
Assistant to the Director

LH:hc
Encl.

8112270311

8 1 2 1 2 7 1 3 1 2

SUSSEX COUNTY MEDICAL SOCIETY

1925 Lovering Avenue
WILMINGTON, DELAWARE 19806

Sussex County Medical Society	$ 10.00
Medical Society of Delaware (Includes $10.00 subscription to the Delaware Medical Journal)	$ 205.00
*DELPAC / AMPAC Family Membership	$ 30.00
Dues Ending December 31st, 1978	$ 245.00
American Medical Association	$ 250.00
TOTAL	$ 495.00

*If your practice is incorporated, DELPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Medical Society of Delaware will favor or disadvantage persons based upon the amounts of or failure to make PAC contributions. Copies of DELPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. [Federal regulations require this notice.]

DELPAC

Delaware Political Action Committee

1925 Lovering Avenue

Wilmington, Delaware 19806

8 1 0 1 9 2 7 1 3 1 3

DELPAC/AMPAC

1978 Family Membership	$ 30.00
1978 Sustaining Membership	$ 100.00

PLEASE MAKE CHECK PAYABLE TO DELPAC

DO NOT USE A CHECK FROM YOUR CORPORATION.
DELPAC DUES ARE NOT TAX DEDUCTIBLE.

Unless otherwise requested, the returned check will be considered sufficient receipt.

*If your practice is incorporated, DELPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Medical Society of Delaware will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of DELPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice.)

State Delaware - 78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both NMPAC and state PAC membership contributions?		✓
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/NMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____PAC and NMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

8112234314

8102274315

DOCPAC

You should join DOCPAC and AMPAC because:

1. It is the only organization working on your behalf to influence legislation and legislators.
2. Its influence is directly proportional to the degree of support it receives.
3. This is, politically speaking, probably the most important year in history for the medical profession in this country.
4. DOCPAC and AMPAC are effective!—with strong membership support we can effectively present our views to Congress.

Join now—as a sustaining member if possible!

Membership in AMPAC is included for the same price.

MAKE CHECK PAYABLE TO:

DOCPAC

Name_____

Address_____

Active	$ 20	☐
Family (Husband and Wife)	$ 30	☐
Sustaining Single	$100	☐
Sustaining Family (Husband and Wife)	$150	☐
House Staff (Intern, Resident or Fellow) (Dues include membership in AMPAC)	$ 10	☐

If your practice is incorporated, DOCPAC and AMPAC voluntary political contributions should be written on a personal check. Contributions are not limited to the suggested amount. Neither the AMA nor the Medical Society of the District of Columbia will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of DOCPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 610 6. (Federal regulations require this notice.)

State DOCPAC '76

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

8104203431 5



It

Must Be

A Very Good Year

For

Effective

Political

Action

These men and women are among the more than 3,500 members of FLAMPAC. They are putting their names on the line. Join them. Join FLAMPAC.

VERNON B. ASTLER, M.D.
President of FMA

JERE ANNIS, M.D.
AMA Board of Trustees

JOSEPH C. VON THRON, M.D.
AMPAC Board of Trustees

HAROLD PARHAM, D.H.A.
Executive Vice President, FMA

MRS. C. BROOKS HENDERSON
President - Woman's Auxiliary to the FMA

JOHN HAMILTON, M.D.
President - Pinellas County Medical Society

JAMES B. PERRY, M.D.
Chm. FMA Council on Legislation and Regulations

DAVID C. LANE, M. D.
Member - Florida State Senate

JOHN HANNI
Executive Vice President - Dade County Medical Association

RUFUS K. BROADAWAY, M.D.
Chm. FLAMPAC, AMA Delegate

8102271317

8 1 9 1 2 7 1 3 1 8

WHAT IS FLAMPAC?

The Florida Medical Political Action Committee is a voluntary non-profit, non-partisan, unincorporated group whose membership is open to all persons, especially physicians and their spouses. FLAMPAC was founded in 1962 and exists to give Florida physicians an effective means of Political Action.

WHY WAS FLAMPAC ORGANIZED?

FLAMPAC was organized to meet medicine's need for identification in the elective process. Although the usual medical association is prohibited from providing direct financial support to political candidates, FLAMPAC is lawfully entitled to perform this vital function.

WHY IS IT IMPORTANT THAT I JOIN FLAMPAC NOW?

The up-coming election is a crucial one for Florida physicians and the public. It will be necessary for Florida physicians to be able to help friends of medicine that are seeking public office in this critical time.

SHOULD MY SPOUSE ALSO JOIN?

Yes! Your spouse has a vested interest in the future of medicine, both as a member of a medical family and of the public. Furthermore, FLAMPAC offers a family membership with dues of $40.00, which is a savings of $10.00.

WHAT HAS FLAMPAC DONE IN THE PAST?

FLAMPAC has financially supported numerous candidates for the State Legislature and the United States Congress. FLAMPAC has also assisted individual candidates by helping them to organize physicians and their spouses on the candidate's behalf at the local level.

WHO DIRECTS FLAMPAC?

FLAMPAC is directed by a 15 member Board, representing each of Florida's 15 Congressional Districts. The Board of Directors of FLAMPAC is appointed by The Florida Medical Association Board of Governors.

HOW DOES FLAMPAC FIT IN WITH OTHER MEDICAL ORGANIZATONS?

FLAMPAC is endorsed by The Florida Medical Association and operates in cooperation with all county medical societies in Florida. FLAMPAC also has a National counterpart known as AMPAC — The American Medical Political Action Committee, which was formed as an arm of the American Medical Association.

IS FLAMPAC LEGAL?

Yes! FLAMPAC is a committee recognized by the Federal Election Commission and the Florida Secretary of State as a committee of continuous existence and totally legal. Contributions to FLAMPAC are voluntary and not tax deductible.

HOW DO I JOIN FLAMPAC?

You may join FLAMPAC simply by mailing your check for either an individual membership or a sustaining membership with the attached card.

INDIVIDUAL MEMBERSHIP	$25.00
FAMILY MEMBERSHIP	$40.00
SUSTAINING MEMBERSHIP	$100.00

This includes your FLAMPAC and AMPAC contributions.

WHAT SHOULD I DO IN ADDITION TO MY FLAMPAC MEMBERSHIP?

A network of Candidate Support Committees are forming in each county in Florida. Please consider becoming part of this committee. For further information, contact your county medical society.

> *"The penalty for wise men who refuse to become involved in the affairs of government is to live under the government of unwise men."*
>
> BURKE

BACK the PAC

A copy of our report, filed with the appropriate supervisory officer will be available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D. C., 20402.

Please Mail To

FLORIDA MEDICAL POLITICAL ACTION COMMITTEE

POST OFFICE BOX 2371

JACKSONVILLE, FLA. 32203

Make Checks Payable to FLAMPAC

8 1 2 1 2 1 1 9

9 1 2 4 2 2 7 1 3 2 0

WHATEVER YOUR POLITICS

VOTE FLAMPAC

APPLICATION FOR MEMBERSHIP

NAME _____

ADDRESS _____

_____

☐ Please enroll me as a Regular Member ($25).

☐ Please enroll us as Family Members ($40).

☐ Please enroll me as a Sustaining Member ($100).

A percentage of the amount indicated above is forwarded to AMPAC for your AMPAC membership.

FLAMPAC
P. O. Box 2371
Jacksonville, Florida 32203

BULK RATE
U. S. POSTAGE
P A I D
PERMIT NO. 752
JACKSONVILLE, FLA.

9102274321

August 17, 1977

Mr. Philip H. Gilbert
Florida Medical Assoc.
100 E. College St.
Tallahassee, FL 32301

Dear Phil:

The 1977 contribution year is fast drawing to a close. As we prepare for the 1978 year I would like to remind you of the federal requirement for the proper disclosure an all PAC solicitation materials. This includes billing statements, PAC stationary and brochures.

I have enclosed a copy of approved disclosure statements. Any of the three illustrated are correct but we recommend the first paragraph so there can be no question of purpose. As you can see, a 30% reduction will allow the full statement to be included without a great loss of space. An example of how this is handled can be found on the bottom right hand corner of this letter and on the reverse side.

I might also remind you that the AMPAC portion of the contribution is not tax deductable.

Please feel free to contact me if you have questions regarding any of these areas.

Sincerely,

Peter B. Lauer
Political Education Coordinator

PBL/js

Enc:

MEDICAL EDUCATION NUMBER

DUES STATEMENT

This is where it would appear on the computer after being printed.

☐	AMA	250.00
☐	FMA	175.00
☐	Flampac/Ampac	25.00

AMOUNT ENCLOSED _____

MAKE CHECK PAYABLE TO AND MAIL TO:

* A copy of FLAMPAC's report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission in Washington, D.C.

* Voluntary (See Back of Yellow Copy for Explanation and Instructions)

ORIGINAL – PLEASE RETURN WITH BLUE COPY AND YOUR REMITTANCE

MEDICAL EDUCATION NUMBER

DUES STATEMENT

AMOUNT ENCLOSED _____

MAKE CHECK PAYABLE TO AND MAIL TO:

* A copy of FLAMPAC's report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission in Washington, D.C.

* Voluntary (See Back of Yellow Copy for Explanation and Instructions)

ORIGINAL – PLEASE RETURN WITH BLUE COPY AND YOUR REMITTANCE

MEDICAL EDUCATION NUMBER

DUES STATEMENT

AMOUNT ENCLOSED _____

MAKE CHECK PAYABLE TO AND MAIL TO:

* Voluntary (See Back of Yellow Copy for Explanation and Instructions)

ORIGINAL – PLEASE RETURN WITH BLUE COPY AND YOUR REMITTANCE

MEDICAL EDUCATION NUMBER

DUES STATEMENT

This is where it would appear on the computer after being printed.

- ☐ AMA
- ☐ FMA
- ☐ Flampac/Ampac
- ☐
- ☐
- ☐

"A copy of FLAMPAC/AMPAC reports are filed with the Federal Election Commission and are available etc."

* A copy of FLAMPAC's report is filed with the Federal Elections Commission and is available for purchase from the Federal Elections Commission in Washington, D.C.

AMOUNT ENCLOSED _____

MAKE CHECK PAYABLE TO AND MA

TO:

Florida copies of Flampac notified medical colleges Feb 1, 1978 DRC

* Voluntary (See Back of Yellow Copy for Explanation and Instructions)

ORIGINAL – PLEASE RETURN WITH BLUE COPY AND

MEDICAL EDUCATION NUMBER

DUES STATEMENT

- ☐
- ☐
- ☐
- ☐
- ☐
- ☐

* A copy of FLAMPAC'S report is filed with the Federal Elections Commission and is available for purchase from the Federal Elections Commission in Washington, D.C.

AMOUNT ENCLOSED _____

MAKE CHECK PAYABLE TO AND MA

TO:

* Voluntary (See Back of Yellow Copy for Explanation and Instructions)

ORIGINAL – PLEASE RETURN WITH BLUE COPY AND

MEDICAL EDUCATION NUMBER

DUES STATEMENT

- ☐
- ☐
- ☐
- ☐
- ☐
- ☐

AMOUNT ENCLOSED _____

MAKE CHECK PAYABLE TO AND MA

TO:

State Florida 78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?		✓

Florida

MEDICAL ASSOCIATION OF GEORGIA

938 PEACHTREE STREET, N.E. • ATLANTA, GEORGIA 30309

ANNUAL DUES STATEMENT

Membership in both the county medical society and the Medical Association of Georgia is required by action of the House of Delegates, April, 1976. Payment is due on or before January first.

GaMPAC/AMPAC membership is voluntary and may be tax-deductible. GaMPAC dues must be paid by personal check only. A copy of the GaMPAC annual report is filed with the Federal Election Commission and is available for purchase through the F.E.C., Washington, D.C.

MAKE CHECKS PAYABLE TO:

RETURN WITH YOUR PAYMENT TO:

ARE YOUR NAME AND ADDRESS CORRECT?
PLEASE INDICATE ANY CHANGES.

	INDICATE ITEMS PAID
COMBINED STATE/COUNTY MEMBERSHIP	☐
AMERICAN MEDICAL ASSOCIATION	☐
DISTRICT MEDICAL SOCIETY	☐
GaMPAC/AMPAC FAMILY MEMBERSHIP (SUSTAINING MEMBERSHIP IS:)	☐
CRAWFORD W. LONG MUSEUM	☐

AMOUNT ENCLOSED:

TOTAL

RETURN THIS COPY WITH PAYMENT

August 17, 1977

Mr. Rusty Kidd, GAMPAC
938 Peachtree St., N.E.
Atlanta, GA 31705

Dear Rusty:

The 1977 contribution year is fast drawing to a close. As we prepare for the 1978 year I would like to remind you of the federal requirement for the proper disclosure an all PAC solicitation materials. This includes billing statements, PAC stationary and brochures.

I have enclosed a copy of approved disclosure statements. Any of the three illustrated are correct but we recommend the first paragraph so there can be no question of purpose. As you can see, a 30% reduction will allow the full statement to be included without a great loss of space. An example of how this is handled can be found on the bottom right hand corner of this letter and on the reverse side.

I might also remind you that the AMPAC portion of the contribution is not tax deductable.

Please feel free to contact me if you have questions regarding any of these areas.

Sincerely,

Peter B. Lauer
Political Education Coordinator

PBL/js

Enc:

9102743326

MEDICAL ASSOCIATION OF GEORGIA

938 PEACHTREE STREET, N.E. • ATLANTA, GEORGIA 30309

ANNUAL DUES STATEMENT

Membership in both the county medical society and the Medical Association of Georgia is required by action of the House of Delegates, April, 1976. Payment is due on or before January first.

GaMPAC/AMPAC membership is voluntary and may be tax-deductible. GaMPAC dues must be paid by personal check only. A copy of the GaMPAC annual report is filed with the Federal Election Commission and is available for purchase through the F.E.C., Washington, D.C.

MAKE CHECKS PAYABLE TO:

RETURN WITH YOUR PAYMENT TO:

ARE YOUR NAME AND ADDRESS CORRECT?
PLEASE INDICATE ANY CHANGES.

INDICATE ITEMS PAID

☐ COMBINED STATE/COUNTY MEMBERSHIP
☐ AMERICAN MEDICAL ASSOCIATION

JS

The solicitation of annual dues for GAMPAC and AMPAC is a joint fund raising activity of those two organizations (GAMPAC dues $50.00, AMPAC dues $10.00). AMPAC/GAMPAC are separate political action committees not under common control.

FEB - 5 [illegible]

Z 5 1 2 1 0 1 8

February 20, 1978

Mr. E. Culver Kidd, III
GAMPAC
938 Peachtree Street, N.E.
Atlanta, Georgia 30309

Dear Rusty:

We have received a copy of the 1978 dues statement that includes GAMPAC and AMPAC membership. In future billings, certain other notices should be added.

On the face or front page the language should read "A copy of GAMPAC/AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C.".

Somewhere on the bill but not necessarily on the front or face should also appear the following: "Contributions are not limited to the suggested amount. Neither the AMA nor the MAG will favor or disadvantage anyone based upon amounts of or failure to make PAC contributions. Contributions are subject to the limitations of FEC regulations, Sections 110.1, 110.2 and 110.5".

Attached is a sample which AMPAC has prepared which contains all of the correct language.

If you have questions on this please do not hesitate to contact the AMPAC office. We feel we must point this out since we share joint responsibility for membership solicitation.

Sincerely,

Kirk Tudor

State Georgia - '78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?		?
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?		✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?		✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?		✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

8102313229



STATEMENT

Honolulu County Medical Society
320 WARD AVENUE, HONOLULU, HAWAII 96814

Telephone 536-6988

DUES FOR 1977

DELINQUENT AFTER MARCH 31, 1977

American Medical Association Dues	$250.00
Hawaii Medical Association	215.00
Honolulu County Medical Society	90.00
Hawaii Medical Library	75.00
Hawaii Medical Journal (12 issues)	10.00
TOTAL DUES	$640.00
HAMPAC Dues for 1977 (voluntary contribution)	20.00 *
TOTAL	$660.00

* A copy of HAMPAC's report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C. (See reverse side)

PLEASE MAKE CHECK PAYABLE TO HONOLULU COUNTY MEDICAL SOCIETY

8194027153 3 0

OCT 31 1977

HAWAII MEDICAL POLITICAL ACTION COMMITTEE
320 Ward Avenue, Honolulu, Hawaii 96814 • Phone 536-7702

October 28, 1977

American Medical Political Action Committee
P. O. Box 4449
Chicago, Illinois 60680

Attn: William L. Watson, Executive Director

Dear Bill:

In response to your memorandum of October 13, 1977 re AMPAC Membership and Joint Billing Solicitations I am enclosing a copy of our letterhead that is to be used in solicitation of joint memberships for HAMPAC and AMPAC.

The same FEC notice required by the Federal Election Campaign Act of 1971 that appears at the bottom of HAMPAC's letterhead will appear on our billing statement for 1978 membership dues. A copy of our revised billing statement will be furnished your office as soon as they are run off.

We are now busily preparing for HMA's Annual Meeting at the Sheraton-Waikiki Hotel, October 30 through November 4th. This will be in conjunction with AMA's Regional CME Meeting. HAMPAC-AMPAC will have a booth for this occasion and will be soliciting for 1978 memberships.

Sincerely,

T. M. Leineweber
Executive Assistant

TML:iw

Encls.

8112227431



STATEMENT

Honolulu County Medical Society

320 WARD AVENUE, HONOLULU, HAWAII 96814

Telephone 536-6988

DUES FOR 1978

DELINQUENT AFTER MARCH 31, 1978

American Medical Association Dues	$250.00
Hawaii Medical Association	240.00
Honolulu County Medical Society	90.00
Hawaii Medical Library	75.00
Hawaii Medical Journal (12 issues)	10.00
TOTAL DUES	665.00
HAMPAC-AMPAC Dues for 1978 (voluntary contribution)	20.00 *
TOTAL	$685.00

* Copies of HAMPAC and AMPAC's reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. (See reverse side)

PLEASE MAKE CHECK PAYABLE TO HONOLULU COUNTY MEDICAL SOCIETY

STATEMENT

Honolulu County Medical Society
320 WARD AVENUE, HONOLULU, HAWAII 96814

Telephone 536-6988

DUES FOR 1978

DELINQUENT AFTER MARCH 31, 1978

American Medical Association Dues	$250.00
Hawaii Medical Association	240.00
Honolulu County Medical Society	90.00
Hawaii Medical Library	75.00
Hawaii Medical Journal (12 issues)	10.00
TOTAL DUES	665.00
HAMPAC-AMPAC Dues for 1978 (voluntary contribution)	20.00 *
TOTAL	$685.00

* Copies of HAMPAC and AMPAC's reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. (See reverse side)

PLEASE MAKE CHECK PAYABLE TO HONOLULU COUNTY MEDICAL SOCIETY

If your practice is incorporated, HAMPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the HMA will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of HAMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.0, 110.2, and 110.5. (Federal regulations require this notice).

State Hawaii '78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?		

8102733

ILLINOIS MEDICAL POLITICAL ACTION COMMITTEE

A NEW FORCE IN POLITICS

Election Results "IMPAC Batting Average"

State Senate

Total # of Races	Races with IMPAC support	% of races with IMPAC support	# Won	# Lost	% Won
40	34	85	32	2	94

State House of Representatives

Total # of Races	Races with IMPAC support	% of races with IMPAC support	# Won	# Lost	% Won
177	155	87.5	143	12	92

Overall – State Legislature

Total # of Races	Races with IMPAC support	% of races with IMPAC support	# Won	# Lost	% Won
217	189	86.9	133	11	92

U.S. Congress

Total # of Cong. Dists.	Dist. with IMPAC and/or AMPAC support	% of races with IMPAC support	# Won	# Lost	% Won
24	18	75	16	2	89

The Medical profession of Illinois can be proud of its political accomplishments in 1976. IMPAC, the political arm of the physician, made an outstanding record.

Physicians played an important, and in many campaigns, a decisive role in the election of a large number of candidates in national and state elections.

Whatever Your Politics
Vote IMPAC ☒

IMPAC
55 E. Monroe Street
Chicago, Illinois 60603

Combined membership (IMPAC-AMPAC)

Sustaining	$99.00
Family	45.00
Regular	25.00
Auxiliary	20.00

What is IMPAC?
The Illinois Medical Political Action Committee is a voluntary, non-profit, unincorporated group whose membership consists of physicians and their wives who are interested in doing something to further good government through political action and education. IMPAC supports candidates for state office and for the U.S. Congress. It does not support candidates for local office.

What are the differences in the membership categories?
SUSTAINING MEMBERS who pay $99 annual dues are IMPAC supporters with an extra commitment to political action. They make an additional financial contribution in order to boost the overall effectiveness of PAC. REGULAR MEMBERS are physicians who pay $25 annual dues and AUXILIARY MEMBERS are medical spouses who pay $20 annual dues. A FAMILY MEMBERSHIP, with $45 annual dues, is a joint regular membership for a physician and a spouse.

What is AMPAC and how is it related to IMPAC?
The American Medical Political Action Committee operates throughout the nation in support of campaigns for U.S. Senators and Congressmen. A portion of your voluntary contribution is sent to AMPAC to be re-distributed across the U.S. in key races where medicine can elect outstanding men to government. Illinois frequently benefits from the return of AMPAC funds to target districts in this state. IMPAC was the first of 50 state political action committees now in existence.

Does IMPAC favor one political party over another?
Absolutely not. IMPAC does not support political parties. It supports individual candidates from both parties based upon their programs and principles — not party affiliation.

Who directs IMPAC's activities?
A 30 member council, responsive to your views on the selection of candidates for support, determines IMPAC policies. This council, elected from among the IMPAC membership at the annual meeting, is representative of the political structure of the Illinois medical profession both geographically and through its membership's views.

Do physicians belong in politics?
Federal and state governments spend billions of dollars annually on health care. Our patients as well as ourselves are deeply involved. We need to be concerned with the capabilities of those who determine the nature and extent of these programs. This requires a concern with the elective process which creates good government.

Why shouldn't I give directly to the candidate of my choice?
You should. But don't overlook the greater impact to be gained by pooling our resources for a concerted campaign effort in a key district. IMPAC provides this important mechanism for a well organized effective collective effort.

1977

1977 DUES ARE PAYABLE NOW TO MAINTAIN YOUR MEMBERSHIP IN YOUR PROFESSIONAL SOCIETIES

Illinois State Medical Society
American Medical Association

THE ELEMENTS OF YOUR 1977 DUES ARE AS FOLLOWS:

DETACH AND RETAIN THIS PORTION FOR YOUR RECORDS.

1977 DUES ARE AS FOLLOWS

ILLINOIS STATE MEDICAL SOCIETY .....
AMERICAN MEDICAL ASSOCIATION .....

YOUR LOCAL MEDICAL SOCIETY
ILLINOIS STATE MEDICAL SOCIETY
AMERICAN MEDICAL ASSOCIATION

TOTAL DUES

THE HOUSE OF DELEGATES OF THE ILLINOIS STATE MEDICAL SOCIETY HAS ALSO AUTHORIZED THE FOLLOWING

VOLUNTARY CONTRIBUTIONS (a)

TOTAL DUES AND CONTRIBUTION

CHECK: NO.

DATE AMOUNT

INFORMATION REQUESTED ON BACK OF THIS FORM

ANNUAL DUES STATEMENT — 1978

1978 DUES ARE PAYABLE NOW TO MAINTAIN YOUR MEMBERSHIP IN YOUR PROFESSIONAL SOCIETIES

Illinois State Medical Society
American Medical Association

THE ELEMENTS OF YOUR 1978 DUES ARE AS FOLLOWS

DETACH AND RETAIN THIS PORTION FOR YOUR RECORDS.

1978 DUES ARE AS FOLLOWS

PLEASE MAKE YOUR CHECK PAYABLE TO LOCAL SOCIETY SHOWN ABOVE. TO INSURE PROPER CREDIT, DETACH AND RETURN THIS PORTION WITH YOUR REMITTANCE.

ILLINOIS STATE MEDICAL SOCIETY .....
AMERICAN MEDICAL ASSOCIATION .....

YOUR LOCAL MEDICAL SOCIETY
ILLINOIS STATE MEDICAL SOCIETY
AMERICAN MEDICAL ASSOCIATION

TOTAL DUES

THE HOUSE OF DELEGATES OF THE ILLINOIS STATE MEDICAL SOCIETY HAS ALSO AUTHORIZED THE FOLLOWING

VOLUNTARY CONTRIBUTIONS (a)

TOTAL DUES AND CONTRIBUTION

TOTAL DUES

THE HOUSE OF DELEGATES OF THE ILLINOIS STATE MEDICAL SOCIETY HAS ALSO AUTHORIZED THE FOLLOWING

VOLUNTARY CONTRIBUTIONS (a)

TOTAL DUES AND CONTRIBUTION

CHECK: NO.

DATE AMOUNT

PLEASE READ AND FILL OUT IMPORTANT INFORMATION REQUESTED ON BACK OF THIS FORM

4 5 3 1 7 2 0 1 0 1 8

State Illinois 1978

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page - "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?		✓

State candidate can accept personal contributions from Corporations.

8104027433 8

8 1 0 4 0 2 7 4 3 3 9

1977

1977 DUES ARE PAYABLE NOW TO MAINTAIN YOUR MEMBERSHIP IN YOUR PROFESSIONAL SOCIETIES

Illinois State Medical Society
American Medical Association

THE ELEMENTS OF YOUR 1977 DUES ARE AS FOLLOWS

ILLINOIS STATE MEDICAL SOCIETY .....

AMERICAN MEDICAL ASSOCIATION .....

TOTAL DUES

THE HOUSE OF DELEGATES OF THE ILLINOIS STATE MEDICAL SOCIETY HAS ALSO AUTHORIZED THE FOLLOWING:

VOLUNTARY CONTRIBUTIONS (a)

TOTAL DUES AND CONTRIBUTION

VT INFORMATION REQUESTED - ON BACK OF THIS FORM.

DETACH AND RETAIN THIS PORTION FOR YOUR RECORDS.

1977 DUES ARE AS FOLLOWS

YOUR LOCAL MEDICAL SOCIETY

ILLINOIS STATE MEDICAL SOCIETY

AMERICAN MEDICAL ASSOCIATION

TOTAL DUES

THE HOUSE OF DELEGATES OF THE ILLINOIS STATE MEDICAL SOCIETY HAS ALSO AUTHORIZED THE FOLLOWING:

VOLUNTARY CONTRIBUTIONS (a)

TOTAL DUES AND CONTRIBUTION

CHECK: NO

DATE AMOUNT

8 1 0 4 0 2 7 1 3 1 0

1977

ANNUAL DUES STATEMENT

This sum is a voluntary contribution and is not deductible for income tax purposes. The $45.00 jointly supports a Political Action Committee family membership (Physician $25.00, Spouse $20.00) in IMPAC and AMPAC. Contributions are not limited to the suggested amount. Neither the Illinois State Medical Society nor the AMA will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Reports of IMPAC and AMPAC receipts are filed with the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC regulations, sections 110.1, 110.2 and 110.5. (Federal regulations require this notice.) IMPAC reports are also filed with the State Board of Elections and are or will be available for purchase from the State Board of Elections, 1020 S. Spring Street, Springfield, Illinois 62706.

IF NAME AND/OR ADDRESS PRINTED BELOW HAS CHANGED OR IS INCORRECT, PLEASE INDICATE IN SPACE PROVIDED ON REVERSE SIDE.

DO NOT DETACH

PLEASE MAKE YOUR CHECK PAYABLE TO LOCAL SOCIETY SHOWN ABOVE. TO INSURE PROPER CREDIT -DETACH- AND RETURN THIS PORTION WITH YOUR REMITTANCE.

PLEASE READ AND FILL OUT IMPORTA

312-751-6683

DONALD P. WILCOX
Attorney At Law

535 North Dearborn Street
Chicago, Illinois 60610

October 4, 1977

Mr. Mark D. Miles
Political Educational Specialist
IMPAC
5242 Rucker Circle
Indianapolis, Indiana 46250

Dear Mr. Miles:

Your letter of September 23 addressed to Linda Hudson has been referred to me for reply. You seek information concerning the notice requirements which must be placed on political solicitations and ask if there is a way to shorten the information which is currently displayed in eleven lines of the Indiana State Medical Association "statement of annual dues."

Concerning joint fundraising for 1977, as AMPAC counsel, I have recommended that, in all joint fundraising efforts, AMPAC be specifically included in the bill. Therefore the bill for IMPAC/AMPAC dues should reflect that the $50.00 represents contributions to both AMPAC and IMPAC.

The Federal Election Campaign Act currently requires that the following statement be included on the face or front page of every written solicitation:

> "Copies of IMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."

All other required information need not be included on the front or face page of a written solicitation. It can be included on the back or other pages of the solicitation or can be inserted separately on a piece of paper. Thus, the following statement which I believe comports with the current laws and regulations concerning the solicitation of PAC contributions should be included in every solicitation in some manner:

8104227311

> "If your practice is incorporated, IMPAC and AMPAC voluntary political contributions should be written on a personal check. Contributions are not limited to the suggested amount. Neither the AMA nor ISMA will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2, and 110.5."

I have enclosed for your examination a copy of an opinion to Mr. William L. Watson dated September 9, 1976 which provides a detailed discussion of the requirements in the law and the regulations which have now been adopted by the Federal Election Commission.

I hope the above information is of some assistance. If we can provide you with any additional or more specific information, please do not hesitate to request it.

Sincerely,

Donald P. Wilcox

DPW:mt

enc.

Bcc: William L. Watson
Lee Ann Elliott
Linda Hudson
Mike Konicek

8120271312

Mailing Address PO Box 4469
Chicago Illinois 60680

Telephone
312 644 1585

Offices Located at
535 North Dearborn Street

February 14, 1978

AMPAC

Mr. Mark Miles
IMPAC
3935 N. Meridian
Indianapolis, IN 46208

Dear Mark:

I've been asked to check with you to see if you would please forward a copy of your 1978 IMPAC/AMPAC billing to our Chicago office as soon as convenient.

If there is any question about this, or if you have a problem getting this off to us shortly, don't hesitate to contact me.

Looking forward to hearing from you soon.

With best wishes,

Mike

Michael R. Konicek
Political Education Coordinator

MRK/js

81042743343

FORT WAYNE-ALLEN COUNTY
MEDICAL SOCIETY
212 MEDICAL CENTER BLDG
FORT WAYNE IN 46802

DUES PAYABLE BY 01/01/78

ALLEN-FT. WAYNE
ACTIVE-REGULAR

PLEASE MAKE CHECK PAYABLE

DUES ARE AS FOLLOWS:

DISTRICT 12	3.00
COUNTY DUES	200.00
STATE DUES	181.00
A. M. A.	250.00
*MED.MUSEUM	2.00
*IMPAC	50.00
TOTAL DUES AND CONTRIBUTIONS	686.00

DISTRICT, COUNTY AND STATE DUES ARE MANDATORY AND TAX-DEDUCTIBLE.
MEMBERSHIP INCLUDES A 1 YEAR SUBSCRIPTION TO THE ISMA JOURNAL AND A COPY OF THE 1978 ROSTER OF MEMBERS.
* AMA DUES ARE VOLUNTARY AND TAX-DEDUCTIBLE AND YOU ARE URGED TO SUPPORT THIS NATIONAL VOICE OF MEDICINE.
* MEDICAL MUSEUM IS A VOLUNTARY CONTRIBUTION AND IS TAX-DEDUCTIBLE.
* IMPAC IS A VOLUNTARY CONTRIBUTION TO SUPPORT THE POLITICAL ACTION COMMITTEE. IT IS NOT DEDUCTIBLE FOR INCOME TAX PURPOSES.
COPIES OF IMPAC AND AMPAC REPORTS ARE FILED WITH THE FEDERAL ELECTION COMMISSION AND ARE AVAILABLE FROM THE FEDERAL ELECTION COMMISSION, WASHINGTON, D.C.

ANY QUESTIONS CONCERNING THIS BILL, CONTACT THE MEMBERSHIP DEPARTMENT.
RETURN COMPLETE LOWER PORTION OF THIS NOTICE WHEN MAKING PAYMENT.

DETACH AND RETURN WHEN MAKING PAYMENT

-082 OFFICE USE ONLY A 17-082 A

DEAR MEMBER
PLEASE CHECK DUES AND CONTRIBUTIONS PAID

-D- 3.00 -C-200.00 -S-181.00

-A-250.00 -I- 2.00

0-DISTRICT 12-D-
0-COUNTY DUES-C-
0-STATE DUES -S-
0-A. M. A. -A-
0-*MED.MUSEUM-I-
0-*IMPAC -P-

TOTAL

FORT WAYNE-ALLEN COUNTY
MEDICAL SOCIETY

If your practice is incorporated, AMPAC voluntary political contributions should be written on a personal check. Contributions are not limited to suggested amounts. The AMA will not favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Contributions are subject to the limitations of FEC regulations, Sections 110.1, 110.2, and 110.5. (Federal regulations require this notice.)

8102270345

312-751-6683

DONALD P. WILCOX
Attorney At Law

535 North Dearborn Street
Chicago, Illinois 60610

October 4, 1977

Mr. Mark D. Miles
Political Educational Specialist
IMPAC
5242 Rucker Circle
Indianapolis, Indiana 46250

Dear Mr. Miles:

Your letter of September 23 addressed to Linda Hudson has been referred to me for reply. You seek information concerning the notice requirements which must be placed on political solicitations and ask if there is a way to shorten the information which is currently displayed in eleven lines of the Indiana State Medical Association "statement of annual dues."

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> "Copies of IMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."

All other required information need not be included on the front or face page of a written solicitation. It can be included on the back or other pages of the solicitation or can be inserted separately on a piece of paper. Thus, the following statement which I believe comports with the current laws and regulations concerning the solicitation of PAC contributions should be included in every solicitation in some manner:

8102271345

> "If your practice is incorporated, IMPAC and AMPAC voluntary political contributions should be written on a personal check. Contributions are not limited to the suggested amount. Neither the AMA nor ISMA will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2, and 110.5."

I have enclosed for your examination a copy of an opinion to Mr. William L. Watson dated September 9, 1976 which provides a detailed discussion of the requirements in the law and the regulations which have now been adopted by the Federal Election Commission.

I hope the above information is of some assistance. If we can provide you with any additional or more specific information, please do not hesitate to request it.

Sincerely,

Donald P. Wilcox

DPW:mt

enc.

Bcc: William L. Watson
Lee Ann Elliott
Linda Hudson
Mike Konicek

8102271317

file Ind.

INDIANA MEDICAL POLITICAL ACTION COMMITTEE
IMPAC

OCT 3 1977

5242 RUCKER CIRCLE, INDIANAPOLIS, INDIANA 46250

September 23, 1977

Linda Hudson
AMPAC
P.O. Box 4449
Chicago, IL 60680

Dear Linda:

I have a question regarding a problem IMPAC is having in preparation for next year's billing. I have read your August 19, 1977 memo on the subject of "Contributions Solicited Jointly" but would like further clarification.

I have enclosed our current statement of annual dues. Please note the length - 11 lines - of the IMPAC/AMPAC contribution explanation. The problem is that next year there will only be 4 lines available to IMPAC on the statement, where we now have 11.

I have also enclosed a copy of the statement form used by Colorado. As you can see, they have included considerably less information, but they have used only 4 lines.

1. Is the Colorado content sufficient?
2. If not, do you have suggestions as to how to include all necessary language into 4 lines?

Any suggestions you care to make will be appreciated. Thanks in advance for your help.

Sincerely,

Mark D. Miles
Political Education Specialist

MDM:af
Enclosures

8102271319

STATEMENT OF ANNUAL DUES

DONALD F. FOY, EXEC. DIR.
INDIANA STATE MEDICAL ASSOC.
P. O. BOX 632
INDIANAPOLIS, IN. 46206

DUES YEAR 01/01/77 TO 12/31/77

DUES PAYABLE BY 01/01/77

TIPTON
ACTIVE-REGULAR

PLEASE MAKE CHECK PAYABLE
TO ABOVE MEDICAL SOCIETY

ALBERT EDWIN STOUDER, JR MD
RR 4 DOCTORS PARK
TIPTON IN 46072

OTHER SIDE FOR ADDRESS CHANGE AND SPECIAL INSTRUCTIONS

DUES ARE AS FOLLOWS:

DISTRICT 09	3.00
COUNTY DUES	5.00
STATE DUES	181.00
A. M. A.	250.00
*TEL-MED	25.00
*MED.MUSEUM	2.00
*IMPAC/ampac	50.00
TOTAL DUES AND CONTRIBUTIONS	516.00

ANNUAL MEMBERSHIP DUES INCLUDES A 1 YR SUBSCRIPTION TO THE ISMA JRNL. THE MAILING ADDRESS ON THIS DUES RECEIPT WILL APPEAR IN THE JUNE ROSTER UNLESS WE ARE OTHERWISE NOTIFIED.
*IMPAC IS A VOLUNTARY CONTRIBUTION TO SUPPORT THE POLITICAL ACTION COMMITTEE. IT IS NOT DEDUCTIBLE FOR INCOME TAX PURPOSES.
IF YOUR PRACTICE IS INCORPORATED, IMPAC AND AMPAC VOLUNTARY POLITICAL CONTRIBUTIONS SHOULD BE WRITTEN ON A PERSONAL CHECK. CONTRIBUTIONS ARE NOT LIMITED TO THE SUGGESTED AMOUNT. NEITHER THE AMA OR YOUR STATE SOCIETY WILL FAVOR OR DISADVANTAGE ANYONE BASED UPON THE AMOUNTS OF, OR FAILURE TO MAKE PAC CONTRIBUTIONS. COPIES OF IMPAC AND AMPAC REPORTS ARE FILED WITH THE FEDERAL ELECTION COMMISSION, WASHINGTON, D.C. AND ARE AVAILABLE FOR PURCHASE FROM THEM. CONTRIBUTIONS ARE SUBJECT TO THE LIMITATIONS OR FEC REGULATIONS, SECTIONS 110.1, 110.2, AND 110.5.

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DETACH HERE

DETACH AND RETURN WHEN MAKING PAYMENT

97-290 OFFICE USE ONLY A

TOTAL

730172068175317290516OO

-D- 3.00 -C- 5.00 -S-181.00

-A-250.00 -Z- 25.00 -Z- 2.00

-P- 50.00 TOT 516.00

ALBERT EDWIN STOUDER, JR MD

17-290 A

DEAR MEMBER
PLEASE CHECK DUES
AND CONTRIBUTIONS PAID

O-DISTRICT 09	-D-	3.00
O-COUNTY DUES	-C-	5.00
O-STATE DUES	-S-	181.00
O-A. M. A.	-A-	250.00
O-*TEL-MED	-Z-	25.00
O-*MED.MUSEUM	-Z-	2.00
O-*IMPAC	-P-	50.00
TOTAL		516.00

DONALD F. FOY, EXEC. DIR.
INDIANA STATE MEDICAL ASSOC.
P. O. BOX 632
INDIANAPOLIS, IN. 46206

ALBERT EDWIN STOUDER, JR MD
01720681753

KEY FIELD = 7707000

LINE NO. *** SOCIETY BILLING MESSAGES * MAX.4 MESSAGES WITH 14 LINES OF 70 CHARACTERS

BILL # 1 MESSAGE (6A-6N)

6A: STATE AND COMPONENT DUES ARE MANDATORY AND TAX-DEDUCTIBLE.
NEW LINE:

6B: ALL OTHER DUES ARE VOLUNTARY.
NEW LINE:

6C: MEMBERS NOT PAYING DUES BY 12/05/76 WILL BE DELINQUENT.
NEW LINE:

6D:
NEW LINE:

6E: AMA DUES ARE VOLUNTARY AND TAX-DEDUCTIBLE AND YOU ARE URGED TO
NEW LINE:

6F: SUPPORT THIS NATIONAL VOICE OF MEDICINE.
NEW LINE:

6G:
NEW LINE:

6H: COMPAC IS A VOLUNTARY POLITICAL CONTRIBUTION. IF YOU ARE IN A
NEW LINE:

6I: PROFESSIONAL CORPORATION, COMPAC DUES SHOULD BE PAID BY SEPARATE
NEW LINE:

6J: PERSONAL CHECK. $50.00 FOR BOTH HUSBAND AND WIFE.
NEW LINE:

6K: $25.00 FOR DOCTOR ONLY.
NEW LINE:

6L:
NEW LINE:

6M: ANY QUESTIONS CONCERNING THE BILL CONTACT YOUR LOCAL SOCIETY BELOW.
NEW LINE:

6N: RETURN COMPLETE LOWER PORTION OF THIS NOTICE WHEN MAKING PAYMENT.
NEW LINE:

TO UPDATE MESSAGE LINE 6A-6N USE CHANGE TRANSACTION

0 5 5 1 7 2 0 1 0 1 8

8 1 0 1 0 2 7 1 3 5 1

ADAMS COUNTY MEDICAL SOCIETY .00

IOWA MEDICAL SOCIETY 275.00

AMERICAN MEDICAL ASSOCIATION 250.00

TOTAL DUES 525.00

[illegible] 30.00

[illegible] 35.00

[illegible] 590.00

State Iowa '78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, _____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

8104743532

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YOUR 1977 COUNTY, IOWA MEDICAL SOCIETY AND AMERICAN MEDICAL ASSOCIATION DUES SUPPORT IMPORTANT PROGRAMS WHICH SERVE THE PUBLIC AND THE PROFESSION. THANK YOU FOR YOUR ACTIVE PARTICIPATION.

RETURN THIS PORTION WITH YOUR REMITTANCE. PLEASE MAKE CHECK PAYABLE TO COUNTY MEDICAL SOCIETY

◀ PLEASE DETACH AND RETAIN

1977 DUES ARE AS FOLLOWS:

IOWA MEDICAL SOCIETY.....

AMERICAN MEDICAL ASSOCIATION.....

TOTAL DUES.....

THE HOUSE OF DELEGATES HAS AUTHORIZED ENTRY OF THE FOLLOWING CONTRIBUTIONS:

IMPAC/AMPAC (a) .....

SCANLON FOUNDATION (b) _____

TOTAL DUES AND CONTRIBUTIONS .....

COUNTY SOCIETY

IOWA MEDICAL SOCIETY

A.M.A. ..... _____

TOTAL DUES .....

THE HOUSE OF DELEGATES HAS AUTHORIZED ENTRY OF THE FOLLOWING CONTRIBUTIONS:

IMPAC/AMPAC (a) .....

SCANLON FOUNDATION (b) _____

TOTAL DUES AND CONTRIBUTIONS .....

(a) PLEASE SEE REVERSE SIDE FOR ADDITIONAL INFORMATION ON IMPAC AND AMPAC. COPIES OF IMPAC AND AMPAC REPORTS ARE FILED WITH THE FEDERAL ELECTION COMMISSION AND ARE AVAILABLE FOR PURCHASE FROM THE FEDERAL ELECTION COMMISSION, WASHINGTON, D.C.

8 1 0 4 0 2 7 4 3 5 4

ANNUAL DUES STATEMENT – 1973

DELAWARE COUNTY MEDICAL SOCIETY
H. M. ANDERSEN, M. D., SECY.
P.O. BOX 417
DES MOINES, IOWA 50304

1973 DUES ARE PAYABLE NOW TO MAINTAIN YOUR MEMBERSHIP IN YOUR PROFESSIONAL SOCIETIES.

IOWA MEDICAL SOCIETY

American Medical Association

PLEASE MAKE YOUR CHECK PAYABLE TO LOCAL SOCIETY SHOWN ABOVE. TO INSURE PROPER CREDIT-DETACH-AND RETURN THIS PORTION WITH YOUR REMITTANCE.

THE ELEMENTS OF YOUR 1973 DUES ARE AS FOLLOWS:

DELAWARE COUNTY MEDICAL SOCIETY	60.00
IOWA MEDICAL SOCIETY	150.00
AMERICAN MEDICAL ASSOCIATION	110.00
TOTAL DUES	320.00

THE HOUSE OF DELEGATES OF THE IOWA MEDICAL SOCIETY HAS ALSO AUTHORIZED THE FOLLOWING:

IMPAC/AMPAC	25.00
TOTAL DUES AND CONTRIBUTION	345.00

PLEASE READ AND FILL OUT IMPORTANT INFORMATION REQUESTED - ON BACK OF THIS FORM.

1973 ANNUAL DUES RECEIPT DETACH AND RETAIN

PLEASE BE SURE THAT IMPORTANT INFORMATION REQUESTED ON BACK OF FORM HAS BEEN ANSWERED.

1973 DUES ARE AS FOLLOWS:

YOUR LOCAL MEDICAL SOCIETY	60.00
THE IOWA MEDICAL SOCIETY	150.00
THE AMERICAN MEDICAL ASSOCIATION	110.00
TOTAL DUES	320.00

THE HOUSE OF DELEGATES OF THE IOWA MEDICAL SOCIETY HAS ALSO AUTHORIZED THE FOLLOWING:

IMPAC/AMPAC	25.00
TOTAL DUES AND CONTRIBUTION	345.00

CHECK: NO.

DATE AMOUNT

8 1 0 4 0 2 7 4 3 5 5

PLEASE COMPLETE THE FOLLOWING

Postal regulations now require that you request annually the AMA Specialty Journal you wish to receive. Please designate below. (ONE ONLY)

- ☐ Amer. Journal of Diseases of Children
- ☐ Archives of Dermatology
- ☐ Archives of Environmental Health
- ☐ Archives of General Psychiatry
- ☐ Archives of Internal Medicine
- ☐ Archives of Surgery
- ☐ Archives of Neurology
- ☐ Archives of Ophthalmology
- ☐ Archives of Otolaryngology
- ☐ Archives of Pathology

(a) Because this item is a voluntary contribution, it is not deductible for income tax purposes. The entire amount will be received by the State Society for transmittal to IMPAC and AMPAC.

KaMPAC

KANSAS MEDICAL POLITICAL ACTION COMMITTEE

1300 TOPEKA AVE. • TOPEKA, KANSAS 66612

Date _____

amount enclosed $ _____

1977 KaMPAC/AMPAC Active Membership	$ 20.00
1977 KaMPAC/AMPAC Sustaining Membership	$100.00
1977 KaMPAC/AMPAC Family Membership	$ 40.00

Please enclose top portion with payment to:

KaMPAC
1300 Topeka Ave.
Topeka, Kansas 66612

Make check payable to KaMPAC

If your practice is incorporated, KaMPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Kansas Medical Society will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of KaMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice).

8102274335

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STATEMENT OF DUES FOR 1977

Date_____

_____	County Medical Society	$ _____
	Kansas Medical Society	$ 125.00
	American Medical Association Optional	$ 250.00
	KaMPAC/AMPAC Voluntary Contribution (Family Membership)	$ 40.00
	TOTAL	$ _____

Make check payable to your COUNTY Medical Society and
Remit to:_____

KaMPAC supports Medical Political Action and therefore is NOT TAX DEDUCTIBLE.

KaMPAC contributions cannot be made on a corporation account. If you are a corporation, please use a personal check for KaMPAC.

(Copies of the KaMPAC/AMPAC reports filed with the appropriate supervisory officer are (or will be) available for purchase from the Supt. of Documents, U.S. Government Printing Office, Washington, D.C. 20402

AMA Specialty Journal: Please check one publication to be sent in addition to AMA News and JAMA.

___ Am. Journal of Diseases of Children
___ Archives of Dermatology
___ Archives of General Psychiatry
___ Archives of Internal Medicine
___ Archives of Neurology
___ Archives of Ophthalmology
___ Archives of Otolaryngology
___ Archives of Pathology & Laboratory Medicine
___ Archives of Surgery

Mail directly to your COUNTY Medical Society

STATEMENT OF DUES FOR 1978

Date _____

County Medical Society	$_____
Kansas Medical Society	$ 125.00
American Medical Association Optional	$ 250.00

KaMPAC/AMPAC Active Membership (Voluntary)	$ 50.00
KaMPAC/AMPAC Sustaining Membership (Voluntary)	$ 100.00
KaMPAC/AMPAC Family Membership (Voluntary)	$ 100.00

TOTAL $_____

Make check payable to your COUNTY Medical Society and

Remit to:_____

If your practice is incorporated, KaMPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Kansas Medical Society will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of KaMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2, and 110.5. (Federal regulations require this notice.)

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___ Am. Journal of Diseases of Children
___ Archives of Dermatology
___ Archives of General Psychiatry
___ Archives of Internal Medicine
___ Archives of Neurology
___ Archives of Ophthalmology
___ Archives of Otolaryngology
___ Archives of Pathology & Laboratory Medicine
___ Archives of Surgery

Mail directly to your COUNTY Medical Society

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1978 DUES

KaMPAC

KANSAS MEDICAL POLITICAL ACTION COMMITTEE

1300 TOPEKA AVE. • TOPEKA, KANSAS 66612

Date _____

amount enclosed $ _____

1978 KaMPAC/AMPAC Active Membership	$ 50.00
1978 KaMPAC/AMPAC Sustaining Membership	$100.00
1978 KaMPAC/AMPAC Family Membership	$100.00
1978 KaMPAC Student/Resident Membership	$ 10.00

Please enclose top portion with payment to:

KaMPAC
1300 Topeka Ave.
Topeka, Kansas 66612

Make check payable to KaMPAC

If your practice is incorporated, KAMPAC and AMPAC voluntary political contributions are not tax deductible as a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Kansas Medical Society will favor or disadvantage anyone based upon the amounts of, or failure to make, PAC contributions. Copies of KAMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 114.5. (Federal regulations require this notice).

8102274359

State Kansas-78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and other voluntary political contributions should be written on a personal check" or the equivalent?	✓	

8102423435


KaMPAC News
KANSAS MEDICAL POLITICAL ACTION COMMITTEE
September 1976
1601 Topeka, Topeka Kansas 66612
REORGANIZE THE HEALING ARTS BOARD
MEDICAL 76-77 ISSUES
MORE DOCTORS FOR RURAL KANSAS
EASE PROFESSIONAL LIABILITY WOES

PRIMARY CANDIDATES SUPPORTED

The KaMPAC Board voted to support the following candidates by a contribution for their primary election campaign. The decision on which candidates to support in the primary election was generally based upon the candidate's previous performance and an evaluation of his support for various issues concerning medicine.

Candidates winning primary elections for the House of Representatives were Charles Laird, Francis Gordon, Ben Vidrickson and Ben Foster. Winning in the Senate primaries were Randall Palmer and Leslie Droge.

The Board will meet again before the general election to select candidates to support by contribution.

House of Representative Candidates:

	District 59	Charles Laird	Demo. Topeka
(Lost)	District 25	Earl Ward	Rep. Mission Hills
	District 48	Francis Gordon	Rep. Highland
	District 68	Ben Vidrickson	Rep. Salina
	District 82	Ben Foster	Rep. Wichita
(Lost)	District 113	William Southern	Rep. Ellinwood

Senate Candidates:

	District 13	Randall Palmer	Rep. Pittsburg
(Lost)	District 15	Charles Aldridge	Rep. Independence
	District 21	Leslie Droge	Rep. Seneca

KaMPAC NEEDS YOU FOR IMPACT ON LEGISLATION

Your involvement is needed if the Kansas medical profession is to have an effect on state medical legislation. State laws ultimately affect you personally and in your practice.

KaMPAC exists for the purpose of making an impact on state health legislation. With your annual contribution, KaMPAC can be an effective force in Kansas. Individual memberships are $20, family memberships are $40 and sustaining memberships are $100. Half of your membership fee goes to AMPAC, the American Medical Association's political action committee.

WHAT IS YOUR CONCERN?

KaMPAC needs to be informed of the concerns of KMS members on health legislation issues, candidates and political involvement. Please write your questions or views to Gary Caruthers, KaMPAC, 1300 Topeka, Topeka, Kansas 66612, or call KaMPAC (913) 235-2383.

Minority Rule

Voter turnout in Presidential elections has diminished from 64 percent of the voting age population in 1960 to about 55 percent in 1972. In the 1972 election, 62 million voting-age Americans did not vote. In that election, the President was elected by roughly one-third of the voting-age population.

PHYSICIANS AND SPOUSES FORM KaMPAC BOARD

KaMPAC's Board of Directors represents the five congressional districts in Kansas and is organized in a bi-partisan manner. Meetings of the board are open to all. To participate in the meetings notify KaMPAC.

1976 BOARD OF DIRECTORS

Congressional Dist. 1
Thomas F. Taylor, M.D., Salina
Vernon W. Filley, M.D., Pratt
Mrs. Evan Williams, Dodge City
Richard O'Donnell, M.D., Clay Center
Roger Warren, M.D., Hanover

Congressional Dist. 2
Mrs. G.L. Mowry, Manhattan
Antonio Huaman, M.D., Topeka

Congressional Dist. 3
Mrs. E.G. Neighbor, Kansas City
Michael Aronoff, M.D., Olathe
Jack Cooper, M.D., Shawnee Mission

Congressional Dist. 4
Mrs. John Remple, Wichita
Warren E. Meyer, M.D., Wichita
Richard Cummings, M.D., Wichita
Ernest P. Carreau, M.D., Wichita

Congressional Dist. 5
William Aldis, M.D., Fort Scott
Marvin Snowbarger, M.D., Emporia
Mrs. Robert Moore, Caney

1976 KaMPAC OFFICERS
Thomas Taylor, M.D., Chairman
Mrs. Gerald Mowry, Vice-Chairman
Antonio Huaman, M.D., Treasurer
Mrs. E.G. Neighbor, Asst. Treasurer

KaMPAC Membership form

***JOIN* KaMPAC-AMPAC**

Your annual contribution of $20 gives you a $10 membership in KaMPAC and a $10 membership in AMPAC.
Thank you.

☐ Membership contribution is enclosed.

NAME _____
HOME ADDRESS _____
CITY _____ ZIP CODE _____
PHONE-Res _____ Off _____
MAIL KAMPAC 1300 Topeka
Topeka, Kansas 66612

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	District 68	Ben Vidrickson	Rep.	Salina
	District 82	Ben Foster	Rep.	Wichita
(Lost)	District 113	William Southern	Rep.	Ellinwood

Senate Candidates:

	District 13	Randall Palmer	Rep.	Pittsburg
(Lost)	District 15	Charles Aldridge	Rep.	Independence
	District 21	Leslie Droge	Rep.	Seneca

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Vernon W. Filley, M.D., Pratt
Mrs. Evan Williams, Dodge City
Richard O'Donnell, M.D., Clay Center
Roger Warren, M.D., Hanover

Congressional Dist. 2
Mrs. G.L. Mowry, Manhattan
Antonio Huaman, M.D., Topeka

Congressional Dist. 3
Mrs. E.G. Neighbor, Kansas City
Michael Aronoff, M.D., Olathe
Jack Cooper, M.D., Shawnee Mission

Congressional Dist. 4
Mrs. John Remple, Wichita
Warren E. Meyer, M.D., Wichita
Richard Cummings, M.D., Wichita
Ernest P. Carreau, M.D., Wichita

Congressional Dist. 5
William Aldis, M.D., Fort Scott
Marvin Snowbarger, M.D., Emporia
Mrs. Robert Moore, Caney

1976 KaMPAC OFFICERS
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Mrs. Gerald Mowry, Vice-Chairman
Antonio Huaman, M.D., Treasurer
Mrs. E.G. Neighbor, Asst. Treasurer

KaMPAC Membership form

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Thank you.

☐ Membership contribution is enclosed.

NAME _____
HOME ADDRESS _____
CITY _____ ZIP CODE _____
PHONE-Res _____ Off _____
Mail to: KaMPAC, 1300 Topeka, Topeka, Kansas 66612

STATEMENT OF DUES FOR 1973

Date _____

_____	County Medical Society	$ _____
	Kansas Medical Society	$ 100.00
	American Medical Association Optional.....	$ 110.00
	*KaMPAC Voluntary Contribution ..... (Physician and Wife)	$ 40.00
	TOTAL	$ _____

Make check payable to your County Medical Society and

Remit to: _____

*KaMPAC supports Medical Political Action and therefore is NOT TAX DEDUCTIBLE.

AMA Specialty Journal: Please check one publication to be sent in addition to AMA News, JAMA, and TODAY'S HEALTH.

___ Am. Journal of Diseases of Children	___ Archives of Neurology
___ Archives of Dermatology	___ Archives of Ophthalmology
___ Archives of Environmental Health	___ Archives of Otolaryngology
___ Archives of General Psychiatry	___ Archives of Pathology
___ Archives of Internal Medicine	___ Archives of Surgery

Mail directly to your County Medical Society

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KaMPAC

KANSAS | MEDICAL | POLITICAL | ACTION | COMMITTEE

1300 TOPEKA AVE. • TOPEKA, KANSAS 66612

Date _____

amount enclosed $ _____

1976 KaMPAC/AMPAC Active Membership	$ 20.00
1976 KaMPAC/AMPAC Sustaining Membership	$100.00
1976 KaMPAC/AMPAC Family Membership	$ 40.00

Please enclose top portion with payment to:

KaMPAC
1300 Topeka Ave.
Topeka, Kansas 66612

Make check payable to KaMPAC

(Copies of the KaMPAC/AMPAC reports filed with the appropriate supervisory officer are (or will be) available for purchase from the Supt. of Documents, U.S. Government Printing Office, Washington, D.C. 20402)

LAFAYETTE PARISH MEDICAL SOCIETY
Box 51905 Oil Center Station
LAFAYETTE, LOUISIANA 70505
318 – 232-2860

OFFICERS

PRESIDENT
GEORGE B. SMITH, M.D.

VICE-PRESIDENT
J. T. BRIERRE, M.D.

SECRETARY-TREASURER
JOHN TOLSON, III, M.D.

DELEGATES

SHIRLEY COVINGTON, M.D.
ALBERT C. REES, M.D.
CHARLES H. STEWART, M.D.
JOHN TOLSON, III, M.D.
SIDNEY DUPUY, M.D.
M. S. HOFFPAUIR, M.D.
GEORGE B. SMITH, M.D.
LARRY F. BAKER, M.D.

DUES INFORMATION

1977

Lafayette Parish Medical Society	$ 80.00	
Louisiana State Medical Society	200.00	
American Medical Association	250.00	(optional)
LAMPAC/AMPAC contribution*	25.00	"
PALS contribution* (Sustaining $50)	10.00	"

Members are reminded that an important benefit of state and parish societies membership is the professional liability insurance which may be obtained only through membership.

Please make your check for the total of state and parish dues payable to LAFAYETTE PARISH MEDICAL SOCIETY and mail in enclosed addressed envelope, including any other dues or contributions as above.

*Contributions to LAMPAC (which includes membership in AMPAC) are voluntary and are not tax deductible. LAMPAC contributions should be paid by personal check whenever possible. Professional corporation checks are deposited to LAMPAC's education account and cannot be used for candidate support. A copy of LAMPAC's and AMPAC's reports is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C., 20463.

A copy of PAL's report is filed with the Louisiana Secretary of State.

RAPIDES PARISH MEDICAL SOCIETY

P. O. Box 7146
ALEXANDRIA, LOUISIANA 71306

MEDICAL SOCIETY DUES FOR 1977 ARE NOW DUE AND PAYABLE

Rapides Parish Medical Society: Active Membership	$ 45.00
Louisiana State Medical Society: Active Membership	200.00
American Medical Association (Make separate check payable to A.M.A.)	250.00
LAMPAC/AMPAC Contribution* (Family $45; Sustaining $100)	25.00
PALS Contribution* (Sustaining $50)	10.00

State and Parish dues should be combined in one check payable to Rapides Parish Medical Society . . . $245.00.

Make *separate* checks payable to each of the following:

A.M.A.	$250.00	
LAMPAC/AMPAC	25.00	(Family $45; Sustaining $100)
PALS	10.00	(Sustaining $50)

MAIL *ALL* CHECKS TO RAPIDES PARISH MEDICAL SOCIETY, P. O. BOX 7146, ALEXANDRIA, LOUISIANA 71306.

*Contributions to LAMPAC (which includes membership in AMPAC) are voluntary and are not tax deductible. LAMPAC dues should be paid by personal check whenever possible. Professional corporation checks are depositing to LAMPAC's educational account and cannot be used for candidate support. A copy of LAMPAC's and AMPAC's reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. 20463. A copy of PALS' report is filed with the Secretary of State.

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ORLEANS PARISH MEDICAL SOCIETY

STATEMENT OF ANNUAL MEMBERSHIP DUES

ORLEANS PARISH MEDICAL SOCIETY	$ 50.00
LOUISIANA STATE MEDICAL SOCIETY	$ 85.00
	$135.00

Please Make Your Check Payable to
ORLEANS PARISH MEDICAL SOCIETY

Membership dues are payable annually in advance on or before December 1.

N.B. $5.00 DELINQUENCY FEE WILL BE ADDED IF MEMBERSHIP DUES ARE NOT PAID BY MARCH 1, 1974

Enclose All Checks in This Handy Return Envelope

AMA MEMBERSHIP DUES	$110.00
LAMPAC (voluntary non-deductable contribution)	$ 5.00

PLEASE MAKE SEPARATE CHECKS FOR AMA DUES AND LAMPAC CONTRIBUTIONS

1973

LAMPAC

FEB 20 1978

LOUISIANA MEDICAL POLITICAL ACTION COMMITTEE • 1700 JOSEPHINE ST., NEW ORLEANS, LA. 7011

February 17, 1978

Michael R. Konicek
Political Education Coordinator
American Medical Political Action Committee
Post Office Box 4449
Chicago, Illinois 60680

Dear Mike:

Mr. Bob Fry referred your letter of February 14th to me for a reply.

I spoke with Linda Hudson last week concerning same. Billing for LAMPAC and AMPAC is done by each individual parish in Louisiana. I questioned the Louisiana State Medical Society Bookkeeper about this and she informed me that only the larger parishes send bills. The small parishes either make announcements at their parish meetings or phone their members individually.

I am attaching copies of bills from all of our larger parish societies except Jefferson Parish, and will forward that one to you when I receive it.

Hope you and Linda can make it to our Annual Meeting.

Sincerely,

Vicki Gordy

Vicki Gordy

8101027 1358 9

ORLEANS PARISH MEDICAL SOCIETY
STATEMENT OF ANNUAL MEMBERSHIP DUES

ORLEANS PARISH MEDICAL SOCIETY	$100.00
LOUISIANA STATE MEDICAL SOCIETY	$200.00
	$300.00

Please Make Your Check Payable to
ORLEANS PARISH MEDICAL SOCIETY

Membership dues are payable annually in advance on or before December 1. You will be delinquent after this date. Resignations cannot be accepted after December 1st.

N.B. A $10.00 DELINQUENCY FEE WILL BE ADDED IF MEMBERSHIP DUES ARE NOT PAID BY MARCH 1, 1978

Enclose all checks in this handy return envelope

AMA MEMBERSHIP DUES	$250.00
LAMPAC (Voluntary non-deductible contribution)	$ 25.00
PALS (Voluntary non-deductible contribution)	$ 10.00

PLEASE MAKE SEPARATE CHECKS FOR AMA DUES, LAMPAC AND PALS CONTRIBUTIONS.

8104220339

LAFAYETTE PARISH MEDICAL SOCIETY
Box 51905 Oil Center Station
LAFAYETTE, LOUISIANA 70505
318 – 232-2860

OFFICERS

PRESIDENT
GEORGE R. SMITH, M.D.

VICE-PRESIDENT
J. T. BRIERRE, M.D.

SECRETARY-TREASURER
JOHN TOLSON, III, M.D.

DELEGATES

SHIRLEY COVINGTON, M.D.
ALBERT C. REES, M.D.
CHARLES H. STEWART, M.D.
JOHN TOLSON, III, M.D.
SIDNEY DUPUY, M.D.
M. S. HOWTHAUSE, M.D.
GEORGE R. SMITH, M.D.
LARRY E. BAKER, M.D.

8 1 0 2 7

DUES INFORMATION

1977

Lafayette Parish Medical Society	$ 80.00	
Louisiana State Medical Society	200.00	
American Medical Association	250.00	(optional)
LAMPAC/AMPAC contribution*	25.00	"
PALS contribution* (Sustaining $50)	10.00	"

Members are reminded that an important benefit of state and parish societies membership is the professional liability insurance which may be obtained only through membership.

Please make your check for the total of state and parish dues payable to LAFAYETTE PARISH MEDICAL SOCIETY and mail in enclosed addressed envelope, including any other dues or contributions as above.

*Contributions to LAMPAC (which includes membership in AMPAC) are voluntary and are not tax deductible. LAMPAC contributions should be paid by personal check whenever possible. Professional corporation checks are deposited to LAMPAC's education account and cannot be used for candidate support. A copy of LAMPAC's and AMPAC's reports is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C., 20463.

A copy of PAL's report is filed with the Louisiana Secretary of State.

EAST BATON ROUGE PARISH MEDICAL SOCIETY
P. O. Box 2187
BATON ROUGE, LOUISIANA 70821

October 18, 1977

Dear Doctor:

1978 dues will be delinquent after December 31, 1977. Please pay as soon as possible, attaching the form below to your remittance indicating which dues are being paid.

If groups of doctors are remitting one check, please enclose one form for each doctor, appropriately marked.

Make checks payable to East Baton Rouge Parish Medical Society, P.O. Box 2187, Baton Rouge, LA 70821.

Sincerely,

Donna P. Selig

Donna P. Selig
Executive Secretary

- -

✓ Parish ($86.00) Mandatory
✓ State ($200.00) Mandatory
✓ AMA ($250.00) Optional
✓ Woman's Auxiliary ($35.00) Optional
___ LAMPAC ($25.00) Optional
___ PALS ($10.00) Optional

M L Levy III

Doctor's Name

8102234371

ANNUAL DUES STATEMENT

FISCAL YEAR ENDS DECEMBER 31, 1977

Calcasieu Parish Medical Society:

Active and Provisional Active Members	$ 100.00
Intern Resident Members	$ 50.00
Associate Members	$ 50.00
Louisiana State Medical Society	$ 200.00
American Medical Association (Voluntary)	$ 250.00
LAMPAC (Voluntary)	$ 25.00
PALS (Voluntary)	$ 10.00

Dues are payable in December 1977 and delinquent on March 31, 1978. Any member whose dues are delinquent on March 31, 1978 shall forfeit his membership, upon written notification of such delinquency.

SEPARATE CHECKS MUST BE MADE FOR CALCASIEU PARISH MEDICAL SOCIETY, LOUISIANA STATE MEDICAL SOCIETY, AMERICAN MEDICAL ASSOCIATION, LAMPAC, AND PALS DUES.

PLEASE SEND ALL CHECKS TO THE CALCASIEU PARISH MEDICAL SOCIETY, P. O. Box 434, Lake Charles, Louisiana 70602.

Calcasieu Parish Medical Society, Louisiana State Medical Society, and American Medical Association dues are fully tax deductible. LAMPAC and PALS dues are not tax dedictuble.

J. C. Stubblefield, M. D.

John C. Stubblefield, M. D.
Treasurer

8 1 0 4 9 2 7 1 3 7 2

RAPIDES PARISH MEDICAL SOCIETY
P. O. Box 7146
ALEXANDRIA, LOUISIANA 71306

MEDICAL SOCIETY DUES FOR 1977 ARE NOW DUE AND PAYABLE

Rapides Parish Medical Society: Active Membership	$ 45.00
Louisiana State Medical Society: Active Membership	200.00
American Medical Association (Make separate check payable to A.M.A.)	250.00
LAMPAC/AMPAC Contribution* (Family $45; Sustaining $100)	25.00
PALS Contribution* (Sustaining $50)	10.00

State and Parish dues should be combined in one check payable to Rapides Parish Medical Society . . . $245.00.

Make *separate* checks payable to each of the following:

A.M.A.	$250.00
LAMPAC/AMPAC	25.00 (Family $45; Sustaining $100)
PALS	10.00 (Sustaining $50)

MAIL *ALL* CHECKS TO RAPIDES PARISH MEDICAL SOCIETY, P. O. BOX 7146, ALEXANDRIA, LOUISIANA 71306.

*Contributions to LAMPAC (which includes membership in AMPAC) are voluntary and are not tax deductible. LAMPAC dues should be paid by personal check whenever possible. Professional corporation checks are reported to LAMPAC's educational account and cannot be used for candidate support. A copy of LAMPAC's and AMPAC's reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. 20463. A copy of PALS' report is filed with the Secretary of State.

8104022373

STATEMENT

SHREVEPORT MEDICAL SOCIETY
P. O. BOX 3188
SHREVEPORT, LOUISIANA 71103

September, 26, 1977

TO:

1978 DUES

PALS	$10.00
AMPAC and LAMPAC	$25.00

Voluntary, non-deductible contribution

DO NOT include this payment in your check for Society dues.

Please make SEPARATE check payable to "LAMPAC" and/or "PALS" and mail to the above address.

8104022043374

8104270375

February 21, 1978

Ms. Vicki Cordy
LAMPAC
1700 Josephine Street
New Orleans, Louisiana 70113

Dear Vicki:

Thank you for your letter of February 17th and the copies of the bills which you included. In keeping with our joint fundraising responsibilities, I reviewed the billing which you included.

ORLEANS PARISH

It does show that the contribution is voluntary, but it does not include any of the other requirements. Attached is a list of the requirements and suggested language which meets those requirements.

LAFAYETTE PARISH

It does show clearly that the amount solicited includes both AMPAC and LAMPAC membership contributions; it does include the language which must appear on the face or front page (a copy of our reports etc.); it does include that the contribution is voluntary and that checks should be written on personal checks rather than corporate checks. However, it does not state political purpose of the contribution. It does not inform the person of his right to refuse to contribute nor does it say that the amount solicited is merely a guideline. It does not inform the contributor that contributions are subject to the limitations of Sections 110.1, 110.2 and 110.5.

continued -

EAST BATON ROUGE

This joint solicitation meets none of the requirements.

CALCASIEU

This solicitation meets none of the requirements.

RAPIDES

While the bill shows clearly that the amounts solicited includes both AMPAC and LAMPAC, and while it does include the language on the face or front as well as show the contribution as voluntary, it does not meet any of the other requirements.

SHREVEPORT

The bill shows clearly that the amount solicited includes both AMPAC and LAMPAC contributions but does not meet any of the other requirements.

Vicki, I realize that the various parishes are responsible for these bills. Perhaps you would like copies of the attached joint fundraising requirements sheet to send to these parishes in preparation for printing 1979 bills.

Sincerely,

Linda Hudson
Assistant to the Director

3104022713375

State Shreveport LA '78

Checklist - Requirements for joint fund raising solicitations.

		Yes	No
1.	Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2.	Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?		✓
3.	Does the solicitation sufficiently include the political purpose of the fund?		✓
4.	Does the solicitation sufficiently show the contribution is voluntary?		✓
5.	Does the solicitation sufficiently inform the person of his right to refuse to contribute?		✓
6.	Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?		✓
7.	Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?		✓
8.	Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?		✓

9104023377

State Rapides LA 1-7

Checklist - Requirements for joint fund raising solicitations.

		Yes	No
1.	Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2.	Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3.	Does the solicitation sufficiently include the political purpose of the fund?		✓
4.	Does the solicitation sufficiently show the contribution is voluntary?	✓	
5.	Does the solicitation sufficiently inform the person of his right to refuse to contribute?		✓
6.	Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?		✓
7.	Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?		✓
8.	Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?		

8104070379

State Calcasieu LA

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	___	✓
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	___	✓
3. Does the solicitation sufficiently include the political purpose of the fund?	___	✓
4. Does the solicitation sufficiently show the contribution is voluntary?	___	✓
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	___	✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	___	✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	___	✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	___	✓

8104027437 9

State EBR / A '78

Checklist - Requirements for joint fund raising solicitations.

		Yes	No
1.	Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	___	✓ ___
2.	Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	___	✓ ___
3.	Does the solicitation sufficiently include the political purpose of the fund?	___	✓ ___
4.	Does the solicitation sufficiently show the contribution is voluntary?	___	✓ ___
5.	Does the solicitation sufficiently inform the person of his right to refuse to contribute?	___	✓ ___
6.	Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	___	✓ ___
7.	Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	___	✓ ___
8.	Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	___	___

8104025380

State Lafayette '82

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?		✓
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?		✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?		✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?		✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

8104034391

State Orleans LA "C"

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	___	✓
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	___	✓
3. Does the solicitation sufficiently include the political purpose of the fund?	___	✓
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	___
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	___	✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	___	✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	___	✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	___	✓

81040224382

1978 ANNUAL DUES STATEMENT
PLEASE REMIT TO

JEFFERSON PARISH MEDICAL SOCIETY

3700 Houma Blvd. Metairie, La. 70002

Parish Medical Society Dues	$ 75.00
Louisiana State Medical Society Dues	200.00
American Medical Association Dues	250.00
LAMPAC - AMPAC Voluntary Dues*	25.00
TOTAL	$550.00

Please make separate checks for JEFFERSON PARISH MEDICAL SOCIETY, LA. STATE MED. SOCIETY, AMA and LAMPAC Dues.

*SUPPORT MEDICAL POLITICAL ACTION AND THEREFORE NOT INCOME TAX DEDUCTIBLE

FROM:

LH FEB 2 c

LOUISIANA MEDICAL POLITICAL ACTION COMMITTEE

1700 Josephine Street, N.O. 70113

ROUTING SLIP Date: 2/22/78

To: Mike Konicek

From: Vicki Gordy

___ For Your Information
___ Please Handle
___ For Discussion
___ Please Comment & Return

Remarks: This is the bill from Jefferson Parish that I promised to send.

March 7, 1978

Ms. Vicky Cordy
Louisiana Medical Political
Action Committee
1700 Josephine Street
New Orleans, Louisiana 70113

Dear Vicky:

Thank you for a copy of the Jefferson Parish Medical Society bill which includes PAC contributions.

In keeping with our joint fund raising responsibilities, I reviewdd the billing and it meets the following criteria; it does show clearly that the amount solicited includes both AMPAC and State PAC contributions; it does show that the purpose of the fund is political and that the fund is voluntary. However, it does not carry the language which should appear on the face or front page ("A copy of our reports, etc.") and it does not inform the person of his rightsto refuse to contribute. It does not indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less nor does it inform the contributor that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5.

Also it does not indicate that if the practice is incorporated checks should be written on personal accounts.

Again Vicky I realize that the various parishes are responsible for printing their own billing.

continued -

Enclosed is a copy of the joint fund raising requirements should you need to refer to it.

Sincerely,

Linda Hudson
Assistant to the Director

LH:hc
Encl.

8104020271393

State Ln. Jeff Rep.

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?		✓
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?		✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?		✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?		✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?		✓

81042439 5

KEMPAC/PAMPAC STATEMENT

1976-1977

(October 1 through September 30)

_____COUNTY MEDICAL SOCIETY

The House of Delegates of AMA and KMA encourage and endorse voluntary non-deductible contributions to independent political action committees.

Please check the KEMPAC/PAMPAC membership you desire and submit this notice with your personal check payable to KEMPAC

3532 Ephraim McDowell Drive
Louisville, Kentucky 40205

___Sustaining Membership - Single----------$100
___Sustaining Membership - Physician & Spouse----------$200
___Sustaining Membership for Physician and Active Membership for Spouse----------$125
___Regular Membership - Single or Family----------$ 50
___Associate Membership (Widows, Medical Personnel, etc.)------$ 20

REMEMBER the Sustaining membership dues gives us more hard dollars for political activity. Thank you for your past and future participation.

KEMPAC

KENTUCKY EDUCATIONAL MEDICAL POLITICAL ACTION COMMITTEE
3532 EPHRAIM MCDOWELL DRIVE
LOUISVILLE, KENTUCKY 40205

TELEPHONE
502/454-3505

FEB 22 1978

February 20, 1978

Mr. Thomas C. Norton
Political Education Coordinator
AMPAC
P. O. Box 4449
Chicago, Illinois 60680

Dear Tom:

Your letter dated February 14th requesting billing copies has been received.

The enclosed blue copy marked (1) with the attached letter was mailed jointly with the KMA billing to all physicians in Kentucky, with the exception of Jefferson and Fayette counties, Kentucky's most populous counties. KMA does not bill for these two counties.

The Jefferson County Medical Society used the white form (2) with its billing. The Fayette County Society used the blue form. These societies did not use the letter.

Generally, the doctors were billed at office addresses. KEMPAC is sending a second billing to the doctors' home addresses.

If you have any suggestions we would like to hear from you.

Sincerely,

Fay Miles
Administrative Secretary

m

Enc. - 3

Approved for mail by the Federal Election Commission for practice from the Federal Election Commission, Washington, D. C. 20463

KEMPAC DUES STATEMENT
January 1 thru December 31, 1978

(1)

(Physician's Name) (Spouse's Name)

(Home Address)

Please check the KEMPAC/AMPAC membership you desire and submit this notice with your personal check made payable to KEMPAC.

____Sustaining Membership - Single----------$100
____Sustaining Membership - Physician & Spouse----------$200
____Sustaining Membership for Physician and Active Membership for Spouse--------$125
____Regular Membership - Single or Family----------$ 50
____Associate Membership (Widows, Medical Personnel, etc.)----------$ 20

Copies of KEMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C.

8102713999

KEMPAC

KENTUCKY EDUCATIONAL MEDICAL POLITICAL ACTION COMMITTEE
3532 EPHRAIM MCDOWELL DRIVE
LOUISVILLE, KENTUCKY 40205

TELEPHONE
502/454-3505

December 1, 1977

Dear Doctor:

ARE YOU INTERESTED IN THE
FREE PRACTICE OF MEDICINE?

If you are, then KEMPAC/AMPAC provide the vehicles to elect candidates who will give medicine's position a fair hearing.

Your KMA House of Delegates, at its 1977 meeting, reaffirmed its belief in the objectives of KEMPAC and AMPAC and recommended 100% participation by doctors and their spouses.

In the 1977 election, KEMPAC had a 92% win record. Only 12% of the physicians in Kentucky are members. Your participation is needed!

On behalf of the KEMPAC Board I urge you to join KEMPAC and work individually on a personal level with your colleagues and collectively at the local level so that we can continue to be effective in the selection of the most qualified candidates for office.

Since Federal and State laws prohibit the use of corporate funds for the support of candidates, KEMPAC dues must be paid by personal check, not a PSC check. The check in the amount of the desired membership should be made payable to KEMPAC and mailed along with your KMA dues.

Thank you for your past and future participation.

Sincerely,

Wally O. Montgomery, M.D.

Wally O. Montgomery, M. D.
KEMPAC Board Chairman

A copy of the report filed with the Federal Election Commission is available for purchase from the Federal Election Commission, Washington, D. C. 20463.

State Kentucky '76

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

8107274391

STATEMENT OF ANNUAL DUES

MEDICAL AND CHIRURGICAL
FACULTY OF MARYLAND
1211 CATHEDRAL ST
BALTIMORE MD 21201

DUES YEAR 01/01/5 TO 12/31/5

PAYMENT DUE 01/01/75

MEDICAL AND CHIRURGICAL
FULL ACTIVE

PLEASE MAKE CHECK PAYABLE
TO ABOVE MEDICAL SOCIETY

DUES ARE AS FOLLOWS:

COUNTY DUES
STATE DUES
A. M. A.
*MMPAC
AMA-ERF
ED/LEGAL FD

TOTAL DUES AND
CONTRIBUTIONS

ER SIDE FOR ADDRESS CHANGE AND SPECIAL INSTRUCTIONS

IMPORTANT NOTICE-- PHYSICIAN-S DEFENSE AGAINST ALLEGED MALPRACTICE WILL BE GRANTED FOR YEAR ONLY IF MANDATORY ITEMS*COUNTY DUES,STATE DUES,BLDG FUND,EDUC FUND AND LEGAL FUND*ARE PAID ON OR BEFORE JAN. 31 OF THAT YEAR.

*MM-PAC -- UNIFIED MEMBERSHIP
MARYLAND MEDICAL POLITICAL ACTION COMMITTEE-PAYMENT OF THIS VOLUNTARY CONTRIBUTION SUPPORTS MEDICAL POLITICAL EDUCATION AND ACTION AND THEREFORE IS NOT DEDUCTABLE ON INCOME TAX RETURNS. COPIES OF MMPAC REPORTS FILED WITH THE APPROPRIATE SUPERVISORY OFFICER ARE AVAILABLE FOR PURCHASE FROM THE SUPT OF DOCUMENTS, U.S. PRINTING OFFICE, WASHINGTON, D.C. 20402.

MANDATORY ASSESSMENTS- ED/LEGAL FD INCLUDES $5.00 FOR EDUC FUND AND $10.00 FOR LEGAL FUND. BLDG FUND OF $10.00 IF NOT PREVIOUSLY PAID IN FULL.

8 1 0 4 0 2 7 1 3 9 2

ATTACH HERE

DETACH AND RETURN WHEN MAKING PAYMENT

OFFICE USE ONLY

HAL

JRL PAD | JRL MED

TOT | ERF | SCH

AMA SPECIALTY JOURNAL
CHECK THE ONE YOU WISH TO RECEIVE AS A BENEFIT OF AMA MEMBERSHIP

- [0] AMERICAN JOURNAL OF DISEASES OF CHILDREN
- [1] ARCHIVES OF DERMATOLOGY
- [2] ARCHIVES OF ENVIRONMENTAL HEALTH
- [3] ARCHIVES OF GENERAL PSYCHIATRY
- [4] ARCHIVES OF INTERNAL MEDICINE
- [5] ARCHIVES OF NEUROLOGY
- [6] ARCHIVES OF OPHTHALMOLOGY
- [7] ARCHIVES OF OTOLARYNGOLOGY
- [8] ARCHIVES OF PATHOLOGY
- [9] ARCHIVES OF SURGERY
- [X] THE CITATION

DEAR MEMBER
PLEASE CHECK DUES AND CONTRIBUTIONS PAID

COUNTY DUES -C-
STATE DUES S
A. M. A. -A-
*MMPAC -P-
AMA-ERF -E-
ED/LEGAL FD -Z-

TOTAL

MEDICAL AND CHIRURGICAL
FACULTY OF MARYLAND
1211 CATHEDRAL ST
BALTIMORE MD 21201

STATEMENT OF ANNUAL DUES

JOHN SARGEANT, CAE
MEDICAL AND CHIRURGICAL
FACULTY OF MARYLAND
1211 CATHEDRAL ST
BALTIMORE MD 21201

DUES ARE AS FOLLOWS:

PLEASE MAKE CHECK PAYABLE
TO ABOVE MEDICAL SOCIETY

MANDATORY ITEMS ARE COUNTY DUES, STATE DUES, EDUCATIONAL FUND, AND BUILDING FUND, IF SHOWN. PHYSICIANS DEFENSE AGAINST ALLEGED MALPRACTICE WILL BE GRANTED FOR THE YEAR 1977 ONLY IF THE MANDATORY ITEMS ARE PAID ON OR BEFORE JANUARY 31, 1977.

*MMPAC CONTRIBUTION IS FOR UNIFIED MEMBERSHIP.

IF YOUR PRACTICE IS INCORPORATED, MMPAC AND AMPAC VOLUNTARY POLITICAL CONTRIBUTIONS SHOULD BE WRITTEN ON A PERSONAL CHECK. CONTRIBUTIONS ARE NOT LIMITED TO THE SUGGESTED AMOUNT. NEITHER THE AMA NOR THE MEDICAL FACULTY WILL FAVOR OR DISADVANTAGE ANYONE BASED UPON THE AMOUNTS OF OR FAILURE TO MAKE PAC CONTRIBUTIONS. COPIES OF MMPAC AND AMPAC REPORTS ARE FILED WITH THE FEDERAL ELECTION COMMISSION AND ARE AVAILABLE FOR PURCHASE FROM THE FEDERAL ELECTION COMMISSION, WASHINGTON, D.C. CONTRIBUTIONS ARE SUBJECT TO THE LIMITATIONS OF FEC REGULATIONS, SECTIONS 110.1, 110.2, AND 110.5.

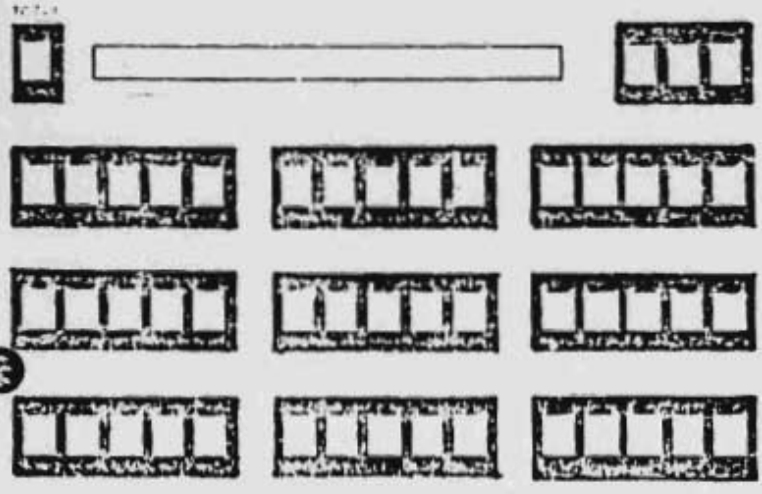
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DETACH HERE

DETACH AND RETURN WHEN MAKING PAYMENT

OFFICE USE ONLY

DEAR MEMBER
PLEASE CHECK DUES
AND CONTRIBUTIONS PAID



American Medical
Political Action Committee

Mailing Address PO Box 4449
Chicago Illinois 60680

Telephone
312 644 1585

Offices Located at
535 North Dearborn Street

AMPAC

February 14, 1978

Mr. Joseph Harrison
Treasurer, MMPAC
1211 Cathedral St.
Baltimore, MD 21201

Dear Joe:

I've been asked to check with you to see if you would please forward a copy of your 1978 MMPAC/AMPAC billing to our Chicago office as soon as convenient.

If there is any question about this, or if you have a problem getting this off to us shortly, don't hesitate to contact me.

Looking forward to hearing from you soon.

With best wishes,

Tom

Thomas C. Norton
Political Education Coordinator

TCN/js

8104230394

[illegible] MD
Sherwood F. Lewis MD
Pittsburgh Pennsylvania
William L. Watson
Executive Director and Treasurer
Mrs. Lee Ann Elliott
Associate Executive Director and Assistant Treasurer

[illegible] MD
William H. Cooper MD
W. J. Lewis MD
Baton Rouge

[illegible] MD
John [illegible] Jr. MD
Joseph C. [illegible] MD
George Tompkins MD
Grand City [illegible]

[illegible]

SUSTAINING ANNUAL DUES

MEDICAL AND CHIRURGICAL
FACULTY OF MARYLAND
1211 CATHEDRAL ST
BALTIMORE MD 21201

DUES YEAR 01/01/78 TO 12/31/78

PAYMENT DUE 01/01/78

ANNE ARUNDEL
FULL ACTIVE

FEB 20 1978

DUES ARE AS FOLLOWS:

PLEASE MAKE CHECK PAYABLE
TO ABOVE MEDICAL SOCIETY

COUNTY DUES	40.00
STATE DUES	255.00
A. M. A.	250.00
*MMPAC	45.00
AMA-ERF	10.00
EDUC. FUND	5.00
BLDG. FUND	10.00
TOTAL DUES AND CONTRIBUTIONS	615.00

OTHER SIDE FOR ADDRESS CHANGE AND SPECIAL REGISTERING

MANDATORY ITEMS ARE COUNTY DUES, STATE DUES, EDUCATIONAL FUND, AND BUILDING FUND, IF SHOWN. PHYSICIANS DEFENSE AGAINST ALLEGED MALPRACTICE WILL BE GRANTED FOR THE YEAR 1978 ONLY IF THE MANDATORY ITEMS ARE PAID ON OR BEFORE JANUARY 31, 1978.
*MMPAC CONTRIBUTION IS FOR UNIFIED MEMBERSHIP.
IF YOUR PRACTICE IS INCORPORATED, MMPAC AND AMPAC VOLUNTARY POLITICAL CONTRIBUTIONS SHOULD BE WRITTEN ON A PERSONAL CHECK. CONTRIBUTIONS ARE NOT LIMITED TO THE SUGGESTED AMOUNT. NEITHER THE AMA NOR THE MEDICAL FACULTY WILL FAVOR OR DISADVANTAGE ANYONE BASED UPON THE AMOUNTS OF OR FAILURE TO MAKE PAC CONTRIBUTIONS. COPIES OF MMPAC AND AMPAC REPORTS ARE FILED WITH THE FEDERAL ELECTION COMMISSION AND ARE AVAILABLE FOR PURCHASE FROM THE FEDERAL ELECTION COMMISSION, WASHINGTON, D.C. CONTRIBUTIONS ARE SUBJECT TO THE LIMITATIONS OF FEC REGULATIONS, SECTIONS 110.1, 110.2 AND 110.5.

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DETACH HERE

DETACH AND RETURN WHEN MAKING PAYMENT

23-014 OFFICE USE ONLY 23-014

TOTAL

-C- 40.00 -S- 255.00 -A- 250.00

-P- 45.00 -E- 10.00 -F- 5.00

-J- 10.00 TOT 615.00 INI SCH

DEAR MEMBER
PLEASE PRINT CLEARLY
AND CORRECT ANY ERRORS

D-COUNTY DUES -C- 40.00
D-STATE DUES -S- 255.00
D-A. M. A. -A- 250.00
D-*MMPAC -P- 45.00
D-AMA-ERF -E- 10.00
D-EDUC. FUND -F- 5.00
D-BLDG. FUND -J- 10.00
TOTAL 615.00

MEDICAL AND CHIRURGICAL
FACULTY OF MARYLAND
1211 CATHEDRAL ST
BALTIMORE MD 21201

81040713396

February 22, 1978

Mrs. Vivian Purdy
BAYPAC
1414 State Street
Springfield, Massachusetts 01109

Dear Vivian:

Wat a great membership year for BAYPAC and AMPAC due to your good work on the joint billing situation.

We have received a copy of your bill and wanted to point out to you some things you might want to correct next time you print it.

First of all the word AMPAC does not appear on the billing anywhere. Federal law requires that the billing show clearly that the amount solicited includes both AMPAC and State PAC membership contributions.

Second, the legend on the face or front which is used (a copy of our report etc.) is the old legend. The new legend should read "A copy of BAYPAC/AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C.".

There are some other details which should be included. I am enclosing a copy of the language which our legal counsel has formulated which satisfies all the federal requirements.

continued -

We feel we must point these items out since we share a joint responsibility for membership solicitation.

Sincerely,

Linda Hudson
Assistant to the Director

LH:hc
Encl.

8102270397

State BAYPAC '78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	___	✓ ___
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	___	✓ ___ old legend
3. Does the solicitation sufficiently include the political purpose of the fund?	✓ ___	___
4. Does the solicitation sufficiently show the contribution is voluntary?	✓ ___	___
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	___	? ___
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	___	? ___
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	___	? ___
8. Optional: Does the solicitation say "if your practice is incorporated, ____PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓ ___	___

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THIS IS YOUR
MEDICAL SOCIETY
MEMBERSHIP STATEMENT
FOR

1974

PLEASE MAKE YOUR
CHECK PAYABLE TO
YOUR COUNTY SOCIETY

MICHIGAN STATE MEDICAL SOCIETY

PLEASE RETURN CARBON COPY WITH YOUR CHECK
PAYABLE TO YOUR COUNTY MEDICAL SOCIETY

re MDPAC-AMPAC: Payment of these voluntary membership dues supports medical political action and therefore is not deductible on federal income tax returns. If you do not wish MDPAC-AMPAC membership, deduct this portion from the total. A copy of MDPAC-AMPAC reports filed with the appropriate supervisory officer are available for purchase from the Supt. of Documents, U. S. Printing Office, Washington, D. C., 20402. By Law, a political committee cannot accept corporation checks.

A.M.A. DUES	M.S.M.S. DUES	COUNTY DUES	MD - PAC re CONTRIBUTION	TOTAL

Urge your wife to join the Woman's Auxiliary. Medicine and mankind needs her talents!

8 1 0 4 0 2 7 4 1 0 0

MSMS IN SERVING YOU

- Represents the profession, through legislative work in Lansing and in Washington, D.C.
- Publishes Michigan Medicine and Medigram newsletter
- Conducts socio-economic surveys
- Sponsors group insurance plans
- Presents an Annual Scientific Session

MICHIGAN STATE MEDICAL SOCIETY

The above named doctor of medicine is a member in good standing

MICHIGAN STATE MEDICAL SOCIETY
120 WEST SAGINAW STREET
EAST LANSING, MICHIGAN 48823

HERE IS YOUR CURRENT MEMBERSHIP CARD. PLEASE SIGN AND USE THIS CARD AFTER YOUR DUES CHECK HAS BEEN MAILED.

PLEASE RETURN CARBON COPY WITH CHECK PAYABLE TO:

AMA DUES	MSMS DUES	COUNTY DUES	MD-PAC CONTRIBUTION	TOTAL

DUES STATEMENT

MDPAC AMPAC Payment of these voluntary membership dues supports medical political action and therefore is not deductible on federal income tax returns. If you do not wish MDPAC AMPAC membership, deduct this portion from the total.

If your practice is incorporated, MDPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Michigan State Medical Society will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of the MDPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations. Sections 110.1, 110.2 and 115.5 (Federal regulations require this notice)

State Michigan '78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	___	✓ ?
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	___
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	___
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	___
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	___
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	___
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	___
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	___

8104270411

8104027402

MSMS IN SERVING YOU

- Represents the profession, through legislative work in Lansing and in Washington, D.C.
- Publishes Michigan Medicine and Medigram newsletter
- Conducts socio-economic surveys
- Sponsors group insurance plans
- Presents an Annual Scientific Session

MICHIGAN STATE MEDICAL SOCIETY

The above named doctor of medicine is a member in good standing
MICHIGAN STATE MEDICAL SOCIETY
120 WEST SAGINAW STREET
EAST LANSING, MICHIGAN 48823

HERE IS YOUR CURRENT MEMBERSHIP CARD. PLEASE SIGN AND USE THIS CARD AFTER YOUR DUES CHECK HAS BEEN MAILED.

PLEASE RETURN WITH CHECK PAYABLE TO

AMA DUES	MSMS DUES	[illegible]	TOTAL

DUES STATEMENT

MSPAC-AMPAC: Payment of these voluntary contributions is not a condition of membership in our society or in the AMA. MSPAC-AMPAC membership [illegible]

If your practice is incorporated, MSPAC and AMPAC payments may be written on a PERSONAL CHECK. Corporate checks may be used only after the AMA has the proper State Medical Society approval upon the amounts of all forms to be paid by the corporation. AMPAC receipts are filed with the Federal Election Commission and are available from the Federal Election Commission in Washington, D.C. Contributions to AMPAC are not deductible as charitable contributions for Federal income tax purposes

MINNESOTA MEDICAL POLITICAL ACTION COMMITTEE

Metropolitan Medical Building
825 So. 8th St. — Room 206
Minneapolis, Minn. 55404

Date _____

amount enclosed $_____

1974 MINNPAC/AMPAC Membership Renewal	$25.00

Please enclose top portion with payment to:

MINNPAC
Metropolitan Medical Office Building
825 South 8th Street, Room 206
Minneapolis, Minnesota 55404

Make check payable to MINNPAC.
Acceptance of corporate checks is prohibited by law.

(Copies of the MINNPAC/AMPAC reports filed with the appropriate supervisory officer are or will be available for purchase from the Supt. of Documents, U.S. Government Printing Office, Washington, D.C. 20402)

Dear Colleague:

Your MINNPAC/AMPAC dues for 1974 were not received with your county, state and AMA membership dues this year. This may have been an oversight or perhaps your MINNPAC dues were omitted because your society dues were paid by corporate check.

In any event it will be greatly appreciated if you will remit your $25.00 personal check by return mail in the enclosed reply envelope. Might we also suggest that you include an additional $25.00 as a MINNPAC/AMPAC contribution for your spouse.

As you know, 1974 is an all important election year. Your membership dollars will be used to help elect responsible candidates from both parties to Congress and our own state legislature.

MINNPAC is our only voice in the political arena working to establish a climate receptive to medicine's legislative objectives.

Your assistance is necessary if we are to make MINNPAC stronger.

Thank you for your support.

Sincerely,

R. L. Engwall, M.D., Chairman
MINNPAC Board of Directors

(Copies of the MINNPAC/AMPAC reports filed with the appropriate supervisory officer are or will be available for purchase from the Supt. of Documents, U.S. Government Printing Office, Washington, D.C. 20402)

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8 1 0 4 2 2 7 1 1 2 4

MINNESOTA MEDICAL POLITICAL ACTION COMMITTEE

Metropolitan Medical Building
825 So. 8th St. — Room 206
Minneapolis, Minn. 55404

Date _____

amount enclosed $_____

1976 MINNPAC/AMPAC Active Membership	$ 50.00
1976 MINNPAC/AMPAC Sustaining Membership	$100.00

Please enclose top portion with payment to:

MINNPAC
Metropolitan Medical Office Building
825 South 8th Street, Room 206
Minneapolis, Minnesota 55404

Make check payable to MINNPAC.
Acceptance of corporate checks is prohibited by law.

(Copies of the MINNPAC AMPAC reports filed with the appropriate supervisory officer are or will be available for purchase from the Supt. of Documents, U.S. Government Printing Office, Washington, D.C. 20402)

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TO DR. _____

Date _____, 197____

1976 Dues

County Medical Society ..... $ _____

Minnesota State Medical Association $225.00
(Includes $4.00 for the Physicians' Assistance Fund)

American Medical Association $250.00

*MINNPAC/AMPAC membership dues, for 1976 ..... $ 50.00

TOTAL AMOUNT DUE ..... $ _____

_____ County Medical Society

_____ Secretary-Treasurer

* Payment of MINNPAC/AMPAC membership dues, which is optional, is used to support medical political action and, therefore, is not deductible on Federal income tax returns.

Acceptance of corporate checks in payment of MINNPAC/AMPAC dues is prohibited by law.

(Copies of the MINNPAC/AMPAC reports filed with the appropriate supervisory officer are (or will be) available for purchase from the Supt. of Documents, U.S. Government Printing Office, Washington, D.C. 20402)

Make Check Payable to Your County Medical Society

MISSISSIPPI STATE MEDICAL ASSOCIATION

735 RIVERSIDE DRIVE
JACKSON, MISSISSIPPI 39216

02 STATEMENT OF DUES AND AMA-ERF GIFT FOR 1975 $_____ AMOUNT ENCLOSED FOR THE CHECKED ITEMS

D D D D D D D
S

54320
John D. Doe, M.D.
231 South Street
Jackson, Miss. 39216

MISSISSIPPI STATE MEDICAL ASSOCIATION
735 RIVERSIDE DRIVE
JACKSON, MISSISSIPPI 39216

PLEASE DETACH THIS PORTION AND RETURN WITH CHECK PAYABLE TO MISSISSIPPI STATE MEDICAL ASSOCIATION

	AMOUNT
54320	
Central Medical Society 1975 Dues	40.00
Mississippi State Medical Association 1975 Dues	125.00
American Medical Association 1975 Dues	110.00
Miss. Medical Political Action Committee 1975 Dues (Spouse Included)	20.00
American Medical Political Action Comm. 1975 Dues (Spouse Included)	20.00
Wife's Auxiliary 1975 State Dues	3.00
Wife's Auxiliary 1975 National Dues	4.00
AMA-ERF Contribution	

THE FOLLOWING ARE TAX DEDUCTIBLE: COMPONENT (local) SOCIETY DUES, MSMA DUES, AMA DUES, AND AMA-ERF GIFTS. AMA DUES ARE VOLUNTARY. MPAC AND AMPAC DUES ARE VOLUNTARY AND NOT TAX DEDUCTIBLE.

A COPY OF OUR REPORT, FILED WITH THE APPROPRIATE SUPERVISORY OFFICER IS OR WILL BE AVAILABLE FOR PURCHASE FROM THE SUPERINTENDENT OF DOCUMENTS, UNITED STATES GOVERNMENT PRINTING OFFICE, WASH. D.C. 20402

TOTAL BILLED 322.00

PLEASE KEEP THIS PORTION FOR YOUR PERMANENT TAX RECORDS

MISSISSIPPI STATE MEDICAL ASSOCIATION

MISSISSIPPI STATE MEDICAL ASSOCIATION

735 RIVERSIDE DRIVE
JACKSON, MISSISSIPPI 39216

STATEMENT OF DUES AND AMA-ERF GIFT FOR

$_____ AMOUNT ENCLOSED FOR THE CHECKED ITEMS

D D D D D D D

$

MISSISSIPPI STATE MEDICAL ASSOCIATION
735 RIVERSIDE DRIVE
JACKSON, MISSISSIPPI 39216

PLEASE DETACH THIS PORTION AND RETURN WITH CHECK PAYABLE TO MISSISSIPPI STATE MEDICAL ASSOCIATION

	AMOUNT
THE FOLLOWING ARE TAX DEDUCTIBLE COMPONENT (local) SOCIETY DUES, MSMA DUES, AMA DUES, AND AMA-ERF GIFTS. AMA DUES ARE VOLUNTARY. MPAC AND AMPAC DUES ARE VOLUNTARY AND NOT TAX DEDUCTIBLE. A COPY OF OUR REPORTS is FILED WITH THE FEDERAL ELECTION COMMISSION AND are AVAILABLE FOR PURCHASE FROM THE FEDERAL ELECTION COMMISSION, WASHINGTON, D.C.	TOTAL BILLED
PLEASE KEEP THIS PORTION FOR YOUR PERMANENT TAX RECORDS	

MISSISSIPPI STATE MEDICAL ASSOCIATION

8 1 2 1 2 2 7 1 1 2 7

MISSISSIPPI STATE MEDICAL ASSOCIATION

735 RIVERSIDE DRIVE
JACKSON, MISSISSIPPI 39216

STATEMENT OF DUES AND AMA ERF GIFT FOR 1978 $_____ AMOUNT ENCLOSED FOR THE CHECKED ITEMS 02

02

$

MISSISSIPPI STATE MEDICAL ASSOCIATION
735 RIVERSIDE DRIVE
JACKSON, MISSISSIPPI 39216

ION AND RETURN WITH CHECK
STATE MEDICAL ASSOCIATION

	AMOUNT
14200	
CENTRAL MEDICAL SOCIETY 1978 DUES	40.00
MISSISSIPPI STATE MEDICAL ASSOCIATION 1978 DUES	200.00
AMERICAN MEDICAL ASSOCIATION 1978 DUES	230.00
MISSISSIPPI POLITICAL ACTION COMMITTEE DUES (SPOUSE INCLUDED)	20.00
AMERICAN MEDICAL POLITICAL ACTION COMMITTEE DUES (SPOUSE INCLUDED)	20.00
MSMA AUXILIARY 1978 DUES	5.00
NATIONAL AUXILIARY 1978 DUES	7.00
AMA-ERF CONTRIBUTION	
THE FOLLOWING ARE TAX DEDUCTIBLE COMPONENT Local SOCIETY DUES, MSMA DUES, AMA DUES, AND AMA-ERF GIFTS	TOTAL BILLED
MPAC AND AMPAC DUES ARE VOLUNTARY AND NOT TAX DEDUCTIBLE.	
A COPY OF MPAC/AMPAC REPORTS ARE FILED WITH THE FEDERAL ELECTION COMMISSION AND ARE AVAILABLE FOR PURCHASE FROM THE FEDERAL ELECTION COMMISSION, WASHINGTON, D.C.	542.00

PLEASE KEEP THIS PORTION FOR YOUR PERMANENT TAX RECORDS

MISSISSIPPI STATE MEDICAL ASSOCIATION

February 17, 1978

Mr. William F. Roberts
MPAC
P.O. Box 5207
Jackson, Mississippi 39216

Dear Bill:

We are continuing to review joint solicitations for PAC memberships. We have received a copy of your 1978 statement.

The following language must appear somewhere on the bill (or included in the envelope) but not necessarily on the face or front page: "Contributions are not limited to the suggested amount. Neither the AMA nor the Mississippi State Medical Association will favor or disadvantage anyone based upon the amount of or failure to make PAC contributions. Contributions are subject to the limitations of FEC regulations, Sections 110.1, 110.2 and 110.5." Also, the solicitation should include the political purpose of the fund.

Attached is a copy of language which satisfies all the federal requirements and which has been prepared by AMPAC's legal council. If you have questions on this, please do not hesitate to contact the AMPAC office.

We feel we must point this out since we share a joint responsibility for membership solicitation.

Sincerely,

Linda Hudson
Assistant to the Director
LH:hc
Encl.

8100227 4129

State MS 1978

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?		✓
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?		✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?		✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?		✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?		✓

8104020410

8102274111

MINNESOTA MEDICAL POLITICAL ACTION COMMITTEE

Metropolitan Medical Building
825 So. 8th St. — Room 206
Minneapolis, Minn. 55404

Date _____

amount enclosed $_____

1976 MINNPAC/AMPAC Active Membership	**$ 50.00**
1976 MINNPAC/AMPAC Sustaining Membership	**$100.00**

Please enclose top portion with payment to:

MINNPAC
Metropolitan Medical Office Building
825 South 8th Street, Room 206
Minneapolis, Minnesota 55404

Make check payable to MINNPAC.
Acceptance of corporate checks is prohibited by law.

*Copies of the MINNPAC AMPAC reports filed with the appropriate supervisory officer are or will be available for purchase from the Sale of Documents, U.S. Government Printing Office, Washington, D.C. 20402.

TO DR. _____

Date _____, 197____

1976 Dues

County Medical Society	$ _____
Minnesota State Medical Association (Includes $4.00 for the Physicians' Assistance Fund)	$225.00
American Medical Association	$250.00
*MINNPAC/AMPAC membership dues, for 1976	$ 50.00
TOTAL AMOUNT DUE	$ _____

_____ County Medical Society

_____ Secretary-Treasurer

* Payment of MINNPAC/AMPAC membership dues, which is optional, is used to support medical political action and, therefore, is not deductible on Federal income tax returns.

Acceptance of corporate checks in payment of MINNPAC/AMPAC dues is prohibited by law.

(Copies of the MINNPAC/AMPAC reports filed with the appropriate supervisory officer are (or will be) available for purchase from the Supt. of Documents, U.S. Government Printing Office, Washington, D.C. 20402)

Make Check Payable to Your County Medical Society

8104927412

8104027413

MINNESOTA MEDICAL POLITICAL ACTION COMMITTEE

Post Office Box 30292
Saint Paul, Minnesota 55175

Date _____

amount enclosed $_____

1978 MINNPAC/AMPAC Active Membership	$ 50.00
1978 MINNPAC/AMPAC Sustaining Membership	$100.00

Please enclose top portion with payment to:

MINNPAC
Post Office Box 30292
St. Paul, Minnesota 55175

Make check payable to MINNPAC.
Acceptance of corporate checks is prohibited by law.

If your practice is incorporated, MINNPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the MSMA solicits the funds or coordinates the specific dollar amount of any federal PAC contribution. Copies of MINNPAC and AMPAC reports are available in the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the reporting limits, Regulations, Section 104.3 (a)(3)(i) and 110.5(c)(2)(iii) and applicable reports are filed quarterly. MINNPAC and AMPAC contributions are not deductible on your Federal Income Tax return.

State Minnesota '78

Checklist - Requirements for joint fund raising solicitations.

		Yes	No
1.	Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2.	Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3.	Does the solicitation sufficiently include the political purpose of the fund?	✓	
4.	Does the solicitation sufficiently show the contribution is voluntary?	✓	
5.	Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6.	Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7.	Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8.	Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

811027041414

May 11, 1978

AMPAC

Mr. G. Brian Zins
2021 11th Avenue
Suite 12
Helena, Montana 59601

Dear Brian:

Your president, Dr. James K. Cope gave the PAC a good boost in the recent bulletin from the Montana Medical Association (April 1978). However I did want to remind you that since it is a solicitation, it must meet the requirements of joint fund raising. I have enclosed a sheet on requirements for joint fund raising solicitations. We encourage PAC's to solicit in their newsletters, journals and bulletins and hope that you will continue to do so. When you do, please be sure to include these requirements.

Sincerely,

Linda Hudson
Assistant to the Director

LH:hc
Encl.

Dan E. Kenyon MD
[illegible]
[illegible] City, California
[illegible] MD
[illegible]
[illegible], Pennsylvania
William L. Walton
Executive Director and Treasurer
Mrs. Lee Ann Elliott
Associate Executive Director and Assistant Treasurer

Mrs. John M. Chernelli
[illegible]
[illegible] MD
[illegible]
[illegible]
James C. MacLaggan MD
San Diego, California

Fred C. Kinney MD
[illegible]
John M. Smith, Jr. MD
[illegible]
James C. Van Trees MD
[illegible]
George T. Wilkins MD
Granite City, Illinois

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

State MT '78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	___	✓
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	___	✓
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	___
4. Does the solicitation sufficiently show the contribution is voluntary?	___	✓
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	___	✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	___	✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	___	✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	___	✓

8102301416

MEMBERSHIP DUES STATEMENT — 1978

ACTIVE MEMBER

Component Medical Society	$
Montana Medical Association	$285.00*
American Medical Association	$250.00
SUB-TOTAL	$
MONTPAC and AMPAC	$ 20.00**
TOTAL	$

PLEASE MAKE CHECK(S) PAYABLE TO MONTANA MEDICAL ASSOCIATION

*Regular dues $200; special assessments, 1978 only: $50 for the continued study of Montana physicians' self-insurance for professional liability; $25 for MMERF; $10 for the Centennial Celebration. Under the Bylaws membership in good standing requires payment of dues and assessments.

**IF YOUR PRACTICE IS INCORPORATED, MONTPAC AND AMPAC VOLUNTARY POLITICAL CONTRIBUTIONS SHOULD BE WRITTEN ON A PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the MMA will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of MONTPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2, and 110.5. (Federal regulations require this notice.)

DUES ARE DELINQUENT AFTER MARCH 31, 1978

AMA SPECIALTY JOURNALS

- ☐ American Journal of Diseases of Children
- ☐ Archives of Dermatology
- ☐ Archives of General Psychiatry
- ☐ Archives of Internal Medicine
- ☐ Archives of Neurology
- ☐ Archives of Ophthalmology
- ☐ Archives of Otolaryngology
- ☐ Archives of Pathology
- ☐ Archives of Surgery

Check desired publication to be sent in addition to AMA News and JAMA, as one of the benefits of AMA membership.

Please print spouse's first name and middle initial: _____

8104277

State Maryland 78

Checklist - Requirements for joint fund raising solicitations.

		Yes	No
1.	Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2.	Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3.	Does the solicitation sufficiently include the political purpose of the fund?	✓	
4.	Does the solicitation sufficiently show the contribution is voluntary?	✓	
5.	Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6.	Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7.	Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8.	Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be made on a personal check or its equivalent?	✓	

8101274118

AUG 25 1977

MONTANA MEDICAL ASSOCIATION

2021 Eleventh Avenue • Suite 12 • Helena, Montana 59601

August 23, 1977
Tuesday

Thomas C. Norton, Coordinator
Political Education - AMPAC
P. O. Box 4449
Chicago, Illinois 60680

Dear Tom:

For the 1978 dues billing statements of this Association it is contemplated, at this time, to once again include an amount for MONTPAC and AMPAC.

Enclosed is a copy of the last dues billing statement upon which this was done. However, prior to actually undertaking this project may we request your review of the enclosed, your ideas and your suggestions upon such billing, etc.

We do thank you in advance for your concern and for your cooperation.

All best wishes to you.

Sincerely,

G. Brian Zins
Executive Director

GBZ:sc
Enclosure

cc Colvin H. Agnew, M.D., President
Mark B. Listerud, M.D., Chairman, MONTPAC

MEMBERSHIP DUES STATEMENT — 1976
ACTIVE MEMBER

Component Medical Society	$
Montana Medical Association	$300.00*
American Medical Association	$250.00
SUB-TOTAL	$
MONTPAC and AMPAC	$ 20.00**
TOTAL	$

PLEASE MAKE CHECK(S) PAYABLE TO MONTANA MEDICAL ASSOCIATION

*Regular dues $200.00, special assessment of $100.00 for 1976 only. Under the Bylaws membership in good standing requires payment of dues and assessments.

**PLEASE USE PERSONAL CHECK only in payment of this $20 voluntary non-tax deductible amount, in that federal and state law prohibit corporate contribution. A copy of the report filed with the appropriate supervisory officer, is (or will be) available for purchase from the Superintendent of Documents, U.S. Government Printing Office, Washington, D.C. 20402.

DUES ARE DELINQUENT AFTER MARCH 31, 1976.

If your entry in the Rocky Mountain Medical Journal — Directory of Physicians is incorrect, please indicate correction here:

_____

8104027411

MONTANA MEDICAL ASSOCIATION

2021 Eleventh Avenue • Suite 12 • Helena, Montana 59601

BULLETIN

Vol. 33, No. 11 April, 1978

PRESIDENT'S MESSAGE

Physicians and their wives are so very often opinion makers in their communities. Let us take advantage of this by lending our good names and support to good candidates in the forthcoming election. You are all aware of what big government and bureaucracy are doing to medicine and the American people. Support honest candidates who will work to reduce bureaucratic interference. . . Help preserve the American system by supporting the political process - support MONTPAC - send your contribution to the Executive Office or to Alice Agnew, 2705 Palm Drive, Billings, MT, 59102, or to Mark B. Listerud, M.D., P. O. Box 837, Wolf Point, MT 59201.

James K. Cope, M.D., President

NEW BENEFITS FOR MEMBERS

During the February 25 meeting of the members of the Executive Committee three new programs were endorsed for participation by members of the Association. A Permanent Portable Life Insurance Plan (PP-65) was endorsed. The insurance will be available not only to members but also will be an attractive benefit to employees of members. . . A program was also endorsed for member physicians in bond investing. It will allow a substantial reduction in sales costs of bonds. . . Also endorsed was the "TCP Office Protection Program" which will provide members essential professional office coverages in addition to their regular insurance. One prime benefit is equipment may be insured at replacement cost. . . Additional information about these programs will be presented to all member physicians by a special mailing in

8104027122

the near future.

AMA-ERF — March is the traditional month for distribution of funds to medical schools by the American Medical Association Education and Research Foundation. During the calendar year 1977 the AMA-ERF Medical School Fund received $1.2 million in contributions to be distributed as direct unrestricted grants. Included in this figure is $5,056.90 from Montana physicians and spouses which was designated for the WAMI Program. Your gifts also made it possible for the AMA-ERF Student Loan Guarantee Fund to aid 5,167 medical students and physicians-in-training with a total loan value of $7,348,900. . . The cost of medical education, like just about everything else, continues to rise for the schools and the students. Your support of medical education is needed more than ever so I hope you will take this opportunity to send a gift to AMA-ERF AUXILIARY FUND. Tell me where you wish your contribution to go. Designate your own or all medical schools - remember that the unrestricted nature of AMA-ERF grants make them particularly valuable. Specify the Student Loan Guarantee Fund - keep in mind that every dollar you give to the Loan Fund make $12.50 available in loans to your future colleagues when they need it most (Median tuition among public medical schools for in-state students is now $1,319; for out-of-state students $2,840. Median tuition at private medical schools this year is $5,000 while in 1973-74 it was $2,500.) Or designate your gift for the WAMI Program at the University of Washington Medical School. Mail your check to me, Mrs. Donald L. Forbeck, AMA-ERF Chairman, 3245 Third Avenue South, Great Falls, MT, 59405.

PHYSICIANS IN THE NEWS — Charles D. Jennings, M.D., Great Falls, was recently elected to associate membership in the American Society for Surgery of the Hand at its annual meeting in Dallas. The Society's membership is limited to elected members who have special interest and expertise in problems of the hand. Doctor Jennings is a member of the Great Falls Orthopaedic Associates. Our congratulations to him.

BEGIN TO DO YOUR THING AND DONATE IT TO THE MDA'S CENTENNIAL ARTS AND CRAFTS DISPLAY AND SALE, OCTOBER 5-6, 1978 -- BILLINGS

8104027423

WORKSHOPS ON ROLE OF MEDICAL DIRECTORS

The Montana Foundation for Medical Care has contracted with the Montana Medical Education and Research Foundation to present one-day workshops on the role of medical directors in long-term care facilities. The workshops will be presented in Miles City, April 26; Wolf Point, May 5; Great Falls, May 10; Billings, May 17; Butte, May 24; and Missoula, May 31. Appropriate announcements have been forwarded to administrators of all long-term care facilities in the state requesting that such announcements be presented to medical directors. It is hoped that all physicians in these positions will be able to participate in one of the workshops.

THE MENNINGER FOUNDATION

This summer the Menninger Foundation is again sponsoring two workshops for "Physicians and their Families" to be held in Estes Park, Colorado, June 13-23 and August 13-18. These workshops have been specially designed to reacquaint the physician with family dynamics and the stages families go through in their growth. The course has been accepted for twenty-five hours of Category 1 credit for the AMA Physician's Recognition Award and a like number of prescribed credit hours for the American Academy of Family Physicians. Further information may be obtained from June Housholder, Division of Continuing Education, The Menninger Foundation, P. O. Box 829, Topeka, KS. 66601.

LOCUM TENENS

N. I. Hirsch, M.D. has informed the Executive Office that he desires a locum tenens in Montana from June 10 for a period of approximately four to six weeks. Doctor Hirsch is a general practitioner and may be contacted by speaking with his son-in-law, Roy F. Davis, M.D., of the Billings Clinic by telephoning him at 252-4141 (Office) or 248-8068 (Home).

Marjorie Rittwagen, M.D. recently contacted the Executive Office stating she would be available for a locum tenens during the month of August. Doctor Rittwagen is a general practitioner and may be reached by contacting her at 331 East 71 Street, New York,

8104027124

August 30, 1977

C. Brian Zins
2021 Eleventh Avenue
Helena, Montana 59601

Dear Brian:

Your letter of August 23, 1977 to Tom Norton has been referred to me for reply. We are very pleased that you sent us the solicitation form for review since there are several important things that are not now included on the MONTPAC/AMPAC billing. Attached is a check list of requirements for joint fund raising solicitations which shows the additions which are necessary.

The paragraph which incorporates all the necessary information can be found beginning on page 4 of the attached opinion of Counsel dated September 9, 1977. A printers page which shows how the paragraph can be reduced is also included.

This topic was covered at an AMPAC conference on the Federal Election Law last October. For your information I have included the speech on the topic of joint fund raising which develops the whole subject. Also, we have included an opinion of Counsel of the subject of tax deductability.

Since we share a joint responsibility for making sure that the solicitation meets the requirements of both the law and the regulations we appreciate the opportunity to make sure that all the requirements are met.

If you have any questions, please give me a call.

Sincerely,

Mrs. Lee Ann Elliott
Associate Executive Director

August 30, 1977

G. Brian Zins
2021 11th Ave., Suite 12
Helena, Montana 59601

Dear Brian:

Thanks for the letter of August 23rd. Your solicitation looks great and we commend your decision to include AMPAC on the bill.

Looking forward to seeing you with Dr. Lewis in Missoula on September 28 - 29.

With Best Wishes,

Thomas C. Norton
Political Education Coordinator

TCN/ph

8104227112 5

AUG 25 1977

MONTANA MEDICAL ASSOCIATION

2021 Eleventh Avenue • Suite 12 • Helena, Montana 59601

August 23, 1977
Tuesday

Thomas C. Norton, Coordinator
Political Education - AMPAC
P. O. Box 4449
Chicago, Illinois 60680

Dear Tom:

For the 1978 dues billing statements of this Association it is contemplated, at this time, to once again include an amount for MONTPAC and AMPAC.

Enclosed is a copy of the last dues billing statement upon which this was done. However, prior to actually undertaking this project may we request your review of the enclosed, your ideas and your suggestions upon such billing, etc.

We do thank you in advance for your concern and for your cooperation.

All best wishes to you.

Sincerely,

G. Brian Zins
Executive Director

GBZ:sc
Enclosure

cc Colvin H. Agnew, M.D., President
Mark B. Listerud, M.D., Chairman, MONTPAC

8102271125

MEMBERSHIP DUES STATEMENT — 1976
ACTIVE MEMBER

Component Medical Society	$
Montana Medical Association	$300.00*
American Medical Association	$250.00
SUB-TOTAL	$
MONTPAC and AMPAC	$ 20.00**
TOTAL	$

PLEASE MAKE CHECK(S) PAYABLE TO MONTANA MEDICAL ASSOCIATION

*Regular dues $250.00, special assessment of $100.00 for 1976 only. Under the Bylaws membership in good standing requires payment of dues and assessments.

**PLEASE USE PERSONAL CHECK only in payment of this $20 voluntary non-tax deductible amount, as that federal and state law prohibit corporate contribution. A copy of the report filed with the appropriate supervisory officer, is (or will be) available for purchase from the Superintendent of Documents, U.S. Government Printing Office, Washington, D.C. 20402.

DUES ARE DELINQUENT AFTER MARCH 31, 1976.

If your entry in the Rocky Mountain Medical Journal — Directory of Physicians is incorrect, please indicate correction here:

_____

3102271127

State Montana

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?		✓
3. Does the solicitation sufficiently include the political purpose of the fund?		✓
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?		✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?		✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?		✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

8104027118

MEMBERSHIP DUES STATEMENT — 1976
ACTIVE MEMBER

Component Medical Society	$
Montana Medical Association	$300.00*
American Medical Association	$250.00
SUB-TOTAL	$
MONTPAC and AMPAC	$ 20.00**
TOTAL	$

PLEASE MAKE CHECK(S) PAYABLE TO MONTANA MEDICAL ASSOCIATION

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DUES ARE DELINQUENT AFTER MARCH 31, 1976.

If your entry in the Rocky Mountain Medical Journal — Directory of Physicians is incorrect, please indicate correction here:

_____

8 1 0 1 0 2 7 4 1 5 0

STATEMENT OF DUES FOR THE YEAR 1977

.....County Medical Society ..... $	*
Nebraska Medical Association	120.00*
American Medical Association	250.00*
NEBPAC and AMPAC (Contribution voluntary — Amount guideline only)	25.00**
Aux. NEBPAC & AMPAC " " " " "	25.00**
Nebraska Medical Auxiliary (State & National)	11.00*
Total $	

* DEDUCTIBLE ON FEDERAL INCOME TAX RETURN

DO NOT WRITE IN THIS SPACE

**NebMedPAC and AMPAC each file reports with the Federal Election Commission which are available for purchase from the Federal Election Commission, Washington, D.C.

**NebMedPac as well as AMPAC independently and separately use contributions in support of political campaigns of candidates approved by the Board of the organization providing such support.

**Federal Election laws limit the amount an individual can contribute in any election. Your contribution should not exceed $1,000.

**If your practice is incorporated, Nebraska MEDPAC and AMPAC voluntary political contributions should be written on a personal check.

NMA COPY

DO NOT mail your dues to the Nebraska Medical Assn. Make your check payable to the component society and mail directly to the treasurer of your society.

PLEASE CHECK THE DUES AND CONTRIBUTIONS INCLUDED IN YOUR REMITTANCE

8 1 2 1 2 7 4 1 3 1

STATEMENT OF DUES FOR THE YEAR 1973

_____County Medical Society....	$	
Nebraska Medical Association	100.00*	
American Medical Association	110.00*	(Voluntary)
NEBPAC and AMPAC	25.00**	(Voluntary)
Nebraska Medical Foundation	10.00***	(Voluntary)
Total		

* These dues are deductible on Federal income tax return.

** This contribution supports Medical Political Action and therefore is not deductible on Federal income tax return.

*** This contribution supports medical and para-medical student loan program and is deductible on Federal tax return.

NOTE

A.M.A. SPECIALTY JOURNALS ARE NO LONGER AVAILABLE AS A BENEFIT OF MEMBERSHIP. THE PUBLICATION OF THESE SPECIALTY JOURNALS HOWEVER WILL BE CONTINUED BUT WILL BE AVAILABLE ON SUBSCRIPTION ONLY.

A copy of the Nebraska MEDPAC report filed with the appropriate supervisory officer is available for purchase from the Superintendent of Documents, U.S. Government Printing Office, Washington, D.C. 20402.

NMA COPY

DO NOT mail your dues to the Nebraska Medical Assn. Make your check payable to the component society and mail directly to the treasurer of your society.

PLEASE CHECK THE DUES AND CONTRIBUTIONS INCLUDED IN YOUR REMITTANCE

American Medical
Political Action Committee

Mailing Address PO Box 4449
Chicago Illinois 60680

Telephone
312 644 1585

Offices Located at
535 North Dearborn Street

AMPAC

October 7, 1977

Mr. Kenneth Neff
1902 First Natl. Bank Bldg.
Lincoln, Nebraska 68508

Dear Ken:

Upon returning to the AMPAC office we scrutinized your statement of dues for the year 1977 and would like to make some comments.

Attached you will find a check list on the requirements for joint fund raising solicitation. As you can see everything is in good order except for item No. 7 which points out that the amount contributed by an individual to a political action committee is $5,000 rather than $1,000 as printed on your bill.

Also, if you would like to save space, you could make those four paragraphs in to one paragraph since they all fall under the same double asterisk. In addition Ken, I am enclosing the suggested paragraph which AMPAC feels is the shortest paragraph but which complies with all the Federal Election Law requirements.

Ken, since AMPAC and NMEDPAC solicit funds jointly, we feel it is imperative that we work together in preparation of membership solicitations. AMPAC and NMEDPAC share a joint responsibility to make sure that the appropriate notices required by the Federal Election Campaign Act of 1971 and its Amendments appear on the solicitation.

continued -

Rex E Ferguson MD
Chairman
Oklahoma City Oklahoma
Michael P Lewis MD
Secretary
Pittsburgh Pennsylvania
William L Watson
Executive Director and
Treasurer
Mrs. Lee Ann Elliott
Associate Executive Director and
Assistant Treasurer

Eugene J Farber Jr MD
Wilmington Delaware
Mrs. John M Cromwell
Portland Oregon
William H Cooper MD
Washington DC
W J Lewis MD
Dayton Ohio

James C Hutchinson MD
San Francisco California
John M Smith Jr MD
San Antonio Texas
Joseph C Van Thiem MD
Costa Mesa California
George T Williams MD
Grand Cay Kansas

Federal Election Commission

AMPAC

We look forward to working with you and hope that this is of some service to your organization. Dr. Wilkins, Roy Pfautch, Pete and I all enjoyed our visit to Nebraska and were pleased with the turnout and the enthusiasm shown by Nebraska physicians.

Sincerely,

Linda Hudson
Assistant to the Director

LH:hc
Encl.

cc: Robert F. Shapiro, M.D.

81202714133

American Medical
Political Action Committee

Mailing Address PO Box 4449
Chicago Illinois 60680

Telephone
312 644 1585

Offices Located at
535 North Dearborn Street

LHE

AMPAC

October 7, 1977

Mr. Kenneth Neff
1902 First Natl. Bank Bldg.
Lincoln, Nebraska 68508

Dear Ken:

Upon returning to the AMPAC office we scrutinized your statement of dues for the year 1977 and would like to make some comments.

Attached you will find a check list on the requirements for joint fund raising solicitation. As you can see everything is in good order except for item No. 7 which points out that the amount contributed by an individual to a political action committee is $5,000 rather than $1,000 as printed on your bill.

Also, if you would like to save space, you could make those four paragraphs in to one paragraph since they all fall under the same double asterisk. In addition Ken, I am enclosing the suggested paragraph which AMPAC feels is the shortest paragraph but which complies with all the Federal Election Law requirements.

Ken, since AMPAC and NMEDPAC solicit funds jointly, we feel it is imperative that we work together in preparation of membership solicitations. AMPAC and NMEDPAC share a joint responsibility to make sure that the appropriate notices required by the Federal Election Campaign Act of 1971 and its Amendments appear on the solicitation.

continued -

Ira C Kerr MD
Chairman
Oklahoma City Oklahoma
Michael P Lewis MD
Secretary
Pittsburgh Pennsylvania
William L Watson
Executive Director and
Treasurer
Mrs. Lee Ann Elliott
Associate Executive Director and
Assistant Treasurer

Edgar T Beddingfield Jr MD
Wilson North Carolina
Mrs. John M Chenault
Decatur Alabama
William H Cooper MD
Washington DC
W J Lewis MD
Dayton Ohio

James C MacGregor MD
San Diego California
John H Smith Jr MD
San Antonio Texas
Joseph C Van Thron MD
Cocoa Beach Florida
George T Wilkins MD
Granite City Illinois

A copy of our report(s) filed with the Federal Election Commission is available for purchase from the Federal Election Commission Washington DC

8 1 0 4 0 2 7 1 1 3 5

STATEMENT OF DUES FOR THE YEAR 1978

.....County Medical Society	$
Nebraska Medical Association	200.00*
American Medical Association	250.00*
NEBPAC and AMPAC (Contribution voluntary — Amount guideline only)	25.00**
Aux. NEBPAC & AMPAC " " " " "	25.00**
Nebraska Medical Foundation	10.00*
Total	$

* DEDUCTIBLE ON FEDERAL INCOME TAX RETURN

DO NOT WRITE IN THIS SPACE

**Corporate contributions are prohibited. If your practice is incorporated, individuals in the corporation can make NebMedPAC and AMPAC voluntary political contributions by personal check. Contributions are not limited to or required by the suggested amount. Neither the AMA nor the NMA will favor or disadvantage anyone based on the amounts of or failure to make PAC contributions. Copies of NebMedPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC regulations, section 110.1, 110.2, and 110.5. (Federal regulations require this notice). NebMedPAC as well as AMPAC independently and separately use contributions in support of political candidates approved by the Board of the organization providing such support.

NMA COPY

PLEASE MAKE CHECK PAYABLE TO N.M.A. AND MAIL FIRST TWO COPIES OF STATEMENT TO:
Nebraska Medical Assn. 1902 First Natl. Bank Bldg. Lincoln, Nebr. 68508

Please check the dues and contributions included in your remittance.

March 7, 1978

Mr. Kenneth Neff
1902 First Natl Bank Bldg.
Lincoln, Nebraska 68508

Dear Ken:

In keeping with our joint fund raising responsibilities, AMPAC would like to advise you that while your joint billing statement meets most of the requirements for joint fund raising solicitation there are two omissions. The solicitation does not sufficiently inform the person of his right to refuse to contribute and it does not inform the contributor that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5. I am enclosing a copy of the requirements for joint fund raising which you might want to use when you next print your statements.

Sincerely,

Linda Hudson
Assistant to the Director

LH:hc
Encl.

81249244436

State Nebraska 78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?		✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?		✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

8124137

8 1 0 1 0 2 7 1 1 3 9

FOR OFFICE USE ONLY

Amt. Rec'd ..... receipt No. ..... Date .....

	Transmitted Date & Ck No.
County	
NSMA	
AMA	
Building	
NEMPAC/AMPAC	
AMA-ERF	
WJM	
NSMA Wom . Aux	

1977 DUES STATEMENT

Make check payable to:

NEVADA STATE
MEDICAL ASSOCIATION
3660 Baker Lane
Reno, Nevada 89509
(702) 825-6788

Doctor: Please keep the original copy for your files and mail duplicate with your check to the above address. Dues are delinquent after March 1, 1977.

..... Medical Society $	.....
Nevada State Medical Association	260.00
American Medical Association	250.00
*NSMA Building Assessment	———
NEMPAC-AMPAC (Political Action Committee)	25.00
AMA-ERF (Education-Research Foundation)	20.00
TOTAL $	———

AMA-ERF contribution to be made to the University of Nevada School of Medical Sciences or school of your choice.

SCHOOL

*One-time assesment of $100.00 for all neew NSMA members payable within 3 years from date of membership.

† "IF YOUR PRACTICE IS INCORPORATED, NEMPAC AND AMPAC VOLUNTARY POLITICAL CONTRIBUTIONS SHOULD BE WRITTEN ON A PERSONAL CHECK. CONTRIBUTIONS ARE NOT LIMITED TO THE SUGGESTED AMOUNT. NEITHER THE AMA NOR THE NSMA WILL FAVOR OR DISADVANTAGE ANYONE BASED ON THE AMOUNTS OF OR FAILURE TO MAKE PAC CONTRIBUTIONS. COPIES OF NEMPAC AND AMPAC REPORTS ARE FILED WITH THE FEDERAL ELECTION COMMISSION AND ARE AVAILABLE FOR PURCHASE FROM THE FEDERAL ELECTION COMMISSION, WASHINGTON D. C. CONTRIBUTIONS ARE SUBJECT TO THE LIMITATIONS OF FEC REGULATIONS, SECTIONS 110.1, 110.2, AND 110.5 (FEDERAL REGULATIONS REQUIRE THIS NOTICE)."

Typed

8 1 0 1 0 2 7 1 1 3 9

FOR OFFICE USE ONLY:

$ _____ # _____ DATE _____

1978 DUES STATEMENT

Make Check payable to:

NEVADA STATE MEDICAL ASSOCIATION

3660 Baker Lane
Reno, Nevada 89509
(702) 825-6788

DOCTOR: Please retain white copy; return yellow copy with your check.

DUES ARE DELINQUENT AFTER MARCH 1, 1978.

Please check:

☐ _____ County Medical Society/NSMA	_____
☐ American Medical Association	250.00
☐ *NSMA Building Assessment	_____
☐ **NEMPAC-AMPAC (Political Action Committees)	25.00
☐ AMA-ERF (Educational-Research Foundation)	20.00
TOTAL:	_____

AMA-ERF contribution to be made to the University of Nevada School of Medical Sciences or school of your choice.

SCHOOL _____

*One-time assessment of $100.00 for all new NSMA members payable within 3 years from date of membership.

** IMPORTANT: "If your practice is incorporated, NEMPAC and AMPAC voluntary political contributions should be written on a personal check.

Contributions are not limited to the "suggested" amount. Neither the AMA nor the NSMA will favor or disadvantage anyone based on the amounts of or failure to make PAC contributions. Reports of NEMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington D.C. Contributions [illegible] Federal regulations sections 114.1, 114.2 and 114.5. Federal regulations require this notice.

State Nevada 1972

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, _____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

8 1 2 4 2 7 6 1 1 0

Remit by PERSONAL Check (no corporation checks, please) payable to:

1977-MEMBERSHIP RENEWAL

JEMPAC, P.O. Box 904, Trenton New Jersey 08605
(New Jersey Medical Political Action Committee)

Name .....

Address .....

City ..... Zip Code .....

County Society .....

Sustaining Member	$100
Family* (physician and spouse)	$ 50
Active Member	$ 35
Spouse only*	$ 20

(Contribution includes membership in AMPAC)
(American Medical Political Action Committee)

*Name of Spouse ..... Home address .....

If you are a member for 1977 or if you have received more than one bill, our apologies.

3 1 2 1 0 2 7 1 1 1 1

A COPY OF OUR REPORT, FILED WITH THE APPROPRIATE SUPERVISORY OFFICER IS (OR WILL BE) AVAILABLE FOR PURCHASE FROM THE SUPERINTENDENT OF DOCUMENTS, UNITED STATES GOVERNMENT PRINTING OFFICE, WASHINGTON, D. C. 20402.

MEMO from the desk of
JUNE O'HARE

FEB 20 1978

Dear Tom:

This is our billing form for 1978.

If I can be of any further assistance, please do not hesitate to call upon me.

Sincerely,

February 17, 1978

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1977 MEMBERSHIP

Membership Category(s)

	Mem
Active member	35.
Active member & spouse	35.
Sustaining member & spouse	100.
Spouse only	
Sustaining member only	100.

ACTIVE MEMBERSHIP: Identifies the activist among peers and makes I JEMPAC and of AMPAC and e AMPAC's Newsletter POLITICAL JEMPAC's periodical publications.

MEMBER AND SPOUSE MEMBERSHIP: It creates a very effective team for enhances their effectiveness beyond by two people working separately.

SUSTAINING MEMBERSHIP: The leade Identifies the member as a political aid demonstrates his wish to suppo ing a substantial contribution of $10 ... Candidate Support Fund. Sustaining members become members of AMPAC receive the prestigious "99 plus lapel tie tack pin", and subscription to all of AMPAC's and JEMPAC's periodical publications.

MEMBERSHIP OF SPOUSE: Identifies spouse as a political activist among peers and makes her or him a full member in JEMPAC and AMPAC and entitled to receive AMPAC's Newsletter POLITICAL STETHOSCOPE and JEMPAC's periodical publications.

How to Join

Select membership category, complete attached registration form and mail to JEMPAC along with your personal check drawn in the amount of the membership category you select.

Please give your spouse's name whether a member or not.

Also, please give your home address. It is needed to determine your legislative and Congressional Districts and to identify, for you, your legislators and Congressmen.

TEAR HERE

Return To: JEMPAC Membership Registration
c/o Medical Society of New Jersey, P. O. Box 904, Trenton, New Jersey 08605

I wish to join JEMPAC in the following membership category: (See descriptions in pamphlet)

- ☐ Active member ..... $ 35.00
- ☐ Active member & Spouse ..... $ 50.00
- ☐ Sustaining member and Spouse $115.00
- ☐ Spouse only ..... $ 15.00
- ☐ Sustaining member only $100.00

I enclose my **personal check** in the amount of ..... My Spouse's full name is: .....

My Home Address is: .....

☐ Please send me the names of my state legislators and congressman, along with their addresses at which I may contact them concerning legislative and congressional matters.

My Name is: ..... (first / middle initial / last)

Address ..... (number / street / county)

Municipality ..... Zip Code ..... State .....

New Jersey Medical Political Action Committee

JEMPAC

P.O. Box 904 • Trenton, New Jersey 08605

3 1 7 1 2 3 7 1 1 1 3

1977 MEMBERSHIP REGISTRATION

Membership Category(s)

	Contribution		Total
	Member	Spouse	
Active member	35.00		35.00
Active member & spouse	35.00	15.00	50.00
Sustaining member & spouse	100.00 plus	15.00	115.00
Spouse only		15.00	15.00
Sustaining member only	100.00		100.00

ACTIVE MEMBERSHIP. Identifies the member as a political activist among peers and makes him a full member of JEMPAC and of AMPAC and entitles him to receive AMPAC's Newsletter POLITICAL STETHOSCOPE and JEMPAC's periodical publications.

MEMBER AND SPOUSE MEMBERSHIP. Is encouraged because it creates a very effective team for political activism that enhances their effectiveness beyond that usually achieved by two people working separately.

SUSTAINING MEMBERSHIP. The leadership category which identifies the member as a political leader among peers and demonstrates his wish to support JEMPAC by mailing a substantial contribution of $100.00 or more to the Candidate Support Fund. Sustaining members become members of AMPAC receive the prestigious "99 plus lapelle tack pin", and subscription to all of AMPAC's and JEMPAC's periodical publications.

MEMBERSHIP OF SPOUSE. Identifies spouse as a political activist among peers and makes her or him a full member in JEMPAC and AMPAC and entitled to receive AMPAC's Newsletter POLITICAL STETHOSCOPE and JEMPAC's periodical publications.

How to Join

Select membership category, complete attached registration form and mail to JEMPAC along with your personal check drawn in the amount of the membership category you select.

Please give your spouse's name whether a member or not.

Also, please give your home address. It is needed to determine your Legislative and Congressional Districts and to identify, for you, your Legislators and Congressmen.

TEAR HERE

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- ☐ Spouse only ..... $ 15.00
- ☐ Sustaining member only $100.00

I enclose my **personal check** in the amount of ..... My Spouse's full name is: .....

My Home Address is: .....

☐ Please send me the names of my state legislators and congressman, along with their addresses at which I may contact them concerning legislative and congressional matters.

My Name is: .....
first middle initial last

Address .....
number street county

Municipality ..... Zip Code ..... State .....

3 1 0 1 0 2 7 1 1 1 4

WHAT or WHO is JEMPAC? We are your medical colleagues who, with our spouses, have banded together for the purpose of molding the New Jersey medical profession into an effective political force by assisting doctors and their spouses in learning the WHY of the political process and the HOW of becoming involved in effective political action.

Let me tell you **WHY you should** and **HOW you can!**

Why should you? It's simple; either you join with others with a political philosophy similar to yours and master the political process or you will be mastered by those who do.

What does that mean? It means that in our Nation, which is based on laws, more and more laws are being passed that are having an increasingly profound effect on your public, private, and professional lives. **If you are satisfied** with what is happening to you, do no more and read no further. **If you are not satisfied** with what is happening to you, it means that others with a political philosophy different from yours have taken the time and made the effort to master the political process, and through it are relentlessly mastering your lives — public, private, and professional.

How are they doing that? They are selecting, electing, and maintaining a continuing relationship with just eight elected officials in your Legislative and Congressional Districts who are passing the State and Federal laws that are impacting on your lives. Since elected officials are more prone to respond favorably to those constituents who helped them get elected and keep in touch with them, **you are being ignored, and mastered if you are not actively involved in the political process.**

What is the Political Process? It is Democracy in action. More specifically, it is the process of selecting, electing, and maintaining a continuing relationship with only **eight elected officials** from your State Legislative and Federal Congressional Districts. At the **State level** these include: the Governor, one State Senator and two Assemblymen from your State Legislative District. At the **Federal level** these include: The President, two Federal Senators at large and one Federal Representative from your Federal Congressional District. Do these eight officials know you exist? Do they care? **Effective political action is making sure they do!**

What can one person do? Well, if you act alone, only about one vote's worth; but **one person can do a lot** when he joins with many others of like mind and works cooperatively in the political process.

What can 350,000 physicians do among 220 million countrymen? You can't outvote them, but you sure can attempt to **lead** them. Since you are among the most intelligent, highly educated and most respected people in our nation, **your potential for leadership is unequaled.** In addition, you are well paid — and therefore you have money for political activism — and your medical organizations permeate all parts of the country in a manner that makes an ideal framework for political activism. Add to these assets a commitment of a portion of your time, talents, and resources to the political process and you will have a very effective political force with the potential of favorably influencing the legislative process when it is dealing with matters that have an impact on medicine.

How do you get started? I suggest four steps to begin with:

FIRST: Join JEMPAC along with your colleagues in your Legislative and Congressional Districts.

SECOND: Voluntarily **commit a definite portion** of your time, talents, and resources to the political process.

THIRD: Sign up for a JEMPAC Seminar on the "WHY and the HOW of the Political Process." We will help you get started by **teaching you** what you need to know to be **effective in the** political process. Dates and places will be announced shortly.

FOURTH: Establish a Medical Candidate Support Committee in your State Legislative District. Physicians and their wives working together make a very effective political force.

There is no time to spare! The 1977 New Jersey Gubernatorial and Legislative campaigns are already being organized. More and more candidates are announcing their intention to run for election or re-election. So join us without delay, select the candidates of your choice from your Legislative District, and go to work to get them elected.

EITHER WE band together and MASTER THE POLITICAL PROCESS OR we remain divided and BE MASTERED BY THOSE WHO DO.

If your practice is incorporated, JEMPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Medical Society of New Jersey will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of JEMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.6. (Federal regulations require this notice).

Copies of JEMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C.

State NJ '78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?		✓
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

ALBUQUERQUE AND BERNALILLO COUNTY MEDICAL ASSOCIATION

2650 YALE BLVD., S.E. SUITE 103 ALBUQUERQUE, NEW MEXICO 87106 (505) 243-4121

OFFICERS
C. James Sands, M.D.
President
Richard J. Cronin, M.D.
Vice President
John A. Seibel, M.D.
Secretary
Lawrence J. Spingola, M.D.
Treasurer
Barry W. Rama, M.D.
President Elect

TRUSTEES
W. Sterling Edwards, M.D.
U.G. Hinkle, M.D.
James Hutchison, M.D.
Edward L. Johnson, M.D.
W. Warren Jordan, M.D.
William J. Mcker, M.D.

STAFF
Thomas A. Bodnar
Executive Director
Mrs. Alice P. Andre
Secretary

December 9, 1977

TO: Regular Dues-Paying Members

FROM: Lawrence Spingola, M.D., Treasurer

SUBJECT: Dues Statements for 1978

Dear Doctor:

A statement for 1978 membership dues is enclosed.

You are urged to examine the statement carefully. The single statement represents billings for four separate organizations. We strongly urge your continued support for both the AMA and NEMPAC/AMPAC (New Mexico Medical and American Medical Political Action Committees). Personal rather than corporate checks are requested for NEMPAC dues.

Should you have questions or desire clarification, please contact Tom Bodnar at 247-3711. Dues are delinquent after March, 1978. ABCMA dues have been raised only $5.00.

Thank you for your consideration.

L. S.

8 1 1 2 2 7 4 1 1 7

STATEMENT
ACTIVE MEMBER

Medical Dues for 1978:

County Medical Dues	$ 100.00
New Mexico Medical Society	$ 135.00
American Medical Association	$ 250.00
*NEMPAC and AMPAC	$ 20.00
Total	$ 505.00

MAKE CHECK PAYABLE TO ALBUQUERQUE & BERNALILLO
COUNTY MEDICAL ASSOCIATION

DUES ARE DELINQUENT AFTER MARCH 1, 1978

*Payment of these voluntary membership dues support medical political action and if your practice is incorporated, NEMPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the N. M. Medical Society will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of NEMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5 (Federal regulations require this notice).

NEMPAC

AND

AMPAC

EFFECTIVE

POLITICAL ACTION

For
Responsibility in Office
and
Integrity in Government

NEMPAC

It had become painfully clear by the late 1950's that those who would destroy the best medical care system in the world were well organized in the political field and firmly in control of a great many law-makers at both the national and state levels.

The medical political action committees were founded to furnish two basic needs of our profession: 1) to encourage physicians and their spouses to get involved in political campaigns and 2) to affect legislation by electing good legislators. Our success in meeting these goals has been demonstrated many times.

NEMPAC (New Mexico Political Action Committee) is a permanent, voluntary, non-profit, unincorporated organization of physicians, their wives and others, dedicated to the preservation of the historic American freedoms and Constitutional Government.

Our activities are fully in keeping with the public interest, and are designed to preserve the private practice of medicine, which has provided the people of this nation with the highest quality of medical care in the world.

PRINCIPLES

1. To encourage and strive for the improvement of government by encouraging and stimulating physicians and others to take a more active and effective part in governmental affairs.
2. To encourage physicians and others to understand the nature and actions of their government as to important political issues and as to political records, office holders and candidates for public office.
3. To assist physicians and others in organizing themselves for more effective political action and in carrying out their responsibilities of being good citizens.

ORGANIZATIONS

NEMPAC is bipartisan. Its activities are directed by a Board of Directors appointed annually by the President and approved by the Council of the New Mexico Medical Society. The Directors represent [illegible]

POLITICAL ACTIVITIES

NEMPAC is primarily candidate-oriented. Medical organizations, county, state and national, are prohibited by law from the direct support of candidates, but NEMPAC can — and does — perform this function.

NEMPAC is affiliated with no political party. It supports candidates, of both political parties, that share our political philosophy and demonstrate ability and integrity.

The NEMPAC Board reviews the records and statements of candidates and interprets many sources of information to determine where our resources will be most effective.

NEMPAC, having helped to determine the members of our present Congress and/or State Legislature, is concerned only with the Congress that will succeed the present one. Thus, the day after an election, NEMPAC activities shift to the makeup of the succeeding Legislative Body. This activity accounts for the disbursement of membership monies.

Your entire contribution is disbursed directly to the candidates or to candidate support activities.

NEMPAC believes that physicians and others dedicated to the cause of freedom have enough interest in Americanism to give voluntarily to support a program devoted entirely to our way of life.

EDUCATIONAL ACTIVITIES

NEMPAC furnishes its members with the voting records of their elected representatives in Congress and State Legislature. It advises its members of the activities of other political action and special interest groups, and offers information for the evaluation of such action. This activity can and is supported by funds donated to the NEMPAC Education Fund. These dollars are used to develop effective political forces in areas of Voter registration and "Get Out the Vote" campaigns. These dollars are also used to meet the necessary administrative expenses.

COORDINATION WITH AMPAC

AMPAC — (American Medical Political Action Committee) is a national organization. Its membership includes physicians, their wives and others, from all states. Its Board of Directors is appointed by the Board of Trustees of the American Medical Association, and it is endorsed by the House of Delegates to the AMA. It functions independently of all other medical organizations and societies — national, state and local.

AMPAC never directs the activities of other PAC organizations. When asked, it supplements the activities of such groups, and coordinates its efforts with these groups to promote and enhance the effectiveness of political activity for good government.

NEMPAC is a state organization; its efforts must be limited to political activity within New Mexico and it must use its resources for New Mexico Candidates and incumbents.

AMPAC is a national organization; it can — and does use its resources to selectively support candidates and incumbents in many states. It helps support those who support us, from all parts of the nation.

MEMBERSHIP FEES

Please pay with PERSONAL CHECK if possible. PERSONAL funds may be used in NATIONAL and STATE-WIDE campaigns and are shared with AMPAC.

Corporation contributions also welcome but are restricted to use ONLY in STATE-WIDE campaigns and educational purpose.

Sustaining	$50.00 to $5000.00
Family	$45.00 (Dr. and spouse)
Active	$20.00

For further information contact NEMPAC, Post Office Box 26695, Albuquerque, New Mexico 87125 or New Mexico Medical Society, 2650 Yale Boulevard S.E. #105, Albuquerque, New Mexico 87106.

Neither the AMA nor the NMMS will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of NEMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations Sections 110.1, 110.2 and 114.5. (Federal regulations require this notice).

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DUES ARE DELINQUENT AFTER MARCH 1, 1978

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NEMPAC

AND

AMPAC

EFFECTIVE

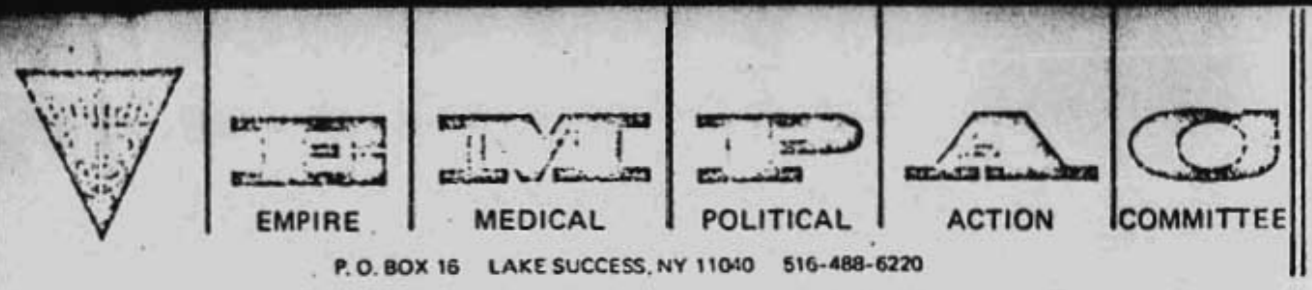
POLITICAL ACTION

For
Responsibility in Office
and
Integrity in Government

State New Mexico-78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	



P. O. BOX 16 LAKE SUCCESS, NY 11040 516-488-6220

STATEMENT DATE:

TO: _____

_____

_____

_____

FOR:

CONTRIBUTIONS:

/_/SUSTAINING MEMBERSHIP	$100
/_/FAMILY MEMBERSHIP	$ 50
/_/ACTIVE MEMBERSHIP	$ 35

OTHER:

_____

_____

_____

TOTAL DUE.....$_____

Please mail your personal check in the postage paid envelope provided. This statement need not be returned. Make your PERSONAL check payable to: EMPAC

"PC" (Professional Corporation) checks cannot be accepted.

(CONTRIBUTION INCLUDES MEMBERSHIP IN AMPAC)

A copy of our report filed with the appropriate supervisory officer is (or will be) available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D. C. 20402

81240271155

New York

Empire Medical Political Action Committee

- EMPAC is the political voice of New York State medicine
- EMPAC contributions to a candidate carry more impact than individual contributions
- EMPAC support assures a candidate that physicians are interested in his election
- EMPAC strength is in proportion to its dollars and membership

Make Your PERSONAL Check Payable To: EMPAC
"PC" (PROFESSIONAL CORPORATION) CHECKS CANNOT BE ACCEPTED

Name_____

Street_____

City_____ Zip_____

SUSTAINING MEMBER	$100
FAMILY (Physician and Spouse)	$ 50
ACTIVE MEMBER	$ 35

(Contribution includes membership in AMPAC)

A copy of our report is filed with, and is available for purchase from, the Federal Election Comm., Washington, D.C.

September 7, 1977

Mr. Coleman Fineberg
Executive Director
Suffolk County Medical Society
850 Veterans Memorial Highway
Hauppauge, NY 11787

Dear Coleman:

Bill Watson has referred your request to me concerning procedures for including PAC membership on your dues statement.

I have enclosed several pieces of information which should help in promotion and proper notification as required by Federal law. Appendix A is the current fact sheet on AMPAC activities in the election year of 1976 and projects, or goals for 1977. Please feel free to use this material as you see fit. We are in the process of producing current brochures and as soon as they are finished, I shall forward them on to you.

Appendix B displays the three variations of the required federal disclosure statements that must appear on all solicitations of AMPAC/EMPAC. We recommend the first paragraph, but the other two are adequate.

Appendix C is a sample of a PAC contribution statement. However you decide to bill, you must show the names of all PAC you are soliciting for.

I hope this provides the information you need. Please feel free to contact Dr. George Lawrence and me if you have further questions.

I am most pleased to see you undertaking this form of

8112027437

Mr. Coleman Fineberg
Suffolk County Medical Society
Sept. 7, 1977

combined billing. I hope that in the future, more counties will do this and your help will be appreciated.

Sincerely,

Peter B. Lauer
Political Education Coordinator

PBL/js

Enc:

cc: George Lawrence, M.D.

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E FLIES.....THE BELL TOLLS.....FOR YOU ?

I am not sure how late it is: only time will tell us that, but I am CERTAIN that it is later than it has ever been before:

W. C. Stein, MD, Lockport, NY

A MESSAGE FROM EMPAC -- EMPIRE MEDICAL POLITICAL ACTION COMMITTEE

WHAT is EMPAC, Doctor? EMPAC is you.

It is YOU and your colleagues throughout the state becoming involved in the democratic process called "politics."

It is YOU becoming familiar with the issues affecting medicine and how your elected representatives stand on them.

It is YOU feeding information to your political Actionmen, information which helps determine which candidates EMPAC will support in an effective, coordinated way.

It is YOU forming local support groups for those candidates who best represent your point of view and then backing those candidates with voice, vote and financial assistance.

It is YOU who will implement the action locally when the decisions are reached at the State and national level. What is EMPAC?

It is YOU, Doctor, practicing American democracy! There is no guru in Valhalla; no brilliant leader in Albany or Washington directing you. It is you directing your committee from HOMETOWN, New York...It is up to YOU.

ISN'T IT ABOUT TIME YOU JOINED EMPIRE MEDICAL POLITICAL ACTION COMMITTEE?

We physicians must help elect men who are both aware of the current crises in health care legislation and ready to back our stand. EMPAC supports only people who are approved by the physicians in their area. EMPAC is nonpartisan. EMPAC supports Republicans and Democrats, Conservatives and Liberals. EMPAC confines its limited funds to backing only critical races.

EMPAC ACTS FOR YOU -- JOIN EMPAC -- JOIN TODAY!

He who says he is above politics is really saying that democracy is beneath him. In the months ahead, Doctor, critical legislation and elections will be decided. In preparation, we soon will schedule EMPAC political action workshops in each of the nine District Branches of MSSNY — where you can become involved, become an active part of EMPAC and the democratic process. The next Congressional and Presidential election is just months away. We urge you to join us now, not tomorrow....THE BELL TOLLS!

Ralph S. Emerson, MD, President
Medical Society of the State of New York

W. C. Stein, MD, Chairman
Empire Medical Political Action Committee

☐ I would like to join EMPAC. Bill me for membership as indicated below.

☐ I'll help with medico-political activity. Send me information on the location and date of the workshops nearest to me. My name and address are below.

☐ I am interested and may decide to join EMPAC. Send me more information. My name and address are below.

PRINT: Name _____

Street _____

City _____ Zip _____

☐ SUSTAINING MEMBER.....$100

☐ FAMILY (Physician and Spouse).....$ 50

☐ ACTIVE MEMBER.....$ 35

(Your contribution includes membership in AMPAC, the American Medical Political Action Committee.)

A copy of our report, filed with the appropriate supervisory officer is (or will be) available for purchase from the Superintendent of Documents, United State Government Printing Office, Washington, D.C. 20402.

(PLEASE FOLD IN HALF, STAPLE & MAIL, or ENCLOSE IN ENVELOPE.)

First Class
Permit No. 251
New Hyde Park, N. Y.

BUSINESS REPLY MAIL
NO POSTAGE STAMP NECESSARY IF MAILED IN THE UNITED STATES

POSTAGE WILL BE PAID BY

EMPAC

P. O. BOX No. 16

LAKE SUCCESS, N. Y. 11040

☐ I would like to join EMPAC. Bill me for membership as indicated below.

☐ I'll help with medico-political activity. Send me information on the location and date of the workshops nearest to me. My name and address are below.

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8112100371150

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LAKE SUCCESS, N. Y. 11040

NORTH CAROLINA MEDICAL SOCIETY

STATEMENT OF ANNUAL DUES

DUES YEAR - JANUARY 1, 1977 TO DECEMBER 31, 1977

RETURN THIS STATEMENT WITH COVERING CHECK TO:
William N. Hilliard, Executive Director
P. O. Box 27167
Raleigh, North Carolina 27611

DATE		

3 1 1 7 2 7 0 4 5 1

INVOICE 1977 MEDICAL DUES

COUNTY SOCIETY DUES $

NORTH CAROLINA MEDICAL SOCIETY - Active Member Dues: $
(Only payable through State Society)

A $50.00 dues increase imposed by the House of Delegates for five years for building purposes may be satisfied by new members in first year of membership by a lump sum payment of $200.00 New Members may exercise a moratorium of 3 years on the $50.00 increased amount. This invoice amount takes into account any lump sum advance payment already made or the completion of the five year increased dues amount. A "Life Member" will be exempt from State Dues, but "Life Members" may elect to pay State Dues as a preference.

County and State Subtotal $

INSTALLMENT PAYMENTS NOT ACCEPTABLE
(By Authority of the Executive Council)

AMERICAN MEDICAL ASSOCIATION DUES including
subscription to Journal of the AMA and
American Medical News. $
(Only payable through State Society)

AMA Members are exempt on January 1 following 70th birthday upon certification

County, State and AMA Dues TOTAL $

INVOICE 1977 MEDPAC-AMPAC

N. C. Medical Political Action Committee (Spouse Included)
American Medical Political Action Committee (Spouse Included) $
MEDPAC - AMPAC Dues are Payable as voluntary contributions. Not subject to tax deductions.

PROFESSIONAL ASSOCIATION PHYSICIANS SHOULD SEND A SEPARATE PERSONAL CHECK FOR PAC CONTRIBUTION.

TOTAL Dues and PAC Contribution $

County _____ M. D. _____

If your practice is incorporated, N C. MEDPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the North Carolina Medical Society will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of N. C. MEDPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D. C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice).

August 17, 1977

Mr. Stuart Shadbolt
MEDPAC
P.O. Box 25834
Raleigh, N.C. 27611

Dear Shad:

The 1977 contribution year is fast drawing to a close. As we prepare for the 1978 year I would like to remind you of the federal requirement for the proper disclosure an all PAC solicitation materials. This includes billing statements, PAC stationary and brochures.

I have enclosed a copy of approved disclosure statements. Any of the three illustrated are correct but we recommend the first paragraph so there can be no question of purpose. As you can see, a 30% reduction will allow the full statement to be included without a great loss of space. An example of how this is handled can be found on the bottom right hand corner of this letter and on the reverse side.

I might also remind you that the AMPAC portion of the contribution is not tax deductable.

Please feel free to contact me if you have questions regarding any of these areas.

Sincerely,

Peter B. Lauer
Political Education Coordinator

PBL/js

Enc:

8102271152

9-6-77

Mr. Shadbolt of MEDPAC (N.C.) called to get joint-billing form received.

It read exactly as recommended paragraph does.

Mr. Shadbolt will send a copy

Lee Cox

9112027 1153

NORTH CAROLINA MEDICAL SOCIETY

STATEMENT OF ANNUAL DUES

DUES YEAR - JANUARY 1, 1978 TO DECEMBER 31, 1978

RETURN THIS STATEMENT WITH COVERING CHECK TO:
William N. Hilliard, Executive Director
P. O. Box 27167
Raleigh, North Carolina 27611

DATE		

INVOICE 1978 MEDICAL DUES

COUNTY SOCIETY DUES $

NORTH CAROLINA MEDICAL SOCIETY - Active Member Dues: $
(Only payable through State Society)

A $25.00 dues increase imposed by the House of Delegates for five years for building purposes may be satisfied by new members in first year of membership by a lump sum payment of $100.00. New Members may exercise a moratorium of 3 years on the $25.00 increased amount. This invoice amount takes into account any lump sum advance payment already made or the completion of the five year increased dues amount. A "Life Member" is exempt from State Dues, but "Life Members" may elect to pay State Dues.

County and State Subtotal $

INSTALLMENT PAYMENTS NOT ACCEPTABLE
(By Authority of the Executive Council)

AMERICAN MEDICAL ASSOCIATION DUES: including
subscription to Journal of the AMA and
American Medical News. $
(Only payable through State Society)

AMA Members are exempt on January 1 following 70th birthday upon certification.

INVOICE 1978 MEDPAC-AMPAC County, State and AMA Dues TOTAL $ 50.00

N. C. Medical Political Action Committee [redacted]
American Medical Political Action Committee [redacted]
MEDPAC - AMPAC Dues are Payable as voluntary contributions. Not subject to tax deductions. ACTIVE For SUSTAINING Add $50 $

PROFESSIONAL ASSOCIATION PHYSICIANS SHOULD SEND A SEPARATE PERSONAL CHECK FOR PAC CONTRIBUTION.

TOTAL Dues and PAC Contribution $

County _____

If your practice is incorporated, N.C. MEDPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the North Carolina Medical Society will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of N. C. MEDPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D. C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice).

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NORTH CAROLINA MEDICAL SOCIETY

SEP - 9 1977

STATEMENT OF ANNUAL DUES

DUES YEAR - JANUARY 1, 1977 TO DECEMBER 31, 1977

RETURN THIS STATEMENT WITH COVERING CHECK TO:
William N. Hilliard, Executive Director
P. O. Box 27167
Raleigh, North Carolina 27611

DATE

INVOICE 1977 MEDICAL DUES

COUNTY SOCIETY DUES $

NORTH CAROLINA MEDICAL SOCIETY - Active Member Dues: $
(Only payable through State Society)

A $50.00 dues increase imposed by the House of Delegates for five years for building purposes may be satisfied by new members in first year of membership by a lump sum payment of $200.00 New Members may exercise a moratorium of 3 years on the $50.00 increased amount. This invoice amount takes into account any lump sum advance payment already made or the completion of the five year increased dues amount. A "Life Member" will be exempt from State Dues, but "Life Members" may elect to pay State Dues as a preference.

County and State Subtotal $

INSTALLMENT PAYMENTS NOT ACCEPTABLE
(By Authority of the Executive Council)

AMERICAN MEDICAL ASSOCIATION DUES: including
subscription to Journal of the AMA and
American Medical News $
(Only payable through State Society)

AMA Members are exempt on January 1 following 70th birthday upon certification

INVOICE 1977 MEDPAC AMPAC County, State and AMA Dues TOTAL $

N. C. Medical Political Action Committee (Spouse Included)
American Medical Political Action Committee (Spouse Included) $
MEDPAC - AMPAC Dues are Payable as voluntary contributions. Not subject to tax deductions.

PROFESSIONAL ASSOCIATION PHYSICIANS SHOULD SEND A
SEPARATE PERSONAL CHECK FOR PAC CONTRIBUTION.

TOTAL Dues and PAC Contribution $

County _____

your practice is incorporated, N C. MEDPAC and AMPAC voluntary political contributions should be written on a PERSONAL Ch
Contributions are not limited to the suggested amount. Neither the AMA nor the North Carolina Medical Society will favor or disad
age anyone based upon the amounts of or failure to make PAC contributions. Copies of N. C. MEDPAC and AMPAC reports are f
with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D. C. C
utions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice)

State NC '78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

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MAR 30 1978

OHIO STATE MEDICAL ASSOCIATION

EXECUTIVE OFFICES 600 SOUTH HIGH STREET • COLUMBUS, OHIO 43215 • TEL 614/228-6871

PRESIDENT
WILLIAM H. WELLS, M.D., NEWARK
PRESIDENT-ELECT
JOHN J. GAUGHAN, M.D., CLEVELAND
SECRETARY AND TREASURER
GEORGE H. BATES, M.D., YELLOW SPRINGS
SECRETARY-TREASURER
ROBERT G. THOMAS, M.D., ELYRIA
EXECUTIVE DIRECTOR
HART F. PRICE, COLUMBUS

March 27, 1978

Linda Hudson
Assistant to the Director
AMPAC
P. O. 4449
Chicago, IL 60680

Dear Linda:

I apologize for failing to include our OSMA notice regarding the voluntary nature of OMPAC contributions. This notice is included with all computer generated bills sent by the OSMA.

I believe this notice meets the current requirements of the FEC for PAC fund solicitation. If I can be of further service, please don't hesitate to call upon me.

Warm regards,

D. Brent Mulgrew, Esq., Director
Department of State Legislation

DBM:shh
Enclosure

DISTRICT COUNCILORS:
FIRST—EDWARD J. DINGEER, M.D., CINCINNATI
FOURTH—C. DOUGLAS FORD, M.D., TROY
SEVENTH—ROBERT E. RINDFLEISCH, M.D., DAYTON
TENTH—J. HUTCHISON WILLIAMS, M.D., LONDON
SECOND—W. J. LEWIS, M.D., EATON
FIFTH—THEODORE J. CASTELE, M.D., CLEVELAND
EIGHTH—RICHARD L. HARTLE, M.D., LANCASTER
ELEVENTH—S. BAIRD PEARL, JR., M.D., SANDUSKY
THIRD—ALFORD C. DILLER, M.D., AKRON
SIXTH—C. EDWARD PICHETTE, M.D., HOUSTON
NINTH—THOMAS W. MORGAN, M.D., CANTON
TWELFTH—WILLIAM DURNER, JR., M.D., ATHENS

If your practice is incorporated, OMPAC voluntary political contributions should be written on a Personal Check. Contributions are not limited to suggested amount. The OSMA will not favor or disadvantage anyone based upon amounts of or failure to make PAC contributions. Contributions are subject to the limitations of FEC regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice.)

COUNTY MEDICAL SOCIETY DUES STATEMENT - 1978

OFFICE USE

MAKE CHECK PAYABLE TO -

The Ohio State Medical Association

PLEASE RETURN THIS PORTION WITH YOUR REMITTANCE.

COUNTY DUES	$
OSMA DUES	125.00
*AMA DUES	250.00
*OMPAC-AMPAC DUES	50.00
OTHER	
TOTAL	$

The Ohio State Medical Association
Katherine E. Wisse, Comptroller
600 South High Street
Columbus, Ohio 43215

* - RECOMMENDED BY OSMA COUNCIL

8110402611158

COUNTY MEDICAL SOCIETY
1978 DUES STATEMENT

RETAIN THIS PORTION FOR YOUR RECORDS.

MEDICAL EDUCATION NO.

COUNTY DUES	$
OSMA DUES	125.00
AMA DUES	250.00
OMPAC-AMPAC DUES	50.00
OTHER	
TOTAL	$

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APR 13 1978

If your practice is incorporated, ONPAC voluntary political contributions should be written on a Personal Check. Contributions are not limited to suggested amount. The OSMA will not favor or disadvantage anyone based upon amounts of or failure to make PAC contributions. Contributions are subject to the limitations of FEC regulations, Sections 110.1, 110.2 and 110.5. A Copy of our report, filed with the appropriate supervisory officer is (or will be) available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D.C. 20402. (Federal regulations require this notice.)

April 10, 1978

Mr. Drent Mulgrew, Director
Department of State Legislation
Ohio State Medical Association
600 South High Street
Columbus, Ohio 43215

Dear Brent:

Thank you for sending me the notice included with your computer generated bills which include OMPAC and AMPAC contributions.

The requirement for joint fund raising are not completely met by what you have submitted. I cannot find the legend which must appear on the face or front which reads: "Copies of OMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission in Washington, D.C."

I also point out that the first line in what you are currently using should read: "If your practice is incorporated, OMPAC and AMPAC voluntary political contributions, etc.".

Since we share a joint responsibility, AMPAC feels that it must point these things out to you.

Sincerely,

Linda Hudson
Assistant to the Director

LH:hc

8112230170

State Ohio

Checklist - Requirements for joint fund raising solicitations.

		Yes	No
1.	Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	___	✓
2.	Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	___	✓
3.	Does the solicitation sufficiently include the political purpose of the fund?	✓	___
4.	Does the solicitation sufficiently show the contribution is voluntary?	✓	___
5.	Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	___
6.	Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	___
7.	Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	___
8.	Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	___	___

8102230171

MAR 20 19

PRESIDENT
WILLIAM M. WELLS, M.D., NEWARK
PRESIDENT-ELECT
JOHN J. GAUGHAN, M.D., CLEVELAND
IMMEDIATE PAST PRESIDENT
GEORGE N. GATES M.D., TOLEDO
SECRETARY-TREASURER
ROBERT G. THOMAS, M.D., ELYRIA
EXECUTIVE DIRECTOR
HART F. PAGE, COLUMBUS

OHIO STATE MEDICAL ASSOCIATION

EXECUTIVE OFFICES 600 SOUTH HIGH STREET • COLUMBUS, OHIO 43215 • TEL 614/228-6971

March 15, 1978

Michael R. Konicek
Political Education Coordinator
AMPAC
P. O. Box 5617
Chicago, IL 60680

Dear Mike:

Please find enclosed a copy of our OMPAC/AMPAC billing per your request of February 14, 1978.

Will see you in April, if not before.

With warm regards,

D. Brent Mulgrew, Director
Department of State Legislation

DBM:shh
Enclosure

DISTRICT COUNCILORS:
FIRST—S... E. DUNCKER, M.D., CINCINNATI
EIGHTH—... STORD, M.D., TOLEDO
SEVENTH—... E. RADENBAUGH, M.D., ZANESVILLE
TENTH—... WILLIAMS, M.D., COLUMBUS
SECOND—W. J. LEWIS, M.D., DAYTON
FIFTH—THEODORE J. CASTELLE, M.D., CLEVELAND
EIGHTH—RICHARD E. HARTLE, M.D., LANCASTER
ELEVENTH—S. BAIRD FRAIL, JR., M.D., SHADYSIDE
THIRD—ALFRED C. DILLER, M.D., LONDON
SIXTH—C. EDWARD PICHETTE, M.D., YOUNGSTOWN
NINTH—THOMAS W. MORGAN, M.D., SAN PIERRE
TWELFTH—WILLIAM DORKEN, JR., M.D., TOLEDO

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COUNTY # SOCIETY DUES STATEMENT - 1978 OFFICE USE

MAKE CHECK PAYABLE TO →

The Ohio State Medical Association

PLEASE RETURN THIS PORTION WITH YOUR REMITTANCE.

COUNTY DUES	$
OSMA DUES	125.00
*AMA DUES	250.00
*OMPAC-AMPAC DUES	50.00
OTHER	
TOTAL	$

Sent to 19 Counties OSMA bills for by computer

The Ohio State Medical Association
Katherine E. Wisse, Comptroller
600 South High Street
Columbus, Ohio 43215

* - RECOMMENDED BY OSMA COUNCIL

COUNTY MEDICAL SOCIETY
1978 DUES STATEMENT

RETAIN THIS PORTION FOR YOUR RECORDS.

MEDICAL EDUCATION NO.

COUNTY DUES	$
OSMA DUES	125.00
AMA DUES	250.00
OMPAC-AMPAC DUES	50.00
OTHER	
TOTAL	$

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_____COUNTY MEDICAL SOCIETY

Annual Dues for 1978 January 1, 1978

COUNTY MEDICAL SOCIETY	$_____
AMERICAN MEDICAL ASSOCIATION	$250.00
OHIO STATE MEDICAL ASSOCIATION	125.00
OMPAC-AMPAC*	50.00
TOTAL	$

NAME OF MEMBER:

ADDRESS:

If your practice is incorporated, OMPAC voluntary political contributions should be written on a Personal Check. Contributions are not limited to suggested amount. The OSMA will not favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Contributions are subject to the limitations of FEC regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice.)

State Ohio Gen'l

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

3120673

March 22, 1978

Mr. D. Brent Mulgrew
Director
Department of State Legislation
Ohio State Medical Association
600 South High Street
Columbus, Ohio 43215

Dear Brent:

Mike Konicek has shown me a copy of the Ohio State Medical Association dues which bills for OMPAC/AMPAC dues. We cannot find any of the required information (requirements for joint fund raising enclosed). However, the county billing contains all the correct information. Perhaps we have overlooked something or perhaps you insert something in the envelope.

Since we share joint responsibility for making sure that the solicitation meets the requirements of both law and the regulations, we appreciate the opportunity you have given us to make sure that all requirements are met.

If you have questions, please do not hesitate to give me a call.

Sincerely,

Linda Hudson
Assistant to the Director

LH:lc
Encl.

3 1 1 0 2 0 3 7 4 1 7 5

State Ohio '78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?		✓
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

9 1 2 4 0 2 0 1 1 7 7

State OK-78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

8110230178

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Annual Dues Statement 1978

COUNTY MEDICAL SOCIETY DUES	$
OKLAHOMA STATE MEDICAL ASSN.	150.00
AMERICAN MEDICAL ASSN.	250.00
OMPAC VOLUNTARY DUES	10.00*
AMPAC VOLUNTARY DUES	10.00*
TOTAL	**

* If your practice is incorporated, OMPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the association will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of OMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5.

** Installment payment of OSMA/AMA dues may be arranged by individual request to the OSMA.

PLEASE REMIT TOTAL AMOUNT IN THE ENVELOPE BELOW.
MAKE CHECK PAYABLE TO YOUR COUNTY MEDICAL SOCIETY

Detach here ! Be sure to enclose this dues statement with your check for the total amount.

FROM:

To:

February 14, 1978

Mr. Brent Mulgrew
OMPAC
P.O. Box 5617
Columbus, OH 43221

Dear Brent:

I've been asked to check with you to see if you would please forward a copy of your 1973 OMPAC/AMPAC billing to our Chicago office as soon as convenient.

If there is any question about this, or if you have a problem getting this off to us shortly, don't hesitate to contact me.

Looking forward to hearing from you soon.

With best wishes,

Michael R. Konicek
Political Education Coordinator

MRK/js

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State Oregon - 178

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?		✓
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) report(s) are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

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February 20, 1978

Mrs. Shirley Sproule
OMPAC
5210 S.W. Corbett Street
Portland, Oregon 97201

Dear Shirley:

We have reviewed a statement which includes the joint fundraising solicitation of OMPAC and AMPAC. We feel that almost everything is correct.

We would like to see the line that currently says "1978 Oregon Medical Political Action Committee" changed to 1978 OMPAC/AMPAC or 1978 Political Action Committees. We think it would be better if the billing would clearly show that the amount solicited includes both AMPAC and OMPAC membership contributions.

We feel we must point this out since we share a joint responsibility for membership solicitation.

Sincerely,

Linda Hudson
Assistant to the Director

LH:hc
Encl.

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WHAT IS OMPAC?

The Oregon Medical Political Action Committee, a voluntary, nonprofit, nonpartisan organization whose membership is open to all physicians, their wives and others in the medical community.

WHY WAS OMPAC ORGANIZED?

OMPAC was organized in 1961 to stimulate members of the medical profession to take a more active part in governmental affairs. Physicians and allied groups needed an organization through which they could participate effectively in public affairs and political action. OMPAC is lawfully entitled to perform this vital function.

WHO DIRECTS OMPAC'S ACTIVITIES?

A Board of Directors composed of OMPAC members from each Congressional District. Members of the Board are appointed annually by the Executive Committee of the Board of Trustees of the Oregon Medical Association and are not eligible for re-appointment for more than five consecutive years.

HOW ARE OMPAC FUNDS USED?

First, to support worthy candidates for public office at state and congressional levels.

Second, to educate its members. OMPAC has developed programs necessary to keep physicians informed on political and legislative matters, including newsletters and periodicals, town workshops, [illegible] and local education

IS OMPAC AFFILIATED WITH EITHER MAJOR POLITICAL PARTY?

No! OMPAC encourages its members to work actively for good government through the established party of their choice. OMPAC political action funds are used to support worthy candidates in both parties.

HOW ARE CANDIDATES SELECTED FOR OMPAC SUPPORT?

The Board of Directors makes the final decisions based on recommendations received from local OMPAC members. The philosophy and integrity of individual candidates . . . not party affiliation . . . determine whom OMPAC supports. OMPAC funds are apportioned judiciously after careful analysis of all relevant factors.

IS OMPAC A PERMANENT ORGANIZATION?

Yes. OMPAC functions year-round to provide its members with the political and legislative expertise necessary for effective participation in the affairs of government.

IS OMPAC RELATED TO THE OREGON MEDICAL ASSOCIATION?

OMPAC operates independently of the Oregon Medical Association and component local societies. OMA contributes to OMPAC's educational programs but cannot by law contribute to its candidate support activities.

WHAT IS OMPAC'S RELATIONSHIP WITH AMPAC?

OMPAC operates independently from the American Medical Political Action Committee. It does, however, forward a portion of membership dues to AMPAC for use in select congressional campaigns throughout the country. AMPAC does not enter the field of political education or action in Oregon except upon OMPAC's request.

CAN I GIVE MORE THAN $30?

There are three classifications of membership:

Individual — annual dues $30

Family (individual and spouse) — annual dues $50

Sustaining membership — annual dues $100

Obviously, the more you give, the more OMPAC has to contribute to candidates and the more impact we get for our dollars. Contributions up to $100 cost you nothing, as they can be claimed for tax credit on state and federal joint returns.

For individual and family memberships, $10 of each membership is AMPAC dues. On sustaining memberships, we keep $50 and remit $50 to AMPAC. Sustaining members are provided with a pin which indicates that they have contributed $100 or more.

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OMPAC DUES ELIGIBLE FOR TAX CREDIT?

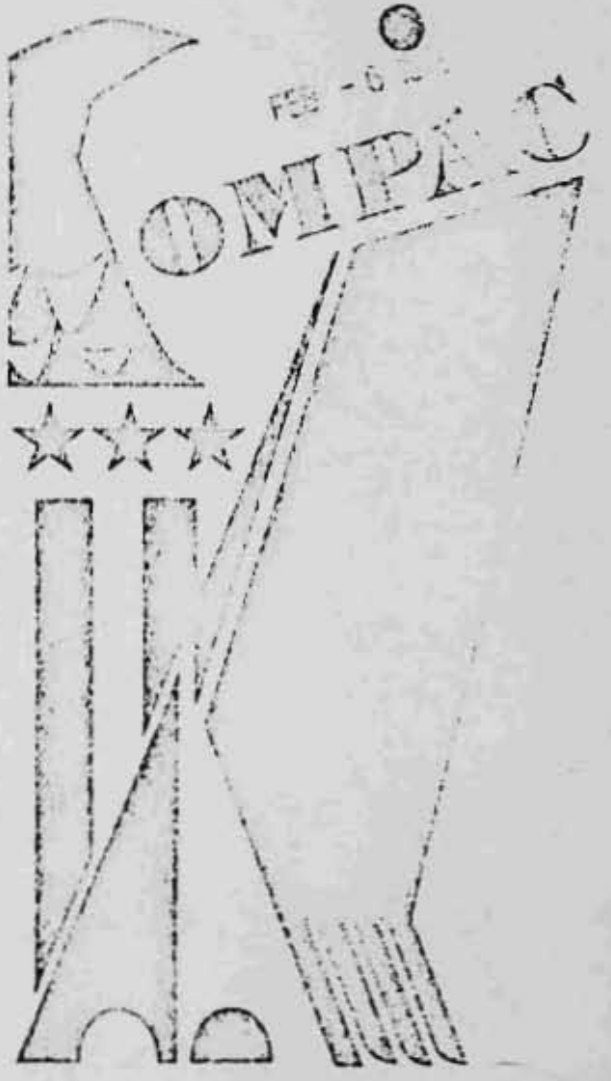
Now they are. A bill passed by the 1977 legislature revised the law concerning income tax deductions and credits. Now it is possible for you to contribute to OMPAC and claim a tax CREDIT of up to $100 if you file a joint return. It's not a deduction, it's a credit — that is, it comes off the tax owed. So when you make a contribution to OMPAC, it costs you nothing. It's just a choice of whether you give it to the federal and state government or to OMPAC.

If your practice is incorporated, OMPAC and AMPAC voluntary political contributions should be written on a personal check. Contributions are not limited to the suggested amount. Neither the AMA nor the Oregon Medical Association will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of OMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC regulations, sections 110.1, 110.2 and 110.5. (Federal regulations require this notice.)

Oregon Medical Political Action Committee

5210 S.W. Corbett Avenue

Portland, Oregon 97201



STATEMENT

Oregon Medical Association

5210 S.W. CORBETT AVE.
PORTLAND, OREGON 97201
226-1555

Spouse's Name _____

Home Address _____

Telephone _____ Zip _____

1978 Dues – Active Member

Oregon Medical Association	$212.50
American Medical Association	250.00
AMA Auxiliary for Spouse	7.00
	$469.50

Voluntary Contributions

AMA Education and Research Foundation	$ 10.00
(For _____ School)	
1978 Oregon Medical Political Action Committee*	30.00
	40.00
Total Dues and Contributions	$509.50

Please Make Checks Payable to the Oregon Medical Association

*If your practice is incorporated, OMPAC and AMPAC voluntary political contributions should be written on a personal check. Contributions are not limited to the suggested amount. Neither the AMA nor the Oregon Medical Association will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of OMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC regulations, sections 110.1, 110.2 and 110.5. (Federal regulations require this notice.)

3 1 0 2 7 1 1 9 3

STATEMENT

ATTENTION: LEE ANN AND ROCKY

Oregon Medical Association

5210 S.W. CORBETT AVE.
PORTLAND, OREGON 97201
226-1555

SAMPLE ------ SAMPLE ------ SAMPLE

Spouse's Name _____

Home Address _____

Telephone _____ Zip _____

1977 Dues – Associate Member (Intern/Resident)

Oregon Medical Association	Exempt	
American Medical Association	$ 35.00	
AMA Auxiliary for Spouse	7.00	
		$ 42.00

Voluntary Contributions

AMA Education and Research Foundation	$10.00	
(For _____ School)		
1977 Oregon Medical Political Action Committee*	30.00	
		40.00
Total Dues and Contributions		$ 82.00

Please Make Checks Payable to the Oregon Medical Association

*If your practice is incorporated, OMPAC and AMPAC voluntary political contributions should be written on a personal check. Contributions are not limited to the suggested amount. Neither the AMA nor the Oregon Medical Association will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of OMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC regulations, sections 110.1, 110.2 and 110.5 (Federal regulations require this notice.)

3 1 2 1 0 2 7 4 1 9 5

1973 OMPAC MEMBERSHIPS HAVE BEEN COMING IN AT A REGULAR PACE. However, we are still a long way from reaching our total membership of 1972. If you haven't already mailed your $20.00 check for annual dues, please use the form on this page and mail it, with your check, today. Individual membership dollars collected in 1973 will be used for candidate support in the 1974 elections.

YOUR SUPPORT IS VITAL.

1973 OMPAC MEMBERSHIP APPLICATION

Attached is my check as a voluntary annual contribution to the Oregon Medical Political Action Committee.

_____For Active Membership*.....$20.00

_____For Sustaining Membership*...$100.00

*Includes same membership category in American Medical Political Action Committee.

NAME_____

ADDRESS_____

_____

(Although minimum memberships are greatly appreciated, more generous contributions are encouraged.)

The OMPAC REPORT is mailed to all members of the OMA and the OOA (without regard to OMPAC membership) and to all other non-physician OMPAC Members.

(NOTICE: Required by law)

A copy of our report, filed with the appropriate supervisory officer, is available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D.C., 20402.

OMPAC Report
P.O. Box 394
Beaverton, Oregon 97005

3 1 0 1 0 2 7 1 1 3 3

PaMPAC MEMBERSHIP FOR AUXILIARY – 1976

Name _____

Address _____

County _____

_____ PaMPAC Membership – $10.00

_____ PaMPAC-AMPAC Membership – $20.00
($10.00 - PaMPAC; $10.00 - AMPAC)

(This is a voluntary contribution that supports medical political action and, therefore, is not deductible on your federal income tax return.)

Please make checks payable to: PaMPAC, P.O. Box 295, Lemoyne, Pa. 17043

A copy of our report, filed with the appropriate supervisory officer is (or will be) available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D.C. 20402.

31010271139

PENNSYLVANIA MEDICAL POLITICAL ACTION COMMITTEE

PaMPAC

P. O. BOX 295, LEMOYNE, PA. 17043

EXPLANATION OF VOLUNTARY ASSESSMENTS
* AMPAC PAMPAC
PAYMENT OF THESE VOLUNTARY MEMBERSHIP DUES SUPPORTS MEDICAL POLITICAL ACTION AND THEREFORE IS NOT DEDUCTIBLE ON FEDERAL INCOME TAX RETURN

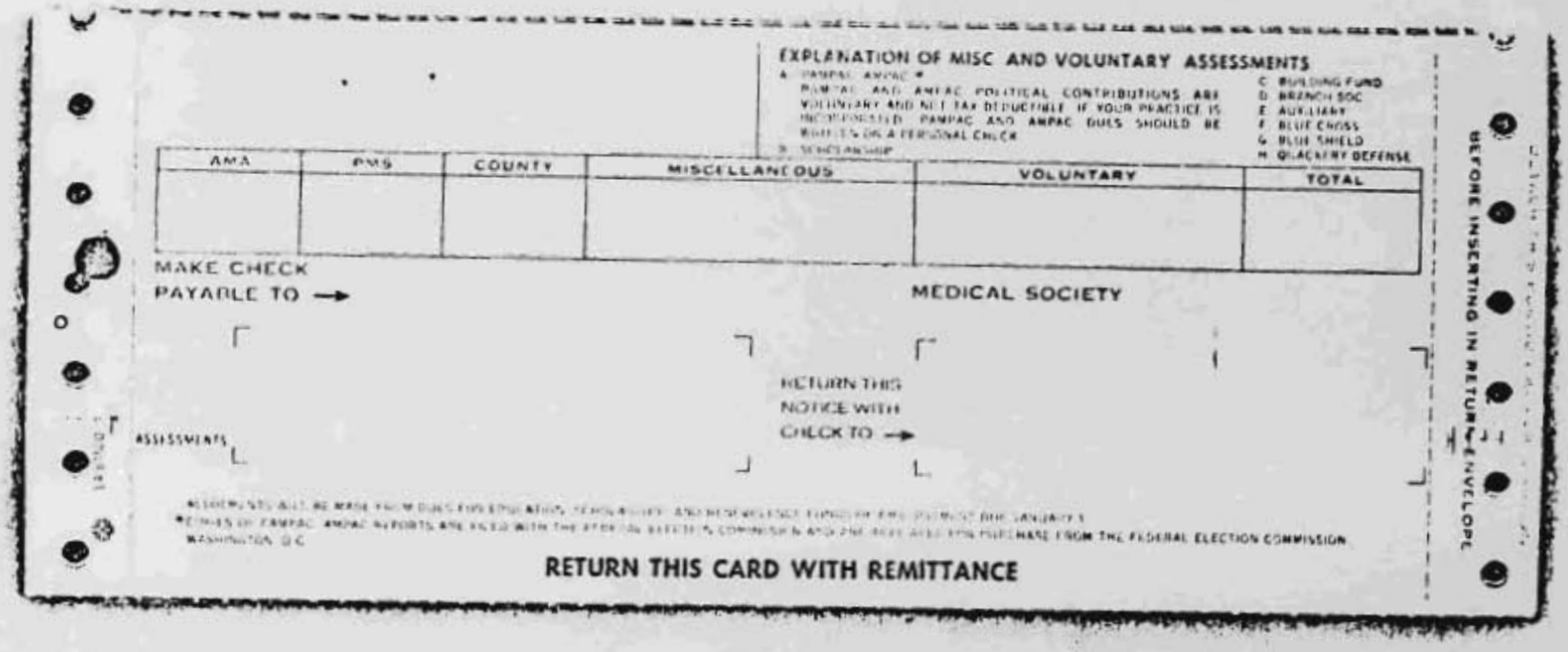
AMA	PMS	COUNTY	MISCELLANEOUS	VOLUNTARY	TOTAL
				* 35.00	35.00

TOTAL $ 35.00

REGULAR MEMBERSHIP	PaMPAC	AMPAC
$ 35.00	$25.00	$10.00

SUSTAINING MEMBERSHIP		
$100.00	$50.00	$50.00

A COPY OF OUR REPORT, FILED WITH THE APPROPRIATE SUPERVISORY OFFICER IS AVAILABLE FOR PURCHASE FROM THE SUPERINTENDENT OF DOCUMENTS, U. S. GOVERNMENT PRINTING OFFICE, WASHINGTON, D. C., 20402


EXPLANATION OF MISC AND VOLUNTARY ASSESSMENTS
C BUILDING FUND
D BRANCH SOC
E AUXILIARY
F BLUE CROSS
G BLUE SHIELD
H GLACKEN DEFENSE
AMA
PMS
COUNTY
MISCELLANEOUS
VOLUNTARY
TOTAL
MAKE CHECK PAYABLE TO →
MEDICAL SOCIETY
RETURN THIS NOTICE WITH CHECK TO →
ASSESSMENTS
RETURN THIS CARD WITH REMITTANCE
BEFORE INSERTING IN RETURN ENVELOPE

8 1 0 1 0 2 7 1 1 9 1

Pennsylvania Medical Political Action Committee

P.O. BOX 295, LEMOYNE, PA 17043

TELEPHONE AREA CODE 717-238-8344

Please enroll me as a 1977 member of PaMPAC, the Pennsylvania Medical Political Action Committee.

NAME _____

ADDRESS _____

CITY _____ COUNTY _____ ZIP _____

Memberships
- ☐ Regular $35
- ☐ Sustaining $100

Auxiliary
- ☐ PaMPAC-AMPAC $20
- ☐ PaMPAC $10

- ☐ Check attached
- ☐ Please bill me

PaMPAC — HOW YOU CAN HELP TODAY

Over the last few years, more than three-fourths of the PaMPAC-supported candidates have been elected to office. But since PaMPAC is independent of all other organizations, its political activities must be supported each year by financial contributions of individuals. Corporations, though they may contribute to educational programs of PaMPAC, may not contribute to PaMPAC's political work.

If PaMPAC is going to continue to compile its enviable record of success, the annual contributions of physicians and the friends of medicine are indispensable. Membership contributions to PaMPAC are shared with the American Medical Political Action Committee (AMPAC).

From this joint membership, PaMPAC-AMPAC receives the following:

Regular Membership ..... $ 35
PaMPAC, $25; AMPAC, $10

Sustaining Membership 100
PaMPAC, $50; AMPAC, $50

Membership for Women 10
PaMPAC, $10;

or 20
PaMPAC, $10; AMPAC, $10
(not deductible on income tax)

You can become a member of PaMPAC and AMPAC by filling in the information on the next page. Please make check payable to: Pennsylvania Medical Political Action Committee (PaMPAC) and mail to: P. O. Box 295, Lemoyne, Pa. 17043.

8 1 0 4 0 2 7 1 1 9 3

PaMPAC — AMPAC MEMBERSHIP FORM

Name _____

Address _____

County _____

Yearly Membership AMPAC - PaMPAC.....

- ☐ Regular $35
- ☐ Sustaining $100
- ☐ Auxiliary Membership $20
- ☐ or $10

Make Check Payable to PaMPAC

Send to: PaMPAC, P.O. Box 295, Lemoyne, Penna. 17043

A copy of our report, filed with the appropriate supervisory officer, is (or will be) available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D.C. 20402.

February 22, 1978

Mr. Jerry Rothenberger
PAMPAC
P.O. Box 295
Lemoyne, Pennsylvania 17043

Dear Jerry:

Lee Ann Elliott gave me samples of solicitations by PAMPAC. We have reviewed the samples and our finding is as follows:

FORM FROM THE LEGISLATIVE DIRECTORY

While the form contains a legend, it is the old legend and the new legend reads "A copy of PAMPAC/ AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C.".

In addition it does not contain any of the other required language which is shown on the attached.

BLUE PAMPAC MEMBERSHIP CARD FOR AUXILIARY

This uses the old legend as well and while it shows that the contribution is political and voluntary, it does not show that the person has a right to refuse to contribute and that the amounts solicited are suggested and that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5. Again refer to the language prepared by AMPAC legal counsel.

WHITE CARD FROM PENNSYLVANIA MEDICAL POLITICAL ACTION COMMITTEE

This card meets all requirements except that the word AMPAC should appear with PAMPAC. The billing must show clearly that the amount solicited includes both AMPAC and state PAC membership contribution.

Continued -

3119037119

WHITE CARBON FORM WITH GREEN PRINTING HEADED
PENNSYLVANIA MEDICAL POLITICAL ACTION COMMITTEE

The billing shows clearly that the amount solicited includes both AMPAC and state PAC membership contributions as well as showing the political purpose of the contribution and the fact that it is voluntary. However the form uses the old legend and it does not contain some of the other required language as shown on the attached.

WHITE CARBON FORM WITH GREEN PRINTING (COUNTY)

This form contains the correct language which must appear on the face or front (a copy of PAMPAC/AMPAC reports etc.). It also includes the political purpose and shows that the contribution is voluntary. However, it does not carry the other language as shown on attached.

Jerry, we feel we must point this out to you due to our joint fundraising responsibilities.

Sincerely,

Linda Hudson
Assistant to the Director

LH:hc

3 1 2 1 9 0 7 1 1 2 3

State Penn '78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?		✓ (obl. legend)
3. Does the solicitation sufficiently include the political purpose of the fund?		✓
4. Does the solicitation sufficiently show the contribution is voluntary?		✓
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?		✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?		✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?		✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?		✓

3102637425

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PaMPAC — AMPAC MEMBERSHIP FORM

Name _____

Address _____

County _____

Yearly Membership AMPAC - PaMPAC.....

Make Check Payable to PaMPAC

Send to: PaMPAC, P.O. Box 295, Lemoyne, Penna. 17043

- ☐ Regular $35
- ☐ Sustaining $100
- ☐ Auxiliary Membership $20
- ☐ or $10

A copy of our report, filed with the appropriate supervisory officer, is (or will be) available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D.C. 20402.

State Penn '78

Checklist - Requirements for joint fund raising solicitations.

		Yes	No
1.	Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2.	Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?		✓ old leg.
3.	Does the solicitation sufficiently include the political purpose of the fund?	✓	
4.	Does the solicitation sufficiently show the contribution is voluntary?	✓	
5.	Does the solicitation sufficiently inform the person of his right to refuse to contribute?		✓
6.	Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?		✓
7.	Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?		✓
8.	Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?		✓

3 1 0 1 2 7 0 1 2 3

3 1 0 4 0 2 7 4 4 9 9

PaMPAC MEMBERSHIP FOR AUXILIARY – 1976

Name _____

Address _____

County _____

_____ PaMPAC Membership – $10.00

_____ PaMPAC-AMPAC Membership – $20.00
($10.00 - PaMPAC; $10.00 - AMPAC)

(This is a voluntary contribution that supports medical political action and, therefore, is not deductible on your federal income tax return.)

Please make checks payable to: PaMPAC, P.O. Box 295, Lemoyne, Pa. 17043

A copy of our report, filed with the appropriate supervisory officer is (or will be) available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D.C. 20402

State Pennsylvania ?

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	___	✓
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	___
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	___
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	___
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	___
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	___
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	___
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	___

3 1 0 1 0 2 7 4 5 0 1

Pennsylvania Medical Political Action Committee

P.O. BOX 295, LEMOYNE, PA 17043

TELEPHONE AREA CODE 717 238-8344

Please enroll me as a 1977 member of PaMPAC, the Pennsylvania Medical Political Action Committee.

NAME _____

ADDRESS _____

CITY _____ COUNTY _____ ZIP _____

Memberships
- ☐ Regular $35
- ☐ Sustaining $100

Auxiliary
- ☐ PaMPAC-AMPAC $20
- ☐ PaMPAC $10

- ☐ Check attached
- ☐ Please bill me

State Pennsylvania '77

Checklist - Requirements for joint fund raising solicitations.

		Yes	No
1.	Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2.	Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?		✓ old leg
3.	Does the solicitation sufficiently include the political purpose of the fund?	✓	
4.	Does the solicitation sufficiently show the contribution is voluntary?	✓	
5.	Does the solicitation sufficiently inform the person of his right to refuse to contribute?		✓
6.	Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?		✓
7.	Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?		✓
8.	Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?		✓

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PENNSYLVANIA MEDICAL POLITICAL ACTION COMMITTEE
PaMPAC
P. O. BOX 295, LEMOYNE, PA. 17043

EXPLANATION OF VOLUNTARY ASSESSMENTS
PAMPAC PAMPAC
PAYMENT OF THESE VOLUNTARY MEMBERSHIP
DUES SUPPORTS MEDICAL POLITICAL ACTION
AND INTEREST IS NOT DEDUCTIBLE UNDER
FEDERAL INCOME TAX RETURN

STATE	ZIP	COUNTY	PAMPAC BALANCE DUE	VOLUNTARY	TOTAL
				* 35.00	35.00

TOTAL $ 35.00

REGULAR MEMBERSHIP	PaMPAC	AMPAC
$35.00	$25.00	$10.00

SUSTAINING MEMBERSHIP		
$100.00	$50.00	$50.00

A COPY OF OUR REPORT FILED WITH THE APPROPRIATE SUPERVISORY OFFICER IS AVAILABLE FOR PURCHASE FROM THE SUPERINTENDENT OF DOCUMENTS U.S. GOVERNMENT PRINTING OFFICE WASHINGTON, D. C. 20402

State Pennsylvania '76

Checklist - Requirements for joint fund raising solicitations.

		Yes	No
1.	Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	___	✓
2.	Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	___
3.	Does the solicitation sufficiently include the political purpose of the fund?	✓	___
4.	Does the solicitation sufficiently show the contribution is voluntary?	✓	___
5.	Does the solicitation sufficiently inform the person of his right to refuse to contribute?	___	✓
6.	Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	___	✓
7.	Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	___	✓
8.	Optional: Does the solicitation say "if your practice is incorporated, ____PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	___

3 1 2 1 2 0 0 1 5 2 4

8 1 0 4 0 2 7 4 5 0 5

EXPLANATION OF AMA AND VOLUNTARY ASSESSMENTS

AMA	AMPS	COUNTY	MISCELLANEOUS	VOLUNTARY	TOTAL

MAKE CHECK PAYABLE TO →

MEDICAL SOCIETY

RETURN THIS NOTICE WITH CHECK TO →

ASSESSMENTS

BEFORE INSERTING IN RETURN ENVELOPE

RETURN THIS CARD WITH REMITTANCE

MEMBERSHIP DUES FOR 1976:

The Rhode Island Medical Society (Delinquent after May 1st) (Includes R. I. Medical Journal)	**$175**
American Medical Association	**$250**
AMPAC-RIMPAC* (Spouses also invited to join)	**$20**
	$445

*This voluntary membership supports medical political action and therefore is not deductible on your Federal income tax return. Please no professional corporation checks for AMPAC-RIMPAC.

A copy of our report filed with the appropriate supervisory officer, is available for purchase from the Superintendent of Documents, U.S. Government Printing Office, Washington, D.C. 20402.

All three memberships may be included in one personal check payable to the RHODE ISLAND MEDICAL SOCIETY.

Your check is a receipt

3 1 1 2 2 3 1 3 2 6

AMA SPECIALTY JOURNAL

Please check the one which you wish to receive along with JAMA. (See note below

....ARCHIVES OF INTERNAL MEDICINE
....JOURNAL OF DISEASES OF CHILDREN
....ARCHIVES OF DERMATOLOGY
....ARCHIVES OF NEUROLOGY
....ARCHIVES OF GENERAL PSYCHIATRY
....ARCHIVES OF PATHOLOGY
....ARCHIVES OF SURGERY
....ARCHIVES OF OTOLARYNGOLOGY
....ARCHIVES OF OPHTHALMOLOGY
....THE CITATION

NOTE: While JAMA will continue to be a benefit of AMA membership, the specialty journals will be free to the membership only until early to mid 1976. At that time, specialty journals will become available only on a subscription basis. The AMA will contact each physician sometime in early 1976 in order to determine who wishes to continue with the specialty journal at a subscription fee.

MEMBERSHIP DUES FOR 1976:

The Rhode Island Medical Society (Delinquent after May 1st) (Includes R. I. Medical Journal)	**$175**
American Medical Association	**$250**
AMPAC-RIMPAC* (Spouses also invited to join)	**$20**
	$445

*This voluntary membership supports medical political action and therefore is not deductible on your Federal income tax return. Please no professional corporation checks for AMPAC-RIMPAC.
A copy of our report filed with the appropriate supervisory officer, is available for purchase from the Superintendent of Documents, U.S. Government Printing Office, Washington, D.C. 20402.

Your check is a receipt.

All three memberships may be included in one personal check payable to the RHODE ISLAND MEDICAL SOCIETY.

AMA SPECIALTY JOURNAL

Please check the one which you wish to receive along with JAMA. (See note below

....ARCHIVES OF INTERNAL MEDICINE
....JOURNAL OF DISEASES OF CHILDREN
....ARCHIVES OF DERMATOLOGY
....ARCHIVES OF NEUROLOGY
....ARCHIVES OF GENERAL PSYCHIATRY
....ARCHIVES OF PATHOLOGY
....ARCHIVES OF SURGERY
....ARCHIVES OF OTOLARYNGOLOGY
....ARCHIVES OF OPHTHALMOLOGY
....THE CITATION

NOTE: While JAMA will continue to be a benefit of AMA membership, the specialty journals will be free to the membership only until early to mid 1976. At that time, specialty journals will become available only on a subscription basis. The AMA will contact each physician sometime in early 1976 in order to determine who wishes to continue with the specialty journal at a subscription fee.

Attachment 4B

MEMBERSHIP DUES FOR 1978

The Rhode Island Medical Society (Delinquent after May 1st) (Includes R. I. Medical Journal)	$175
American Medical Association	$250
AMPAC-RIMPAC* (Spouses also invited to join)	$20
	$445

*This voluntary membership supports medical political action and therefore is not deductible on your Federal income tax return. If your practice is incorporated, RIMPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Rhode Island Medical Society will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of RIMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice.)

All three memberships may be included in one personal check payable to the RHODE ISLAND MEDICAL SOCIETY.

Your check is enclosed

3 1 1 2 2 7 1 3 2 3

AMA SPECIALTY JOURNAL

Please check the one which you wish to receive along with JAMA.

....ARCHIVES OF INTERNAL MEDICINE

....JOURNAL OF DISEASES OF CHILDREN

....ARCHIVES OF DERMATOLOGY

....ARCHIVES OF NEUROLOGY

....ARCHIVES OF GENERAL PSYCHIATRY

....ARCHIVES OF PATHOLOGY

....ARCHIVES OF SURGERY

....ARCHIVES OF OTOLARYNGOLOGY

....ARCHIVES OF OPHTHALMOLOGY

Rhode Island

MEMBERSHIP DUES FOR 1978

The Rhode Island Medical Society (Delinquent after May 1st)

(Includes R. I. Medical Journal)	**$175**
American Medical Association	**$250**
AMPAC-RIMPAC* (Spouses also invited to join)	**$20**
	$445



*This voluntary membership supports medical political action and therefore is not deductible on your Federal income tax return. If your practice is incorporated, RIMPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Rhode Island Medical Society will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of RIMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice.)

Your check is a receipt.

All three memberships may be included in one personal check payable to the RHODE ISLAND MEDICAL SOCIETY.

3 1 0 1 0 2 8 1 3 6 9

AMA SPECIALTY JOURNAL

Please check the one which you wish to receive along with JAMA.

....ARCHIVES OF INTERNAL MEDICINE

....JOURNAL OF DISEASES OF CHILDREN

....ARCHIVES OF DERMATOLOGY

....ARCHIVES OF NEUROLOGY

....ARCHIVES OF GENERAL PSYCHIATRY

....ARCHIVES OF PATHOLOGY

....ARCHIVES OF SURGERY

....ARCHIVES OF OTOLARYNGOLOGY

....ARCHIVES OF OPHTHALMOLOGY

State RI-78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) report(s) are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

STATEMENT OF ANNUAL DUES

DEC 29 1977

SOUTH CAROLINA MEDICAL ASSOC
PO BOX 11188
CAPITOL STATION
COLUMBIA SC 29211

DUES YEAR 01/01/78 TO 12/31/78

NON-MEMBER

PLEASE MAKE CHECK PAYABLE
TO ABOVE MEDICAL SOCIETY

DUES ARE AS FOLLOWS:

STATE DUES	220.00
**AMA-ERF	10.00
*SOCPAC	35.00
SPEC. ASSMT	60.00

ER SIDE FOR ADDRESS CHANGE AND SPECIAL INSTRUCTIONS

TOTAL DUES AND
CONTRIBUTIONS 325.00

MEMBERSHIP REQUIRES FULL PAYMENT OF-STATE DUES AND SPEC. ASSMT.

* IF YOUR PRACTICE IS INCORPORATED, SOCPAC AND AMPAC VOLUNTARY POLITICAL CONTRIBUTIONS ARE REQUIRED ON A PERSONAL CHECK. CONTRIBUTIONS ARE NOT LIMITED TO THE SUGGESTED AMOUNT. NEITHER THE AMA NOR THE SCMA WILL FAVOR OR DISADVANTAGE ANYONE BASED ON THE AMOUNTS OF OR FAILURE TO MAKE PAC CONTRIBUTIONS. COPIES OF SOCPAC AND AMPAC REPORTS ARE FILED WITH THE FEDERAL ELECTION COMMISSION AND ARE AVAILABLE FOR PURCHASE FROM THE FEDERAL ELECTION COMMISSION, WASHINGTON, D.C. CONTRIBUTIONS ARE SUBJECT TO THE LIMITATIONS OF FEC REGULATIONS, SECTIONS 110.1, 110.2, AND 110.5. (FEDERAL REGULATIONS REQUIRE THIS NOTICE).

** THIS ITEM IS A VOLUNTARY CONTRIBUTION AND NOT A COMPULSORY PORTION OF THE ASSOCIATION DUES-BY-LAWS, 1957, CHAP. X, SEC. 1.

ETACH HERE

DETACH AND RETURN WHEN MAKING PAYMENT

OFFICE USE ONLY

-S-220.00 -P- 10.00 -P- 35.00

-J- 60.00

TOT 325.00

NM

DEAR MEMBER
PLEASE CHECK DUES
AND CONTRIBUTIONS PAID

O-STATE DUES	-S-	220.00
O-**AMA-ERF	-P-	10.00
O-*SOCPAC	-P-	35.00
O-SPEC. ASSMT	-J-	60.00
TOTAL		325.00

SOUTH CAROLINA MEDICAL ASSOC
PO BOX 11188
CAPITOL STATION
COLUMBIA SC 29211

STATEMENT OF ANNUAL DUES

SOUTH CAROLINA MEDICAL ASSOC
PO BOX 11188
CAPITOL STATION
COLUMBIA SC 29211

DUES YEAR 01/01/78 TO 12/31/78

ACTIVE-REGULAR

PLEASE MAKE CHECK PAYABLE
TO ABOVE MEDICAL SOCIETY

DUES ARE AS FOLLOWS:

STATE DUES	220.00
**AMA-ERF	10.00
*SOCPAC	35.00
SPEC. ASSMT	60.00

THER SIDE FOR ADDRESS CHANGE AND SPECIAL INSTRUCTIONS

TOTAL DUES AND
CONTRIBUTIONS 325.00

MEMBERSHIP REQUIRES FULL PAYMENT OF-STATE DUES AND SPEC. ASSMT.

* IF YOUR PRACTICE IS INCORPORATED, SOCPAC AND AMPAC VOLUNTARY POLITICAL CONTRIBUTIONS ARE REQUIRED ON A PERSONAL CHECK. CONTRIBUTIONS ARE NOT LIMITED TO THE SUGGESTED AMOUNT. NEITHER THE AMA NOR THE SCMA WILL FAVOR OR DISADVANTAGE ANYONE BASED ON THE AMOUNTS OF OR FAILURE TO MAKE PAC CONTRIBUTIONS. COPIES OF SOCPAC AND AMPAC REPORTS ARE FILED WITH THE FEDERAL ELECTION COMMISSION AND ARE AVAILABLE FOR PURCHASE FROM THE FEDERAL ELECTION COMMISSION, WASHINGTON, D.C. CONTRIBUTIONS ARE SUBJECT TO THE LIMITATIONS OF FEC REGULATIONS, SECTIONS 110.1, 110.2, AND 110.5. (FEDERAL REGULATIONS REQUIRE THIS NOTICE).
** THIS ITEM IS A VOLUNTARY CONTRIBUTION AND NOT A COMPULSORY PORTION OF THE ASSOCIATION DUES-BY-LAWS, 1957, CHAP. X, SEC. 1.

DETACH HERE

DETACH AND RETURN WHEN MAKING PAYMENT

45- A 45 A

OFFICE USE ONLY

TOTAL

-S-220.00 -P- 10.00 -P- 35.00

-J- 60.00

TOT 325.00

DEAR MEMBER
PLEASE CHECK DUES
AND CONTRIBUTIONS PAID

D-STATE DUES -S-220.00
D-**AMA-ERF -P- 10.00
D-*SOCPAC -P- 35.00
D-SPEC. ASSMT -J- 60.00

TOTAL 325.00

SOUTH CAROLINA MEDICAL ASSOC
PO BOX 11188
CAPITOL STATION
COLUMBIA SC 29211

STATEMENT OF ANNUAL DUES

SOUTH CAROLINA MEDICAL ASSOC
PO BOX 11188
CAPITOL STATION
COLUMBIA SC 29211

DUES YEAR 01/01/78 TO 12/31/78

INTERN/RESIDENT

DUES ARE AS FOLLOWS:

STATE DUES	15.00
**AMA-ERF	10.00

PLEASE MAKE CHECK PAYABLE TO ABOVE MEDICAL SOCIETY

OTHER SIDE FOR ADDRESS CHANGE AND SPECIAL INSTRUCTIONS

TOTAL DUES AND CONTRIBUTIONS 25.00

MEMBERSHIP REQUIRES FULL PAYMENT OF-STATE DUES AND SPEC. ASSMT.

** THIS ITEM IS A VOLUNTARY CONTRIBUTION AND NOT A COMPULSORY PORTION OF THE ASSOCIATION DUES-BY-LAWS, 1957, CHAP. X, SEC. 1.

DETACH HERE

DETACH AND RETURN WHEN MAKING PAYMENT

45-155 IR

OFFICE USE ONLY

TOTAL

-S- 15.00 -P- 10.00

45-155 IR

DEAR MEMBER
PLEASE CHECK DUES AND CONTRIBUTIONS PAID

O-STATE DUES -S- 15.
O-**AMA-ERF -P- 10.

TOTAL 25.0

SOUTH CAROLINA MEDICAL ASSOC
PO BOX 11188
CAPITOL STATION
COLUMBIA SC 29211

TOT 25.00

State South Carolina 76

Checklist - Requirements for joint fund raising solicitations.

		Yes	No
1.	Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	___	___ ?
2.	Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	___
3.	Does the solicitation sufficiently include the political purpose of the fund?	✓	___
4.	Does the solicitation sufficiently show the contribution is voluntary?	✓	___
5.	Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	___
6.	Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	___
7.	Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	___
8.	Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	___

3 1 0 1 0 2 7 1 5 1 5

South Dakota State Medical Association

District Society Dues - - - _____
SD State Association Dues - - _____
AMA Dues - - - - - - - - _____
Sub-Total - - - - - - - _____

If AMA member, check choice of AMA Specialty Journal

( ) Archives of Dermatology
( ) Archives of Environmental Health
( ) Archives of General Psychiatry
( ) Archives of Internal Medicine
( ) Archives of Neurology
( ) Archives of Ophthalmology
( ) Archives of Pathology
( ) Archives of Surgery
( ) Archives of Otolaryngology
( ) Amer. Journal of Diseases of Children

SoDaPac and AMPAC Dues
(No professional association or corporation checks, please)

Sustaining Member $100
( ) _____
Family (doctor & wife)
( ) _____
Active Member (doctor)
( ) _____
Sub-Total - - - _____
Total Remitted - - - _____

Please detach and return with your check in the envelope provided.

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

If your practice is incorporated, SoDaPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the South Dakota Medical Association will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of SoDaPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice.)



FEB 20 1978

SoDaPAC

SOUTH DAKOTA POLITICAL ACTION COMMITTEE, INC.

February 17, 1978

Mrs. LuAnne Elliot
AMPAC
P. O. Box 4449
Chicago, Illinois 60680

Dear Mrs. Elliot:

It will be necessary for the South Dakota State Medical Association to reorder the billing statements for 1979, this summer. I would appreciate it very much if you would provide us with the exact wording which must appear on our joint fund raising efforts for SoDaPAC and AMPAC. We will then have the correct wording printed on our new billing statements.

If you anticipate a change in the requirements between now and 1979, perhaps we will leave the statement off of our billing statements and insert a mimeographed notice in place of having it printed on the form. Whatever advice you can provide will be very much appreciated.

ND

Very sincerely yours,

Patty Butler

(Mrs.) Patty Butler
Assistant Executive Secretary

PB:js

3 1 1 0 2 7 1 5 1 5

31042745517

February 20, 1978

Mrs. Patty Butler
Assistant Executive Secretary
SoDaPAC
608 West Avenue North
Sioux Falls, South Dakota 57104

Dear Patty:

Lee Ann has asked me to respond to your letter of February 17th in which you request exact wording which must appear on your joint fund-raising solicitations for SoDaPAC and AMPAC for 1979.

Attached is the correct wording.

In reply to your question about the requirement changing, we do not anticipate a change.

Thank you for requesting our help as it is a joint responsibility between SoDaPAC and AMPAC.

Sincerely,

Linda Hudson
Assistant to the Director

LH:hc

3 1 0 4 0 2 7 1 5 1 8

South Dakota State Medical Association

District Society Dues - - - _____
SD State Association Dues - - _____
AMA Dues - - - - - - - - _____
Sub-Total - - - - - - - _____

If AMA member, check choice of AMA Specialty Journal

( ) Archives of Dermatology
( ) Archives of Environmental Health
( ) Archives of General Psychiatry
( ) Archives of Internal Medicine
( ) Archives of Neurology
( ) Archives of Ophtnalmology
( ) Archives of Pathology
( ) Archives of Surgery
( ) Archives of Otolaryngology
( ) Amer. Journal of Diseases of Children

SoDaPac and AMPAC Dues
(No professional association or corporation checks, please)

Sustaining Member $100
( ) _____
Family (doctor & wife)
( ) _____
Active Member (doctor)
( ) _____
Sub-Total - - - _____
Total Remitted - - - _____

Please detach and return with your check in the envelope provided.

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

If your practice is incorporated, SoDaPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the South Dakota Medical Association will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of SoDaPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice.)

State South Dakota - 7

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

8119427515 9

STATEMENT OF DUES FOR 19___

To: _____

_____

_____

_____

County Medical Society Dues	$	_____
Tennessee Medical Association Dues	$	130.00
American Medical Association Dues	$	250.00
*IMPACT (Voluntary Contribution)	$	25.00
Total	$	_____

Make check payable to your County Medical Society and Remit to: _____

County Society Secretary

AMA Specialty Journal:
Please check desired publication to be sent in addition to American Medical News and JAMA

Please check one only

- ☐ CH—AMERICAN JOURNAL OF DISEASES OF CHILDREN
- ☐ DE—ARCHIVES OF DERMATOLOGY
- ☐ EH—ARCHIVES OF ENVIRONMENTAL HEALTH
- ☐ GP—ARCHIVES OF GENERAL PSYCHIATRY
- ☐ IM—ARCHIVES OF INTERNAL MEDICINE
- ☐ NE—ARCHIVES OF NEUROLOGY
- ☐ OP—ARCHIVES OF OPHTHALMOLOGY
- ☐ OT—ARCHIVES OF OTOLARYNGOLOGY
- ☐ PA—ARCHIVES OF PATHOLOGY
- ☐ SU—ARCHIVES OF SURGERY

*IMPACT supports Medical Political Action and therefore is not tax deductible.

Return original and one copy to your County Society Secretary.
DO NOT mail your dues to the State Medical Society or AMA.

Copies of IMPACT and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C.

3 1 0 4 0 2 7 1 2 2 0

This Dues Statement Is Provided For You As A Service

By

IMPACT

(Independent Medicine's Political Action Committee—Tennessee)

The Tennessee medical team's united effort in behalf of responsive, representative government.

IMPACT needs you . . .
. . . and you need **IMPACT**

For additional information write:

IMPACT
P.O. Box 22645
Nashville, Tennessee 37202

If your practice is incorporated, IMPACT and AMPAC voluntary political contributions should be written as a PERSONAL CHECK. Contributions are not treated on the corporate income tax return as a business expense. Section 162(e) of the I.R.C. limits deductible business expenses to 5 percent of dues paid to trade associations which use the dues for political activities. Individuals are not subject to the limitations of Sec. 162(e). Regulations, Section 1.162-1 and 1.162-20 of Federal regulations require this notice.

3 1 7 1 9 2 7 1 5 2 1

IMPACT membership dues are $25 which include membership ($10) in AMPAC (American Medical Political Action Committee).

Woman's Auxiliary membership (Partners in Politics) is only $15.

Send your dues to:
IMPACT
P. O. Box 645
Nashville, Tennessee 37202

Enclosed is my check for $_____ ($25.00) _____ regular membership covering my dues for IMPACT and AMPAC. Since this is designated to be a permanent program, I understand that I can be expected to be contacted each year in regard to annual dues.

Name _____

Address _____

City _____ Zip Code _____ Phone _____

County Society _____

IMPACT

For Effective Coordinated Political Action

What Is IMPACT?

Independent Medicine's Political Action Committee–Tennessee is a voluntary, nonprofit, unincorporated group whose membership consists of physicians, their wives, the members of their immediate family, and others.

Why Was IMPACT Organized?

To meet an unmet need–the need of providing the medical profession with an opportunity to assume a more active and effective role in public affairs. IMPACT's dual role is (a) to help its members understand political issues; and (b) to organize them as an effective political action group.

Is IMPACT Affiliated with Either Major Political Party?

No. It is not bound by Democratic or Republican party labels. The program and platform of the individual candidate will determine whom IMPACT supports–not the candidate's party affiliation.

Who Directs IMPACT's Activities?

IMPACT's board members, made up of a physician from each congressional district and a member of the Woman's Auxiliary to the Tennessee Medical Association. No board member may serve more than five years.

A copy of our report filed with the appropriate supervisory officer is available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D.C. 20402.

3 1 2 1 0 2 2 7 1 5 2 2

INDEPENDENT MEDICINE'S POLITICAL ACTION COMMITTEE—TENNESSEE

"Actively Working for Better Government"

P. O. BOX 22645, NASHVILLE, TENN. 37202

Amount Enclosed $ _____

1978 IMPACT/ANPAC ACTIVE MEMBERSHIP.....$25.00
1978 IMPACT/ANPAC FAMILY MEMBERSHIP.....$40.00
1978 IMPACT/ANPAC SUSTAINING MEMBERSHIP.....$65.00
1978 IMPACT/ANPAC SUSTAINING FAMILY MEMBERSHIP.$120.00

Please enclose top portion with payment to:

IMPACT
p.o. box 22645
Nashville,TN 37202

Make check payable to IMPACT
Acceptance of Corprate checks
is prohibited by law.

IMPACT

JAN - 3 1978

INDEPENDENT MEDICINE'S POLITICAL ACTION COMMITTEE—TENNESSEE

"Actively Working for Better Government"

P. O. BOX 22645, NASHVILLE, TENN. 37202

December 27, 1977

Ms. Linda Hudson
Assistant to the Director
AMPAC
P. O. Box 4449
Chicago, Illinois 60680

Dear Linda:

I am in receipt of your correspondence dated December 20, 1977, relative to joint solicitation by IMPACT/AMPAC. I am presently preparing a form to be used for solicitation in 1978 which will have the full "blurp" imprinted on the face of the solicitation. (See bottom of this page.)

However, a large amount of the PAC solicitation is done by individuals in the local medical societies. I continually offer my assistance to them in preparing PAC solicitation materials--but, alas, sometimes information required by FEC regulations is not fully imprinted. We'll hang in there! I hope to correct these problems as we move more and more to a central billing system from the TMA office.

Thanks for the information on the labels. Hope you and your family have a Happy New Year!

Sincerely,

Bill T. Williams
Assistant Secretary-Treasurer

BTW/jcs

[illegible]

State Tennessee '76

Checklist - Requirements for joint fund raising solicitations.

		Yes	No
1.	Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2.	Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3.	Does the solicitation sufficiently include the political purpose of the fund?	✓	
4.	Does the solicitation sufficiently show the contribution is voluntary?	✓	
5.	Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6.	Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7.	Does the solicitation inform the contributers that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8.	Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

State Texas

Yes No

February 22, 1978

Mr. Robert Stluka
Executive Director
TEXPAC
1905 North Lamar Boulevard
Austin, Texas 78705

Dear Bob:

Thank you for sending a copy of the TEXPAC billings used for TEXPAC and AMPAC contribution solicitation.

The bills printed by the Texas Medical Association fulfill all criteria. However, we would suggest that on the small cards with TEXPAC at the top that AMPAC be more prominently displayed so that the billing shows clearly that the amount solicited includes both AMPAC and State PAC membership contributions. For example, on the TEXPAC green card, you might say TEXPAC/AMPAC Active and TEXPAC/AMPAC 300 Club.

We feel we must point this out since we share a joint responsibility for membership solicitation.

Sincerely,

Linda Hudson
Assistant to the Director

LH:hc

State Texas-78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	Some do Some don't	?
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?		✓

3 1 0 4 2 0 4 5 2 5

TEXPAC

TEXAS MEDICAL POLITICAL ACTION COMMITTEE 1905 NORTH LAMAR BLVD AUSTIN TEXAS 78705 AREA CODE 512 474-1812

December 28, 1977

Linda Hudson
Assistant to the Director
AMPAC
P.O. Box 4449
Chicago, Illinois 60680

Dear Linda,

In reply to your request of December 20th, attached are three most commonly used forms in our combined billing process, along with two of the cards that we use for direct mailing solicitations or for handouts at meetings.

In the case of the combined billing forms, a physician will make his check payable to TMA or their respective County Medical Society, and then TMA or the County Medical Society will forward those monies due TEXPAC/AMPAC.

I hope this provides you with the information you need.

Best regards.

Sincerely,

Robert A. Stiuka, Jr.
Executive Director

RAS/cm
Enclosures

8 1 0 4 0 2 7 4 3 2 8

TEXAS MEDICAL ASSOCIATION and

BAYLOR-KNOX-HASKELL

COUNTY MEDICAL SOCIETY

INVOICE FOR MEMBERSHIP DUES – JANUARY 1, 1978 THROUGH DECEMBER 31, 1978

TELEPHONE NUMBER	DATE OF LICENSE
(817) 6[illegible]-1033	07/[illegible]

DATE OF BIRTH	PRACTICE TYPE
01/01/1935	DIRECT PATIENT CARE

FAMILY PRACTICE

MEDICAL SPECIALTY

MEMBERSHIP TYPE	ACTIVE	REGULAR				
AMOUNT OF DUES	$250.00	$180.00	[illegible]	$45.00		$355.00

LICENSE NO.
C8312

NOTE: FOLD HERE BEFORE RETURNING ▶

ROBERT G [illegible]ELL MD
709 AVE F
KNOX CITY TX 79529

1301 N. LAMAR
AUSTIN, TEXAS 78701
(512) 477-6704

TEXPAC

3 1 0 1 0 2 7 1 5 2 9

1978 MEMBERSHIP DUES STATEMENT

BCMS, TMA, and AMA

Bexar County Medical Society	$154.00
Texas Medical Association	180.00
5th District Society, TMA	1.00
American Medical Association	250.00
TEXPAC/AMPAC**	60.00
TOTAL	$645.00

(PLEASE PAY BEFORE FEBRUARY 1, 1978)
Make one check payable to: Bexar County Medical Society,
202 West French Place, San Antonio, Texas 78212

PLEASE COMPLETE BACK OF THIS CARD

**Voluntary political contributions (TEXPAC 2/3, AMPAC 1/3) are not limited to the suggested amount, and are not deductible. Neither TMA nor AMA will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of TEXPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice.)

PLEASE PAY BEFORE FEBRUARY 1, 1978

THIS DUES STATEMENT MUST BE ENCLOSED WITH YOUR CHECK TO INSURE PROPER CREDIT.

8 1 0 4 0 2 7 4 5 3 0

KERR-KENDALL-GILLESPIE-BANDERA
COUNTIES MEDICAL SOCIETY

1978 Dues Statement

County Society (Mandatory)	$ 70.00
Texas Medical Association (Mandatory)	180.00
American Medical Association (Voluntary)	250.00
TEXPAC/AMPAC	60.00
Physicians Benevolent Fund (Recommended)	10.00
	$525.00

Name: _____

Address: _____

Voluntary political contributions (TEXPAC 2/3, AMPAC 1/3) are not limited to the suggested amount, and are not deductible. Neither TMA nor AMA will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of TEXPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2, and 110.5. (Federal regulations require this notice.)

REMIT TO: CHARLES E. BURG, M.D.
P.O. Box 760, Fredericksburg, Texas 78624

TEXPAC*—1977

Memberships		Check One
Active	$ 60	☐
300 Club	$300	☐

Name: _____

Address: _____

TEXPAC, 1905 N. Lamar Boulevard, Austin, Texas 78705

* Voluntary political contributions (TEXPAC ℞, AMPAC ½) are not limited to the suggested amount, and are not deductible. Neither TMA or AMA will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of TEXPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2, and 110.5. (Federal regulations require this notice.)

TEXPAC

Student/Resident Memberships		Check One
Student	$10	☐
Resident	$20	☐

Name: _____

Address: _____

TEXPAC, 1905 N. Lamar Boulevard, Austin, Texas 78705

* Voluntary political contributions (TEXPAC ℞, AMPAC ½) are not limited to the suggested amount, and are not deductible. Neither TMA or AMA will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of TEXPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2, and 110.5. (Federal regulations require this notice.)

3 1 0 4 0 2 7 4 3 5 1

TEXPAC

Student/Resident Memberships		Check One
(tudent	$10	☐
Resident	$20	☐

Name: _____

Address: _____

TEXPAC, 1905 N. Lamar Boulevard, Austin, Texas 78705

* Voluntary political contributions (TEXPAC ½, AMPAC ½) are not limited to the suggested amount, and are not deductible. Neither TMA or AMA will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of TEXPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2, and 110.5. (Federal regulations require this notice.)

3 1 2 1 9 2 7 1 5 5 2

TEXPAC*—1977

Memberships		Check One
ctive	$ 60	☐
300 Club	$300	☐

Name: _____

Address: _____

TEXPAC, 1905 N. Lamar Boulevard, Austin, Texas 78705

* Voluntary political contributions (TEXPAC ½, AMPAC ½) are not limited to the suggested amount, and are not deductible. Neither TMA or AMA will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of TEXPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2, and 110.5. (Federal regulations require this notice.)

TEXPAC 300 CLUB

TEXPAC, 1905 N. Lamar Boulevard, Austin, Texas 78705

Voluntary, non-deductible. A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

TEXPAC:

I wish to join the 1976 "TEXPAC 300 Club" in order to provide maximum support to political friends of medicine. To remit my full $300.00 payment, I wish to:

Check One — Options

_____ 1. Contribute $300.00 now (attach check payable to TEXPAC).

_____ 2. Authorize TEXPAC to draw drafts on my account (please complete the authorization form and attach a voided check).

_____ 3. Receive statements from TEXPAC for $_____ each _____ (month or quarter)

Date: _____ Signature: _____

Address: _____

City, Zip: _____

8 1 0 1 0 2 7 4 3 3 3

BANK AUTHORIZATION FORM

(please return to TEXPAC)

Date _____

Dear Sir:

I _____ hereby authorize TEXPAC (the Texas Medical Political
(PLEASE PRINT)

Action Committee) to draw drafts upon my account in your bank in the amount of $25.00 per month, and do further hereby direct you to honor all such drafts for 12 months.

(Doctor: We must have one of your checks for the magnetic ink information. Please attach one to this authorization. Mark VOID across its face.)

Yours truly,

SIGNATURE _____ BANK _____

ACCOUNT NUMBER _____ CITY _____

TRANSIT CODE _____

TEXPAC — *1976*

Memberships		Check One
Active	$ 60	☐
TEXPAC 300 Club	$300	☐

Name: _____

Address: _____

TEXPAC, 1905 N. Lamar Boulevard, Austin, Texas 78705

Voluntary, non-deductible. A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

3 1 2 1 0 2 7 4 3 3 4

1974 TEXPAC DUES

Active	$ 45.00
Family (Dr. and Mrs.)	$ 60.00
Sustaining (Dr. and Mrs.)	$300.00

Name _____

Address _____

_____

TEXPAC, 1905 N. Lamar Boulevard, Austin, Texas 78705



(A copy of our report, filed with the appropriate supervisory officer, is available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D.C. 20402.)

3 1 2 4 0 2 7 4 5 3 5

. . . an effective and important part of the Texas election process

TEXPAC IS

- a non-profit, un-incorporated political action committee composed of Texas physicians and their wives who join voluntarily as members.
- a non-partisan organization which supports state and federal candidates who are considered to be supportive of medicine's positions on medical and health care issues.
- a *continuing* organization (since 1962) which has earned the reputation of being an effective and important part of the Texas election process.

TEXPAC HAS

- 55 members on its State Board, 96 County Medical Society Chairmen, and 27 Auxiliary County Chairmen—all of whom participate in candidate evaluation, membership and political information activities.
- National recognition among the 50 state medical PAC's for its membership program and political expertise.
- A "won-lost" batting average of over 70% in the last five election years (an excellent accomplishment considering the closely contested races in which TEXPAC participates).
- An excellent working relationship with AMPAC (the American Medical Political Action Committee) which assists TEXPAC in Congressional races, as requested.
- The growing support of Texas doctors and their wives (membership has tripled since 1968).

TEXPAC NEEDS

- In 1974, the resources to effectively support about 105 candidates seeking election to the United States House of Representatives, Texas Senate and Texas House (100% of your membership contribution goes to candidate support).
- A greater awareness among the state's 14,000 medical doctors of the *direct* relationship between *elections* and *medical legislation*—like PSRO, NHI, Regional Health Authorities, etc., etc.
- Your interest and support.
- Your membership commitment, now!

Please see reverse side.

NUECES COUNTY MEDICAL SOCIETY
BOX 5280
CORPUS CHRISTI, TEXAS

MEMBERSHIP DUES FOR 1973:

Texas Medical Association	$ 70.00
American Medical Association	110.00
Nueces County Medical Society	120.00
TEX-PAC* (recommended)	30.00
	$330.00
Woman's Auxiliary (May 1973 to May 1974)	15.00
TOTAL	$345.00

*Voluntary - Non-deductible.
(A copy of our report filed with the appropriate supervisory officer, is (or will be) available for purchase from the Superintendant of Documents, U. S. Government Printing Office, Washington, D. C. 20402).

8102271337

1978 ANNUAL DUES NOTICE

COUNTY	STATE	AMA	ERF*	UMPAC**	TOTAL
$40.00	$115.00	$110.00	$20.00*	$25.00**	$310.00

CHAPTER X - Section 2: "Dues shall be payable on or before FEBRUARY 1 of the year for which they are levied. The Treasurer of each component society shall cause to be collected and shall forward to the offices of the USMA the dues and assessments paid by the component society's members, together with a current list of the component society's members. Any member whose name has not been reported for enrollment or whose dues for the current year have not been remitted to the Association by his component society on or before MARCH 1 shall be automatically suspended until his name has been properly reported and his dues for the current year have been remitted."

*AMA—Education Research Foundation—Please indicate school to which contribution is directed _____

_____

MAKE CHECK PAYABLE AND RETURN WITH THIS STATEMENT TO

Weber County Medical Society

AMA SPECIALTY JOURNAL

Check the one you wish to receive during the next year along with your JAMA.

____Archives of Internal Medicine
____Archives of Dermatology
____Archives of Neurology
____Archives of General Psychiatry
____Archives of Pathology
____Journal of Diseases of Children
____Archives of Surgery
____Archives of Otolaryngology
____Archives of Ophthalmology
____Archives of Industrial Health

**Voluntary, not tax deductible. A copy of the UMPAC Report, filed with appropriate supervisory offices is available for purchase from Superintendent of Documents, U.S. Government Printing Office, Washington, D.C. 20402.

1977 ANNUAL DUES NOTICE

COUNTY	STATE	AMA	DUES TOTAL	ERF*	UMPAC**	TOTAL
$65.00	$195.00	$250.00	$510.00	$20.00*	$25.00**	$555.00

CHAPTER X - Section 2: "Dues shall be payable on or before FEBRUARY 1 of the year for which they are levied. The Treasurer of each component society shall cause to be collected and shall forward to the offices of the USMA the dues and assessments paid by the component society's members, together with a current list of the component society's members. Any member whose name has not been reported for enrollment or whose dues for the current year have not been remitted to the Association by his component society on or before MARCH 1 shall be automatically suspended until his name has been properly reported and his dues for the current year have been remitted."

*AMA—Education Research Foundation—Please indicate school and address to which contribution is directed _____

PLEASE CHECK: MY WIFE WISHES TO BELONG TO THE AMA AUXILIARY ☐

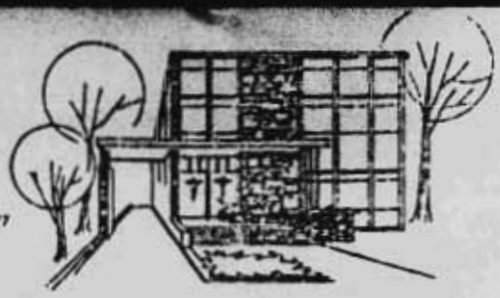
MAKE CHECK PAYABLE AND RETURN WITH THIS STATEMENT TO

Effective Jan. 1, 1977 individual specialty journals will be placed on a subscription basis for all members. The Journal of the American Medical Association and the American Medical News will be provided to all members of the AMA without additional charge.

Salt Lake County Medical Society
42 South 5th East
Salt Lake City, Utah 84102

**If your practice is incorporated, UMPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Utah State Medical Association will favor or disadvantage anyone based upon the amounts of or failure to make UMPAC contributions. (UMPAC $15/AMPAC $10.) Contributions are subject to the limitations of FEC Regulations Sections 110.1, 110.2 and 110.3. (Federal regulations require this notice).

UTAH
STATE
MEDICAL
ASSOCIATION
42 SOUTH FIFTH EAST STREET / SALT LAKE CITY, UTAH 84102 / TELEPHONE (801) 355-7477



December 29, 1977

JAN - 3 1978

OFFICERS
ROBERT H. HALES, M.D.
President
WM. JAMES GAPONER, III, M.D.
President elect
ALAN R. NELSON, M.D.
Past President
JACK D. STRINGHAM, M.D.
Secretary
GRANT R. FAIRBANKS, M.D.
Treasurer
MR. HOYT W. BREWSTER
Executive Director

Linda Hudson,
Assistant to the Director
AMPAC
P.O.Box 4449
Chicago, Illinois 60680

Dear Miss Hudson:

Enclosed please find copies of the billing statements used by the Utah State Medical Association for the year 1978. These are being sent to you as requested in your letter of December 20, 1977.

Sincerely,

Maxcine Fry

Mrs. Maxcine R. Fry
Administrative Assistant

Enclosures

3102102340

3 1 0 4 0 2 7 1 5 4 1

1978 ANNUAL DUES NOTICE

COUNTY	STATE	AMA	DUES TOTAL	ERF*	UMPAC**	TOTAL
$45.00	$185.00	$250.00	$480.00	$20.00*	$25.00**	$535.00

CHAPTER X - Section 2: "Dues shall be payable on or before FEBRUARY 1 of the year for which they are levied. The Treasurer of each component society shall cause to be collected and shall forward to the offices of the USMA the dues and assessments paid by the component society's members, together with a current list of the component society's members. Any member whose name has not been reported for enrollment or whose dues for the current year have not been remitted to the Association by his component society on or before MARCH 1 shall be automatically suspended until his name has been properly reported and his dues for the current year have been remitted."

*AMA—Education Research Foundation—Please indicate school and address to which contribution is directed _____

_____

_____

PLEASE CHECK: MY WIFE WISHES TO BELONG TO THE AMA AUXILIARY ☐

MAKE CHECK PAYABLE AND RETURN WITH THIS STATEMENT TO

Box Elder County Medical Society

Effective Jan. 1, 1977 individual specialty journals will be placed on a subscription basis for all members. The Journal of the American Medical Association and the American Medical News will be provided to all members of the AMA without additional charge.

**If your practice is incorporated, UMPAC and NMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Utah State Medical Association will favor or disadvantage anyone based upon the amounts or of failure to make UMPAC contributions. NMPAC \$15/AMPAC \$100 Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.3. (Federal regulations require this notice).

February 22, 1978

Mrs. Maxcine R. Fry
Administrative Assistant
UMPAC
42 South 5th East Street
Salt Lake City, Utah 84102

Dear Maxcine:

In reviewing the joint billing solicitation which includes membership solicitation for AMPAC and UMPAC, we find that the legend which is required by federal law to appear on the front or face of the solicitation is not included. The legend should read "A copy of UMPAC/AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C.". However we find that all other legal language required is on the billing. We would prefer that your column entitled "UMPAC" would read AMPAC/UMPAC, however.

The above language (a copy of UMPAC/AMPAC reports etc.) is the strongest requirement of the federal law and since I do not find it on the bills, I am almost sure that I am missing it somewhere.

However, if it is, in fact, omitted from the entire billing, please include it on your 1979 annual dues notice and any other written solicitation for membership contributions.

We feel we must correspond with you on joint membership solicitation since UMPAC and AMPAC have a joint responsibility for this activity.

Sincerely,

Linda Hudson
Assistant to the Director

3 1 2 0 2 7 1 5 1 2

State Utah-78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	___	✓
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	___	✓
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	___
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	___
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	___
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	___
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	___
8. Optional: Does the solicitation say "if your practice is incorporated, ____PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	___

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VEMPAC

APPLICATION FOR MEMBERSHIP

Please indicate the type of membership you desire, and the amount enclosed, and return this form. Make checks payable to VEMPAC.

$ 20 TYPE OF MEMBERSHIP

$15 or more—Active $99 or more—Sustaining

Contribution to VEMPAC for Active membership or more includes AMPAC membership.

Name ..... *Address* .....

Amount enclosed $

***Note:* these contributions are not deductible.**

(OVER)

Orion V. Johnson
111 Russell Street
Winooski, Vermont
05404

Treasurer.

3 1 0 1 0 2 7 4 5 4 5

A copy of our report is filed with the Federal Election Commission & is available for purchase from them at Washington D.C. 20463.

State Virginia Democratic

Checklist - Requirements for joint fund raising solicitations.

		Yes	No
1.	Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2.	Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3.	Does the solicitation sufficiently include the political purpose of the fund?	✓	
4.	Does the solicitation sufficiently show the contribution is voluntary?	✓	
5.	Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	
6.	Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	
7.	Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	
8.	Optional: Does the solicitation say "if your practice is incorporated, _____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

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"the" VIRGINIA PACER

NEWSLETTER OF THE VIRGINIA MEDICAL POLITICAL ACTION COMMITTEE

Vol. 1, No. 1 March, 1978

from the CHAIRMAN

VaMPAC has "come of age" in Virginia!

We congratulate Governor John N. Dalton and Mrs. Dalton; the electorate of the Commonwealth of Virginia which manifested the good judgment to elect them; and, with pardonable pride, we also congratulate VaMPAC on the significant and major role which it played in its first venture into State politics.

Governor Dalton was not elected by VaMPAC alone, and we are proud to share his impressive victory with all the loyal and dedicated and effective co-workers who refused to allow dismal polls and even more dismal predictions to attenuate our efforts--indeed, such dire forecasts served only to make all of us work harder and more diligently.

It is impossible to name and to thank all the magnificent Virginians who worked nobly and well to elect our next great Governor; but we do wish to share with you all the concise, succint and prescient words of our dear and indefatigable friend, Ed DeBolt, one of the great forces whose efforts made the outcome successful, and whose personal note to this writer speaks eloquently to the role of VaMPAC:

Dear Hal:

I want you to know how pleased I was to get to know you this year and especially for the leadership you showed in getting VaMPAC to take its first step ever into state politics.

[illegible] the [illegible] throughout the country. Only concerted

(cont'd on page 3)



Mr. John N. Dalton Credit Domenti Foster Studio

Governor's Inauguration

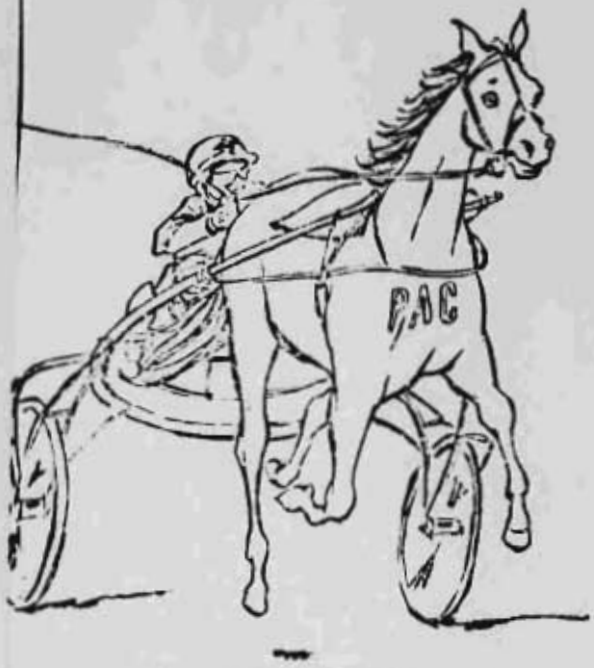
When Governor John Nichols Dalton was inaugurated on January 14, 1978, the physicians of Virginia and their families saw the final result of a concerted effort to maintain reasonable and responsible government in the Commonwealth.

Early in the summer of 1977 the Board of VaMPAC had concluded that Mr. Dalton should receive their support and gave freely of their time and finances during the crucial time in Mr. Dalton's campaign when he was trailing his opponent by a substantial margin in the polls.

Throughout the summer and fall the PAC, as well as independent Physicians for Dalton Committees, the Auxiliaries and local medical groups held social events, participated in phone banks and engaged in many other supportive activities to promote the Governor's cause.

This series of supportive actions were undoubtedly an important factor in the overwhelming victory in November 1977. We can reflect with pride on our successful involvement in the gubernatorial campaign, and will hope fully to [illegible] in the Congressional election, this year.

VIRGINIA PACER



HITCH UP WITH A WINNER – VAMPAC!

EDITORIAL COMMITTEE:

Mrs. Eunice Gordge

Dr. Leonard Weyl

Mrs. Ann Williams

Dr. Harold Nemuth

Art Editor:
Mrs. Nancy Weyl

Circulation:
Mr. Robert Stuart
Executive Secretary

ONGER SUB ROSA"

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THE FIVE W's

There's a favorite saying of the American Medical Political Action Committee (AMPAC): When Women Work We Win.

Certainly physicians' wives worked hard in the state election campaigns of 1977 - manning telephone banks, serving at the polls, hostessing social events, working at various campaign headquarters, running for public office, and serving as district campaign director for a candidate.

Many of our teenagers were also actively involved in getting out the vote. Their contributions of manpower, energy, enthusiasm and expertise benefited the campaigns.

The physicians were in there pitching too. With VAMPAC memberships and contributions. With input on the State and local level. With a firm stand on issues and candidates. With transportation of elderly patients to the polls. With encouragement of hospital-bound patients to vote absentee ballots. With active participation in the party of their choice. With manhours of work in their own precincts.

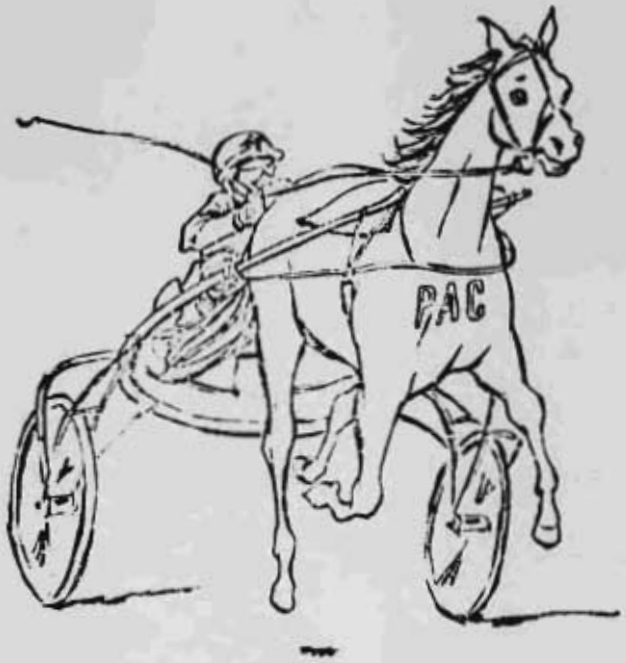
Winning a campaign takes total effort. Perhaps it would be better phrased to say: When We all Work We Win--even better.

THE VIRGINIA PACER

This is the first issue of the VaMPAC newsletter, properly named the Virginia Pacer. It will be sent to all members of the Medical Society of Virginia, to inform them of the various important political issues in the Commonwealth, and their relationship to local and national health related matters.

We hope to stimulate your interest and participation in both local and national political affairs and it is our aim to encourage you to support VAMPAC both financially and through personal efforts. We solicit your comments and constructive thoughts.

THE VIRGINIA PACER



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"NO LONGER SUB ROSA"

"Politics by doctors today is no longer sub rosa. It's professional, it's ethical, and it's moral . . ." Dr. Joseph C. von Thron told members and spouses of the Medical Society Auxiliary at its annual meeting in Richmond in October.

Dr. von Thron, a family physician from Cocoa Beach, Fla. and a member of the board of directors of AMPAC, urged the auxiliary and their husbands to become involved in politics because at stake is "the best health care system in the world." "Students and patients no longer go to Berlin or Paris to study or to be treated. They come here," he said.

Noting that "medicine is in severe straits", he encouraged the members to participate in their political action committee and added, "as citizens, we have the responsibility of paying our fair share of the load to elect the proper people to office."

Dr. von Thron indicated that there is increasing political activity among physicians, and that membership in political action committees has increased annually.

"New government regulations awakens that practicing physician who thought he was immune, and he becomes involved."

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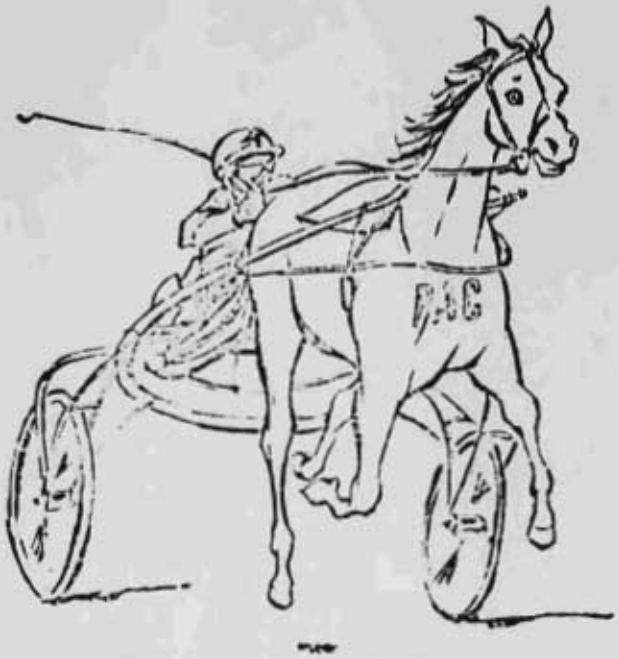
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"Now government officials are realizing that practicing physicians who thought he was immune, and he becomes involved."

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When it comes campaign talks to [illegible] it would be better phrased to say: When We all Work We Win—even better.

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M.D.CB

Breaker 1-9!
This is Health Care Provider.
And pushing this rig is no
easy rider.

You're in trouble, good buddy, -
I can't seem to get through
That what's happening to medicine is happening to you -

The Smokies are out there --
NHI - HSA
With more regulations to pinch
you each day

Cost containment - peer review -
CON's - and old HEW
Their radar is running and they're
tailgating YOU.

But what can you do when
policing's too tight -
When laws are unjust - is there
some way to fight?

Yes! Put on your ears - read all
that you can
And back your Society down
to a man!

Be a member of PAC. Get your
spouse in it too -
There's more push to a convoy
than a four-wheeler can do.

The laws and the limits are made
up by men
Who once ran for office - and
must do so again.

PAC'll be your front door and
we'll give you a shout
We'll keep you informed and
help you have clout

Stay alert! and take part in --
don't just sleep at the wheel
There's a long haul ahead for
those licensed to heal

The way that you practice may
YET be yours to select -
So much will depend ON JUST
WHOM YOU ELECT!

10-4?

A Statement Of Purpose

VAMPAC is a non-partisan political organization. It is not a pressure group; nor is it a lobbying group. Its primary function is to elect legislators whose political philosophy is compatible with the best interest of medicine. The survival of the free enterprise system as it relates to medicine depends on competent representation in Congress, The United States Senate, our Governor, and our Virginia State Legislature.

· Why PAC?

Because the state and national PACs are medically oriented, reflecting our views, helping us elect <u>our</u> nominees.

Because it is non-partisan. <u>Local</u> physicians determine <u>which</u> candidate to support.

Because health legislation begins with the <u>candidate</u> and his philosophies.

Because there is great need to become as politically <u>effective</u> as possible, as quickly as possible.

Because physicians and their families are encouraged to take a more active role in government al affairs.

If you have not had opportunity to become a member . . .
If you would like membership for your spouse . . .
If you would like to be a sustaining member . . .

VAMPAC invites your participation.

VIRGINIA MEDICAL POLITICAL ACTION COMMITTEE

____ Annual Membership for Physician	$50.00
____ Annual Membership for Spouse	$25.00
____ Sustaining Membership (includes spouse)	$110.00

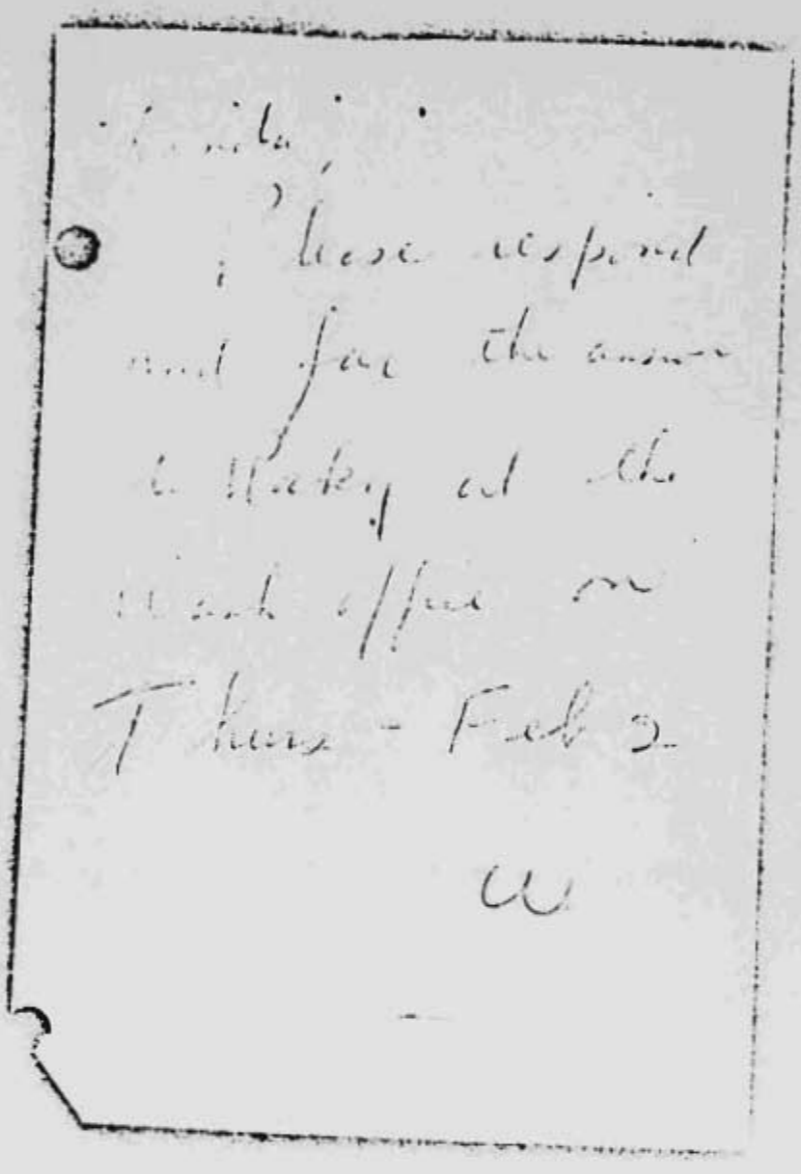
Mail to:
VAMPAC
P. O. Box 2939
Richmond, Va. 23235

All memberships include annual membership in AMPAC
(American Medical Political Action Committee)

A copy of our reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D. C.

It is illegal for [illegible] Section 110.1, 110.2 and 115. (If you [illegible])

81010271531



State _____

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	___	___
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) report(s) are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	___	___
3. Does the solicitation sufficiently include the political purpose of the fund?	___	___
4. Does the solicitation sufficiently show the contribution is voluntary?	___	___
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6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	___	___
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	___	___
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	___	___

If your practice is incorporated, PAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the society will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of PAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice).

Reduced

If your practice is incorporated, PAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the society will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions.
Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice).

Reduced

Copies of PAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C.

Reduced

After filling in the blank spaces as they apply to your group, your local printer can reduce the original to 30% of this size to be reproduced on any literature soliciting contributions. Sample is reduced to 30%.

AMERICAN MEDICAL ASSOCIATION

535 NORTH DEARBORN STREET • CHICAGO, ILLINOIS 60610 • PHONE (312) 751-6000 • TWX 910-221-0300

September 9, 1976

OFFICE OF THE GENERAL COUNSEL

BERNARD D. HIRSH
General Counsel

BETTY JANE ANDERSON
Assistant General Counsel

HEALTH LAW DEPARTMENT

DONALD P. WILCOX
Director
751 6178

WILLIAM P. ISELE
Staff Attorney
751 6714

DAVID K. WAUGH, JR.
Staff Attorney
751 6186

Mr. William L. Watson
AMPAC
Post Office Box 4449
Chicago, Illinois 60680

Re: Solicitation of Joint Membership Contributions

Dear Bill:

The Federal Election Campaign Act of 1971 and its 1974 and 1976 amendments, and the Federal Election Commission's regulations which it sent to Congress on August 4, outline the requirements which must be adhered to when AMPAC solicits contributions.

The Act requires that each political committee include on the face or front page of all literature and advertisements soliciting contributions the following notice (2 USC 435).

> "A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C."

Also, in 2 USC 441b(b)(3)(B) and (C) the Act provides that

> "(3) It shall be unlawful...
> (B) For any person soliciting an employee for a contribution to such a fund to fail to inform such employee of the political purposes of such fund at the time of such solicitation; and
> (C) For any person soliciting an employee for a contribution to such a fund to fail to inform such employee, at the time of such solicitation, of his right to refuse to so contribute without any reprisal."

Since there are prohibitions against corporate contributions to all federal candidates and, in some states, to state candidates, I suggest that all joint membership solicitations include the words "If your practice is incorporated, _PAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK," or the equivalent. Of course, in those states where state PACs may lawfully receive and utilize corporate contributions, only AMPAC needs to be included in this sentence.

To assist AMPAC in complying with the requirements of this law, I have developed the following statement for use by AMPAC when solicitations (including joint solicitations) are made.

> If your practice is incorporated, _PAC and AMPAC voluntary political contributions should be written on a personal check. A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

Further, Section 114.5(a) of the FEC regulations contains additional requirements concerning the solicitation of funds by PACs. These requirements include the following.

> "(2) A guideline for contributions may be suggested by a corporation...or a separate segregated fund of either, provided that the person soliciting or the solicitation informs the person being solicited--
>
> (i) that the guidelines are merely suggestions; and
>
> (ii) that the individual is free to contribute more or less than the guidelines suggested and the corporation...will not favor or disadvantage anyone by reason of the amount of their contribution or their decision not to contribute.
>
> A corporation...or separate segregated fund... may not enforce any guideline for contributions.
>
> (3) Any person soliciting...a member for a contribution to the separate segregated fund must inform such...member of the political purposes of the fund at the time of the solicitation.
>
> (4) Any persons soliciting...a member for a contribution to a separate segregated fund must inform the...member at the time of such solicitation, of his or her right to refuse to so contribute without any reprisal.

> (5) Any written solicitation for a contribution to a separate segregated fund which is addressed to...a member must contain statements which comply with the requirements of subsections 3 & 4, and if a guideline is suggested, statements which comply with the requirements of subsection 2."

Section 114.5(c)(1) of the FEC regulations provides in part the following.

> "(1) A separate segregated fund established by a...membership organization... may provide that persons who contribute a certain amount to its separate segregated fund will become 'members' of its separate segregated fund, so long as
> (i) the fund accepts contributions of all amounts...."

These regulations prohibit a PAC from refusing to accept less than a certain amount from those who wish to contribute. However, PACs may still issue PAC memberships based upon the receipt of a minimum contribution since the prohibition on discriminatory practices is directed against membership organizations (e.g. AMA), not against the PACs.

To meet the requirements of this subsection, the following statement, or one similar to it, should be included on all joint solicitations.

> "Contributions are not limited to the suggested amount. Neither the AMA nor the (_____ Society) will favor or disadvantage anyone based upon the amount of or failure to make a PAC contribution.

I recommend that the words "political contribution" or their equivalent and the word "voluntary" or its equilavent be included in all solicitations to meet the requirements of subsections (3), (4) and (5). Also, I recommend that all joint solicitations show the committees for which they are intended. No PAC should solicit AMPAC memberships without informing the potential AMPAC members that the solicitation is for AMPAC.

Also, Section 102.6 provides in part as follows:

8102735

"(a)(2) Any political committee which has solicited or received contributions for or on behalf of, or made expenditures or transfers to or on behalf of, any candidate for Federal office shall either--

(i) Establish a separate Federal campaign committee which shall register as a political committee. The Federal campaign committee shall establish a segregated Federal account in either a National or State bank; or

(ii) Establish a single committee with a single account to make contributions to Federal and non-Federal candidates, but only if all contributions received are permissible under the Act, and all contributions are informed that all contributions are subject to the limitations of Sections 110.1, 110.2 and 110.5.

(b) The accounts and committees in (a)(2)(i) and (ii) above--may not receive contributions other than contributions designed for the Federal committee or account, contributions received as a result of a solicitation which expressly states that the contribution will be used for Federal elections, or contributions from contributors who are informed that all contributions are subject to the limitations of Section 110.1, 110.2 and 110.5...."

To meet the requirements of this Section, the following statement, or one similar to it, should be included in all solicitations.

Contributions subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5.

A suggested paragraph which incorporates all the above recommendations follows.

If your practice is incorporated, PAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the

(_____ Society) will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of _PAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice).

As discussed in the second paragraph of this letter, only the sentence relating to the filing of PAC reports must be placed on the face or front page of a solicitation (2 USC 435). All other required information may be communicated in other ways (e.g. back side of solicitation).

These recommendations are based on the regulations issued by the FEC which were sent to Congress on August 3. Under the law Congress has 30 legislative days to review and, if either house so votes, disapprove these regulations. If these provisions are not disapproved within this 30 day period, they become effective and are enforceable by the FEC. AMPAC must insist that the law and regulations, if they go into effect, be adhered to when AMPAC conducts joint fund raising efforts with others.

Sincerely,

Donald P. Wilcox

DPW:mt

January 31, 1978

Mrs. William Gordge, President
Woman's Auxiliary to the Medical
Society of Virginia
3130 Evergreen Lane, S.W.
Roanoke, Virginia 24018

Dear Mrs. Gordge:

Thank you for your letter of January 23rd which requests help in preparing a proper PAC joint solicitation.

Enclosed please find the proper notice(s) which should appear and where they should appear. Also enclosed please find opinion of counsel regarding joint solicitations. We have also enclosed a checklist which we use internally, but which could help you make sure you have everything. Before you print anything, we would be happy to have a look at your prepared copy just to make sure that all is in order.

We would have no way of knowing if your former forms have been in compliance with federal regulations without a copy, so please send us a copy at your earliest convenience.

We are very pleased that Dr. Von Thron's visit was a success and appreciate your sending along the press clippings. We hope you can capitalize on the enthusiasm built in the governor's race to help build the PAC. We find the best way is to never let the enthusiasm die, but to begin right away on the next political project.

continued -

3110107459

Thank you again for all your hard work in the PAC.

Sincerely,

William L. Watson
Executive Director

WLW:hc
Encl.

cc: Joseph C. Von Thron, M.D.

8110070553

State Washington '78

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
	Solo only	
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	Not on Piece Sent Spokane
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	No- P
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	NO PIECE
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	no piece on Spokane
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	no Piece Spok
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	NO Piece Spok
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

8119?61551

Mary, we feel we must point this out to you due to our joint fundraising responsibility.

Sincerely,

Linda Hudson
Assistant to the Director

LH:hc

3 1 0 1 0 2 0 7 1 5 5 2

February 22, 1978

Ms. Mary Boyd
Washington Medical Political
Action Committee
900 United Airlines Building
2033 6th Avenue
Seattle, Washington 98121

Dear Mary:

In reviewing solicitations for the Washington Medical Political Action Committee, we find that the one printed by the Washington Medical Political Action Committee has met all the requirements of the federal law. However, as you probably have noticed, the county solicitations have not.

PIERCE COUNTY

Although Pierce County does include the appropriate language which is supposed to appear on the face or front page (a copy of WAMPAC and AMPAC report, etc.), there should be some additional language (not necessarily on the front or face). The language printed on the WAMPAC dues statement should be added to the Pierce County statement.

SPOKANE

On the Spokane statement, the language (a copy of our report etc.) is the language from the old law, the new language reads: "A copy of WAMPAC/AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C.". Also, the Spokane statement should also carry the language which the WAMPAC bill carries.

continued -

FEB - 9 1978

Washington State Medical Association

900 United Airlines Building, 2033 Sixth Avenue, Seattle, Washington 98121
(206) 623-4801 1-800-552-0512

Alvin J. Thompson, M.D.
President
John A. Moyer, M.D.
President-Elect
Malcolm W. Bulmer, M.D.
Immediate Past President
Harvey L. Young, M.D.
Vice President
W. Maurice Lawson, M.D.
Secretary-Treasurer
Harlan R. Knudson, CAE
Executive Director

February 6, 1978

Mr. Pete Lauer, Political Education Coordinator
American Medical Political Action Committee
P.O. Box 4449
Chicago, Illinois 60680

Dear Pete:

Two Things. Enclosed are samples of two county medical societies listing WAMPAC on the official dues statement. Each of our twenty seven county medical societies included WAMPAC on their statements, but at this time I'm unable to get a copy of each. In addition, the enclosed billvelope has been distributed by county medical societies and by members of the WAMPAC Board of Directors. WAMPAC 1978 Annual Dues are current as shown on this billvelope.

New Officers for WAMPAC 1978 are:
Mrs. C. Edward Simons, Edmonds, 2nd Congressional District, Chairman and Dr. William F. Mead, Seattle, 1st Congressional District, Vice Chairman.

Re: Second Annual Election Law Conference: Mr. Jamey Carmody, % Williams, Lanza, Kastner and Gibbs, P.O. Box 21926, Seattle, Wa 98111 will be our representative on April 8th. Please send directly to Jamey information and registration forms relating to this Seminar, with a copy to our office at the address shown above. Many Thanks.

Good to see you at the "Leadership Conference" . . . at your convenience would you please give me a call regarding Paul Newman's activities with the 2nd Congressional District. We are getting infinite feedback from many in that area. Thanks.

Sincerely,

Mary E. Boyd
Assistant Executive Director

Enclosures

81102?1754

WSMA
Washington State Medical Association
500 United Airlines Building, 2033 Sixth Avenue, Seattle, Washington 98121
(206) 623-4801 1-800-552-0612

Alvin J. Thompson, M.D.
President
John A. Moyer, M.D.
President-Elect
Malcolm W. Bulmer, M.D.
Immediate Past President
Harvey L. Young, M.D.
Vice President
W. Maurice Lawson, M.D.
Secretary-Treasurer
Harlan R. Knudson, CAE
Executive Director

FEB - 9 1978

February 6, 1978

Mr. Pete Lauer, Political Education Coordinator
American Medical Political Action Committee
P.O. Box 4449
Chicago, Illinois 60680

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Sincerely,

Mary E. Boyd
Assistant Executive Director

Enclosures

WASHINGTON MEDICAL POLITICAL ACTION COMMITTEE
900 United Airlines Building
2033 Sixth Avenue
Seattle, WA 98121

WAMPAC ANNUAL DUES

WAMPAC		AMPAC Sustaining Membership	
Physician	$ 40.00	Physician	$100.00
$30.00 WAMPAC $10.00 AMPAC		$50.00 WAMPAC $50.00 AMPAC	
Physician & Spouse	$ 50.00	Spouse	$100.00
$30.00 WAMPAC $20.00 AMPAC		$50.00 WAMPAC $50.00 AMPAC	

If your practice is incorporated, WAMPAC and AMPAC voluntary political contributions should be written on a personal check. Contributions are not limited to the suggested amount. Neither the AMA nor the WSMA will favor or disadvantage anyone based on the amounts of or failure to make PAC contributions. Copies of WAMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC regulations, Section 110.1, 110.2 and 110.5. (Federal regulations require this notice.)

3 1 0 2 7 1 3 5 5

MEDICAL SOCIETY OF PIERCE COUNTY
815 South K Street • Suite 200
Tacoma, Washington 98405
(206) 572-3667

To

Amount Enclosed

_____

Please detach and return this portion of statement with your remittance.

	STATEMENT OF DUES – 1978	Charges	Amount Payable
1.	Medical Society of Pierce County	$160.00	$160.00
2.	Library (in lieu of Hospital Library Dues)	42.00	42.00
3.	Washington State Medical Association	147.00	147.00
	Sub Total	$349.00	$349.00
*4.	American Medical Association	$250.00	
*† 5.	WAMPAC (Non-Tax Deductible)	40.00	
	Copies of WAMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C.		
	Sub Total	$290.00	
	Grand Total Payable		_____

* Not required for membership in Medical Society of Pierce County.
† Personal checks required by law.

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STATEMENT
SPOKANE COUNTY MEDICAL SOCIETY
W. 508 Sixth, Suite 220
Spokane, Washington 99204
456-8401

1978 SPOKANE COUNTY MEDICAL SOCIETY	$165.00
1978 SCMS LIBRARY ASSESSMENT	$ 40.00
1978 WASHINGTON STATE MEDICAL ASSOCIATION	$147.00
1978 AMERICAN MEDICAL ASSOCIATION	$250.00
1978 WAMPAC,.WASHINGTON STATE POLITICAL ACTION	$ 40.00
TOTAL	$642.00

*"Supports medical political action and therefore not income tax deductible. If you are in a professional corporation, WAMPAC dues should be paid by separate personal check. A copy of our report filed with the appropriate supervisory officer is (or will be) available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D.C. 20402." $10.00 for American Medical Political Action Committee

RECEIPT NOT SENT UNLESS REQUESTED

81120871359

State West Virginia '77

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	___	✓
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) report(s) are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	___
3. Does the solicitation sufficiently include the political purpose of the fund?	___	✓
4. Does the solicitation sufficiently show the contribution is voluntary?	___	✓
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	___
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	___
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	___	✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	___

3 1 0 1 2 2 0 1 3 3 9

February 21, 1978

Mr. Charles R. Lewis
Executive Secretary
West Virginia State Medical
Association
1526 Charleston National Plaza
Charleston, West Virginia 25324

Dear Charlie:

Mike Konicek has given me a copy of your 1978 dues information.

While your suggestions for the county medical society bill fulfills some of the federal requirements for joint solicitation, it does not fulfill all of them. It does not sufficiently include the political purpose of the contribution nor does it sufficiently show that the contribution is voluntary. In addition it does not inform the contributors that contributions are subject to the limitations of Sections 110.1, 110.2 and 110.5. Attached is a joint fundraising requirement list and suggested example which might be helpful to you in preparing your 1979 dues information sheet.

Thank you for your cooperation in the past.

Sincerely,

Linda Hudson
Assistant to the Director

LH:ls

810127 0372

WEST VIRGINIA STATE MEDICAL ASSOCIATION

EXECUTIVE OFFICES
1526 CHARLESTON NATIONAL PLAZA, CHARLESTON, WEST VIRGINIA
PHONE (304) 346-0551

Address Reply to
BOX 1031
CHARLESTON, W. VA. 25324

CHARLES R. LEWIS
Executive Secretary
CUSTER B. HOLLIDAY
Executive Assistant

FEB 20 1978

February 17, 1978

Mr. Michael R. Konicek
Political Education Coordinator
AMPAC
P. O. Box 4449
Chicago, Illinois 60680

Dear Mike:

In line with your February 14 request for a copy of our 1978 WESPAC/AMPAC billing, attached is a copy of our letter, with sample statement, including WESPAC, which was mailed to each of our component medical societies.

If we can be of any further service, please let us know.

With best wishes, I am

Hastily, but sincerely,

Charles R. Lewis,
Executive Secretary

mwh

Enclosure

OFFICERS

President
JOSEPH A. SMITH, M. D.
Dunbar

President Elect
ROBERT D. HESS, M. D.
Clarksburg

Vice President
STEPHEN D. WARD, M. D.
Wheeling

Treasurer
KENNETH G. MACDONALD, M. D.
Charleston

COUNCIL

Chairman
JOHN J. MAHOOD, M. D.
Bluefield

At Large
JACK LECKIE, M. D.
Huntington

Junior
WILLIAM E. GILMORE, M. D.
Parkersburg

Members
DAVID H. WILLIAMS, M. D.
Weirton
JOSEPH T. MALLAMO, M. D.
Fairmont
RALPH W. EVAN, M. D.
Morgantown
L. WALTER FIX, M. D.
Martinsburg
DEWEY F. BENSENHAVER, M. D.
Petersburg
WALLACE B. MURPHY, M. D.
Grafton
M. V. KALAVERDOSH, M. D.
Shinnston
LYLE D. VINCENT, M. D.
Parkersburg
ROGER PAUL FENNETT, M. D.
Webster Springs
WINFIELD C. JOHN, M. D.
Huntington
JOHN B. MARKEY, M. D.
Charleston
CARL J. BONACCORSI, M. D.
Charleston
WALTER E. KLINGENSMITH, M. D.
Beckley
DAVID F. BEAL, JR., M. D.
Bluefield
RAY M. KESSEL, M. D.
Logan

WEST VIRGINIA STATE MEDICAL ASSOCIATION

BOX 1031, CHARLESTON, WEST VIRGINIA 25324

September 12, 1977

TO THE SECRETARIES AND TREASURERS
OF ALL COMPONENT SOCIETIES:

1978 Dues Information

It soon will be that time of year again--time to send out dues statements for 1978. Many of our 27 component societies bill, of course, well in advance of each January 1. In the light of that existing practice, and to help local secretaries and/or treasurers to accomplish their assigned tasks with the least possible difficulty, we respectfully suggest that, if at all feasible, you get your statements out before December 1. It is with this, and the overall assignment you have, in mind that we are again sending you at this relatively early date the following dues information:

Regular state dues will remain at $150--with one new and important exception! Please note that a 1977 amendment to the State Medical Association's Bylaws--a copy of which is enclosed--now provides that the dues of any member in a residency program shall be $50 a year. This change in Chapter I, Section 7 of the Bylaws applies to any resident, whether he is a member of some years' standing now away from practice in a training program; or a new medical school graduate who has moved immediately into a post-graduate program.

PLEASE ALSO NOTE that the Chapter I, Section 7 change likewise provides that the state dues of an active member temporarily incapacitated for a minimum of one year because of mental or physical illness now may be waived upon recommendation by a component society and approval by Council.

AMA dues will remain at $250, the level which became effective with the 1976 calendar year. For residents, however, the AMA dues amount to $35.

Also to be continued in 1978 will be the AMA-ERF voluntary assessment levied against each dues-paying member. The assessment again is to be collected by component societies at the time of the collection of annual dues and remitted directly to the AMA-ERF, 535 North Dearborn Street, Chicago, Illinois 60610. Many of our component societies in 1977 complied with a request by members of the Auxiliary that that organization be credited with AMA-ERF funds collected locally.

IN A RETURN MADE IN 1977 TO A FORMER PROCEDURE, county societies again are being urged to include the voluntary West Virginia Medical Political Action Committee (WESPAC) contribution on the dues statements for 1978 mailed to the local society members. The State Medical Association's House of Delegates adopted a resolution during the Annual Meeting at The Greenbrier in August, 1976, calling for such action. Some few local societies have continued to include as a part of their annual billing the WESPAC contribution over the past few years.

AN IMPORTANT WORD OF CAUTION, HOWEVER: contributions to WESPAC must be

WEST VIRGINIA STATE MEDICAL ASSOCIATION

BOX 1031, CHARLESTON, WEST VIRGINIA 25324

To Secretaries and Treasurers
Of All Component Societies--September 12, 1977

made by a personal, repeat personal, check--and such contributions should be remitted by the society secretary or treasurer together with a list of the names of the contributors, to WESPAC, P. O. Box 507, Charleston, WV 25322. The WESPAC Treasurer will remit $10 of each $25 to the American Medical Political Action Committee (AMPAC). It is most important that the WESPAC personal checks be made payable to WESPAC, and NOT to the West Virginia State Medical Association.

1978 Dues Information

A sample dues statement for 1978 is attached for your use or guidance as local society secretary or treasurer. Please take particular note of the statement with regard to WESPAC-AMPAC which must, by law, appear on your billing when you include the voluntary WESPAC contribution.

You will recall that each individual member has the privilege of designating the particular medical school which is to receive his AMA-ERF contribution. For the first time in 1976, some contributions were earmarked for the Marshall University Medical School.

Secretaries and treasurers of component societies are requested to remit State and AMA dues by separate checks, each payable to the West Virginia State Medical Association.

When you remit dues for a new member, we would appreciate your sending along his correct office address so that we may add his name and address to the Official Roster of Members; and then send 1978 state membership card and new membership material. Dues for members are processed immediately upon receipt of same in this office.

Should you have any questions concerning the collection or remittance of 1978 dues, please do not hesitate to contact us immediately.

Again assuring you of our appreciation for your cooperation, and with best wishes, I am

Sincerely,

Charles R. Lewis,
Executive Secretary

mvh

Enclosures

Your County Medical Society
Your Town, W. Va.

Dr. John Doe
1000 Main Street
Your Town, W. Va.

1978 Annual Dues

AMA	$250.00
State	150.00
Local	50.00
Voluntary Contributions:	
WESPAC (Not Tax Deductible)	25.00
American Medical Association Education and Research Foundation (AMA-ERF)	10.00
Total	$485.00

Note: The WESPAC-AMPAC contribution must be by personal check. A copy of AMPAC's report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D. C. 20463. Contributions are not limited to the suggested amount, and neither the American Medical Association, the West Virginia State Medical Association nor the _____ County Medical Society will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions.

Because of provisions in the Federal Election Campaign Act of 1976, the above statement MUST be a part of your 1977 billing as you include the voluntary WESPAC contribution along with your dues statement.

American Medical Political Action Committee
Mailing Address: PO Box 4449
Chicago Illinois 60680
Telephone
312 644 1585
Offices Located at
535 North Dearborn Street

AMPAC

October 24, 1978

Ms. Kristine Wedeward
WISPAC
P.O. Box 2595
Madison, Wisconsin 53701

Dear Kris:

Thank you for a copy of WISPAC's and AMPAC's 1978 contribution solicitation.

Enclosed please find guidelines for joint fund raising contributions. Please note that the solicitation meets some of the requirements but not all of the requirements. May we suggest that the following language appear somewhere on the WISPAC membership application:

> If your practice is incorporated, WISPAC and AMPAC voluntary political contributions should be written on a personal check. Contributions are not limited to the suggested amount. Neither the AMA nor the State Medical Society of Wisconsin will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. copies of WISPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice).

continued -

...C. Hanson MD
...
Richard P Lewis MD
Secretary
Pittsburgh Pennsylvania
William L Watson
Executive Director and
Treasurer
Mrs. Lee Ann Elliott
Associate Executive Director and
Assistant Treasurer
...
...
W J Lewis MD
...
James C. Mackagan MD
...
...
John H. ... MD
...
Joseph C Van Thiem MD
...
George T. Griffin MD
Grand Rapids Michigan
...
Executive Committee ... DC

AMPAC

AMPAC reviews joint solicitations in order to fulfill our joint fund raising responsibilities. We feel we must point these items out since we share a joint responsibility for membership solicitation.

Sincerely,

Linda Hudson
Assistant Director

LH:hc
Encl.

cc: William E. Wright, M.D.
Chairman, WISPAC
cc: Earl R. Thayer

AMPAC

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Assistant Director

LH:hc
Encl.

cc: William E. Wright, M.D.
Chairman, WISPAC
cc: Earl R. Thayer

State Wisconsin-1978

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?		✓
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?		✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?		✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?		✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

3 1 2 4 2 0 3 1 7 7

Join now for 1978

WISCONSIN PHYSICIANS' POLITICAL ACTION COMMITTEE is a non-partisan, non-profit group of physicians and others who are interested in doing something to further good government. WISPAC provides a well organized, effective and unified effort to:

- promote improved physician-governmental relationships;
- encourage citizens to be active in governmental affairs;
- organize physicians and others for effective political action.

WISPAC AND AMPAC contributions are voluntary—not tax deductible. If your practice is incorporated, keep in mind that dues must be paid by PERSONAL check. Copies of WISPAC reports are filed with the Wisconsin State Elections Board as well as the Federal Elections Commission. Reports are available for purchase from the FEC, Washington, D.C. 20463.

Enclosed is my personal check for WISPAC membership.

☐ $15.00 Active Membership.

☐ $40.00 Contributing Membership.

☐ I also enclose an additional $10.00 for my AMPAC membership. (If you choose, WISPAC will also collect and forward your AMPAC membership to help support pro-medicine congressional candidates at the national level.)

Total amount enclosed $ _____

Print/type Name

_____

Street _____

City _____ Zip _____

Address of Spouse, if different from above

Street _____

City _____ Zip _____

8 1 0 2 7 1 7 9

wispac

Malpractice
Certificate of need
HSA
Rate review
Chiropractic
Medical Practice Act
More and more red tape and bureaucracy

Prescription; WISPAC



Non-partisan candidate selection is influenced by local physicians.

Legislative candidates are interviewed in depth by local physicians (members of WISPAC) who in turn recommend to the WISPAC Board which candidate should receive financial support. In this way, local physicians have a direct influence on the disbursement of WISPAC funds.

WISPAC spends contributed funds wisely—and successfully!

WISPAC uses proven methods of evaluation in deciding whether or not to contribute to a candidate. The primary aspects of a campaign which are evaluated before political funds are allocated are: 1) the degree of active and financial support on the part of local physicians for the candidate; 2) the disposition of the candidate toward giving medicine's views a fair hearing, 3) the candidate's chance for success, 4) the degree of professionalism in the campaign, and 5) the need of the candidate for

adopt[illegible] funds.

This system, along with efficient use of membership dollars, has meant success for WISPAC-endorsed candidates. In 1976, 85%+ [illegible] of 115—WISPAC endorsed legislative candidates were winners, a feat unmatched in Wisconsin politics! Even so, notwithstanding [illegible] does quite as fast as the political wealth [illegible] substantial gains could turn into [illegible] without continuing effort for the 1978 [illegible] ctive races.

Membership is at an all time high.

[illegible] for WISPAC's success is a growing membership. To be even more effective in the future, WISPAC needs your support and the support of every physician and spouse.

So that you'll know how WISPAC funds are spent, a report detailing [illegible] funds to candidates will be mailed to each member prior to the November elections.

WISPAC works closely with the Physicians Alliance, and if you choose, will also [illegible] forward your AMPAC membership [illegible] support pro-medicine congressional candidates at the national level.

8 1 0 1 0 7 1 5 3 0

Now is the time for all good physicians . . .

to come to the aid of themselves. Perhaps sad, but true, politics and politicians are likely to have a profound effect on medicine and your own future. It's impossible for every physician and spouse to become deeply involved in the political process, but through membership in WISPAC every physician can support political candidates who support medicine.

Join WISPAC today. Politics has become too important to leave to the politician.

Your membership makes the difference.

Just as in politics, where "every vote counts" WISPAC needs *your* support, and the support of every physician and spouse in Wisconsin to continue as an effective influence in support of medicine.

Join us in sending a powerful message to the State Legislature. Together we can preserve the freedom to practice medicine in the way we feel is best for our patients.

Fill out the enclosed membership application and send with your personal check today.

$15.00 Active Membership.

$40.00 Contributing Membership.

$10.00 AMPAC Membership.

(If you choose, WISPAC will also collect and forward your AMPAC membership to help support pro-medicine congressional candidates at the national level.)

WISPAC political contributions are voluntary and not tax deductible. If your practice is incorporated, WISPAC dues should be written on a personal check made payable to WISPAC.

wispac

Wisconsin Physicians' Political Action Committee.

[illegible] Box 2505 Madison, WI 53701

Politics and medicine. Strange bedfellows?

Not anymore. Years ago the individual medical practitioner could safely choose to ignore politics. As everyone seems to agree, "things were simpler then," and this was definitely true of medicine's role in politics.

Today, medicine and the individual practitioner ignore politics at their own peril. Every day, decisions having tremendous consequences on our ability to deliver and practice medicine are made at the local, state and federal levels. It is essential that these decisions be made by politicians who will give medicine's side of the story a fair hearing.

The alternative could be disastrous.

Medical legislation is increasing faster than an outbreak of flu.

Medicine has become a "hot topic" and vote-getter for many politicians. Medical legislation and proposed medical legislation has become prolific, to say the least.

In fact, during the last session of the Wisconsin Legislature, more than 500 of the 2500 bills introduced were related to health care. Most of these bills would have increased government control over the medical profession and the health care delivery system in the state.

If the growing trend toward government controlled medicine is to be reversed, we must elect legislators who will raise the voice of medicine loud and clear in the halls of government.

WISPAC works hard to elect candidates who will support medicine's views.

WISPAC is the Wisconsin Physicians' Political Action Committee. WISPAC and the other state PACS were created to raise money and "get out the vote" for political candidates who favor medicine's views. By law, the State Medical Society of Wisconsin itself is forbidden to engage in this type of support activity. **The PAC system is the only way for medicine to provide organized support for favorable candidates.**

Wisc MK

TO: Kris Wiedeward

FROM: Linda Hudson, Assistant to the Director, AMPAC

DATE: December 20, 1977

SUBJECT: Membership

Enclosed please find membership transmittal suggestions for all PACs participating in joint fund raising activities with AMPAC. Please note that these are suggestions, not absolute requirements. We are trying to process our joint membership more efficiently and to give our joint members better service.

It would be very much appreciated if you could send me a copy of the 1978 joint contribution solicitation with AMPAC. We need the copy of every state's bill for our files.

AMPAC is providing you with a set of pressure-sensitive labels of all your state's 1978 AMPAC members for your use in solicitation. We will be sending them to you February 1, 1978.

Thank you for your cooperation in the past. I look forward to working with you in the future. Please don't hesitate to call 312-644-1585 if you have questions.

Enclosure

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January 24, 1978

William E. Wright, M.D.
Chairman, WISPAC
250 Buffalo St.
Mondovi, WI 54755

Dear Dr. Wright:

During a recent conversation with the AMPAC staff it was brought to my attention that the WISPAC Board is in the process of changing the emphasis of its solicitation. I am told that the AMPAC portion of the solicitation is to be placed on the bill in such a way as to deemphasize the importance of becoming a member of AMPAC.

I do not fully understand the reasoning behind this change. Both AMPAC and WISPAC, as separate and distinct organizations, provide a valuable service to physicians not only in Wisconsin, but in every other state and congressional district of the country.

Thank you for the opportunity to speak with you and the WISPAC Board on February 3, during the regularly scheduled WISPAC Board meeting concerning this matter.

My travel arrangements have me arriving in Madison at 9:55 on February 3, 1978, and will come to the Madison Club for the 11:00 meeting.

Sincerely,

George T. Wilkins, M.D.
AMPAC Board of Directors

cc: Rex Kenyon, M.D.
Chairman, AMPAC

Mr. Douglas Nelson

GW/js

February 14, 1978

Mr. Doug Nelson
WISPAC
P.O. Box 2595
Madison, WI 53701

Dear Doug:

I've been asked to check with you to see if you would please forward a copy of your 1978 WISPAC/AMPAC billing to our Chicago office as soon as convenient.

If there is any question about this, or if you have a problem getting this off to us shortly, don't hesitate to contact me.

Looking forward to hearing from you soon.

With best wishes,

Michael R. Konicek
Political Education Coordinator

MRK/js

810227134

WISPAC

Wisconsin Physician's Political Action Committee
Post Office Box 2595, Madison, Wisconsin 53701, (608) 257.6781

OCT 16 197[illegible]

October 9, 1978

Linda Hudson
Assistant Director
AMPAC
P. O. Box 4449
Chicago, IL 60680

Dear Linda:

Enclosed please find a copy of our 1978 contribution solicitation for WISPAC as well as for AMPAC. I do not have a copy for our 1979 solicitation at this time.

If you have any questions, please feel free to contact me.

Sincerely,

Kristine Wedeward

Enclosure

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WISPAC political contributions are voluntary and not tax deductible. If your practice is incorporated, WISPAC and [illegible] must be written on a PERSONAL check. Copies of the PAC reports are filed with the Federal Election Commission [illegible] Election Board. They are available for purchase from the Federal Election Commission, Washington, D.C.

Ex. #154 Fil: PAC 03.11.-5

State PAC Billing Summary

State	Combined Billing (state level) Annual dues statement mailed to state society members which includes the PAC contribution within the total dues billed.	Joint Billing (state level) Annual dues statement mailed to state society members which includes the PAC contribution in the envelope.	Combined or Joint Billing (county level)
Alabama	No	No	Yes
Alaska	Yes	---	---
Arizona	(State society does not bill)	---	Yes (Some counti
Arkansas	(State society does not bill)	---	Yes (State society furnis each county society with a supply of PAC statements to accompany dues billing)
California	(State society does not bill)	---	Yes
Colorado	(State society does not bill)	---	No
Connecticut	Yes	---	No
Delaware	No	No	No
Dist.of Col.	No	Yes	---
Florida	Yes	---	Yes (For those counties that d their own billi
Georgia	Yes	---	Yes (For those counties that do their own billing)
Hawaii	Yes	---	Yes

State	Combined Billing (state level) Annual dues statement mailed to state society members which includes the PAC contribution within the total dues billed.	Joint Billing (state level) Annual dues statement mailed to state society members which includes the PAC contribution in the envelope.	Combined or Joint Billing (county level)
Idaho	No	No (Sent later)	No
Illinois	Yes	---	---
Indiana	Yes	---	---
Iowa	Yes	---	Yes (For those counties that do their own billing.)
Kansas	Yes	---	---
Kentucky	(State society does not bill)	---	Yes
.siana	(State society does not bill)	---	Yes
Maine	Yes (In 1975)	---	---
Maryland	Yes	---	---
Massachusetts	No	Yes	---
Michigan	Yes (For all counties except Wayne)	---	Yes (Wayne County)
Minnesota	No	Yes	Yes (Some counties use separate statement)
Mississippi	Yes	---	---
Missouri	Yes	---	---
Montana	Yes (In 1975)	---	State society provides pac statements for those counties that do their own billing.
Nebraska	Yes	---	No

State	Combined Billing (state level) Annual dues statement mailed to state society members which includes the PAC contribution within the total dues billed.	Joint Billing (state level) Annual dues statement mailed to state society members which includes the PAC contribution in the envelope.	Combined or Joint Billin (county leve
Nevada	Yes	---	---
New Hampshire	No	No	No
New Jersey	No	No	Yes (One count
New Mexico	Yes	---	Yes (for the counties tha do their own billing)
New York	No	No	No
North Carolina	Yes	---	---
North Dakota	Yes (In 1975)	---	---
.io	No	No	Yes
Oklahoma	Yes	---	---
Oregon	Yes	---	---
Pennsylvania	No	No	All counties Allegheny and Montgomery ha combined bill Allegheny has separate bill sent with the statement.
Rhode Island	Yes	---	---
South Carolina	Yes	---	---
South Dakota	Yes	---	---
Tennessee	(State society does not bill)	---	Yes (State pa furnishes sta ment to count wishing them)
Texas	(State society does not bill)	---	Yes (Some counties in- clude pac d

State	Combined Billing (state level) Annual dues statement mailed to state society members which includes the PAC contribution within the total dues billed.	Joint Billing (state level) Annual dues statement mailed to state society members which includes the PAC contribution in the envelope.	Combined or Joint Billing (county level)
Utah	Yes	---	No
Vermont	Yes	---	---
Virginia	Yes	---	---
Washington	Yes	---	---
West Virginia	(State society does not bill)	---	No joint billing in 1974
Wisconsin	Yes	---	Milwaukee County does its own billing - PAC dues on statement
Wyoming	Yes	---	No

Ex. # 155

July 11, 1974

Ernest Chang, M. D.
217-100 Seagram Drive
Waterloo, Ontario, Canada 00100

Dear Doctor Chang:

We did not use any ingenious device to recruit your name for AMPAC membership. AMPAC does not solicit membership. Usually the state or county medical society collects the state PAC/AMPAC contribution along with other professionally related dues. Your name was received in our office in April and appeared on a contribution form sent to us from the state of Washington medical political action committee.

Per your request we are deleting your name from the AMPAC membership list. Membership in AMPAC is voluntary and we are always willing to delete a name from the membership list upon request.

Our membership reports are processed by an outside computer service and it sometimes takes several weeks to delete a name from the membership roles. Our print-out at the end of July should reflect the deletion. Because of the delay there is a possibility that you may receive the forthcoming issue of our newsletter Political Stethoscope.

Sincerely,

Kenneth G. Dugan
Assistant to the Executive Director

KGB:dd
cc: Mrs James D. Krinbring,
AMPAC, State of Washington

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California Medical Political Action Committee 711 Market Street San Francisco, California 94103 415/777-2000

Ex. # 156

JAN - 3 1978

December 28, 1977

Linda Hudson
Assistant to the Director
American Medical Political
Action Committee
P.O. Box 4449
Chicago Illinois 60680

Dear Linda:

Enclosed are two sample billings for CALPAC. The 1978 Dues Statement was sent to all County Medical Societies by CMA. The Societies could then use them for their membership solicitation or devise a more parochial billing statement to fit their own needs. It is my understanding that most Societies chose the latter.

The CALPAC card was made here and offered to every Society in any quantity they wished for solicitation purposes. So far we have provided 4000 of them.

Hope this information is helpful. Have a good new year.

Sincerely,

Jean Keeshin
Project Coordinator
CALPAC

ENCLOSURES

81040274591

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CALPAC

Fact: Government influence upon the private practice of medicine is the singular most important issue facing us today.

Fact: In 1978 there will be 148 political races in California at the state and federal levels. These election results will determine the way our government's do or do not respond to medicine's concerns.

Goal: CALPAC's goal is to be successful in getting the views of organized medicine incorporated into public policy. To do this we must make the most of our financial resources and personal contacts with candidates for elective office.

Conclusion: Without your individual contributions, without your collective support, our influence with the government and the outcome of the 148 political races will be predictable and CALPAC's strategy won't be worth the paper it is written on.

Request: Please, contribute to CALPAC 'til it feels good. $15 will do just that; $60 for a FAMILY PAC membership will make you giggle with delight; $99.99 will make you feel absolutely ecstatic!)

CALPAC, the California Medical Political Action Committee, is a separate segregated fund sponsored by the California Medical Association. Contributions or gifts to CALPAC are not deductible as charitable contributions for federal income tax purposes. Checks should be made payable to CALPAC. A copy of CALPAC's report is filed with the Federal Election Commission, Washington, D.C. Contributions are subject to limitations of U.S. Federal law.

8104027459 3

DETACH AND RETURN WITH YOUR REMITTANCE

1977 DUES STATEMENT

ALL ITEMS PAYABLE JANUARY 1, 1977

Please make check payable to the County Medical Society

Component Medical Society	$_____
California Medical Association	165.00
American Medical Association (Voluntary - Recommended)	250.00
CALPAC-AMPAC (Recommended)*	35.00
_____	_____
_____	_____
_____	_____

TOTAL $

The Bylaws of the California Medical Association state that dues must be paid to the County Society and CMA in order to be an active member of either organization.

*CALPAC and AMPAC are voluntary political organizations. Failure to contribute will not prejudice a member with CMA or AMA. Contributions are not limited to the suggested amounts. Copies of CALPAC and AMPAC reports are on file with and available for purchase from the Federal Election Commission, Washington, DC. Contributions are subject to limits set by Federal law.

Ex. # 157

31102274594

DOCPAC

You should join DOCPAC and AMPAC because:

1. It is the only organization working on your behalf to influence legislation and legislators.
2. Its influence is directly proportional to the degree of support it receives.
3. This is, politically speaking, probably the most important year in history for the medical profession in this country.
4. DOCPAC and AMPAC are effective—with strong membership support we can effectively present our views to Congress.

Join now—as a sustaining member if possible!

Membership in AMPAC is included for the same price.

MAKE CHECK PAYABLE TO:

DOCPAC

Name_____

Address_____

Active	$ 20	☐
Family (Husband and Wife)	$ 30	☐
Sustaining Single	$100	☐
Sustaining Family (Husband and Wife)	$150	☐
House Staff (Intern, Resident or Fellow) (Dues include membership in AMPAC)	$ 10	☐

If your practice is incorporated, DOCPAC and AMPAC voluntary political contributions should be written on a personal check. Contributions are limited to the suggested amount. Neither the AMA nor the Judicial Council of the District of Columbia will favor or disadvantage anyone based upon the amount of or failure to make his contributions. Copies of DOCPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice.)

ME FLIES.....THE BELL TOLLS.....FOR YOU ?

Ex. #152

I am not sure how late it is: only time will tell us that, but I am CERTAIN that it is later than it has ever been before:

W. C. Stein, MD, Lockport, NY

A MESSAGE FROM EMPAC -- EMPIRE MEDICAL POLITICAL ACTION COMMITTEE

WHAT is EMPAC, Doctor? EMPAC is you.

It is YOU and your colleagues throughout the state becoming involved in the democratic process called "politics."

It is YOU becoming familiar with the issues affecting medicine and how your elected representatives stand on them.

It is YOU feeding information to your political Actionmen, information which helps determine which candidates EMPAC will support in an effective, coordinated way.

It is YOU forming local support groups for those candidates who best represent your point of view and then backing those candidates with voice, vote and financial assistance.

It is YOU who will implement the action locally when the decisions are reached at the State and national level. What is EMPAC?

It is YOU, Doctor, practicing American democracy! There is no guru in Valhalla; no brilliant leader in Albany or Washington directing you. It is you directing your committee from HOMETOWN, New York...It is up to YOU.

ISN'T IT ABOUT TIME YOU JOINED EMPIRE MEDICAL POLITICAL ACTION COMMITTEE?

We physicians must help elect men who are both aware of the current crises in health care legislation and ready to back our stand. EMPAC supports only people who are approved by the physicians in their area. EMPAC is nonpartisan. EMPAC supports Republicans and Democrats, Conservatives and Liberals. EMPAC confines its limited funds to backing only critical races.

EMPAC ACTS FOR YOU -- JOIN EMPAC -- JOIN TODAY!

He who says he is above politics is really saying that democracy is beneath him. In the months ahead, Doctor, critical legislation and elections will be decided. In preparation, we soon will schedule EMPAC political action workshops in each of the nine District Branches of MSSNY — where you can become involved, become an active part of EMPAC and the democratic process. The next Congressional and Presidential election is just months away. We urge you to join us now, not tomorrow....THE BELL TOLLS!

Ralph S. Emerson, MD, President
Medical Society of the State of New York

W. C. Stein, MD, Chairman
Empire Medical Political Action Committee

2/15/76-NEWS OF NEW YORK-1

☐ I would like to join EMPAC. Bill me for membership as indicated below.

☐ I'll help with medico-political activity. Send me information on the location and date of the workshops nearest to me. My name and address are below.

☐ I am interested and may decide to join EMPAC. Send me more information. My name and address are below.

PRINT: Name _____

Street _____

City _____ Zip _____

☐ SUSTAINING MEMBER.....$100

☐ FAMILY (Physician and Spouse).....$ 50

☐ ACTIVE MEMBER.....$ 35

(Your contribution includes membership in AMPAC, the American Medical Political Action Committee.)

A copy of our report, filed with the appropriate supervisory officer is (or will be) available for purchase from the Superintendent of Documents, United State Government Printing Office, Washington, D.C. 20402.

3 1 3 9 3 7 1 3 9 5

(PLEASE FOLD IN HALF, STAPLE & MAIL, or ENCLOSE IN ENVELOPE.)

First Class
Permit No. 251
New Hyde Park, N. Y.

BUSINESS REPLY MAIL

NO POSTAGE STAMP NECESSARY IF MAILED IN THE UNITED STATES

POSTAGE WILL BE PAID BY

EMPAC

P. O. BOX No. 16

LAKE SUCCESS, N. Y. 11040



4-NEWS OF NEW YORK-2/15/76

Ex. # 159

MEMORANDUM

TO: Bill Watson

FROM: Tom Norton (TN)

DATE: January 7, 1977

SUBJECT: IMPAC Board Meeting, February 4, 1977 (Idaho)

I met with the IMPAC Board the afternoon of February 4.

Basically, the meeting was set up around the education programs which can be undertaken in Idaho 1 and 2 over the next two years.

There is much interest on the Board in getting involved in this activity. However, they are for all intents and purposes working in their first political effort as a unit and need considerable guidance.

They are fortunate to have James R. Kircher, M.D. as Chairman. Although he doesn't completely understand the tools he must use to get his PAC going, he's got the raw drive and basic appreciation of medical political action which he can use to get others involved.

He appears to have a couple of good Board members backing him up. Dr. Wilfred Watkins of Nampa, in particular, is one to watch as a possible chairman. Young and quite aggressive, he's a PAC believer.

We talked at length about membership programs. They understand this is their problem now and are working to correct it.

I suggested family membership as a possibility for '78 and they seemed to like the idea. Also, we talked about passing a resolution in their House urging IMA members to join IMPAC. Finally, I urged them towards total sustaining membership among the leaders of the PAC and Association. Kircher bought this and handed out assignments. Seeing is believing.

They are definitely in an embryonic state here. But they seem to realize what's happening elsewhere and they are anxious to join. Don Sower, although low key as ever at the meeting, was praised for his "diligent membership work". This may tell us much about how far we have to go here.

8110271527

Still, they readily accepted much of what I suggested and now it's up to them to carry through.

They also bought the idea of going to Utah for a regional seminar. Have checked this with Doctor Fitzpatrick and he likes it.

Politically, Idaho's undercurrents appear to be as strong as they were when I last visited in October '76. Among the more obvious variables:

1. The young, new voter population is beginning to make itself felt. Right now it's apparently manifesting itself in the Idaho State House ... but it's safe to say more "Frank Church's" are on the way to the national scene. Major issues: environment, ERA, Right-to-Work (see clippings). Seem ready made for this new, young group to blow the old guard right out of the water. In particular, the Right-to-Work issue looks evil for '78 if they take this to a state referendum. Seems an automatic COPE target. In fact, COPE may want this to fail in Assembly debate. Also, local AFL-CIO leaders are appearing on TV commercials demanding the issue be taken to the public. This could be a strong political tool for '78.

2. The removal of Andrus from the scene has caused quite a political vacuum (see clipping). His Lt. Governor, John Evans, has assumed office, but is regarded as a dark horse for '78 and is taking quite a bit of flak. (This, even though there is no other heir apparent).

3. The Church of the Latter Day Saints (LDS or Mormons) is definitely a political force to be reckoned with here, especially, I am told, in the 2nd District. The Board constantly referred to "the Church" when talking about who was backing who and the article I found in the Friday night paper lends some credence to this.

4. Although not as spectacular as our current weather problems in the Midwest, Idaho and the entire Upper Northwest region apparently are in for some extreme drought weather this summer (see clipping). Not only is this lack of moisture ruining the ski season (one physician told me Sun Valley has laid off 1,500 workers as only two runs are open!), but it also means trouble for the potato industry and for the spring salmon run and its commercial packers (hydro-electric power will also be affected). All and all, it also means political trouble for whomever is in office, especially this new Governor who's getting a lukewarm reception at best.

All of these variables make it hard to direct a trend for '78, but here are some facts:

1. Congressman Steve Symms in Idaho-1 looks "iffy" for '78. He's said, "He doesn't like Washington and would like to come home"... (Certainly one of the balder political hints I ever heard uttered!). So, as U.S. Senators also serve in Washington, we've got to assume the Congressman is interested in retiring or running for Governor. Let's bet on the latter, according to IMPAC Board. In addition, Symms' wife is said to be extremely ill, possibly terminally, with schleroderma. As he's reputed to be a family man, this may have some bearing on his activity. (And then again, it may not according to some Washington wags).

At any rate, what Symms does is important. Whichever post he goes for (i.e., Congress, U.S. Senate, or Governor), he leaves two big vacuums. If he retires, three.

A number of others are mentioned for possible office:

Wayne Kidwell, 39, State A.G. (Rep.) - Possible Gubernatorial prospect.

Butch Otter, 32 (Rep.) - Part of the J.R. Simplot Potato family, and has cruised in and out of the State Senator for some time. May run for Congress if Symms moves on.

Bob Smith, 42, currently Symms' AA. Nothing concrete, but apparently interested.

Dorothy Reynolds, 50 (Dem.) - Was offered as a possible Lt. Governor this past election. Rejected. Her husband is a physician and she is a teacher. Currently a state rep. Being mentioned as U.S. Senate candidate.

Phil Batt, 55 (Rep.) - Is a hopsgrower who has been in and out of politics. Currently State Senate President-Pro-Tem. Could go for any.

2. In Idaho-2, George Hansen is seen as definitely vulnerable. His legal problems plus his close race with Stan Kress, may spell "Retirement with Dignity" for Hansen in '78. "The Church" is reportedly very interested in this race.

Those who may go after him:

Stan Kress (D) - Hansen's tough challenger last time, seen as probably getting another shot in '78. Very strong with COPE. However, if Hansen fades, and no other viable candidate shows up, we may want to make friends with Kress.

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Ward Hower (D) - Currently serving in Denver Dept. of Interior office for Andrus. However, is viewed as poised to return home if political climate is correct.

Dr. Glen Wagner (R) - Boise physician/lawyer, wants to be a politician and just may do it sometime. Ex-White House Staffer - apparently has run for Congress two times elsewhere in country.

Orval Hansen - not seen as being active.

The current Governor, John E. Evans, is a member of "The Church". Said to be extremely wealthy and fancies himself a "real blue nose" (snot?). Very pro-business and differs with the Andrus view in many areas of environmental control.

TCN/chs

8120270

81040274601

February 7, 1977

E. R. W. Fox, M.D.
Medical-Dental Center
Coeur d'Alene, Idaho 83814

Dear Doctor Fox:

It was a pleasure meeting you in Boise this past week at your IMPAC Board meeting. I certainly appreciated having the opportunity to sit in on your session.

It looks as though IMPAC has some exciting months ahead and I am anxious to assist wherever possible.

Please don't hesitate to give me a call in Chicago if I may be of service.

With Best Wishes,

Thomas C. Norton
Political Education Coordinator

TCN/chs

81092745 02

February 7, 1977

Mrs. Glen M. Whitesel
P.O. Box 432
Route 3
Coeur d'Alene, Idaho 83814

Dear Mrs. Whitesel:

It was a pleasure meeting you in Boise this past week at your IMPAC Board meeting. I certainly appreciated having the opportunity to sit in on your session.

It looks as though IMPAC has some exciting months ahead and I am anxious to assist wherever possible.

Please don't hesitate to give me a call in Chicago if I may be of service.

With Best Wishes,

Thomas C. Norton
Political Education Coordinator

TCN/cha

February 7, 1977

Harry Brumbach, M.D.
238 Martin Street
Twin Falls, Idaho 83301

Dear Doctor Brumbach:

It was a pleasure meeting you in Boise this past week at your IMPAC Board meeting. I certainly appreciated having the opportunity to sit in on your session.

It looks as though IMPAC has some exciting months ahead and I am anxious to assist wherever possible.

Please don't hesitate to give me a call in Chicago if I may be of service.

With Best Wishes,

Thomas C. Norton
Political Education Coordinator

TCN/chc

8102274503

February 7, 1977

Wilfred Watkins, M.D.
Idaho Urology Clinic
723 Roosevelt Avenue
Nampa, Idaho 83651

Dear Doctor Watkins:

It was a pleasure meeting you in Boise this past week at your IMPAC Board meeting. I certainly appreciated having the opportunity to sit in on your session.

It looks as though IMPAC has some exciting months ahead and I am anxious to assist wherever possible.

Please don't hesitate to give me a call in Chicago if I may be of service.

With Best Wishes,

Thomas C. Norton
Political Education Coordinator

TCN/ehs

31040274504

February 7, 1977

C. Clifford Johnson, M.D.
425 West Bannock
Boise, Idaho 83702

Dear Doctor Johnson:

It was a pleasure meeting you in Boise this past week at your BiPAC Board meeting. I certainly appreciated having the opportunity to sit in on your session.

It looks as though BiPAC has some exciting months ahead and I am anxious to assist wherever possible.

Please don't hesitate to give me a call in Chicago if I may be of service.

With Best Wishes,

Thomas C. Norton
Political Education Coordinator

TCN/cha

8102271605

81027450S

February 7, 1977

Kenneth Hoffman, M.D.
2525 South Boulevard
Idaho Falls, Idaho 83401

Dear Doctor Hoffman:

It was a pleasure meeting you in Boise this past week at your IMPAC Board meeting. I certainly appreciated having the opportunity to sit in on your session.

It looks as though IMPAC has some exciting months ahead and I am anxious to assist wherever possible.

Please don't hesitate to give me a call in Chicago if I may be of service.

With Best Wishes,

Thomas C. Norton
Political Education Coordinator

TCN/cls

June 9, 1977

Ex. # 160

CONTRIBUTION SCHEDULE

FOR STATE PACS AND AMPAC

State	Total Contribution	Remitted to AMPAC	Family Membership (MD & Spouse)
Alabama	$50.00	$10.00	----
Alaska	25.00	10.00	----
Arizona	20.00	10.00	$40.00
Arkansas	25.00	10.00	35.00
California	35.00	10.00	----
Colorado	25.00	10.00	50.00
Connecticut	25.00	10.00	----
Delaware	20.00	10.00	30.00
Dist. of Col.	20.00	10.00	30.00
Florida	25.00	10.00	40.00
Georgia	60.00	10.00	60.00
Hawaii	20.00	10.00	----
Idaho	20.00	10.00	----
Illinois*	45.00	20.00 (for phys & spouse)	45.00
Indiana*	25.00	20.00 (for phys & spouse)	50.00
Iowa	35.00	10.00	----
Kansas*	50.00	20.00 (for phys & spouse)	100.00
Kentucky*	50.00	20.00 (for phys & spouse)	50.00
Louisiana	25.00	10.00	----
Maine	20.00	10.00	----
Maryland*	45.00	20.00 (for phys & spouse)	45.00

3102716527

CONTRIBUTION SCHEDULE con't

State	Total Contribution	Remitted to AMPAC	Family Membership (MD & Spouse)
Massachusetts	$20.00	$10.00	----
Michigan	25.00	10.00	----
Minnesota	50.00	10.00	----
Mississippi*	40.00	20.00 (for phys & spouse)	$40.00
Missouri	25.00	10.00	50.00
Montana	20.00	10.00	----
Nebraska	25.00	10.00	----
Nevada	25.00	10.00	----
New Hampshire	25.00	10.00	----
New Jersey	35.00	10.00	50.00
New Mexico	20.00	10.00	45.00
New York	35.00	10.00	50.00
North Carolina	35.00	10.00	----
North Dakota	20.00	10.00	----
Ohio	35.00	10.00	----
Oklahoma	20.00	10.00	----
Oregon	30.00	10.00	----
Pennsylvania	35.00	10.00	----
Rhode Island	20.00	10.00	----
South Carolina	35.00	10.00	50.00
South Dakota	20.00	10.00	----
Tennessee	25.00	10.00	----
Texas*	60.00	20.00 (for phys & spouse)	60.00

3102715279

CONTRIBUTION SCHEDULE con't

State	Total Contribution	Remitted to AMPAC	Family Membership (MD & Spouse)
Utah	25.00	10.00	40.00
Vermont	20.00	10.00	----
Virgin Islands	20.00	10.00	----
Virginia	50.00	10.00	----
Washington	35.00	10.00	60.00
West Virginia	25.00	10.00	----
Wisconsin	25.00	10.00	----
Wyoming	30.00	10.00	----

* Automatic Family Membership States

3107107152

Dinner fundraising

2-6-78

$50 ea

for Bill Walton and LeeAnn Elliott

LEE ANN ELLIOTT
P. O. BOX 4449
CHICAGO, ILL. 60650

1573

2-6 19 78 2-303/710

PAY TO THE ORDER OF Bill Walton $ 100

One Hundred 00/100 DOLLARS

LAKE SHORE NATIONAL BANK
875 NORTH MICHIGAN AVENUE • CHICAGO, ILLINOIS 60611

LEE ANN ELLIOTT

MEMO

Lee Ann Elliott

⑈1573⑈ ⑆071000303⑆ 81010274510

January 26, 1977

Ms. Carla B. Neuschel
2900 North Sheridan Road
Chicago, Illinois 60657

Dear Carla:

On behalf of the AMPAC Board of Directors, we acknowledge and thank you for your generous contribution making you a sustaining member of AMPAC in 1977.

Carla, it is especially heartening for me to know that staff members such as yourself have a strong commitment to medical political action.

Thank you again.

Sincerely,

Rex E. Kenyon, M.D.
Chairman
AMPAC Board of Directors

REK:hc

Ex. # 163

AMERICAN MEDICAL ASSOCIATION
535 NORTH DEARBORN STREET • CHICAGO, ILLINOIS 60610 • PHONE (312) 751-6000 • TWX 910-221-0301

November 5, 1973

PUBLIC AFFAIRS DIVISION
WHALEN M. STROBHAR
Director

DEPARTMENT OF FIELD SERVICE
RICHARD G. LAYTON
Director
GUY D. BEAUMONT, JR
Program Coordinator
(751 6474)

Mr. Bill Watson
American Medical Political
Action Committee
520 N. Michigan Avenue
Chicago, Illinois 60611

Dear Bill:

Attached is my check for ten dollars. Please include me as a direct member of AMPAC for 1973.

Thank you,

Guy D. Beaumont
Program Coordinator

GDB/gm
Attachment

31102707 4512

Ex. #104

MISSISSIPPI STATE MEDICAL ASSOCIATION

735 RIVERSIDE DRIVE
JACKSON, MISSISSIPPI 39216

02 STATEMENT OF DUES AND AMA-ERF GIFT FOR 1975 $_____ AMOUNT ENCLOSED FOR THE CHECKED ITEMS

D D D D D D D

S

54320
John D. Doe, M.D.
231 South Street
Jackson, Miss. 39216

MISSISSIPPI STATE MEDICAL ASSOCIATION
735 RIVERSIDE DRIVE
JACKSON, MISSISSIPPI 39216

PLEASE DETACH THIS PORTION AND RETURN WITH CHECK PAYABLE TO MISSISSIPPI STATE MEDICAL ASSOCIATION

	AMOUNT
54320	
Central Medical Society 1975 Dues	40.00
Mississippi State Medical Association 1975 Dues	125.00
American Medical Association 1975 Dues	110.00
Miss. Medical Political Action Committee 1975 Dues (Spouse Included)	20.00
American Medical Political Action Comm. 1975 Dues (Spouse Included)	20.00
Wife's Auxiliary 1975 State Dues	3.00
Wife's Auxiliary 1975 National Dues	4.00
AMA-ERF Contribution	

THE FOLLOWING ARE TAX DEDUCTIBLE: COMPONENT (local) SOCIETY DUES, MSMA DUES, AMA DUES, AND AMA-ERF GIFTS. AMA DUES ARE VOLUNTARY. MPAC AND AMPAC DUES ARE VOLUNTARY AND NOT TAX DEDUCTIBLE.

A COPY OF OUR REPORT, FILED WITH THE APPROPRIATE SUPERVISORY OFFICER IS (OR WILL BE) AVAILABLE FOR PURCHASE FROM THE SUPERINTENDENT OF DOCUMENTS, UNITED STATES GOVERNMENT PRINTING OFFICE, WASH., D.C. 20402.

TOTAL BILLED 322.00

PLEASE KEEP THIS PORTION FOR YOUR PERMANENT TAX RECORDS

MISSISSIPPI STATE MEDICAL ASSOCIATION

Ex. #165

Annual Dues Statement 1978

COUNTY MEDICAL SOCIETY DUES	$
OKLAHOMA STATE MEDICAL ASSN.	150.00
AMERICAN MEDICAL ASSN.	250.00
OMPAC VOLUNTARY DUES	10.00*
AMPAC VOLUNTARY DUES	10.00*
TOTAL	**

* If your practice is incorporated, OMPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the association will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of OMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5.

** Installment payment of OSMA/AMA dues may be arranged by individual request to the OSMA.

PLEASE REMIT TOTAL AMOUNT IN THE ENVELOPE BELOW.
MAKE CHECK PAYABLE TO YOUR COUNTY MEDICAL SOCIETY

Detach here ! Be sure to enclose this dues statement with your check for the total amount.

To:

FROM:

3 1 1 0 2 2 7 1 5 1 4

8 1 0 1 0 2 7 4 5 1 5

Pennsylvania Medical Political Action Committee

P.O. BOX 295, LEMOYNE, PA 17043

TELEPHONE AREA CODE 717-238-8344

Please enroll me as a 1977 member of PaMPAC, the Pennsylvania Medical Political Action Committee.

NAME _____

ADDRESS _____

CITY _____ COUNTY _____ ZIP _____

Memberships
- ☐ Regular $35
- ☐ Sustaining $100

Auxiliary
- ☐ PaMPAC-AMPAC $20
- ☐ PaMPAC $10

- ☐ Check attached
- ☐ Please bill me

Ex. #160

3 1 0 4 0 [redacted] 4 5 1 5

1977 DUES STATEMENT

THE MEDICAL ASSOCIATION OF THE STATE OF ALABAMA

19 South Jackson Street
P. O. Box 1900-C
Montgomery, Alabama 36104

Confidential

[redacted]

—PLEASE DETACH AND RETURN—

FOR:

County Medical Society	$ 90.00
Medical Association of the State of Alabama	125.00
*ALAPAC (Optional)	50.00
American Medical Association	250.00
TOTAL	$515.00

An ALAPAC contribution represents a political contribution and is now tax deductible or may be taken as a direct tax credit.

* A copy of ALAPAC's report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D. C.

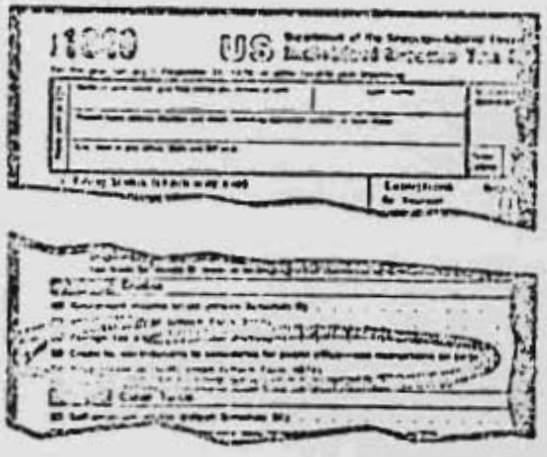
RECEIVED DATE: JAN 10 1978
APPROVAL BY:
DATE APPROVED:
AMOUNT APPROVED:
CHARGE CODE:
DATE PAID:
CHECK NUMBER:
EXTENSION BY:

Ex. #117

3 1 0 1 0 2 7 1 6 1 7

Remainder
& bill

ALAPAC DUES ARE NOW TAX DEDUCTIBLE!



Early in 1975 President Ford signed into law a Tax Reform Bill which doubled the amount of political contributions which can be deducted on your federal income tax return.

Any individual filing a separate return has the following options:

1. Take a direct tax credit of an amount equal to one-half of total annual political contributions up to $25 or,
2. Take a regular deduction of total annual political contributions up to $100.

A couple filing a joint return has the following options:

1. Take a direct tax credit of an amount equal to one-half total annual political contributions up to $50 or,
2. Take a regular deduction of total annual political contributions up to $200.

You may choose whichever one of these methods that is most advantageous to you!

Your ALAPAC contribution constitutes a political contribution and is deductible or may be taken as a direct tax credit on Line 52 of your federal income tax return. The amount suggested is merely a guideline and you will not be favored or disadvantaged based upon the amount of or failure to make an ALAPAC contribution. Contributions are subject to the limitations of FEC Reg. 110.

Ex. # 168

SUSSEX COUNTY MEDICAL SOCIETY

1925 Lovering Avenue

WILMINGTON, DELAWARE 19806

DECEMBER 1976

Sussex County Medical Society		$ 10.00
Medical Society of Delaware (Includes $10.00 subscription to the Delaware Medical Journal)		$195.00
*DELPAC	Family Membership	$ 30.00
Dues Ending December 31st, 1977		$235.00
American Medical Association		$250.00
TOTAL		$485.00

* A copy of this report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

3 1 0 1 9 2 7 4 5 1 9

FEC
DOCUMENT
SEPARATOR

EXHIBITS #169-#250 MUR#253

9101027462 0

Ex. #169

STATEMENT

Honolulu County Medical Society

320 WARD AVENUE, HONOLULU, HAWAII 96814

Telephone 536-6988

3104227462?

DUES FOR 1977

DELINQUENT AFTER MARCH 31, 1977

American Medical Association Dues	$250.00
Hawaii Medical Association	215.00
Honolulu County Medical Society	90.00
Hawaii Medical Library	75.00
Hawaii Medical Journal (12 issues)	10.00
TOTAL DUES	$640.00
HAMPAC Dues for 1977 (voluntary contribution)	20.00 *
TOTAL	$660.00

* A copy of HAMPAC's report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C. (See reverse side)

PLEASE MAKE CHECK PAYABLE TO HONOLULU COUNTY MEDICAL SOCIETY

Ex. # 170

8174027455?2

ORLEANS PARISH MEDICAL SOCIETY

STATEMENT OF ANNUAL MEMBERSHIP DUES

ORLEANS PARISH MEDICAL SOCIETY	$ 50.00
LOUISIANA STATE MEDICAL SOCIETY	$ 85.00
	$135.00

Please Make Your Check Payable to
ORLEANS PARISH MEDICAL SOCIETY

Membership dues are payable annually in advance on or before December 1.

N.B. $5.00 DELINQUENCY FEE WILL BE ADDED IF MEMBERSHIP DUES ARE NOT PAID BY MARCH 1, 1974

Enclose All Checks in This Handy Return Envelope

AMA MEMBERSHIP DUES	$110.00
LAMPAC (voluntary non-deductible contribution)	$ 25.00

PLEASE MAKE SEPARATE CHECKS FOR AMA DUES AND LAMPAC CONTRIBUTIONS

1973

Ex. #170

TEXPAC — *1976*

Memberships		Check One
Active	$ 60	☐
TEXPAC 300 Club	$300	☐

Name: _____

Address: _____

TEXPAC, 1905 N. Lamar Boulevard, Austin, Texas 78705

Voluntary, non-deductible. A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

A1212715223

Ex #172

TEXPAC 300 CLUB

TEXPAC, 1905 N. Lamar Boulevard, Austin, Texas 78705

Voluntary, non-deductible. A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

TEXPAC:

I wish to join the 1976 "TEXPAC 300 Club" in order to provide maximum support to political friends of medicine. To remit my full $300.00 payment, I wish to:

Check One — Options

_____ 1. Contribute $300.00 now (attach check payable to TEXPAC).

_____ 2. Authorize TEXPAC to draw drafts on my account (please complete the authorization form and attach a voided check).

_____ 3. Receive statements from TEXPAC for $_____ each _____ (month or quarter).

Date: _____ Signature: _____

Address: _____

City, Zip: _____

8 1 7 4 0 2 7 1 6 2 4

BANK AUTHORIZATION FORM

(please return to TEXPAC)

Date _____

Dear Sir:

I _____ hereby authorize TEXPAC (the Texas Medical Political
[PLEASE PRINT]

Action Committee) to draw drafts upon my account in your bank in the amount of $25.00 per month, and do further hereby direct you to honor all such drafts for 12 months.

(Doctor: We must have one of your checks for the magnetic ink information. Please attach one to this authorization. Mark VOID across its face.)

Yours truly,

_____ _____

_____ _____

_____

Ex. #173

STATEMENT
SPOKANE COUNTY MEDICAL SOCIETY
W. 508 Sixth, Suite 220
Spokane, Washington 99204
456-8401

1978 SPOKANE COUNTY MEDICAL SOCIETY	$165.00
1978 SCMS LIBRARY ASSESSMENT	$ 40.00
1978 WASHINGTON STATE MEDICAL ASSOCIATION	$147.00
1978 AMERICAN MEDICAL ASSOCIATION	$250.00
1978 WAMPAC,.WASHINGTON STATE POLITICAL ACTION	$ 40.00
TOTAL	$642.00

*"Supports medical political action and therefore not income tax deductible. If you are in a professional corporation, WAMPAC dues should be paid by separate personal check. A copy of our report filed with the appropriate supervisory officer is (or will be) available for purchase from the Superintendent of Documents, United States Government Printing Office, Washington, D.C. 20402." $10.00 for American Medical Political Action Committee

RECEIPT NOT SENT UNLESS REQUESTED

8 1 0 1 2 8 7 1 6 2 5

Ex. #174

February 20, 1978

Mrs. Anne Shane Bader
Delaware Medical Political
Action Committee
1925 Lovering Avenue
Wilmington, Delaware 19806

Dear Anne:

In reviewing the copies of the dues billing used for solicitation of members for DELPAC and AMPAC, we would suggest that in every instance where you use DELPAC you also include the word AMPAC since both membership to DELPAC and AMPAC is solicited.

Enclosed is a copy of your bills with the suggested changes marked.

We feel we mustpoint this out since we share a joint responsibility for membership solicitation.

Looking forward to seeing you again soon.

Sincerely,

Linda Hudson
Assistant to the Director

LH:bc
Encl.

8104270525

SUSSEX COUNTY MEDICAL SOCIETY

1925 Lovering Avenue
WILMINGTON, DELAWARE 19806

Sussex County Medical Society	$ 10.00
Medical Society of Delaware (Includes $10.00 subscription to the Delaware Medical Journal)	$ 205.00
*DELPAC [illegible] Family Membership	$ 30.00
Dues Ending December 31st, 1978	$ 245.00
American Medical Association	$ 250.00
TOTAL	$ 495.00

*If your practice is incorporated, DELPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Medical Society of Delaware will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of DELPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice.)

3 1 0 1 9 2 8 0 4 5 2 7

DELPAC

Delaware Political Action Committee

1925 Lovering Avenue

Wilmington, Delaware 19806

DELPAC/AMPAC

1978 Family Membership	$ 30.00
1978 Sustaining Membership	$100.00

PLEASE MAKE CHECK PAYABLE TO DELPAC

DO NOT USE A CHECK FROM YOUR CORPORATION.
DELPAC DUES ARE NOT TAX DEDUCTIBLE.

Unless otherwise requested, the returned check will be considered sufficient receipt.

*If your employer is incorporated, DELPAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the Medical Society of Delaware will favor or disadvantage anyone based upon the amount of or failure to make PAC contributions. Copies of DELPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice.)

8 1 0 4 0 2 7 4 5 2 9

State Delaware - 77

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	___	✓
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	___
3. Does the solicitation sufficiently include the political purpose of the fund?	✓	___
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	___
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	✓	___
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	✓	___
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	✓	___
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	___

8102027529

American Medical Political Action Committee
Mailing Address PO Box 4449
Chicago Illinois 60680
Telephone
312 644 1585
Offices Located at
535 North Dearborn Street

Ex. # 175

AMPAC

M E M O R A N D U M

TO: PAC Chairmen, PAC Execs, PAC Treasurers

FROM: Bill Watson Bill

DATE: October 13, 1977

SUBJECT: AMPAC Membership and Joint Billing Solicitations

AMPAC MEMBERSHIP CUT-OFF DATE

AMPAC has established December 16, 1977 as the cut-off date for 1977 membership. In order for AMPAC members to be processed and included in the 1977 membership year, membership transmittals must be postmarked on or before December 16, 1977. All membership postmarked after that date will be included in the 1978 membership.

It is important that all state PACs note this date. No exceptions can be made for membership received after this date. Auditing procedures and federal law compliance make it imperative that AMPAC establish a mid December cut-off date and adhere strictly to the date. -

JOINT MEMBERSHIP SOLICITATIONS

Many political action committees are in the process of printing their membership solicitations for 1978. AMPAC has contacted political action committees that solicit funds jointly concerning the recommended language which should appear on joint membership solicitations. However, it appears

continued -

Mrs. John G. Clendenin
William H. Cooper MD
W. J. Lewis MD
Dayton, Ohio
John M. Davis Jr. MD
Joseph C. Von Thron MD
George T. Wilkins MD
Grand City, Kansas
William L. Watson
Executive Director and Treasurer
Mrs. Ted Ann Elliott
Assistant Executive Director and Assistant Treasurer

81040270746330

AMPAC

that some joint solicitations are still being printed which do not contain the recommended language. Since AMPAC and your state PAC solicit funds jointly, it is imperative that we work together in the preparation of membership solicitations. We share a joint responsibility to make sure that the appropriate notices required by the Federal Election Campaign Act of 1971 and its Amendments plus the FEC regulations appear on the solicitation.

Attached for your information is Opinion of Counsel on this subject dated September 9, 1976. Since the proposed regulations referenced in that opinion were adopted by the FEC, we urge you to incorporate the suggested notices into the PAC billing form along with whatever notices are necessary to comply with your state law.

Since we share a joint responsibility in seeing that the correct notices appear every time funds are solicited, we think it would be mutually advantageous for PACs participating in a joint solicitation to agree on the billing form and have your approved copy in our files and our approved copy in your files. Please do not hesitate to contact AMPAC for help in preparing your joint billing solicitation notice.

We are also enclosing a printing form which will give you an idea of the amount of space the suggested notices require.

WLW:hc

8102027463 1

Ex. #176

February 20, 1978

We have received a contribution in the amount of $100.00 from Walter C. Dornsaier, M.D., 19273 Hartley Drive, Saratoga, California 95070. In keeping with NUPAC's practice of sharing contributions with the state PAC, we are informing you that CALPAC has a $50.00 credit with NUPAC. Please deduct $50.00 from your next membership check.

Sincerely,

Linda Hudson
Assistant to the Director

LH:hc

81049274532

Ex. #177

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

...ical Office Box 4449 • Chicago, Illinois 60680 • AREA CODE 312 644-1585

Offices located at 535 North D...

February 2, 1977

permit expires on 4-7-77

On behalf of the American Medical Political Action Committee, please accept my sincere appreciation for your contribution making you a 1977 AMPAC sustaining member. You will recall that your check was in the amount of $100.00. AMPAC contributions are usually collected by the State PAC and shared equally with the State PAC. We are returning $50.00 of your contribution to Independent Medicine's Political Action Committee of Tennessee (IMPACT) making you a 1977 sustaining member of that organization.

Dr. Edwards, we thank you for your commitment to medical political action. Enclosed is your 1977 sustaining pin. We hope you will wear it proudly and recruit other sustaining members. Sustaining members of AMPAC receive our leadership newsletter "AMPAC Sustainer".

Thank you again Dr. Edwards.

Sincerely,

Rex Kenyon

Rex E. Kenyon, M.D.
Chairman
AMPAC Board of Directors

REK:hc

cc: Bill Williams, IMPACT

A copy of our most recent report filed with the Federal Election Commission may be purchased from the Federal Election Commission, Washington, D.C.

Political Action Committee
Mailing Address: PO Box 4449
Chicago, Illinois 60680
Telephone
312 644 1555
Office Location
535 North Dearborn Street

Ex. #178

September 18, 1978

AMPAC

Thank you for your recent contribution. In keeping with AMPAC's policy of sharing contributions with our joint fund raising political action committees, we are forwarding $50.00 to the South Carolina Medical Political Action Committee, which will make you a 1978 sustaining member of both AMPAC and SOCPAC.

We appreciate your generous support and enclose a 1978 sustaining pin to show that you are a generous contributor to AMPAC. We also enclose an AMPAC Fact Sheet which you might want to refer to in recruiting other contributors.

Please be assured that your contribution will be wisely spent.

Sincerely,

Rex Kenyon

Rex E. Kenyon, M.D.
Chairman
AMPAC Board of Directors

REK:hc
Encl.

cc: Mr. Charles Johnson

James C. MacGregor, MD
George T. Kimble, MD

Ex. #179

January 4, 1977

Miss Lynn Pearson
P.O. Box 7053
Station C
Atlanta, Georgia

Dear Lynn:

Enclosed is your check in the amount of $3,560.00, dated December 28, 1976, payable to the American Medical Political Action Committee. As we discussed on the phone, we would very much appreciate one check covering the professional corporations or professional associations and another check covering regular political membership dues.

Thank you very much for your cooperation in this matter. We look forward to working with you in 1977.

Sincerely,

Linda Hudson
Assistant to the Director

LH:hc
Encl.
cc: J. Daniel Bateman, M.D.
Ernest C. Atkins, M.D.

8102274535

GaMPAC
GEORGIA MEDICAL POLITICAL ACTION COMMITTEE

P. O. Box 7053, Station C
Atlanta, Georgia 30309

January 9, 1977

Linda Hudson
Assistant to the Director
American Medical Political Action Committee
P. O. Box 4449
Chicago, Illinois 60680

Dear Linda:

I have been advised to return our original check for dues, which is enclosed.

Dues which are paid to GaMPAC by personal check are deposited into our political account. Those paid by corporation checks are deposited into a special account which is used for state contributions only.

All monies sent AMPAC come out of our political account, therefore, no dues paid through GaMPAC to AMPAC are by corporate checks. We send the AMPAC portion, even if paid by the physician's professional association, by funds collected from personal checks only.

Sorry for the inconvenience!

Sincerely,

Lynn M. Pearson
Executive Secretary

Enc.

8102274535

Ex. #150

MEMORANDUM

TO: Bill Watson

FROM: Linda Hudson LWH

DATE: January 4, 1977

SUBJECT: American National Bank Deposit of December 27, 1976

Bill, in the December 27, 1976 deposit to the American National Bank account, a check from the Mississippi Medical Political Action Committee in the amount of $2,820.00 was included which was in error. That check should have been deposited in AMPAC's Lake Shore account.

Therefore, it would seem to me that a check in the amount of $2,820.00 must be drawn on the American National Bank account and deposited in the Lake Shore bank account.

LH:hc

cc: Nancy Kao
Theresa Stellwagen
Ruth San Filippo

8102274537

MISS. MEDICAL POLITICAL ACTION COMMITTEE
P. O. BOX 5229
JACKSON, MISS. 39216

111

December 22 19 76 85-174/653

PAY TO THE ORDER OF American Medical Political Action Committee $ 3,430.00

Three-thousand, four-hundred and thirty & 00/100 - - - - - - - - - - DOLLARS

CANTON EXCHANGE BANK
CANTON, MISSISSIPPI 39046

MISS. MEDICAL POLITICAL ACTION COMMITTEE
R. Cody Fennell
Chas. Watkins

MISSISSIPPI MEDICAL POLITICAL ACTION COMMITTEE
P. O. BOX 5229
JACKSON, MISS. 39216

(Left Million - Report)

December 22 19 76. 85-174/653

PAY TO THE ORDER OF American Medical Political Action Committee $ 2,820.00

Two-thousand, eight-hundred and twenty & 00/100 - - - - - - - - - - DOLLARS

Fidelity Bank
JACKSON, MISSISSIPPI 39205

FOR Report No. 1 - 1977 Dues

R. Cody Fennell
Chas. Watkins

8102027459

2.

deposited 12-27-76 - ;
7260.00
Copy -

NK
TS
RS

81019274639

MPAC

MISSISSIPPI MEDICAL POLITICAL ACTION COMMITTEE

P. O. BOX 5229 ☐ JACKSON, MISSISSIPPI 39216

BOARD OF DIRECTORS
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W. W. WALLEY, M.D., Waynesboro
JACK C. HOOVER, M.D., Pascagoula
MRS. JEAN HILL, Hattiesburg

January 20, 1977

Mr. William L. Watson
Executive Director
AMPAC
P. O. Box 4449
Chicago, Illinois 60680

Re: Report No. 2 - 1977 Dues

Dear Bill:

I am enclosing two checks in the amount of $1,580.00.

The check drawn on Fidelity Bank for $340.00 is for soft dollars (corporate funds). On the report this is indicated by a C next to the amount.

If you have any questions, please call on me.

Sincerely,

H. Cody Harrell

H. Cody Harrell
Assistant Executive Secretary

HCH/ca

Enclosures

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

...st Office Box 4440 · Chicago, Illinois 60680 · AREA CODE 312 644-1585

Offices located at 535 North D...

Nancy

February 2, 1977

Mr. Cody Harrell
MPAC
P.O. Box 5207
Jackson, Mississippi 39216

Dear Cody:

As per your conversation today with Pete Lauer, enclosed please find your check in the amount of $340.00 drawn on the Mississippi Medical Political Action Committee Fidelity Bank account (check number 139).

In addition, also enclosed is a check in the amount of $2,820.00 to reimburse you for an earlier check which was deposited in error. We would very much appreciate your forwarding to us a new check drawn on the correct account to be deposited in AMPAC's correct account.

Thank you for your cooperation in this matter. We know the inconvenience that we are causing you and again hope you know that it cannot be helped. Please let us know if we can do anything to ease your situation.

Sincerely,

William L. Watson
Executive Director

WLW:hc
Encl.2 checks

cc: John R. Young, M.D.
J. Daniel Mitchell, M.D.
William F. Roberts

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

81102271512

MPAC

MISSISSIPPI MEDICAL POLITICAL ACTION COMMITTEE

P. O. BOX 5229 ☐ JACKSON, MISSISSIPPI 39216

BOARD OF DIRECTORS
JOHN R. YOUNG, JR., M.D., Natchez
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JACK C. HOOVER, M.D., Pascagoula
MRS. JEAN HILL, Hollandale

February 8, 1977

FEB 11 1977

Mr. William L. Watson
Executive Director
AMPAC
P. O. Box 4449
Chicago, Illinois 60680

Dear Bill:

In regards to your letter of February 2, 1977, enclosed is our check in the amount of $3,160.00 for the correct account on Reports 1 and 2.

Sincerely,

Cody

H. Cody Harrell
Assistant Executive Secretary

HCH, ca

81049274541

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

8104027456 12

February 11, 1977

J. Daniel Mitchell, M.D.
Secretary/Treasurer, MPAC
4013 Clinton Boulevard
Jackson, Mississippi 39209

Dear Doctor Mitchell:

Thank you for your check in the amount of $3,160.00 covering the membership reports for 292 members (including 0 sustaining members) in the amount of $2,820.00 and 34 members (including 0 sustaining members) in the amount of $340.00.

We thank you for your continued cooperation in our joint fundraising efforts. We hope you will feel free to call upon us if we can be of any service to you in the fundraising area.

Sincerely,

William L. Watson
Executive Director

WLW:rms

cc: John R. Young, M.D.
William F. Roberts
H. Cody Harrell

FEC
DOCUMENT
SEPARATOR

Ex. #181

RECEIVED
FEDERAL ELECTION COMMISSION
'78 NOV 2 AM 9:47

BEFORE THE FEDERAL ELECTION COMMISSION

IN THE MATTER OF:)
)
CALIFORNIA MEDICAL) No. MUR 369(77)
POLITICAL ACTION)
COMMITTEE (CALPAC),)
et al.)
----------)

DEPOSITION OF

LINDA GANO RASMUSSEN

October 13, 1978

807565

Reported By: SUSAN GORDON MILLER, CSR NO. 3291

COMPUTER TRANSCRIPTION
SCHILLER & COMBS, INC.
COURT AND DEPOSITION REPORTERS
625 POLK, SUITE 305
SAN FRANCISCO, CALIFORNIA 94102
TEL (415) 673-7747
KEY WORD INDEXED

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---oOo---

GOVERNMENT'S EXHIBITS:

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3	Letter to J. MacLaggan from E. Rose, dated 4-25-75	31
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---oOo---

IN THE UNITED STATES DISTRICT COURT

NORTHERN DISTRICT OF CALIFORNIA

--oOo--

IN THE MATTER OF:	)	
	)	
CALIFORNIA MEDICAL	)	No. MUR 369(77)
POLITICAL ACTION	)	
COMMITTEE (CALPAC),	)	
et al.	)	
_____	)	

--oOo--

BE IT REMEMBERED that, pursuant to Notice, and on, Friday, October 13, 1978, commencing at 10:12 o'clock am, thereof, at 450 Golden Gate Avenue, San Francisco, California, before me, SUSAN GORDON MILLER, a Notary Public in and for the County of Los Angeles, personally appeared

LINDA GANO RASMUSSEN

_____

called as a witness by the Federal Election Commission, who having been first duly sworn, was examined and testified as follows:

-- o0o --

FEDERAL ELECTION COMMISSION, Washington, D.C. 20463, represented by WILLIAM C. OLDAKER, General Counsel, GARY JOHANSEN, Special Assistant General Counsel, SCOTT E. THOMAS, Esquire, appeared as counsel on behalf of the Federal Election Commission.

BAKER, HOSTELTER, FROST & THOMAS, 818 Connecticut Avenue, N.W., Washington, D.C. 20006, represented by JOHN LEWIS SMITH, III, Esquire, appeared as counsel on behalf of the American Medical Political Action Committee.

HASSARD, BONNINGTON, FROST & HUBER, 3500 Wells Fargo Building, 44 Montgomery Street, San Francisco, California 94104, represented by RICK C. ZIMMERMAN, Esquire, appeared as counsel on behalf of the California Medical Political Action Committee.

---o0o---

It was stipulated among counsel for the respective parties that if the witness should be instructed not to answer questions propounded by counsel, it shall be deemed that the notary public has instructed the witness to answer, but that the witness still refuses to do do so.

It was further stipulated that all objections to questions propounded to the witness shall be reserved by each of the parties, save and except any objections as to the form of the questions propounded.

It was further stipulated that said deposition shall be reported by SUSAN GORDON MILLER, a Certified Shorthand Reporter, and a disinterested person, and thereafter transcribed into typewriting.

It was further stipulated that if the witness does not sign the deposition within a period of 30 days from the notification of its availability, it may be used with the same force and effect as though it had been read, corrected and signed.

-- o0o --

EXAMINATION BY MR. JOHANSEN

MR. JOHANSEN: I have a cold, so if you do not understand me at any time, just let me know.

Q. Will you state your name for the record, please.

A. Linda Gano Rasmussen.

Q. And your business address?

A. 1024 Country Club Drive, Moraga, California.

Q. Where are you currently employed?

A. California Veterinary Medical Association.

Q. Are you married?

A. Yes.

Q. What was your maiden name?

A. Gano.

Q. Where were you employed before your present employment?

A. California Medical Association.

MR. ZIMMERMAN: Mr. Johansen, let me interrupt you before we get too far along here. When these proceedings in California commenced I think in April of this year, the first deposition being of Dr. MacLaggan, we made some objections on the record at the outset.

I would like to, if possible, incorporate those in this deposition by reference. I know you weren't present, so you may not be personally aware of what those objections were. But in essence, I believe it's the understanding of all

counsel who were present during those depositions that if we did not make an objection on a constitutional ground during these proceedings or if we did not make an objection on some other grounds such as revelancy, that those objections would not be waived should this matter go to trial.

MR. THOMAS: That's okay.

MR. ZIMMERMAN: Am I correct that we are still operating under that general stipulation?

MR. JOHANSEN: That's correct.

MR. ZIMMERMAN: Thank you.

MR. JOHANSEN: You are correct in that I was not present at those earlier depositions, but Mr. Thomas informs me that that is his understanding and he was present at those depositions.

MR. ZIMMERMAN: That's my recollection, yes.

MR. JOHANSEN:

Q. What position did you hold when you first became employed with CALPAC?

A. I was not employed by CALPAC. I was an administrative assistant for the CMA.

Q. For the CMA. What position did you hold or was administrative assistant was your title?

A. Um-hum.

Q. When did you start working in this position?

A. November of 1971.

Q. What generally were your responsibilities?

A. To monitor federal legislation and -- that affected the practice of medicine.

Q. How long did you work in this capacity?

A. Until July of 1970 -- last year, '77. Although during that time, my title changed and responsibilities somewhat altered.

Q. Can you explain when your title changed and the new responsibilities that you were given?

A. I don't remember the date of the title change --

Q. Approximately. Just approximately will be fine.

A. I'm not even sure I can tell you that. Probably '73 or '74. It changed. But I was -- then I was a legislative administrative analyst, and my basic responsibility was still to monitor federal legislation and write newsletters and analysis of legislation and coordinate staff of the Commission of Federal Legislation.

Q. It was primarily a title change, then?

A. Yes. Some expanded responsibilities from the standpoint of doing more staff work for the Commission of Federal Legislation, and allowing Mr. Pross more time for other things. In addition to that, I helped him with CALPAC. That was not my primary responsibility.

Q. What was the Commission of Federal Legislation?

A. It was a group of physicians appointed by the CMA

House of Legislation to study the legislation that affected the practice of medicine.

Q. Did your responsibility or position change again after that?

A. Several times we, you know, add and subtract things from a job description. Nothing -- that's the basic area of responsibility without going into, you know, item by item things I did.

Q. Did you report to any particular person?

A. Yes. I reported to Al Pross who was the director of the Department of Federal Liaison.

Q. Was that from the beginning of your employment to the end of your employment?

A. Yes.

Q. During your employment, did you ever have occasion to be present at CALPAC's Federal Candidate Selection Committee?

A. Yes.

Q. Did you attend those meetings regularly?

A. No.

Q. Approximately how often did you attend the meetings?

A. It varied. There was no accurate way to tell you. It would depend on where the meeting was and if they needed someone to help staff it or not.

Q. So one of your standard duties, then, was not to

attend these meetings?

A. No, it was not established.

Q. How about the CALPAC Executive Committee, was that one of your duties to attend those committee meetings?

A. If it was in conjunction with a board meeting or some other occasion where I was present.

Q. And then you did attend board meetings --

A. Yes.

Q. CALPAC board meetings?

A. Yes.

Q. Regularly?

A. Yes.

Q. All the time unless you were sick or for some reason like that?

A. As far as I remember, I attended almost all of the board meetings.

Q. Did you have any specific responsibility for, say, in regard to the Federal Candidate Selection Committee when you did attend?

A. I usually took notes.

Q. Did you ever prepare reports for the members in relation to that meeting?

A. I'd do the minutes.

Q. You drafted the minutes, but you never prepared any reports that were presented to the members?

A. I don't understand what you mean.

Q. I'm sorry. At the Federal Candidate Selection Committee, did you ever prepare a written document, a memorandum or anything that was submitted to the members for their discussion?

A. An agenda book sometimes, aided in the preparation of agenda books.

Q. How about for the CALPAC Executive Committee?

A. I also helped with agenda books in that instance.

Q. How about the CALPAC board meetings?

A. Yes.

Q. Agenda books?

A. Um-hum.

Q. Did you ever make presentations at any of those meetings?

A. In reference, usually, to membership, I made a presentation.

Q. To membership. And which meetings would have it been, the Federal Candidate Selection Committee?

A. Probably not, just the whole board.

Q. The board meetings. How about did you respond to questions? Would have that been one of your functions in attending any of these three meetings?

A. If they were directed to me.

Q. During your employment, did you have a specific

area -- you've mentioned the membership, was that a specific area that you were responsible for?

A. Yes.

Q. Yes. By membership, I meant membership in CALPAC as opposed to CMA?

A. Yes.

Q. Membership in CALPAC?

A. Yes. The mechanics of it.

Q. Did you have that responsibility when you first began your employment?

A. No.

Q. Do you know approximately when you --

A. When my boss lost his secretary who used to do it.

Q. Which was what, a year?

A. Oh, no, it was a few months.

Q. Few months. And it fluctuated over the years. You know, sometimes I'd have it sometimes I wouldn't have it.

Q. When you first began employment, how did CALPAC solicit its members?

A. When I first began? Talking about seven years ago.

Q. If you can recall to the best of your knowledge.

A. By billing in conjunction with the CMA dues statement in most instances.

Q. So it was included in the CMA dues statement?

A. Um-hum.

Q. Do you recall how many different types of memberships CALPAC had at that time?

A. Three, I think.

Q. Do you recall what they were?

A. Regular, auxiliary and sustaining.

Q. What was an auxiliary membership?

A. That was for spouses of physicians.

Q. And sustaining membership?

A. It was a category established for larger than a regular membership contribution. Usually forty-nine ninety-nine.

Q. When you first began employment and you said that the CALPAC dues were on the CMA dues billing. Were AMPAC dues also on that dues billing?

A. Um-hum.

Q. Was it a joint solicitation for money from both CALPAC and AMPAC for dues?

A. Yes.

Q. Do you recall what the amount of the CALPAC dues was at that time?

A. Well, the total -- CALPAC was $25, regular membership.

Q. And what portion of that was AMPAC or --

A. That was just CALPAC. There was $10 that was AMPAC, so the total was $35.

Q. And do you know how those amounts were set?

A. The CALPAC Board of Directors set their membership criteria and there membership dues.

Q. And how about AMPAC?

A. I have no idea.

(Mr. Oldaker enters the deposition room.)

MR. ZIMMERMAN: I think the record should reflect that Mr. Oldaker, General Counsel to the FEC, has just arrived.

MR. JOHANSEN: A letter that you wrote to Mr. William Watson on October 3, 1973, and I ask that it be marked as a Government Exhibit and then given to you for your inspection.

(Whereupon Government's Exhibit 1 was marked for identification)

MR. ZIMMERMAN: Linda, before you examine this, I should tell you -- and correct me if I'm wrong, gentlemen -- but some of the information on some of these materials were blanked out by agreement of counsel.

THE WITNESS: Oh.

MR. ZIMMERMAN: Such as names of certain members and so forth. I note on this particular exhibit that under the heading "Additional Sustaining Members," no information shows, and I believe that's because it's been blanked out

previously.

MR. JOHANSEN: I might point out that most of the documents, if not all of the documents that we are using today, were produced by CALPAC in document production. And I think that some of the other documents that we have will also have portions deleted, and they've been deleted by yourself, possibly.

MR. ZIMMERMAN: Well, no, I just want to make it clear to the witness that she may not be seeing an entire document here, because by agreement of counsel, specifically, Mr. Thomas and I, certain information was literally covered over or blanked out when these records were Xeroxed.

MR. JOHANSEN:

Q. Have you had a chance to look at this letter?

A. Um-hum.

MR. ZIMMERMAN: If you could answer yes or no, the reporter has a difficult time interpreting that sort of a response.

THE WITNESS: Yes.

MR. JOHANSEN:

Q. I notice in the first sentence you said that you were sending an additive list of members in AMPAC/CALPAC for the month of September along with six more sustaining members. was this a common procedure that you did?

A. I don't remember at this point in time whether this

was, you know, whether I had just taken this over or what. The additive list was the way that I sent new members to AMPAC.

Q. What exactly did you mean "members in AMPAC/CALPAC"? Were all AMPAC members also CALPAC members?

A. No. What I meant was that they had joined both AMPAC and CALPAC.

Q. These individuals had?

A. Yes.

Q. And in the second paragraph when you said "This brings our membership records," you're talking about both AMPAC and CALPAC records?

A. No, I'm talking about CALPAC.

Q. You're talking only about CALPAC members in that sentence?

A. (Witness nods head.)

Q. Do you know -- sorry.

A. Clarification. I'm talking about CALPAC members who have also joined AMPAC. That would not reject those members in CALPAC that had chosen not to joint AMPAC.

Q. Did most members chose to join both organizations?

A. Majority.

Q. Did CALPAC and AMPAC solicit members together? Was there any agreement between the two organizations? I guess my question --

MR. ZIMMERMAN: You've asked two questions.

MR. JOHANSEN:

Q. My question is was there an agreement with procedures made out to solicit members together?

A. I know of no written agreement.

Q. Any oral agreements or understandings?

A. I don't know.

Q. Do you know how the procedures were set up that you sent AMPAC membership dues to AMPAC?

A. When I took over sending the dues --

Q. This is --

A. -- I established my own procedure. I do not know how it was done prior to that.

Q. And what procedure did you establish at that time?

A. I used the computer printouts that I received monthly that indicated to me those members that had joined during that month that had paid dues to both organizations, and sent that information, that list of names, with the money to AMPAC.

Q. Do you know if AMPAC ever paid or reimbursed CALPAC for the collection of these dues?

A. Not to my knowledge.

Q. How about CMA as it was CMA, bills due?

MR. ZIMMERMAN: I'm sorry, could I have that question again.

MR. JOHANSEN:

Q. Did AMPAC ever reimburse CMA as the dues originally appeared on CMA's billing?

A. I don't know.

Q. You do not know.

MR. JOHANSEN: I have another letter dated July 8, 1974, from a Kenneth G. Bugan to a Mr. Allen Pross I'd like marked as a Government's Exhibit.

(whereupon Government's Exhibit 2 was marked for identification)

MR. ZIMMERMAN: Are you finished?

THE WITNESS: Um-hum.

MR. JOHANSEN:

Q. In the first sentence of this letter it states: "This is to acknowledge receipt of CALPAC's membership reports dated May 16, 1974, and June 17, 1974."

I think earlier you stated that you did submit reports to AMPAC. How frequently did you submit these reports?

A. I tried to submit them monthly.

Q. Every month. Did you submit them to any specific person at AMPAC?

A. I usually directed my letter to Mr. Watson, although I'm sure he was not ultimately responsible.

Q. Do you know the title he had?

A. I guess it's executive director.

Q. And you said in compiling these membership reports that you sent to AMPAC, you said you used a computer list?

A. Yes.

Q. Do you know who composed that computer list, how is it compiled?

A. It was compiled from IBM cards that I submitted to the computer for a key bunch operator to put in that I received when the person paid their dues.

Q. But the dues payment went directly to CMA, did it not?

A. It all depends. Not always.

MR. ZIMMERMAN: When you say dues payment?

MR. JOHANSEN: Well, she said earlier that the dues at this time were billed through CMA, that they were on CMA's billings -- billing statement, and I guess my question is was the money sent to CMA and did they reimburse you or indicate to you the amount that would go to CALPAC and AMPAC?

A. No.

Q. Can you explain how you were notified, then, that those individuals wished to belong to CALPAC.

MR. SMITH: I think the point of Mr. Zimmerman's

inquiry needs to be made a matter of record, alluding to the absence of any reference by the witness to any dues with regard to CALPAC and AMPAC.

The record is clear throughout the long proceeding now that both CALPAC and AMPAC received, when they received any funds, contributions. And my memory tells me that the witness has not referred to any dues in regard to the PAC. I grant you there may be some confusion in that dues are paid to medical associations. But that's what I think we need to clarify at this juncture.

MR. JOHANSEN: I hope you'll forgive me if I use the word "dues," it is easier.

MR. SMITH: I understand that this is the first time around for you. If it were Mr. Spiegel, my objection would have a completely different tenor, I assure you.

MR. JOHANSEN:

Q. Can you explain, then, how you received notification of their -- their dues or membership payments to CALPAC from CMA?

MR. ZIMMERMAN: You see we're starting to confuse two different categories. One, dues to the association, to the CMA. And the second is a contribution to CALPAC or AMPAC.

MR. JOHANSEN: Okay, I'm talking only about a contribution to CALPAC and AMPAC.

THE WITNESS: There are several methods.

MR. JOHANSEN:

Q. Could you explain those methods? These methods were in existence when you first started working your employment? I'm just trying to determine a time frame as to when you're talking about.

A. Over the years, I would say that they've been streamlined to some extent, hopefully was one of my goals.

Q. How about during this period of July 8, 1974?

A. Okay. The basic way that we received the membership contributions was that when a dues statement went for CMA to the members, it included on there as a voluntary contribution the AMPAC moneys.

The physician, then, if he chose to buy that, paid those dues to his county medical society. The county medical society had on record IBM records that I had sent them before the billing went out for all the members in their county.

If the gentleman or lady chose to join CALPAC and/or AMPAC, that computer card was returned to me.

In addition, a check was drawn for the number of people paying from that county. The check came in from the county medical society directly to CALPAC in most instances. Then I, therefore, turned that over to bookkeeping, recording how many members it represented, and the IBM cards were then sent to the computer to process.

Q. Was this procedure in effect when you also -- when

you ended your employment or had changed during --

A. We were in the process of changing the computer program when I left CMA.

Q. And how were you changing the computer program?

A. I really can't answer that from the standpoint that it was in the process of going on and the final results were not in when I left. The whole program was being redone.

Q. Can you give me a general idea of what you mean the program was being redone? Generally what were you doing?

A. Generally they were switching from IBM cards to a listing situation where the county medical society would submit a sheet with names of the physicians and the amounts, and this would be submitted to the computer instead of sending IBM cards. It was just a different updated program for the computer.

Q. More of a mechanical change?

A. I really can't answer from the standpoint that I'm not familiar with the entire CMA computer program. And the whole thing was being revamped, and to what extent it was substantive as adversed to mechanical, I'm not completely knowledgeable.

Q. Let me ask you again to go back to the membership contributions so I'm sure that I understand this. The physician would receive a bill statement from, I believe you said, the local or the county medical society?

A. It depended on the county. But I believe in most instances — well, that's not true. I guess it was from the county, reflecting their dues, CMA dues, I believe AMA dues, CALPAC/AMPAC if the county chose to put that on the billing.

Q. So the doctor would write a check to the county society —

A. Yes.

Q. — and the county society then would take that check and would deposit it in an account?

A. I don't know what happened at the county.

Q. But then the county would submit to you, then, these computer cards?

A. Yes.

Q. Indicating which individuals had contributed to CALPAC —

A. Yes.

Q. — which had contributed to CALPAC and AMPAC, and I suppose which individuals had just contributed to AMPAC?

A. Yes.

Q. Do you know how this — this means of membership contribution was set up? How this originated?

A. No.

Q. It was in effect when you began your employment?

A. The cards were in effect when I began my employment

there.

Q. How about the county societies soliciting the membership contributions for AMPAC and CALPAC?

A. When I started my job there, most counties did it that way. Not all. It was a choice by county.

Q. How about the counties that did not do it that way?

A. I don't remember what they did.

Q. Did you have any programs to solicit membership in those counties that it wasn't on the dues statement?

A. What do you mean by "programs"?

Q. We did not go down and hold a program from that standpoint, event, function.

Q. What I'm asking is did you send out your own letter to solicit membership contributions?

A. Sometimes.

Q. And any other means did you use?

A. Newsletter.

Q. The money, then, going back to the individual doctor who had submitted his membership contribution to the local medical society or county medical society, do you know how that money was eventually transferred to CALPAC?

A. Well --

Q. Or to AMPAC?

A. The check was written to CALPAC.

Q. It was written to CALPAC. Was a separate check

written to AMPAC --

A. No.

Q. -- for the AMPAC dues?

A. No.

MR. SMITH: Wait --

MR. JOHANSEN: I'm sorry, membership contributions.

MR. SMITH: Are you talking about what happened at the county vis-a-vis AMPAC, and if so, I'd like to establish that if Ms. Rasmussen knows. I understand you were asking what does the county do vis-a-vis AMPAC? And I have no reason to believe she knows.

Do you know?

THE WITNESS: Yes.

MR. SMITH: Okay, that's all I wanted. Excuse me.

THE WITNESS: The county sent us both the AMPAC and the CALPAC dues.

MR. JOHANSEN:

Q. In one check?

A. Yes.

Q. With some accounting --

A. The IBM card had some accounting, and if there was any differentiation on it, it was noted.

Q. And then you would forward to AMPAC those dues that were --

A. Were theirs.

Q. Were their membership contributions for AMPAC?

A. Yes.

Q. Were any accounting procedures used to differentiate contributions from doctors who contributed privately as opposed to doctors who sent in a contribution on a corporate check? Do you understand my question?

A. Not completely.

Q. For example, let's take two individuals. One doctor practices medicine, the second doctor practices medicine, and his practice is incorporated.

A. Um-hum.

Q. And both doctors would receive the billing statement. One doctor, the doctor who is incorporated, whose practice is incorporated, might write a check, might send in funds on his incorporated account.

A. Um-hum.

Q. Okay. My question is, was there ever any cutting procedures to keep track of those two types of --

A. Yes.

Q. -- membership contributions? And do you know how that was done?

A. Again, when the check went to the county medical society, they noted on the IBM card if the physician in question paid with a corporate check. So that that money would be kept separate.

Q. And, so, then, when you received the IBM cards --

A. I noted that and that money was in his name and money was identified and put in a separate campaign fund that was only used for state election.

Q. You would receive one check but everything would be on the computerized card to indicate where the moneys came from and which organizations they were to go to?

A. Yes. And whether or not they were corporate.

Q. Okay. Let me try to clarify something. If an individual doctor's medical practice was incorporated and he made the determination that he did not want to contribute to CALPAC but that he did wish to contribute to AMPAC, how was that handled?

A. He couldn't contribute to AMPAC.

Q. He could not. In other words he he had to make a membership contribution to CALPAC before he could make a member --

A. No, but he if he was a corporation, he could not contribute to AMPAC, from the standpoint that it was corporate money. And corporations are not allowed to participate in federal elections and AMPAC participated in federal elections, so there was no way in that instance that the money, you know, that they could accept the money, in essence.

Q. Okay. How about in the situation, then, where he

contributed both to CALPAC and to AMPAC?

A. Okay. His total contribution was kept by CALPAC in a fund that we used for state candidates, as campaigned law in California allows corporate contributions. Then it was decided that with CALPAC moneys that were noncorporate that a membership be bought for him in AMPAC, since he had expressed his desire to belong. So CALPAC paid for his membership in AMPAC.

Q. Did the individual doctor ever realize that this had happened? Did you ever inform him that CALPAC was doing this?

MR. ZIMMERMAN: Inform him of the mechanics?

THE WITNESS: He became a member of AMPAC. I don't know if it would -- we didn't write every one of them a letter.

MR. JOHANSEN:

Q. Okay. Fine. Returning back to the letter, it says. "The following is our breakdown for the report, dated May 16, 1974, 2,110 members at $10." What kind of membership was that?

A. That was a regular membership.

Q. Regular. And the next one, the $50 membership?

A. Sustaining.

Q. And the next, the $40 membership?

A. That's also sustaining. The reason the differentiation is because the person had already -- those 15

people had already paid their regular membership in AMPAC and they upgraded their membership.

Q. Did CALPAC and AMPAC have identical memberships? For example, you said regular and sustaining —

A. I don't know that the terms are identical. Their amounts were not identical. I've never seen AMPAC — seen a listing of AMPAC's membership categories per se.

Q. Well, just so I understand. For example, the 18 members with a $50 contribution. Now, that contribution went to AMPAC, did it not?

A. Um-hum.

Q. And they were a sustaining member, so that means that AMPAC would have gotten a larger contribution than if the person had just been a regular member?

A. Correct.

Q. The next line it says "Friends of CALPAC." Can you describe what that means?

A. That was what I just described to you of CALPAC purchasing memberships in AMPAC for physicians who made with corporate collection, so that their money went all to CALPAC.

Q. I think I asked you if CALPAC and AMPAC had identical types of membership. And you said that you did not know; is that correct?

A. That's correct.

Q. Would the effect be the same in that you sent these

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contributions in proportion to what the individual doctors had contributed? For example, if he contributed as a soliciting member, you would send a larger contribution to AMPAC —

MR. ZIMMERMAN: I don't follow your question at all.

MR. JOHANSEN:

Q. — as a sustaining member?

A. I don't see what you're getting at. I mean I don't understand what you mean.

Q. You said as far as you knew that CALPAC and AMPAC did not have identical types of membership?

A. No, I said I did not know whether they did or not.

Q. That's correct. And I guess my question is the result of, for example, if someone sent in a contribution as a sustaining member, AMPAC then would get a larger contribution; is that not correct?

A. If he chose to be a sustaining member of both organizations.

Q. And how would he do that?

A. He had a choice of he could have paid simply a $50 sustaining membership in CALPAC or he could pay $100 and be a sustaining member in both, or he could pay $65 — no, $60 and be a sustaining member in CALPAC and a regular member in AMPAC, or he could have paid $75 and been a sustaining member

of AMPAC and a regular member of CALPAC.

Q. Can you tell me what a $99 pin is? If you know.

A. As far as I know, there's not a $99 pin, there is a pin that had "$99+" on it.

Q. Can you explain what that is?

A. It was a recognition of sustaining membership in AMPAC.

Q. Do you know who provided these pins?

A. They came from AMPAC.

Q. Did you ever distribute them?

A. I distributed them from the standpoint if somebody gave me the money for a sustaining membership in AMPAC, I gave them a pin.

MR. JOHANSEN: I'd next like to introduce a letter to James C. MacLaggan, dated April 25, 1975, from E. Cash Rose.

(Whereupon Government's Exhibit 3 was marked for identification)

MR. JOHANSEN:

Q. Have you looked at the letter. This letter refers to a membership drive by CALPAC and AMPAC?

A. Yes.

Q. Were you familiar with that membership drive?

A. Yes.

Q. Did you work on it?

A. Yes.

Q. Did you know why it was instituted?

A. To get more members.

Q. Do you know what the reason behind that was? I mean was it -- had there been a membership drop, for example?

A. I don't remember if that was the case or not.

Q. Was it CALPAC that wanted the additional members or was it AMPAC or was it both the organizations?

A. As you can see from the letter, CALPAC took the leadership and decided we need more members.

Q. Can you explain exactly how this membership solicitation worked?

A. Roughly. It was as it says, a set of letters directed to all the physicians in California that were done by a computerized mailing system to produce the letters. And they were targeted at follow-up dates so that once you received a membership check-back, the guy was not supposed to get another letter.

But it was the fund raising concept of hitting them more than once.

Q. This was a solicitation for both CALPAC as well as AMPAC membership?

A. Yes.

Q. And you used computer cards to indicate whether or not the individual decided to contribute to both organizations --

A. No.

Q. -- or one organization? How did you make that determination?

A. By the amount sent in.

Q. The amount of the check?

A. Um-hum.

Q. In the fourth paragraph, the name of Patti Mordigan is mentioned. Do you know who she was?

A. Yes.

Q. Did she work for CALPAC or CMA?

A. No.

Q. Do you know who she worked for?

A. I believe she was an independent consultant.

Q. Did she work on this project?

A. Yes.

Q. On the next paragraph, there is a request that AMPAC share in the cost of making this membership solicitation?

A. Yes.

Q. Do you know how that came about?

A. How they decided to ask?

Q. Yes.

A. No.

Q. Were you present at any meetings when that was raised?

A. Not that I remember.

Q. Do you know if any discussions with AMPAC individuals had occurred before this letter was sent regarding this --

A. I don't know of any.

Q. Do you know how the $6,000 was determined that that would be AMPAC's --

A. I assume --

Q. -- portion?

A. -- as it says in the letter.

Q. Prorata basis?

A. Um-hum.

MR. ZIMMERMAN: He asked you, though, if you know. Not from you're reading of the letter, but do you know.

THE WITNESS: No.

MR. JOHANSEN:

Q. Did CALPAC/AMPAC do a number of these membership solicitations while you were employed?

A. Of this specific type?

Q. Of this specific type.

A. No.

Q. This was the only one that you know of?

A. Yes.

Q. Were there other types that they did?

A. Yes.

Q. And could you describe those types?

A. General membership solicitations went on all the time by letter, as you mentioned earlier, that simply letters to key, you know, groups, identified groups, whatever you wanted -- you know -- determined you wanted to solicit at that point.

Q. These letters, would they have gone out only to those individuals that had not decided to make a contribution when they received their county medical society statement?

A. I don't remember in this particular mailing if it was that directed or if it was directed to everybody.

Q. Do you know if the membership contribution was on the local society billing when this membership drive occurred?

A. Again --

MR. ZIMMERMAN: Of which county?

THE WITNESS: Yes, it depends upon the county.

MR. JOHANSEN:

Q. It depends upon the county. So some counties were putting on their bills a request for membership contributions and other counties were not?

A. Yes.

Q. Did CALPAC have two bank accounts or only one bank

account when it received the membership contributions? For example, did it put those checks that were drawn on a corporate account into one account and other checks into a different account, or was it all done with county measures?

A. CALPAC had two bank accounts.

Q. And was one of the accounts a corporate bank account?

A. One was specifically designed for state candidate support and corporate funds were put in that one.

Q. Do you know when that account was set up?

A. No, I don't.

Q. Do you know if it was set up, say, for example, in 1974?

A. I don't remember when it was set up.

Q. Did you have any other type of accounts --

A. We had savings account.

Q. -- besides these two?

I would like to put in the record of minutes of CALPAC Executive Committee dated January 9, 1977.

(Whereupon Government's Exhibit 4 was marked for identification)

MR. ZIMMERMAN: Before we read the entire five pages --

MR. JOHANSEN: I was just going to indicate that why don't you look at the first page.

THE WITNESS: Okay.

MR. JOHANSEN:

Q. I was just going to ask, do you know how the $60 annual CALPAC membership was arrived at?

A. No.

Q. How that figure was arrived at? Do you know what the 300 Club is?

A. Not other than what it says.

Q. Do you know if that club was ever created?

A. I don't know.

Q. It says:

"The executive committee felt that a special incentive program should be developed to encourage membership in the 300 Club and that it should include special benefits, privileges, and activities for those who join."

Do you know what those special benefits, privileges, or activities would have been?

A. No, I don't.

Q. Now, if you would turn to page four. And you could look at the top one-third of that page.

A. Um-hum.

Q. Would have this been one of the areas that you

would have worked in during your employment? You said you worked on a federal --

A. Legislation.

Q. -- legislation or generally what would you have been involved in working in these areas? For example, it says:

"CALPAC should not encourage the proliferation of medical political action committees that contribute to state political candidates."

Would have you been involved in that at all?

A. Not particularly.

Q. Would you know who would have worked in that area?

A. It's not an area in essence. I mean it's simply a statement of what they felt. I don't see that it's an area.

Q. Would have a report been prepared for the members on this particular issue? A report to be presented? You said that you compiled agenda statements.

A. I don't believe there was a report. Not that I remember a report prepared on that particular subject.

Q. It would have just been an item put on the agenda statement?

A. Um-hum.

Q. Do you know who would have placed that item on the agenda statement or brought it up for consideration?

A. Probably the chairman.

Q. How about the second one, it says:

"CALPAC encourages component medical societies to form local PACs emphasizing candidate support activities for local offices, such as city councils and boards of supervisors."

Did you ever communicate with the component medical societies expressing this --

MR. SMITH: I think that would be beyond the scope, wouldn't it? I thought we agreed that local in-state political activities were beyond the scope.

MR. THOMAS: If you're asking me, not that I'm aware of.

MR. SMITH: I would object unless you can establish that this is not what it appears to be to me, which is a discussion of PAC activities at the state level exclusively, which we have consistantly agreed is not within the scope of your federal investigation.

MR. JOHANSEN: I guess my question is during her employment, did she ever have discussions with local component medical societies, local medical societies regarding their activities.

MR. SMITH: That's a different question altogether. I have no objection to that question. But with regard to B here, which you started out asking about, it clearly refers to state only political action state candidate as distinct

from federal candidate.

MR. JOHANSEN: What it says is that these local societies should be encouraged only to support activities for local offices. One would assume, then, that that would mean to discourage their support of federal offices.

THE WITNESS: But it doesn't say only.

MR. SMITH: A and C are the other activities, but you've been asking about A and I expect you'll get to C. But B is beyond the scope, because by it's definition it says for local offices, and that's, the type of office and the type of activity which we all agreed from the outset was beyond the scope --

MR. THOMAS: I'm sorry, I misunderstood the scope of your statement. That is correct, state candidates are not being investigated for the activity involved with state candidates.

MR. ZIMMERMAN: I think that statement is consistant --

MR. JOHANSEN: With the --

MR. ZIMMERMAN: With our prior handling of these documents.

MR. JOHANSEN: I understand her answer, then, would be consistant with her answer to A, that she did not have these types of communications regarding the proliferation of medical political action committees

distribution.

MR. ZIMMERMAN: I think your understanding is correct. Just to reiterate, this is an area --

MR. SMITH: At the risk of disagreeing, Rick, I don't think it's correct. Linda has not answered the question, because the question is objectionable. Counsel, at least his associate, has agreed it's objectionable, so now to assume what the answer would be were it to be asked is compounding the absurd.

MR. ZIMMERMAN: I'm sorry. I didn't mean to create that contusion.

MR. SMITH: The question is objectionable. If he wants to ask another question, let's move on, but let's not characterize a nonanswer.

MR. JOHANSEN:

Q. My question is did you have any communications with local medical societies regarding whether or not they should support federal candidates, or more specific —

Answer that question.

MR. ZIMMERMAN: Did Linda herself have conversations with local medical societies regarding federal candidates?

THE WITNESS: Or regarding their support of federal candidates? Now, there's a differentiation.

MR. JOHANSEN:

Q. Regarding their support of federal candidates.

A. Yes --

MR. ZIMMERMAN: I think the question to me is confusing because in many if not all instances, if there was a communication, it's a question whether it's a communication with doctor X or doctor X as an officer or an official of a local medical society.

I take it your question goes to whether there were communications with officers or the powers that be at the local level, at local medical societies, with respect to the support of federal candidates?

MR. JOHANSEN: Yes.

THE WITNESS: Well, yes. But that has to be qualified from the standpoint that frequently CALPAC was asked by a local area to become involved in the campaign of a federal candidate.

MR. JOHANSEN:

Q. Was that a common occurrence?

A. Very.

Q. In these discussions that you had, did any of the officers of tne local medical societies ever indicate to you that they were going to support a federal candidate.

MR. ZIMMERMAN: When you say "they," do you mean the society or do you mean they the individual doctor?

MR. JOHANSEN:

Q. The individual doctors representing the society.

MR. ZIMMERMAN: I'm confused, because are you asking about what the society's going to do or about what the doctor is going to do.

MR. JOHANSEN: What the society is going to do.

THE WITNESS: Now, back from forget gone the question, but in essence, no, because I don't know of any society per se that supported federal candidates as the society.

MR. JOHANSEN:

Q. Do you know if they did not support federal candidates because of CALPAC's encouragement that they should not do so?

A. I don't know that.

Q. Number C on page four states that:

"CALPAC feels that it is important that we work with existing and sometimes competing medical society PACs --"

A. Medical specialty.

Q. I'm sorry.

" -- medical specialty PACs in an effort to coordinate medicine's political action activities at both federal and state levels."

First of all, do you know what is meant by "competing medical specialty PACs"?

A. Yes.

Q. Could you explain what that means?

A. Simply that there are a varying number of medical especially organizations and some of them have differing interests with regard to legislative and political action, by virtue of their specific area of interest.

Q. For example, would a local medical political action committee be a medical specialty PAC?

A. No, we're talking about radiologists, pathologists, internal medicine, orthopedic, neurosurgeon. Medical specialty. Has nothing to do with the local society.

MR. JOHANSEN: Would you like to take a short break here?

(Recess taken from 11:10 to 11:20 A.M.)

MR. JOHANSEN:

Q. You stated earlier that you were present at meetings with the Federal Candidate Selection Committee meetings, at least 106 those meetings; is that correct?

A. Yes.

Q. Let me have marked a record of minutes from the Federal Candidate Selection Committee Executive Committee, dated Wednesday, August 9, 1972.

(Whereupon Government's Exhibit 5 was marked for identification)

MR. JOHANSEN:

Q. What I'd like to do is just use this document as a basis for certain questions that I might have to ask. Were you present at this meeting?

A. I don't remember, but it says I was.

Q. On page two, the first line says:

"The following appropriations were approved provided a local physician support committee raises a matching amount as a prerequisite."

Could you explain what a local is?

A. It's a group of local physicians who join together to support a candidate.

Q. Do you know how this policy was implemented of not giving a contribution for a federal candidate unless a local physician support committee matched —

A. How it was --

Q. Implemented. Who made that decision?

A. No.

Q. Did you have -- ever have any discussions with anyone regarding that decision?

A. Yes.

Q. And what were those discussions?

A. Occasionally at meetings there was a discussion as to whether that particular tenet should be followed.

Q. And what were the reasons for following it?

A. The reasons for following the tenet that local physician groups must support a candidate first?

Q. Yes.

A. Because CALPAC dollars came from local physicians, and we felt that if there was not support in a local area for that candidate, then CALPAC should not be in turn supporting that candidate.

Q. Did the local physician support committees generally come to CALPAC with a request to make a contribution for a federal candidate?

A. Sometimes.

Q. Would that have been the exception or the rule?

A. Neither.

Q. It just varied?

A. Yes.

Q. Next I notice on number one, second congressional district, there's a name of a gentleman, and it as a contribution of $2,500 from CALPAC. And then a matching request to AMPAC?

A. Um-hum.

MR. SMITH: Just a second. I'm sure it was inadvertent, but you slipped the word "matching" in between CALPAC and AMPAC. Which isn't in this document. The only reference to matching in the document is the intention of

CALPAC to match the support of a local physician group.

While I agree with you the amount reflected as requested from AMPAC is identical in dollars to the amount reflected as appropriation from CALPAC, it is your characterization that there is any matching relationship. And I want the record perfectly clear on that.

MR. JOHANSEN:

Q. Let me ask, how is it determined what amount would be requested from AMPAC?

A. There would be discussion among the members of the committee and they would determine what to request.

Q. Was it usual that the request from AMPAC would match the contribution that CALPAC was going to give.

MR. SMITH: You mean request to AMPAC?

MR. JOHANSEN: Yes.

THE WITNESS: Sometimes.

MR. JOHANSEN:

Q. Most of the time?

A. I don't remember most of the time. I can't go back and count and tell you, you know, exactly.

Q. It was not an unusual occurrence?

A. No, wasn't unusual, nor was it usual.

Q. As a staff person, did you ever answer any questions regarding what the amount should be as to the amount requested from AMPAC?

A. Not that I remember.

Q. Did any other staff person, would he ever or she ever answer any questions from some of the members regarding this amount?

A. I'm sure they did.

Q. But to your knowledge, you never made any such -- or answered any such questions?

A. No.

Q. Do you know what staff person might have been responsible for those kind of responses?

A. It depended on -- on the committee, you know, well, of course you're only dealing with federal. But the questions could have been directed to any of us. There was no one person that was specifically responsible to determine.

Q. Do you know what the staff people would have based those recommendations on?

A. Knowledge of needs of the candidate's campaign, how much the local physicians were involved, how strongly they felt about a candidate, how much money they were raising.

Q. Would have there ever been any communication with AMPAC regarding as to how much they might be willing to contribute to a certain candidate --

A. Willing to contribute?

Q. Before the meeting.

A. Not that I know of.

Q. You had no such communications?

A. No.

Q. Do you know when the policy was initiated to request from AMPAC a contribution?

A. It's been in existence as long as I've been at CMA or was at CMA.

Q. So it was in existence when you began employment there?

A. As far as I know.

Q. And was it in existence when you ended your employment?

A. As far as I know.

Q. Did you have any system of records that you kept on candidates as to whether or not they should be supported or not supported by CALPAC?

A. System of records I would say no. There was, you know, information kept on the races. All the races in the state and the candidates.

Q. Did you have a background or an informational file on candidates?

A. Sure.

Q. Who maintained those?

A. All of us. Depending on who, you know, gathered -- who happened to have the information and who could get it or where it came from, who filed at that time.

Q. Would have those files been available at these meetings so that the members could have looked at them?

A. Sometimes.

Q. If -- would have you ever had any communications from AMPAC regarding a federal candidate in California that might have been kept in one of these files, for example?

A. I don't understand what you mean. What kind of communication?

Q. A letter, a memorandum. For example, did AMPAC ever send to you a memorandum or a letter regarding a candidate for federal office?

A. Regarding them how? I mean they could have sent us a memo regarding some candidate running, but it depends on, you know, it would not have been filed under the candidate's background unless it was background information on a candidate. It might have had to do with a request or, you know, something of that nature. I don't see what you're looking for.

Q. What did you mean by request? What type of request?

A. Well, just what it says right here, request to AMPAC for funds. We might have gotten a memo back saying yes, no, maybe from AMPAC?

A. Yes.

Q. Would have you ever received any memo back from AMPAC before the meetings?

A. Not to my knowledge.

Q. How about any telephone discussions?

A. I personally have not had any telephone discussions with regard to requests for candidates prior to any meetings.

Q. How about anyone else on the staff, might they have?

A. I don't know.

Q. Can you describe for me what happened after the federal candidate support committee made its recommendation, what would be the next step?

A. The recommendation went to the executive committee.

Q. What occurred there?

A. The executive committee made a decision as to whether they agreed and they could change the figure or, you know, approve it, as suggested by the Federal Candidate Selection Committee.

Q. Did you usually sit in on those executive committee meetings?

A. Not always.

Q. Not always.

A. Sometimes.

Q. After the executive committee made its determination, was any report given to the board, CALPAC board?

A. Yes.

Q. Was it a report or did the CALPAC board act on the

recommendation --

A. No, the full board did not act on the recommendations. The executive committee was the final deciding body with regard to contribution.

Q. When would have AMPAC been notified of the request to make a contribution to a federal candidate?

A. After the executive committee decided that that was proper.

Q. The request would have been made after the executive committee made a determination?

A. Yes.

Q. How was AMPAC usually notified?

A. I don't remember in all that there was a specific set pattern for it.

Q. Did you ever notity AMPAC of these requests?

A. I don't remember if I did or not.

Q. You don't know if it would have been phone conversations as opposed to a memorandum or or a letter?

A. If I had done it, it would be a letter.

Q. Going back to the document that you have before you, number three. There's a request to AMPAC for $5,000. Is that something that would have been usual that a request had been made to AMPAC to contribute to a federal candidate? And it appears from this that CALPAC made no contribution.

A. It happens sometimes.

Q. And --

A. CALPAC could have given it at another time. CALPAC could have not given and figured we didn't have the finances at that time. It's not unusual.

Q. It's not unusual? Did AMPAC usually contribute the amount requested when CALPAC had not made a contribution?

A. Sometimes.

Q. And sometimes they did not?

A. Sometimes they contributed part of it, and, you know, not whatever was requested. There was no --

Q. After CALPAC had made a request to AMPAC, do you know how long it would generally take AMPAC to reply to the request?

A. No, I don't.

Q. Do you know if any AMPAC individuals ever attended meetings of the federal candidate committee, Federal Candidate Selection Committee?

A. AMPAC individuals?

Q. Yes.

A. Staff or physicians?

Q. Staff.

A. I don't remember that any did.

Q. How about physicians?

A. On occasion -- well, yes, I think.

Q. Would have they been guests?

A. Yes.

Q. Would have they been allowed to discuss individuals that came up for discussion or — at these meetings?

A. I presume they would have been allowed to.

MR. SMITH: Please don't presume anything. What you know is of some value. What you assume, guess, or presume is not.

THE WITNESS: No one was ever stopped from talking.

MR. JOHANSEN:

Q. Do you recall any specific examples when AMPAC representatives attended the CALPAC meetings of the Federal Candidate Selection Committee?

A. Now, are we talking about physicians or staff?

Q. Physicians.

A. I can't give you any specific example, no.

Q. Or remember any specific time?

A. No.

Q. Or remember any specific candidate that might have been discussed?

A. No.

Q. Or staff? Can you remember any specific time when AMPAC staff might have attended these meetings?

A. Which meetings.

MR. SMITH: Well, now, I'm getting confused. My recollection of prior testimony is that you asked whether any

AMPAC staff individuals attended the Federal Candidate Support Committee, and the answer was a catagorical no.

MR. JOHANSEN:

Q. Is that your answer that they never had attended these meetings?

A. Not to my remembrance. Not to my knowledge.

MR. SMITH: Then it was my understanding that you moved into physicians of AMPAC. Totally undefined. I assume you're including the thousands of members of AMPAC, some thousands of which are located in California, and at that point, the witness exceeded that indeed some of such physicians might have been present in various capacities to California Federal Candidate Support Committee. She, then, now says she cannot remember any specific instance. Is that where we are?

MR. JOHANSEN: I believe so.

MR. SMITH: Thank you. So we don't need to ask that staff question again.

MR. JOHANSEN: Let me have marked for Government's Exhibit minutes of Federal Candidates Selection Committee, October 18, 1975.

(Whereupon Government's Exhibit 6 was marked for identification)

MR. JOHANSEN:

Q. If you'll turn to the last page. I might first ask were you present at this meeting?

A. Yes.

Q. On the last page --

MR. SMITH: Excuse me just a second.

MR. ZIMMERMAN: The record should reflect that Linda answered yes after looking at the list of those in attendance.

THE WITNESS: I don't specifically remember being at that meeting.

MR. JOHANSEN:

Q. In the last page, there's a discussion of a trip to England and the --

A. Now I remember.

Q. There's a recommendation that CALPAC present this proposal to AMPAC. Do you know why this proposal was presented to AMPAC?

A. No.

Q. Do you remember the discussion of this trip?

A. Yes.

Q. Can you tell me something about the discussion?

A. Some physicians were enthused about a trip they had talked to some congressmen about. Some members of the California Congressional Delegation had been to England with

a sponsoring group. I don't remember who. And felt after seeing the English health system that that was a very good way to educate other members of congress about the problems inherent, as they saw it, in a nationalized health system.

Therefore, the Commission of Federal Legislation of the California Medical Association thought it might be a good idea to take some on the California congressmen to England to show them the system.

Q. But you do not know why the proposal is presented to AMPAC?

A. I don't remember what specific reason they referred it onto AMPAC.

Q. Do you know if it was referred to AMPAC?

A. I don't, for sure.

Q. After the executive committee approved a recommendation to support a federal candidate, and if there was a required matching amount from a local physicians committee, how was it determined if and when that local physicians committee did make the contribution to the candidate?

A. That was not really part of my responsibility.

Q. Do you know how it was done?

A. Not in all cases.

Q. Did CALPAC await a response from the local physicians committee before it made the contribution to the

federal candidate?

A. In most instances that I'm aware of, yes.

Q. Would have it awaited this response before it would have sent its request for a contribution from AMPAC to the candidate?

A. I don't know.

Q. Do you know who would have knowledge of this, who in the staff worked in this area?

A. Mr. Pross as executive secretary was ultimately responsible for those things.

Q. Let me go back to the dues solicitation for a minute. Do you know if CALPAC paid the local societies -- I'm sorry, not dues solicitation, membership contributions.

MR. SMITH: Thank you.

MR. JOHANSEN:

Q. Do you know if CALPAC paid the local societies for putting the requests for membership contribution on their bills statement?

A. They did not pay the medical societies for putting it on.

Q. Did they pay them for collecting the membership contribution?

A. They paid them a one-percent rebate for secretarial services of the mechanics of collecting it, if the society requested it.

Q. How about AMPAC? Did they pay CALPAC for its services in collecting these membership contributions?

A. Not that I'm aware of.

Q. I think you also said that CMA dues were collected on these bills. Do you know if CMA paid for the costs of any of these bills statements or for the collection of the dues?

A. Paid who?

Q. The medical society.

A. I don't know that they did.

Q. How about AMA?

A. I don't know.

Q. Did you say that CALPAC would pay the local societies if the local societies requested an amount of money for collecting the membership contributions?

A. What I said was they would pay a one-percent of the amount of money collected and processed by the county medical society, if the county medical society so chose to ask for the reimbursement.

Q. Was that a common procedure that they would choose to ask for that?

A. No, I wouldn't say so.

Q. Very few societies asked for the one percent?

A. Yes.

Q. Do you know has this changed over the years? Has it been fairly consistant?

A. It was fairly consistant, I think, while I was there.

Q. Do you know if the Los Angeles County Medical Association ever made a request of CALPAC?

A. I don't remember if they did or not.

Q. You stated earlier that if a doctor sent in a membership contribution on a corporate checking account, that CALPAC made the decision to buy that doctor's membership in AMPAC; is that correct?

A. If he paid a full $35, indicating that he had in mind joining both CALPAC and AMPAC, then we inturn as CALPAC did purchase him a membership in AMPAC.

Q. Do you know why that decision was made to buy him a membership in AMPAC.

MR. ZIMMERMAN: I think she went into that in some detail earlier this morning.

MR. JOHANSEN: There were some questions in that area, but I don't think she answered that specific question.

MR. ZIMMERMAN: Well --

THE WITNESS: If he expressed his interest in joining AMPAC. He expressed his intent. As much as one tries to educate them that they cannot use corporate moneys in federal campaigns, it does not always get through.

MR. JOHANSEN:

Q. Did CALPAC receive any awards from AMPAC if they

had a certain percentage of their members also belonging to AMPAC?

A. CALPAC received some awards over the years for having, I guess, more members than other areas or whatever. There were some membership awards for the number of people who joined both CALPAC and AMPAC.

Q. Do you know what those awards were?

A. They were plaques.

Q. Plaques.

MR. SMITH: No trips to England, huh?

THE WITNESS: No.

MR. JOHANSEN:

Q. Do you know when the policy began to pay AMPAC the membership contribution or buy the membership contribution for those doctors who sent in their contribution on an incorporated checking account?

A. I don't remember when it started.

Q. Was it a practice when you began your employment?

MR. ZIMMERMAN: I think she just said she doesn't remember.

THE WITNESS: I said I didn't remember when it began.

MR. JOHANSEN:

Q. Do you know if it was in practice when you began your employment?

A. I don't remember.

Q. Okay. Fine.

When you began your employment, did AMPAC have any field staff in California?

A. AMPAC did not have a field staff that I know of at that time.

Q. Did they have field staff at a later date?

MR. ZIMMERMAN: The question is confusing to me. Did they have field staff at a later date? Did they have field staff in California at a later date? Is that the question you intended to ask?

MR. JOHANSEN: My first question was when she began her employment, and I'm just asking, at a later date, did AMPAC had field staff present in California?

THE WITNESS: Present in California?

MR. JOHANSEN:

Q. Yes.

A. No, not that I know of.

Q. Were there any people who served in the liaison capacity who you might have worked with from AMPAC?

A. From -- what kind of liaison? I mean I talk to people in Chicago, but --

Q. Regarding membership solicitations.

A. There were people in Chicago, that I talked to.

Q. How often did you speak to them?

A. With no regularity or specific frequency at all. As needed. If I had a question because, as you saw from those letters, that my records didn't jive with what their computer said or that sort of thing.

Q. These people that you communicated with, who were they? Did you communicate with one specific individual who is a liaison that you used consistantly?

A. No.

Q. It just -- the individual varied with the type -- the subject matter of the communication?

A. Yes.

Q. Do you know who these individuals were?

A. Some I know, some I know only, you know, by first name.

Q. Who do you know, which ones do you know?

A. That I specifically talked to?

Q. Yes.

MR. ZIMMERMAN: We're talking about a six- or seven-year period of time?

THE WITNESS: Yeah.

MR. JOHANSEN:

Q. Let's say who you talked to during your last two years of employment on a fairly regular basis?

A. I didn't talk to any of them on a fairly regular basis.

Q. Okay. Who did you talk to during your last two years of employment?

A. Bill Watson. I talked to Lee Ann Elliot. Linda Hudson. Occasionally talked to Ken Bugan. Those are the only four I can think of that I can tell you their full names.

I talked to some of the secretaries when I needed materials or some of the information they might have, but I knew them to say hello but that was the extent of it.

Q. Did you ever keep any memorandums of these conversations?

A. No. If I had corrected a membership -- you know, if I called to correct something, we might say in our next letter, "as per our telephone conversation, we've agreed to these figures" or something.

Q. I understand. I don't believe I have any further questions.

MR. ZIMMERMAN: Mr. Smith, do you have any questions?

MR. SMITH: I have no questions.

MR. ZIMMERMAN: I think we're adjourned, then.

State of California) SS

County of San Francisco)

I, SUSAN GORDON MILLER, hereby certify that the witness in the foregoing deposition, named LINDA GANO RASMUSSEN, was by me duly sworn to tell the truth, the whole truth and nothing but the truth in the within-entitled cause;

That said deposition was taken down in shorthand by me, a certified shorthand reporter and a disinterested person, at the time and place therein stated and that the testimony of the said witness was thereafter reduced to typewriting, by computer, under my direction and supervision;

I further certify that I am not of counsel or attorney for either or any of the parties to the said deposition, nor in any way interested in the event of this cause, and that I am not related to any of the parties thereto.

In witness whereof, I have hereunto set my hand and affixed my seal of office this 24 day of October, 1978.



Susan Gordon Miller

Notary Public,

State of California,

County of Los Angeles

October 3, 1973

Mr. William Watson
Executive Director
American Medical Political Action Committee
520 N. Michigan
Chicago, Illinois

Dear Mr. Watson:

As Al is on vacation, I am sending the additive list of members in AMPAC/CALPAC for the month of September along with 6 more sustaining members.

Accordingly this should bring our membership records to 7, 220 with the addition of 32 members. Please disregard the names that have been crossed out.

You will, shortly be receiving a check in the amount of $560.00 for the 32 regular members and the 6 sustaining. The six have already paid their regular dues.

Sincerely,

Linda R. Gano
Administrative Assistant

LRG/sm

Enclosure

Government EXHIBIT 1
FOR IDENTIFICATION
NAME Rasmussen N.P. Smith
DATE 10/13 19 74

ADDITIONAL SUSTAINING MEMBERS

AMERICAN | MEDICAL | POLITICAL | ACTION | COMMITTEE

[illegible] North Michigan Avenue, Chicago, Illinois 60611, and [illegible] 644-4585

Linda
please
write - we
owe $40.
(A)

July 8, 1974

Mr. Allen Pross
Executive Secretary, CALPAC
731 Market Street
San Francisco, California 94103

Dear Al:

This is to acknowledge receipt of CALPAC's membership reports dated May 16, 1974 and June 17, 1974. We received three checks with these reports. One check in the amount of $30,570.00, another for $5,980.00 and the third in the amount of $2,030.00. The total amount received was $38,580.00.

Our membership clerk informs me that she has checked your membership list carefully and has come up with some discrepancies. I will try to explain.

The following is our breakdown for the report dated May 16, 1974:

2,110	members @ $10.00 =	$21,100.00
18	members @ $50.00 =	900.00
15	members @ $40.00 =	600.00
2,143		$22,600.00

"Friends of AMPAC"

781	@ $10.00 =	$ 7,810.00
2	@ $50.00 =	100.00
783		$ 7,910.00

TOTAL $30,510.00

The CALPAC check for $30,570.00 represents an overpayment of $60.00. Therefore, we are carrying a $60.00 credit on our books.

Government EXHIBIT 2 more -
FOR IDENTIFICATION
NAME Rasmussen N.P. Suffill
DATE 10/13 1978

The following is our breakdown of the June 17, 1974 report:

507	members @	$10.00 =	$5,070.00
18	members @	$40.00 =	720.00
3	members @	$50.00 =	150.00
528			$5,940.00

"Friends of AMPAC"

202	@	$10.00 =	$2,020.00
1	@	$50.00 =	50.00
203			$2,070.00

TOTAL $8,010.00

CALPAC's two checks totaled $8,010.00. Therefore,we are in agreement on the amount of the two checks.

As a result of a phone conversation I had with Don Test last week, we are making Doctors Huene and Werner "Friends of AMPAC" at $50.00 each. Since you have a $60.00 credit we will need an additional $40.00 with your next membership report.

If you have any questions with regard to our membership figures please do not hesitate to call.

Best personal regards.

Sincerely,

Kenneth G. Bugan
Assistant to the Executive Director

KGB:dd
cc: Don Test
Dick Perry

California Medical Political Action Committee 731 Market Street San Francisco, California 94103 415/777-2000

April 25, 1975

James C. MacLaggan, MD, Chairman
AMERICAN MEDICAL POLITICAL ACTION COMMITTEE
P. O. Box 4449
Chicago, IL 60680

Dear Jim:

On April 16, CALPAC's Executive Committee approved an expenditure of up to $20,000 to mount an extensive, sophisticated membership solicitation campaign for 1975 CALPAC and AMPAC memberships.

It was the feeling of our Committee that it is inconsistent to provide candidates with the most sophisticated campaign tools and then use "horse and buggy" methods to solicit PAC memberships. Our goal, over a six to eight week period, would be to send three personalized communications to every CMA-member physician who is not currently a PAC member. Since we will be mailing to 18,000 physicians, the project will involve nearly 55,000 separate messages.

We realize there is risk involved in financing this project with hard dollars, however, we are confident that this expenditure will be justified by the results. We need only receive 800 memberships to break even and plan to have our first letter in the mail no later than the third week in May and to conclude the campaign no later than mid-July.

The project is being coordinated by CALPAC's Executive Secretary, Al Pross. In addition, we will be using the expert services of Paul Newman as a consultant and Patti Mordigan to handle all of the mechanical and production requirements.

Realizing that AMPAC will benefit also if this program is successful, I would like to urge the AMPAC Board to consider sharing in the cost and development of this membership solicitation program. On a pro-rata basis (i.e: 10 out of every $35 membership), we would hope that you would commit at least $6,000 to help defray our hard dollar expenditure.

We are currently in the process of mapping out our campaign strategy, (see the attachment) therefore, I encourage AMPAC to act upon our request as soon as possible so that your expertise could be utilized.

It has been four years since AMPAC has participated in any membership solicitation program of this type. We feel it is time, particularly in light of the elimination of AMA's field staff, for AMPAC to place more emphasis on membership development and recruitment since memberships are the backbone of our political action program.

Government EXHIBIT 3
FOR IDENTIFICATION
NAME Rasmussen NO. 30
DATE 10/13 19 84

In addition, if our project is successful, it could serve as a model for other State PACs to implement in an effort to increase their membership. It is our hope that AMPAC will play a lead role in developing a pilot project of this magnitude. I welcome the opportunity to meet with your Board or to be part of yoru telephone deliverations when this matter is discussed, if you wish.

Thank you in advance, Jim, for your careful consideration of this proposal. Regardless of your decision, we are committed to making 1975 the best yet for AMPAC and CALPAC membership. Best wishes.

Sincerely,

E. Kash Rose, MD
Chairman

EKR:jl

MINUTES

CALPAC Executive Committee

January 9, 1977
8:00 a.m.
Sunday

Pacifica Hotel
Zuma Room
Los Angeles

ATTENDANCE: Jokichi Takamine, MD, Chairman

William Clark, MD
Sidney E. Foster, MD
Franklin Glanz, MD
Mrs. Bette Goettle
Ward Hart, MD
David Horner, MD
James MacLaggan, MD
David Olch, MD

ABSENT: Theodore Steinberg, MD

STAFF: Linda Gano
Jack Light
Al Pross

The meeting of CALPAC's Executive Committee was called to order by Chairman Takamine at 8:00 a.m. The following business was transacted.

1. PROPOSED CHANGES IN CALPAC's MEMBERSHIP CATEGORIES AND CONSTITUTION AND BY-LAWS

(A) The Executive Committee discussed the possibility of raising CALPAC's 1978 dues. The committee voted to recommend to the CALPAC Board of Directors that:

ACTION: In 1978, regular membership in CALPAC will be $60 annually. This amount would include membership for the physician and his or her spouse in both CALPAC and AMPAC.

(B) The Executive Committee also voted to retain the traditional $99.99 sustaining membership category.

(C) In addition, the Executive Committee is proposing for consideration by the CALPAC Board that:

ACTION: A membership category referred to as the "300 Club" be created which would require dues in the amount of $300 annually with $100 of this amount being sent directly to AMPAC.

The Executive Committee felt that a special incentive program should be developed to encourage membership in the "300 Club" and that it should include special benefits, privileges and activities for those who join.

(D) The Executive Committee also voted unanimously to propose a change in CALPAC's Constitution and by-laws. The proposed amendment will strike Article III, Section 3 -- Dues, and instead read as follows:

Government EXHIBIT 4
FOR IDENTIFICATION
NAME Rasmussen N.P. Smith
DATE 10/13 19 78

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ACTION: Article III, Section 3 -- Dues.
CALPAC's dues shall be reviewed and determined annually by a vote of the CALPAC Board of Directors.

(E) Eliminating maximum 10 year service on the CALPAC Board of Directors.

The Executive Committee voted unanimously to present a Constitution and by-law amendment to the CALPAC Board of Directors' annual meeting at Annual Session to:

RECOMMENTATION: Strike from the Constitution and by-laws the last sentence of Article IV, Section 3--Board of Directors--Selection and Terms; which reads as follows: "No members shall serve for more than ten (10) years."

II. REORGANIZATION OF THE CALPAC BOARD

The Executive Committee discussed in detail a report of the CALPAC ad hoc Committee on Reorganization. The Committee took the following action on the two recommendations as proposed by this ad hoc committee:

ACTION:

A) The Executive Committee unanimously disapproved the recommendation which would have called for the direct election of CALPAC Board members. The Executive Committee feels strongly that the nomination process that is currently followed with nominees submitted to the CMA Committee on Nominations and final approval by the CMA Council should be retained.

B) The Executive Committee approved the recommendation of the ad hoc committee that individual CALPAC Board members, in light of their medical specialty, should be assigned by the CALPAC chairman to act as liaison with their respective specialty societies. The Executive Committee felt that it is extremely important that activities involving political action and education be communicated to all specialty societies on a timely and regular basis by those Board members appointed as liaison.

III. REPRESENTATION ON THE CMA'S COMMISSION ON STATE AND FEDERAL LEGISLATION

The Executive Committee discussed the need for coordinated action and cooperation with CMA's Commissions on State and Federal Legislation. It was pointed out that for the past two years, the chairmen of these two CMA commission have served as ex-officio members of CALPAC's state and federal candidate selection committees, respectively. It was the feeling of CALPAC's Executive Committee that the same opportunity should be extended, on a reciprocal basis, to CALPAC. Accordingly, the following recommendation was approved by CALPAC's Executive Committee for presentation to the CMA Council.

RECOMMENDATION:

A) The Chairmen of CALPAC's State and Federal Candidate Selection Committees shall serve as ex-officio members of CMA's Commissions on State and Federal Legislation, respectively.

B) The CALPAC Chairman shall serve as an ex-officio member of CMA's Commissions on State and Federal Legislation.

(These recommendations were approved by the CMA Council on January 15, 1977)

IV. CALPAC BUDGET COMMITTEE

The Executive Committee discussed the newly created CALPAC Budget Committee. Its purpose is to review CALPAC's annual soft dollar budget with special emphasis on program activities and to report our financial status on a regular basis to CALPAC and CMA. The Executive Committee voted:

ACTION: To create a Budget Committee with Sidney Foster, MD as chairman and the following members: Doctors Irwin Barg, Jerome Taurek, Jack McCleary and Rush Blodget. The CALPAC Chairman shall be an ex-officio member.

It was pointed out that it is necessary for the Budget Committee to meet immediately in order to review the proposed CMA soft dollar CALPAC budget for fiscal year 1977-78 which will be voted upon by the CMA House of Delegates at the March Annual Session. A meeting has been scheduled for January 26, 1977.

V. CALPAC LIAISON REPRESENTATIVES FROM MULTI-COUNTY CONGRESSIONAL DISTRICT

The Committee again discussed the need for CALPAC Board liaison representatives from those counties that are not currently represented on the CALPAC Board. This situation occurs in those Congressional districts that are made up of more than one component medical society. The Executive Committee felt that we should continue to encourage these county medical societies to appoint CALPAC liaison representatives and that they should be invited to CALPAC Board meetings.

VI. CALPAC REPRESENTATIVE AT THE AMA LEADERSHIP CONFERENCE

After reviewing the agenda and program for AMA's Leadership Conference in Chicago, January 19 - 23, it was noted that the program includes an AMPAC session on developing political skills. Accordingly, CALPAC's Executive Committee took the following action seeking CMA Council approval:

RECOMMENDATION: That the CMA Council authorize and finance the participation of a CALPAC Board member at AMA's 1977 Leadership Conference.

(This was approved by CMA Council January 14, 1977)

The Committee then voted unanimously to appoint Doctor David Dich as CALPAC's representative to the AMA Leadership Conference. It was determined that should the CMA Council turn down our request that CALPAC would finance Doctor Dich's participation in the Conference with CALPAC hard dollars.

VII. CALPAC LIAISON WITH SPECIALTY AND COUNTY MEDICAL SOCIETY PACS

The Executive Committee discussed the proliferation of political action committees by

county medical societies, specialty societies and other allied medical interest. Following this discussion the Executive Committee took the following positions:

ACTIONS:

A) CALPAC should not encourage the proliferation of medical political action committees that contribute to state and federal candidates.

B) CALPAC encourage component medical societies to form local PACs emphasizing candidate support activities for local offices such as city councils and boards of supervisors.

C) CALPAC feels that it is important that we work with existing and sometimes competing medical specialty PACs in an effort to coordinate medicine's political action activities at both state and federal levels.

VII. CMA ANNUAL SESSION CALPAC ACTIVITIES

The Executive Committee voted unanimously to:

ACTION:

A) Assign members of CALPAC's Executive Committee to appear before each delegation's caucus at the CMA Annual Session emphasizing CALPAC's activities in the past election year and seeking their future cooperation and assistance.

The Executive Committee discussed the fact that in the past CALPAC has financed from hard dollars an Annual Session Federal Legislation Program co-sponsored with the CMA Commission on Federal Legislation. Since our Constitution states that CALPAC's purpose is candidate support and political education, and since these programs are legislative and not political, the Executive Committee voted to:

RECOMMENDATION:

B) Ask the CMA Council to finance the 1977 Annual Session Federal Legislative Program; and

C) Provide the necessary honoraria, travel and hotel expense for two participants (up to $3,500) in the Federal Legislative Program at the 1977 Annual Session.

(The above recommendations were approved by CMA Council on January 14, 1977)

IX. CONTRIBUTIONS

The Executive Committee discussed the following requests for contributions and approved the following:

ACTIONS:

A) $1,000 for the purchase of 10 dinner tickets in support of Senator-elect Sam Hayakawa (Transaction 0413)

B) $700 in support of Representative Leon Panetta for the purchase of dinner tickets (Transaction 0415)

C) $500 to assist in retiring the deficit of Representative Burt Talcott's unsuccessful general election campaign (Transaction 0417)

D) $1,000 for a membership in the United Democratic Finance Committee. CALPAC's representative shall be Doctor David Horner, CALPAC's vice-chairman. (Transaction #414)

X. ADJOURNMENT

There being no further business, the meeting was adjourned at approximately 11:45 p.m.

693 SUTTER STREET • SAN FRANCISCO • CALIFORNIA 94102 • (415) 776-9400

FEDERAL CANDIDATE SELECTION COMMITTEE

and

EXECUTIVE COMMITTEE

MINUTES

Wednesday
August 9, 1972
6:00 p.m.

Marco Polo Room
Airport Marina
Los Angeles

Attendance: James MacLaggan, M.D. - Chairman
Hal Wilkins, M.D. - Chairman, Federal Candidate Selection Committee
Mr. Ed Colvin
Tirso del Junco, M.D.
Mrs. James Goettle
Ward L. Hart, M.D.
Merlin Hendrickson, M.D.
L.L. Holloman, M.D.
David Horner, M.D.
Mrs. Salvatore Lask
Frank A. Rogers, M.D.
Joe Takamine, M.D.
J.E. Vaughan, M.D.

Staff: Mike Allen
Will Babb
Linda Gano
Gary Mack
Al Pross
Dick Perry

The Committees met to consider initial and/or additional CALPAC appropriations for specific Congressional races in November. Each of California's 43 districts were discussed and considered.

Government EXHIBIT 5
FOR IDENTIFICATION
NAME Rasmussen N.P. Miller
DATE 10/13 19 78

The following appropriations were approved providing a local physician support committee raises a matching amount as a prerequisite:

1. 2nd Congressional District - Francis Callahan (R)

   $2,500..... CALPAC

   $2,500..... Request to AMPAC

2. 3rd Congressional District - Congressman John Moss (D)

   $1,000..... CALPAC

3. 7th Congressional District - Peter Hannaford (R)

   $5,000..... Request to AMPAC

4. 14th Congressional District - Congressman Jerome Waldie (D)

   $1,000..... CALPAC

5. 18th Congressional District - Congressman Bob Mathias (D)

   $5,000..... CALPAC (local M.D.'s must first match CALPAC's $2,500 appropriated in 1971)

   $5,000..... Request to AMPAC

6. 20th Congressional District - Carlos Moorhead (R)

   $4,400..... CALPAC ($600 already given in 1972)

   $5,000..... Request to AMPAC

7. 23rd Congressional District - Congressman Del Clawson

   $5,000..... Request to AMPAC

8. 24th Congressional District - Congressman John Rousselot (R)

   $2,500..... CALPAC

   $2,500..... Request to AMPAC

9. 25th Congressional District - Congressman Charles Wiggins (R)

$2,500..... CALPAC

10. 27th Congressional District - Congressman Barry Goldwater (R)

$2,500..... CALPAC

11. 29th Congressional District - Congressman George Danielson (D)

$1,000..... CALPAC (local M.D.'s must first match $1,000 contribution appropriated in 1971)

12. 34th Congressional District - Congressman Richard Hanna (D)

$500..... CALPAC

13. 36th Congressional District - Bill Ketchum (R)

$5,000..... CALPAC (local M.D.'s must first match $2,500 appropriated in 1971)
$5,000..... Request to AMPAC

14. 38th Congressional District - Howard Snider (R)

$2,500..... CALPAC

$2,500..... Request to AMPAC

15. 39th Congressional District - Andrew Hinshaw (R)

$2,500..... CALPAC

$2,500..... Request to AMPAC

16. 41st Congressional District - Congressman Lionel Van Deerlin (D)

$500..... CALPAC

In addition, the joint committees voted to recommend to the full CALPAC Board of Directors at the September 9-10 meeting that CALPAC reverse its general policy of not contributing to presidential campaigns and in addition specifically recommends that CALPAC match up to $5,000 raised locally by each of the three California area Physician Committees for the Re-election of the President not to exceed a maximum contribution of $15,000.

The meeting was adjourned at 9:40 p.m.

MINUTES

FEDERAL CANDIDATE SELECTION COMMITTEE

October 18, 1975
2:00 p.m.

Room 120
Americana Hotel
Los Angeles, CA

Attendance: David Horner, MD, Chairman
Everett Bannister
R. Kirk, MD
Mrs. Lyle Murphy
David Olch, MD
Jokichi Takamine, MD
Holger Rasmussen, MD

Guests: William Wilson, MD

Staff: Linda Gano
Mike Mahoney
Jim Randlett

I. REVIEW OF 1975 CONTRIBUTIONS

Doctor Horner reported on the contributions approved and made so far this year to members of our Congressional delegation, the Republican Congressional Target Committee and the Democratic State Central Committee.

II. ALL PHYSICIAN MAILING

The Committee discussed plans to do an all-physician mailing in key districts to obtain the feelings of the local doctors regarding their incumbent Congressman and potential challengers in the 1976 election. The Committee had previously chosen the 1st and 7th Congressional Districts as trial areas. It was reported that the physicians in the first Congressional District did not want such a mailing at this time.

Doctor Ralph Kirk then reported on the 7th Congressional District and attempts by physicians to meet with their incumbent Congressman, George Miller. He felt physicians in the area were still assessing whether Miller could be defeated in the coming election and requests that a mailing be held until after their meeting with Representative Miller.

The general consensus of the Committee discussion was that the CALPAC staff should work in the 7th Congressional District to gain a better understanding of the physician's feelings and then institute attempts to solidify the physician community behind one candidate.

Government EXHIBIT 6
FOR IDENTIFICATION
NAME Rasmussen N.P.

III. CONGRESSIONAL DISTRICT REVIEW

The Committee reviewed our forty-three Congressional Districts and concluded that no additional early contributions would be recommended at this time. Doctor William Wilson, representing the 33rd C.D., presented a request to the Committee for approval of $1,500 to Congressman Del Clawson to match funds that were being raised by local physicians who are participating in a fund raising dinner for Representative Clawson. The Committee voted to recommend to the Executive Committee that:

RECOMMENDATION — CALPAC CONTRIBUTE $1,500 TO CONGRESSMAN DEL CLAWSON (R) 33rd C.D.

IV. DUAL CANDIDATE SUPPORT

The Committee discussed the Policy for Dual Candidate Support approved by the CALPAC Board at their last meeting and agreed that it was adequate.

V. U.S. SENATE CAMPAIGN

The Committee discussed the results of CALPAC Board's poll and agreed that no contributions should be approved at this time for any of the announced or potential candidates.

VI. CALPAC DINNER FUND

The Committee discussed the special dinner fund that is available for members of the Board to attend fund raising dinner functions of candidates. They voted to recommend to the Executive Committee that:

RECOMMENDATION — CALPAC MAINTAIN A YEARLY FUND OF $5,000 TO PURCHASE TICKETS FOR BOARD MEMBERS AND KEY MEN TO ATTEND FUND RAISING FUNCTIONS OF CANDIDATES. APPROVAL FOR THESE EXPENDITURES WOULD BE MADE WITH THE CONCURRENCE OF THREE MEMBERS OF CALPAC'S EXECUTIVE COMMITTEE.

VII. FEDERAL ELECTIONS COMMISSION REGULATIONS

The Committee discussed proposed regulations under the new federal campaign law which were published in the Federal Register on September 29, 1975. The Committee agreed that two of the regulations Sections 100.14, Section C, Paragraph 2 and Section 105.6, Section A, had potential problems for CALPAC and that our concerns should be relayed to the Commission. The Committee voted to recommend to the Executive Committee that:

RECOMMENDATION

CALPAC SUBMIT WRITTEN COMMENTS TO THE CHAIRMAN OF THE FEDERAL ELECTION COMMISSION REGARDING PROPOSED REGULATIONS WHICH WOULD ADVERSELY AFFECT OUR RELATIONSHIP WITH AMPAC AND IMPOSE ADDITIONAL REPORTING REQUIREMENTS. (SECTIONS 100.14, SECTION C, PARAGRAPH 2 AND SECTION 105.6, SECTION A.)

VIII. MAILING LISTS TO CANDIDATES

The Committee discussed the availability of physician mailing lists to candidates and their potential as an "in-kind" campaign contribution. The Committee felt that it should be explored further before the Board made a policy decision on this matter.

IX. ENGLAND TRIP

The Committee was presented with a proposal that CALPAC finance a trip to England to study their National Health Service for key California Congressmen. This proposal was referred to CALPAC by the Commission on Federal Legislation. The Committee voted to recommend to the Executive Committee that:

RECOMMENDATION

CALPAC PRESENT THIS PROPOSAL TO AMPAC AND CONSIDER PAYING THE COST FOR ANY CALIFORNIA CONGRESSMAN WHO PARTICIPATED IN SUCH A VISIT.

X. The meeting adjourned at 2:30 p.m.

FEC
DOCUMENT
SEPARATOR

American Medical
Political Action Committee

Mailing Address PO Box 4449
Chicago Illinois 60680

Telephone
312 644 1585

Offices Located at
535 North Dearborn Street

Ex. # 10

AMPAC

January 3, 1978

Sol Center, M.D.
3050 Biscayne Boulevard
Suite 301-E
Miami, Florida 33137

Dear Dr. Center:

Thank you for your contribution in the amount of $50.00 dated December 28th. We regret that we cannot accept your check since it is written on a professional association account. Federal law prohibits AMPAC from accepting contributions from corporations or professional associations. Therefore we are enclosing the check and would like to ask that you rewrite AMPAC a check on your personal account.

We hope this does not inconvenience you and we do appreciate your generosity.

Sincerely,

William L. Watson
Executive Director

WLW:hc

Roy C. Ammon MD
Chairman
Cincinnati, Ohio
Michael P. Lewis MD
Secretary
Pittsburgh, Pennsylvania
William L. Watson
Executive Director and
Treasurer
Mrs. Lee Ann Elliott
Associate Executive Director and
Assistant Treasurer

Mrs. John H. Driscoll
William H. Crouse MD
W. J. Lewis MD
Dayton, Ohio

James C. MacLaggan MD
John M. Smith Jr. MD
San Antonio, Texas
Joseph C. Van Thiel MD
Grand Rapids, Michigan
George T. Williams MD
Grande City, Illinois

Federal Election Commission
Election Commission Washington D.C.

Ex. #183

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

BOARD OF DIRECTORS MEETING

MINUTES

Sheraton Hotel
Philadelphia, Pennsylvania

December 4, 1976

Board Present

Edgar T. Beddingfield, Jr., M.D.
Mrs. John M. Chenault
William H. Cooper, M.D.
John J. Cunningham, M.D.
Rex E. Kenyon, M.D.
Michael P. Levis, M.D.
W. J. Lewis, M.D.
James C. MacLaggan, M.D.
John M. Smith, Jr., M.D.
Joseph C. Von Thron, M.D.

Staff Present

William L. Watson
Lee Ann Elliott
Linda Hudson

Guest

Donald Wilcox, Esq.

I Call to Order

The Chairman of the Board, James C. MacLaggan, M.D., called the meeting to order on Saturday December 4, 1976 at 9:15 a.m.

II Approval of Minutes - Board Meeting - September 11-12, 1976

A motion was made, seconded and carried to approve the minutes of the September 11-12, 1976 meeting as distributed.

III Approval of Minutes - Board Conference Call- October 8, 1976

A motion was made, seconded and carried to approve the minutes of the Board Conference Call of October 8, 1976 as distributed.

IV Finance Chairman's Report

Mrs. John M. Chenault, Chairman of the Finance Committee reviewed the financial statements for the months of July, August, September and October, 1976. Mrs. Chenault gave

continued -

a status report concerning the investment program and informed the Board that AMPAC was holding U.S. Treasury notes with effective yields of 8% and 9%.

A motion was made, seconded and carried to accept the report of the Finance Committee.

V Committee Reports

A. Membership Report

William H. Cooper, M.D., Chairman of the Membership Committee, reported on AMPAC membership through November, 1976. He reported that AMPAC membership in 1976 was 15% ahead of 1975 membership for the period making this the 9th consecutive year AMPAC had excelled its all-time high membership. In addition, AMPAC membership in 21 states was more than in any previous year. He reported that sustaining membership had increased 94%.

It was recommended that staff find ways to encourage state medical associations to increase the activity of women in the PAC movement since they have proved to be extremely helpful in states in which they were given meaningful roles.

A motion was made, seconded and carried to accept the report of the Membership Committee.

B. Congressional Review Committee

The Chairman of the Congressional Review Committe, Rex E. Kenyon, M.D. reported to the Board on the election outcome in U.S. House races, U. S. Senate races and Gubernatorial races. He reported fully on AMPAC's contribution to candidates and our win-loss ratios. He also recapped the beginning of the campaigns for 1978.

A motion was made, seconded and carried to accept the report of the Congressional Review Committee.

C. Research Committee

The report of the Research Committee was presented by Dr. Kenyon. He reported that Seminars In Campaign Management

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would be reinstituted in 1977-78. A survey on Membership Motivation Research has just been completed and the final report will be provided to this committee sometime during the Clinical Meeting. The AMPAC Board will be given a complete report at its January meeting. The project on the effect of the Election Law on the 1976 Elections is in the process of completion and will be published in AMPAC publications. Dr. Kenyon discussed the unique post-election survey which is being conducted in four states and selected Congressional Districts.

A motion was made, seconded and carried to accept the report of the Research Committee.

D. Communications Committee

Joseph C. Von Thron, M.D., Chairman of the Communications Committee presented the report for the Committee. AMPAC's new visual identification was exhibited for the first time. It was reported that the new graphics project would be implemented early in 1977. Dr. Von Thron also discussed Political Stethoscope and announced that the new name for Across The Boards will be "AMPAC Sustainer". The mailing list for this publication will be increased to include more leaders. The Candidate Support Committee Newsletter will be temporarily discontinued and the special publication entitled Politics With The Woman In Mind will be integrated with the new AMPAC Sustainer.

A motion was made, seconded and carried to accept the report of the Communications Committee.

E. Executive Committee

The Chairman of the Executive Committee James C. MacLaggan, M.D. discussed actions by the Executive Committee since the September Board Meeting. He asked the Board to approve four separate actions.

I. U.S. Chamber of Commerce Legal Fund

The Executive Committee authorized AMPAC's participation in a legal fund to challenge the Federal Election Campaign Act Amendments of 1976 in the amount of $2,000. The fund is being raised by interested associations, corporations, and political action committees.

A motion was made, seconded and carried to approve the action of the Executive Committee.

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II. Coporate Contributions

The Executive Committee was asked to consider the matter of AMPAC receiving corporate contributions resulting from joint fundraising efforts with other political action committees. It was noted that this would be a departure from our longstanding procedure and that any affirmative action would cause a change in some publications wherein we take pride in the fact that all membership dollars are used exclusively for political action. The Executive Committee voted unanimously to allow AMPAC to receive corporate contributions. And Dr. MacLaggan requested the Board to approve the motion of the Executive Committee.

> A motion was made, seconded and carried to allow AMPAC to receive contributions from members who contribute through their professional corporations and to use this income for educational activities only.

III. Inaugural Activities

Dr. MacLaggan pointed out to the Board that the AMPAC Board has attended the inaugural activities during the last two presidential inaugurations. However the inauguration in January 1977 comes at the same time as AMA's Leadership Conference. Previously the AMPAC Board had requested the privilege of participating in this conference in Chicago.

The Executive Committee recommended that since the AMPAC Board had been invited to the Leadership Conference, the AMPAC Board of Directors should not, as a body, attend the inaugural activities. It further suggested, however, that individual members of the Board may wish to attend inaugural activities as observers and representatives of the Board.

> It was moved, seconded and approved to accept the report of the Executive Committee on this matter.

IV. Reprinting of PAC Solicitation

Political Action Committee involved in joint fundraising efforts with AMPAC have been urged to review the caption at the bottom of PAC Solicitation Material to assure

continued -

conformance with the Federal Election Campaign Act Amendments of 1976, and the proposed regulations. In a few instances, some of these statements will have to be reprinted and one or two states have requested financial assistance to reprint. The Executive Committee previously authorized the Executive Director to provide assistance, at his discretion, with a limit of $500 per request. Each request should be given independent determination.

It was moved, seconded and approved to confirm this action of the Executive Committee.

Dr. MacLaggan reported that the Executive Committee had declined to send a contribution to the Fair Campaign Practices Committee.

Motion was made, seconded and approved to accept the report of the Executive Committee of the AMPAC Board.

VI Federal Election Commission

Mrs. Elliott gave a comprehensive report on the status of the complaint against AMPAC brought by Common Cause. AMPAC has received notification from the Federal Election Commission of several complaints all of which state, as the basic contention, that AMPAC and State PACs are covered by one single contribution limitation because of the relationship between the parent groups. Each of the complaints and their responses were explained to the Board. Mrs. Elliott also gave a status report concerning the complaint AMPAC brought against Common Cause to the Federal Election Commission and the immediate findings by the Federal Election Commission.

Mrs. Elliott recapped the Federal Election Law Conference held in Chicago on October 2-3, 1976.

The status of the Federal Election Commission regulations, the FEC's plans for audit and the fact that hearings will be held on both the law and the regulations were brought to the attention of the Board.

Mrs. Elliott's report was accepted as informational.

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VII Follow-Up of I.R.S. Audit

Donald Wilcox, AMPAC's Legal Counsel, gave a status report on the I.R.S. Audit of the AMPAC accounts for 1973. He indicated that the examining agent had asked for technical advice and that AMPAC had on two occasions submitted an AMPAC explanation on the questions raised by the I.R.S. auditor.

VIII Report of Legal Counsel

Donald Wilcox discussed several legal problems concerned with combined billing and notified the Board that the I.R.S. had recently published proposed regulations explaining Section 527 of the I.R.S. code.

IX 1977 Leadership Conference

Mrs. Linda Hudson, a member of the Staff Committee with the 1977 Leadership Conference, gave a brief outline of the program January 20th and concluding on January 23rd at the Marriot Hotel in Chicago. She further explained that AMPAC will actually have three roles in this particular conference the first being a seminar on Thursday afternoon January 20th, on Friday afternoon January 21st AMPAC will have one of the Workshop sessions. Sunday morning the new Chairman of the AMPAC Board will join with other leaders of medicine in a question and answer session for the participants.

The report on the Leadership Conference was accepted as informational.

X Staff Reports

Mr. Watson reported for the AMPAC Staff and discussed an illness by one of the AMPAC Staff members, Nancy Kao. He reported that she had been given a temporary leave of absence until her return to full employment. He also informed the Board that a new staff member had been hired, Mrs. Pauline Hamper, to replace Mrs. Denise Dowling who left AMPAC's employ in September.

A report was given on the progress of the Political Education Coordinators and the fact that they had visited about 75% of the states since joining the AMPAC team in

continued -

1976. He stated that the coordinators are making excellent progress with the staff and leadership of the states and that the plans for 1977 were being formulated.

As a follow-up action of the Board of Directors, Mr. Watson informed the Board that the action taken at its September meeting requesting that the party platforms of both major political parties be published in a publication of the AMA had been implemented.

An inquiry was made to determine if all members of the AMPAC Board were receiving Legislative Roundup and it was determined that there were two members who may not be on the mailing list.

XI Election Night Activities

Mrs. Hudson reported on AMPAC Election Night activities at the headquarters office.. The evening was well organized and the AMPAC Staff received somewhere in the neighborhood of 150 incoming calls reporting on the election in all sections of the country. All members of the AMPAC Staff worked in this activity. One member of the AMPAC Board, W. J. Lewis, M.D. also participated.

XII Report on League of Women Voters Contribution

Mr. Watson reported to the Board, as a result of AMPAC Board action, an opinion from the Federal Election Commission had been received with regard to AMPAC contributing to the presidential debates sponsored by the League of Women Voters. Although the Federal Election Commission authorized political committees to support this cause, the League of Women Voters decided that it would not take money from political action committees therefore AMPAC did not participate in this public forum.

XIII 1977 Budget Approval

Mr. Watson reported to the Board that the budget as adopted by the AMPAC Board in September had been approved by the Finance Committee of the AMA Board and that no changes were made in any category of the budget.

This report was accepted as informational.

continued -

XIV Report of AMA Auxiliary Confluence

Mrs. John Chenault reported on the AMA Auxiliary Confluence in Chicago in October. She pointed out that AMPAC's participation was highly visible throughout the conference and stated that Dr. Von Thron had done an outstanding job as the speaker for the AMPAC Breakfast.

XV AMPAC Activities - Clinical Meeting

Mr. Watson reported that report J of the AMA Board of Trustees recommended discontinuance of the annual AMA/AMPAC Public Affairs Workshop. Previously the AMPAC Board had taken three actions in relation to this report of the AMA Board. The first action requested the AMA Board to consider AMPAC participation in the Leadership Conference, the second action strongly recommended the continuance of regional/state workshops conducted entirely by AMPAC and the third action was that the workshop should be discontinued. As a result of these actions by the AMPAC Board and subsequent action by the AMA Board of Trustees, a report to discontinue the AMA/AMPAC Public Affairs Workshop was recommended to the House of Delegates.

A motion was made, seconded and carried to sustain AMPAC's previous action recommending the discontinuance of the AMA/AMPAC Public Affairs Workshop and to support the AMA Board's report.

Mrs. Elliott reviewed other AMPAC activities during the clinical session and informed the Board that meetings with AMPAC members would be taking place in the AMPAC suite during the coming week.

XVI Future Board Meetings

The AMPAC Board of Directors confirmed five meetings for 1977, the first being on January 14-15, 1977 at del Coronado, California. This will be the Annual Meeting of the AMPAC Board at which time officers for 1977 will be elected.

XVII Executive Session

A motion was made, seconded and carried authorizing the Executive Director to approve first class travel, at his discretion, for AMPAC staff members with a physical impairment.

continued -

A motion was made, seconded and carried commending the entire AMPAC Staff for its high level of productivity and effectiveness during the 1976 election year.

A motion was made, seconded, and approved to send a letter to James H. Sammons, M.D. commending Donald Wilcox, AMPAC's legal counsel, for his performance and dedication to his AMPAC assignments.

XVIII Adjournment

The meeting of the Board was adjourned at 4:15 p.m.

Bibb M. Chenault (Mrs. John)
Mrs. John M. Chenault

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Ex # 184

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FEDERAL ELECTION LAW CONFERENCE

SATURDAY, OCTOBER 2, 1976

HYATT REGENCY O'HARE HOTEL

CHICAGO, ILLINOIS

AMPAC, P. O. Box 4449, Chicago, Illinois, 312/644-1585

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A. Opening Remarks
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William L. Watson

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D. Joint Fund Raising
Mrs. Lee Ann Elliott

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Donald P. Wilcox, Esq.

F. New Definitions for Political Action Committee
Mrs. Lee Ann Elliott

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PROHIBITED CONTRIBUTIONS TO MULTI-CANDIDATE COMMITTEES

Regulations would not be regulations unless they concentrated heavily on prohibited activities.

Since the Federal Election Campaign Act and its amendments was virtually a knee-jerk reaction to the excesses of the combined scandals generally known as Watergate, it was expected and anticipated that the regulations which implement the law would be heavy with prohibitions -- particularly in the area of contributions. This is exactly what happened.

Let's talk about contributions to multi-candidate committees within a specific frame of reference: The frame of reference is the funds that can be contributed or cannot be contributed to the political action fund of a political committee. I stress the political fund.

CORPORATE PROHIBITIONS

The biggest prohibition in the area of political contributions was not new in the 1971 legislation. It continues from the Federal Corrupt Practices Act which proceeded the 1971 law.

Citations are to Sections of the proposed FEC Regulations published in the Federal Register, August 25, 1976. Page numbers are the last two digits of the actual page numbers.

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Corporate Prohibitions

This prohibition is: Any corporation whatever is prohibited from making a contribution or expenditure in connection with any federal election. (114.2(b) p. 56). Anyone who makes a corporate contribution is clearly in violation of the law.

But, as we work with political action committees, we know that it is often very difficult to ascertain the nature of the funds received. The drafters of these regulations recognized this and seem to soften this outright prohibition somewhat by providing that "a candidate, political committee or other person is prohibited from knowingly accepting or receiving any contribution prohibited...." (114.2(c) p.56).

The prohibitions on corporate contributions are a problem to the political action committees organized by professionals because of the fact that many professionals have formed corporations, for tax purposes, which are known as professional corporations. In some states professional corporations are designated by the words incorporated, limited, professional association, or professional corporation. Whatever the designation, political action committees generally cannot accept checks written on a corporate account for use in connection with federal elections.

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State Determination of Corporate Status

But the designation of incorporated, limited, professional association or professional corporation on a check does not necessarily mean that these funds are unacceptable everywhere because of a corporate prohibition. The regulations state that the question of whether professional organization is a corporation is determined by the law of the state in which the professional organization exists. (114.7(d) p.60 and 115.3(b) p.63).

For instance, we have been informed that the laws of the state of Texas do not include professional associations or professional corporations in their definition of a corporation. The reverse is true in Florida. We strongly urge you to ask your attorney about the status of professional corporations in your state.

Administrative Problems

As you know receiving membership contributions from professional corporations is plainly just a headache.

At the very least, it is necessary to separate and segregate the funds received from corporations from those funds received from individuals. Only funds from individuals can be used in federal races.

more -

Administrative Problems

At last count only 14 states could use funds contributed by professional corporations in state races. Let me emphasize in state races.

This means that corporate contributions received by states who cannot use them in federal or state races have had several bad choices from which to pick.

One of the choices was to send the money back to the contributor, at great cost of both time and money, and explain why the contribution could not be accepted with the hope that the money would be returned on a personal check. The most impassioned pleas seldom gained more than a 20% return.

Another option was to deposit the money in the educational account and use the funds for educational and administrative purposes. This seems to be a particularly poor choice when political dollars are needed so badly.

AMPAC now accepts either personal contributions or professional corporation contributions and counts the contributor as an AMPAC member.

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It should be fully understood that AMPAC is not able to use the contributions sent by professional corporations for political purposes. This money will have to be used only for educational and administrative purposes.

Further, we must insure that we have a forwarding mechanism which clearly shows whether the contribution forwarded is contributed as an individual contribution or a professional corporation contribution.

It is the hope of the AMPAC Board that this will have the effect of making all political action committees more effective. We will continue to encourage our members to send in checks written on non-corporate accounts but, until the millenium, the Board hopes that it has relieved a very difficult situation.

Very stringent guidelines must be developed so that there will be no confusion as to what funds have been received from individuals and what funds have been written on corporate accounts.

There is a whole topic in the promulgated Regulations devoted to prohibited contributions. Very briefly these prohibitions are:

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Contributions From Foreign Nationals

You may not accept a contribution from a foreign national. Political action committees should be particularly aware of contributions made from persons with foreign names with foreign addresses. Inquiries should be made in these cases to determine citizenship. (110.4(a) p.50).

Contributions In The Name Of Another

Political action committees or others may not make a contribution in the name of another or knowingly accept a contribution in the name of another (110.4(b) p.50).

Cash

You may not accept cash from one person which in the aggregate exceeds $100. In the case this occurs, the committee receiving the cash contribution must promptly return the amount over $100 to the contributor. (100.4(c) p.50).

And lastly, a committee that receives an anonymous cash contribution in excess of $50 must promptly dispose of the amount over $50. The amount over $50 may be used for any lawful purpose unrelated to any federal election, campaign, or candidate. (100.4(c)(3) p.50).

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Contributions To Other Political Committees

Perhaps the only other section of the proposed regulations which should be brought to your attention concerning contributions to multi-candidate committees is the regulation that contributions by multi-candidate committees to any other political committee in a calendar year which, in the aggregate, exceeds $5,000 are prohibited. (110.2(a)(3) p.49). The only exception to this limitation is that each multi-candidate committee can give $15,000 each to the national committees of both parties, the Senate campaign committee of both parties, and the House campaign committees of both parties every calendar year. (110.2(a)p.48).

Summary

In summary, the prohibitions on contributions to multi-candidate committees mean this -- political committees must be just as alert as candidates to the problems of corporate contributions and should make every effort to be sure that individual contributions are kept clearly and definitely separate from corporate contributions.

Corporate contributions retained by the PAC in a special account must not be used in connection with any federal election or in any state election where their use is prohibited. The burden is both on the giver and the receiver.

Ex. #185

March 9, 1977

Felix M. Tankersley, M.D.
Chairman, ALAPAC
2055 Normandy Drive
Montgomery, Alabama 36116

Dear Dr. Tankersley:

Your state could receive a special leadership recognition award by recruiting the following as 1977 sustaining members: You; the President and President-elect of your state medical society; AMA Delegates and Alternate Delegates. These awards will be presented by me in June at the opening of the House of Delegates at the Annual meeting in San Francisco. Please see that these important leaders make their sustaining contribution as early as possible in order for your state to receive this prestigious recognition.

In planning your 1977 membership campaign, please remember that AMPAC provides mailing labels through AMPAC's May membership month of 1976 members who have not yet rejoined in 1977. You will be receiving these labels in June. This is provided to you so that you may send follow-up membership solicitations to last year's contributors who have not yet contributed in 1977. Of course, the labels will reflect what has been received in the AMPAC office and not necessarily what has been received by the state PAC.

Thank you for your cooperation and your enthusiasm. I look forward to working with you in the coming year.

Sincerely,

Fox E. Konyen, M.D.
Chairman
AMPAC Board of Directors

cc: State PAC Executive

B102747717

American Medical Political Action Committee
Mailing Address PO Box 4449 Chicago Illinois 60680
Telephone 312 644 1585
Offices Located at 535 North Dearborn Street

Ex #186

MEMORANDUM AMPAC

TO: Chris Theodore

FROM: Bill Watson

DATE: May 19, 1977

SUBJECT: Request for Labels:
1976 AMPAC Members In the States of
Arizona, Idaho and Utah

Chris, three states have not submitted any membership this year and we would like to offer them a print-out of 1976 members on labels for their use in a direct mail membership recruitment campaign.

Therefore we would appreciate a set of pressure sensitive gummed labels for AMPAC members in the three states of Arizona, Idaho and Utah.

If you have questions, please call me at 6705 or Linda Hudson at 6716.

We appreciate your cooperation in this matter.

WLW:hc

8102271719

Rex F Fenton MD
Chairman
Oklahoma City Oklahoma
Michael P Lewis MD
Secretary
Pittsburgh Pennsylvania
William L Watson
Executive Director and
Treasurer
Mrs. Lee Ten Eyck Elliott
Associate Executive Director and
Assistant Secretary

Mrs. John H Chenault
Decatur Arizona
William H Cooper MD
Washington DC
W J Lewis MD
Dayton Ohio

John H South Jr MD
San Antonio Texas
Joseph C Van Thron MD
Carson Lake Arizona
George T Wilkins MD
Granby City Missouri

American Medical Political Action Committee
Mailing Address PO Box 4449 Chicago Illinois 60680
Telephone 312 644 1585
Offices Located at 535 North Dearborn Street

Ex. #187

MEMORANDUM

AMPAC

TO: Chris Theodore

FROM: Bill Watson

DATE: May 19, 1977

SUBJECT: Request for Labels:
1976 Members Who Have Not Joined In 1977

Chris, I need your assistance in directing this request to the proper department or individual.

Because of the importance of a membership follow-up campaign by state PACs, we need a set of pressure sensitive gummed labels and print-out for the PAC membership and all 50 states plus the District of Columbia. The print-out and labels should be alphabetical (within the state) and include the names, current addresses and zip codes of 1976 AMPAC members who have not joined in 1977. Please have these prepared to include May, 1977 membership.

Please call me at extension 6705 or Linda Hudson at extension 6716 if you have questions.

Thank you very much for your cooperation in this matter.

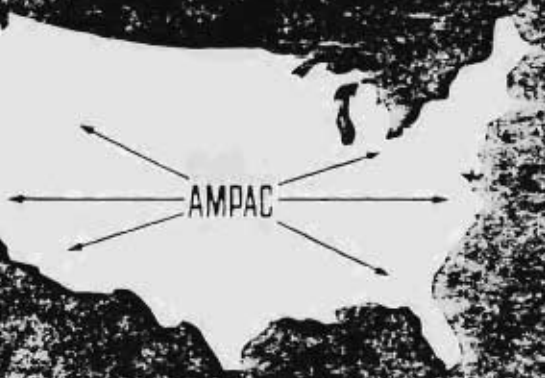
WLW:hc

Rex E Hanson MD
Elkhart P Lewis MD
Pittsburgh Pennsylvania
William L Watson
Executive Director and Treasurer
Mrs. Lee Ann Elliott
Associate Executive Director and Assistant Treasurer
William H Cooper MD
W J Lewis MD
Dayton Ohio
Joseph C Von Thron MD
George T Wilkes MD
Glenview Illinois

8102717719

Ex #188

STATE PACs and AMPAC NEED YOU



FOR INFORMATION ON HOW TO JOIN YOUR STATE PAC AND AMPAC, WRITE TO AMPAC, POST OFFICE BOX 4449, CHICAGO, ILLINOIS 60680

AMPAC + STATE PAC = Effective Political Action

AMPAC

American Medical Political Action Committee

POLITICS IS NOT SOMETHING TO AVOID OR ABOLISH OR DESTROY. IT IS A CONDITION, LIKE THE ATMOSPHERE WE BREATHE. IT IS SOMETHING TO LIVE, TO INFLUENCE IF WE WISH, AND TO CONTROL IF WE CAN. WE MUST MASTER ITS WAYS OR WE SHALL BE MASTERED BY THOSE WHO DO.

This statement was never as true as it is today. Political scandals which have rocked the nation from coast to coast, at every governmental level, and in both parties, are enough to turn away the novice and even demoralize the more seasoned political enthusiast. The cynics are grateful for this gift of a ready-made excuse to dodge their civic responsibilities, and to use the scandals as their ultimate reason for inactivity.

These scandals should not be a reason to avoid political action, but a reason to become involved politically. Now more than ever, we must use the avenues, opportunities, and possibilities unique to our system to leap into the fray, and by our own dynamic action, help to bring forth positive change. Constructive change can occur when problems are viewed positively as challenges, and crises are viewed optimistically as opportunities for creative change.

Politics will not permit a vacuum. If honest patriots fail to fill leadership positions, then not-so-honest opportunists will step in to fill the void.

The alternative to chaos, and to dishonest leadership, is political action.

- *Political action as an individual, and in a group effort.*
- *Political action with your time as well as your contributions.*
- *Political action in the party of your choice.*
- *Political action on behalf of the candidate of your choice.*

A physician, a physician's spouse, or a member of an allied medical profession, has the medical political action movement as a vehicle for his own activity. For legislation is determined not in legislative session, but in the voting booth on election day.

The American Medical Political Action Committee, AMPAC, was organized to meet medicine's need for identification in the elective process.

In 1961, AMPAC was created by the American Medical Association to meet the need of providing the medical profession with an opportunity to assume a more active and effective role in electing candidates to public office.

AMPAC is a national, voluntary, non-profit, unincorporated group whose membership consists of physicians, their spouses, and members of allied medical professions. State political action committees are separate, autonomous units which function independently of, but in cooperation with, AMPAC.

AMPAC has two primary objectives. First, it seeks to educate its membership in the political process. Second, it hopes to involve that membership in effective political action.

AMPAC is led by a ten-member Board of Directors, which is appointed for one-year terms by the Board of Trustees of the American Medical Association. As the parent association, the AMA generously supports AMPAC's education activities. The lawful and specific right of the AMA to establish and support such a political action committee was reaffirmed in the Federal Election Campaign Act of 1971, and the 1974 Amendments to that Act.

Membership contributions to AMPAC and the state PACs are usually made at the state level.

Everyone can join AMPAC. Usually the state or county medical society collects the state PAC/AMPAC contribution along with other professionally-related dues. This is called joint billing and most states use some form of this method. In states where no joint billing method is used, the dual contribution is made directly to the state PAC.

The state PAC Chairman then asks for AMPAC political funds (again, membership dollars).

Each state PAC sets its own contribution schedule. Active membership in AMPAC is $10; sustaining membership in AMPAC is $50. The state PAC contribution is over and above these figures.

Active membership in AMPAC entitles the member to PAC identification among his peers, and a subscription to AMPAC's newsletter POLITICAL STETHOSCOPE.

Sustaining membership in AMPAC entitles the sustaining member to a prestigious "99 Plus" pin, and a subscription to all of AMPAC's periodical publications.

Membership contributions to AMPAC and the state PACs are used for candidate support.

The district medical candidate support committee is the basic political unit of the medical political action movement.

It is at this level that the physician plays his most important role as political decision-maker.

The candidate support committee is a group of physicians and their spouses in a given congressional or legislative district who have voluntarily and temporarily formed an organization to help elect a candidate. The candidate support committee provides financial support as well as volunteer manpower to elect the best man to office.

Candidate support committees are composed of Democrats, Republicans and any other party affiliates who, as members of the medical candidate support committee, recognize that political principles are more important than party labels. A candidate welcomes this kind of support because it shows bipartisan activity on behalf of his candidacy.

Once the candidate support committee has done all it can in raising funds for the candidate and in providing manpower for his election effort, it may decide to turn to the state political action committee for further support. From its political funds (membership dollars), the state PAC may decide to augment the local effort.

Sometimes the state PAC may feel that the race is important enough to call on AMPAC for further support.

AMPAC and the state PACs spend membership dollars wisely.

AMPAC and the state PACs use proven methods of evaluation in deciding whether or not to contribute to a candidate. The primary aspects of a campaign which are evaluated before political funds are allocated are: 1) the degree of active and financial support on the part of local physicians for the candidate; 2) the disposition of the candidate toward giving medicine's views a fair hearing; 3) the candidate's chances for success; 4) the degree of professionalism in the campaign; 5) the need of the candidate for additional political funds.

AMPAC doesn't contribute to a candidate in any state without a request from the state PAC. Membership dollars are contributed to physician-officers, and are spent by physician-officers. Physicians make the decision about the disposition of all political funds. Local physicians decide which candidate to support. AMPAC and the state PACs supplement the efforts of local candidate support committees.

AMPAC does not participate in every congressional race, nor is its financial participation in one congressional race unduly large in proportion to the campaign budget as a whole. AMPAC and the state PACs develop campaign contribution policies which reflect the volunteer activities on the part of the local medical community.

AMPAC and the state PACs are respected by leaders of both major political parties.

Federal and state party officials and public officials know of the success of the medical political action movement. Since its inception, AMPAC and the state PACs have steadily grown in number of members, as well as in political effectiveness. Leaders in both parties work in close cooperation with AMPAC and the state PACs. They recognize that AMPAC's educational and political activities [illegible] benefits for their own organizations. Read what current party leaders have to say about medical political action on the reverse side of this page. Then, make sure your first political contribution this year is to AMPAC and the state PAC. You owe it to yourself, your profession and your country to support the medical political action movement.

For information on how to join your state PAC and AMPAC, please write to AMPAC, Post Office Box 4449, Chicago, Illinois 60680.

What the Party Leaders Think about PAC

Robert S. Strauss, Chairman, Democratic National Committee

"The Democratic Party strongly endorses the concept of political action by physicians across America, and encourages physicians, their husbands and wives, to become actively involved in returning America back to the people."





Mary Louise Smith, Chairman Republican National Committee

"Programs such as those developed by AMPAC which seek to involve more people in the American political process are vital to the future of this nation. Our very way of life depends upon citizen participation. As the wife of a physician, the work of AMPAC is particularly significant to me. I have followed with interest your successes in the past and urge even more active involvement by men and women of the medical community through AMPAC in the future."

Senator Theodore F. Stevens Chairman, Republican Senatorial Campaign Committee

"The American Medical Political Action Committee is to be highly commended for its leading role in actively encouraging individual members to support the cause of good government. The National Republican Senatorial Committee heartily endorses this concept and congratulates AMPAC on its past achievement. May your outstanding service long continue."





Senator J. Bennett Johnston Chairman, Democratic Senatorial Campaign Committee

"Some of the most difficult choices facing our country today relate to our ongoing efforts to guarantee quality health care to all who need it. In formulating national health policies, the input of physicians and other health professionals is crucial. I applaud the role of AMPAC in furthering this dialogue."

Congressman Wayne L. Hays, Chairman, Democratic National Congressional Committee

"The American Medical Political Action Committee is one of the leaders in encouraging political participation among its membership. I encourage you to contribute to help your voice be heard and to support the efforts of your organization."





Congressman Guy Vander Jagt, Chairman, National Republican Congressional Committee

"Physicians have a right and indeed a professional duty to be concerned about the political health of our Nation. AMPAC provides the means for directing that concern into the elections process."

Ex #189

VaMPAC

VIRGINIA MEDICAL POLITICAL ACTION COMMITTEE

ROBERT G. STUART
EXECUTIVE SECRETARY

Post Office Box 2939
Richmond, Virginia 23235

March 11, 1976

Mr. William L. Watson, Executive Director
American Medical Political Action Committee
Post Office Box 4449
Chicago, Illinois 60680

My dear Bill:

Would you please be so kind as to ship this office 4,000 "AMPAC PLUS STATE PAC EQUALS EFFECTIVE POLITICAL ACTION." We are mailing these out to physicians who have been previous members and failed to join this year through joint billings and otherwise. Please ship this material to VaMPAC, 2727 Buford Road, Richmond, Virginia 23235. We are still receiving all of our mail through Post Office Box Number 2939; however, United Parcel Service nor Railroad Express will ship to a post office box address. This is just for shipments, not a change in our regular mailing address. We are holding letters in this office which we intend to insert this material in as soon as we can receive it from you or the printers.

Thank you for doing anything you can to expedite this material to us, and with kindest personal regards, I am,

Very sincerely yours,

Robert G. Stuart
Executive-Secretary
VaMPAC

804-
272-0429

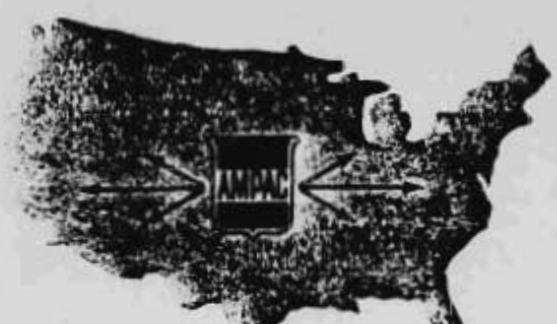
RGS/vgw

P.S. As soon as we can ascertain whether or not a contribution from a non-profit, tax-exempt, medical society to VaMPAC's Education Fund is tax deductible on their Federal Income Tax Return, please advise. I hope we can continue to receive this financial help.

Bob Stuart

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Ex. #190



ACROSS THE BOARDS

The AMPAC bulletin for PAC leaders

November 30, 1973 Issue No. 98

BYRNE, GODWIN ELECTED

Democrat State Superior Court Judge Brendan T. Byrne was elected Governor of New Jersey on Tuesday, November 6. He defeated Congressman Charles Sandman (R-2) with 67.6% of the statewide vote. Governor-Elect Byrne succeeds Republican Governor William Cahill, who was defeated by Sandman in the primary.

In Virginia, former Democrat Governor Mills E. Godwin, Jr., running as a Republican, won his old job back over Lt. Governor Henry E. Howell, a Democrat running as an Independent. Governor Godwin, who polled 50.7% of the statewide vote, succeeds Republican Governor Linwood Holton, who was ineligible to succeed himself.

PHYSICIANS ELECTED TO STATE LEGISLATURES

In Kentucky, two physicians were elected to the state legislature on November 6. They are Representative Mitchel B. Denham, M.D. and Representative Nicholas A. Kafoglis, M.D.

In New Jersey, one physician was elected to the State Senate. He is Senator Joseph L. McGahn, M.D.

CONGRESSMEN ANNOUNCE '74 INTENTIONS

Nine Congressmen have thus far announced their intentions concerning the 1974 elections. Three Congressmen from Illinois have announced they will not seek reelection next year. They are Harold Collier (R-6); Les Arends (R-15) and Kenneth J. Gray (D-24). Congressman John C. Culver (D-2) of Iowa has announced that he will seek election to retiring Senator Hughes' seat. Congressman Charles E. Chamberlain (R-6) of Michigan will retire, as will Congressman John M. Zwach (R-6) of Minnesota, Tom S. Gettys (D-5) of South Carolina and O.C. Fisher (D-21) of Texas.

One possible vacancy and two definite vacancies will necessitate special elections in 1974, before the regular November elections. Congressman William J. Keating (R-1) of Ohio has announced his resignation as of January of 1974. Congressman John P. Saylor (R-12) of Pennsylvania died on October 30, 1973. Congressman Gerald Ford (R-5) is likely to be approved as Vice President of the United States.

CONGRESSWOMAN--A FIRST

Congresswoman Yvonne Burke (D-37) of California is the first Member of Congress to have a baby while serving in the U.S. House of Representatives. She delivered a baby girl on November 23, 1973.

INCUMBENCY A PLUS OR MINUS?

While advocates of federal financing use the value of incumbency as an argument for federal financing of elections, statistics show that increasing number of Congressmen are not returning to the Congress. Since 1956, although the numbers have not been steadily increasing, there has been a substantial number of incumbents who do not return to office, for many varied reasons. In 1956, 46 incumbents did not return to the Congress. Six of those were defeated in their primaries, 15 were defeated in the general election, and 25 retired. Just over 89% of the Congress returned that year.

In 1972, 68 incumbents did not return to the Congress. Thirteen were defeated in their primaries, and 13 were defeated in the general election. Forty-two retired or ran for another office. This means that in 1972, 85% of the Congress returned to serve in the House.

In 1974, it is thought that challengers will have even better chances for successful congressional campaigns. The number of early retirements already announced, plus the possible voter antagonism toward the incumbent, no matter who he is, may greatly enhance a political newcomer's chances to get elected to the Congress.

DEMOCRATS TO HOLD REGIONAL TRAINING INSTITUTES

The Democratic National Committee will produce Regional Training Institutes in four locations for Democratic candidates and campaign workers in early 1974. The schedule is: Boston, January 4-8; Chicago, January 31-February 4; Atlanta, February 28-March 4; and, San Francisco, March 21-25.

For more information on these institutes, write to the Democratic National Committee, 1625 Massachusetts Avenue, N.W. Washington, D.C. 20036.

DEMOCRATIC SOCIALISTS MEET, PLAN STRATEGY

Recently, a call was issued for a founding parley to form a "new American socialist organization" whose aim is "to set up a socialist caucus within the Democratic party". At the first convention of the Democratic Socialists in Manhattan on October 13, Michael Harrington, author of The Other America, said socialists must come out openly as socialists. He said, "The victory we seek is the victory that radicalizes people." He said the Democratic Socialists' strategy will be to "back the Kennedy-Griffin National Health Security bill as a step to socialized medicine".

LOUISIANA PAC "REPORTS"

In its November 1973 issue of the LAMPAC REPORT, the Louisiana Medical Political Action Committee announces that the Orleans Parish Medical Society (New Orleans) has approved including LAMPAC dues with its annual billing for parish, LSMS and AMA dues. Congratulations to the LAMPAC Board for winning joint billing in Orleans Parish.

LAMPAC Chairman is R. Pierce Foster, M.D. of Alexandria.

MASSACHUSETTS APPROVES JOINT BILLING

The Massachusetts Medical Society has approved the inclusion of BAYPAC dues in its annual dues billing for MMS and AMA dues. AMPAC is grateful to Bentley P. Colcock, M.D., President of the Massachusetts Medical Society, as well as its governing bodies, for this show of confidence.

Congratulations to BAYPAC Chairman James D. Allan, M.D. and his fine Board of Directors, for this outstanding achievement.

OREGON-WASHINGTON PAC SEMINAR

On November 10, over 60 medical and osteopathic physicians were joined by delegations of dentists and nurses at the Airtel in Portland, Oregon, for a PAC Seminar concentrating on the AMPAC "ETC" manual, the Handbook for Candidate Support Committees, and to preview an experimental design for a new PAC training tool: "The Support Game".

Co-sponsored by Oregon's OMPAC and AMPAC, State of Washington, the day-long meeting included participation of the legislative representatives of state medical societies and a luncheon address by a member of the State of Washington House of Representatives.

"The Support Game", developed in prototype and exposed to a participating audience for the first time at this Seminar, was presented and led by Mr. Paul M. Newman, President of his own California political management analysis firm. Considering carefully described pairs of fictitious opposing candidates for state legislative positions, Seminar attendees vigorously debated the merits of each, "voted" on their group choice, and then defended their decisions before the total group.

Following the Seminar wrap-up, the Oregon and Washington PAC Boards conducted separate meetings to kick off their membership activities and election year programs for 1974, following which a reception was held for the entire group. An extensive display of materials and aids available from AMPAC, as well as those developed by the separate state PACs, was also provided for those attending.

MARYLAND PAC SENDS QUESTIONNAIRE

In an effort to serve its membership better, the Maryland Medical Political Action Committee has prepared a questionnaire for its membership and included it in its latest edition of the MMPAC Newsletter. The questionnaire is an excellent one and covers such subjects as level of political activity, length of PAC service, and Auxiliary membership.

Congratulations to Francis C. Mayle, M.D., Chairman of MMPAC, for this fine questionnaire.

NEWSLETTER CONTRIBUTIONS TAXABLE TO CONGRESSMEN

The IRS has ruled that contributions to a Congressman to help pay for newsletters he sends out are taxable income to him. It also says he can deduct the cost of producing the newsletters.

AMPAC INTRODUCES NEW BROCHURE

The American Medical Political Action Committee is pleased to announce that a fresh-off-the-press brochure, designed to recruit state PAC and AMPAC members is now available for distribution. Entitled "AMPAC + State PAC = Effective Political Action", this brochure gives current information on the PAC structure, as well as pertinent reasons why PAC membership is so important to the medical profession. It also tells why the political action concept is successful in today's political climate. Done in lively green, this brochure is just right for PAC membership solicitation mailings, PAC promotional mailings, and PAC exhibits and booths at annual meetings. Quantities are available from AMPAC, 520 North Michigan Avenue, Chicago, Illinois 60611, or from your AMA Regional Office.

"MANAGING THE CAMPAIGN" SERIES REVISED

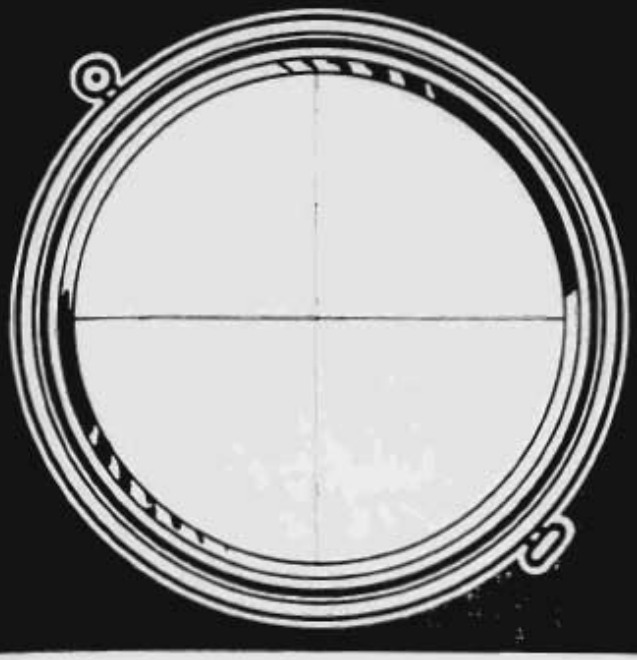
AMPAC's "Managing The Campaign for the House of Representatives" series has been revised and updated to include the latest federal reporting requirements, as well as new campaign techniques. The series includes three brochures entitled "Campaign Organization", "Working With Volunteers", and the "Public Relations Aspects". All three are available in quantity from the AMPAC office in Chicago, or from your AMA Regional Office.

CATALOG RE-ISSUED

A completely up-to-date catalog of AMPAC materials has been issued as Issue Number 97 of ACROSS THE BOARDS and is included in this mailing. This catalog includes AMPAC's newest promotional pamphlet, which replaces "An AMPAC Invitation", as well as notice of the revised versions of "Managing The Campaign For the House of Representatives".

Ex. #191

FOCUS



on Candidate Support Committees

AMPAC

Why Political Action

Congress and the state legislature make laws which govern people's lives and professions. Because your Congressman and your legislator represent you in the law-making body, then he in effect works for you and is accountable to you. He should be, and is, far more accountable to you than to any lobby, whether in Washington or your state capitol.

When the Congress passes a law with which you do not agree, you are angry and frustrated. However, those two emotions do you no good. The law has already been passed. Rarely is one repealed. On the other hand, when Congress refuses to pass a law which you are against, or when it does pass a law which you are for, you are pleased and relieved.

One way in which to affect the course of legislation is to communicate with the lawmaker and let him know how you feel on the issues. He, in turn, will communicate with you, advising you of the status of certain issues, and informing you of his position on the issues.

The most effective method of insuring the passage of good legislation is to elect good legislators. Laws are made in the voting booth on election day every two years. They are not made in legislative session, since the kind of man elected determines the course of future legislation. If you elect a legislator who is willing to listen to you, you may not convince him, but at least you will be heard. However, a legislator who is predisposed against you will not hear your case.



Electing the best man means a great deal of effort and organization. There is no substitute for hard work when you hope to elect your candidate. Not even campaign contributions can overcome the dedicated and systematic work of large numbers of individuals in a campaign.

Two Ways To Participate Politically

You, as a member of the medical community, have two alternative vehicles to elect the best candidate for Congress. You can get involved in the political party of your choice, and you can become involved in medical candidate support activity.

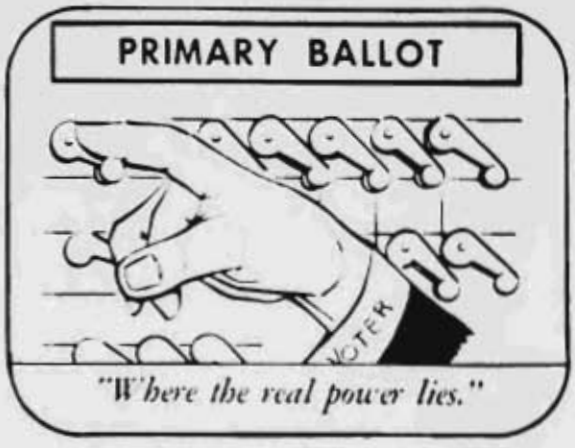
Political parties are the traditional vehicle for nominating and electing the right candidate. The nomination of the right candidate is of utmost importance. Nominating the best man helps the political party because the party can be proud of its choice. Also, people are drawn to a party that has outstanding people carrying its banner. A candidate who wants to become the nominee must start early and have the strong support of the party. In this way, he should win the nomination



over all opponents and perhaps even eliminate the competition by his strong backing. The nominating process is just as important as the general election and should be considered a prime activity for physicians and spouses.

New campaign financing trends give state and national political parties more potential for helping candidates. And, with limitations on campaign spending, it is more important than ever that the right candidate have solid support in the primary, as well as in the general election.

Another way that you, as a member of the medical community, can play a major role in electing a candidate is through group action with your medical colleagues. The medical candidate support committee, and any medical candidate support ac-





tivity, provides double identification for the physician. One, the medical candidate support committee identifies the physician as a politically-active individual. And, two, the medical candidate support committee aligns the physician with his medical colleagues and gives political identity to the medical community.

Two Types Of Medical Candidate Support

Medical candidate support has evolved into two methods of political activity.

First, medical candidate support may take on the attributes of a structured committee. Physicians work with the medical community as a professional political precinct, much the same way a precinct captain works his geographical precinct.

Second, medical candidate support may mean a group of physicians and spouses who support a candidate within the framework of the existing campaign structure.

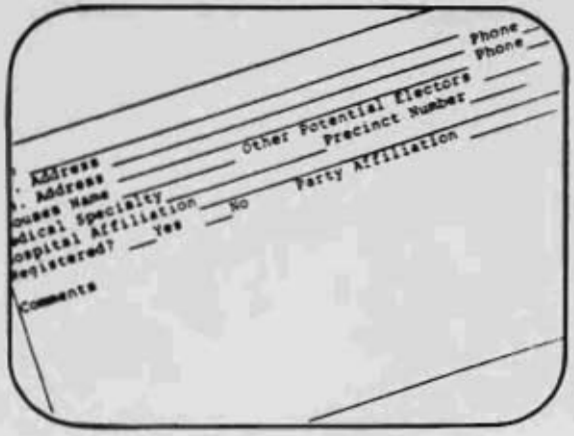


The Medical Profession As A Precinct

The medical candidate support committee is a group of physicians, spouses, and others working together, within the profession, to help elect a candidate. The method of operating the medical candidate support committee is the same as the method of conducting precinct work for the candidate. The difference lies in that a precinct is a geographical area and the medical profession is scattered around the district.

The first step in forming a medical candidate support committee is to decide which candidate is the best candidate and the one whom the medical community would support. In making this decision, the state PAC Board leaders in your state and your district should be consulted.

A group of physicians and spouses decide which candidate would be best for the job. It is the medical candidate support committee's job to decide upon the best method of getting the most votes for the candidate from the medical community.



This group obtains a list of all the physicians in the district. One source for this list might be the yellow pages. Or, perhaps the county or state medical society would have such a list available.

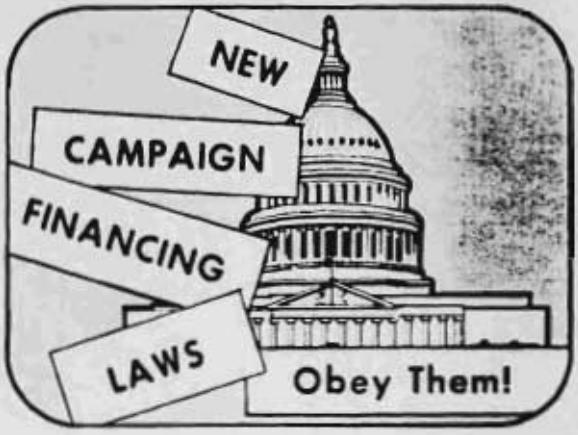
The medical candidate support committee transfers the list to reference cards, one physician household per card. The card should include the physician's name, the spouse's name, office and home address, office and home phone numbers, medical specialty, hospital affiliation, voter registration status, party affiliation, voting precinct, and other adult members of the household and ample space for notes.

Each member of the medical candidate support committee takes as his or her assignment a certain number of physicians in the district to contact. As a result of that contact they should find out four facts.

1. Are the physician and spouse registered? It is easier to obtain a list of registered voters and ascertain this fact before the first contact is made. Many times people think they are registered when they are not.
2. Will they vote for the candidate?
3. Will they contribute to the candidate?
4. Will they volunteer to work for the candidate?

WRITING A LETTER TO THE PHYSICIANS IN THE DISTRICT

If the number of physicians is high in the congressional district, sometimes the medical candidate



support committee sends a letter to each physician household in the district.

The letter should be brief, concise and direct.

The letter should be positive about the candidate and ignore the opponent.

The letter should begin with the name of the candidate, the office he is seeking and the date of the election.

The letter should not ask for a specific contribution amount, but should inform the physician that federal law prohibits a person from contributing more than $1,000 to any campaign for federal office. The primary, primary run-off and general election are considered three separate campaigns.

The letter should ask that checks be made payable to the candidate's official campaign fund and not to the medical candidate support committee.

The letter should reflect the general tone of the campaign plan and should reinforce the central theme of the campaign strategy.

CONTACTING THE PHYSICIANS IN THE DISTRICT

All those who do not respond to the letter should be contacted within two weeks after the mailing. The results of the letter plus the personal contacts should be noted on the reference cards. For example, a contribution should be noted, its date and amount; an offer of volunteer work should be noted, as well as the registration status and whether or not the physician and spouse have indicated they will vote for the candidate.

"REGISTER THE PHYSICIAN FAMILIES"

"THANK-YOU LETTERS TO CONTRIBUTORS"

"PUT VOLUNTEERS TO WORK"

"REMIND THEM TO VOTE"

After each physician household is contacted, the cards should be divided into categories for follow-up work.

1. See that the non-registered physician family members register, if they are for the candidate.
2. See that contributors receive thank-you letters from the candidate and from the medical candidate support committee.
3. See that volunteers are put to work. Nothing is worse than asking people to volunteer when no specific plans have been made to put them to effective use. The medical candidate support committee should have specific jobs for volunteers who want to work. Also, the medical candidate support committee should be in touch with the candidate's campaign headquarters, so that specific details can be furnished to those persons who want to volunteer at campaign headquarters.
4. All those who have said they will vote for the candidate should be reminded to vote. They should be reminded twice, once prior to election day, and once on election day.

When follow up work is complete, assignments should be made for election day. The medical candidate support committee's job is not complete until every favorable physician and spouse are registered, and have voted on election day.

Medical Candidate Support Within The Candidate's Organization

There is an alternative way to help the candidate, without having the formal structure of a Chairman, a letterhead and the professional precinct. Physicians and spouses can support a candidate within the campaign organization. This is not as effective as the structured medical candidate support committee, but it can prove worthwhile in the overall campaign effort.



A group of physicians and spouses decide to support a candidate, and ascertain that the majority of medical professionals are also behind that candidate. They contact the campaign manager and tell him they want to be involved in the campaign, and hope to recruit other medical colleagues in the campaign. The campaign manager decides to put their talents and professional identity to work for the candidate.

1. Physicians' spouses may volunteer to do precinct work for the candidate. They might take responsibility for providing volunteers for campaign headquarters one day a week.
2. Physicians and spouses could host social functions to raise money for the candidate and recruit volunteers for his campaign.
3. Physicians and spouses could furnish the campaign with research and insight on issues, especially in the field of health.
4. Physicians and spouses could serve in key areas of the campaign, such as on the candidate's steering committee, on his campaign staff, or as volunteer coordinators.
5. Physicians should write to their patients in support of the candidate.
6. Physicians should talk with their patients about the candidate; or, place campaign literature in their waiting rooms.
7. Physicians should be part of a project for opinion makers in the community to write to priority precincts in support of the candidate.

Some Political Basics

Successful political action requires knowledge in practical politics. Although there is no substitute for learning on the job, there are a few axioms which, if followed, make the individual more effective in the political spectrum.

1. Adopt a realistic perspective. Successful politics calls for clear vision, straight thinking and objective scrutiny. Successful political leaders waste no time in philosophizing and wishful thinking. They are practical and take action.
2. Don't expect the candidate you support to agree with you on every issue. It is better to elect a candidate who will listen to you half the time, than to allow, by your inactivity, a candidate to be elected who will never listen to you.

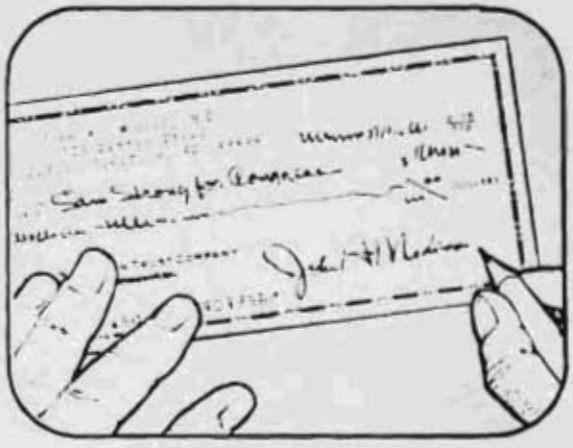


3. An incumbent has certain advantages over a challenger. When you support a friendly incumbent, even if he is a sure winner, help him attain the widest vote margin possible. Conversely, when working against an unfriendly incumbent, try to win the election by as wide a vote margin as possible. Wide vote margins add to the incumbent's solidarity in office, and make the next election easier. Narrow vote margins make any incumbent vulnerable to defeat in the next election. The widest vote margin possible is good campaign insurance.

4. Early campaign funds are more important to a campaign than funds received at any other time during the election. Early campaign funds allow the candidate to get his campaign off to a good start, and to raise even more funds. Early funds allow the campaign to reach a potential broad base of support.

5. A paid campaign manager, with adequate, professional staffing, is the key to campaign victory. As a rule, campaigns with competent professional campaign management will be victorious over campaigns run by volunteers and a skeleton campaign organization.

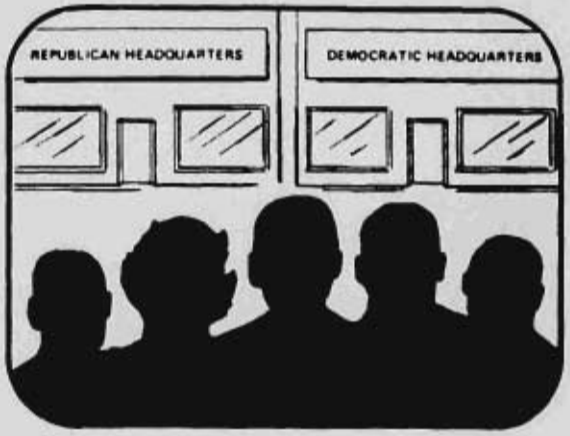
6. Recent federal legislation adds to the regulations already placed on the operation of campaigns. If you are involved in any federal campaign, make sure you are familiar with the law governing the conduct of federal campaigns. If you are involved in a state legislative race, make sure you know the state law concerning the conduct of elections.



You Are Vital

The thrust of legislation regulating campaign spending and conduct is to reduce the importance of contributions in a campaign and to increase the importance of people. Whether you agree with the





legislation or not, its intent is to discourage the influence of large contributions, and to encourage large numbers of people to be involved in political campaigns. While some argue the legislation does not do what was intended, the fact remains that the American political system is crying out for more people to be involved in political campaigns.

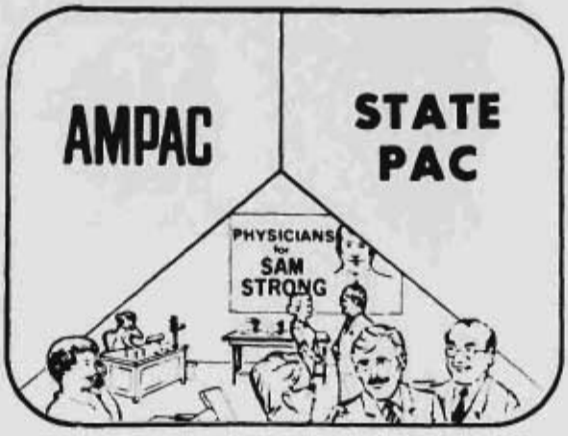
You are vital.

AMPAC and the state PACs urge you to become involved in the political party of your choice, at the highest level you can achieve.

AMPAC and the state PACs offer you a political alternative in the medical candidate support committee. The medical candidate support committee fulfills your citizenship obligations, and allows you to work with members of your profession to elect the congressional and legislative representative of your choice.

Join AMPAC and your state PAC, and start a medical candidate support committee in your congressional or legislative district. Begin now for the next election.

For additional information on effective candidate support activity, please write to AMPAC, Post Office Box 4449, Chicago, Illinois 60680.



A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

810227757

AMPAC

AMERICAN MEDICAL
POLITICAL ACTION COMMITTEE

POST OFFICE BOX 4449
CHICAGO, ILLINOIS 60680.

Ex #192

AMPAC

SUSTAINER

February 25, 1977-3

PHYSICIANS TELL US: "WE NEED YOU"

The results of a survey of physicians concerning their attitudes toward the PAC movement show that 90 per cent of AMPAC members believe in the medical political action movement and 60% of the non-AMPAC members feel the same. Physicians' reaction toward the statement "Medicine will suffer if MD's are politically active" was overwhelming disagreement among members and non-members. Members (95%) and non-members (77%) said "Not True" to the statement "Medicine and politics don't mix".

The survey, commissioned by AMPAC in the Fall of 1976, shows that physicians not only believe that the PAC is here to stay, they also believe that AMPAC and the state PACs are very effective. In addition, physicians agreed that doctors and their spouses can change a race for Congress because of their personal influence. The survey also showed that most non-PAC members would join, if asked, and that the asker should be a respected member of the medical community.

Overall, the survey indicated that medical political action as a concept and as it currently operates has widespread approval from physicians.

For more information on the results of this survey, please write to AMPAC, Post Office Box 4449, Chicago, Illinois 60680. AMPAC is in the process of distributing this information to state PAC Boards so that they may implement the findings in their membership campaigns.

AMPAC and the state PACs have joint fund raising responsibilities and AMPAC is pleased to provide the state PACs with these findings to use as tools in their membership efforts.

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

WHAT YOU SHOULD KNOW ABOUT AMPAC

AMPAC supports candidates who are looking for private-sector solutions to critical health issues such as national health insurance.

AMPAC contributes to candidates who will work toward holding the line on government encroachment.

AMPAC supports candidates in House and Senate races in the 50 states, providing the individual physician maximum alternatives for his political dollar, rather than limiting his political giving to his own congressional district or state.

AMPAC is the second largest political action committee and the second largest medical organization in the country.

AMPAC's contributions to candidates give the medical community identification and the right to dialog with lawmakers.

AMPAC can give valuable early money (called seed money) to candidates, money which allows the candidate an opportunity to get his campaign going. Early money enables the candidate to reach the potential small contributor to his campaign.

AMPAC provides the medical community with recognition among political party leaders.

Medical political action as an ongoing program provides medicine with continuity in its legislative and political efforts.

AMPAC is bipartisan.

AMPAC's activities are two-fold: contribute to candidates for Congress and build local physician volunteer campaign organizations.

AMPAC helps challengers win in the current incumbent-oriented political climate.

AMPAC is neither a left wing nor a right wing organization.

AMPAC provides political effectiveness training for its members.

AMPAC and other political action committees can give $5,000 per election in federal campaigns, while individuals are limited to $1,000 per election, which gives the PACs more political potential than ever before.

WATCH OUT FOR PUBLIC FINANCING

In a December 15 press conference at the Capitol, Senators Kennedy (D) of Massachusetts, Clark (D) of Iowa and Mathias (R) of Maryland and Representatives Udall (D) of Arizona and Anderson (R) of Illinois issued a statement of principles supporting existing campaign reforms and called for a strong legislative momentum to extend public financing to Senate and House races in 1978 campaigns. Major goals of the public financing system, they indicated, are to curb special interest group giving and maintain overall citizen involvement in congressional races. They also want to reexamine the current law's provisions permitting special interest donations of up to five times the maximum individual political contribution limit.

NEW CAMPAIGN 'REFORM' COMPARED TO PROHIBITION FOLLY

An article in Nation's Business (January 1977) compares the Congress' attempt at campaign reform (Federal Election Campaign Act of 1971, Amendments of 1974 and 1976) to the nation's Prohibition Laws. Said author George D. Webster, "The failure of the 'noble experiment' of the Eighteenth Amendment should never be forgotten. Emphasizing that integrity and morality could not be legislated, Franklin Roosevelt spearheaded the repeal of Prohibition." Webster said, "Laws cannot change the hearts, minds, souls or consciences of human beings."

According to Webster, favors are done or relief is granted in the government for many reasons, but most are done for the taxpayer simply because the taxpayer is entitled to them as a citizen.

For copies of this article, write AMPAC, Post Office Box 4449, Chicago, Illinois 60680.

PREVENTING PROFESSIONAL ASSAULT

Congressman Paul Simon (D-24) of Illinois gave the following four ways to prevent assaults on your profession at the AMA's recent National Leadership Conference:

1. The public must perceive that you are not abusing the privileges of your profession.
2. The public must perceive that you care about the public, not just your own economic interests.
3. You must strive for a higher ethic than the public imposes upon you.
4. You must look at the long range picture and become a leader in the progress of your profession. Don't live from crisis to crisis, but think of the long range goal of improving the society as a whole.

This advice is especially applicable to the medical and political professions.

THE AMPAC BOARD OF DIRE

Meet the AMPAC Boar

Nine physicians and one physician's s American Medical Political Action Con members are appointed for one-year te Board of Trustees. AMPAC Board mem an AMPAC Board member agrees to be like this: five Board members a year, on take at least two days, including travel decisions; extensive reading time to ke ances at AMA and state society funct presentations to state PACs, appearan variety of other time consuming duties, his practice of medicine.



Edgar T. Beddingfield, Jr., M.D.,
Wilson, North Carolina,
Family Practice,
Occupational Medicine



Rex E. Kenyon, M.D., Chairman,
Oklahoma City, Oklahoma,
Pathology



Mrs. John M. Chenault,
Decatur, Alabama,
Auxiliary Liaison, Physician's Wife



Michael P. Levis, M.D., Secretary,
Pittsburgh, Pennsylvania,
General Surgery



William H. Cooper, M.D.,
District of Columbia,
Obstetrics and Gynecology

CTORS: WORKING FOR YOU

l of Directors for 1977

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nittee as its Board of Directors. Board
ns (maximum ten terms) by the AMA
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veekends; speaking appearances which
me; conference calls for urgent policy
p current on political affairs; appear-
ns as AMPAC representatives; award
s at political party functions; and a
r which the physician loses time from



John M. Smith, Jr., M.D.,
San Antonio, Texas,
General Practice



W. J. "Jack" Lewis, M.D.
Dayton, Ohio,
Family Practice



Joseph C. Von Thron, M.D.,
Cocoa Beach, Florida,
Family Practice



James C. MacLaggan, M.D.,
San Diego, California,
Pediatrics



George T. Wilkins, M.D.,
Granite City, Illinois,
Pediatrician

BUSINESS IN '76 ELECTIONS

According to a New York Times article (December 19, 1976) business played a significant role in helping elect Congressional candidates in 1976, but had much less influence in the Presidential selection process than in past years.

With only few exceptions, the business community failed to take advantage of a new political weapon provided by the law: the ability to spend unlimited amounts of corporate funds on direct appeals to executives and stockholders on behalf of Presidential or Congressional candidates. Unions, however, had listed expenditures of $875,000 two weeks before the election. $450,000 was for Carter-Mondale; $20,000 against Ford-Dole. These funds must be reported, but the amounts are unlimited.

LABOR: ITS HOLD ON CONGRESS

According to the November 15, 1976, issue of U.S. News and World Report, 268 House members of the total of 435 can be expected to look favorably on labor-backed issues in the new Congress. This represents a net gain of 10 House seats.

In the Senate, 63 Senators out of the total of 100 are expected to look with favor on most labor-backed issues in the new Congress. This represents no net change of Senate seats.

DEMOCRATS WILL CONTROL 1981 REAPPORTIONMENT

According to the American Political Report (Kevin Phillips), Democratic state legislative gains, as well as gubernatorial gains, in recent elections makes it almost certain that the Democrats will control 1981 reapportionment in the majority of big states, and have split control (requiring bargaining) in a few others. The 1978 outcome in governor's races and the state legislatures should signal the approximate shape and impact of 1981 reapportionment.

NATIONAL EDUCATION ASSOCIATION PAC IN 1976 ELECTIONS

In the 1976 elections, the NEA endorsed 323 House candidate; 272 won for a winning percentage of 85%. The NEA endorsed 26 U.S. Senate candidates; 19 were successful for a winning percentage of 74%. The NEA endorsed 349 House and Senate candidates, of which 291 won, for a winning percentage of 84%.

DOCTORS IN POLITICS

Peter Bourne, M.D., a British-born psychiatrist who has been President Carter's closest medical policy adviser for several years, was appointed a special White House assistant, responsible for mental health and drug abuse policies. Dr. Bourne was a key campaign figure for Carter and reportedly was the first Carter adviser to suggest that the former governor make a bid for the presidency.

ELECTION CONTESTS FILED IN U.S. HOUSE

Seven election contests have been filed with the U.S. House of Representatives, five dealing with the general election and two with primary elections. Under House rules, all Members have been seated unconditionally in form, but subject to the outcome of the contests.

Four of the general election contests challenge the accuracy of the vote count and/or cite irregularities in election procedures. The districts, candidates, margins of victory and total votes cast in the election are as follows: Michigan 2nd--Edward C. Pierce against Carl D. Pursell, 337 of 186,449; Illinois 10th--Samuel H. Young against Abner J. Mikva, 258 of 213,496; Texas 22nd--Ron Paul against Bob Gammage, 94 of 192,750 votes; California 4th--Albert Dehr against Robert L. Leggett, 726 of 150,526.

Joann Saunders filed a contest against Richard Kelly who was elected by 132,393 to 91,536 from the 5th District of Florida. She alleges a conspiracy between Kelly and members of the Florida Elections Commission who, she charges, released "erroneous" information that Saunders had not filed a financial disclosure report required by Florida election law.

James A. Moreau's primary election contest against Richard Tonry for the 1st District of Louisiana is based upon allegations of widespread vote fraud in the run-off primary election. Tonry won the run-off by 184 votes and then defeated his Republican opponent in November by 5,021 votes.

Elsa Hill and Felix J. Pamlasigui, Democratic primary candidates, filed a contest against William L. Clay in the 1st District of Missouri based primarily upon ballot format irregularities and illegal voter assistance at the polls in the primary. Clay won that primary by a margin of more than 10-1 over both of his opponents.

"WHY ASSOCIATIONS NEED TO ORGANIZE FOR POLITICAL ACTION"

"Politicans are always conscious of two events: the last election and the next election. Political people categorize everyone they deal with in very elementary terms: Group A: Those who can help or have helped me get elected; Group B: Those who could cause me to be defeated; and Group C: Everyone else (and they don't count)."

This and other political wisdom is found in the Association Management (January 1977) magazine published by The American Society of Association Executives in a Viewpoint article entitled "Why Associations Need To Organize For Political Action".

The article says that check writing in politics is not enough. Members of an association must provide candidates with experienced, competent campaign personnel as volunteers. "The political boss whose power was based on his ability to deliver the third ward has been replaced by the semi-professional political leader who can mobilize and manage a team of competent specialists who are researchers, publicity pros, media experts, computer and direct mail experts, field organizers, schedulers, event planners, writers and so on. These are the people who influence the outcome of elections today."

Much more of value is contained in this excellent four-page article. Write for copies at AMPAC, Post Office Box 4449, Chicago, Illinois 60680.

MAKEUP OF 95th CONGRESS

According to information published in U.S. News and World Report (Jan. 10, 1977), the 95th Congress has more lawyers than any other occupation, more men than women, more Democrats than Republicans, and more Protestants than other faiths. None of these facts is surprising.

Party: In the U.S. House, there are 289 Democrats (three Democratic vacancies) and 143 Republicans; in the U.S. Senate there are 61 Democrats, 38 Republicans and one Independent.

Sex: In the House there are 418 men and 17 women; in the Senate there are 100 men and no women.

Age: In the House the youngest member is 27, the oldest 77 and the average age is 49. In the Senate the youngest member is 34, the oldest 80 and the average age 54.

Religion: In the House there are 255 Protestants, 107 Catholics, 18 Jews, four Mormons, and 51 others. In the Senate, there are 69 Protestants, 12 Catholics, five Jews, three Mormons and 11 others.

Profession: In the House there are 215 lawyers, 81 businessmen and bankers, 45 educators, 14 farmers, 22 career government officials, 24 journalists and communicators; two physicians, one veterinarian, six workers and skilled tradesmen and 25 others. In the Senate there are 65 lawyers, 13 businessmen and bankers, six educators, six farmers, four journalists and communicators, one veterinarian, two geologists, and three others.

Ethnic: In the House there are 17 Blacks, two Orientals and four Spanish; in the Senate there is one Black, three Orientals and no Spanish.

DO YOU HAVE YOUR BLUE PIN?

BLUE is the color of this year's AMPAC sustaining pins. Those medical leaders you see wearing the blue, with gold 99+ pins are showing their commitment to medical political action by being early and generous contributors to AMPAC and their state PAC. Sustaining memberships in AMPAC are $50 and usually an equal amount to the state PAC. Become a 1977 sustaining member now.

He who knows not that he knows not is a fool;

he who knows that he knows not, follow him;

he is a wise man.

Ex. #193

JUN 24 1977

ArMPAC
Arizona Medical Political Action Committee
810 West Bethany Home Road Phoenix, Arizona 85013

Bill:
Do we have such?
(N)

June 22, 1977

Mr. Thomas C. Norton
Political Education Coordinator
American Medical Political Action Committee
P.O. Box 4449
Chicago, Illinois 60680

Dear Tom:

During a recent conversation with our Chairman, Dr. Austin, it was recalled that AMPAC had a "membership film" developed a number of years ago. This was a film on how to develop a membership in a local PAC. I wonder if the film is still available? I would also be interested in any other aids that AMPAC has available to develop membership in a local PAC. It is anticipated that we will be developing a strong membership campaign beginning early in September. Therefore, any aids you have available, I would be interested in reviewing as soon as possible.

I look forward to hearing from you.

Sincerely,

Gary L. Barnett
Associate Executive Director

GLB:ka

8110217775

A3. file

June 28, 1977

Mr. Gary L. Barnett
ArMPAC
810 W. Bethany Rd.
Phoenix, AZ 85013

Dear Gary:

Thanks for the letter of June 22. Sorry I haven't gotten back to you quicker on this, but it took a bit to get th the bottom of our audio-visual situation.

In a nutshell, the stuff we have is dated to say the least. Most of it could be submitted for consideration in a "That's the Way We Were" competition, or more likely, offered as an item of nostalgia at a local garage sale.

In fact, so much haschanged since this piece was produced, I would really be reluctant to use it. To date, no plans have been made to create another similar piece, mainly because of costs and the flux in election laws.

What I can offer then is somewhat limited, but I imagineiis better in many ways. As you know, our Board members and "pro's" with the PAC pitch. Would you be interested in having a Board member make a series of meetings over, say, a three day period? If so, let me know and I'd be glad to make any of the arrangements. Three or four of these physicians are particularly effective speakers and I'm sure would lend an interesting dimension to whatever membership situation you might be considering.

Looking forward to hearing from you on this shortly. Early September, as you mention, would be fine at this end.

With best wishes,

Thomas C. Norton
Political Education Coordinator

TCN/jn

Ex #194

8102271773

PROPOSED 1978 MEMBERSHIP CAMPAIGN FOR MINNPAC

February 17, 1978

PROPOSED 1978 MEMBERSHIP CAMPAIGN FOR MINNPAC

Board of Directors

It is the responsibility of the Board of Directors of MINNPAC to plan in detail and to execute fully a membership drive whose goal it is to maximize the number of Minnesota physicians and their spouses who support MINNPAC.

General Overview

The thrust of the 1978 drive will include the following:

A) Major organizational and solicitation efforts will be focused in Minnesota communities of over 10,000 population.

B) It shall be a stated primary goal to solicit physicians personally, or as a second best system over the telephone.

C) The organizational structure shall be oriented toward hospital units. In cases where a physician and/or an administrator accepts responsibility for in-clinic solicitation, members of that group will not be solicited at their hospital.

D) The Auxiliary shall be viewed and used as a primary source of person-power both to organize and to solicit.

E) Elements of all successful fund drives shall be addressed in this program, including:

1. A communications plan
2. A solicitor motivation and training plan
3. A detailed time table
4. Goals
5. Recognition and rewards plan
6. A budget
7. A materials plan
8. A specific solicitation plan
9. A clean-up plan

Specific Plans

A) Organization Plan

1. Each major hospital within any city of 10,000 or more shall be designated a solicitation site.

*a. There are ___ cities in Minnesota of over 10,000 people.

*b. There are a total of ___ major hospitals in these cities.

*c. These hospitals have an estimated mutually exclusive physician staff estimated at ___.

*Information to be obtained later

3 1 2 1 2 7 1 7 7 2

2. For planning purposes, we will assume that a solicitation "team" (usually two members of the Auxiliary) can assume responsibility for soliciting between 15 and 25 physicians over a 2 - 3 day solicitation period. On this basis, we will need approximately ___ teams to solicit adequately our primary targets.

3. Each target hospital shall have a designated "Lead Team" (ideally a physician and a spouse) who shall have responsibility for organizing and implementing the actual solicitation.

4. The Auxiliary leadership in each trustee district shall be responsible for recruiting and organizing the "Lead Teams" for each of the target hospitals in their districts.

5. The Board of MINNPAC shall be responsible for recruiting the individuals who assume the responsibility for each trustee district.

6. Supply list of MINNPAC members to "Lead Team".

7. "Lead Team" should meet with Chief of Staff and Administrator to explain plan and secure permission.

B) Solicitation Plan

1. A "call card" shall be completed for each target M.D., including name, hospital, city, and prior contribution history, at the state level.

2. These cards are to be returned after the drive (with comments) whether a contribution was secured or not.

3. The cards, organized by hospital, will be transmitted to the "Lead Team" of the hospital for review, distribution, and solicitation.

4. The solicitors, on the days designated, will man appropriate positions at their hospitals, will seek out their prospects as necessary, will ask for the contribution.

5. Appropriate comments should be written on the cards, and the cards and contributions should be returned to the "Lead Team" for transmittal back to State headquarters.

6. On cards where no contact was made, the home phone number of the physician should be included for later followup, as well as the hospital phone number.

7. Appropriate instructions, materials, brochures, etc., shall accompany the cards.

C) Clean-up Plan

1. All cards are supposed to be returned to State headquarters.

2. Cards with a contribution, or who indicate a "refused to contribute", or who indicate deceased, moved, etc., will be crossed off the master list.

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3. All other prospects will be solicited over the telephone, either by a volunteer M.D. or by a volunteer or paid solicitor who says, "Hello, Dr. Jones, this is so and so. I'm calling at the request of Dr. Chet Anderson about a contribution to MINNPAC, etc., etc.", or words to that effect.

4. A statewide WATTS line will be leased for a one week to one month period for this purpose.

5. In the event there is time available, calls will also be made to physicians who practice in communities of under 10,000. A separate prospect list with phone numbers will be prepared at the state level.

D) Solicitor Motivation and Training Plan

1. It should be recognized that many solicitors feel quite a high degree of "call reluctance". They feel hesitant about asking for the contribution. The only answer to this is adequate motivation, good training, clean, clear materials, and sufficient communications.

2. Ideally, every solicitor will attend a training session to learn:

   .... about MINNPAC
   .... about the drive
   .... how to solicit
   .... how to answer objections
   .... how to use the materials

3. Training sessions will be conducted in each city or, if not feasible, in at least 12 cities plus the Twin Cities, at the rate of three per day, breakfast, lunch, and dinner.

4. Jim Rosevear and Jim Sova will be state staff, responsible for planning and executing the training sessions.

5. A one-hour presentation shall be developed and executed, and before final implementation shall be presented to the MINNPAC Board for critiquing.

E) Communications Plan

1. A "MINNPAC Campaign Memo" shall be mailed to all volunteers recruited at least four times during the campaign, with a final report also sent.

2. The "MCM" will contain basic information on the campaign, ideas, motivational concepts and words, results to date, thank yous, recognition items, etc. Responsibility for its writing will rest with Jim Kosmo in consultation with MINNPAC leadership. Responsibility for production and mailing will rest with Marilyn MacQueen.

3 1 0 1 2 7 1 7 3 1

3. A letter from Dr. Whitesell, Dr. Frey, and Dr. Anderson urging participation and alerting them to the solicitation will be sent to all prospects about 10 days prior to solicitation. This letter will be written by Jim Kosmo, and mailed by Marilyn MacQueen.

F) Materials Plan

The following materials shall be designed and used:

1. A prospect card
2. A large envelope with instructions printed on it to hold prospect cards (up to 25)
3. A separate instruction sheet for "Lead Teams"
4. A special logo stationery to send out the "MGM" to solicitors
5. A special logo stationery for sending the pre-solicitation letter to physicians
6. A pre-addressed return envelope to send back cards and checks to state headquarters
7. A special letter to go out to physicians who agree to pay through phone solicitation, and a return envelope to accompany it
8. A tally sheet to be returned with cards indicating name, dollars, billing, etc.
9. Special name tags for solicitors

G) Goals

1. A realistic, attainable statewide goal will be set by the Board. This will probably involve an increase of 30 - 40% above the best results ever previously achieved.
2. County goals (or perhaps where appropriate, Medical Society goals) will be established based on history and the number of physicians in the target hospitals. These goals will cumulatively exceed the state goal by 10 - 15%.
3. These goals will be communicated to all M.D. leadership down to and including county level, and to all solicitors, lead teams, etc.
4. Results attained will be published and used statewide with a clear stress on positive but without wholly avoiding poor results. The "MGM", the final report, and any other state medical publication available, will carry results.

H) Recognition and Rewards Plan

1. A competitive spirit among and between appropriate units will be fostered.
2. Units will be classified into various categories including:
   a. Hospitals with under 25 prospects

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b. Hospitals with 25 - 50 prospects
c. Hospitals with over 50 prospects
d. Counties with under 50 prospects
e. Counties with 50 - 150 prospects
f. Counties with over 150 prospects

3. Lead Teams, County Presidents, and others will be appropriately recognized for reaching or exceeding quotas in their units.

4. All solicitors will be named and thanked in the final report.

5. A grand prize will be awarded to the best performing unit (a value of not over $50 - $100) with an abundance of accolades at meetings, in communications, etc.

I) Timetable

On February 22nd

Review of proposal
Revision as necessary
Adoption, if possible, by Board

By March 22nd

Coordination and acceptance by Auxiliary
Coordination and acceptance by MMA
Determination of cities
Determination of hospitals
Determination of goals
Determination of rewards
Design of all materials

By April 22nd

All materials printed
All lead teams recruited

By May 22nd

All prospect cards completed
1st MCM sent
All solicitors recruited

By June 22nd

2nd MCM sent
All training sessions conducted
All prospect cards and materials distributed

During June 23 - July 3

Complete solicitations

By July 22nd

3rd MCM report
Clean-up campaign
Assess and review
Determine new efforts

3 1 0 2 7 4 7 3 3

J) Budget

Materials	$ 2000
Telephone	1500
Travel	300
Lodging and Meals	700
Mailing and Communications	500
Rewards	200
Other	800
TOTAL	$ 6000

8102271734

Ex #195

AMPAC

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

North Michigan Avenue, Chicago, Illinois 60611, AREA CODE: 312 644-1585

April 19, 1974

Ms. Lynn Pearson
Medical Association of
Georgia
938 Peachtree Street, N.E.
Atlanta, Georgia 30309

Dear Lynn:

Be of brave heart -- you are not alone!

It was a pleasure to meet you on the telephone yesterday, and to find that there is someone who is going to be riding herd on all the GAMPAC details. I am sure that once you get into this area you will like it alot. Be assured that we will help you in anyway we can. Call anytime you have a question. My home telephone number is . I work by the year and it doesn't make any difference to me if you call me weekends or at night or at any other time. I do travel a bit and if I am not here my secretary will know where I am and I'll get back to you within the day.

I have attached what will appear to be a staggering amount of information to absorb. Don't plan on absorbing it. Just mark it up so you know where to find the answers and go back again and review it when you need it.

I suggest that you start by reading the series of memorandums to State Pac Treasurers. Begin in chronological order and read forward since some of the information and some of the instructions do change from time to time.

Every time anything comes up that we feel that all state pac treasurers and staff should hear about, we do write a memorandum, and if you keep them on file you might find them useful for reference purposes. Our attorney reviews all of these before they go out.

Next, I suggest that you read the materials printed by the Office of the Clerk of the U.S. House of Representatives. Supposedly the U.S. House of Representatives and the Senate have exactly the same rules and forms. Forms differ only at one question and that is Question 3A and 4B in the Statement of Organization.

81127735

Once you establish a system you will not find it difficult to keep up to date.

MEMBERSHIP RECORDS

The law requires you to keep membership records for several years, and to keep them in such a way that you can at a moment's notice tell who is a member of GAMPAC. Further, you have to be in a position to know when a person has contributed twice since you must be able to add total contributions together.

If you could get all the members of the Georgia Medical Association on 3 x 5 cards through the addressograph method, I would use this as a base file. Every time some member joins I would pull his card and indicate the date he joins and the amount that he contributed. I would take the precaution of showing both the GAMPAC and the AMPAC contribution separately, since at some later time you might be confused. I would pull this card and start a separate GAMPAC membership file. You will have to add to this file the physician's wives that join. It would be great if you could have one physician wife for every physician that joins. This does wonderful things to membership figures.

At the end of the year you will have to store this list in order to keep it in compliance with the law. You will, however, have monthly IBM tabulations from AMPAC which will show those persons from Georgia that have joined AMPAC. If you find it easier to add to this list those persons who have joined just GAMPAC, then you can keep the IBM tabulation in lieu of the card as far as the government is concerned. These records should tally with the financial records, of course.

SUGGESTED FINANCIAL RECORDS

I have attached a large columnar sheet with suggested headings for the books you might set up. It is necessary for you to record all of the membership contributions for both GAMPAC and AMPAC, but you only need to itemize those for which GAMPAC keeps over $100.00. Let's say for example that 25 doctors join GAMPAC and AMPAC for a total of $30.00 each. That would mean that you had received $500.00 on a specific day for both GAMPAC and AMPAC membership. Let's say that an additional two doctors sent in $155.00 for both GAMPAC and AMPAC, and that you sent AMPAC $50.00 and kept $105.00 for GAMPAC. The only part that you would have to itemize would be the $105.00 for each of the doctors. The total of $210.00 (2 times $105.00) should be entered in the first receipt column -- (part 1 - A) and you should have attached or be able in some way to identify the two physicians that must be itemized on Schedule A.

All the balance of the money that you receive should be shown in the second column -- (Part 1-B unitemized). It would be a good thing, however, to have these entries tally with your deposit sheet and have an itemized membership listing attached to a copy of your deposit, so you know exactly who the money is for.

The receipt column -- (Part 5) should be used for Transfers In. To my knowledge the only time you would use this column is when AMPAC sends money to GAMPAC for candidate support. You should deposit AMPAC funds to your account and enter it as a receipt in this column.

From our conversation on the telephone, I don't think you'll need any expenditure column except Part 10 -- Transfers Out. As I understand it, the only expenditures made from your fund are for the funds sent to AMPAC and those sent to candidates for candidate supporting activity. I have added the Part 9A and B merely because its "other", and you can throw almost anything else in this general category. You only need itemize in Part 9 if the amount spent is over $100.00.

If you keep your books in this way, when it is necessary for you to close the books before a primary or a primary run-off, or for quarterly reports, all you have to do is draw a line directly across the page, add up the columns since the last report, put in sub totals and your report is virtually prepared. You can use your description to help you fill out the various schedules that are necessary when certain items must be itemized.

STATEMENT OF ORGANIZATION AND AMENDMENTS

I am sure that Statements of Organization were filed for GAMPAC when the law went into effect in 1972. You should have both a House and a Senate Identification number, since you have to put this number on all your sheets. If you do not have a number then you have not filed and it is important that you file for both the House and the Senate. You must include this Identification number on all of your reports and your amendments.

Your Statement of Organization must be amended everytime there is a change in the GAMPAC Board. It should also be amended anytime GAMPAC supports a candidate. If you support a candidate for the House, you amend your House form at Question 4A and the Senate form at Question 4B. If you become involved in a Senate race then you must amend the Senate form at Question 4A and the House form at Question 4B.

more -

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Ms. Lynn Pearson
April 19, 1974

The enclosed materials from the Office of the Clerk includes a copy of the law. More importantly, however, is the Manual of Regulations and Accounting Instructions. This is a new one and is dated January 1974. If you have an old one around throw it away.

In addition to the Quarterly Report you must file 5 and 15 day reports preceding your primary, your primary run-off and the general election. These dates are marked on the sheet from the Clerk of the House, entitled "1974 Election Dates".

As you go through all this stuff I am sure that many questions will come to mind. Just write them down and give me a call and we'll talk them over until you are comfortable.

Good luck.

Sincerely,

Lee Ann

Mrs. Lee Ann Elliott
Associate Executive Director

LAE:tms

Enclosed

cc: Tom Sawyer

8120173

Ex. #196

FEDERAL ELECTION LAW CONFERENCE

SATURDAY, OCTOBER 2, 1976

HYATT REGENCY O'HARE HOTEL

CHICAGO, ILLINOIS

AMPAC, P. O. Box 4449, Chicago, Illinois, 312/644-1585

81102747339

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JOINT FUND RAISING

The subject of joint fund raising follows the discussion of affiliation and connection quite logically and naturally.

The proposed FEC regulations are quite specific concerning the solicitation of funds for separate segregated funds established by membership organizations.

First of all, the regulations permit membership organizations or their separate segregated funds to solicit contributions to the fund from members of the connected organization. (114.7(a)p.60).

There is no limitation upon the number of times a membership organization may solicit its members (114.7(e)p.60).

There is no limitation on the method of solicitation or the method of facilitating the making of voluntary contributions which may be used. (114.7(f)p.60).

There is a limitation on soliciting by separate segregated funds in the area of communications. The regulations indicate that a separate segregated fund may, using voluntary contributions, communicate with the general public, except that the communication may not solicit contributions to the separate segregated fund established by a membership organization. (114.5(i)p.59).

Citations are to Sections of the proposed FEC Regulations published in the Federal Register, August 25, 1976. Page numbers are the last two digits of the actual page numbers.

more -

But the regulations do indicate that a separate segregated fund may accept contributions from anyone unless the donor is specifically prohibited from making any political contribution. (114.5(j)p.59). Such prohibited donors include single proprietors of corporate federal contractors, or foreign citizens.

The guidelines that I have just described deal with a single segregated fund established by a membership organization.

The question as to whether two separate segregated funds can solicit memberships jointly is the topic under consideration.

In the discussion of affiliated committees it is plainly stated that there is no limit on transfers between political committees of the funds raised through joint fund raising. This same lack of limitation on the transfer of funds between committees of the funds raised jointly is included in the discussion of transfers. (110.3(a)(1)(iii)(E) and 110.3(a)(2)(i)p.49).

When two separate segregated funds formed by two distinct and separate membership associations join together in a joint fund raising project there must, of necessity, be a meeting of minds as to what is permissable and what must be done in order to obey the law.

more -

Joint Fund Raising

Within the regulations that we are discussing there are some very definite requirements as to what must be included in any fund raising solicitation, either singly or jointly. It is extremely important that a joint fund raising solicitation meet the needs of both organizations when the solicitation is prepared.

For purposes of the examples of required notices on solicitations let us suppose that there was an organization called the Zanzibar Medical Association.

If the Zanzibar Medical Association formed ZAP-PAC and joined AMPAC in a joint fund raising solicitation, the following notice should appear everytime funds are requested on the face of the solicitation:

"A copy of ZAP-PAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C., (102.13)p.40) and 110.11(c)p.52)." Please note that nouns and verbs are plural.

This means that if an article soliciting contributions appears in a medical society journal the notice must appear on the article.

Joint Fund Raising

If there is an ad in a journal the notice must also appear. If the solicitation is included in a letter the notice must appear on the letter. This notice is needed with such regularity that it is printed on the bottom of AMPAC letterhead and is included on every AMPAC publication whether there is a solicitation for a contribution or not.

The following notices must be included in both oral or written solicitations but need not appear on the face of the solicitation:

If you suggest a contribution amount you must state that the contribution guidelines are merely suggestions and that the person being solicited is free to contribute more or less than the guidelines suggest. (114.5(a)(2)p.58).

Further, it must be indicated that neither the Zanzibar Medical Association or the American Medical Association will favor or disadvantage the contributor by reason of the amount of the contribution or whether or not the contributor decides to make a contribution. (114.5(a)(2)p.58).

Also required is the statement as to the political purpose of the fund. (114.5(a)(3)p.58).

Joint Fund Raising

Contributors must be notified that their contributions are subject to individual, multi-candidate and annual contribution limitations. (102.6(a)(2).

The person being solicited must be informed of his right to refuse to contribute without fear of reprisal. (114.5(a)(4)p.58).

And, because the regulations say repeatedly that corporate contributions are prohibited, a membership solicitation should stress that contributions should be written on a personal check. This is particularly important where a large number of professional corporations exist.

And lastly, only the contributions to very restricted types of political committees are tax deductible. Contributions to AMPAC are not deductible. Many people feel that a potential contributor should be warned that a political contribution to AMPAC is not tax deductible.

These regulations could be carried to ridiculous lengths. Lets go back to ZAP-PAC and consider a case where buttons were printed which said: "Join ZAP-PAC $10 -- Join AMPAC $10".

The following language would satisfy the notice requirements if it accompanied the pin:

Joint Fund Raising

"A copy of ZAP-PAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C.

Contribution guidelines are merely suggestions. You are free to contribute more or less than the guidelines suggest. The American Medical Association nor the Zanzibar Medical Association will favor or disadvantage you by reason of the amount of your contribution or if you decide not to contribute.

The purpose of the fund is to support either federal, state or local candidates for public office.

It is your right to refuse to contribute without fear of reprisal.

All contributions to ZAP-PAC and AMPAC are subject to individual, multi-candidate, and annual contribution limitations.

Corporate contributions are prohibited. ZAP-PAC and AMPAC voluntary political contributions should be written on a personal check.

ZAP-PAC and AMPAC are separate multi-purpose political organizations, thus, contributions are not tax deductible".

Joint Fund Raising

Counsel has written an excellent opinion on the subject of solicitation of joint membership contributions and has shortened these ridiculous notice requirements into a succinct paragraph which should be incorporated anytime contributions to separate segregated funds are solicited jointly with AMPAC.

The paragraph we believe must be included when soliciting jointly with AMPAC is as follows:

"If your practice is incorporated, ZAP-PAC and AMPAC voluntary political contributions should be written on a personal check. Contributions are not limited to the suggested amount. Neither the AMA nor the ZMA will favor or disadvantage anyone based on the amounts of or failure to make PAC contributions. Copies of ZAP-PAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC regulations, sections 110.1, 110.2, and 110.5. (Federal regulations require this notice)."

Similar statements are required for <u>all</u> solicitations by PAC's whether singly or jointly.

more -

Joint Fund Raising

Counsel's opinion on the subject of solicitation of joint membership and this suggested paragraph is included in your book under Tab D.

Also included under Tab D is this suggested paragraph set in very small type to give you an idea of the amount of room necessary to print the succinct language. Blank spaces are included so that the appropriate PAC or membership organization abbreviation can be inserted.

Also included under Tab D is a recent opinion of counsel on the subject of the tax deductibility of AMPAC funds.

Membership solicitation plans are already being made by many societies and associations for 1977. It is essential that the solictation programs include all the required notices. We would appreciate the opportunity to work with you in the preparation of these notices since we share a joint responsibility when joint fund raising efforts are made.

AMERICAN MEDICAL ASSOCIATION

535 NORTH DEARBORN STREET • CHICAGO, ILLINOIS 60610 • PHONE (312) 751-6000 • TWX 910-221-0300

September 9, 1976

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Mr. William L. Watson
AMPAC
Post Office Box 4449
Chicago, Illinois 60680

Re: Solicitation of Joint Membership Contributions

Dear Bill:

The Federal Election Campaign Act of 1971 and its 1974 and 1976 amendments, and the Federal Election Commission's regulations which it sent to Congress on August 4, outline the requirements which must be adhered to when AMPAC solicits contributions.

The Act requires that each political committee include on the face or front page of all literature and advertisements soliciting contributions the following notice (2 USC 435).

> "A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C."

Also, in 2 USC 441b(b)(3)(B) and (C) the Act provides that

> "(3) It shall be unlawful...
> (B) For any person soliciting an employee for a contribution to such a fund to fail to inform such employee of the political purposes of such fund at the time of such solicitation; and
> (C) For any person soliciting an employee for a contribution to such a fund to fail to inform such employee, at the time of such solicitation, of his right to refuse to so contribute without any reprisal."

Since there are prohibitions against corporate contributions to all federal candidates and, in some states, to state candidates, I suggest that all joint membership solicitations include the words "If your practice is incorporated, PAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK," or the equivalent. Of course, in those states where state PACs may lawfully receive and utilize corporate contributions, only AMPAC needs to be included in this sentence.

To assist AMPAC in complying with the requirements of this law, I have developed the following statement for use by AMPAC when solicitations (including joint solicitations) are made.

> If your practice is incorporated, _PAC and AMPAC voluntary political contributions should be written on a personal check. A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

Further, Section 114.5(a) of the FEC regulations contains additional requirements concerning the solicitation of funds by PACs. These requirements include the following.

> "(2) A guideline for contributions may be suggested by a corporation...or a separate segregated fund of either, provided that the person soliciting or the solicitation informs the person being solicited--
> (i) that the guidelines are merely suggestions; and
> (ii) that the individual is free to contribute more or less than the guidelines suggested and the corporation...will not favor or disadvantage anyone by reason of the amount of their contribution or their decision not to contribute.
> A corporation...or separate segregated fund... may not enforce any guideline for contributions.
>
> (3) Any person soliciting...a member for a contribution to the separate segregated fund must inform such...member of the political purposes of the fund at the time of the solicitation.
>
> (4) Any persons soliciting...a member for a contribution to a separate segregated fund must inform the...member at the time of such solicitation, of his or her right to refuse to so contribute without any reprisal.

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> (5) Any written solicitation for a contribution to a separate segregated fund which is addressed to...a member must contain statements which comply with the requirements of subsections 3 & 4, and if a guideline is suggested, statements which comply with the requirements of subsection 2."

Section 114.5(c)(1) of the FEC regulations provides in part the following.

> "(1) A separate segregated fund established by a...membership organization... may provide that persons who contribute a certain amount to its separate segregated fund will become 'members' of its separate segregated fund, so long as
> (i) the fund accepts contributions of all amounts...."

These regulations prohibit a PAC from refusing to accept less than a certain amount from those who wish to contribute. However, PACs may still issue PAC memberships based upon the receipt of a minimum contribution since the prohibition on discriminatory practices is directed against membership organizations (e.g. AMA), not against the PACs.

To meet the requirements of this subsection, the following statement, or one similar to it, should be included on all joint solicitations.

> "Contributions are not limited to the suggested amount. Neither the AMA nor the (_____ Society) will favor or disadvantage anyone based upon the amount of or failure to make a PAC contribution.

I recommend that the words "political contribution" or their equivalent and the word "voluntary" or its equilavent be included in all solicitations to meet the requirements of subsections (3), (4) and (5). Also, I recommend that all joint solicitations show the committees for which they are intended. No PAC should solicit AMPAC memberships without informing the potential AMPAC members that the solicitation is for AMPAC.

Also, Section 102.6 provides in part as follows:

"(a)(2) Any political committee which has solicited or received contributions for or on behalf of, or made expenditures or transfers to or on behalf of, any candidate for Federal office shall either--

(i) Establish a separate Federal campaign committee which shall register as a political committee. The Federal campaign committee shall establish a segregated Federal account in either a National or State bank; or

(ii) Establish a single committee with a single account to make contributions to Federal and non-Federal candidates, but only if all contributions received are permissible under the Act, and all contributions are informed that all contributions are subject to the limitations of Sections 110.1, 110.2 and 110.5.

(b) The accounts and committees in (a)(2)(i) and (ii) above--may not receive contributions other than contributions designed for the Federal committee or account, contributions received as a result of a solicitation which expressly states that the contribution will be used for Federal elections, or contributions from contributors who are informed that all contributions are subject to the limitations of Section 110.1, 110.2 and 110.5...."

To meet the requirements of this Section, the following statement, or one similar to it, should be included in all solicitations.

Contributions subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5.

A suggested paragraph which incorporates all the above recommendations follows.

If your practice is incorporated, _PAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the

(_____ Society) will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of _PAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice).

As discussed in the second paragraph of this letter, only the sentence relating to the filing of PAC reports must be placed on the face or front page of a solicitation (2 USC 435). All other required information may be communicated in other ways (e.g. back side of solicitation).

These recommendations are based on the regulations issued by the FEC which were sent to Congress on August 3. Under the law Congress has 30 legislative days to review and, if either house so votes, disapprove these regulations. If these provisions are not disapproved within this 30 day period, they become effective and are enforceable by the FEC. AMPAC must insist that the law and regulations, if they go into effect, be adhered to when AMPAC conducts joint fund raising efforts with others.

Sincerely,

Donald P. Wilcox

DPW:mt

If your practice is incorporated, PAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the society will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of PAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice).

Reduced

If your practice is incorporated, PAC and AMPAC voluntary political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. Neither the AMA nor the society will favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions.
Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2 and 110.5. (Federal regulations require this notice).

Reduced

Copies of PAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C.

Reduced

After filling in the blank spaces as they apply to your group, your local printer can reduce the original to 30% of this size to be reproduced on any literature soliciting contributions. Sample is reduced to 30%.

Ex #197

SECOND ANNUAL FEDERAL ELECTION LAW CONFERENCE

April 8, 1978

Hyatt Regency O'Hare

Chicago, Illinois

PROCEEDINGS

1. Welcome -- Opening Remarks

2. Election Law Update
   Donald Wilcox, Esq.

3. Effective PAC Language
   Lee Ann Elliott

4. Joint Fund Raising Techniques
   Pete Lauer

5. Reporting -- Accounting Procedures
   Lee Ann Elliott

6. What Parties Can Do For Candidates
   Steven Stockmeyer - William Sweeney

7. AMPAC Political Contributions
   Linda Hudson

8. In Kind Contributions and Independent Expenditures
   Donald Wilcox, Esq.
   Lee Ann Elliott
   Roy Pfautch

9. Honorariums
   William Watson

10. FEC Investigative Procedures
    John Lewis Smith, III., Esq.

11. Recent FEC Cases and MUR's
    William Schweitzer, Esq.

12. Other Federal Agency Interest in PAC's
    Donald Wilcox, Esq.

13. Wrap-up

14. Miscellaneous

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REPORTING AND ACCOUNTING PROCEDURES

As a general statement, reports to the Federal Election Commission fall into two main categories. First is the information required to be reported as part of the "Statement of Organization For a Political Committee" (FEC Form I). The second is the information required to be reported as part of "Report of Receipts and Expenditures for a Candidate or Committee Supporting Candidates For Nomination or Election to Federal Office" (FEC Form 3). For practical purposes we will refer to these reports as the Statement of Organization and the Report of Receipts and Expenditures.

STATEMENT OF ORGANIZATION

Let's begin with the Statement of Organization. The current form is designated FEC Form I and is dated July, 1976. This form must be amended within ten days if the information previously filed changes.

Lines 1 through 3 merely identify the Committee making the report and the date of the report.

Line 4 asks if this is an amended statement. Please note the direction contained in question 4. If the form is being used to amend the initial Statement of Organization, it is only necessary to fill in these lines on which there has been a change.

more -

Reporting and Accounting Procedures

This is one of the most frequently disregarded instructions concerning the Statement of Organization.

Line 5 tries to identify the type of Committee making the report. I believe all the political committees represented here today identify themselves as a committee supporting more than one Federal candidate and not a party committee. (box (d)).

Line 6 is in two parts. First, it asks for the names of affiliated and/or connected organizations.

AMPAC has no affiliated organization. We are aware, however, that some of the separate and autonomous political committees with which we raise funds through joint fund-raising efforts may have affiliated organizations. Any affiliation should be reported in this section.

Connected organizations should also be reported in this section. AMPAC reports the American Medical Association as its connected organization. Connected organization means any organization which is not a political committee which directly or indirectly establishes, administers, or financially supports the registering political committee. We are aware that some political committees with which we share joint fund raising activities do not have connected organizations.

more -

Reporting and Accounting Procedures

The second part of question 6 asks for a description of the type of organization the connected organization is. AMPAC indicates that the AMA is a "membership organization" in response to this question.

Line 7 asks for the area, scope, and jurisdiction of the committee. Four sub-questions each need to be answered. Please be aware that the answers to these questions can change from year to year depending upon the activity of a political action committee and the decision of its policymakers. If a political action committee changes its direction or its emphasis, parts of question 7 may need to be amended.

Line 8 asks committees to list by name, address, office sought and party affiliation any candidate for Federal office that the committee is supporting. Please note that question 8(a) is devoted solely to candidates for Federal office.

Line 8(b) asks for the same information for all other candidates that the committee is supporting. This means that every candidate that is supported by a political action committee must be reported under either 8a or 8b.

This report must be amended within ten days if the information changes.

Reporting and Accounting Procedures

This means that you must amend this report within ten days after supporting any candidate either by a cash contribution or an in-kind contribution.

Even the Federal Election Commission would like to discontinue line 8 but it cannot since the gathering of this information is required by the law. This information is of little value since it does not ask for the date of support nor the amount of the support. Also, the Federal Election Commission has no jurisdiction over contributions made to state and local candidates.

Line 9 asks if the political committee is supporting the entire ticket of the party.

Line 10 asks for the name, address and position of the person in possession of committee books and records.

Line 11 asks for the name, address and position of principal officers of the political committee. Every time the composition of the AMPAC Board of Directors changes, or new officers are elected, AMPAC amends its Statement of Organization. We consider all members of the Board principal officers of the Committee.

Line 12 asks if the Committee plans to stay in existence beyond the current calendar year.

more -

Reporting and Accounting Procedures

Line 13 asks what disposition will be made of residual funds in the event the political committee is dissolved. There is no way to anticipate exactly what your choice would be if that happened. We know that Committees who have terminated have been asked by the Federal Election Commission to just tell them how remaining funds have been disposed of.

Line 14 asks for a list of all banks or other depositories in which the Committee deposits funds, holds accounts, rents safety deposit boxes or maintains funds.

Line 15 asks for a list of all election reports required to be filed by a political committee with state or local jurisdictions other than the reports filed with the Secretary of State pursuant to the Federal Election Campaign Act.

You will note that the signature of the Treasurer on the Statement of Organization need not be notarized.

The Statement of Organization, rather than the Report of Receipts and Expenditures, is the biggest nuisance in the entire reporting situation.

In order to make sure that we are prompt in amending this report, we have devised a system which works. Whenever we file an amended report we mark the calendar ten days in advance to remind us when we must file another amendment to this Statement of Organization.

Reporting and Accounting Procedures

When this reminder date arrives, we check the date of the first check written after the last report and set a specific date for the next amendment to be filed. As soon as this report is filed we do the same thing again.

Also, as part of the mental checklist for completing the actions necessary following any meeting of the AMPAC Board, we review the Statement of Organization to see if there is a need to amend it. We are always aware that the actions at the Annual Meeting at the beginning of every year are likely to make it necessary to amend this form.

Now let's move on to the Report of Receipts and Expenditures.

ACCOUNTING RECORDS

If your accounting system for your political account is not tied into the report requirements of the Federal Election Commission then preparation of the Report of Receipts and Expenditures is tedious, unpleasant, and subject to inaccuracy. If the accounting system and the reporting requirements do not match it is very difficult to reconstruct or amend your report if it is necessary to do so. For these reasons we suggest that accounting records follow as closely as possible the detailed summary of Receipts and Expenditures which appear on Page 2 of the FEC Form 3.

Reporting and Accounting Procedures

You will find it helpful to select those items in both the receipt section and the expenditure section which match your activity and set up column headings which are identical to the reporting form.

We find that AMPAC records fit easily onto a 14 column accounting page since we use just a few of the items listed on page 2.

REPORT OF RECEIPTS AND EXPENDITURES

Any political committee which receives contributions or makes expenditures in excess of $1,000 in any calendar quarter during an election year must file Reports of Receipts and Expenditures. If the Committee does not receive or spend $1,000, it may file on FEC Form 3A except that a pre-election, a post-election and the annual report must be filed on Form 3. The Report of Receipts and Expenditures, FEC Form 3, was revised in January 1978. This has been a very closely kept secret. The new form was distributed in March and announced in the FEC's "The Record" in April. The revised form is easily identified by the date January,1978 in the upper left hand corner.

Lines 1 and 2 ask for the identification of the committee filing the report.

more -

Reporting and Accounting Procedures

Line 3 does not seem to be applicable to multicandidate committees.

Following question 3 is a blank to be filled out entitled "year of election".

If the report contains information on contributions to deficit campaigns in prior years, covers the current election year and/or reports on a contribution made for a future election, all applicable years should be inserted.

Line 4 asks that the appropriate box be checked to designate the type of report.

Multicandidate committees must file a Report of Receipts and Expenditures at least eight times for 1978. In addition, to the four quarterly reports, reports must also be filed ten days before and 30 days after the primary in every state in which you make contributions and ten days before and 30 days after the general election. If you contribute in more than two states you may want to ask the FEC for permission to file monthly. It is easier.

It would be a good idea to mark your calendar for the whole year on those dates when you must close your books in preparation for the eight reports.

more -

Reporting and Accounting Procedures

To facilitate accurate reporting, the Federal Election Commission has printed a table of appropriate dates which are in addition to the regular quarterly reports. A copy of this table was printed in the March FEC publication entitled "The Record" and an additional copy will be distributed at this meeting. Be sure that you remember to include the top line which applies to all states as well as the lines applicable to the states in which you make contributions.

Line 5 asks for the dates which the report covers.

Line 6 through 13 are merely summary figures used in other places on this or prior reports.

Page 2 asks for additional details on Receipts and Expenditures. If you have utilized the suggested bookkeeping procedures, these forms are fairly easy to complete. All that is really required is to add up the columns in your accounting records on the closing date and enter the appropriate totals on the correct lines on page 2. In addition, those totals requiring itemization must be typed on the appropriate schedule.

Line 14 requires information on all contributions from individuals.

more -.

Reporting and Accounting Procedures

Since AMPAC participates in joint fund-raising efforts with other political action committees it is important to us that the reporting of contributions be done correctly and systematically. Likewise, it is important to these other political committees for AMPAC to report correctly.

The itemization required for line 14a applies only to funds owned and controlled by the PAC making the report. Itemization is required only for those contributions in excess of $100 which are retained by the political action committee.

Some political action committees itemize all of their contributors regardless of the amount. The Federal Election Commission does not object to receiving all of this information but it does object when contributions of $100 or less are mixed with contributions in excess of $100. Contributions in excess of $100 must be submitted on a separate schedule.

Line 15 requires the itemization on separate forms of all transfers. Transfers are funds owned and controlled by a political action committee or other reporting entity which are given to another political committee. Please be aware of the fact that such transfers are limited to $5,000 in a calendar year.

more -

Reporting and Accounting Procedures

This category is used most often by authorized committees of candidates.

Line 16 asks for the receipt of other income. Again, itemization is required only on income over $100. Income falling within this category might be interest or investment income.

Line 17 requires information on loans and loan repayment. Again, this category is used more frequently by authorized candidate committees than by multicandidate committees.

Line 18 asks for refunds, rebates and returns of deposits. This category, too, is most often used by the authorized committees of candidates rather than by multicandidate committees.

Line 19 is merely the summary of total receipts which is transferred to line 8 in the Summary of Receipts and Expenditures, on Page 1.

Unfortunately, the Federal Election Commission gives political action committees and candidates only five categories in which to report expenditures. These categories do not permit many multicandidate committees to accurately report expenditures.

Reporting and Accounting Procedures

Line 20, Operating Expenditures, is virtually a catch-all category. Expenditures of $100 or less need not be itemized and can be reported as a total on Line 20b. Expenditures in excess of $100 to a single payee during the reporting period or which aggregate in excess of $100 to a single payee during the calendar year, must be itemized on Schedule B and the total entered opposite item 20a.

Schedule B requires an explanation of the "particulars of the expenditures". The instructions suggest that such particulars might be expressed as salary, rent, travel, etc. It is interesting to note that over 80% of AMPAC expenditures in this category are for Federal Income Taxes.

Line 21, Loans, Loan Repayments and Contribution Refunds are seldom used by multicandidate committees.

Line 22, Transfer Out to Political Committees is most frequently used by multicandidate committees.

Most of the political action committees with which AMPAC conducts joint-fundraising efforts report the funds forwarded to AMPAC on Line 22b. These forwarded amounts are itemized on Schedule B.

Reporting and Accounting Procedures

Line 20, Operating Expenditures, is virtually a catch-all category. Expenditures of $100 or less need not be itemized and can be reported as a total on Line 20b. Expenditures in excess of $100 to a single payee during the reporting period or which aggregate in excess of $100 to a single payee during the calendar year, must be itemized on Schedule B and the total entered opposite item 20a.

Schedule B requires an explanation of the "particulars of the expenditures". The instructions suggest that such particulars might be expressed as salary, rent, travel, etc. It is interesting to note that over 80% of AMPAC expenditures in this category are for Federal Income Taxes.

Line 21, Loans, Loan Repayments and Contribution Refunds are seldom used by multicandidate committees.

Line 22, Transfer Out to Political Committees is most frequently used by multicandidate committees.

Most of the political action committees with which AMPAC conducts joint-fundraising efforts report the funds forwarded to AMPAC on Line 22b. These forwarded amounts are itemized on Schedule B.

Reporting and Accounting Procedures

"Particulars of the expenditures" are required on Schedule B. We urge all forwarding committees to use this space to inform the FEC that the reported funds are "funds raised through joint-fund raising efforts". This language reflects exactly the language of the law and the regulations.

Please note also that in-kind contributions made by a political action committee must be itemized on Schedule B and summarized on Line 22c.

The funds that political committees forward to AMPAC are not "transfers" under the law or the regulations since ownership and control does not rest with the forwarding committee. Unfortunately, this is the only category where such funds can be reported.

Line 23 is the summary of the independent expenditures which has been itemized on Schedule E. The discussion of independent expenditures and the use of this schedule will be discussed later.

Line 24 allows for the reporting of coordinated expenditures made by political committees of political parties at the state and local level.

Reporting and Accounting Procedures

Line 25 calls for a summary of total expenditures.

Lines 26 through 31 should be used only by political committees who transfer funds to and from affiliated committees.

While reporting procedures are boring and tiresome they are also important and should be taken seriously since penalties for false reporting are included in the Act. Serious violations of this Act may subject a person to civil or criminal penalties up to three times the dollar value of the relevant contribution or expenditures or $25,000 (whichever is greater), or one year in prison or both.

Ex. #198

Need - put in Membership Billing Form 3 to do Cost

AMPAC

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

Chairman
James C. McClanahan, M.D., San Diego, California
Secretary
Mrs. John M. Connolly, Decatur, Alabama
Gilbert T. Simpkinson, Jr., M.D., Fayetteville, North Carolina
Theodore M. Colonis, M.D., Wytheville, Virginia
Joseph A. Cammarano, M.D., Pawtucket, Rhode Island
Ben B. Harmon, M.D., Oklahoma City, Oklahoma
Maynard P. Lewis, M.D., Pittsburgh, Pennsylvania
W. J. Lewis, M.D., Bremen, Ohio
Jean M. Smith, Jr., M.D., San Antonio, Texas
Eugene C. Van Tassel, M.D., Cross Creek, Florida
Wallace L. Watson, Executive Director and Treasurer
Miss Lee Ann Elliott, Assistant Executive Director-Associate Treasurer

Post Office Box 4449 · Chicago, Illinois 60680 · AREA CODE 312 644-1585

Offices located at 535 North Dear

Rec'd + returned to Lisa

December 16, 1976

Mr.J.Sherwood Williams
Assistant Executive Director,Administration
Medical Association of Georgia
938 Peachtree Street, N.E.
Atlanta, Georgia 30309

Dear Sherwood:

Thank you very much for sending me a copy of the 1977 dues statement that includes GaMPAC and AMPAC memberships. While I understand that the annual dues statements for 1977 have already been sent, if there is any subsequent billing for PAC membership certain other notices should be added. When your dues statement is next printed we hope that you would say "a copy of GaMPAC and AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."

Also, all future bills should indicate that the funds used by GaMPAC and AMPAC are for a political purpose, and that the person has a right to refuse to contribute. The amount indicated is merely a guideline and the individual is free to contribute more or less than the guideline suggests. The notice must also contain the fact that contributions are subject to the limitations of Section 110.1 -- 110.2 and 110.5. These latter things need not appear on the face of the statement but must be included in the mailing.

I have attached an opinion of counsel dated September 9th, 1976 that lists all of the seven requirements which must be included in a joint solicitation. Also included is a printed copy of the suggested paragraph included in the opinion of counsel showing how it can be reduced so it takes very little space.

I hope you and Hoa have a very happy holiday.

Sincerely,

Mrs. Lee Ann Elliott
Associate Executive Director

LAE:ts

Attached

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

Ex. #199

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

at Office Box 4449 · Chicago, Illinois 60680 · AREA CODE 312 644-1585

Offices located at 535 North Dearborn

January 26, 1977

Mrs. Anne Shane Bader
Delaware Medical Political
Action Committee
1925 Lovering Avenue
Wilmington, Delaware 19806

Dear Anne:

Thank you very much for sending us sample copies of the dues billing used for solicitation of members for DELPAC and AMPAC.

Both the law and the regulations require that certain things be present in all solicitations while I realize that it may be too late to change any of the billing forms for 1977, all subsequent billings should make some changes.

First of all, on the line that says DELPAC we would recommend that you also add the word AMPAC since both membership to DELPAC and AMPAC is solicited.

Than the language that is shown at the bottom with the current asterisk should be amended to say, "a copy of DELPAC/AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C.".

There are five additional things which are required and which are incorporated in the suggested paragraph furnished to us by counsel. I have attached his opinion of September 9th as well as a copy of the paragraph in type size showing how it can be reduced to a very small size which would not take more than two small lines on your billing form.

We feel we must point this out since we share a joint responsibility for membership solicitation and our counsel has suggested that we will not fulfill our responsibility unless we correspond with every political action committee on these points.

Bill Watson says hello.

Sincerely,

Mrs. Lee Ann Elliott
Associate Executive Director

LAE:ts
Enclosed

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

Ex. #200

3 1 0 1 0 2 7 1 8 2 3

February 20, 1978

Mr. E. Culver Kidd, III
GAMPAC
938 Peachtree Street, N.E.
Atlanta, Georgia 30309

Dear Rusty:

We have received a copy of the 1978 dues statement that includes GAMPAC and AMPAC membership. In future billings, certain other notices should be added.

On the face or front page the language should read "A copy of GAMPAC/AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C.".

Somewhere on the bill but not necessarily on the front or face should also appear the following: "Contributions are not limited to the suggested amount. Neither the AMA nor the MAG will favor or disadvantage anyone based upon amounts of or failure to make PAC contributions. Contributions are subject to the limitations of FEC regulations, Sections 110.1, 110.2 and 110.5".

Attached is a sample which AMPAC has prepared which contains all of the correct language.

If you have questions on this please do not hesitate to contact the AMPAC office. We feel we must point this out since we share joint responsibility for membership solicitation.

Sincerely,

Ex. # 201

February 21, 1976

Ms. Vicki Cordy
LAMPAC
1700 Josephine Street
New Orleans, Louisiana 70113

Dear Vicki:

Thank you for your letter of February 17th and the copies of the bills which you included. In keeping with our joint fundraising responsibilities, I reviewed the billing which you included.

ORLEANS PARISH

It does show that the contribution is voluntary but it does not include any of the other requirements. Attached is a list of the requirements and suggested language which meets those requirements.

LAFAYETTE PARISH

It does show clearly that the amount solicited includes both NOPAC and LAMPAC membership contributions; it does include the language which must appear on the face or front page (a copy of our reports etc.); it does include that the contribution is voluntary and that checks should be written on personal checks rather than corporate checks. However, it does not state political purpose of the contribution. It does not inform the person of his right to refuse to contribute nor does it say that the amount solicited is merely a guideline. It does not inform the contributor that contributions are subject to the limitations of Sections 110.1, 110.2 and 110.5.

continued -

810227 4824

EAST BATON ROUGE

This joint solicitation meets none of the requirements.

CALCASIEU

This solicitation meets none of the requirements.

RAPIDES

While the bill shows clearly that the amounts solicited includes both AMPAC and LAMPAC, and while it does include the language on the face or front as well as show the contribution as voluntary, it does not meet any of the other requirements.

ST. TAMMANY

The bill shows clearly that the amount solicited includes both AMPAC and LAMPAC contributions but does not meet any of the other requirements.

Vicki, I realize that the various parishes are responsible for these bills. Perhaps you would like copies of the attached joint fundraising requirements sheet to send to these parishes in preparation for printing 1979 bills.

Sincerely,

Linda Hudson
Assistant to the Director

State Shreveport LA '77

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?		✓
3. Does the solicitation sufficiently include the political purpose of the fund?		✓
4. Does the solicitation sufficiently show the contribution is voluntary?		✓
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?		✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?		✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?		✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?		✓

3 1 0 1 0 2 7 1 3 2 5

State Rhode Island

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) report(s) are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?		✓
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?		✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?		✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?		✓
8. Optional: Does the solicitation say "If your corporation is incorporated, ____ PAC [illegible] which should be written on a personal check" or the equivalent?		

3 1 0 1 9 2 7 1 8 2 7

State Calcasieu LA

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	___	✓
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) report(s) are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	___	✓
3. Does the solicitation sufficiently include the political purpose of the fund?	___	✓
4. Does the solicitation sufficiently show the contribution is voluntary?	___	✓
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	___	✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	___	✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	___	✓
8. Optional: Does the solicitation say "if your practice is incorporated, _____ PAC can make voluntary political contributions ... personal check" or the equivalent?	___	✓

8102-7613-3

State FEB 1 4 1978

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	___	✓
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	___	✓
3. Does the solicitation sufficiently include the political purpose of the fund?	___	✓
4. Does the solicitation sufficiently show the contribution is voluntary?	___	✓
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	___	✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	___	✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	___	✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC solicit voluntary political contributions, not deductible as a personal check" or the equivalent?	___	___

81012736829

State Lafayette

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	✓	
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	✓	
3. Does the solicitation sufficiently include the political purpose of the fund?		✓
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?		✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?		✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?		✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC and AMPAC voluntary political contributions should be written on a personal check" or the equivalent?	✓	

8 1 0 1 2 3 1 8 3 0

State [illegible]

Checklist - Requirements for joint fund raising solicitations.

	Yes	No
1. Does the billing show clearly that the amount solicited includes both AMPAC and state PAC membership contributions?	___	✓
2. Does the bill include the following language on the face or front page "A copy of (our, or state PAC/AMPAC) reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C."?	___	✓
3. Does the solicitation sufficiently include the political purpose of the fund?	___	✓
4. Does the solicitation sufficiently show the contribution is voluntary?	✓	___
5. Does the solicitation sufficiently inform the person of his right to refuse to contribute?	___	✓
6. Does the solicitation indicate that the amount solicited is merely a guideline and that the individual is free to contribute more or less than the guidelines suggested?	___	✓
7. Does the solicitation inform the contributors that contributions are subject to the limitations of Section 110.1, 110.2 and 110.5?	___	✓
8. Optional: Does the solicitation say "if your practice is incorporated, ____ PAC [illegible] personal check" or the equivalent?	___	✓

3102274851

American Medical
Political Action Committee

Mailing Address PO Box 4449
Chicago Illinois 60680

Telephone
312 644 1585

Offices Located at
535 North Dearborn Street

Ex #202

April 1, 1977

AMPAC

Mr. Richard C. Whitaker
Executive Director/Treasurer, ALAPAC
Medical Association of State of Alabama
Post Office Box 6006
Montgomery, Alabama 36106

Dear Dickie:

At the Annual meeting of the American Medical Association in June (San Francisco), Doctor Rex Kenyon will present AMPAC's 1977 Recognition Awards. Recognition Awards go to states whose leaders are 1977 sustaining members in AMPAC. Leaders is defined as: President, President-elect, AMA Delegates, AMA Alternate Delegates, and State PAC Chairmen.

Around the last week in May, I will be calling to verify our membership records. We have not set a deadline as such, but we want to be sure each state that qualifies will receive proper recognition in San Francisco.

Please feel free to call on me if you have any questions or need assistance.

Yours truly,

Peter B. Lauer
Political Education Coordinator

PBL:jm

William L Watson
Mrs. Eva Ann Elliott

3102274832

American Medical
Political Action Committee

Mailing Address PO Box 4449
Chicago Illinois 60680

Telephone
312 644 1585

Offices Located at
535 North Dearborn Street

Ex. # 203

March 15, 1977

AMPAC

CORRECTED

Charles H. Wilson, M.D.
Chairman, TEXPAC
1605 10th Street
Wichita Falls, Texas 76301

Dear Charlie:

AMPAC has just completed the computation of the 1976 AMPAC Membership Awards. As I am sure you are already anticipating, TEXPAC not only got more awards than any other state, but has now broken the record by receiving more awards than any other one state in a given membership competition year.

Congratulations on TEXPAC winning the following: First Place: Total Contribution; First Place: Largest Increase Over Prior Year; First Place: All Events; Second Place: Sustaining Membership; Second Place: Total Women Membership; and Third Place: Contribution Per Member.

The AMPAC Board of Directors joins me in saying bravo, thank you, and we hope you do better next year.

We hope you will be thinking about a proper time and place to present these awards in your state. The actual awards will not be ready until the middle of April. Please let us know when you decide upon the proper presentation of these awards and our staff will be happy to schedule an AMPAC Board member to travel to your state for the presentation.

continued -

William E. Wilson
Mrs. Lee Ann Elliott
W. J. Lewis, M.D.
Joseph C. Von Thron, M.D.
George T. Wilkins, M.D.

3102027183333

AMPAC

Congratulations again to TEXPAC, the number one PAC in the medical political action movement.

Sincerely,

Rex E. Kenyon, M.D.
Chairman
AMPAC Board of Directors

REK:hc

cc: Robert Stluka
John M. Smith, Jr., M.D.
Sam A. Nixon, M.D.

31102271834

Ex. #204

SUSTAINER

May 6, 1977-6

SUIT FILED AGAINST FEDERAL ELECTION CAMPAIGN ACT

A suit has been filed which asks the federal courts to find unconstitutional a section of the Federal Election Campaign Act. The act allows trade associations to solicit political contributions only from stockholders, executives and administrators of member corporations and those persons' families. Each corporation must first grant its approval, and it can only give such approval to a single trade association in any calendar year.

The suit charges these restrictions impose "a prior restraint on the expression of political thoughts and ideas," and discriminate against trade associations. Labor unions, corporations and membership organizations are not similarly restricted.

A business-oriented law firm created by the U.S. Chamber of Commerce filed the suit on behalf of the National Lumber and Building Material Dealers Association, the Lumber Dealers Political Action Committee, the National Restaurant Association, the Restauranteurs Political Action Committee and the Bread Political Action Committee.

SPECIAL ELECTIONS

Georgia: Atlanta City Council President Wyche Fowler, Jr. (D) was elected with 62% of the vote in the 5th District on April 5 to fill the vacancy created by the appointment of Andrew Young as Ambassador to the United Nations.

Washington: Seattle attorney Marvin Durning is the Democratic nominee and State Senator John E. Cunningham is the Republican in the 7th District special election on May 17. The vacancy was created when Congressman Brock Adams (D) was appointed Secretary of Transportation.

Minnesota: Arlan Stangeland (R) was elected on February 22 to fill the vacancy created by the appointment of Congressman Bob Bergland as Secretary of Agriculture. Stangeland, a 46 year old farmer, defeated Democrat Mike Sullivan.

8102749

PARTY CHAIRMEN FOR DEMOCRATS AND GOP

Democrats: Former Maine Governor Kenneth Curtis has taken over the helm of the Democratic National Committee. He succeeds Robert Strauss of Texas. Louisiana Senator J. Bennett Johnston remains as Chairman of the Democratic Senatorial Committee and James C. Corman of California is Chairman of the House Campaign Committee.

Republicans: Former Senator William E. Brock of Tennessee is the new Republican National Committee Chairman. He succeeds Mary Louise Smith of Iowa. Senator Robert [illegible] of Oregon was chosen to chair the Republican Senatorial Campaign Committee and [illegible] Vander Jagt of Michigan heads the House Campaign Committee.

CONGRESSIONAL RECESS

House Recess Schedule

Close of business	Return
Wednesday, Febraury 9	Wednesday, February 16
Wednesday, April 6	Monday, April 18
Thursday, May 26	Wednesday, June 1
Thursday, June 30	Monday, July 11
Friday, August 5	Wednesday, September 7
Monday, September 12	Thursday, September 15
Thursday, September 22	
Friday, October 7	Monday, October 17
November 11	
Friday, November 18	Tuesday, November 29
December 10	

Senate Recess Schedule

Close of Business	Return
Friday, February 11	Monday, February 21
Thursday, April 7	Monday, April 18
Friday, May 27	Monday, June 6
Friday, July 1	Monday, July 11
Friday, August 5	Wednesday, September 7

TWO NEW CAUCUSES FORMED

Two new caucuses of House members were formed during the week of April 4.

The 18 women in the House agreed on April 5 to band together to work for women's issues. They elected Margaret M. Heckler (R-10) of Massachusetts and Elizabeth Holtzman (D-16) of New York to head the organization.

On April 6 Edward P. Beard (R-2) of Rhode Island, a house painter, announced formation of a blue collar worker's caucus composed of 11 members from working class backgrounds. Beard said the group would work for issues such as worker's safety and programs for the elderly.

In the blue collar caucus, besides Beard, members and their former blue collar occupations are: John Gaydos (R-20) of Pennsylvania, glass worker; Paul Simon (D-24) of Illinois,

printer; Robert A. Young (D-2) of Missouri, pipefitter; Dale Kildee (D-7) of Michigan, electrician; Raymond F. Lederer (D-3) of Pennsylvania, warehouse worker; John Dent (D-21) of Pennsylvania, rubber worker and miner; Gus Yatron (D-6) of Pennsylvania, ice cream parlor worker and heavyweight fighter; John Burton (D-5) of California, bartender; Michel O. Myers (D-1) of Pennsylvania, longshoreman; and Don Young (R-AL) of Alaska, riverboat captain.

DAVID BRINKLEY WARNS: ASK GOVERNMENT HELP AND YOU'LL BE SORRY

In a 1975 speech at the Hinman Dental Meeting in Atlanta, Georgia, NBC's David Brinkley made the following statements about government.

"If you want to keep any freedom of decision or choice, if you want to do your work without outside interference, if you would like to use your time your way rather than spending it keeping records and filling out forms and explaining why you did what you did, whenever you are tempted by thoughts of money, of improved public service and are tempted to turn to government; don't. In the end, you'll be sorry."...

"...government is not free, and every service it renders costs more than the same service would cost when delivered by private effort."...

"Food, clothing, medical care and so on have been rising at the rate of somewhere around 12-14 per cent a year; taxes, 28 per cent. As it is now, government collects and spends over 30 per cent of all money spent in the United States. At the present rate, it will soon be 50 per cent. If the government payrolls continue to rise at the present rate, in forty-some years everyone will be working for government. Everyone. As it is now, it's one out of five, and rising fast. ...By comparison, in Great Britain---a full-scale welfare state---it's one out of 18. In Japan, one out of 36."...

TOP FEDERAL OFFICIALS GET PAY HIKES

Federal pay raises for top U.S. officials went into effect on February 20.

Raises range from 4.8 per cent for the Cabinet to about 30 per cent for federal district judges. Senators and Representatives are collecting a 29 per cent boost. One official who gets no raise: the President, whose salary remains at $200,000.

Following are new salary levels: Vice President Mondale-$75,000; Senate Majority Leader Byrd and Minority Leader Baker-$65,000; House Speaker O'Neill-$75,000; and Chief Justice Warren Burger-$75,000; House and Senate Members-$57,500.

FEC REGULATIONS CLEARED

Regulations governing the federal election campaign law cleared Congress on March 30 and take effect when they are published in the Federal Register. Virtually this same package of regulations had been submitted by the FEC to Congress on August 3, 1976. However, Congress adjourned before the required period of 30 legislative days had been completed. Only clarifying changes were made before the package was resubmitted to the 95th Congress. For copies of the regulations, write to AMPAC, Post Office Box 4449, Chicago, Illinois 60680.

HOW TO HELP YOUR CANDIDATE RIGHT NOW

Think it's too early to be doing something to make sure you win in 1978? Not so. Here are some tasks you can do right now, so that your time will be better spent next year.

Evaluate your congressional district campaign

Will the incumbent seek reelection? If so, can you support him? If not, who will run? Evaluate all possible candidates. If none are to your liking, recruit one. The earlier you are involved in the nominating and electing process, the more influence you exert on the outcome of the election.

Headhunt for key volunteer and paid staffers

As you conduct your daily activities, think of the people you meet as potential workers in your candidate's campaign. Be creative about how the candidate might use their talents. Think in terms of professional quality, either paid or volunteer. The kinds of positions in a campaign which are full time once the campaign gets going are the Campaign Manager, the Headquarters Supervisor and/ or Volunteer Coordinator, the Research Director, the Treasurer, the Press Aide, the Schedule Director. Other positions which can be filled on a part time basis include the Chairman, the Legal Advisor, the Advertising Consultant or firm. Most of all, the candidate needs people who are willing to work hard.

Line up potential contributors

Help your candidate by keeping a list of people or groups who, you think, would be willing to contribute to his campaign. Think in terms of large givers early and small givers, through fund raising programs, later in the campaign.

Gather raw election data and evaluate it

Don't wait for someone else to do the demographics necessary to evaluate your candidate's vote potential. If the candidate you support is the incumbent, call his District office and ascertain if anyone is working on compiling and evaluating the most recent election data. Volunteer to do it if it isn't being done right now. If your candidate is a challenger who has run before, volunteer to do this task for him. Collect all the demographic work done in the previous campaign, plus the 1976 data. If the candidate is running for the first time, contact the previous candidate of the same political party and obtain the information. If all else fails, collect the data yourself from the county election supervisor's office. If you don't know what to do with the data once you get it, both national parties have excellent material on turning past voting statistics into potential votes for your candidate. Remember, in order to be useful, the statistics must be compiled and evaluated by precinct.

Research the opposition

If the opponent is the incumbent, your overall task is difficult but your opponent research is easier since the incumbent is continuously creating a record to run against by his very holding of the office. Also, press clippings, speech copies and other printed materials are easy to come by since the incumbent receives good free press.

3 1 2 0 2 7 1 3 4 8

If your candidate is not the incumbent, do as good a research job on him as you do his opponent. Conducting opponent research when your candidate is not the incumbent can be accomplished by gathering material on his previous service in public office or in other endeavors.

Write the following organizations for training and instruction on campaign tasks you can be doing right now.

AMPAC, Post Office Boc 4449, Chicago, Illinois 60680.

Democratic National Committee, 1625 Massachusetts Avenue, N.W., Washington, D.C. 20036.

Democratic Senatorial Campaign Committee, Room 130, Russell Senate Office Building, Washington, D.C. 20515.

National Democratic Congressional Committee, Room B-353, Rayburn House Office Building, Washington, D.C. 20515.

Republican National Committee, Eisenhower Republican Center, 310 First Street, S.E., Washington, D.C. 20003.

Republican Senatorial Campaign Committee, #445, Russell Senate Office Building, Washington, D.C. 20510.

National Republican Congressional Committee, 412 Congressional Hotel, Washington, D.C. 20003.

8 1 0 2 7 1 3 3 2

NEW PAC CHAIRMEN

ARMPAC (Arizona): James A. Austin, M.D. succeeds Don Val Langston, M.D.

DOCPAC (District of Columbia): Edward C. Mazique, M.D. succeeds Karl Jonas, M.D.

TEXPAC (Texas): Charles H. Wilson, M.D. succeeds Sam A. Nixon, M.D.

WaMPAC (Washington): Robert Kintner, M.D. succeeds J.M. Ormsby, M.D.

ALAPAC (Alabama): Charles D. Johnson, M.D. succeeds Felix Tankersley, M.D.

TOO BUSY TO HELP?

Many busy physicians and physicians' wives could give more hours to political campaigns if they learned to manage their time wisely. Seeking the best use of time has become a national past time with Americans. If you are concerned about your country's future and you are knowledgeable enough to know that 1978 and 1980 are critical years for congressional and state legislative elections (the 1980 census will force many states to redraw congressional district lines, and state legislatures will draw them), you should decide right now to manage your time and yourself effectively.

Decide why your workload is inordinately heavy. Are you confusing activity with results? Are you afraid of failing? Are you so filled with the work ethic that you feel efforts devoted to tasks other than professional are "sinful"? Are your outside interests so boring that you would rather work?

Are you willing to reduce the number of hours you devote to your work each week (medicine or housework) with no decrease in productivity, with the option for an increase in productivity by managing your time?

Eliminate any job you are now doing that you find, on studying the matter, is not important to the success of your work. If nothing serious would happen, if the job were not done at all, get rid of it.

Delegate to others all the work that rightfully should be delegated to others. This is the key to freeing yourself from detail---and making it possible for you to cut down on the number of your working hours without sacrificing productivity. Consider delegating to clinic and office help any tasks which don't absolutely have to be done by you. Offspring, too, can be trained to do household chores which take up both parents' time.

Effective delegation is not easy. There are barriers which should be recognized and dealt with. Among these are failure to fully explain tasks to subordinates, unwillingness to permit subordinates to make their own mistakes and oversupervision. In addition, many people are all too willing to take a task back if they see it is not going well. Effective delegation not only conserves time, but builds the competence of those you delegate to.

Consolidate your available hours. Evaluate your working day and accumulate your available time into significant blocks of time.

Budget your time. Allocate blocks of time to top-priority tasks.

Set aside a quiet time. Carve out at least one period from the week when you can relax uninterrupted and think about whatever good and useful comes into your minds.

By managing your available hours better, through the process of managing yourself better, you will be able to achieve your present level of accomplishment in a shorter workweek. Try it and see.

This will give you a time dividend to invest. There are several alternative opportunities for this investment. They include: family and leisure, self-development, service to the community, service to your profession or service to your candidate for Congress.

Many medical family members, without thinking, will invest their time dividend in their own occupation. They will pick up additional chores and duties or try to move present projects ahead at an accelerated rate. As the Bible tells us, there is a time for each element of a man's (and woman's) life--- a time"to every purpose under the heaven".

Devote your time dividend to building a better government. Participate routinely and effectively in the electoral process.

HOW TO WRITE GOOD NEWS RELEASES

Every candidate needs a good press aide. While writing news releases isn't the entire job, you must know how to do it right in order to perform the most basic function of the job. For physicians and spouses (and any other medical family members) who might want to try your hand at serving as a press person, here are nine important rules to observe in submitting news releases to print media:

1. A proper letterhead. This should include organizational identity complete with full name, address, zip code; "News Release" or just "News" preferably printed in a second color.

2. Date. Immediately below the letterhead if you don't use a dateline to start your news release.

3. Contact person (or persons). Include office and home phones (with area codes).

4. Release data. Could be a specific date and time; usually it's "for immediate release" or "release on receipt".

5. Head. Optional. Some like to write one on their news releases; others don't figuring the news media prefer to write their own (and they almost always do). Regardless, leave plenty of white space at the top of your first page for head writing. (At least one-third of the page.)

6. Double-space your copy on unruled 8½ by 11 paper, one side of sheet only. Leave at least an inch margin on both sides and at the bottom. If the story requires more than one page, end the first page with a complete paragraph and write the word "more" at the bottom of the page. At top left, second page, type story slugline, page 2, and the name of your organization (the sheet should be identifiable if it goes astray).

Indent five spaces for paragraphs.

7. At the end of your story type "end" or "30" (the old Morse telegrapher's sign-off) or "####". "End" seems to do it best. Another gimmick that has purpose is to use the initials of the writer to signify the end of the story. For example: "REK".

8. Don't send carbon copies to news media. Either reproduce the story on duplicating equipment or type an original for each recipient.

9. When submitting photographs (preferably 8 x 10) type and paste the cutline on the bottom of the picture. Leave enough paper so that it can be folded over the face of the print. Include identifying data.

END

TEXAS PHYSICIANS TOPS IN AMPAC MEMBERSHIP

Each year, AMPAC salutes those states which are outstanding in their joint fund raising efforts for medical political action. For 1976 membership achievements, Texas physicians have placed first in All Events, first in Largest Increase Over Prior Year, and first in Total Contributions. Texas also placed second in Total Women Members and in Sustaining Membership. Texas placed third in Contribution Per Member. This is the most awards ever won by a state in one year. The Texas Medical Political Action Committee, which participates with AMPAC in joint fund raising efforts, was chaired in 1976 by Sam Nixon, M.D. and currently by Charles H. Wilson, M.D. of Wichita Falls.

AMPAC has seven membership award categories: Total Contributions; Contribution Per Member; Ratio of Members to Potential; Total Women Members; Largest Increase Over Prior Year; Sustaining Membership and All Events. Awards are given to the top three states in each AMPAC membership category.

Other award winning states for AMPAC membership follow.

California: Third in Total Contributions
Florida: Third in Ratio of Members to Potential
Illinois: First in Total Women Members; Second in Total Contributions and Third in Largest Increase Over Prior Year
Louisiana: Third in Sustaining Membership (tied with Ohio)
Nevada: First in Ratio of Members To Potential
New York: Second in Largest Increase Over Prior Year
North Carolina: First in Sustaining Membership; Second in Contribution Per Member and Second in All Events
Ohio: Third in Sustaining (tied with Louisiana) and Third in All Events
South Dakota: First in Contribution Per Member
Wyoming: Second in Ratio of Members to Potential

MEMBERSHIP METHODS

MINNPAC (Minnesota) will kickoff a month-long membership campaign on May 19 in connection with the Minnesota State Medical Association's Annual Meeting. There Richard Engwall, M.D., Chairman, and his fellow MINNPAC Board members, will recruit sustaining members from the MSMA leadership. Then, from May 23 to June 23 two physicians' wives from each congressional district will visit every physician's office in their district recruiting MINNPAC active and sustaining members. MINNPAC will provide these recruiters with instruction manuals and arm them with literature about MINNPAC and AMPAC. They'll also have a coupon for the physician to complete if he would like to be billed for his PAC contribution. There will also be an opportunity for the physician to suggest to the membership recruiters other physicians who would be interested in PAC activity.

AMPAC Sustainer will report on the success of this promising membership recruitment campaign.

Ex. #205

SUSTAINER

February 10, 1978-2 Corrected issue

AMPAC BOARD ELECTS OFFICERS

Rex E. Kenyon, M.D. of Oklahoma City, Oklahoma, was reelected Chairman of the AMPAC Board of Directors at its annual meeting in January. Michael P. Levis, M.D., of Pittsburgh, Pennsylvania, was reelected Secretary. Officers are elected for one year terms and no officer may serve more than two terms.

TWO NEW PHYSICIANS JOIN AMPAC BOARD

Two new physicians have joined the AMPAC Board of Directors. They are Fred C. Rainey, M.D. of Elizabethtown, Kentucky, and Don Val Langston, M.D. of Phoenix, Arizona.

Dr. Rainey is a native of Nashville, Tennessee. He is a graduate of the University of Tennessee College of Medicine. He is in Family Practice. Dr. Rainey is a member of the Hardin County Medical Association, the Kentucky Medical Association, the Southern Medical Association and is a Delegate to the American Medical Association. He also serves on the AMA's Council on Legislation. Dr. Rainey is a Past President of the Kentucky Medical Association and a Past Chairman of the KEMPAC Board of Directors. He was appointed to the AMPAC Board of Directors in October, 1977.

Don Val Langston, M.D. is a native of Oklahoma but grew up in Texas. He is a graduate of the University of Texas Medical Branch at Galveston. He is Board certified in Pediatrics and is a Fellow of the American Academy of Pediatrics. In 1961, Dr. Langston was a founder of the Alaska Medical Political Action Committee and served as its Chairman. In 1966, Dr. Langston moved to Arizona where he became a member of the Arizona Medical Political Action Committee and served as its Chairman from 1966 to 1977. Dr. Langston is a member of the Arizona Republican State Committee and served from 1973 to 1976 as Vice Chairman of the Maricopa County Republican Committee. Dr. Langston was appointed a member of the AMPAC Board of Directors effective January 1, 1978.

NEW ARKANSAS SENATOR

Keneaster Hodges, Jr. of Newport, Arkansas, has been appointed to fill the Senate vacancy created by the death of John L. McClellan on November 28. Arkansas law prohibits Hodges from running for the full six-year term. Hodges is an attorney who has been active in Democratic politics and has been associated with botht the McClellan forces as well as those of Governor David Pryor (who appointed him) and Senator Dale Bumpers (D). Hodges says he plans to return to his law practice when his term ends in 1979.

If your employer is incorporated, AMPAC welcomes political contributions should be written on a PERSONAL CHECK. Contributions are not limited to the suggested amount. The AMA will not favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Copies of AMPAC reports are filed with the Federal Election Commission and are available for purchase from the Federal Election Commission, Washington, D.C. Contributions are subject to the limitations of F.E.C. Regulations, Sections 110.1, 110.2 and 114.5 (Federal regulations).

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MONTANA HAS NEW SENATOR

Montana Governor Thomas Judge, a Democrat, appointed Chief Justice Paul Hatfield of the state supreme court to fill the unexpired term of U.S. Senator Lee Metcalf, who died early this year. Senator Hatfield will serve until January 1979, when Metcalf's term was up. It is not known whether or not Senator Hatfield will seek the full term.

A NEW SENATOR HUMPHREY

Governor Rudy Perpich (D) has appointed Muriel Humphrey, widow of the late Senator Hubert H. Humphrey (D) of Minnesota, to fill his unexpired term in the Senate. The state legislature is now struggling with legislation which will determine when the election will be held to elect a successor. Humphrey's term would have been up in 1982.

ILLINOIS FILING FIRST IN NATION

U.S. Senator Charles Percy (R) filed for reelection and will have token opposition for the March 21 primary. Two Democrats, Alex Seith of Hinsdale and Anthony R. Martin-Trigona of Chicago will vie for their party's nomination.

In the governor's race, incumbent James R. Thompson (R) is seeking reelection and is unopposed for the Republican nomination. Illinois Democrats slated State Comptroller Michael Bakalis. Bakalis will be opposed in the primary by perennial statewide candidate, W. Dakin Williams, a Collinsville lawyer and brother of playwright Tennessee Williams. In 1976, Thompson ran for the two-year term which the Illinois Constitution required in order to remove the governor's contest from the presidential election year. Beginning in 1978, gubernatorial terms will again run four years.

In the U.S. House, all incumbents are seeking reelection exception for George E. Shipley (D-22) who is retiring. Four Democrats and three Republicans have filed in this district. Three candidates are unopposed in both the primary and the general. They are Morgan F. Murphy (D-2), Robert H. Michel (R-18) and Thomas F. Railsback (R-19). One candidate, Sidney R. Yates (D-9), has primary opposition only.

NEW DEMOCRATIC CHAIRMAN

President Carter has indicated Deputy Agriculture Secretary, John White, as his choice to be the new Chairman of the Democratic National Committee. Former Governor of Maine, Ken Curtis, announced that he was stepping down from the post in December. White is a Texan and close friend of Robert Strauss, former Chairman of the Democratic National Committee from Texas.

NEW YORK SPECIAL ELECTIONS

A special election will be held in the 18th Congressional District on February 14. This district was held by Edward Koch, who won his race for Mayor of New York City.

A special election will also be called in the 21st Congressional District where Herman Badillo resigned to become Deputy Mayor of New York City.

AMPAC MEMBERSHIP AWARDS ANNOUNCED

AMPAC annually recognizes outstanding joint fund raising efforts with other medical political action committees. We are pleased to announce that for the third straight year, the Texas Medical Political Action Committee is the 1st place award winner in the All Events AMPAC competition -- the Super Bowl of AMPAC joint fund raising activities. Second place in the All Events competion for 1977 is Florida and Illinois is third.

In the Total Contributions category (top dollar amount raised by AMPAC in joint fund raising activities), Illinois is first, Texas second and California third.

In the Contribution Per Member category (highest dollar amount per member collected) Idaho wins first place, Montana second and New Jersey third.

In the Ratio of Members to Potential (highest membership compared to potential physician members), Wyoming won first place, Florida second and Nevada third.

In the Total Women Members category, Illinois won first, Texas second and Indiana third.

In the Largest Increase Over Prior Year category (highest total increase in number of members), first place went to Illinois, second place to Michigan and third place to Florida.

In Sustaining Membership (highest percentage increase over prior year), Florida was first, New Jersey and Washington tied for second and Oregon placed third.

AMPAC congratulates these political committees, their Chairmen and their Boards.

Texas	Charles H. Wilson, M.D.
Florida	John W. Glotfelty, M.D.
Illinois	Mrs. Alan (Pam) Taylor
California	Jokichi Takamine, M.D.
Idaho	James R. Kircher, M.D.
Montana	Mark B. Listerud, M.D.
New Jersey	Frank Y. Watson, M.D.
Wyoming	Fred A. Matthews, M.D.
Nevada	William K. Stephan, M.D.
Indiana	Fred Smith, Jr., M.D.
Michigan	Thomas R. Berglund, M.D.
Washington	Robert M. Kintner, M.D.
Oregon	R. Glenn Snodgrass, M.D.

AMPAC SALUTES THIRTEEN STATES

AMPAC salutes the thirteen political committees in Colorado, Delaware, Florida, Georgia, Hawaii, Illinois, Michigan, Mississippi, New Jersey, South Dakota, Texas, Wisconsin and Wyoming which in 1977 recruited jointly with AMPAC resulting in more AMPAC members than ever before in these states.

DR. KENYON RECEIVES AWARD

Rex E. Kenyon, M.D., Chairman of the AMPAC Board of Directors, has been awarded the Oklahoma State Medical Association's Distinguished Service Award, an award reserved for physicians in Oklahoma who, at great personal sacrifice, serve medicine and the public tirelessly and faithfully. Dr. Kenyon is a graduate of the University of Oklahoma School of Medicine. He is a pathologist in Oklahoma City, Oklahoma.

DR. LEVIS RECEIVES AWARD

Michael P. Levis, M.D., Secretary of the AMPAC Board of Directors, has been awarded the Frederick M. Jacob Award of the Allegheny County Medical Society. The award recognizes outstanding services to county medicine through the Allegheny County Medical Society. A native of Springfield, Illinois, Dr. Levis is an alumnus of the University of Notre Dame and graduated from the St. Louis University School of Medicine. Dr. Levis is a surgeon in Pittsburgh.

MEDICAL FAMILY MEMBERS IN STATE LEGISLATURES

In addition to those medical family members serving in state legislatures published in earlier editions of the SUSTAINER, AMPAC has learned that Ron Lechelt, M.D. of Idaho Falls, Idaho, serves in the Idaho legislature. Also, Janet L. Hibner, spouse of Dan Hibner, M.D. of Richmond, Indiana, serves in the Indiana state legislature.

NEW PAC CHAIRMEN

Utah: Joseph L. Hatch, M.D. succeeds W. Knox Firzpatrick, M.D.

Kentucky: Wally O. Montgomery, M.D. succeeds Donald C. Barton, M.D.

AMPAC Invites You To Become A Sustaining Member

According to AMPAC research, most medical family members would contribute to medical political action if asked.

We're asking you. Have you given your $100 this year...$50 to your state PAC and $50 to AMPAC? (Medical family members in Texas give $300 every year to become sustaining members.)

Please complete the coupon and return to AMPAC, Post Office Box 4449, Chicago, Illinois 60680.

____ Please send me information about how to contribute to the state PAC and AMPAC.

_____
Name

_____
Address

_____
City, State, Zip Code

3102719813

Ex. # 206

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

Post Office Box 4449 · Chicago, Illinois 60680 · AREA CODE 312 644-1585

Offices located at 535 North Dearb

CALPAC

December 11, 1975

E. Kash Rose, M. D.
Chairman, CALPAC
Post Office Box 2038
Napa, California 94558

Dear Kash:

Following through on our conversation in Hawaii, we are pleased to send a check in the amount of $6,000 as AMPAC's share of CALPAC's successful membership solicitation program.

You will recall the AMPAC Board voted in June to participate if funds were available from our 1975 budget allocation. This check is from our educational fund and, by law, may not be used for direct or indirect campaign activities -- only for the educational activities of CALPAC.

The AMPAC Board congratulates CALPAC on its sophisticated approach of this pilot membership project and hopes that the methods developed in California may be shared with other state pacs seeking workable solutions in the area of membership solicitation.

Sincerely,

James C. MacLaggan, M. D.
Chairman
AMPAC Board of Directors

JCM:dd
Enclosed
cc: Al Pross
Bill Watson

Need to approve?

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Ex. #207

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

BOARD OF DIRECTORS MEETING

MINUTES

Sheraton Waikiki
Honolulu, Hawaii

Saturday, November 29, 1975

Board Present

Edgar T. Beddingfield, Jr., M. D.
Mrs. John M. Chenault
William H. Cooper, M. D.
John J. Cunningham, M. D.
Rex E. Kenyon, M. D.
Michael P. Levis, M. D.
W. J. "Jack" Lewis, M. D.
James C. MacLaggan, M. D.
John M. Smith, Jr., M. D.
Joseph C. Von Thron, M. D.

Staff Present

William L. Watson

Guests

James McNamara, J. D.

I. Call to Order

The Chairman of the Board, James C. MacLaggan, M. D., called the meeting to order on Saturday, November 29, 1975 at 9:15 a.m.

II. Approval of Minutes - Board Meeting -- September 6th, 1975

A motion was made, seconded and carried to approve the minutes of the September 6th, 1975 meeting as distributed.

III. Finance Chairman's Report

The Chairman of the Finance Committee, Mrs. John M. Chenault, reviewed the monthly statements for September and October 1975. The AMPAC investment program was also reviewed by Mrs. Chenault including the latest Advisory Opinion of the Federal Election Commission regarding reporting of income on reports.

A motion was made, seconded and carried to accept the report of the Finance Committee.

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IV. Committee Reports

A. Membership Committee

The Chairman of the Membership Committee, William H. Cooper, M. D., reported that AMPAC had set a membership record for the eighth consecutive year - sustaining membership is more than 10% above the record year in 1974. Doctor Cooper also reported that this was the best "off-election" year increase in the history of AMPAC.

A motion was made, seconded and carried to accept the report of the Membership Committee.

B. Congressional Review Committee

Rex Kenyon, M. D., Chairman, reviewed the results of special elections in New Hampshire and Tennessee as well as the results of three gubernatorial elections. Doctor Kenyon also discussed Congressmen who will not seek reelection in 1976.

Because of the pertinent information in the report of the Congressional Review Committee, the Board requested that this report (edited, if necessary) be made available to all members of the Board for use in discussing AMPAC with members and when appearing on the platform on AMPAC's behalf.

A motion was made, seconded and carried to accept the report of the Congressional Review Committee.

C. Research Committee

It was reported that the Research Committee had not met since the last meeting of the Board, but it had several proposals for consideration and would attempt to schedule a meeting in the near future.

D. Communications Committee

The Chairman of the Communications Committee, Joseph C. Von Thron, M. D., informed the Board that the series entitled "The Mood of the American People" will be published in Political Stethoscope. The status of other Communications Committee projects was presented.

A motion was made, seconded and carried to accept the report of the Communications Committee.

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E. Executive Committee

James C. MacLaggan, M. D., Chairman of the Executive Committee, reported that the Committee made the decision that AMPAC should testify before the Federal Election Commission and authorized Board member, Rex E. Kenyon, M. D., to testify.

It was moved, seconded and approved to accept the report of the Executive Committee.

V. Staff Reports

The Executive Director, Bill Watson, reported on several items of importance for the Board's information and action.

A. I.R.S. Audit

It was reported that the Internal Revenue Service auditors had spent about a week in the office auditing AMPAC books.

B. Federal Election Law Conference

In 1975, there was an allocation in the budget for a one-day conference on election law forms, reports and regulations. Since this information was not available in 1975, it was proposed that this conference be conducted on March 21, 1976 at the Hyatt Regency O'Hare. Although state pacs could send more than one person, it was recommended that the state pac treasurer be reimbursed for his travel so that individuals responsible for reporting receive first-hand information on election law regulations.

It was moved, seconded and approved that a Federal Election Law Conference be held on the suggested date. The Board further reiterated that the one person from each state pac to be reimbursed for travel expenses be the individual actually responsible for preparing reports whether it be the treasurer, fiscal agent or state pac executive.

C. State Pac Executives Meeting

Bill Watson reported that state pac executives had decided to hold a meeting in San Diego to discuss items of mutual concern. The meeting will begin on Thursday, January 8, 1976 and conclude on January 9, 1976 with a luncheon with the AMPAC Board. The state pac executives will be responsible for their own expenses.

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D. Federal Election Committee Testimony

Doctor Kenyon, Jim McNamara and Bill Watson gave a report on AMPAC's testimony before the Federal Election Commission on October 22nd.

E. Meeting with New England Delegation

John J. Cunningham, M. D. reported that a meeting would be held with a delegation from the New England states to discuss membership and other political action matters. Although a specific time was not established, it was assured that the meeting would be held during the Clinical Meeting.

VI. 1975 Auxiliary Leadership Confluence Report

Mrs. John Chenault reported that the AMPAC breakfast at this meeting was very well received and the Auxiliary leadership had expressed its gratitude to AMPAC for sponsoring both the breakfast and speaker, Rex E. Kenyon, M. D.

VII. 1976 Workshop Plans

Bill Watson gave the Board a report of the staff committee assigned the responsibility of preparing the program and conducting the Workshop. The members of the AMPAC Board expressed approval of the proposed program.

VIII. CALPAC Requests

A. CALPAC Membership Project

Doctor MacLaggan reviewed the action of the Board of Directors last June when the Board authorized a payment of $6,000 from AMPAC's educational fund in support of CALPAC's comprehensive pilot membership project. Since there will be a surplus in AMPAC's 1975 budget, the Executive Director was authorized to send a check to CALPAC in the amount of $6,000.

B. CALPAC Board Proposal

In a letter dated October 29, 1975, from E. Kash Rose, M. D., Chairman of CALPAC, a proposal was suggested by CALPAC that AMPAC consider sponsoring a visitation to England to review first hand the National Health Service. A similar trip had been sponsored by another group during the past year.

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Since both advantages and disadvantages are apparent in such a proposal, the AMPAC Board did not take any action. It was suggested that the concept of such a trip be discussed by the state pac executives to get a consensus of the execs regarding the good or bad ramifications of such a visit. This matter will be reconsidered at a later date, probably at the January 1976 Board meeting.

IX. Political Education Coordinators

Bill Watson reported that he had interviewed four individuals for the three available positions of political education coordinators. One person will be employed in the very near future and additional interviews will be conducted before making the final selections.

X. Follow-up of AMPAC Board Actions

Letter to state political action committees -- September 24th, 1975.

At its September meeting, the AMPAC Board of Directors suggested that a letter be sent to all State Pac Chairmen to call attention to AMPAC's new slide-sound presentation entitled "Focus on Candidate Support Committees". It was reported that the letter was sent on September 24, 1975 and that the presentation had been shown in at least 19 states and that 5 states had retained a copy of the presentation for pac programs throughout the state.

XI. Political Education Seminars -- 1975 - 1976

A report of the Political Education Seminars held in 1975 as well as those planned in 1976 was reviewed by the Board of Directors. All aspects of these programs were discussed. It was suggested that the titles of the presentations be made more attractive. When possible, it was strongly urged that speeches should not be read, but it was also pointed out that speakers should not depart from the prepared script so that the intended message and correct information is disseminated. It was suggested that staff design an evaluation sheet for use in receiving "feed-back" from the political education seminars.

XII. Miscellaneous Business

Doctor MacLaggan asked the Board to consider the possibility of electing AMPAC officers at the final meeting of the year instead of the first meeting. It would necessitate a meeting of the new Board of Directors after the regular Board meeting (most likely the following day) but merits of having the

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officers and committees ready to function at the first meeting of the year may out weigh any disadvantages. Another advantage would be to provide the Board with more latitude in determining the time of the first meeting of the year. The Board of Directors took no official action but requested that this matter be placed on the agenda for further consideration at the January Board meeting.

In another matter, Doctor MacLaggan asked the Board if AMPAC should reconsider its present policy of non-participation in presidential elections. The matter was discussed, pro and con. The Board took no action, but asked that the matter be placed on the agenda for the January Board meeting.

XIII. AMPAC Activities - Clinical Meeting

The activities pertinent to the Board and/or its members were reviewed.

XIV. 1976 Final Budget

Mrs. Chenault reported on the meeting with the Finance Committee of the AMA Board of Trustees and stated that AMPAC's budget was approved as presented.

XV. 1976 Board Meeting Dates

A. Dates and Places of 1976 meetings

1. January 9 - 11 (Hotel del Coronado, San Diego, Calif.)
2. April 10th (Workshop -- Shoreham Hotel, Washington, D.C.)
3. June 26th (Annual Meeting -- Fairmont Hotel, Dallas, Texas)
4. September 10 - 11 (Chicago, Illinois)
5. November 27th (Clinical Meeting -- Sheraton Hotel, Philadelphia, Pennsylvania)

The Board approved the above dates for its meetings in 1976.

XVI. Executive Session

The Board was informed that the Executive Director will promote Linda Hudson to the position of Assistant to the Executive Director.

XVII. Adjournment

The meeting of the AMPAC Board was adjourned at 2:45 p.m.

Belle M. Chenault

Belle M. Chenault
(Mrs. John M. Chenault)

Ex. #208

AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

BOARD OF DIRECTORS MEETING

MINUTES

Phoenix, Arizona

Friday, January 21, 1972
Saturday, January 22, 1972

BOARD PRESENT

Mrs. John M. Chenault
William H. Cooper, M. D.
Hoyt D. Gardner, M. D.
Blair J. Henningsgaard, M. D.
Rex E. Kenyon, M. D.
W. J. Lewis, M. D.
James C. MacLaggan, M. D.
Joe T. Nelson, M. D.
Malcolm C. Todd, M. D.
William B. West, M. D.

BOARD ABSENT

STAFF PRESENT

William L. Watson
Lee Ann Elliott

INVITED GUESTS

Raymond T. Holden, M. D.
AMA Board of Trustees
Mr. John T. Calkins
Mr. Kenneth Harding

I. Call to Order

The Chairman, Hoyt D. Gardner, M. D., called the meeting to order at 9:00 a.m. on Friday, January 21st, at the Arizona Biltmore.

II. Introduction of New Board Members and Guests

Raymond T. Holden, M. D., a member of the AMA Board of Trustees, was introduced to the Board as a guest of this meeting. Two new Board members, Rex E. Kenyon, M. D. and James C. MacLaggan, M. D., were appropriately introduced.

III. Approval of Minutes - Board Meeting - November 27, 1971

A motion was made, seconded and carried to approve the minutes of the previous meeting.

These minutes had been distributed to the Board prior to the meeting.

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IV. Treasurer's Report

A. Monthly Statements
1. November 30, 1971
2. December 31, 1971

Malcolm C. Todd, M. D., Treasurer, reviewed the content of the statements for the months of November and December and responded to questions from members of the Board.

B. Report to the Clerk of the U. S. House of Representatives September 1, 1971, to December 31, 1971; and January 1, 1971, to December 31, 1971

A motion was made, seconded and carried to accept the report of the Treasurer.

V. Election of Officers

In accordance with the Constitution and By-Laws of AMPAC, this meeting was declared as the Annual Meeting of the AMPAC Board. Consequently, the Board elected a Chairman and a Secretary/Treasurer for 1972 as follows:

Hoyt D. Gardner, M. D., Chairman
Blair J. Henningsgaard, M. D., Secretary/Treasurer

VI. Annual Reports of 1971 Standing Committees

A. Membership Committee

The Chairman, William H. Cooper, M. D., gave a report on membership performance for the year 1971, in which he noted that AMPAC had established, for the fourth consecutive year, a new membership record. Doctor Cooper also discussed the state PACs which had created all time records and alluded to the top ten membership states in the nation.

A motion was made, seconded, and carried to accept the report of the Membership Committee.

B. Congressional Review Committee

Blair J. Henningsgaard, M. D., Chairman, gave a comprehensive state-by-state review of the political situation as it currently stands in all of the states. He talked about redistricting problems and informed the Board of other political factors which will make an impact on the 1972 elections.

A motion was made, seconded and carried to approve the report of the Congressional Review Committee.

C. Research Committee

The Chairman of the Research Committee, W. J. Lewis, M. D., informed the Board of four regional research meetings to be held between the 1st weekend in February and the last weekend in March. He further discussed the need for upgrading possible research districts in 1972. He also reported that a portion of the meeting for state PAC Chairmen in Washington would be devoted to creating a better understanding between state PACs and AMPAC on research activities.

A motion was made, seconded and carried to approve the report of the Research Committee.

VII. Appointment and Approval of 1972 Committees

The Chairman, Hoyt D. Gardner, M. D., appointed the 1972 Committees of the AMPAC Board. (A copy of these committees is included as Appendix A to these minutes.)

A motion was made, seconded and carried to approve the Committees as appointed by the Chairman.

RECESS:

(The Board recessed so that the 1972 Committees could meet and make plans for their respective activities for the coming year.)

VIII. Call to Order

(The meeting was called to order on Saturday morning, January 22, to resume the business of the Board.)

IX. AMA/AMPAC Public Affairs Workshop and Meeting for State PAC Chairmen and Others - March 10-12, 1972

The Board discussed the plans for the Workshop as well as letters of invitation which had been previously sent to potential Workshop participants. Mr. Rosevear outlined in detail the program for the Workshop. However, the program for the AMPAC leadership day on Friday, March 10, has not been completely formulated. It was suggested by the

Board that at least three items be included in the leadership meeting: 1) The Revenue Act of 1971, 2) New election reform legislation, and 3) membership.

This item was received as information only.

X. 1972 Committee Reports

A. Committee on Communications

Mrs. Chenault, Chairman, reported that the Communications Committee had met and had reviewed the current activities and projects. She announced that the Committee is planning a meeting in Chicago on Sunday, February 13, to discuss future projects for the Committee.

B. Membership Committee

William H. Cooper, M. D., Chairman, reported that his Committee had met and had discussed seven recommendations, both long and short range, for improvement of membership in AMPAC. They are as follows:

1. We recommend that the 1971 national quota of 52,050 be retained for 1972 but that individual state quotas be adjusted to more realistically and clearly reflect each state's potential.

2. We recommend that a special effort be made to identify medical society leadership and that we seek to obtain at least 80% of these people as PAC members by 1975.

3. We recommend that each state PAC be requested to appoint:

   a. A Committee on Membership
   b. A Committee on Sustaining Memberships

   (We further recommend that a list of the Chairmen of each committee be maintained by AMPAC.)

4. Although we set a new membership record in 1971 - several of our strongest states lost memberships. We recommend a special membership effort be made in 1972 to help these states regain and exceed their previous membership levels.

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5. We received a request that AMPAC establish a separate membership category for medical assistants and the dues be reduced for this group. We recommend that medical assistants be given every opportunity to join AMPAC, but it is not administratively practical to reduce dues for this group or any other group.

6. M. D. Wives

   a. Legislative chairmen should receive a special invitation to attend the AMA/AMPAC Public Affairs Workshop.

   b. We continue our participation in the Auxiliary's regional fall Workshops.

7. Long range goal is 100,000 members by 1980 and 80% of all medical society leadership by 1975.

A motion was made, seconded and carried to approve the recommendations of the Membership Committee.

C. Congressional Review Committee

W. J. Lewis, M. D., Chairman, reported that the Congressional Review Committee had met and created a budget for the 1972 political year. He explained that this year was going to be different because of pending legislation of utmost importance to the medical profession.

A motion was made, seconded and carried to approve the report of the Congressional Review Committee.

D. Research Committee

Blair J. Henningsgaard, M. D., Chairman, reported that the Research Committee had held its meeting but had no definite actions or recommendations to report at this time.

A motion was made, seconded and carried to accept the report of the Research Committee.

E. Campaign Committee

Joe T. Nelson, M. D., Chairman, reported that this Committee was scheduled to meet after the Board meeting and will report at the March meeting of the Board.

The Finance Committee and the Executive Committee did not meet and, consequently, had no reports.

XI. Resolution on Corporate Contributions

A motion was made, seconded and carried to adopt the resolution regarding corporate contributions. A deletion in the resolution was made as follows:

> The words "The Federal Corrupt Practices Act" were deleted from the resolution since the new election reform legislation supercedes the old Federal Corrupt Practices Act.

Attached, as Appendix B, is a copy of the amended resolution adopted by the AMPAC Board.

XII. Report on Tenth Anniversary Celebration

A comprehensive report on the success of AMPAC's Tenth Anniversary Celebration was presented by Mrs. Elliott. The Board commended the staff for their excellent work on the success of this banquet.

No official action was taken.

XIII. Staff Reports

Members of the staff present at this meeting were called upon to give reports from their areas of jurisdiction. These reports were accepted as informational.

XIV. Revenue Act of 1971

A. Letter dated December 17, 1971, from Jim McNamara.

The Revenue Act of 1971 was signed into law on December 10. It provides in part that taxpayers may deduct up to $50.00 ($100.00 for joint returns) for contribtuions during the taxable year to a candidate for Federal, State or local elective public office, or to

> any committee, association, or organization (whether or not incorporated) organized and operated exclusively for the purpose of

> influencing, or attempting to influence, the nomination or election of one or more individuals who are candidates for nomination to any Federal, State, or local elective public office, for use by such committee, association, or organization to further the candidacy of such individual or individuals for nomination or election to such office.

The problem is whether AMPAC (and state PACs) qualify as"organized and operated exclusively" for these purposes, in view of their educational or soft dollar activities. If so there is obviously great membership potential.

Mr. McNamara reported that we should await the Treasury regulations interpreting new Sections 41 and 218 of the Internal Revenue Code to see if the traditional political action committee is included in the definition of if it is limited to the "Citizens for Jones" type of committee. The Board discussed the new law but no formal action was taken.

XV. Federal Election Campaign Act - S.382

It was reported that the Federal Election Campaign Act had passed both the House and the Senate and was awaiting the signature of the President. It is fully anticipated that the President will sign this legislation which will go into effect sixty days after it becomes law.

The Board entered into a full discussion on the ramifications of this legislation and the impact that it will have on both AMPAC and the state PACs with regard to reporting. Mr. McNamara, Legal Counsel, pointed out that a manual is to be prepared explaining the requirements of the new legislation and that appropriate forms will be supplied to all political action committees.

The Board requested that as soon as authentic information was available that state PACs be notified of their obligation in complying with the new law.

81122-2-1352

XVI. PAC Contribtuions from Professional Service Corporations

The question regarding "professional associations" are deemed corporations for the purposes of the Federal Criminal Code laws was discussed. It was the opinion of Legal Counsel that professional associations are corporations and, therefore, may not make a contribution or expenditure in connection with any election for federal office.

The Board instructed Legal Counsel to follow this situation closely and to be prepared to respond to requests from state PACs who will have similar problems.

No official action was taken.

XVII. Consideration of a Representative from the Legislative Council at AMPAC Board Meetings

Doctor Gardner recommended that a member of the Legislative Council be invited to attend AMPAC Board meetings. The Board stated that this policy had always been in effect but that it had not been done in recent years and, therefore, approved renewing this relationship.

A motion was made, seconded and approved to invite a member of the Legislative Council to future meetings of the AMPAC Board of Directors.

XVIII. Miscellaneous Business

A. ACROSS THE BOARDS

It was reported that ACROSS THE BOARDS, a publication from the AMPAC Board to all state PAC Board members had been renewed and that two issues had been sent since December 20th. A third issue will be in the mail during the last week in January.

B. Membership Letter

A letter of invitation will be extended to exempt employees to join AMPAC in 1972. This letter will be signed by the Executive Director of AMPAC and put in the mail during the last week in January.

9 1 2 2 2 1 3 5 1

C. Follow-up on Board Actions - November 27, 1971

Mr. Watson reported that the COPE NEWSLETTER had been ordered for all members of the Board and that they should be receiving this on a regular basis within the next few weeks.

FAMILY PRACTICE had not been ordered since there is no subscription price for this magazine. It was discovered during the meeting that all but one member was currently receiving FAMILY PRACTICE and Doctor Rex Kenyon was asked to secure a membership for Doctor MacLaggan.

D. Continued Discussion of Woman's Auxiliary Membership

Since all of the points highlighted by Mrs. Chenault at the November Board meeting were discussed by the 1972 Membership Committee, it was decided that no further discussion on this subject was necessary at this time.

E. Expansion of AMPAC Board From Ten To Twelve Members

This matter was discussed at length by the Board with reasons given for the expansion and against the expansion of the Board.

After considerable discussion, the following motion was made, seconded and carried:

> AMPAC staff should proceed with providing information on the cost of adding two additional members to the AMPAC Board and that a report should be given at its meeting in March for further consideration of enlarging the Board.

F. DOCPAC Request

Karl Jonas, M. D., Chairman of DOCPAC, (District of Columbia) requested funds from the AMPAC Board to conduct a direct mail membership solicitation program in the District of Columbia. This program would resemble the experimental AMPAC membership program conducted by Chad Combs in 1971.

> A motion was made, seconded and approved that $500.00 from AMPAC's educational funds be allocated to DOCPAC for the purpose of assisting in this project and that a report be requested from DOCPAC to keep the Board informed of its progress.

G. Recommended By-Law Changes

Mrs. Chenault suggested two sections of the AMPAC Constitution and By-Laws that were unclear and recommended that they be re-written for the purpose of clarification. Article IV, (Board of Directors) Section 3 (Selection and Terms) lists the term of an AMPAC Board member as one year but does not indicate specifically the period of time. It was recommended that this section be amended to specify the one year term as being January 1 to December 31 of the calendar year. It was also pointed out that in Article V (Officers), Section 2 (The Chairman) that no provision had been made in the event of the death or long term disability of the Chairman. It was suggested that this be amended to allow for this contingency.

Mr. James McNamara, Legal Counsel, was asked to provide the wording for the amendments and to present these to the members of the Board through the AMPAC office.

XX. Articles of Interest

A. "Pensions and Politics" - WALL STREET JOURNAL - November 15, 1971

B. "Many Groups Late Submitting '71 Political Spending Reports" - THE WASHINGTON POST - January 6, 1972

Several articles of interest to the Board were presented as informational items only.

XXI. Date of Next Board Meeting - March 9, 1972 - Washington, D. C.

The Board approved Thursday, March 9, as the date for the next meeting of the AMPAC Board of Directors. The morning session will be held in the Washington Office with a luncheon and the afternoon session to be held in the International Club.

XXII. Remarks by Ken Harding, Executive Director, Democratic National Congressional Committee

Mr. Ken Harding, Executive Director, Democratic National Congressional Committee, discussed the political climate as he sees it at the present time and projected that to what he believes will happen in November 1972. He also discussed some of the problems regarding the new Federal Election Campaign Act.

XXIII. Remarks by Jack Calkins, Executive Director, National Republican Congressional Committee

Mr. Jack Calkins, Executive Director, National Republican Congressional Committee, discussed the special elections that have transpired in the last twelve months and also made a prediction on the outcome of the 1972 elections.

XXIV. State PAC Reorganization

It was reported to the Board that NEW HOPE, the political action committee of New Hampshire, was undergoing a reorganization to cause this organization to have greater appeal for the general membership. The AMPAC Board is ready to assist the new organization in any way requested.

XXV. Executive Session

The Board met in Executive Session and discussed several items of interest with no official action taken.

XXVI. Adjournment

The meeting was adjourned at 3:15 p.m.

Respectfully Submitted,

Blair J. Henningsgaard, M. D.
Secretary/Treasurer

CIVIC SERVICE INCORPORATED

Before Ratification
Ex. #209

January 17, 1978

To: William Watson, Executive Director
American Medical Political Action Committee

From: Roy Pfautch

Subject: Membership solicitation for three selected New England States

1. Attached are: Membership letters #1 and #2; return coupon; envelope. general copy for possible one side, simple information sheet (brochure)

2. I believe the letters stress the basic points we covered in our discussions as well as the findings of the membership survey in 1976.

3. The copy is strongly oriented to the free enterprise, practice-medicine-as-you-wish axis because:

   a. our target should be the physician who is most concerned in this regard

   b. if we go too bland we will succeed in appealing to no one and let the cause go by

   c. the more 'liberal' physician cannot be regarded as our prime target; by the same token, the copy is not 'hard enough to overtly antagonize.

4. It would seem wise to limit our themes rather than trying to cover the waterfront.

5. The space in the letter for the various categories of membership is a bit onerous, but if we want them pushed they have to be mentioned other than on the return coupon.

6. The stationery would be that of AMPAC or...simply the AMPAC logo head without the various names, etc.

7. The coupon would be a simple fold over.

8. The mailing envelope would be as if from Dr. Kenyon's office.

9. The information card or brochure would be a simple one-color presentation (probably a light blue) with reverse borders to give some color bars and highlights, but quite inexpensive.

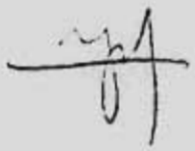
10. While one can discuss and argue format back and forth, the basic key is to get an appeal in the mail and then judge the response.

11. We must decide who would sign the follow-up population letter -- either from the state or from the New England area (such as Tom Ballantine)

3102718353

or a former president in each state or a national leader such as a former AMA President like Roth or Annis.

12. The appropriate legal designator would be put on the bottom of all materials including Letter #1 and Coupons. Does it have to be on Letter #2?



RPfautch

3 1 2 1 0 2 7 1 8 3 5

American Medical Political Action Committee
Mailing Address PO Box 4449
Chicago Illinois 60680
Telephone
312 644 1585
Offices Located at
535 North Dearborn Street

March 1, 1978

AMPAC

Dear Dr. Jones:

As practicing physicians, we share a desire to practice medicine as we know best for the well-being of our patients. We recognize there are pressures to change our profession, particularly from non-health bureaucrats within the Federal Government.

Political action is the only way to slow down and halt the encroachment of government into our profession...the endless regulation, red tape and interference. Such action is now practiced by all major professions and such diverse groups as chiropractors, optometrists and organized labor.

In a recent survey, 90 per cent of all physicians responding, said the way for medicine to survive as we know and want it to survive is by united medical political action.

The channel for united medical political action is AMPAC! The American Medical Political Action Committee is a bipartisan, national effort to translate the strength of doctors into political muscle.

We put our membership dollars to work in campaigns throughout the country recognizing that a Congressman from Vermont has just as much influence in Washington as one from New York or California. In 1976, our national win ratio was 73 per cent supporting Congressional and Senatorial candidates who share our goals and beliefs.

NOW, we need YOUR participation. We ask you to join as we face key congressional elections which will influence the future of your practice in the decade ahead.

Active membership in AMPAC is $10.00 for 1978. You can be doubly effective by also joining the Vermont Medical Political Action Committee (VEMPAC) whose active membership is also $10.00. For those who wish to add extra effort to the cause, sustaining memberships are available in both AMPAC and VEMPAC at $50.00 each.

Join with the thousands of AMPAC members who are fighting to continue quality medical service and health care. It starts with Congressmen and Senators who recognize the political strength of physicians!

Sincerely,

Rex Kenyon, M. D., Chairman
American Medical Political Action Committee

P.S. I have enclosed a return card and envelope for your convenience. I hope you will join today by making your personal check payable to AMPAC. Many thanks!

Rex E Kenyon MD
Chairman
Robert H Lewis MD
Secretary
Pittsburgh Pennsylvania
William L Weiss
Executive Director and
Treasurer
Miss Ann Ann Elliott
Assistant Executive Director and
Assistant Treasurer

Mrs. John H Cheraugh
Vice Chairman
Ben V Langford MD
Associate
W J Leslie MD
Dayton Ohio
James C MacLaggan MD
San Diego California

Fred C Ellers MD
John M Eisele MD
San Antonio Texas
Joseph L Van Horn MD
Cedar Rapids Iowa
George T Wilkins MD
Grande City Nebraska

Assistant Executive Director and
Assistant Treasurer
Political Action Committee
Washington D.C.

RETURN FORM

A M P A C

Dear Dr. Kenyon: I want to help protect my practice by fighting the continuing encroachment of government bureaucracy into quality medical care...this means united medical political action to elect candidates who share our beliefs. Enroll me:

___As an active member of both AMPAC and MEMPAC (Maine Medical Political Action Committee) $20.00. My check is enclosed ($10.00 to AMPAC and $10.00 to MEMPAC)

___As a sustaining member of AMPAC and MEMPAC. My $100.00 check is enclosed ($50.00 to AMPAC and $50.00 to MEMPAC.)

___As an active member of AMPAC. My $10.00 check is enclosed.

and, we want to help make the PAC movement even more effective;here is a membership enrollment for my spouse:

___As an active member of both AMPAC and MEMPAC. An additional $20.00 is enclosed covering both memberships.

___As a sustaining member of both AMPAC and MEMPAC. An additional $100.00 is enclosed covering both memberships.

___As an active member of AMPAC...an additional $10.00 is enclosed.

NAME: (PLEASE PRINT)_____

SPOUSE'S NAME: (PLEASE PRINT)_____

ADDRESS: (PLEASE PRINT)_____

STREET

_____

CITY STATE ZIP CODE

Please make your check payable to AMPAC and return in the enclosed envelope to: Rex Kenyon, M. D., Chairman, AMPAC, Post Office Box 4449, Chicago, Illinois, 60680. Membership will be forwarded to MEMPAC. Thank you!

MEMPAC

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington D.C.

81102713539

RETURN FORM

AMPAC

Dear Dr. Kenyon: I want to help protect my practice by fighting the continuing encroachment of government bureaucracy into quality medical care...this means united medical political action to elect cadidates who share our beliefs. Enroll me:

___As an active member of both AMPAC and NEW HOPE (New Hampshire Health Organization for Political Education), $25.00. My check is enclosed ($10.00 to AMPAC and $15.00 to NEW HOPE).

___As a sustaining member of AMPAC and NEW HOPE. My $100.00 check is enclosed ($50.00 to AMPAC and $50.00 to NEW HOPE).

___As an active member of AMPAC. My $10.00 check is enclosed.

and, we want to help make the PAC movement even more effective; here is a membership enrollment for my spouse:

___As an active member of both AMPAC and NEW HOPE. An additional $20.00 is enclosed covering both memberships.

___As a sustaining member of both AMPAC and NEW HOPE. An additional $100.00 is enclosed covering both memberships.

___As an active member of AMPAC...an additional $10.00 is enclosed.

NAME: (PLEASE PRINT)_____

SPOUSE'S NAME: (PLEASE PRINT)_____

ADDRESS: (PLEASE PRINT)_____

STREET

_____

CITY STATE ZIP CODE

3102271959

Please make your check payable to AMPAC and return in the enclosed envelope to: Rex Kenyon, M. D., Chairman, AMPAC, Post Office Box 4449, Chicago, Illinois, 60680. Membership will be forwarded to NEW HOPE. Thank you!

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington D.C.

RETURN FORM

AMPAC

Dear Dr. Kenyon: I want to help protect my practice by fighting the continuing encroachment of government bureaucracy into quality medical care...this means united medical political action to elect candidates who share our beliefs. Enroll me:

___ As an active member of both AMPAC and VEMPAC (Vermont Medical Political Action Committee) $20.00. My check is enclosed ($10.00 to AMPAC and $10.00 to VEMPAC)

___ As a sustaining member of AMPAC and VEMPAC. My $100.00 check is enclosed ($50.00 to AMPAC and $50.00 to VEMPAC)

___ As an active member of AMPAC. My $10.00 check is enclosed.

and, we want to help make the PAC movement even more effective; here is a membership enrollment for my spouse:

___ As an active member of both AMPAC and VEMPAC. An additional $20.00 is enclosed covering both memberships.

___ As a sustaining member of both AMPAC and VEMPAC. An additional $100.00 is enclosed covering both memberships.

___ As an active member of AMPAC...an additional $10.00 is enclosed.

NAME: (PLEASE PRINT)_____

SPOUSE'S NAME: (PLEASE PRINT)_____

ADDRESS: (PLEASE PRINT)_____

STREET

_____

CITY STATE ZIP CODE

8102271370

Please make your check payable to AMPAC and return in the enclosed envelope to: Rex Kenyon, M. D., Chairman, AMPAC, Post Office Box 4449, Chicago, Illinois, 60680. Membership will be forwarded to VEMPAC. Thank you!

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington D.C.

Tom Smith, M. D.
1011 Joy Lane
Anywhere, Maine 10122

March 1, 1978

Dear Dr. Jones:

I know you have received a letter from Dr. Rex Kenyon asking you to join us as a member of AMPAC.

We need your support particularly this year as the 1978 congressional elections will have a major impact on future redistricting and the shape of the Congress throughout the 1980's.

With all the pressures on our profession, it's just common sense to make our strength count through a united political effort.

I am sure we share a commitment to the scientific, research and service functions of medicine. But to put it bluntly, the only way our profession can survive, as we want it to survive, is to elect candidates who share our beliefs.

AMPAC gives us the opportunity to do this. It is nonpartisan, making our dollars count where they will be most effective and providing a volunteer channel for physician activity.

I hope you will take the time to review Dr. Kenyon's letter and then join with me as both a member of the Maine State PAC and AMPAC.

Your $10.00 active membership in AMPAC and $10.00 in ~~Maine's PAC~~ could be the best investment you will make for the future of our profession and your practice!

Sincerely,

P.S. I have enclosed another return card and hope you will join today by sending your check to Dr. Kenyon. Many thanks!!

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington D.C.

B1C1227197I

Tom Smith, M. D.
1011 Joy Lane
Anywhere, New Hampshire 10122

March 1, 1978

Dear Dr. Jones:

I know you have received a letter from Dr. Rex Kenyon asking you to join us as a member of AMPAC.

We need your support particularly this year as the 1978 congressional elections will have a major impact on future redistricting and the shape of the Congress throughout the 1980's.

With all the pressures on our profession, it's just common sense to make our strength count through a united political effort.

I am sure we share a commitment to the scientific, research and service functions of medicine. But to put it bluntly, the only way our profession can survive, as we want it to survive, is to elect candidates who share our beliefs.

AMPAC gives us the opportunity to do this. ~~It~~ AMPAC is nonpartisan, making our dollars count where they will be most effective and providing a volunteer channel for physician activity.

I hope you will take the time to review Dr. Kenyon's letter and then join with me as both a member of the New Hampshire ~~State PAC~~ and AMPAC.

Your $10.00 active membership in AMPAC and $15.00 in ~~New Hampshire's PAC~~ could be the best investment you will make for the future of our profession and your practice!

Sincerely,

P.S. I have enclosed another return card and hope you will join today by sending your check to Dr. Kenyon. Many thanks!!

A copy of our report ~~is~~ will be filed with the Federal Election Commission and ~~is~~ will be available for purchase from the Federal Election Commission, Washington, D.C.

81 12 27 1872

Tom Smith, M. D.
1011 Joy Lane
Anywhere, Vermont 10122

March 1, 1978

Dear Dr. Jones:

I know you have received a letter from Dr. Rex Kenyon asking you to join us as a member of AMPAC.

We need your support particularly this year as the 1978 congressional elections will have a major impact on future redistricting and the shape of the Congress throughout the 1980's.

With all the pressures on our profession, it's just common sense to make our strength count through a united political effort.

I am sure we share a commitment to the scientific, research and service functions of medicine. But to put it bluntly, the only way our profession can survive, as we want it to survive, is to elect candidates who share our beliefs.

AMPAC gives us the opportunity to do this. ~~It~~ AMPAC is nonpartisan, making our dollars count where they will be most effective and providing a volunteer channel for physician activity.

I hope you will take the time to review Dr. Kenyon's letter and then join with me as both a member of the Vermont ~~State PAC~~ Committee on Medical Political Action Com and AMPAC.

Your $10.00 active membership in AMPAC and $10.00 in Vermont ~~'s PAC~~ could be the best investment you will make for the future of our profession and your practice!

Sincerely,

P.S. I have enclosed another return card and hope you will join today by sending your check to Dr. Kenyon. Many thanks!!

A copy of our report ~~is~~ will be filed with the Federal Election Commission and ~~is~~ will be available for purchase from the Federal Election Commission, Washington D. C.

W

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one page information card:

AMPAC

The American Medical Political Action Committee (logo)

AMPAC IS:

*A voluntary, bipartisan, non-profit committee of individual physicians and their spouses.

*Organized to improve government by encouraging and stimulating physicians and their spouses to take a more active, effective part in government.

*A united way to give physicians a stronger voice in the nation.

*The organization which helps elect Congressmen and Senators who share the viewpoints of practicing physicians in behalf of quality medical service and health care.

AMPAC IN ACTION:

*Contributes financially to the campaigns of candidates for the United States House of Representatives and Senate, regardless of party affiliation, who support the ideals and beliefs of our profession.

*Encourages the formation of physician support committees to stimulate voluntary activity in behalf of condidates.

AMPAC SUCCEEDS:

*In 1976, the AMPAC victory record was 73 per cent of all candidates supported for the House and Senate.

*Contributed over one million dollars in the 1976 elections supporting candidates who are willing to stand up and be counted in behalf of physicians and their patients.

*Since its formation in 1961, AMPAC has held the-line-against the continuing encroachment of government ~~interference~~ into the practice of medicine.

AMPAC IS RECOGNIZED BY THE TOP LEADERSHIP OF EACH PARTY IN CONGRESS:

Senate Majority Leader Robert Byrd (D): "AMPAC is one of the most effective professional political action committees. It's a recognized leader among PAC's."

Senate Minority Leader Howard Baker (R): "AMPAC has the courage of its convictions. We know AMPAC is willing to put its effort to work in behalf of its membership where it counts."

Speaker of the House Tip O'Neill (D): "AMPAC has demonstrated it can raise the money, stimulate the volunteers, and deliver in behalf of the candidates it supports."

8102713711

one page information card continued:

House of Representative Minority Leader John Rhodes (R):"AMPAC is recognized as a leading example of integrity, energy and vision encouraging physician involvement in political action."

MEMBERSHIP:

*Active AMPAC Membership - $10.00

*Active Maine Medical Political Action Committee Membership - $10.00
Active New Hampshire Political Action Committee Membership - $15.00
Active Vermont Political Action Committee Membership - $10.00

*AMPAC Sustaining Membership - $50.00
STATE PAC Sustaining Membership - $50.00

AMPAC...THE UNITED WAY FOR PHYSICIANS TO BE EFFECTIVE IN POLITICS!

(A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C. If your practice is incorporated, AMPAC voluntary political contributions should be written on a Personal Check. Contributions are not limited to suggested amount. The AMA will not favor or disadvantage anyone based upon the amounts of or failure to make PAC contributions. Contributions are subject to the limitations of FEC Regulations, Sections 110.1, 110.2, and 110.5. (Federal regulations require this notice.)

To join both AMPAC and your State PAC, fill in below and mail your check to:

AMPAC
Post Office Box 4449
Chicago, Illinois 60680

Name (Please Print):_____

Address:_____
street

_____
city state zip

8109271375

MAILING ENVELOPE FOR KENYON LETTER

Rex E. Kenyon, M. D.
254 Pasteur Building
Oklahoma City, Oklahoma 73103

Individually stamped and addressed

RETURN ENVELOPE

Put 13¢
Stamp
Here
Please

Rex E. Kenyon, M. D., Chairman
American Medical Political Action Committee
Post Office Box 4449
Chicago, Illinois 60680

3 1 2 1 0 2 7 1 3 7 5

Ex. #210

M E M O R A N D U M

TO: Ken Monroe

FROM: Bill Watson

DATE: February 10, 1978

SUBJECT: AMA Members - Maine, New Hampshire, Vermont

Ken, I would appreciate a list (by state) of AMA members in Maine, New Hampshire and Vermont.

We are planning a joint fundraising solicitation in these three states in the next few weeks. This project has been approved by both the AMPAC Board and legal counsel.

We will be doing this with the approval of the political committee in each state with the hope of building a membership base in a very poor membership area.

WLW:hc

8102171814

Ex. # 211

FEDERAL ELECTION LAW CONFERENCE

SATURDAY, OCTOBER 2, 1976

HYATT REGENCY O'HARE HOTEL

CHICAGO, ILLINOIS

AMPAC, P. O. Box 4449, Chicago, Illinois, 312/644-1585

81210271379

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CONTRIBUTION METHODOLOGY

My topic is contribution methodology. Now doesn't that sound "thoughty" and profound?

What I really plan to talk about is how AMPAC's Congressional Review Committee receives requests for contributions, how it makes its determination, and how the money gets to the candidates that AMPAC supports.

Language

But I want to talk about contribution methodology in the new language of 1976. Because AMPAC was one of the first political action committees in the field, we have worked with political action committees of all types in helping them get their act together and on their feet. The help that we have given other committees has ranged from hand-holding to advice on the preparation of constitution and bylaws.

Because of the very fine relationship that we have with so many political action committees, we have found that they have picked up our terminology or "verbal shorthand" which, if you know the code, makes communications more easily and more quickly understood.

Citations are to Sections of the proposed FEC Regulations published in the Federal Register, August 25, 1976. Page numbers are the last two digits of the actual page numbers.

more -

Contribution Methodology

Now the Federal Election Commission comes along with new code words and an entirely new system of verbal shorthand. To communicate, we must learn the new terminology. For example, what used to be a state PAC is now "the separate segregated fund of the Utopia Medical Association" or a "multi-candidate committee". Language and precise definitions become very important to the PAC movement and to the Federal Election Commission, now that politics has become a federally regulated activity.

AMPAC Board Action

At its meeting in September, the AMPAC Board of Directors reviewed its contribution methodology, had it approved by counsel, and then approved the methodology in making its contribution decisions. The appropriate excerpts from the minutes of the September 11 meeting of the AMPAC Board of Directors can be found under Tab H in your book.

The bottom line for AMPAC's methodology is nothing has changed.

It would be a good idea, however, to review the methodology of the AMPAC Board because of the language, not because of any action.

more -

Contribution Methodology

Study

"....The Congressional Review Committee studies and evaluates all 435 Congressional District races and the approximately 33 Senate races that are up every two years." That has been true since AMPAC's inception.

Recommendations

"Recommendations for support reach the committee from a wide variety of sources: candidates, candidates' committees, relatives, volunteers, and multi-candidate committees". That has always been true but we have not always said it in just that way.

Investigation

"When considering a recommendation, or because of interest of the Congressional Review Committee in a particular race, AMPAC initiates an investigation concerning the political aspects of the race. Every known source of information is explored. Very important sources of information are the physicians and their spouses at the local level who are active politically. The Committee considers all sources of information in making its decision. Only the Congressional Review Committee or its

Contribution Methodology

designees can make contribution decisions." This has always been the case although this may have been said differently in the past.

Since AMPAC's inception, the Congressional Review Committee has always had the bottom line decision on what candidates AMPAC would support, and in what amount.

Delivery

Our methodology statement says, in addition, "Once a decision is made to support a candidate, a check is made payable to the candidate's committee at its headquarters address. The check is usually sent to the candidate's authorized committeee".

AMPAC has not always used this particular method of delivery. In our early and formative years, AMPAC sent its political contributions to other political action committees. The Board had determined that this was the best method under the vague rules of the Federal Corrupt Practices Act.

Then came the Federal Election Campaign Act of 1971. Under this law, the money that we had previously sent to political action committees had to be earmarked for

Contribution Methodology

candidates. We abided scrupulously by the new rules but found that certain members of the press could neither read nor write and misinterpreted the amount contributed by the medical profession to various candidates. In 1972 we experimented with the method of making an AMPAC check payable directly to the candidate's campaign committee, and sending it to an AMPAC member to deliver. This experiment worked so well in 1972 that it was integrated into our procedure in 1974.

This method has been used exclusively in 1976. It has always been AMPAC's policy if possible to have its checks delivered locally by members. In this regard, nothing has changed.

Records

The letter of transmittal that accompanies the check tells the member that he must deliver the check, or notify the committee's treasurer that it is available, within five days after it is received. This is required by the regulations. We include it in our letter to assure prompt delivery of the contribution (102.8, p.39).

more -

Contribution Methodology

The rules and regulations promulgated by the FEC concerning what must be reported and what records must be maintained prompted the Board and staff to re-examine AMPAC procedures to make sure that we are in full compliance. In addition to the FEC's regulations, we must also meet the AMPAC Board's desire for a full and accurate accounting of the distribution of funds. Even further, the accounting firm that audits the AMPAC's books recommends more comprehensive records than the FEC requires. It has been decided that AMPAC will keep its accounting and FEC records longer than the three years required in the regulations. We are not, however, trying to keep complete files on information which is amended constantly by telephone calls and other conversations and which is not required by federal law and sound business practices.

You may be interested to know that AMPAC's checks have three carbons. The first carbon is sent along with the check asking the recepient to sign the check copy as a receipt and return it to AMPAC. The second copy is filed by subject in the files and the third copy is filed in chronological order so that we can account swiftly and specifically for every expenditure.

more -

Contribution Methodology

As required by the regulations, each check stub gives the purpose of the check (political action), the candidate's name, his party, the district in which he is running, and the campaign for which it is contributed. An example of this might be: Political Action: Sam Strong (D) 77th C.D. Idaho - 1976 primary (102.9, p. 39 & 40).

In addition, the following statement is added to every political check: "This check is composed of $10.00 contributions from X number of physicians."

We have gone to great lengths to assure that our records are kept in full compliance with the FEC regulations so that when we file our reports we will have all of the information we need to report accurately.

We urge all other PACs to become familiar with and use the code language contained in the FEC regulations so that there will be no confusion as to either the method or the legality of PAC activity.

CONTRIBUTION METHODOLOGY

"The Board was informed that the Congressional Review Committee studies and evaluates all 435 congressional district races and the approximately 33 senate races that are up every two years. Recommendations for support reach the Committee from a wide variety of sources: candidates, candidate's committees, relatives, volunteers, and multi-candidate committees.

When considering a request, or because of interest of the Congressional Review Committee in a particular race, AMPAC initiates an investigation concerning the political aspect of the race. Every known source of information is explored. Very important sources of information are the physicians and their spouses at the local level who are active politically. The Committee considers all sources of information in making its decisions. Only the Congressional Review Committee or its designees can make contribution decisions.

Once a decision is made to support a candidate, a check is made payable to the candidate's committee at its headquarter's address. The check is usually sent to a member of AMPAC to deliver to the candidate or directly to the candidate's authorized committee.

The Congressional Review Committee relies on the minutes of their meeting as the authorization for expenditures, and on the accounting procedure (check copies and cancelled checks) to make sure that the funds have been correctly dispersed. In addition to these records are, of course, the monthly reports of the Federal Election Commission which detail every expenditure.

Legal counsel, Donald Wilcox, indicated that it was his opinion that the above methodology conforms with both the law and the promulgated regulations.

> It was moved, seconded and carried to approve the methodology used by the Congressional Review Committee in making its contribution decisions."

Excerpted from the minutes of the Board of Directors of the American Medical Political Action Committee, September 11-12, 1976.

81 10 27 1337

Ex #212

SECOND ANNUAL FEDERAL ELECTION LAW CONFERENCE

April 8, 1978

Hyatt Regency O'Hare

Chicago, Illinois

PROCEEDINGS

1. Welcome -- Opening Remarks

2. Election Law Update
   Donald Wilcox, Esq.

3. Effective PAC Language
   Lee Ann Elliott

4. Joint Fund Raising Techniques
   Pete Lauer

5. Reporting -- Accounting Procedures
   Lee Ann Elliott

6. What Parties Can Do For Candidates
   Steven Stockmeyer - William Sweeney

7. AMPAC Political Contributions
   Linda Hudson

8. In Kind Contributions and Independent Expenditures
   Donald Wilcox, Esq.
   Lee Ann Elliott
   Roy Pfautch

9. Honorariums
   William Watson

10. FEC Investigative Procedures
    John Lewis Smith, III., Esq.

11. Recent FEC Cases and MUR's
    William Schweitzer, Esq.

12. Other Federal Agency Interest in PAC's
    Donald Wilcox, Esq.

13. Wrap-up

14. Miscellaneous

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AMPAC POLITICAL CONTRIBUTIONS

Even the most cursory examination of the Federal Election Campaign Act and the FEC regulations would convince one that the thrust of the legislation under which we must live is aimed at limiting, proscribing, narrowing and discouraging political contributions to candidates.

The FEC is busy at work making compilations of statistics which involve tabulations by candidate, by committee, by party, and by virtually every other conceivable type of category from their computer operation.

In addition to the FEC compilations, Common Cause has published a study in three volumes which tabulates 1976 political contributions. Common Cause's work leaves something to be desired in the way of accuracy, particularly when they comment on AMPAC, but their material is widely circulated through news releases and other sources.

I would like to take just a minute to set the facts straight about AMPAC political contributions.

During the two-year period 1975 and 1976, AMPAC reported total expenditures of $1,306,729. After spending over $31,000 in taxes and other expenses AMPAC's political expenditures totalled $1,275,672.

more -

AMPAC Political Contributions

Common Cause insists on printing higher figures. We can hardly complain, however. We have received no complaint letters. In fact, membership continues to grow. This publicity shows we are accomplishing our aims and physicians like it.

We did well in the 1976 elections -- too well. Of the 380 races in which AMPAC participated we were successful in 286 races for a batting average of 73.3%. Whenever the batting average gets above 65% it's time to examine your priorities and to determine if you are taking enough chances. Significantly, our batting average for House races was even higher than our over-all batting average.

There are many people in this country who do not know or understand the real purpose of political money.

The only purpose that money has in a campaign -- the only role it plays -- is to increase the opportunity for a candidate to tell his story to his constituents -- the voters. Any restriction on the amount of money that a candidate can spend to enhance his candidacy is a limitation on the amount of information citizens will have to make intelligent decisions.

AMPAC has never supported a candidate based on any commitment on any legislative proposal. To support a candidate based on a prior commitment smacks of vote buying and gives the inaccurate appearance of close ties between political effort and legislative issues.

AMPAC Political Contributions

AMPAC does not compile a voting index by which candidates are rated. Voting indices are not valid because they are inflexible and inaccurate approximations of an officeholder's philosophy. Also, they apply only to officeholders and ignore challengers.

AMPAC neither stipulates nor articulates a political criteria for candidates based on medical legislation.

One of the most important factors which recommends a candidate for AMPAC's support is the support that is given that candidate by the physicians and their spouses in the congressional district. It is the members of the local physician community who determine the reasons why they select one candidate over another.

In general it can be said that AMPAC supports candidates who endorse the free enterprise system and constitutional government and who resist the encroachment and interference of government into the lives of its citizens.

More should be said about money before we leave this discussion. Let's put money in perspective.

The Federal Election Commission reports that $61 million was spent for U.S. House of Representatives races in 1976. Common Cause feels that this is a horrendous amount. They call it shocking!

AMPAC Political Contributions

Let's contrast the $61 million spent for races for the U.S. House of Representatives in 1976 with other expenditures during the same year.

As a nation, we spent $240 million on fireworks.

We spent $276 million on hair spray.

We spent $575 million on shampoo. Of this last amount, $82.2 million was spent on "Head and Shoulders" shampoo alone. We spent more on our dandruff than we spent on candidates for the House of Representatives.

With this perspective, let's talk about the contributions that AMPAC makes to candidates.

Since AMPAC's inception, the Congressional Review Committee of the Board has always had the bottom line decision on what candidates AMPAC would support, and in what amount.

The Congressional Review Committee studies and evaluates all 435 congressional district races and the approximately 33 senate races that are up every two years.

Recommendations for support reach the Committee from a wide variety of sources: candidates, candidate's committees, campaign managers, relatives, volunteers, political parties, Congressional officeholders, sports stars, multicandidate committees, movie stars, colleagues, friends, and computers.

more -

AMPAC Political Contributions

One of our computer pen-pals sends us regular communications addressed to Mr. Med. Pol. Com. Dear Mr. Com.

But regardless of the source of a request, the Congressional Review Committee explores every known source of information concerning a race. Very important sources of information are AMPAC members who are active politically. The Committee considers all available information in making its decision.

Only the Congressional Review Committee can make contribution decisions for AMPAC. This applies to cash contributions, in-kind contributions and independent expenditures.

Once a decision is made to make a cash contribution to a candidate, AMPAC's check is made payable to the candidate's committee at its headquarters address. It is extremely helpful when those requesting support for a candidate also include this information. It is amazing how frequently this information is omitted.

In 1972, we experimented with the method of sending AMPAC's support checks to AMPAC members to deliver. This experiment worked so well in 1972 that it was further integrated into our procedures in 1974. This method has been used almost exclusively since that time.

more -

AMPAC Political Contributions

The letter of transmittal that accompanies the check tells the member that he must deliver the check, or notify the Committee's Treasurer that it is available, within five days after it is received.

The rules and regulations promulgated by the FEC concerning what must be reported and what records must be maintained prompted the Board and staff to re-examine AMPAC records to make sure that we are in full compliance.

Even further, the accounting firm that audits the AMPAC books recommends more comprehensive records than the FEC requires. In addition to the FEC regulations and auditor's suggestions, we must also meet the AMPAC Board's desire for full and accurate accounting of the distribution of funds. The AMPAC Board has decided that AMPAC will keep its accounting and FEC records longer than the three years required in the regulations.

AMPAC has neither the time nor the space to keep records which duplicate records in another form. Nor do we keep files of information which is constantly amended from other sources. For instance, the requests for contributions that we are receiving in 1978 have almost reached the proportions of junk mail.

more -

AMPAC Political Contributions

AMPAC has never published a list of the candidates it has supported either currently or after an election. The reason for this is very simple. Any publicized or printed list would quickly be interpreted as an endorsement list. Since AMPAC does not support many of its friends, some candidates and officeholders would be offended because they were excluded from the list.

On the other hand, for a variety of good and justifiable reasons, AMPAC supports candidates with a wide variety of philosophical differences and voting records. It must be remembered that all candidates are not neatly arranged in a line so that AMPAC can support just those with a specific philosophic bent. It is a plain political fact that the choice is not always between a good candidate and a bad candidate. Sometimes its a choice between two bad candidates. Sometimes the choice is between two good candidates and sometimes the choice is between a bad and a mediocre candidate. The publication of such a list would not be constructive to the PAC movement.

When the Federal Election Law of 1971 required full disclosure and the reporting of all candidates AMPAC supports, we imagined that these lists would quickly be reprinted and characterized as AMPAC's endorsed list of candidates. This has not been the case.

AMPAC Political Contributions

Reporters who have stereotyped opinions of the type of candidates AMPAC supports were surprised to find that our support is truly bipartisan. They have not published such lists comprehensively.

Some publicity concerning specific AMPAC support is appearing more frequently at the local level. The source of this publicity is often the candidate, his campaign manager or his campaign treasurer. Many candidates find that others -- individuals and pacs -- contribute to campaigns if AMPAC has contributed. This is also true when AMPAC's contribution is given publicity by the opponent. As one candidate said, "My opponent hasn't said anything bad about me when he says doctors support me. I'll take all of that kind of publicity I can get. It helps me raise more money". We encourage candidates to have this attitude.

At about this time every election year AMPAC begins to see the fruition of its educational programs. Physicians and their spouses begin putting their talents and their efforts into the campaigns of candidates of their choice. They are welcomed into campaigns because they have been trained and are valuable campaign volunteers.

more -

AMPAC Political Contributions

These contributions to a campaign are as valuable to a campaign as a cash contribution. And the best thing that can be said about these voluntary efforts is that they are under no limitations in the law nor are they required to be reported -- not yet, that is.

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Ex. #213

MEMORANDUM

TO: Bill Watson

FROM: Mike Konicek

DATE: August 26, 1976

SUBJECT: Candidate Evaluation Meeting of the Indiana Medical Political Action Committee, August 25, 1976

The entire Candidate Selection meeting that I attended appeared to be a mixture of confusion, misinformation and misdirection. From the very beginning of the candidate selection process, things did not seem to be going well. The Board asked Dr. Smith how much money IMPAC had to allocate to the various candidates. Dr. Smith said there was $32,000 in the treasury, but that he wanted to keep $10,000 in reserve and they would have to work around that.

This holding of the $10,000 struck me as funny for two reasons. First of all, what was that money to be used for? And secondly, would there not be more money coming in from new membership? Dr. Smith said he needed the $10,000 for the inevitable emergencies that might come up as you get closer and closer to November. would have liked to ask him at that point about new membership funds, but I felt it was not my place to say something like that.

Before proceeding with the candidate selection, there was a speech by Dan Quayle of the 4th District. Dan is 29 years old, and appears to be a very energetic person. He is going from county fair to county fair and attending meeting after meeting in order to come in closer contact with the people of his district. During his little speech, he gave the basic Republican line about big government and big spending. Mr. Quayle claims that the money he will receive will be spent mainly on the problem he has with name recognition.

From listening to Dan Quayle today, I feel he would be a good prospect for Congress. At least I feel that if he does get elected, he will have an open ear for the doctors. IMPAC has agreed to support him.

The meeting proceeded district by district, with each doctor giving a rundown of candidates in his area. The information being offered, however, was highly subjective, lacking concrete facts about that man's campaign. My short talk before the program was on evaluating the campaign, but I don't think they were prepared to give the detailed information that is needed for decisions like this.

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Bill Watson

August 26, 1976

The whole meeting was plagued with the idea of limiting all the contributions to $22,000. At the end of the meeting, the tally ran up to $23,000, including 12 $100 donations to legislative type people. The entire Board, however, decided to circumvent the $22,000 limit and spend the $23,200 it had requested.

Certain segments of the Board seemed rather leery about getting involved in the legislative races in Indiana. They are afraid that if they gave money to some of the legislators who helped them put their malpractice bill through, other legislators would get mad. I did very briefly point out, however, that if IMPAC does decide to get involved with some races, the rest of the legislators will recognize IMPAC as a power to deal with, and perhaps to consult on medical issues. Dr. Smith and Bob Sullivan seem to be the people that the Board look to for guidance. Don Foy sat at the table throughout the Congressional segment of the meeting. He had very little to say throughout the meeting. Because of this, it makes me wonder exactly what role he is playing these days in IMPAC.

MRK/chs

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8-25-76
Board Meeting Indianapolis

Good Afternoon. Before you get into the very important business of selecting candidates to support in the upcoming elections, I would like to say a few words about campaign targeting.

Campaign targeting is a basic principle of all successful political organizations. Throughout my visits from state to state, I can honestly say that I haven't seen one political action committee that has had enough time, money or people to do everything it would like to do. Targeting allows you to place your resources to where they are going to have the most affect in electing friends of medicine.

When IMPAC, or for that matter, any state PAC, begins to target its resources, particularly those scarce hard dollars, it should keep in mind the five point plan to winning campaigns:

First of all, you have a candidate that the voters of that district like, respect and will turn out for on electionday. If so, you are on the right track.

The second point in our examination of the candidate in question is -- organization. The candidate's campaign organization must be strong and highly organized. There is no sense in throwing IMPAC's valuable money into a campaign where the campaign manager has organized a weak kitchen cabinet or failed to start up a strong volunteer organization.

The third area to focus on in a campaign is that of the campaign's financial situation. Is the make up of the candidate's financial committee a good mix of the people in his district? Also, does the campaign have an effective fundraising drive? You can automatically assume these days that if the candidate does not have

an effective fundraising mechanism and if he is not independently wealthy, he will not win.

On a sidelight, many people today ask -- Is too much money being spent on political campaigns? ~~First,~~ the truth is too little money is being spent on political campaigns. In 1974, the American public and special interest groups, including labor unions, spent $75 million to elect a Congress of the United States for both Senators and Representatives, both Republicans and Democrats. In that same year, the American people on one day, the Fourth of July, spent $289 million for fireworks.

The fourth point to be considered in evaluating the campaign is whether we have a vulnerable candidate. ~~Is~~ the opponent ~~able to be beat?~~ It is very important here to deal not with assumptions, but with facts. Is the opponent an incumbent? If so, what did he win by, and has he done his homework in his district? Do the people like him, or has there been some issue that turned a portion of the voters away? If so, what percent of those voters have turned away? Facts -- not assumptions.

The fifth area to consider in evaluating a campaign is what power basis exists in that district? Which candidate has control of the power basis? For example, if we have a candidate from a district which is 85% hard-core Democratic and our candidate is Democratic, his power base is much broader than his opponent's, who has only the 10-15% remaining votes. If on the other hand, the situation is that the district is split 50-50 with Republicans and Democrats, then there is no power base as far as political parties are concerned in this district. Other power bases would include ~~such groups as large ethnic portions of the district~~ or ~~perhaps~~

Union, Religion, similar ethnic background
geographically isolated voters of that district.

In addition to these five points, IMPAC must obviously be concerned with how each candidate deals with medical issues. Here again, we must be realists. Will the candidate listen and support us all the time, part of the time, or never? It may be better, for example, to support a candidate who will talk with us most of the time and is sure to win, than to support a challenger who most likely will not win, but who is also sympathetic to our problems.

Another pitfall that some PACs have a real problem with is that of remaining truly bi-partisan. For example, it is generally felt that Republicans are more conservative and friends of medicine. This, however, does not automatically mean that all Republicans will automatically vote your way or, on the other hand, because of a man is a Democrat, he will automatically vote against you. For the best political action, we must be realistic and evaluate each candidate for what they do and what they are, not for what party they belong to, or what ideology they supposedly follow.

Only by an in-depth investigation can be be more sure of selecting the right men for the legislature or Congress who will be instrumental in dealing with important medical issues. The task is not an easy one, but with help from the local physicians, can be be more sure of getting the right man into office. Good luck!

June 10, 1976

Mr. Bob Sullivan
IMPAC
5242 Ruckner Circle
Indianapolis, Indiana 46250

Dear Bob:

In our conversation this week, we talked about the possibility of a trip to Indiana to talk with some candidate support type people. In essence, what I would like to do is visit some counties to see if we can fire them up enough to start a few physicians candidate support committees.

My plan is two-pronged. First, I would like to encourage local physicians to choose a candidate in their area to support. I realize that these men (women) do not have hours upon hours to spend working for a campaign. I would like to see them run a small barbecue or cocktail party at one of their homes to raise money for the candidate. When that money is brought to the candidate, the doctors of that area will gain some very valuable recognition.

Secondly, the physicians' wives are as important, if not more so, than those political dollars because they have valuable time to offer. If the candidate has a good committee, he will be able to use every volunteer that can be found. This year especially, with all the contribution expenditures, the role of the volunteer will become evermore important.

So all we are looking for is maybe 5 or 10 women who will pledge 3 or 4 hours a week to a campaign. If a campaign manager knows he can count on 25 guaranteed hours work from physicians' wives each week, he will be very happy. The whole experience can even be fun if done properly.

This is where IMPAC can make its collective power really felt and this is what I would like to speak to some of your key people about. On a trip like this, I can also get a better feel for Indiana and the people whom you have to deal with.

I will be looking forward to hearing from you as to when we might be able to set something up.

Thanks for your continued support.

Sincerely,

Michael R. Konicek
Political Education Coordinator

MRK/chs

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8112270204

September 8, 1976

Mrs. William R. Tindall
616 South Harrison Street
Shelbyville, Indiana 46176

Dear Mrs. Tindall:

I'm sorry that I didn't have more time to visit with you at last Month's INPAC Board Meeting. I wanted to ask about Dr. Tindall, and I hope he is feeling better.

Last week I had a great fly around with Dr. Smith, Don Foy and Bob Sullivan. The candidates whom we talked with were very receptive to the MD idea. If INPAC can get them elected, they sure would help a membership drive along.

As to your question about the timing of the membership, I think you are probably right about the doctors being solicited directly. At this point in most elections, the direct mail fund solicitation is in full swing. The physicians would probably much rather respond to a specific plea for a certain candidate than donate their money to a PAC. They may also be just viewing it as an excuse. It's hard to tell in many cases.

Considering those factors, I would think that any membership program should be aimed at 1977. That would give you time to get the INPAC Board members off their tails and into action. INPAC needs more personal involvement from the Auxiliary and in particular from the Board.

More specifically, you may want to kick off the drive with a half or full day PAC seminar. Let us know -- we can arrange speakers and even a lunch or breakfast.

I think you are doing a great job. It's time to build for the future. Let's start planning now for 1977. Here at ANPAC, we are in the process of developing some new membership solicitation strategies. I would guess that they will be ready in the next year.

Keep up the good work. I'll pass any new information along to you when I receive it. If I can be of any further assistance, write or call again.

Sincerely,

Michael R. Kominek
Political Education Coordinator

MRK/cbs

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Ex. #214 WLW

already announced

U M P A C

Utah Medical Political Action Committee
National Affiliate: American Medical Political Action Committee
42 South 5th East, Salt Lake City, Utah 84102

May 5, 1976

MAY 11 1976

Mr. William Watson
Executive Director
American Political Action Committee
P.O. Box 4449
Chicago, Illinois 60680

Dear Bill:

It will probably be of interest to you to know that J. Preston Hughes, M.D., Salt Lake City physician, has announced his candidacy for congressman from Utah's second congressional district. The seat is presently held by Congressman Allan T. Howe, Democrat, who has also announced for reelection.

This poses an interesting situation in that though we strongly supported Congressman Howe's opponent in the election two years ago (Stephen M. Harmsen), Congressman Howe has proven to be exceptionally receptive to our communications and contacts with him and I believe is basically a friend of medicine. I met with him recently in Washington while there for the AMPAC meeting and he expressed his sincere desire to work with and cooperate with us in the future. He also happens to have the son of one of our physician members as a member of his staff.

I think there is probably no question that Congressman Howe will be successful in his campaign to be reelected but we do find ourselves in somewhat of a dilemma as the obvious need exists to give support to our announced physician candidate, Dr. Hughes. We will welcome any comments you may have and be pleased to take direction from you.

Sincerely,

HOYT W. BREWSTER
Executive Director

HWB/vp

A non-profit bi-partisan political organization

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May 13, 1976

Mr. Hoyt M. Brewster
Executive Director
Utah Medical Political Action Committee
42 South Fifth, East
Salt Lake City, Utah 84102

Dear Hoyt:

Thank you for your recent letter telling us of the candidacy of J. Preston Hughes, M.D. in the Second Congressional District of Utah. We are anxiously collecting the names of all physician candidates who are running for office. I cannot tell from your letter whether Dr. Hughes is running as a Republican or as a Democrat.

I am sure that the UMPAC Board will be able to advise AMPAC concerning its position of support in this district as well as in the First Congressional District.

One or two throughts may be of help since they reflect on the situations which have been handled harmoniously by other state political action committees.

All candidates who want help from state PACs should be encouraged to have the physicians involved in their campaign establish candidate support committees to work on their behalf. Often, when state PACs do not become involved in primaries, many of their problems disappear when the primary is over. While the AMPAC Board is currently urging political action committees to become involved in primaries, it is only on a selective basis where the need for such activity is extremely productive.

If you would like to talk about this, why don't you give me a call?

Hoyt, again we urge you to remove the words "National Affiliate: American Medical Political Action Committee" from your letterhead. AMPAC has no affiliates, and I am sure that

UMPAC has no affiliates either. It is particularly important at this time that we eliminate this usage. If you, in fact, consider your organization to be an affiliate, then in combination we can spend only $5,000 to support a candidate in each election. The word "affiliate" is very important in the Federal Election Law and it does not apply to the medical PAC movement. We would appreciate it very much if you could take care of this at your earliest opportunity.

Sincerely,

William L. Watson
Executive Director

WLW/chs

81219271718

Ex. #215

July 6, 1976

Hugh Ritter, M.D.
Chairman
MMPAC
1035 Bellevue
St. Louis, Missouri 63117

Dear Doctor Ritter:

Congratulations on your election to the AMA Board of Trustees. While I am absolutely confident that you will be a supurb member of the Board, I hope at the same time that you will enjoy the whole experience.

Enclosed is a letter which I received from Hank Parkinson, President of Campaign Associates, Inc. I have known Hank for a long time and he knows how PAC funds should be solicited. Ordinarily we throw materials promoting candidates in the wastebasket. We do make some exceptions when the communication is personally addressed to the member of the Board or staff. Since this particular letter had more information in it than one usually finds I thought I would send it along. If Hank Parkinson does call I will tell him to get in touch withypou.

I am looking forward to seeing you in September.

Sincerely,

Mrs. Lee Ann Elliott
Associate Executive Director

LAE:ts

Enclosed

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file

No. pac

HUBERT A. RITTER, M.D.
PAUL JOHN RITTER, M.D.
GERARD M. CALLAGHAN, M.D.

RITTER OB-GYN ASSOCIATES, INC.
BELLEVUE MEDICAL CENTER
1035 BELLEVUE AVENUE
ST. LOUIS, MO. 63117
PHONE: 644-6262

July 21, 1976

Mrs. Lee Ann Elliott
Associate Executive Director and
Assistant Treasurer
A.M.P.A.C.
P. O. Box 4449
Chicago, Illinois 60680

JUL 26 1976

Dear Lee Ann:

Thank you for your letter of July 6. I apologize for the delay in answering. This came about because the envelope, even though large, got tucked under some journals on my desk, and I did not open it until July 17. I appreciate your congratulations. I feel I will enjoy the whole experience. I hope I can be the superb member of the Board that you express my capability of being.

Regarding the letter from your friend, Hank Parkinson, M.M.P.A.C. is aware of Marvin Maxfield and his campaign. At this time, we have really been holding back on becoming actively involved in any races because there are so many primaries going on in Missouri that we are fearful of possibly alienating someone we may want for a friend in the future. Certainly, after the primary election, if Marvin Maxfield is the candidate, I would imagine that the Missouri P.A.C. will be supporting him. His credentials are certainly most impressive, and he sounds very much like the type of man that we would like to see in Congress.

Thank you again for your letter of July 6. I will be seeing you in September, if not before.

Best personal regards,

Hugh

HAR/sk

81210271210

BUILDING • BURLEY, IDAHO 83318 • (208) 678-2283

Ex. #212

May 16,1977

Thomas C. Norton
Political Education Coordinator
American Medical Political Action Committee
535 North Dearborn Street
Chicago, Illinois 60650

MAY 25 1977

Dear Tom,

Since our visit in Pocatello, May 6th, I can submit this information. The Officers and Councilors just concluded a meeting in Boise, May 13 & 14 and I waited until this was concluded before writing you.

Idaho 1st Congressional District

1) Steve Symms will run. There appears to be no primary opposition.
2) At this time there does not seem to be anyone to oppose him in the general election unless it be Pursley who ran against him in the '76 Campaign.
Mike Mitchell (D) Lewiston, does not have aspirations for a U.S. Congressional seat.

Idaho 2nd Congressional District

1) Republican:
a) George Hansen will run with or without party's backing.
b) Wayne Kidwell; State Attorney General, in spite of officially running for Governor, is considering running for this office.
c) Vern Ravenscroft, State Chairman, may well run especially since Kidwell, Larry Jackson and Otter (Simplot son-in-law) have announced for governorship.
2) Democratic:
a) Kress will run.
b) Ray Truby, State Superintendent of Education, making noises and probably must be considered.
c) Mel Hammond, Rexburg, State Legislator is dark horse.
d) Kelly Pearce, who ran against Kress in primary '76 probably will not run.

Idaho Gubernatorial

1) Republican announced; Kidwell, Larry Jackson, Otter. Otter is former State Legislator.
2) Democratic;
a) Evans is probably a candidate.
b) Bob Saxvik, Burley, former State Legislator and appointed by Evans as his Legislative Assistant, possible could be - or Lieutenant Governor.
c) Mike Mitchell, Lewiston, for Governor or Lieutenant Governor.

Idaho Medical Association Annual Meeting
July 27-30,1977. Dr. Rex Kenyon will be asked to be Special Speaker. If you can and will attend I believe it would be helpful. We will have a booth. There would be an opportunity to appear before House of Delegates and the Auxillary Meetings.

In conclusion, I have a question you perhaps can answer. Is there any legal prohibition to IMPAC becoming a dues paying member of the Idaho Association of Commerce and Industry, which is also a political action group? Functionally there is a real potential practical advantage to doing so - but can we legally join and pay dues?

Enclosed are some local news articles. I will try to send you others of interest as they appear.

Sincerely,

J.R. KIRCHER M.D.,P.A.

Linda?

P.S. The Idaho President, President-Elect, AMA Delegate and Alternate Delegate are all sustaining members. I serve as both the Delegate and PAC Chairman.

JRK/ke
enc

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Ex. #217

NOV 21 1977

COMPAC

Colorado Medical Political Action Committee

November 14, 1977

Peter Lauer
AMPAC, Box 4449
Chicago, IL 60680

Dear Pete:

I hadn't forgotten the questions you wanted answered from COMPAC. Was sick off and on for a month after our Auxiliary Chicago meeting, so it was easy to put it off.

Bill Armstrong has announced his candidacy for Senate. Sure you already know that. You were interested in helping before he did; but he announced very soon after our C. Springs meeting. We went to a $100/plate dinner for him Tuesday night; there were 800+ people there, so that was a success. The speaker, Sen. McClure from Idaho, was nice but left much to be desired as a speaker! They say Sweigert (sp?) is getting a huge following and will import a number of Hollywood people.....I can't believe Bill can't beat him; but we won't take it for granted.

There are now 2 Democrats announced for Frank Evans' House seat. Both are from Pueblo. Both are current state legislators. We are helping sponsor a fund-raising party for Kogocek, who has backed the medical society bills almost 100% in the state legislature. I couldn't let them use my name, since I'm on both the Cherry Creek and State Republican Women's Boards..... But Roy's name is there, and we will help give the party. I'll try to remember to enclose that invitation. The CMS lobbyist arranged the list of people to be invited, so COMPAC is in NO way officially involved; they wanted us to give a list, and we felt it best not to at this time.

Ed Scott is going to run against Tim Wirth again; he announced last week. He is the one who came within less than 1% of winning in '76. I don't know if he'll have primary opposition; think that is what hurt him last year.

Jim Johnson has made a few quiet noises about not running again for the 4th Dist. seat; but I think he will run. We would hate to lose him!

Our tri-county Auxiliary legislative study group is going strong, but will not meet again until January 9th. Immediately after Christmas Jan Holman and I will get going on trying to get 2 volunteer dr's wives per county auxiliary to work for candidates....

Thanks again for the nice dinner at the Broadmoor. We've already sent in 100 1978 members for COMPAC and have more waiting at the CMS office when I go down today. This new secretary is so much better than last year's; before, I didn't get names until 3 months after they paid.

Sincerely,

Carol

Friends of Ray Kogovsek:

David Chaponsky, M.D.
Stanley Childers, M.D.
Malik Hasan, M.D.
W. E. Ingalls, M.D.
Bob O'Dell, M.D.
Roy Sides, M.D.
Ralph Spinuzzi, M.D.
Bob Stolec, M.D.
Larry Winograd, M.D.
John Yaeger, M.D.
Mrs. Janet Holman
Mrs. Sandra Hoyt

November 11, 1977

Dear Fellow Physician:

We have the unique opportunity to support the campaign of Ray Kogovsek for United States Congress from the Third District. Ray is currently a State Senator from the Twenty-sixth Senatorial District, which encompasses Pueblo, Costilla and Huerfano Counties.

Now entering his tenth legislative year, Ray has offered his district unselfish representation, dedicated to implementing the objectives of his constituents. He has met with the physicians of the Pueblo area frequently throughout his term to insure that he understands the problems of medicine and has been a continual supporter of the Colorado Medical Society's legislative package.

By supporting Senator Kogovsek's campaign for United States Congress, we will be helping to elect a representative who wants to know "what doctors think."

I hope you will return the enclosed card with your contribution, and plan to attend the cocktail party on Friday, December 2, 1977. Even if you can't come, your contribution will be appreciated.

Until then, I remain

Yours truly,

Bob O'Dell, M.D.

Paid for and printed at the expense of Kogovsek for Congress Committee, Thomas Jaeger, Campaign Treasurer; Lily Hilgsham, Campaign Chairman. A copy of our financial report is on file with the Federal Election Commission.

3 1 2 2 7 1 2 1 4

Friends of Senator Ray Kogovsek

cordially invite you

for cocktails and hors d'oeuvres on

Friday, December 2, 1977

at the home of Wes and Sandy Hoyt

3892 South Grape Street

Denver, Colorado

from six until nine p.m.

R.S.V.P.
By November 28th

Contribution
$10.00 per person

Paid for and printed at the expense of Kogovsek for Congress Committee, Thomas Jagger, Campaign Treasurer, Lily Hibpsham, Campaign Chairman. A copy of our financial report is on file with the Federal Election Committee.

5 1 6 1 7 2 6 1 6 1 8

Ex. # 218

December 2, 1977

Sam P. Weakley, M.D.
1416 Cherokee Road
Louisville, KY 40204

Dear Sam:

Please excuse my tardy note. Just wanted to follow up on our brief conversation in Atlanta and to tell you how much I appreciate your thoughts on the situation of Congressman Mazzoli. Certainly, your input with the Congressman should prove to be a great asset to the NDPAC Board.

Thanks again for taking the time to enlighten me on the situation in Kentucky's third district. I look forward to seeing you on future NDPAC/A OAC events.

With best wishes,

Thomas C. Norton
Political Education Coordinator

TCN/js

8101270916

Ex. #219

MAR 22 1978

LHE

U M P A C

Utah Medical Political Action Committee
42 South 5th East, Salt Lake City, Utah 84102

March 20, 1978

Mr. William L. Watson
Executive Director
American Medical Political
Action Committee
535 North Dearborn Street
Chicago, Illinois 60610

Dear Bill:

In response to your suggestion I wrote Representative Dan Marriott inquiring as to whether or not his campaign activities would qualify for a primary election as well as general election contribution. The enclosed copy of his letter to me would seem to clarify the matter and qualify Representative Marriott for AMPAC's consideration on both counts.

I appreciate your interest in this matter and your evidence of support for the Congressman.

Personal regards,

HOYT W. BREWSTER
Executive Director

HWB/vp

Enclosure

P.S. I am also enclosing a copy of the letter sent to our two senators and two representatives regarding H.R. 11315.

81 0 7 2 7 1 3

DAN MARRIOTT
2nd District, Utah

Congress of the United States
House of Representatives
Washington, D.C. 20515

March 9, 1978

Mr. Hoyt W. Brewster
Executive Director
Utah Medical PAC
42 South 5th East
Salt Lake City, Utah 84102

Dear Hoyt:

Your letter of February 21 was a welcome one. I appreciated the confirmation of AMPAC's and UMPAC's support.

As to the question concerning financial support related to a primary election, we have asked the FEC on a previous occasion and have learned that such support is entirely lawful, even though I might be unopposed in the primary.

As to how such a contribution would be spent, as you know, we have had a full-time campaign manager and office with related expenses since November 1, 1977. We have also commissioned a professional political poll at a cost of $7,500.00. We have ongoing political expenses for campaign literature, letterhead, envelopes, and postage. We are doing a lot of mailing, and we are planning to do some media and billboard advertising before the primary election date that can be regarded as primary election expenses because of their design to offset the publicity of the Democrat primary race.

I hope this information will help AMPAC with a decision to contribute to my campaign as allowed by the law, both for the primary election and the general election.

Again, thanks for your interest and support.

Sincerely,

Dan Marriott

8107271749

Ex. # 220 Letter (PC)

APR 13 1978

WAMPAC
Washington Medical Political Action Committee

900 United Airlines Building, 2033 Sixth Avenue, Seattle, Washington 98121

April 10,1978

MEMO TO: PETE LAUER, CONGRESSIONAL COORDINATOR
AMERICAN MEDICAL POLITICAL ACTION COMMITTEE

FROM: MARY BOYD, WAMPAC SECRETARY

SUBJECT: MEETING, CONGRESSMAN CUNNINGHAM - FRIDAY, APRIL 7,1978

Carol Simons, WAMPAC Board Chairman, Mrs. Jan McLean, Congressional Coordinator, for WAMPAC 7th Congressional District and myself met with Congressman Jack Cunningham on Friday, April 7, at its office, 960 Andover Park East, Tukwila.

The Congressman concurred with an article in the Journal American published that morning indicating he has not announced, or decided, to run again for office. A copy of that article is enclosed for your information.

The congressman indicated he will announce within a month his decision of whether to run or not run, and appeared to be a bit disillusioned about the ability to get "something done" in Congress.

His Campaign MAnager, Vito Chiechi set up the appointment, but was not present for the meeting.

Will keep you informed of activities as they are announced.

Enclosure
cc: Mr. Harley Dirks, AMA Washington
Dr.John Kennelly, WSMA Congressional Liaison

A copy of our report is filed with the Federal Election Commission and is available for purchase from the Federal Election Commission, Washington, D.C.

Do Cunningham and Congress mix?

Journal American, April 7, 1976

By Adele Ferguson

Gossip out of Washington, D.C., is that the state's newest congressman, Jack Cunningham, is no longer thrilled by the job.

The Seattle Republican has been telling a lot of people that he doesn't like the capital. In fact, he "can't stand the place." He doesn't like the work, and would prefer to get back in the private sector — in pre-Congress days, Cunningham was a very well-to-do plastics manufacturer.

In short, he has said more than once to his own cohorts that he just might not run for re-election this fall.

Which would be a blow to the Republicans because they really only stand a chance of keeping that seat with an incumbent in the running — the Seventh District is considered Democratic and it would be tough for another Republican to do what Cunningham did.

Of course, say his cohorts, Cunningham has his up days and down days, but it's no longer a sure bet that he'll go for a second term.

AS FOR THE REST of the delegation, they're gearing up — they're at the top of the ballot this year.

Don Bonker of Vancouver is home every other weekend touching bases with his constituents. Norm Dicks of Bremerton and Joel Pritchard of Seattle are about to start doing the same. None of the three has an opponent to worry about yet.

Mike McCormack of Richland is being challenged by Republican Sue Roylance who's out giving speeches all over the place — and good speeches, I hear. But McCormack isn't as unpopular in the district as he has been in the past. The powers that be have taken him to their bosoms since his opposition to picketing and Ralph Nader.

Former Jackson press secretary Brian Corcoran is everywhere in the Second District in his try for the seat held by retiring Congressman Lloyd Meeds, but Al Swift of Everett is giving him a run for his money. Demo veterans just hope they keep it a good, clean fight so they can close ranks when the winner goes into the expected November run-off with Republican John Nance Garner, who will undoubtedly be heavily financed.

AND NO MATTER how busy the incumbents are, all will be lending their talents and prestige to beleagured Tom Foley in Spokane.

Farmers who oppose the House Agricultural Committee chairman "should wake up," says Dicks. "They'd better look at the make-up of that committee. You'd have to run about 10 members down the list before you'd find anybody who knows or cares about wheat. There are members on there who care about grapefruit and avocados and truck farming, but you have to go way down the list to find someone with Foley's knowledge. He may not be able to deliver all they want but they've got somebody who understands agriculture from Washington state's perspective."

Ex. #221A

Filing Date: 3-12-76
Filing Date-
3rd Party Candidates: 3-12-76
Primary Date: 6-08-76
Election Date: 11-02-76
Redistricted: 1961-1967-1972 -1973

CALIFORNIA
State

Congressional District

(Los Angeles (Eastern Long Beach)
North Coastal Orange)

Governor:
Senator: John V. Tunney (D)

54⅔ D
41⅓ R

(D) Mark W. Hannaford B'25 (51)

Elected 1974

1968	66.8	(R)	
1970	64.3	(R)	
1972	56.6	(R)	
1974	49.8	(D)	Hannaford

(R) Daniel E. Lungren, Long Beach 29

[redacted]

8 1 2 1 2 7 1 2 2 1

Filing Date: 3-12-76
Filing Date-
3rd Party Candidates: 3-12-76
Primary Date: 6-08-76
Election Date: 11-02-76
Redistricted: 1961-1967-1972 -1973

CALIFORNIA
State

Congressional District
(Los Angeles County; Santa Monica Bay)

49% D
44% R

Governor:
Senator: John V. Tunney (D)

~~(R) Alphonzo Bell R 16 (52)~~
running for Senate

~~Elected 1960~~

1968	69.9	(R)	
1970	63.9	(R)	
1972	59.3	(R)	
1974	63.9	(R)	Bell

6/76 [illegible]

(R) Robert K. Dornan, Los Angeles 43

[illegible]

(D) Gary Familian, Marina Del Rey 34

[illegible]

[redacted]

3122192749222

A

Filing Date: 3-12-76
Filing Date-
3rd Party Candidates: 3-12-76
Primary Date: 6-08-76
Election Date: 11-02-76
Redistricted: 1961-1967-1972 -1973

CALIFORNIA
State

Congressional District
(Los Angeles; and Encino and Beverly Hills)

63⅔ D
31⅓ R

Governor:
Senator: John V. Tunney (D)

~~(D) - Thomas H. Rees - B 25 - (51) -~~
retiring 1976

~~Elected 1968 - (SE)~~

1968 50.9 (D)
1970 52.3 (D)
1972 62.3 (D)
1974 71.4 (D) Rees
Carpetbagger Tainted Beilenson
7/76 Leg Bind

(D) Anthony C. Beilenson, Los Angeles 43
Lib Dem - Reform - Moderate Left - Liberal
Ran for senate in 1968
atty

(R) Thomas F. Bartman, Sherman Oaks 28
atty
Pub Rel Indust Mktg

Filing Date: 3-12-76
Filing Date- 3rd Party Candidates: 3-12-76
Primary Date: 6-08-76
Election Date: 11-02-76
Redistricted: 1961-1967-1972 -1973

CALIFORNIA
State

23
Congressional District
(Los Angeles; and Encino and Beverly Hills)

63% D
31% R

Governor:
Senator: John V. Tunney (D)

~~(D) - Thomas H. Rees - B 25 - (51) -~~
retiring 1976

~~Elected 1965 - (SE)~~

1968	50.9	(D)	
1970	52.3	(D)	
1972	62.3	(D)	
1974	71.4	(D)	Rees

(D) Martin M. Altman, Encino 50
5,010 42.

(D) Wallace Albertson, Los Angeles 51
21,732 39

(D) Julius Shulman, Los Angeles
3,[illegible] 29

(D) Robert Brown, Van Nuys
WON 4,117 40

(D) Anthony C. Beilenson, Los Angeles 42
60,[illegible] 57.1

(D) Noel S. Horwin, Beverly Hills 21
10,[illegible] 9.7

(R) Patricia Ayers Gallucci, Los Angeles 20
9,[illegible] 18.2

(R) Charonne Wali, Sherman Oaks
2,[illegible]

(R) Rick Nelson, Los Angeles 29
8160 18.0

WON (R) Thomas F. Bartman, Sherman Oaks
24,600 54.3

Filing Date: 2-04-74
Primary Date: 5-04-74
Run-Off Date: 6-01-74
Election Date: 11-05-74
Redistricted: 1958-1965-1967-1971 1973

TEXAS
State

5th
Congressional District
(Eastern Dallas County)

Governor: Briscoe (D)
Senator:

[redacted]

(R) Alan Steelman B'42 (32) Elected 1972

1972	55.7	(R) Steelman
1970	58.3	(D) Cabell
1968	60.2	(D) Cabell
1966	61.0	(D) Cabell

3/72 Texas will offer him a [illegible] Steelman will become the [illegible] Senate's new [illegible]

6-72 [illegible]

1/74 DCCC target

COPE target

[redacted]

(D) Mike McCool, Dallas 55

City - former election - "no [illegible]"

Ran in 1970 + 1972

[redacted]

5-24-74

Filing Date: 7-25-72
Primary Date: 9-12-72
Run-off Date: 10-3-72
Election Date: 11-7-72
Redistricted: 4-26-72 & approved by court
1961-1965-1967

FLORIDA
State

11th
Congressional District
(South coast- part of West Palm Beach City and part of Broward County)

Governor:
Senator:

(D) Paul G. Rogers B'21 (51)

Elected 1955 (Special Election)

1970 (D) Rogers
1968 (D) Rogers
1966 (D) Rogers
1964 (D) Rogers
1962 (D) Rogers

(R) Joel Carl Gustafson, Ft. Lauderdale

Read!

Ex. # 222
p. 1

A MANUAL
For Members of
Boards of Directors of
State Political Action Committees

Prepared by
The American Medical Political Action Committee
Chicago, Illinois 60611
1972

FOREWARD

This manual was compiled for the members of the Boards of Directors of the political action committees of the 50 states, the District of Columbia and the Virgin Islands.

This manual is meant to be a guide to the successful formation, organization and implementation of a state political action committee.

AMPAC hopes that the suggestions contained in these pages will offer solutions to some of the problems which state PACs have and will face. However, it is not intended that every state PAC will benefit from every suggestion offered. It must be remembered that just as the 50 states differ in a variety of ways, so it follows that the 50 state PACs must reflect these state differences.

Although state political action committees work in close cooperation with the American Medical Political Action Committee, these state PACs are not subsidiaries of AMPAC, They are separate, autonomous and independent organizations.

This manual does not seek to make each and every state political action committee identical in operation and administration. The intent of this manual is to provide guidelines which experience has proved to be successful operational procedures.

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SECTION I

DEFINITION

p 7

What is a state political action committee?

A state political action committee is a voluntary, non-profit, unincorporated committee of individual physicians and others. The committee is an independent and autonomous organization and has no branches or subsidiary committees. It is not affiliated with any political party. It operates in one state.

The state political action committee is also referred to as a "state PAC".

8112270253

p 7

Who should belong to a state political action committee?

Physicians and their wives, of course. Many others may want to join such as state, county, or specialty society medical executives. Some state PACs also recruit dentists, osteopaths, nurses, medical technicians, veterinarians and medical assistants.

AMPAC accepts those persons who have been accepted by the state PAC.

8112270154

p.7

What is the function of a state political action committee?

The function of a state PAC is to promote and strive for the improvement of government by encouraging and stimulating all physicians and others to take a more active and effective part in the political process.

Its function is also to encourage all physicians and others to concern themselves with the nature and actions of their government, to understand the importance of the elective process, and to inform themselves on the records of office holders and candidates.

It should assist physicians and others in organizing themselves for:

1) effective political action

2) responsible civic participation

9112271933

p. 10

What is the relationship of a state political action committee to the state medical association?

The state political action committee is a separate and autonomous organization from the state medical association.

It should be organized with the approval of the state medical association to do the things that the law prevents the medical association from doing because the medical association is a corporation. The medical association may also encourage the state political action committee to conduct projects which the medical association is permitted to conduct, but which can be handled more expeditiously by the state political action committee.

Most state medical associations pass resolutions approving the formation of the state political action committee, and invite the state PAC to make regular reports to the profession during the annual and clinical meetings of the medical association and to meetings of its Board or Council.

It is preferable that the Board of Directors of the state PAC be chosen by the Board of Trustees or the Council of the state medical association. The appointment of medical leaders to the state PAC Board shows approval of the movement by the state medical association and thereby encourages membership and participation.

31027135

p.11

What is the relationship between a state political action committee and AMPAC?

There is no formal or informal relationship between the state political action committee and AMPAC. Each state political action committee is independent and autonomous. Likewise, AMPAC has no branches or subsidiaries.

Membership in state political action committees and membership in AMPAC are two separate memberships even though state PACs collect AMPAC memberships and forward them to AMPAC.

AMPAC recognizes the expertise of state PACs and leans heavily on their judgment when deciding whom to support. AMPAC does not support any candidate for office, except at the specific request of the state PAC.

81 1 0 2 7 1 0 1 7

SECTION II

ORGANIZATION

p.13

Who runs a state political action committee?

The Board of Directors has general supervision and control over the affairs and funds of the committee and should establish and carry out all policies and activities of the committee. The members serve without compensation.

81102742 39

How should the Board of Directors be selected?

It is preferable that the Board of Directors of the state PAC be chosen by the Board of Trustees or the Council of the state medical association. While not all state PAC Boards are chosen in this manner, this is the preferable and the most efficient way.

When state PAC Board members are chosen by the state medical association council, there is likely to be a keener understanding of the problems and goals of each of the groups. The appointment of medical leaders to the state PAC Board shows approval of the movement by the state medical association and thereby encourages membership and participation. This "seal of approval" is very valuable to the progress of state political action committees.

31192749